2005 - 06
APPROVED BUDGET
EXECUTIVE SUMMARY

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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City of Austin

Texas

For the Fiscal Year Beginning

October 1, 2004

President

Executive Director

CITY OF AUSTIN

FOUNDED 1839

CITY OF AUSTIN, TEXAS

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Mayor

Danny Thomas
Mayor Pro Tem

Raul Alvarez
Betty Dunkerley
Jennifer Kim
Lee Leffingwell
Brewster McCracken
Council Members

Toby Hammett Futrell
City Manager

CITY OF AUSTIN, TEXAS

CITY COUNCIL PRIORITIES

2005-2006

Youth, Family and Neighborhood Vitality

Public Safety

Sustainable Community

Affordability

EXECUTIVE TEAM

Toby Hammett Futrell
City Manager

Juan Garza
General Manager, Austin Energy

David Smith
City Attorney, Law Department

Ashton Cumberbatch
Police Monitor, Office of Police Monitor

John Steiner
Integrity Officer, Integrity Office

City Council Appointments

Rebecca Stark
Municipal Court Clerk

Shirley Brown
City Clerk

Steve Morgan
City Auditor

Judge Evelyn J. McKee
Municipal Court Presiding Judge

Joe Canales
Deputy City Manager

Austin Water Utility
Chris Lippe, Director

Public Works Department
Sondra Creighton, Director

Small and Minority
Business Resources
Jeff Travillion, Director

Michael McDonald
Acting Assistant City Manager

Community Care Department
David Vliet, Director

Health and Human Services Department
David Lurie, Director

Library Department
Brenda Branch, Director

Neighborhood Housing and
Community Development Office
Paul Hilgers, Officer

Parks and Recreation Department
Warren Struss, Director

Solid Waste Services Department
Willie Rhodes, Director

Kristen Vassallo
Chief of Staff

Agenda Office

Communications and
Public Information

Government Relations
John Hrncir, Officer

Human Resources Department
Vanessa Downey-Little, Director

John Stephens
Chief Financial Officer

Financial and
Administrative Services
Vickie Schubert, Deputy CFO
Leslie Browder, Deputy CFO

Austin Convention Center
Robert Hodge, Director

Aviation
Jim Smith, Executive Director

Laura Huffman
Assistant City Manager

Economic Growth and
Redevelopment Services Office
Sue Edwards, Director

Neighborhood Planning & Zoning
Department
Alice Glasco, Director

Watershed Protection and
Development Review Department
Joe Pantalion, Director

Rudy Garza
Assistant City Manager

Community Court
Gregory Toomey, Community
Court Administrator

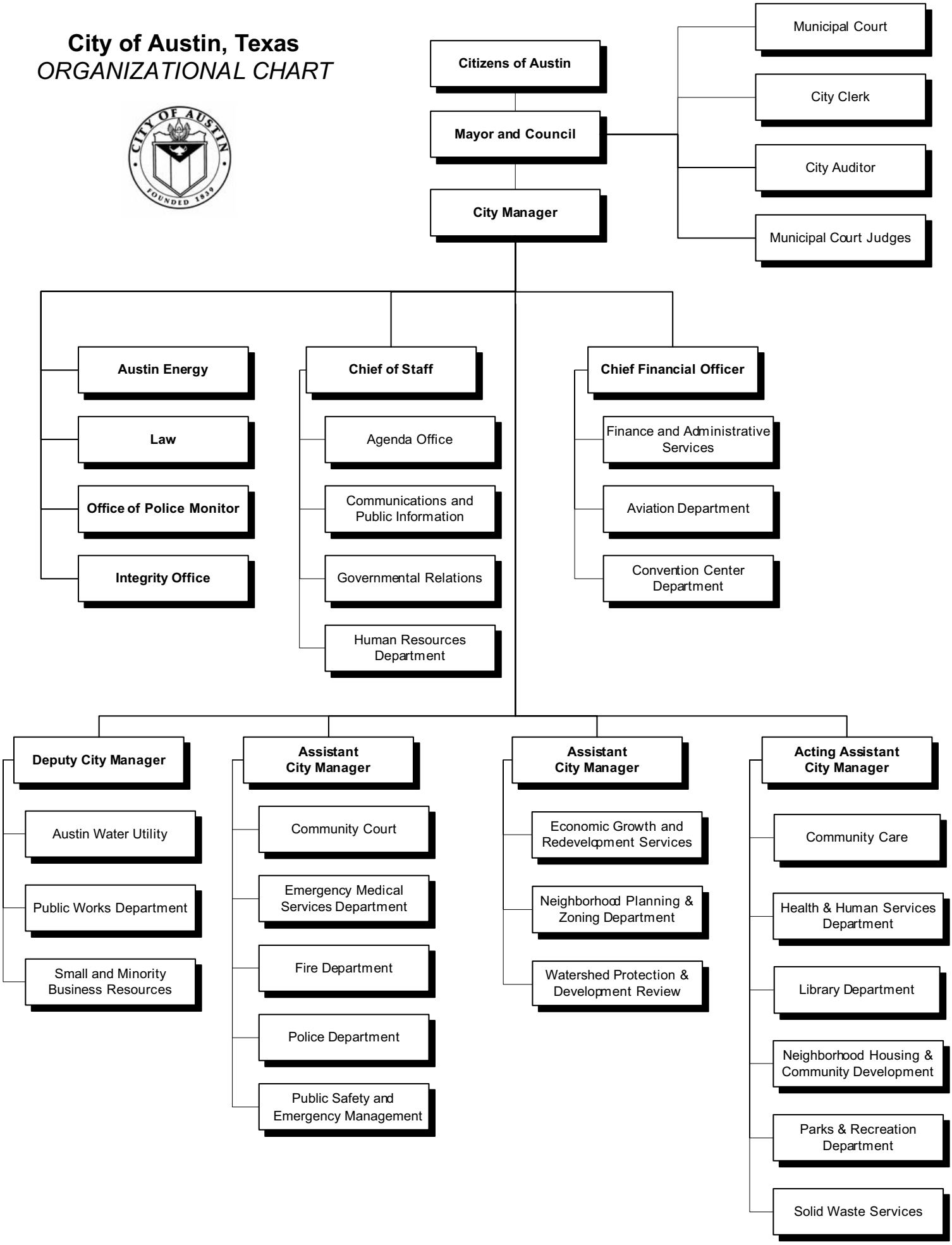
Emergency Medical Services
Richard Herrington, Director

Fire Department
Jim Evans, Acting Chief

Police Department
Stanley L. Knee, Chief

Public Safety and
Emergency Management
Bruce Mills, Director

City of Austin, Texas
ORGANIZATIONAL CHART



Preface

Preface

The Approved Budget consists of four volumes:

- **Executive Summary**—Summarizes the City's financial structure and explains where the City's money comes from and where it goes in both narrative and graphic formats. It also includes a financial summary of all City Funds and comparative information on revenue, expenditures and fund balance for all budgeted funds throughout the City. This volume is divided into sections based on the services provided, and financial highlights as well as departmental missions and goals are provided for each department throughout the City.
- **Performance Plan Volume I**—Includes detailed information on the operations of General Fund and Support Service Departments. Each department includes financial overview information followed by the program and activity pages, which highlight the departments' business plans, services, performance measures, and goals for the coming fiscal year.
- **Performance Plan Volume II**—Includes detailed information on the operations of Enterprise and other departments. Each department includes financial overview information followed by the program and activity pages, which highlight the departments' business plans, services, performance measures, and goals for the coming fiscal year.
- **Supporting Documents**—Contains the Council approved City Financial Policies, a summary schedule of capital outlay, property tax information, a list of fees and charges and the ordinances necessary for adoption and implementation of the budget.

Other References

In addition to the Approved Budget, additional information concerning the City's financial plan is contained in the Financial Forecast issued by the Financial and Administrative Services Department during the spring, http://www.ci.austin.tx.us/budget/05-06/downloads/fy06_forecast.pdf. This document provides additional information on the local economy as well as projections of future revenue and expenditures. In accordance with the City Charter, the Planning Commission compiles a list of recommended capital improvements for the next five years. These recommendations are contained in the Capital Improvement Plan that is adopted by the commission. Funding authorization for the next fiscal year is shown in the Capital Budget, contained in the Executive Summary.

Financial Policies

The Austin City Council has adopted a comprehensive set of financial policies to govern the financial management of the various City funds. These policies cover 1) Accounting, Auditing and Financial Planning, 2) General Topics, 3) Reserves, 4) Debt Refinancing, 5) Unbudgeted Funds, 6) Letters of Credit, 7) General Fund Financial Policies, 8) Contingency Reserve, 9) General Obligation Debt Financial Policies, 10) Non-Voter Approved Debt, 11) Austin Energy Financial Policies, 12) Austin Water Financial Policies, 13) Airport Financial Policies, 14) Drainage Utility Fund Financial Policies, and 15) Solid Waste Services Financial Policies.

The City Council developed financial policies to ensure that the City's financial resources were managed in a prudent manner. The City maintains the goal of a structurally balanced budget to achieve long-term financial stability for the Austin community.

Current revenue, which does not include the General Fund beginning balance, will be sufficient to support current expenditures (defined as "structural balance"). Unreserved fund balances in excess of required shall normally be used to fund capital items in the operating and capital budget. However, if projected revenue in future years is not sufficient to support projected requirements, an unreserved ending balance may be budgeted to achieve structural balance.

A complete copy of the financial policies is contained in the Supporting Documents along with the City's current compliance status for each individual policy.

Basis of Budgeting and Accounting

The City uses the modified accrual basis for all fund budgets, both enterprise and general fund. This means that revenues are recognized when they become measurable. A revenue is "measurable" when the amount of the transaction can be reasonably determined. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Revenue and expenditures are budgeted in a format that is consistent with the City's financial statement.

The City also uses the modified accrual basis for all governmental fund types accounting. Accounting records for proprietary and trust funds are maintained on an accrual basis.

Copies of the budget can be found at all of the City libraries, on the City of Austin website at http://www.ci.austin.tx.us/budget/, or a cd-rom may be requested from the Budget Office by calling 974-2610.

Transmittal Letter

City Manager's Proposed Budget Fiscal Year 2006

July 28, 2005

Mayor, Mayor Pro Tem, and Members of the City Council:

Today I present to you the proposed fiscal year 2006 budget. Fiscal year 2006 is about strategic reinvestment. I am presenting a budget that is sound and balanced, but more importantly, one that allows us to strategically reinvest in the services we provide our community.

In recent years, we have faced double digit deficits at the beginning of our budget process, the largest of which was $52 million in 2002. Years of budget reductions have created vulnerabilities in our service delivery and morale issues in our workforce. This year in comparison, the deficit in funding our cost drivers was only $4.9 million at the beginning of the process. This modest recovery gives us an opportunity to shift from budget reductions to strategic reinvestment.

Consequently, as I presented to you in the policy budget at the end of May, I believe this year is the time to consider strategically reinvesting in our workforce and rebuilding some of our services. I have included in this budget a variety of tactical add backs that I believe are necessary to address organizational vulnerabilities, as well as to enable us to better deliver the services our citizens need and expect. This budget also addresses issues that are very important to our most valuable asset: our workforce.

Further, I am pleased to say that we have accomplished this without having to cut in other areas. We have achieved this through the addition of some new revenue and, because of savings realized from a series of prior cost containment strategies, through reallocating funding.

New Revenue. We are seeing further increases in our sales tax revenue, there is more new property coming onto the tax roll next year than in previous years, and we are achieving a slightly higher collection rate of property tax revenue. As a result, I am recommending lowering our tax rate from 44.30 cents in the current year to 43.95 cents in fiscal year 2006.

Due to an overall increase in our assessed value, we can reduce our tax rate below the 2005 level and still receive about $2.1 million in new property tax revenue that will help fund the strategic reinvestment in our services. Further, one of the significant changes we will see in fiscal year 2006 is a 5.2 percent increase in commercial assessed value, which will finally bring some tax relief to Austin homeowners.

However, the $2.1 million in new property tax revenue is achieved by going slightly above the effective tax rate of 43.53 cents. Although I strongly recommend adopting the proposed tax rate of 43.95 cents to begin addressing the key service delivery deficiencies and vulnerabilities we have identified, if Council chooses instead to adopt the effective tax rate, this can clearly be done with no cuts. It will simply require scaling back on our proposed reinvestment or add backs.

Nevertheless, in order to deliver this budget with a reduction in the tax rate from 44.30 cents to 43.95 cents, I have already trimmed down some of the add backs I discussed in presenting the policy budget. Although I do not recommend cutting them back further, if that is Council's desire, I have developed a prioritized list of reductions to the proposed add backs that totals $2.1 million and would take the proposed tax rate back to the effective tax rate.

Reallocated Funding. Due to an increased focus on worker safety and to some changes we have implemented in our workers' compensation program, we will not need the level of funding required in prior years, and the reallocation of this funding has also allowed us to fund other priorities.

Similarly, due to changes we made in our health insurance plan in calendar year 2004, we are seeing better cost experience in this program than originally projected. Having experienced significant employer cost increases over the last few years, we had forecast contribution increases of 10 percent but are in fact able to hold the amounts contributed by all departments to the same levels as the current fiscal year. This represents a change to our cost drivers that will benefit us in future years. Equally important, there are **no** cost increases to our employees included in our 2006 benefits plan.

While we have experienced some much-needed economic growth that we can use to reinvest in our workforce and in our non-public safety services, we still face continuing challenges in the future. Our biggest challenge will be to deal with the rate of growth in our public safety departments. If we do not find a way in the future to alter the present growth rate of public safety cost drivers, we will have to increase taxes or

begin to reduce other departments' budgets just as we were forced to do in the downturn.

A Time to Reinvest

The economic downturn in 2001, which was exacerbated and extended by the terrorist attacks on September 11th, presented us with some very difficult budget challenges over the last several years. However, due to the City Council's commitment to focusing on a multi-year budget horizon, on using one-time funds judiciously, and on attaining structural balance – that is, not spending more in a given year than we collect in revenue – the City has overcome these challenges.

We did so by successfully implementing a number of budget reduction or containment strategies during the last four years: cutting management and administrative costs, streamlining and improving our service delivery models, foregoing pay for performance for our non-civil service workforce, eliminating positions, delaying the opening of new facilities, and reducing expenditures for non-essential items such as travel, training and overtime.

Throughout these last several years, I have been especially proud of the efforts our workforce has made to see that we all come through this difficult journey together. Our employees have contributed significantly through their ideas, their time and energy, and their spirit of cooperation, and my proposed budget begins to reward them for these loyal efforts.

In fact, our collective efforts have resulted in budgets based on "needs" and not "wants." However, our budget reductions have not been "stress-free," and I know we are not in fact meeting our citizens' needs. I believe it is time to reinvest. I have therefore included funds in this budget for select strategic reinvestments in both our services and our workforce.

Understanding Community Priorities and Measuring Customer Satisfaction

Responsive government begins with inviting citizens to participate in the political life of their city. Public feedback serves as one frame of reference for assessing progress in service delivery, as well as a tool for resource allocation during budget deliberations. In addition, public feedback helps us improve public accessibility and accountability of City government.

The City of Austin annually asks its citizens to complete an extensive survey that seeks to identify their priorities and concerns, as well as to gauge their satisfaction with city services. Citizens are asked to rate a number of City services, including emergency public safety response, transportation, parks and recreation, library services, garbage collection and utility services. The survey results rank the issues frequently cited by residents according to the level of importance and provide information about what's working or not working with City services. The report further categorizes findings according to regions within the City, by ethnic group, household income and other demographic categories.

Austin's Top Issues

When citizens were asked to cite the most important issues Austin faces, they responded somewhat differently depending on the region surveyed. However, in general the following concerns were cited by citizens, as listed in rank order below:

1. Mobility issues (parking, traffic congestion, construction, etc.)
2. Quality of life (more green space, arts, etc.)
3. Growth management
4. Cost of living

Other issues that citizens considered important, also in rank order:

5. Tax-related issues (including rates, fees and charges)
6. Road conditions and new roads
7. Pollution-related issues
8. Mass transit
9. Poverty-related issues
10. Public education issues

Customer Priorities

The following is how residents ranked the priority of City services:

1. Police services
2. Ambulance (EMS) services
3. Fire services
4. Traffic flow and synchronization
5. Environmental protection
6. Affordable housing
7. Health care and social services to low-income citizens
8. Parks
9. Economic development efforts
10. Libraries

Public Safety. Public safety continues to be at the top of the list as the highest priority for Austin citizens, specifically police, emergency medical services and fire. Satisfaction with most public safety services is slightly lower than last year but still ranks high in most categories, particularly emergency response services. Similar to 2004 survey results, satisfaction with neighborhood policing and traffic control and enforcement is low compared to other public safety services. Minority residents expressed less satisfaction with public safety services than other residents. The vast majority of people continue to feel safe walking alone during the day in their neighborhoods or downtown. This year's survey results indicate a drop in the percentage of people who feel safe walking in their neighborhoods at night, down from 77 percent to 69 percent, although 47 percent of respondents feel safer walking alone at night downtown compared to 44 percent last year.

Youth, Family and Neighborhood Vitality. In the past, respondents have generally indicated they are satisfied with the services provided by the Parks and Recreation and Library Departments, in spite of the significant budget cuts made in recent years. In 2005, satisfaction with almost all service areas has improved over last year, notably the City's cultural programs, the Austin Nature Center, the availability and appearance of parks and preserves, the library's youth programs, and the Austin History Center. About 74 percent of Austin's residents use a parks facility, park or preserve each year, similar to last year's findings. Minorities continue to participate in parks programs significantly more than other residents; however, the survey indicates that minorities are also less satisfied with these programs. About 60 percent of all residents use library services during the year.

Quality of life was ranked as one of Austin's top priorities in 2005 and encompasses considerations such as the livability of neighborhoods, the vitality of downtown, pedestrian-friendly areas, and neighborhood planning and zoning efforts. Downtown Austin has virtually undergone a development renaissance, and offers a vibrant and diverse array of shops, restaurants, live music venues, museums, and theater for its residents and visitors. This vitality also shows up in our survey results, which reflect a higher level of satisfaction than last year. The survey also indicates that residents continue to be very satisfied with the livability of their neighborhoods. Customers continued to express satisfaction with our garbage collection and recycling programs in the 2005 survey.

Environmental Sustainability. Survey results continue to show that Austin citizens consider environmental protection as one of the top priority areas for municipal services. Residents are most satisfied with the quality of drinking water, consistent with 2004 findings. In 2005, satisfaction with almost all service areas has improved over last year,

including the City's preservation of green space, efforts to improve air quality, and the availability of alternative modes of transportation.

Infrastructure Maintenance and Repair. For the last three years, survey responses indicate that citizens see general improvement in the road conditions in Austin. The regional gaps that existed for road conditions in the 2004 survey are now closed. About 62 percent of respondents view road conditions as "good" or "mostly good." Satisfaction with the traffic flow on major city streets has increased slightly compared to 2004 survey results, yet citizens still remain dissatisfied with road conditions and traffic flow overall. Both of these categories still remain in the top ten citizen issues in 2005.

Update on Customer Driven Model for Change

During the last several years, significantly reduced resources required us to rethink our service delivery models and to restructure for efficiencies to help compensate for fewer resources. I would like to update you on three specific service delivery model changes included in the fiscal year 2005 budget. As a reminder, the model for change that was used here followed three simple principles:

1. Organize for the Customer.
2. Streamline and Simplify Processes.
3. Think Differently About Service Delivery.

One-Stop Development Shop. In response to our customers expressing high levels of dissatisfaction with the City's development review and permitting process, we created a One Stop Shop for development services in fiscal year 2005. The reorganization realigned development services to create a linear progression through the four phases of development regulation: pre-submittal planning, formal review, permitting and inspections. The project, which was designed to improve our customers' experience with the City's development process, involved:

- Combining staff in 13 different departments into one department, Watershed Protection and Development Review,
- Co-locating them from 12 buildings into one, and
- Reducing the number of processes required from 57 to 21.

This One-Stop Shop reorganization was completed in fiscal year 2005 and will be further enhanced in 2006 with the implementation of a new land development, review, and permitting software application, AMANDA. The 2005 Citizen Survey indicates that these efforts have yet to pay off in terms of improved customer satisfaction. However, we are also conducting focus groups with recent customers, and we will analyze and

present the results of this work to Council in August when the department presents its budget.

Consolidated Code Enforcement. Our customer survey shows that dissatisfaction with code enforcement, a historically under-funded function in the City of Austin, also continues at high levels. As a part of the fiscal year 2005 budget, we took the first step to improve the responsiveness and quality of code enforcement in the City by consolidating all the code enforcement activities into one department, Solid Waste Services. Eight new positions were added representing a 22 percent increase in resources. During 2005, an extensive business analysis was performed to identify how this new consolidated unit should be organized, how they should operate, and what technology was needed to support the operations.

The analysis recommends that code enforcement be organized into four geographic areas along the lines of consolidated community policing districts and that seven new positions be added. The proposed budget of Solid Waste Services adds these seven additional positions as well as a new dedicated attorney in the Law Department to enhance legal enforcement efforts. These additions represent a 35 percent increase in resources. Recommendations to streamline processes include:

- Reducing intake phone numbers from seven to one by utilizing the 3-1-1 Call Center,
- Decreasing intake systems from five to one through the use of customer service request software utilized by the 3-1-1 Call Center, and
- Decreasing work order systems from five to two.

The consolidation, reorganization, and technology improvements should all be implemented by the end of fiscal year 2006.

24/7 Call Center. The 24/7 Call Center is designed to provide a single point of citizen access for information and City services. The system is configured around the 3-1-1 phone number and will manage the intake, routing, and resolution of service requests. Equipped with a work-flow mapping function, the system is capable of coordinating cross-functional or multi-departmental response. Additionally, the system generates performance, trend and management information on the provision of City services and on our performance in complaint resolution.

In February 2004, the project began expanding the 3-1-1 system from only public safety non-emergency, to eventually including all City services. To date, the following functions are fully integrated: Public

Works Transportation Division, Public Works Street and Bridge Division, Watershed Protection Operations, Parks and Recreation Forestry and Maintenance, and Health and Human Services Animal Services. The next department to be added will be Solid Waste Services and Code Compliance in the fall of 2005. Additional departments will continue to be phased in during fiscal year 2006.

In 2006 the Call Center is expected to begin taking all 3-1-1 calls, including public safety non-emergency calls that are currently going to the Austin Police Department. This should continue to relieve some of the growing workload pressure on our 9-1-1 operation. This consolidation coupled with expected growth in future years will require the center to move to a larger facility with more seats for customer service representatives. The current plan is to locate it at the new Cameron Road Campus Facility that the City has optioned and is proposing to acquire to house staff being displaced from numerous expiring leases.

Improving the Quality of Life for African Americans in Austin

Over the past two years, we experienced a series of serious incidents that raised community concerns about race relations and eroded trust with our African American population. Austin is a growing city, yet the African American share of the total population has declined and is now less than 10 percent. This is true as well for Travis County and our surrounding region. This past year, I initiated a study to help determine whether the quality of life in Austin for African Americans is different from that of other Austinites, and to learn whether it differs markedly from the quality of life for African Americans in other cities. The *African American Quality of Life Scorecard*, presented to the City Council in March 2005, was based on community dialogue about race relations and research of 10 key indicators that are often used to evaluate quality of life. Our key findings included lower rates of African American home and business ownership in Austin compared to other cities, and striking disparities in income and unemployment between Anglos and African Americans, although Austin compared favorably to other cities. Survey data also suggested that Austin does not have viable social and cultural opportunities for working and middle class African American singles and couples.

The scorecard kicked off a series of consultant-facilitated community meetings. These forums were followed by a report recommending what the City and other local governments could do to retain and attract African Americans so that Austin maintains a diverse economy and

culture. The forums generated several areas of challenge that include a welcoming environment, arts and entertainment, police interactions, jobs, investment in East Austin, housing, education, and business and economic development. Members of the African American community hosted an additional forum at Huston-Tillotson University to review the consultant's recommendations and incorporated "health" as an additional challenge area, as well as several new recommendations. We are currently working with African American community organizations and stakeholders to develop strategies to address these concerns as part of the City's overall economic development program.

Strategy development is by no means complete but we have included four positions and approximately $730,000 in the 2006 budget proposal that can help us get started on some of the solutions and actions identified during community dialogue.

- A proposed position budgeted at $65,000 at the Austin Convention and Visitor's Bureau to enhance overall marketing efforts, including Austin's African American culture, venues, and events.
- New cultural arts funding of $125,000 targeted to develop emerging artists and to strengthen the capacity of existing, ethnically-specific nonprofits arts and cultural organizations.
- Funding of $50,000 for programs in Austin Energy and Austin Water Utility to partner with community organizations sponsoring vocational trade training.
- Assembly of a team to focus on preventative health care, using existing resources, as well as a proposed, new full-time position to focus on HIV prevention, outreach programs, and the pursuit of additional grant funding of $49,000.
- Additional grant funding of $100,000 in the HOME program to help address the gap in resources for community organizations that provide education on home ownership and retention.
- A proposed position budgeted at $41,555 to act as an arts education/event coordinator at the George Washington Carver Museum.
- A proposed business development counselor budgeted at $58,311 in Small and Minority Business Resources to assist with post-award compliance monitoring.
- Investing an additional $50,000 in diversity and community sensitivity training in APD.
- Providing funding of $175,000 for ten City internships for Huston-Tillotson University students.

- Weekly and monthly advertisement in minority publications of employment opportunities in the amount of $10,100.
- Summer Movies and Music and in the Park at Carver in the amount of $5,300.

Department of Safety and Security

In August 2005, a budget amendment will be presented to Council which will effectively combine the Office of Emergency Management, Park Police, Aviation Police, and Municipal Court Marshall functions into one department, Safety and Security, in the General Fund. The proposed budget reflects this change. Combination of these functions will help us create greater consistency in standards of operation and training. The officers assigned to each function will still be housed in their corresponding department, and the head of this newly-created department will work closely with all departments to ensure their needs are met.

Rebuilding Our Workforce

Lean budget times forced us to eliminate positions, and to forego pay increases while our employees continued to experience rising costs of living. In fiscal year 2005, we began reinvesting in our workforce and included our first pay increase since 2002 for non-civil service employees who met or exceeded their performance expectations. This 2006 budget further reinvests in our workforce.

The budget proposal includes a 3.5 percent pay for performance increase for non-civil service employees, and simultaneously moves our pay ranges by 3.5 percent to adjust for market conditions. In fiscal year 2006, we will also complete a two-year plan to move our lowest paid employees to the living wage, from $10.00 to $10.90 per hour. We plan to review market conditions over the next two years for our entire non-civil service workforce, shifting our pay philosophy to also incorporate internal comparisons and how we value positions at the City. This is particularly critical with a large number of employees retiring over the next few years, as we work on succession planning and on aggressively recruiting the future leadership of this organization. Accordingly, the budget includes funding for 50 percent of the market adjustments anticipated to result from that study. The budget continues service incentive pay, which is based on tenure, and we have introduced a one-time, 2 percent lump-sum payment as a service incentive pay enhancement.

Our workforce is our greatest asset and the source of many creative, innovative ideas that have helped us get through the lean years. Our employee recognition efforts, including the ACE (Austin City Employee) program, are some of the ways we thank those employees who go above and beyond the call of duty to deliver quality City services. I am continuing my annual tradition of having a direct dialogue with employees about next fiscal year's budget through a series of Town Hall Meetings. I will also be receiving employee feedback throughout the year through our newly elected Employee Committee on Workforce Issues.

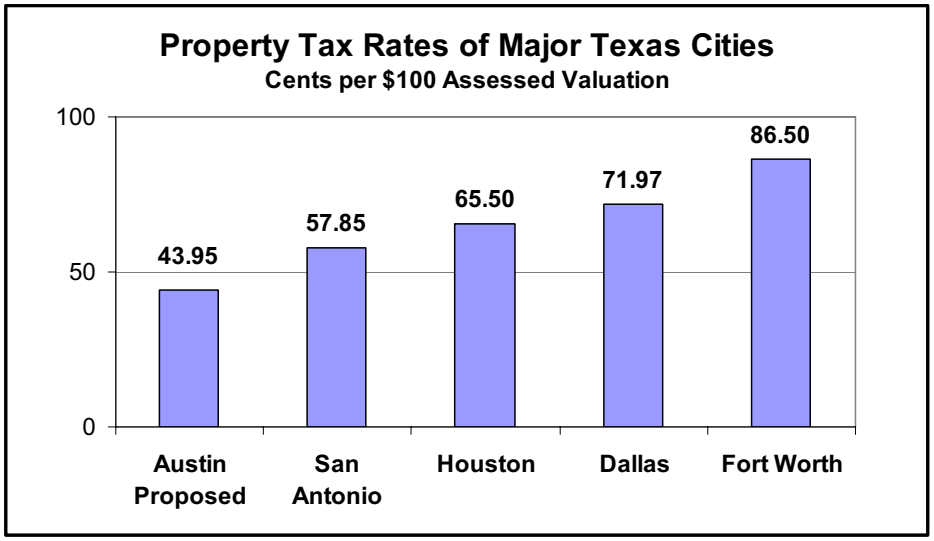
In May 2005, the City Council approved a plan to provide supplemental funding to the City of Austin Employee Retirement System. The purpose of the additional funding is to strengthen the financial position of the retirement system by reducing the unfunded liability to an amount that can be amortized over 30 years. Beginning in 2007, supplemental funding will increase by 1 percent of compensation each year, paid as a stipend, until we are able to achieve 30-year amortization. This additional amount will be capped at no more than 4 percent in additional City contributions in any one year and will be reduced as market conditions allow. Payment of the additional funds in any given fiscal year will be deferred until the following budget year if the retirement system achieves an overall investment return of greater than 12 percent. This agreement does not increase employee retirement contributions or reduce future retirement benefits.

Fiscal Year 2006 Revenue Policies

Tax Rate

The budget is proposed at the rate of 43.95 cents per $100 assessed valuation, a decrease of 0.35 cents from the current tax rate of 44.30 cents. The proposed tax rate is 0.42 cents above the estimated effective tax rate of 43.53 cents.

The following chart compares our proposed 2006 tax rate of 43.95 cents with the current or 2005 tax rates for the major Texas cities shown. However, even at the current tax rate for Austin of 44.30 cents, Austin's tax rate is significantly lower.



The overall increase in assessed valuation is estimated to be $2.5 billion, representing a 4.2 percent increase over last year. The assessed valuation of $52.1 billion includes $1.2 billion in new property value. This increase in assessed valuation, combined with the proposed tax rate, will provide additional revenue in 2006 that can enable us to begin strategically rebuilding our services.

What does this mean for homeowners? The current average home price in Austin is $187,574. For the owner of a homesteaded residence at the average price, the proposed tax rate of 43.95 cents will add $18 per year or $1.50 per month to the City's tax bill.

Use of One-Time Funds

During the downturn, we worked hard to achieve structural balance – to make sure that we did not use one-time money to fund ongoing costs.

We were successful in these efforts, and this allowed us to maintain our AA bond rating during the downturn. In fact, we received accolades from our rating agencies and were able to increase our fund balances and reserves over the downturn. However, in discussing our balances and reserves with the rating agencies, we told them consistently that we would be spending some of our balances in the future to pay for one-time costs we had deferred during the downturn. In fact, we budgeted in the current fiscal year to spend $7.8 million for one-time expenditures in addition to the one-time payment of $7.7 million we made to the hospital district from General Fund balances.

For this year, we are proposing a change to our financial policy on fund balance and reserves that would allow us to do two things: one, to capture unanticipated revenues and savings into a reserve, and two, to provide guidelines for continuing to use the reserve judiciously for capital items and other one-time expenses.

In doing this, we propose to increase our emergency reserve from $15 million to $40 million. We would leave our contingency reserve as is at one percent of departmental expenditures, currently $4.3 million. These two together comprise our "hard" reserves that if appropriated during the course of a year would have to be replenished the following year. The total of these two in fiscal year 2006 will be $44.3 million, which is about ten percent of our total General Fund expenditures. According to our rating agencies, a ten percent "hard" reserve amount is an excellent benchmark for cities.

We would then put the remainder of our projected ending balance into our Budget Stabilization Reserve. This reserve would total approximately $49.1million at the beginning of fiscal year 2006.

	Reserve Policy Summary	
	Current Policy	Proposed Policy
Contingency of 1%	$4.3m	$4.3m
Emergency	$15.0m	$40.0m
Subtotal: "hard" reserves	$19.3m	$44.3m
Fund Balance	$41.1m	-
Budget Stabilization	$33.0m	$49.1m
Totals beginning of 2006	$93.4m	$93.4m
	Use of Budget Stabilization in 2006	
Beginning of 2006		$49.1m
Less appropriation in 2006		($16.4m)
Balance at end of 2006		$32.7m

Under the proposed policy, we could appropriate one-third of this reserve for one-time expenditures in a fiscal year, and we are proposing an appropriation of approximately $16.4 million in fiscal year 2006. This

will fund some critical capital and other one-time needs that we now have but equally importantly, it will leave us a reserve of $32.8 million to fund critical one-time items as we transition out of the downturn. Following is a list of the one-time needs we are proposing to fund in 2006:

- Phase two of the permitting system for our One-Stop Shop
- New radios for our trunked radio system
- Computer replacements
- Vehicle replacements
- Departmental equipment (primarily parks and public safety equipment)
- Stability pay enhancement for our workforce

At the end each fiscal year, we will direct any unanticipated revenues and any unspent appropriations into the Budget Stabilization Reserve.

Bond Election

In March 2005, we presented Council with information about bond elections the City has held since 1982, about the City's current bond ratings, and about the City's capacity to issue new general obligation debt. In April, we followed up with a presentation on projects the City could fund through the issuance of general obligation bonds that could be put to the voters for their approval in 2006.

As we presented to Council in March, the City currently enjoys favorable bond ratings from our rating agencies: Standard and Poor's, Moody's, and Fitch. Our rating agencies believe Austin's economy will remain strong, that the City has the proper financial and management controls in place, and that our debt burden and debt structure are manageable. Further, they believe that the City has the capacity to issue additional debt in the future.

The City's last bond election was in 2000. That bond election dealt with a single pressing issue, transportation, and in that election voters approved the issuance of $150 million in transportation bonds to fund major highway projects, capacity improvements, and pedestrian, bikeway, and sidewalk projects. The 2000 transportation bonds are being issued over a ten-year period in annual increments of $15 million.

Prior to that, the City's last bond election was in 1998. In that election, voters approved $339.7 million for a variety of projects, including transportation, parks, public safety needs, libraries and cultural centers, and flood and erosion control projects.

The 1998 bond projects are in the final stages of completion, and the City now needs to look forward to funding its critical infrastructure, facility, land, and housing needs. As presented to Council in March, the City could fund bond packages of the following sizes (in millions) with adjustments to our tax rate in the years following the bond election, as shown below:

No increase – stay at the effective tax rate in fiscal year 2007	$279
One-cent increase above effective tax rate in fiscal year 2007 only (One cent total increase)	$360
One-cent increase above effective tax rate in each of fiscal years 2007 and 2008 (two cents total increase)	$499
One-cent increase above effective tax rate in each of fiscal years 2007 – 2009 (three cents total increase)	$600

The bond projects would be implemented over a similar time frame as was done for the 1998 bond election, approximately six or seven years.

The April presentation to Council was an assessment of a number of pressing needs the City has and included information on the following types of projects:

- Drainage
- Transportation
- Renovation of existing facilities
- New or replacement public safety and health facilities
- New Central Library
- Preservation of green space and acquisition of parkland
- Affordable housing

In April, the City Council also appointed a 27-member advisory committee that will recommend a proposal to Council for a bond election in either May or November of 2006. The committee has begun the process of reviewing the City's financial capacity to issue bonds and the April needs assessment. The committee has organized into subcommittees and over the upcoming months, staff will brief the subcommittees on project details and on related operations and maintenance costs. The subcommittees will then hold public hearings to

solicit input from the community. The full committee will forward its recommendation to the Council in December 2005.

Future Increases in Public Safety Costs May Outpace Future Growth in Revenue

In preparing the fiscal year 2006 budget, we have looked for ways to reduce the growth in our public safety budgets. Although we have reduced public safety costs in this budget by $3 million from our April forecast, we have still not achieved any significant reduction in the growth rate of public safety costs.

As we presented to you in the policy budget in May, since 1992 our public safety costs have increased 195 percent, while other General Fund departments' budgets have only increased 34 percent, less than the consumer price index over that same period of time. Although some of the increases in public safety costs have been related to policies such as 2.0 police officers per thousand population and task force staffing in the Fire Department, 93 percent of public safety expenditures are salary related.

We analyzed the growth in the number of public safety employees versus the growth in total public safety costs from 1995 to 2005. Our analysis showed that the number of public safety employees over that time period increased by 30 percent. However, total public safety costs increased over that same time period – in which we began meet and confer with both the fire and police unions – by 122 percent. Since salaries comprise 93 percent of public safety costs, our increases in public safety costs are therefore mostly driven by increases in compensation.

The following observations summarize where we are on public safety budget increases:

1. Using our forecast assumptions, and staying at the effective tax rate, public safety cost drivers will consume most of our new revenue within the next two years and beyond that will then exceed our new revenue.

2. Public safety salaries are 93 percent of total public safety costs and they are growing at a much higher rate than any appropriately comparable rate of growth (e.g. the consumer price index).

3. Our public safety salaries are already out of line in comparison to other major Texas cities – on average our police officers' salaries are between 18 percent and 33 percent higher than the average salaries of

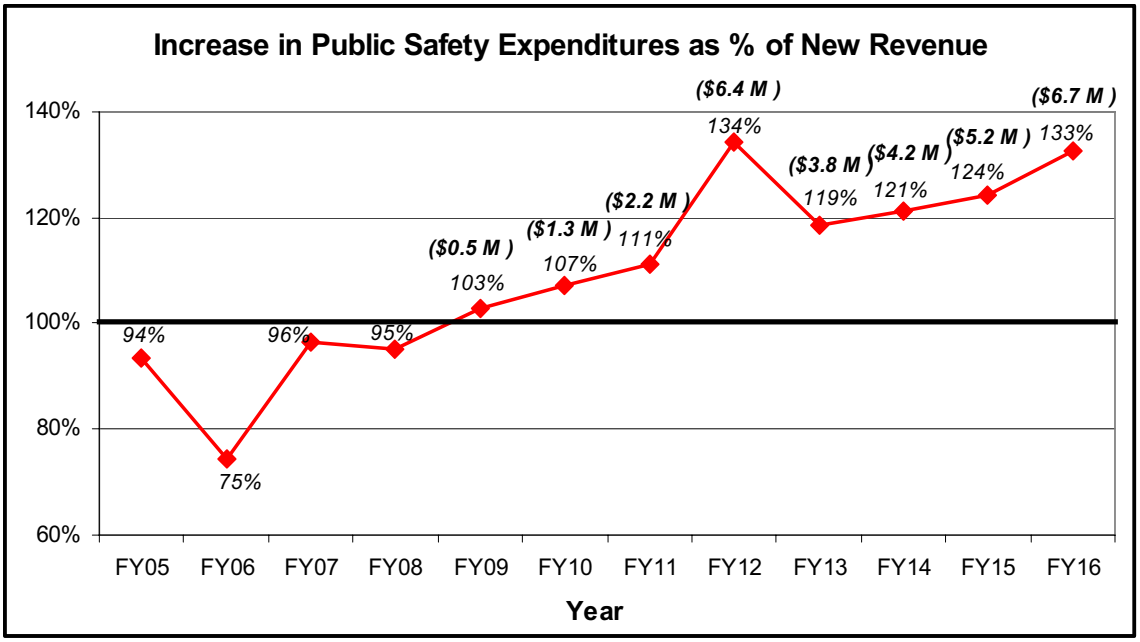
their counterparts in the major Texas cities, depending on the length of time with the department. Similarly, our fire fighters' salaries are between 6 percent and 28 percent higher than the average salaries of their counterparts in the major Texas cities, depending on the length of time with the department.

4. The built-in increases in our public safety labor contracts will likely keep us well above market and may drive us further out of line relative to the other major Texas cities.

5. Attempts to stem the trend in increasing public safety costs that do not deal with salary issues will be marginally successful at best.

The rates of growth of our public safety cost drivers are therefore mostly due to compensation increases. If these compensation increases continue at the same rate, we estimate that in fiscal year 2009 our new revenue will no longer be enough to fund all of our public safety cost drivers, much less any other General Fund expenditures.

As shown in the graph below, if we do not change the rate of increase in compensation, we will need to produce $500,000 in additional revenue in 2009, either through a tax increase or by reducing other departments' budgets by that amount. Beyond 2009, the gap between our estimated new revenue and our growing public safety cost drivers widens: in 2012, for example, we expect that gap to be about $6.4 million. Amounts shown in parentheses are in millions and represent the deficit between our estimated new revenue and our estimated increases in public safety costs for the years shown.



Fiscal Year 2006 Budget Highlights

For the first time in several years, the economy has rebounded sufficiently so that the City's revenue growth covered our built-in cost drivers. As a result, the fiscal year 2006 proposed budget is the first budget in several years that did not require reductions in General Fund departments. In fact, at the proposed tax rate we were able to begin to strategically rebuild the services that have been cut so severely in prior years. This section of the transmittal highlights the budgets of the major General Fund departments including new investments that are being proposed.

Police (APD)

- ***Total 2006 proposed budget*** - $183 million
- ***Maintain 2.0 officers per 1,000 residents*** - 17 additional officers will be funded in the current year through a COPS Universal Hiring grant to maintain 2.0 officers per 1,000 residents.
- ***Overtime for constant staffing*** – an additional $500,000 in overtime to maintain constant staffing in patrol sectors has been included.
- ***Meet and confer*** – funding is included for the 3rd year of the approved Meet and Confer contract provisions.
- ***Jail interlocal –*** $1 million has been included for the unanticipated 29 percent increase in the jail interlocal contract with Travis County.
- ***Addition of civilian staff*** – eleven new civilian positions, (including one animal cruelty investigator, two victim witness counselors, two crime report technicians, and six staff in the forensics area), are proposed to be added in 2006. There is not an accompanying increase in APD's budget as these positions are funded through a reallocation from other areas of the budget that has historically resulted in savings.

Fire (AFD)

- ***Total 2006 proposed budget*** – $91.5 million
- ***Full funding for operation of all fire stations at task force staffing levels*** – the proposed budget includes funding to operate all 43 of the City's fire stations, including full-year funding for the new Circle C fire station.
- ***Firefighters for Spicewood Springs Station –*** 20 firefighters are being added in preparation for the Fall 2006 opening of the Spicewood Springs Station.
- ***Wellness center –*** approximately $130,000 in matching funds for a federal grant to design and implement a Wellness/Fitness Center are

included to complement the $302,205 received from the granting agency.

- ***Critical equipment replacement –*** systematic replacement of critical equipment will continue with funding for three pumpers and one ladder in the upcoming year.

Emergency Medical Services (EMS)

- ***Total 2006 proposed budget*** – $35.2 million
- ***Conversion to 48-hour work week for paramedics*** – to maintain optimal patient care and to preserve paramedic safety, the budget proposes the addition of 24 FTEs and $1.3 million to convert from 24-hour shifts to 12-hour shifts for all EMS stations. Currently 12 of the 28 units operate at levels that do not allow for sufficient down time and call volume is growing. This change should also help to reduce turnover and enhance recruiting. In a recent employee survey on the proposed 48-hour work week, 94 percent of the paramedics who voted supported the conversion.
- ***New stations*** – two new stations, Del Valle and Circle C will be open, requiring the addition of 20 new paramedic positions and funding for associated equipment and supplies. These stations will assist the department in meeting its goal of responding to life-threatening calls in fewer than 10 minutes, 90 percent of the time.
- ***Recruiting and safety*** – two safety positions are proposed to be added to develop a wellness and physical assessment program for injury prevention to reduce injury rates in EMS, which has one of the highest rates among departments. We are also adding one paramedic position to strengthen our recruiting efforts in the face of a national shortage of paramedics.

Municipal Court

- ***Total 2006 proposed budget*** – $9 million
- ***Improved customer service*** – the proposed budget adds four positions to reduce customer wait times which have increased to 25 minutes and to reduce the number of abandoned calls due to extended hold times currently at 18 percent.
- ***Community Restitution ROW mowing crew*** – the proposed budget adds two additional supervisors for mowing crews to allow more probationers to fulfill their community service. One funded by the General Fund will reduce the mowing cycle from 28 to 21 days in the southeast part of the City. The other is funded by Solid Waste for supervision of crews working on code compliance issues.

- ***Juvenile docket pilot*** – $21,000 is included to add Saturday appearance dockets to improve the rates at which juvenile offenders show up for court.

Health and Human Services

- ***Total 2006 proposed budget*** – $28.4 million
- ***Social services funding*** – the proposed budget restores $573,182 in prior year reductions to social services contracts
- ***Food establishment inspections –*** four sanitarian positions have been included to enable the department to inspect all food establishments two times per year, a goal that is not currently being met.
- ***Communicable disease services*** – five positions are proposed to be added in order that 90 percent of communicable disease clients seeking treatment may be seen within 24 hours of presentation. Currently only 75 percent are being seen and clinic visits are expected to increase 20 percent.
- ***Animal control services*** – funding for animal care and control is proposed at existing levels. Two additional positions are added to be funded by Travis County as a result of a recent change in county leash laws.

Parks and Recreation Department (PARD)

- ***Total 2006 proposed budget*** – $27 million
- ***Parks maintenance*** – the proposed budget includes the addition of six positions in the facility services area for a new crew to address City-wide maintenance needs including the addition of Colony Park to the City's park inventory and recently annexed areas such as Harris Branch, Scofield Farms and Riata.
- ***Forestry*** – one of the proposed strategic add backs to PARD is a five-person forestry crew which will help the department reduce response time for blind corner requests from 19 days to five days.
- ***Community recreation programs*** – recreation centers, summer programs and other recreation programs are proposed at constant levels for fiscal year 2006.
- ***Carver Museum*** – with the expansion of the George Washington Carver Theater and Museum, a cultural arts education coordinator is proposed to be added to offer additional cultural arts activities.
- ***Bergstrom Golf Course*** – this budget closes Bergstrom Golf Course in December 2005 due to ongoing operating deficits at the course and the inability to reinvest in the course due to the airport master plan, the widening of State Highway 71, and a 39 percent decline in

revenue. The Golf Advisory Board concurs with this action, voting unanimously on February 28, 2005 to discontinue operations at the Bergstrom Golf Course. Closure will net the Golf Enterprise Fund approximately $200,000 annually. The 28 members of this course will be allowed to transition their membership to the City golf course of their choice in 2006.

Austin Public Library

- ***Total 2006 proposed budget*** – $19.3 million
- ***Library services*** – the proposed budget includes funding and 30.63 positions to open all branch libraries one additional day per week to restore the reductions implemented in 2004. The addition of a managing librarian is proposed to eliminate the need for shared supervision of two locations by one librarian.
- ***Austin History Center*** – funding, including 2.75 positions, to open the History Center one additional day to restore the reduction implemented in 2004, was also included.
- ***Support operations*** – 6.5 positions have been added to address core areas critical to library operations such as a backlog of shelving and delivery services to branch libraries.

Neighborhood Planning and Zoning (NPZ)

- ***Total 2006 proposed budget*** – $4.2 million
- ***Increased focus on planning*** – with the increased level of interest in planning and downtown design, the budget includes three additional planners and one landscape architect position to assist with transit station area planning, neighborhood plans that are eligible for updates, the zoning code rewrite, implementing commercial design standards, and handling the significant increase in historic zoning and preservation cases.
- ***State Highway 130 land use planning and annexations*** – the department will also continue to coordinate the City's land use planning and annexation initiative for State Highway 130. No specific funding is included in the budget in anticipation of these annexations. Any funding changes would be brought to Council along with the annexation.

Watershed Protection and Development Review (WPDRD)

General Fund

- ***Total 2006 proposed budget*** – $12.5 million. The General Fund portion of WPDRD provides funding for the City's One Stop Shop for development services.

- ***Building inspections*** – the 2006 proposed budget includes two additional inspectors and one support position for the building inspections function. Current building inspection staffing only provides for completion of 90 percent of building inspections within 24 hours rather than the current goal of performing 95 percent. This year's workload alone has increased 17 percent since 2004. The citizen survey supported the need for additional resources in this area with levels of dissatisfaction increasing from 30 percent to 38 percent.
- ***Permit center*** – a detailed analysis of permit center workload demonstrated a need for two additional positions in the Permit Center to meet a 28 percent increase in customer demand. The citizen survey supported the need for additional resources in this area with a 16 percent drop in satisfaction from 2004.
- ***Zoning review*** – the proposed budget includes one position to handle the increase in residential zoning review applications in an area in which staff was eliminated during the economic downturn. Only 77 percent of residential zoning reviews are completed within the seven days mandated by the Land Development Code. The citizen survey also supported the need for additional resources in this area with a 27 percent drop in satisfaction from 2004.

Drainage Fund

- ***Total 2006 proposed budget*** – $52.2 million. The Drainage Fund supports the WPDRD mission related to water quality protection, flooding and erosion controls. Additional funding from the planned increase in the drainage fee will cover increased maintenance operations, as well as increases to fund capital projects.
- ***Infrastructure and waterway maintenance*** – the proposed budget includes ten positions to support enhanced infrastructure and waterway maintenance. This will allow for an additional erosion repair crew, a third concrete repair crew and completion of two existing crews.
- ***Flooding and erosion control*** – funding is proposed for six additional staff to maintain floodplain maps, assess creek flood and erosion problem areas, assess pond dams, and work with the flood early warning system.
- ***Capital budget*** – while revenue generated by the drainage fee is not nearly sufficient to fund the $800 million back log of flood, erosion and water quality projects identified by the City's Drainage Master Plan, the department continues to set aside a portion of these revenues for capital projects. The proposed budget includes a $16.5 million capital transfer which primarily provides $7.2 million for multi-objective projects, $3.7 million for erosion control, $2.0 million for storm sewers, and $2.7 million for flood control projects.

Roadways, Sidewalks, and Transportation

The fiscal year 2006 proposed budget continues the City's investment in roadway maintenance, as well as the construction of sidewalks and curb ramps and transportation infrastructure. The transportation budget is enhanced by $4 million in Build Central Texas funding from the Capital Metropolitan Transportation Authority, which will help to fund various transportation and mobility initiatives. Maintenance highlights include:

- 550 lane miles or eight percent of the roadway network will receive preventative maintenance.
- 73 percent of the roadway network is projected to be in fair to excellent condition, exceeding our goal of 70 percent.
- $3.4 million is available for Americans with Disabilities Act (ADA) projects such as restroom upgrades, curb ramps and sidewalks and park facilities.
- 75,000 linear feet of sidewalks and 400 curb ramps are proposed to be constructed. It is important to note that the combination of all sidewalk planning, design and construction into Public Works in 2005 has significantly improved the effectiveness of the sidewalk and curb ramp programs. In fiscal year 2004, only 13,400 linear feet of sidewalk and 97 curb ramps were constructed, approximately 25 percent of what is proposed for 2006. The results of the citizen survey also demonstrated recognition of this improvement with the satisfaction scores for pedestrian accessibility increasing approximately 3 percent.

Housing and Small Business Assistance

Housing. The purpose of Neighborhood Housing and Community Development Department (NHCD) is to provide housing, community and small business development services to benefit eligible residents so they can have access to livable neighborhoods and can increase their opportunities for self-sufficiency. The proposed 2006 budget has $23.1 million invested in activities such as:

- Tenant Based Rental Assistance
- Rental Housing Development Assistance
- Architectural Barrier Removal for Elderly or Mobility-Impaired
- Anderson Hill Redevelopment
- Homebuyer Lending Assistance (zero-interest loans and down payment assistance)
- Emergency Home Repair
- Homeowner Moderate Rehabilitation (substantial home repairs)
- Lead Hazard Control Program

- Materials Grants Program (purchase materials for home repairs)
- Homeownership Development
- Community Housing Development Organization Support
- Single Family and Multi-Family Bond Program
- SMART Housing Program

Small and Minority-Owned Business Assistance. The City Council has placed a priority on creating new jobs through assisting the start up and expansion of small businesses. We consider small business development to be a vital part of our overall Economic Development and Community Development programs. In addition to this, our organization remains committed to working with small and minority-owned businesses through our Small and Minority Business Department.

In the fiscal year 2006 proposed budget, the City is investing a total of $6.8 million in small and minority business programs. This represents an increase of 22 percent over fiscal year 2005 in three areas:

Economic Growth and Redevelopment Services Programs: $1.4 million

- Assists small businesses with information and referral assistance
- Offers training classes, conferences and events pertinent to entrepreneurs
- Offers a Business Resource Center to provide technology and materials access

Small and Minority Business Resources: $1.7 million

- Conducts recruiting and outreach to increase the pool of available MBE/WBE firms
- Reviews for compliance with MBE/WBE Ordinance
- Post-award monitoring to ensure ongoing compliance
- Provides an Online Plan Room

Neighborhood Housing and Community Development Department Programs: $3.7 million

- *Community Development Financial Institution*: to provide for flexible capital and technical assistance to small and minority businesses expanding or relocating in low-income areas
- *Micro Enterprise Technical Assistance*: to provide operational funds for training and technical assistance to micro enterprises
- *Neighborhood Commercial Management Program*: to provide a revolving loan pool for gap financing to small businesses that are expanding, in exchange for job creation

- *Small Minority Business Assistance*: to provide operational funds to train business owners through workshops, one-on-one technical assistance and information referrals

Bond Projects and Consolidation of City Lease Space

Bond Projects. The proposed budget includes new appropriations for several projects approved by voters in the 1998 and 2000 bond elections:

- $4,170,000 Gus Garcia Recreation Center - PARD (1998 Prop 2)
- $2,860,000 North Village Branch Library - Library (1998 Prop 4)
- $1,080,000 Twin Oaks Branch Library – Library (1998 Prop 4)
- $1,500,000 Guadalupe Streetscape Improvements - NPZD (2000 Bonds)
- $5,000,000 Sidewalk Improvements - Public Works (2000 Bonds)
- $4,590,000 Street Improvements - Public Works (2000 Bonds)

Consolidation of City Lease Space at the Cameron Road Campus. The proposed budget includes a new fund which will account for operations and debt service for the proposed purchase of a campus-style location at Cameron Road. The site is being considered to consolidate City facilities previously being leased, as well as employees being dislocated by the Mueller Redevelopment Project. Staff completed a near-term facility needs assessment and financial analysis in fiscal year 2005 and identified existing leases that can be terminated as they expire to reduce operating costs in the future.

Converting lease payments to debt service has a number of advantages for the City, including non-escalating payments, tax savings and an owned asset at the end of the debt service term. Negotiations and due diligence activities needed before seeking City Council approval for the purchase are currently underway. In the event that the purchase is not does not occur, the new fund will not be included in the approved 2006 budget.

Fiscal Year 2006 Proposed Rate and Fee Increases

Water and Wastewater Rate Increases

Over the next 5-year period, operations and maintenance costs for the combined utility system will increase due to aging infrastructure, an increase in the treatment volume for water and wastewater, and costs for facility expansions and additions, as well as annexations. The Austin Water Utility eliminated 40 positions in 2004 as part of an efficiency review and did not request new positions in 2005. The 2006 budget

proposal, however, includes 12 new positions to accelerate ongoing initiatives for water conservation, reclamation and reuse, watershed land management, and the wastewater overflow abatement program.

The major cost driver for the utility is related to required capital improvements. New capital spending of $975.5 million over the next 5 years includes investments for regulatory compliance, repairing aging infrastructure, service extensions, and capacity extensions. Growth in the customer base alone will not be sufficient to generate the needed revenue to meet expenditure requirements.

In an effort to avoid two large rate increases as projected over the next 5 years, the Utility has proposed a 5-year level rate increase plan ranging from 4.2 percent to 5.2 percent per year. The proposed 2006 budget includes a 3.6 percent increase for water service and a 7.0 percent increase for wastewater service for a proposed combined rate increase of 5.2 percent. Austin's current average monthly combined water and wastewater bill is $47.69 and falls below the midpoint monthly bill of $60.71 for thirty cities surveyed. The proposed rate increase would bring the average monthly bill to $50.29.

Drainage Rate Increases

The proposed budget includes implementation of the final year of the five-year drainage fee utility cost of service plan. Without additional general obligation bond funding, the drainage fee is the primary source of funding for capital improvement projects identified in the Drainage Utility Master Plan. The residential fee is proposed to increase from $6.74 to $7.15 per month, a 6.1 percent increase from fiscal year 2005. The commercial fee is proposed to increase from $147.92 to $176.66 per acre per month, a 19.4 percent increase from fiscal year 2005.

Other Fee Increase Highlights

A revenue initiative was completed for fiscal year 2005, which included a review of all fees. The review included an analysis of whether fees had kept pace with inflation, as well as identifying viable new fees. The City's fee schedule is substantially up to date and minimal changes are proposed for fiscal year 2006.

Recommendations contained in the proposed budget include increasing the off-airport parking fee by one percent of gross revenue, from four to five percent for existing facilities, and implementing a fee of ten percent of gross revenue for new off-airport parking lot operators. This change is expected to generate $60,000 in additional airport revenue in fiscal year 2006.

Increases in golf green fees at Hancock, Jimmy Clay and Morris Williams, and golf surcharges at all the courses will help restore funds for turf maintenance that have been reduced over the past four years. This change is expected to increase golf revenue by $64,000 in fiscal year 2006.

A comprehensive listing of all fees can be found in the Proposed Budget Supporting Documents Volume – Fee Schedule.

Structural Balance. . .
Staying the Course. . .
Strategic Reinvestment

Balancing the budget for fiscal year 2006 was the final stretch of an arduous financial journey for the City Council, our organization, and our community. However, through our combined efforts we have established a policy direction that has resulted in structurally balanced budgets and has positioned us to use our one-time funds in the most prudent manner possible.

Structural Balance. Beginning in 2002, we focused all our efforts on cost containment, hiring freezes and aggressively reducing expenditures to achieve structural balance. We approached the budget without assumptions about sustaining business as usual, seeking to deliver services differently in an attempt to preserve existing service levels despite dramatically reduced resources.

Those years of cutbacks reduced the growth of our General Fund by almost 25 percent. It wasn't easy. It wasn't popular. And it certainly hasn't been without significant organizational impacts. Both our workforce and the provision of direct services to our citizens have been deeply affected by the reductions. Balancing a budget in an economic downturn is challenging work. But how you approach it is what separates a good organization from a great organization. And Austin has been widely recognized as a "best practice" city in financial management by the International City/County Management Association, the Government Finance Officers Association, and the major bond rating agencies.

Staying the Course. Fiscal year 2005 proved to be all about staying the course. While structurally balanced, our growth in expenditures or cost drivers still outpaced the renewed growth in our projected revenue for the year.

But we stayed true to our budget principles. We focused on finding structural or on-going reductions, rather than relying on the easy allure of one-time savings. And our organization today is much leaner, our service levels much reduced and our current budget, while structurally balanced, is comprised of needs, not wants. However, we adopted the 2005 budget with our financial principles firmly in place, preserving our structural balance and setting the stage for moving forward in a sustainable budget environment.

Strategic Reinvestment. By tackling the daunting task of completely realigning revenues and expenditures in the downturn, we positioned ourselves to strategically rebuild our programs and our service levels as the economy rebounds in the upcoming years. During the 2005 budget process, we laid the groundwork for our future and prepared for a time when we would need to begin a strategic reinvestment in our organization.

The impact of four years of cost containment and expenditure reductions on both our workforce and our service levels is significant. We recently completed an extensive assessment of that cumulative impact, identifying and prioritizing critical vulnerabilities and deteriorated service levels across the organization. Based on that assessment, we made a recommendation on select strategic add backs of $8.1 million during the policy budget presentation in May and have further refined that recommendation in the proposed budget to $6.5 million.

I believe this budget balances fiscal responsibility to our tax payers, prudent stewardship of the public services we provide and our obligation as a public employer. The proposed budget is structurally balanced and reduces the current tax rate while still capturing a modest growth of $2.1 million to reinvest in restoring critical resources.

From structural balance.....to staying the course.....to strategic reinvestment. Austin is known for excellence but excellence requires investment. The time for reinvestment is now.

Respectfully submitted,

Toby Hammett Futrell
Austin City Manager

Adopted Budget Reconciliation

Adopted Budget Reconciliation

The Austin City Council made several changes to the 2005-06 Proposed Budget during its consideration on September 12, 2005. These changes, which are described below, have been incorporated into the 2005-06 Approved Budget document.

GENERAL FUND

Ad Valorem Tax Rate
Council amended the Ad Valorem Tax Rate and adopted a rate of 44.30 cents per $100 valuation.

Beginning / Ending Balance
The Approved Budget includes an increase to the beginning FY 2006 fund balance to recognize a positive adjustment to the FY 2005 year end estimate in the amount of $457,987. This adjustment is due to the liquidation of encumbrances in the General Fund that were no longer required.

One Time Critical Funding
The Proposed Budget was amended by appropriating one time critical capital funding in the amount of $152,647 and transferring same amount out to the CIP for the purposes of the Deep Eddy Bathhouse Project in the Parks & Recreation Department.

Revenue
The Proposed Budget was amended by increasing property tax revenue in the amount of $1,815,855. The increase represents the additional revenue from adopting a nominal tax rate of 44.30 cents per $100 valuation.

Health & Human Services
The Proposed Budget was amended by increasing appropriations in the amount of $156,473 to provide sleeping capacity for 70 additional persons at the Austin Resource Center for the Homeless (ARCH).

The Approved Budget also includes an additional appropriation in the amount of $144,260 for extended weekend hours at the ARCH, 6am – 6pm.

The Approved Budget for the department also includes an additional appropriation of $450,000 for Social Services Contracts for:

* Council on At-Risk Youth (CARY) - $150,000
* Capital Idea - $50,000
* Mendez Middle School - $75,000
* Future View - $20,000
* Art of Living - $20,000
* River City Youth - $135,000

The Approved Budget includes an additional $327,192 for existing Social Services Contracts. This represents a 3% increase over the proposed budget.

Library
The Approved Budget includes the addition of 3.0 Librarian FTEs and $153,753 for the Dell Wired for Youth Program for Faulk, Cepeda and Windsor libraries.

Municipal Court
The Approved Budget includes a decrease in appropriations in the amount of $47,684 for code enforcement.

The Proposed Budget was amended to include a 1.0 Social Worker FTE and $423,000 for the enhanced treatment of Class B misdemeanor public intoxication defendants.

Adopted Budget Reconciliation

Parks & Recreation
The Proposed Budget was amended by appropriating an additional $110,000 for the Summer Playground Program. This will allow for the addition of 10 sites.

The Approved Budget includes funding for Congress Avenue tree and landscaping maintenance in the amount of $60,000.

Parks & Recreation CIP
The Approved Budget includes an appropriation in the amount of $250,000 for the Deep Eddy Bathhouse CIP Project. Funding in the amount of $152,647 is provided by a transfer from the General Fund and $97,353 from CIP interest savings.

Police
The Proposed Budget was amended by reducing $555,000 and 5.0 FTEs for traffic enforcement.

Public Safety & Emergency Management
The Approved Budget includes the addition of 2.0 Park Police FTEs and $170,892 to provide additional security at the ARCH. This will include security 24 hour per day, 7 days per week.

Transfers Out
The Approved Budget includes an increase in the transfer out to the Budget Stabilization Reserve Fund in the amount of $305,340.

The General Fund budget was amended by reducing transfers out to the Solid Waste Services Fund in the amount of $331,992.

Additionally, the Approved Budget includes the reduction in the transfer to the Capital Improvements Program for the Public Works Department in the amount of $416,079 for traffic calming.

The Proposed Budget was amended by increasing transfers out to the Support Services Fund in the amount of $50,000 for the participation in the Wireless Incubator Program.

The General Fund includes an additional transfer to the Sustainability fund in the amount of $110,818.

Other
The Proposed Budget was amended by appropriating $883,222 to implement market pay adjustments for market studies initially intended to take place in FY 2007. All planned market reviews will now be scheduled to occur in FY 2006. This amount represents an anticipated implementation time of July 2006 and is for General Fund and Support Services Fund Departments.

The General Fund was amended to include an additional $127,000 in anticipation of a collective bargaining contract with the Firefighter's Union.

SUPPORT SERVICES FUND

Financial & Administrative Services
The Approved Budget includes an increase of $50,000 for the participation in the Wireless Incubator Program.

Transfers In
The budget includes an increased transfer from the General Fund in the amount of $50,000.

Adopted Budget Reconciliation

OTHER FUNDS

Animal Shelter Fund
Council approved the appropriation of $30,000 in the Animal Shelter Fund (a Trust & Agency Fund not represented in the budget document), for the spaying and neutering of animals through the Emancipet Project.

Austin Energy
Council approved an amendment to reallocate funding to increase the Conservation Rebates and Incentives Funding by $1,000,000 and to decrease Operations and Maintenance, including Joint Projects, by the same amount in order to increase residential Solar Rebates Program funding.

Austin Water
The Approved Budget included an amendment to increase appropriations in the amount of $46,000 for the Hill Country Foundation for volunteer training.

Conservation, Rebates & Incentives Fund
The Approved Budget included increased transfers in from Austin Energy and appropriations in the amount of $1,000,000 in order to increase the residential Solar Rebates Program funding.

Cultural Arts Fund
The Approved Budget includes increased appropriations in the amount of $122,000 for the Austin Community Cultural Planning Project.

Fleet Operations Special Revenue Fund
Council approved the acceptance and appropriation of a grant from the Texas Emission Reduction Plan in the amount of $205,000 to be used for infrastructure and the incremental cost of purchasing trucks with CNG fueled engines.

Katrina Disaster Relief
The Approved Budget includes the appropriation of $400,000 in Hurricane Katrina donations for social services organizations for basic needs.

Other
The Proposed Budget for all other enterprise and special revenue funds was amended by appropriating $1,297,264 to implement market pay for the market studies initially intended to take place in FY 2007. This amount represents an anticipated implementation time of July 2006 and includes $100,000 for consultant services being utilized for the market study.

Public Works CIP
The Approved Budget includes a reduced transfer from the General Fund in the amount of $416,079 and a reduction in appropriations by the same amount for traffic calming.

Solid Waste Services
The Proposed Budget was amended by Council by reducing transfers in from the General Fund in the amount of $331,992 and reducing appropriations by the same amount as well as reducing 4.0 FTEs for code enforcement.

Sustainability Fund
The fund was amended by increasing transfers in from the General Fund and appropriating $110,818 for existing Social Services Contracts. This represents a 3% increase over the proposed budget.

Watershed Protection & Development Review Special Revenue Fund
Council approved the acceptance of a grant from the Texas Forest Services for Oak Wilt Suppression in the amount of $25,000 and 1.0 FTE.

Budget Process

The Budget Process

OVERVIEW

The Charter of the City of Austin mandates that a budget be adopted no later than September 27th for the new fiscal year beginning October 1. The process leading to the budget adoption is participatory and includes a communications plan that encourages input from citizens, boards and commissions, City departments, and the City Council.

The budget process focuses on identifying funding levels necessary to continue basic municipal services, Council priorities, and community goals. Throughout the budget process, the City Manager provides the City Council with projected revenue collections and funding requirements for the upcoming fiscal year. This information enables the City Council to provide policy direction in developing the new budget.

The City of Austin's basis for budgeting is a modified accrual for all funds.

For those customers requiring a generalized knowledge of the City of Austin, an Executive Summary volume is available, which summarizes the entire budget. It reports total dollars spent on various areas, consolidating information from several funds and includes highlights of the Capital Budget. Detailed department information is located in the Performance Plan Volumes 1 and 2.

Business Plan

The vision of the City of Austin is "To be the most livable city in the country," and the Council's priorities include Public Safety, Youth, Family and Neighborhood Vitality, Sustainable Community and Affordability. The budget reflects a business planning process that allows the City to achieve its vision while focusing on Council priorities. The resulting business plans reflected in the FY 2005-06 budget are intended to focus on goals and objectives, clearly specify the results that we are proposing and integrate these into employee responsibilities.

City departments have worked with groups of managers and employees to redefine where necessary their mission and goals. Beginning with a listing of the services provided, departments have grouped the services according to their common purposes into activities. Activity objectives are developed that define the service or product that is provided, the customer and the intended benefit for the customer. A family of results-oriented measures - including result, efficiency, and output - is developed for each activity. In the same manner, activities are grouped into programs with a defined objective. The end-results of this process are departmental business plans that focus on the results to be achieved in the next two to five years and outline the way those results can be measured. The business plans provide the information necessary for making decisions on the allocation of resources and establishing accountability for achieving results with those resources.

Budget Document Structure

The Budget document is arranged by service categories, for example, Public Safety (Fire, Police, Emergency Medical Services, and Safety and Security) and Infrastructure (Watershed Protection and Development Review, Neighborhood Planning and Zoning, Public Works). This is to simplify the need for fund accounting knowledge to analyze the City's budget and to allow a user to find all detailed information about a particular department or budget category.

The detailed budgetary information for a single department is found in one section of the Executive Summary. For instance, the Public Works departmental section contains information for the Transportation Fund, Child Safety Fund, and Capital Projects Management Fund, as well as the General Fund, even though there are four fund types included (governmental, internal service, special revenue and proprietary). The City has chosen to move away from the strict fund accounting structure for the budget and move toward a budget that is more user friendly.

Financial Policies

City Council has approved a comprehensive set of financial policies to guide the City's financial practices including accounting practices, investments and debt financing. These policies are reviewed by the Audit and Finance Committee annually, and recommendations for change are submitted for Council approval if necessary. The policies provide direction for all aspects of financial planning and resource allocation.

A copy of these policies is included in the Supporting Documents volume. Much of the financial policies concern debt and the policies to guide the City since the State of Texas has no statute for limit on debt. However, the City has gauged its success in debt management by its bond ratings and whether we can comply with all our financial policies concerning debt management. The utilities have the added burden of competition; therefore, they have additional policies to cover those areas.

The Budget Process

The budget process begins with the Financial Forecast presented in May. This document contains an economic outlook for the Austin/Travis County area. The forecast is used as a basis to project revenue and expenditures for the coming budget year, as well as the next three to five-year period. Economic trends are analyzed to project the needs of the City and the means to fund those needs. Each major fund is included in the forecast with expected changes to revenues and expenditures for the period. Included in this analysis is the determination of the financial operating impacts that Capital Improvements projects will have on departmental operations. For a copy of the Financial Forecast contact the City of Austin Budget Office at (512) 974-2610.

In June, the City of Austin releases the City Managers' Draft Policy Budget. This document is a preview of the proposed operating budget with major funds included.

The Proposed Budget is released near the end of July with departmental presentations and public hearings occurring in August.

The Budget Process

Each of these documents is further described below:

Capital Improvements Plan

In accordance with the Austin City Charter, the Planning Commission prepares a recommendation to Council each year of the capital improvements needed during the next five-year period to facilitate the City's infrastructure, facility and maintenance needs. This recommendation is contained in the Capital Improvements Plan, which is submitted to the City Manager before the preparation of the annual budget. Council approves appropriations for these capital improvements in the Capital Budget. The Capital Budget is found in the Executive Summary volume.

Financial Forecast

Presentation of the Financial Forecast initiates the financial planning for the budget. This document contains a three to five-year forecast of operating expenses and projected revenue and a summary of the *key budget issues* to provide Council information in budget preparation.

City Manager's Proposed Budget

The City Manager is required by the City Charter to present proposed operating and capital budgets to the City Council at least 30 days prior to the beginning of the City's fiscal year, which begins October 1. The proposed budget contains a detailed allocation of projected revenues and expenditures for the entire City's various funds and a summary of the City's debt position. The Manager also includes a transmittal letter, which outlines the essential elements of the financial plan.

Communications Plan

An extensive communications plan is implemented each year to inform the public on the policy issues and the proposed resource allocation that are a part of the budget process. This process includes:

- Televised coverage of Council worksessions on the Financial Forecast, Draft Policy Budget, and Proposed Operating budgets for individual departments
- Public hearings
- Presentations to advisory boards and commissions
- Distribution of summary documents
- Access to all budget documents through the Austin Public Library system
- Public access television
- Internet access to all volumes of the Proposed and Approved Budgets at http://www.ci.austin.tx.us/budget/.

Proposed & Approved Budget

Both the Proposed and Approved budget documents are published in the following volumes:

- ***Executive Summary***—Summarizes the City's financial structure, explains where we get our money and what we do with it in narrative and graphic formats. It also includes a financial summary of all City funds and comparative information on revenue, expenditures and fund balance for all budgeted funds.

- ***Performance Plan Volume 1***—Includes detailed information about the business plans and performance measures for the General and Support Services Fund departments.

- ***Performance Plan Volume 2***— Includes detailed information about the business plans and performance measures for the Enterprise Fund departments.

- ***Supporting Documents***—Contains the Council-approved City Financial Policies, a summary schedule of capital outlay, information on the capital budget, grants information, property tax information, a glossary, a list of fees and charges and the ordinances necessary for adoption and implementation of the budget.

Process for Adoption and Amendment of the Operating Budget

BUDGET ADOPTION

At least thirty (30) days prior to the beginning of each budget year, the City Manager shall submit to the Council a Proposed Budget in the form required by this Charter. At the meeting of the Council at which the budget is submitted, the Council shall order a public hearing on the budget and shall cause to be published, at least ten (10) days prior to the date of such hearing, the time and place thereof. At the time and place so advertised, the Council shall hold a public hearing on the Budget as submitted, at which all interested persons shall be given an opportunity to be heard. The Budget shall be finally adopted not later than the twenty-seventh day of the last month of the fiscal year. Upon final adoption the Budget shall be in effect for the budget year, and copies thereof shall be filed with the City Clerk, the County Clerk of Travis County, and the State Comptroller of Public Accounts. The final Budget shall be reproduced and sufficient copies shall be made available for use of all offices, departments, and agencies of the City, and for the use of interested persons.

BUDGET AMENDMENT

1. The originating department submits a preliminary request to the Budget Office for review and discussion. The Budget Office and originating department determine final requirements. Amendments to increase appropriations and/or transfer appropriations and/or Full Time Equivalents (FTEs) from one to another require City Council approval.

2. The originating department presents the proposed amendment to the Assistant City Manager for review and approval to proceed with an action item.

3. The originating department will prepare a Request for Council Action form (RCA) to place the item on the Council agenda.

4. The originating department head (or designee) notifies the appropriate reviewing authorities, such as Law, Finance, Human Resources, Small Minority Business, and Other Departments affected. Reviewing authorities are departments involved in the preparation of support material for the RCA document, or affected by the action proposed in the RCA. The originating department is responsible for ensuring that all other departments affected by the proposed action approve the RCA packet.

5. If the reviewing authority approves the RCA packet as prepared by the originating department, the Law Department will prepare the appropriate ordinance, and the Budget Office will prepare a fiscal note or other required back-up materials. The reviewing authority department head (or designee) will sign off on the RCA.

6. After receiving approval from all reviewing authorities, the originating department will prepare a final packet and submit it to the City Manager's Office for placement on the appropriate Council agenda. The RCA shall be signed by the originating department head and by each of the reviewing authorities that approved the item.

7. The item is presented to the City Council for review and approval.

Budget Calendar for FY 2005-06

October through December – Departments develop business plans

February – Departments present their financial forecasts

April – Presentation of Financial Forecast to Council

June – Presentation of Draft Policy Budget to Council

July 28th, 2005 – Present Proposed Budget to Council

August 4th, 2005 – Budget Presentations and Public Hearing

August 18th, 2005 – Budget Presentations and Public Hearing

August 25th, 2005 – Budget Presentations and Public Hearing

September 1st, 2005– Budget Presentations and Public Hearing

September 12th, 13th, and 14th, 2005 – Budget Approval Readings

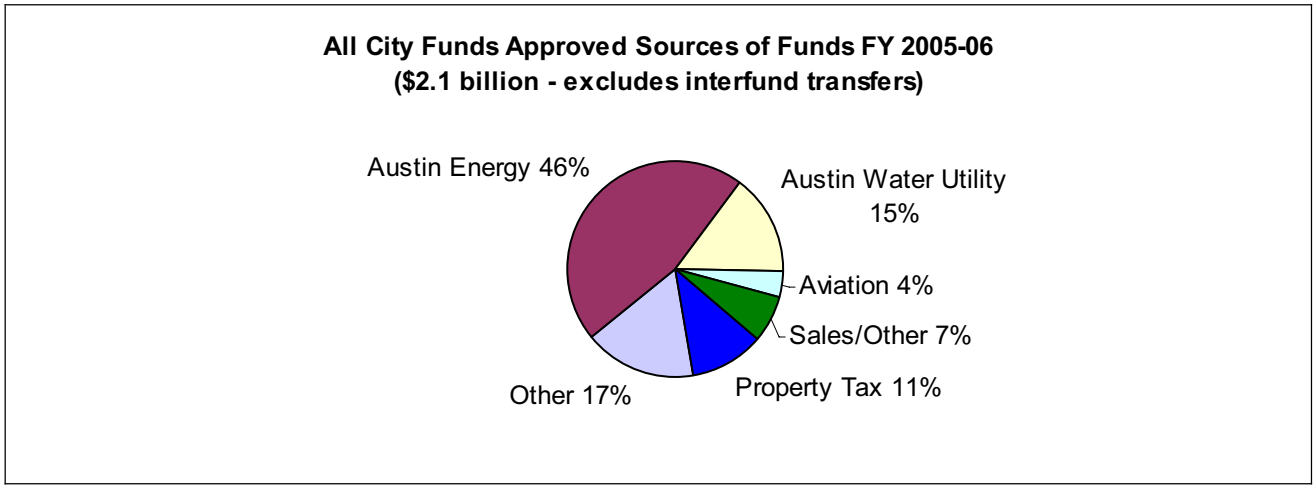
Operating Budget

Overview — 2005-06

City at a glance:

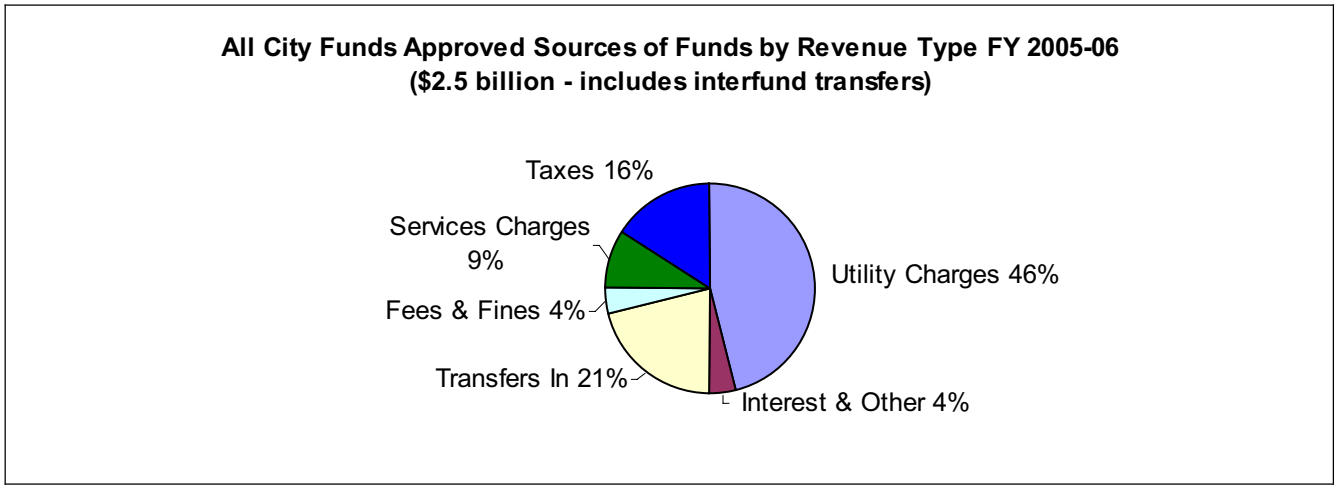
The City of Austin Budget has two primary components: the Operating Budget, which encompasses daily activities, and the Capital Budget, which includes major improvement projects. This volume of the Budget, the Executive Summary, is intended to provide a fiscal overview of the entire City operation. More detailed information on each aspect of that operation is found in the other budget volumes.

Where does the money come from:



Source: City of Austin Financial Services Department

Austin prides itself on being a unique place to live and work. The City of Austin is a unique municipal operation because of its multi-faceted revenue sources that reflect the many businesses that make up the City corporation. Although most citizens associate property taxes with city government, as a revenue source for the City of Austin property taxes account for only 11% of total revenue. The various utilities which the City operates as enterprise funds, electric, water, wastewater as well as airport make up 65% of our projected $2.1 billion in revenue. Other revenue includes solid waste and drainage utility charges, convention center and hotel/motel tax revenue, fees and charges for service, such as concessions, inspections and parking.



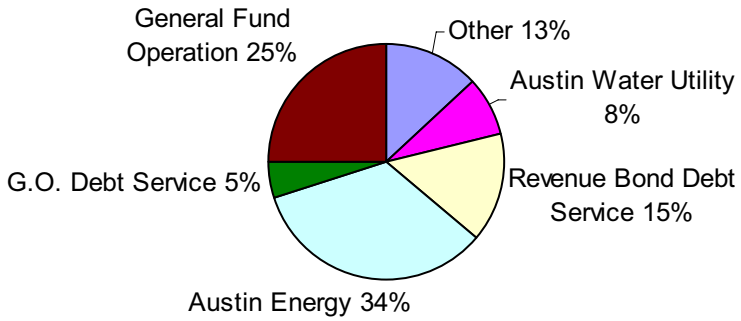
Source: City of Austin Financial Services Department

Overview — 2005-06

Where does the money go:

Our Operating Budget is divided into funds for fiscal and accounting purposes. The following chart gives a broad overview of the major categories of expenditures.

All City Funds Approved Uses of Funds FY 2005-06
($2.1 billion - excludes interfund transfers)



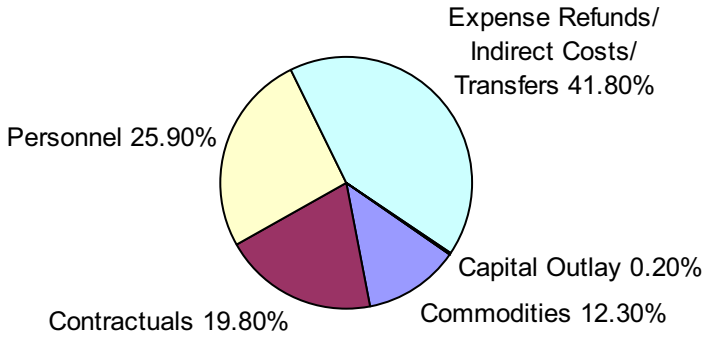
Source: City of Austin Financial Services Department

It is evident from the Uses of Funds chart that the City's enterprise funds, which contribute most of our revenue, also account for most of the expenditures. Austin Energy accounts for 34% of the 2005-06 Budget and Austin Water Utility accounts for 8%. The functions that most people associate with City government, services like police, fire, parks and libraries, are included in the General Fund.

The chart below shows the proposed uses of funds by expense category, such as personnel and commodities. Transfers and expense refunds are used to fund such items as Debt Service requirements and services performed by one department for another.

Further detail on these categories may be found in subsequent pages of this document.

All City Funds Approved Uses of Expense Type FY 2005-06
($2.6 billion - includes interfund transfers)



Source: City of Austin Financial Services Department

SUMMARY OF ALL CITY FUNDS
(000's)

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCES					
OPERATING FUNDS					
General Fund	35,068	43,399	53,727	49,113	49,571
Airport Capital Fund	33,396	36,687	41,864	36,789	36,789
Airport Fund	1,556	0	1,228	0	0
Austin Cable Access Fund	162	158	160	112	112
Austin Energy Fund	134,517	100,430	126,314	138,151	138,151
Austin Water Utility Fund	35,853	25,121	24,606	14,686	14,686
Brackenridge Hospital Fund	106	103	148	336	336
Cameron Road Facility Fund	0	0	0	0	0
Child Safety Fund	468	361	359	218	218
City Hall Fund	0	0	0	(150)	(150)
Combined Trans., Emerg., and Com. Cntr. Fund	0	1	(4)	127	127
Convention Center All Funds Combined	12,763	10,555	12,056	11,118	11,118
Cultural Arts Fund	163	(143)	(102)	551	551
Drainage Utility Fund	4,198	4,422	4,422	5,679	5,679
EMS - Travis County Reimbursed Fund	117	0	0	0	0
HHSD - Travis County Reimbursed Fund	226	226	541	541	541
Hotel/Motel Bed Tax Fund	0	0	0	0	0
IH-35 Parking Program Fund	0	0	123	232	232
Katrina Disaster Relief Fund	0	0	0	0	0
Liability Reserve Fund	(6,609)	(1,609)	(1,727)	(1,727)	(1,727)
Mueller Airport Disposition Fund	1,723	1,437	1,969	1,372	1,372
Mueller Development Fund	0	0	0	0	0
Municipal Court Security Fund	133	126	165	163	163
Municipal Court Technology Fund	1,697	48	246	380	380
One Texas Center	1,544	407	(196)	(1,301)	(1,301)
PARD Enterprise - Golf Fund	47	43	(113)	(17)	(17)
PARD Enterprise - Softball Fund	32	21	(26)	30	30
PARD Enterprise - Recreation Programs Fund	10	1	30	125	125
Public Works Capital Projects Management Fund	4,692	4,315	6,338	2,903	2,903
Solid Waste Services Fund	8,555	10,438	13,554	10,843	10,843
Solid Waste Services Landfill Fund	268	254	564	473	473
Tourism and Promotion Fund	(30)	0	25	184	184
Transportation Fund	3,025	3,382	4,156	3,441	3,441
Workers' Compensation Fund	1,812	3,149	4,676	7,579	7,579
Strategic Reserve/ Repair and Replacement Funds	189,566	181,916	182,484	202,484	202,484
TOTAL OPERATING FUNDS	465,060	425,249	477,585	484,433	484,891
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	12,811	11,900	11,523	12,146	12,146
HUD Section 108 Loans Debt Service Fund	0	0	0	0	0
Combined Utility Revenue Bond Redemption Fund	128,205	134,572	126,393	123,549	123,549
Airport Revenue Bond Redemption Fund	14,654	14,724	14,723	8,602	8,602
Airport Variable Rate Revenue Notes Fund	366	439	385	4,785	4,785
Hotel/Motel Tax Revenue Bond Redemption Fund	6,384	4,760	4,762	4,794	4,794
Town Lake Park Venue Project Debt Service Fund	869	976	977	1,074	1,074
TOTAL DEBT RETIREMENT FUNDS	163,290	167,369	158,763	154,951	154,951
TOTAL BEGINNING BALANCES	628,350	592,618	636,348	639,385	639,843

SUMMARY OF ALL CITY FUNDS
(000's)

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
REVENUE AND TRANSFERS IN					
OPERATING FUNDS					
General Fund	471,482	449,605	453,673	479,748	481,563
Airport Capital Fund	15,852	5,413	12,252	13,010	12,854
Airport Fund	73,434	72,143	72,826	75,680	75,680
Austin Cable Access Fund	637	638	638	636	636
Austin Energy Fund	856,923	907,423	914,411	953,242	953,242
Austin Water Utility Fund	248,556	293,728	279,265	310,101	310,101
Brackenridge Hospital Fund	497	311	729	406	406
Cameron Road Facility Fund	0	0	0	1,150	1,150
Child Safety Fund	1,374	1,425	1,412	1,420	1,420
City Hall Fund	0	312	0	20	20
Combined Trans., Emerg., and Com. Cntr. Fund	7,459	8,533	8,535	9,225	9,225
Convention Center All Funds Combined	33,531	35,432	37,708	38,313	38,313
Cultural Arts Fund	2,965	3,014	3,309	3,474	3,474
Drainage Utility Fund	39,405	43,745	45,529	49,916	49,916
EMS - Travis County Reimbursed Fund	7,614	1,133	1,133	1,351	1,351
HHSD - Travis County Reimbursed Fund	1,533	1,654	1,654	1,825	1,825
Hotel/Motel Bed Tax Fund	25,378	26,052	28,334	29,751	29,751
IH-35 Parking Program Fund	198	200	200	204	204
Katrina Disaster Relief Fund	0	0	0	0	400
Liability Reserve Fund	9,855	4,500	9,800	4,500	4,500
Mueller Airport Disposition Fund	0	0	0	0	0
Mueller Development Fund	0	0	0	458	458
Municipal Court Security Fund	441	421	453	443	443
Municipal Court Technology Fund	609	561	640	625	625
One Texas Center	1,449	1,435	1,418	1,833	1,833
PARD Enterprise - Golf Fund	5,247	5,848	5,413	5,445	5,445
PARD Enterprise - Softball Fund	803	838	842	810	810
PARD Enterprise - Recreation Programs Fund	2,910	3,083	3,022	3,192	3,192
Public Works Capital Projects Management Fund	19,840	15,233	15,679	17,625	17,625
Solid Waste Services Fund	42,733	43,211	44,442	44,454	44,122
Solid Waste Services Landfill Fund	1,976	4,217	4,217	2,898	2,898
Tourism and Promotion Fund	4,215	4,534	4,693	4,923	4,923
Transportation Fund	22,577	28,807	29,458	30,487	30,487
Workers' Compensation Fund	12,209	12,263	12,263	7,199	7,199
Strategic Reserve/ Repair and Replacement Funds	0	20,000	20,000	13,209	13,209
TOTAL OPERATING FUNDS	1,911,700	1,995,711	2,013,949	2,107,575	2,109,302
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	99,210	106,072	104,696	112,010	112,010
HUD Section 108 Loans Debt Service Fund	1,891	1,966	1,942	2,050	2,050
Combined Utility Revenue Bond Redemption Fund	264,116	247,953	254,561	271,044	271,044
Airport Revenue Bond Redemption Fund	28,653	29,307	22,699	3,895	3,895
Airport Variable Rate Revenue Notes Fund	315	987	5,834	25,657	25,657
Hotel/Motel Tax Revenue Bond Redemption Fund	12,891	12,955	12,952	10,156	10,156
Town Lake Park Venue Project Debt Service Fund	2,873	3,036	2,984	2,772	2,772
TOTAL DEBT RETIREMENT FUNDS	409,948	402,276	405,669	427,585	427,585
TOTAL APPROPRIATED FUNDS	2,321,648	2,397,987	2,419,618	2,535,160	2,536,887
LESS: INTER-FUND TRANSFERS	(491,794)	(503,198)	(502,032)	(516,112)	(515,624)
NET APPROPRIATED FUNDS	1,829,854	1,894,789	1,917,586	2,019,047	2,021,262

SUMMARY OF ALL CITY FUNDS
(000's)

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
EXPENDITURES AND TRANSFERS OUT					
OPERATING FUNDS					
General Fund	452,823	466,016	457,830	528,861	531,135
Airport Capital Fund	7,384	17,327	17,327	22,066	22,066
Airport Fund	73,762	72,143	74,054	75,680	75,680
Austin Cable Access Fund	639	750	686	680	680
Austin Energy Fund	865,126	904,612	902,575	952,871	953,148
Austin Water Utility Fund	259,803	296,968	289,185	297,950	298,157
Brackenridge Hospital Fund	455	316	541	329	329
Cameron Road Facility Fund	0	0	0	835	835
Child Safety Fund	1,483	1,577	1,552	1,604	1,604
City Hall Fund	0	312	150	200	200
Combined Trans., Emerg., and Com. Cntr. Fund	7,463	8,534	8,404	9,346	9,352
Convention Center All Funds Combined	34,238	40,653	38,647	41,096	41,216
Cultural Arts Fund	3,230	2,681	2,655	3,678	3,800
Drainage Utility Fund	39,182	44,249	44,272	52,177	52,202
EMS - Travis County Reimbursed Fund	7,731	1,133	1,133	1,351	1,351
HHSD - Travis County Reimbursed Fund	1,218	1,654	1,654	1,825	1,825
Hotel/Motel Bed Tax Fund	25,378	26,052	28,334	29,751	29,751
IH-35 Parking Program Fund	75	200	91	400	400
Katrina Disaster Relief Fund	0	0	0	0	400
Liability Reserve Fund	4,973	4,500	9,800	4,500	4,500
Mueller Airport Disposition Fund	(246)	608	597	600	600
Mueller Development Fund	0	0	0	458	458
Municipal Court Security Fund	409	455	455	470	470
Municipal Court Technology Fund	2,060	535	506	738	738
One Texas Center	3,188	3,820	2,524	1,227	1,227
PARD Enterprise - Golf Fund	5,407	5,889	5,317	5,375	5,408
PARD Enterprise - Softball Fund	861	846	786	836	839
PARD Enterprise - Recreation Programs Fund	2,890	2,998	2,926	3,101	3,109
Public Works Capital Projects Management Fund	18,194	19,510	19,113	20,250	20,250
Solid Waste Services Fund	37,734	47,214	47,154	50,490	50,343
Solid Waste Services Landfill Fund	1,680	4,471	4,307	3,372	3,372
Tourism and Promotion Fund	4,160	4,534	4,534	5,107	5,107
Transportation Fund	21,446	30,664	30,173	32,366	32,379
Workers' Compensation Fund	9,344	15,412	9,360	14,778	14,778
Strategic Reserve/ Repair and Replacement Funds	7,082	10,000	0	7,500	7,500
TOTAL OPERATING FUNDS	1,899,175	2,036,634	2,006,643	2,171,869	2,175,210
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	100,498	107,192	104,073	113,040	113,040
HUD Section 108 Loans Debt Service Fund	1,891	1,966	1,942	2,050	2,050
Combined Utility Revenue Bond Redemption Fund	265,928	257,603	257,406	258,250	258,250
Airport Revenue Bond Redemption Fund	28,584	28,820	28,820	11,455	11,455
Airport Variable Rate Revenue Notes Fund	296	995	1,434	20,706	20,706
Hotel/Motel Tax Revenue Bond Redemption Fund	14,513	12,921	12,920	12,855	12,855
Town Lake Park Venue Project Debt Service Fund	2,765	2,887	2,887	2,784	2,784
TOTAL DEBT RETIREMENT FUNDS	414,475	412,384	409,481	421,139	421,139
TOTAL REQUIREMENTS & TRANSFERS OUT	2,313,650	2,449,017	2,416,123	2,593,009	2,596,349
LESS: INTER-FUND TRANSFERS	(491,794)	(503,198)	(502,032)	(516,112)	(515,624)
NET EXPENDITURES	1,821,856	1,945,820	1,914,092	2,076,896	2,080,725

Note: Requirements do not include residual equity transfers or required reserves.

SUMMARY OF ALL CITY FUNDS
(000's)

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
EXCESS (DEFICIENCY) OF REVENUE, TRANSFERS IN AND OTHER SOURCES OVER EXPENDITURES AND TRANSFERS OUT					
OPERATING FUNDS					
General Fund	18,659	(16,411)	(4,156)	(49,113)	(49,571)
Airport Capital Fund	8,468	(11,914)	(5,074)	(9,056)	(9,213)
Airport Fund	(328)	0	(1,228)	0	0
Austin Cable Access Fund	(2)	(112)	(48)	(44)	(44)
Austin Energy Fund	(8,203)	2,812	11,836	372	94
Austin Water Utility Fund	(11,247)	(3,241)	(9,920)	12,151	11,944
Brackenridge Hospital Fund	42	(4)	188	76	76
Cameron Road Facility Fund	0	0	0	315	315
Child Safety Fund	(109)	(152)	(140)	(184)	(184)
City Hall Fund	0	0	(150)	(180)	(180)
Combined Trans., Emerg., and Com. Cntr. Fund	(4)	(1)	131	(121)	(127)
Convention Center All Funds Combined	(707)	(5,220)	(939)	(2,783)	(2,902)
Cultural Arts Fund	(266)	333	654	(204)	(326)
Drainage Utility Fund	223	(505)	1,257	(2,261)	(2,286)
EMS - Travis County Reimbursed Fund	(117)	0	0	0	0
HHSD - Travis County Reimbursed Fund	315	0	0	0	0
Hotel/Motel Bed Tax Fund	0	0	0	0	0
IH-35 Parking Program Fund	123	0	109	(196)	(196)
Katrina Disaster Relief Fund	0	0	0	0	0
Liability Reserve Fund	4,882	0	0	0	0
Mueller Airport Disposition Fund	246	(608)	(597)	(600)	(600)
Mueller Development Fund	0	0	0	0	0
Municipal Court Security Fund	32	(35)	(2)	(28)	(28)
Municipal Court Technology Fund	(1,451)	26	134	(113)	(113)
One Texas Center	(1,740)	(2,385)	(1,105)	606	606
PARD Enterprise - Golf Fund	(160)	(42)	96	69	37
PARD Enterprise - Softball Fund	(59)	(8)	56	(26)	(29)
PARD Enterprise - Recreation Programs Fund	20	85	96	91	83
Public Works Capital Projects Management Fund	1,646	(4,277)	(3,435)	(2,624)	(2,624)
Solid Waste Services Fund	4,999	(4,004)	(2,712)	(6,036)	(6,221)
Solid Waste Services Landfill Fund	295	(254)	(90)	(473)	(473)
Tourism and Promotion Fund	55	0	159	(184)	(184)
Transportation Fund	1,131	(1,857)	(715)	(1,879)	(1,891)
Workers' Compensation Fund	2,865	(3,149)	2,903	(7,579)	(7,579)
Strategic Reserve/ Repair and Replacement Funds	(7,082)	10,000	20,000	5,709	5,709
TOTAL OPERATING FUNDS	12,525	(40,922)	7,306	(64,294)	(65,908)
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	(1,288)	(1,120)	623	(1,030)	(1,030)
HUD Section 108 Loans Debt Service Fund	0	0	0	0	0
Combined Utility Revenue Bond Redemption Fund	(1,812)	(9,651)	(2,844)	12,794	12,794
Airport Revenue Bond Redemption Fund	69	487	(6,121)	(7,560)	(7,560)
Airport Variable Rate Revenue Notes Fund	19	(8)	4,401	4,951	4,951
Hotel/Motel Tax Revenue Bond Redemption Fund	(1,622)	35	32	(2,698)	(2,698)
Town Lake Park Venue Project Debt Service Fund	107	149	97	(12)	(12)
TOTAL DEBT RETIREMENT FUNDS	(4,527)	(10,108)	(3,812)	6,445	6,445
TOTAL EXCESS (DEFICIENCY) OF APPROPRIATED FUNDS OVER EXPENDITURES	7,998	(51,030)	3,494	(57,849)	(59,463)

SUMMARY OF ALL CITY FUNDS
(000's)

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
ENDING BALANCES AND RESERVES					
OPERATING FUNDS					
General Fund	53,727	26,988	49,571	0	0
Airport Capital Fund	41,864	24,773	36,789	27,733	27,576
Airport Fund	1,228	0	0	0	0
Austin Cable Access Fund	160	46	112	68	68
Austin Energy Fund	126,314	103,242	138,151	138,522	138,244
Austin Water Utility Fund	24,606	21,880	14,686	26,837	26,630
Brackenridge Hospital Fund	148	99	336	412	412
Cameron Road Facility Fund	0	0	0	315	315
Child Safety Fund	359	209	218	34	34
City Hall Fund	0	0	(150)	(330)	(330)
Combined Trans., Emerg., and Com. Cntr. Fund	(4)	0	127	6	0
Convention Center All Funds Combined	12,056	5,335	11,118	8,335	8,216
Cultural Arts Fund	(102)	190	551	347	225
Drainage Utility Fund	4,422	3,917	5,679	3,418	3,393
EMS - Travis County Reimbursed Fund	0	0	0	0	0
HHSD - Travis County Reimbursed Fund	541	226	541	541	541
Hotel/Motel Bed Tax Fund	0	0	0	0	0
IH-35 Parking Program Fund	123	0	232	36	36
Katrina Disaster Relief Fund	0	0	0	0	0
Liability Reserve Fund	(1,727)	(1,609)	(1,727)	(1,727)	(1,727)
Mueller Airport Disposition Fund	1,969	829	1,372	772	772
Mueller Development Fund	0	0	0	0	0
Municipal Court Security Fund	165	92	163	135	135
Municipal Court Technology Fund	246	75	380	267	267
One Texas Center	(196)	(1,978)	(1,301)	(695)	(695)
PARD Enterprise - Golf Fund	(113)	2	(17)	52	20
PARD Enterprise - Softball Fund	(26)	13	30	4	1
PARD Enterprise - Recreation Programs Fund	30	86	125	216	208
Public Works Capital Projects Management Fund	6,338	37	2,903	279	279
Solid Waste Services Fund	13,554	6,435	10,843	4,806	4,622
Solid Waste Services Landfill Fund	564	0	473	0	0
Tourism and Promotion Fund	25	0	184	0	0
Transportation Fund	4,156	1,525	3,441	1,562	1,549
Workers' Compensation Fund	4,676	0	7,579	0	0
Strategic Reserve/ Repair and Replacement Funds	182,484	191,916	202,484	208,193	208,193
TOTAL OPERATING FUNDS	477,585	384,327	484,891	420,139	418,983
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	11,523	10,779	12,146	11,116	11,116
HUD Section 108 Loans Debt Service Fund	0	0	0	0	0
Combined Utility Revenue Bond Redemption Fund	126,393	124,921	123,549	136,343	136,343
Airport Revenue Bond Redemption Fund	14,723	15,211	8,602	1,042	1,042
Airport Variable Rate Revenue Notes Fund	385	431	4,785	9,737	9,737
Hotel/Motel Tax Revenue Bond Redemption Fund	4,762	4,794	4,794	2,096	2,096
Town Lake Park Venue Project Debt Service Fund	977	1,125	1,074	1,062	1,062
TOTAL DEBT RETIREMENT FUNDS	158,763	157,262	154,951	161,396	161,396
TOTAL ENDING BALANCES	636,348	541,588	639,843	581,536	580,380

The chart below illustrates the All Funds Summary by major funding sources and by the major expenditure categories for the City of Austin's FY 2005-06 Approved Budget.

in (000's)

FY 2005-06 Approved All Funds Revenue	General	Enterprise	Internal Service	Special Revenue	Debt Service	Total
Taxes	$284,197	$8	$0	$29,211	$83,297	$396,713
Fees & Franchise Fees	$29,425	$39,766	$0	$533	$0	$69,725
Transfers In	$97,658	$62,828	$26,626	$17,095	$317,955	$522,161
Fines, Forfeitures & Penalties	$17,898	$611	$0	$1,045	$0	$19,554
Licenses, Permits & Inspections	$15,768	$67,724	$45	$410	$0	$83,946
Charges for Services	$23,697	$83,609	$10	$4,350	$0	$111,666
Interest & Other	$12,070	$72,892	$972	$1,552	$16,146	$103,632
Billings to Departments	$850	$170	$27,734	$5,448	$10,187	$44,390
Utility Charges	$0	$1,185,100	$0	$0	$0	$1,185,100
Total	$481,563	$1,512,708	$55,387	$59,643	$427,585	$2,536,887

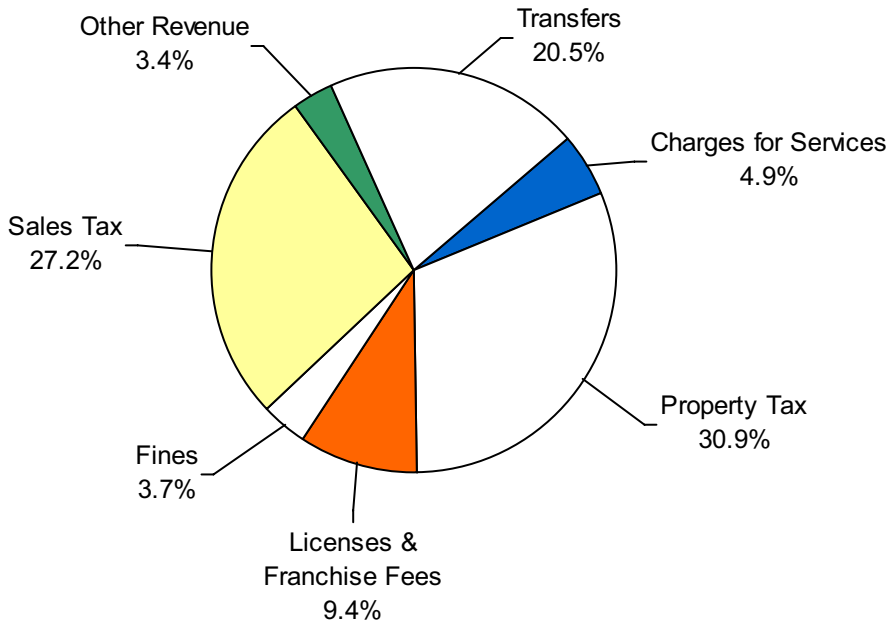
FY 2005-06 Approved All Funds Expenditures	General	Enterprise	Internal Service	Special Revenue	Debt Service	Total
Personnel	$377,109	$273,219	$15,538	$7,680	$0	$673,546
Contractuals	$62,663	$406,353	$24,017	$21,311	$836	$515,181
Commodities	$11,439	$304,936	$1,225	$653	$0	$318,252
Capital Outlay	$64	$4,416	$126	$549	$0	$5,154
Exp.Refunds/Indirect Costs/Transfers	$79,860	$531,057	$21,288	$31,708	$420,303	$1,084,216
Total	$531,135	$1,519,980	$62,194	$61,900	$421,139	$2,596,349

Chart does not include beginning balances or reduction for interfund transfers.

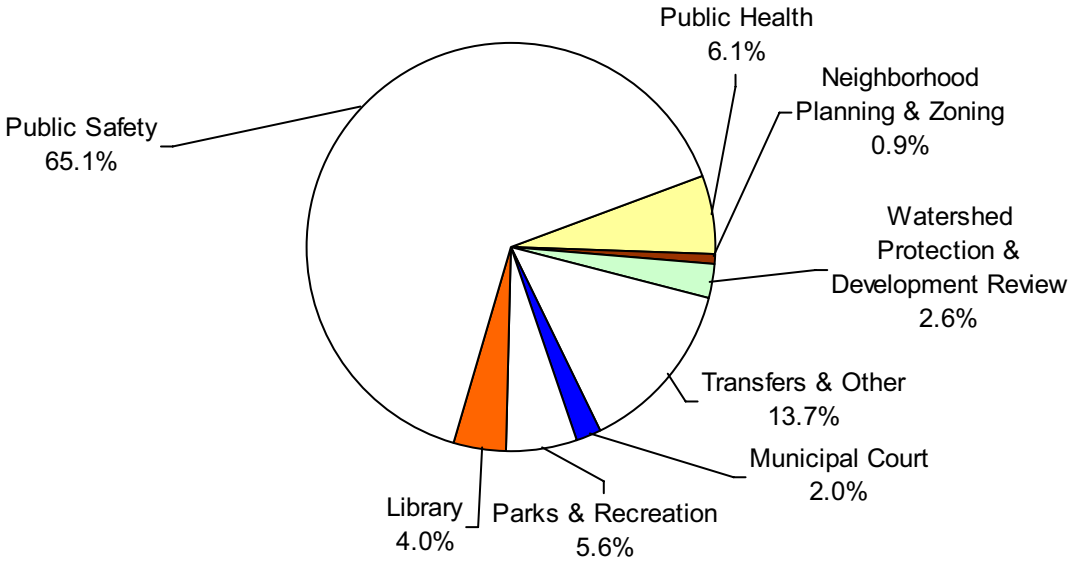
General Fund

General Fund — 2005-06

Sources of Funds - General Fund ($481.6 million)



Uses of Funds - General Fund ($481.6 million)



General Fund – 2005-06

Purpose and Nature of Fund

The General Fund is the general operating fund for the City of Austin. This fund accounts for revenue and expenditures for the general government services.

Factors Affecting Revenue

The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services and interest income. The approved property tax rate is 44.30 cents which is the nominal tax rate. Property values are anticipated to increase by approximately 4.8% from last year's certified tax roll. Revenue from current property tax collections is budgeted at $147.4 million, about $12.8 million above the 2004-05 budget.

Sales tax revenue is estimated at $131.2 million, which is a 6% growth above the 2004-05 year-end estimate. This amount is a $7.4 million increase from the 2004-05 budget.

The General Fund revenues also include funding of $4 million for Build Greater Austin (BGA), a partnership with Capital Metropolitan Authority to address traffic safety and management issues.

Transfers from other funds are $98.5 million, an increase of $3.4 million from the 2004-05 budget. The Electric Utility transfer is $2.9 million higher than the 2004-05 budget. The Water and Wastewater transfer will increase $0.6 million above the 2004-05 budget.

Total appropriated revenues are projected to increase from the 2004-05 amended level of $449.6 to level of $481.6 million, an overall net increase of $32.0 million.

Factors Affecting Requirements

The 2005-06 General Fund Approved Budget includes funding for:

- A 2% Public Safety premium for Police and EMS first responder personnel
- 17 additional police officers (and vehicles and equipment) to maintain a ratio of 2.0 officers per 1,000 residents (positions were added during fiscal year 2003-04)
- A Police Cadet class of 118 recruits to provide new officers to maintain 2.0 staffing goals and replace officers lost to attrition
- Police vehicle replacements: 9 marked patrol cars, 3 sedans, 3 utility vehicles and 4 vans/pickups
- Increase jail Interlocal agreement with Travis County for services provided to the City
- Full year funding for the 20 additional firefighters to support the opening of the Spicewood Springs fire station
- Continued second year funding of Del Valle and Circle C fire stations
- 20 paramedics to open Del Valle and Circle C EMS stations
- 24 paramedics for EMS shift rescheduling conversion to 48 hour workweek
- New EMS paramedic recruiter
- 2 additional positions in EMS for safety and fitness
- Purchase 50 Automated External Defibrillators (AEDs) to expand the number of city facilities with AEDs on location
- Increased funding for Social Services to 2004 funding levels, including basic needs, child care, homeless services, mental health, substance abuse, violence and victimization services and workforce development

General Fund – 2005-06

- Add funding to Health and Human Services for Austin Resource Center for the Homeless additional sleeping capacity for 70 people and extended weekend hours
- 9 additional Health and Human Services positions for environmental health and communicable diseases programs
- 4 positions and funding for a new city-wide Parks maintenance crew
- 5 additional positions and funding for Parks forestry maintenance
- Add funding and 33.38 positions to reopen 20 branch libraries one additional day a week from closures implemented in 2003-04
- Add funding and 3 positions for the Dell Wired for Youth Program at Faulk, Cepeda, and Windsor libraries
- 5 additional positions for Watershed One Stop Development Shop to support residential inspections, building inspections, and the Permit Center
- A 3.5% Pay for Performance salary increase for all non-sworn personnel
- 2% Service Incentive Enhancement for all non-sworn personnel
- Implement market pay adjustments planned for 2006-07

GENERAL FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	35,068,457	43,399,068	53,727,248	49,113,124	49,571,111
REVENUE					
Taxes					
General Property Taxes					
Current	155,844,147	134,593,063	135,171,063	145,579,645	147,395,500
Delinquent	896,748	500,000	716,000	500,000	500,000
Penalty and Interest	943,477	800,000	925,000	800,000	800,000
Subtotal	157,684,372	135,893,063	136,812,063	146,879,645	148,695,500
City Sales Tax	117,724,997	123,753,156	123,753,156	131,178,345	131,178,345
Other Taxes	3,946,455	3,887,700	4,111,700	4,323,500	4,323,500
Total Taxes	279,355,824	263,533,919	264,676,919	282,381,490	284,197,345
Gross Receipts/Franchise Fees					
Telecommunications	15,428,720	15,092,000	15,092,000	14,552,000	14,552,000
Gas	5,351,174	5,484,000	5,543,000	5,897,000	5,897,000
Cable	6,047,793	5,968,000	6,508,000	6,832,000	6,832,000
Miscellaneous	2,190,498	2,019,838	2,032,785	2,144,302	2,144,302
Total Franchise Fees	29,018,185	28,563,838	29,175,785	29,425,302	29,425,302
Fines,Forfeitures,Penalties					
Library Fines	546,861	582,229	650,641	663,979	663,979
Traffic Fines	7,424,397	7,744,109	7,871,109	7,963,000	7,963,000
Parking Violations	2,398,398	2,539,013	2,509,013	2,476,400	2,476,400
Other Fines	6,606,463	6,284,474	6,661,014	6,794,474	6,794,474
Total Fines,Forfeitures,Penalties	16,976,119	17,149,825	17,691,777	17,897,853	17,897,853
Licenses,Permits,Inspections					
Parking Meters	2,335,387	0	0	0	0
Alarm Permits	1,416,048	1,416,500	1,256,500	1,260,690	1,260,690
Commercial Solid Waste	784,819	805,100	793,200	804,600	804,600
Public Health	1,899,747	2,204,860	2,081,920	2,068,660	2,068,660
Development	1,710,828	3,797,107	3,848,820	3,925,282	3,925,282
Building Safety	6,668,750	5,723,686	6,838,697	7,060,962	7,060,962
Other Licenses/Permits	500,932	585,086	594,446	647,778	647,778
Total Licenses,Permits,Inspections	15,316,511	14,532,339	15,413,583	15,767,972	15,767,972
Charges for Services					
Recreation and Culture	2,167,615	2,333,570	2,341,790	2,388,764	2,388,764
Public Health	1,309,320	1,277,644	1,261,047	1,245,375	1,245,375
Emergency Medical Services	9,993,907	17,769,669	17,646,189	18,871,820	18,871,820
General Government	908,860	1,175,498	1,203,910	1,191,451	1,191,451
Total Charges for Services	14,379,702	22,556,381	22,452,936	23,697,410	23,697,410
Interest and Other					
Interest	2,875,956	2,480,186	3,330,486	5,011,580	5,011,580
Use of Property	14,713,838	1,094,845	1,255,324	2,428,930	2,428,930
Other Revenue	1,227,113	4,626,825	4,610,028	4,629,314	4,629,314
Total Interest and Other	18,816,907	8,201,856	9,195,838	12,069,824	12,069,824
TOTAL REVENUE	373,863,248	354,538,158	358,606,838	381,239,851	383,055,706
TRANSFERS IN					
Electric Revenue	76,674,360	74,520,189	74,520,189	77,419,798	77,419,798
Water Revenue	19,219,718	19,596,391	19,596,391	20,237,984	20,237,984
Water Conservation	1,185,291	0	0	0	0
Water Infrastructure Inspection	0	850,000	850,000	850,000	850,000
Non-Recurring Reserve Fund	539,613	0	0	0	0
Contingency Reserve Fund	0	100,000	100,000	0	0
TOTAL TRANSFERS IN	97,618,982	95,066,580	95,066,580	98,507,782	98,507,782
TOTAL APPROPRIATED FUNDS	471,482,230	449,604,738	453,673,418	479,747,633	481,563,488

GENERAL FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
EXPENDITURES					
DEPARTMENT APPROPRIATIONS					
Administrative Services					
Municipal Court	8,230,101	8,870,899	8,870,899	9,051,717	9,427,033
Total Administrative Services	8,230,101	8,870,899	8,870,899	9,051,717	9,427,033
Urban Growth Management					
Neighborhood Planning and Zoning	3,094,093	3,844,126	3,775,496	4,183,348	4,183,348
Watershed Protection & Development Review	6,938,258	12,045,569	11,945,698	12,495,677	12,495,677
Total Urban Growth Management	10,032,351	15,889,695	15,721,194	16,679,025	16,679,025
Public Safety					
Police	157,691,167	172,097,356	172,097,356	183,830,085	183,275,085
Fire	82,771,940	89,304,300	90,235,300	91,501,825	91,501,825
Emergency Medical Services	19,519,088	29,468,291	29,363,085	35,195,872	35,195,872
Public Safety and Emergency Management	0	368,303	368,303	3,471,728	3,642,620
Total Public Safety	259,982,195	291,238,250	292,064,044	313,999,510	313,615,402
Public Works					
Street Lighting	176,457	160,000	260,000	160,000	160,000
Transportation, Planning & Design	8,804,120	0	0	0	0
Total Public Works	8,980,577	160,000	260,000	160,000	160,000
Public Health and Human Services					
Health and Human Services	15,484,745	16,444,386	16,369,287	17,474,918	17,474,918
Medicaid Tax Payments	31,543,884	0	0	0	0
Social Services Contracts	10,083,684	10,401,410	10,401,410	10,906,389	11,984,314
Expense Reimbursement	(31,543,884)	0	0	0	0
Total Public Health and Human Services	25,568,429	26,845,796	26,770,697	28,381,307	29,459,232
Public Recreation and Culture					
Parks and Recreation	26,682,257	27,894,472	27,884,474	26,970,708	27,140,708
Libraries	16,186,743	17,214,507	17,128,371	19,348,738	19,502,491
Total Public Recreation and Culture	42,869,000	45,108,979	45,012,845	46,319,446	46,643,199
TOTAL DEPARTMENT EXPENDITURES	355,662,653	388,113,619	388,699,679	414,591,005	415,983,891

GENERAL FUND

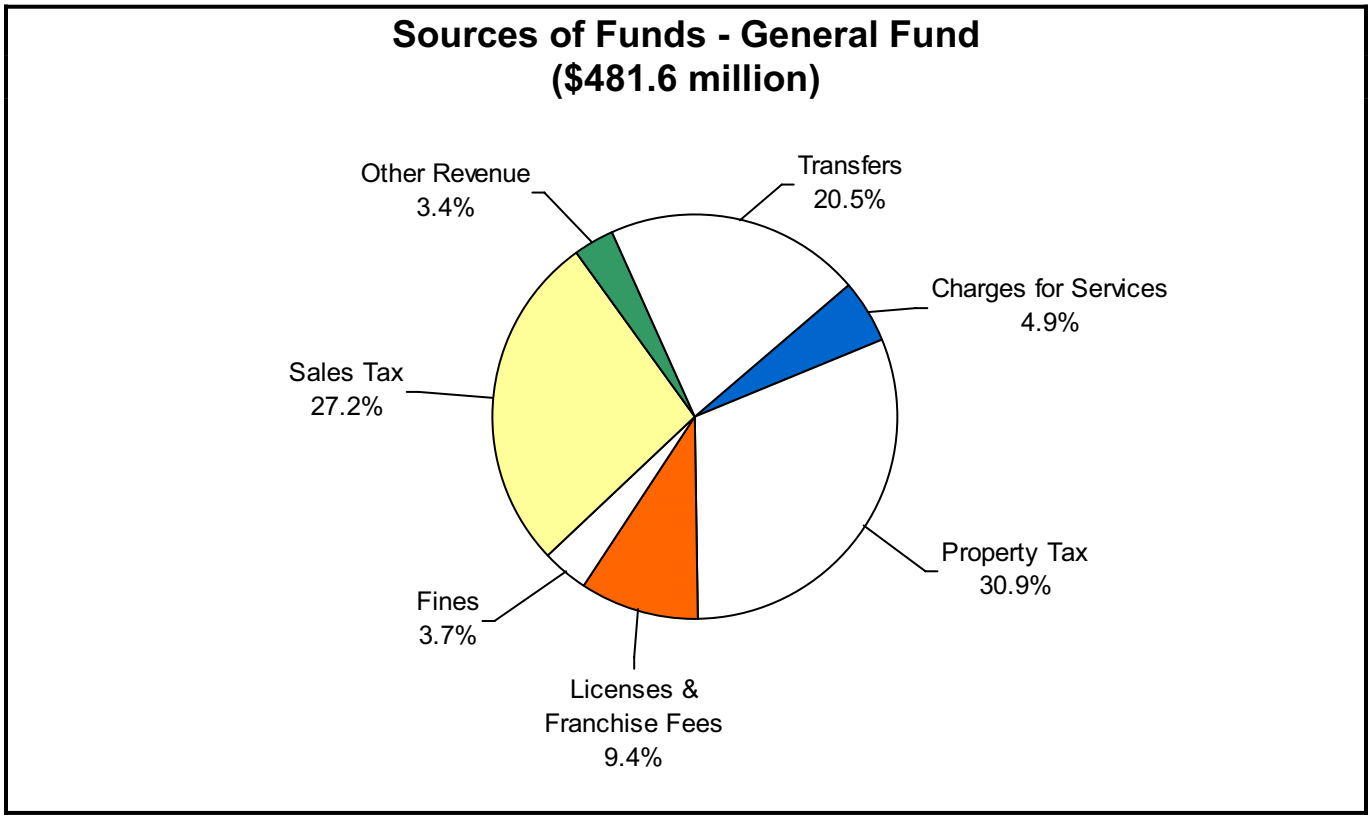
	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
TRANSFERS OUT					
Capital Improvements Projects	6,102,282	3,792,846	3,792,846	416,079	0
Plus One Program	152,000	152,000	152,000	152,000	152,000
Support Services Fund	12,722,561	16,028,139	16,028,139	18,280,469	18,498,898
Communications & Tecnology Mangt.	12,227,207	10,034,436	10,034,436	12,290,816	12,290,816
CTECC	5,672,048	6,042,096	5,970,345	6,341,668	6,341,668
Vehicle Acquisition Fund	2,200,000	0	0	0	0
Fleet Maintenance Fund	186,371	186,371	186,371	0	0
Radio Maintenance Fund	812,474	1,250,367	1,250,367	1,249,397	1,249,397
Solid Waste Services Fund	477,864	968,888	968,888	1,300,880	968,888
Neighborhood Housing and Conservation	1,165,450	1,115,756	1,115,756	1,280,482	1,280,482
Austin Convention & Visitors Bureau	125,382	125,382	125,382	125,382	125,382
Drainage Utility Fund	298,504	298,504	298,504	298,504	298,504
Federally Qualified Health Clinic Fund	6,072,398	0	0	0	0
FQHC - MAP Support	29,876,091	0	0	0	0
Capital Projects Management Fund	1,755,530	1,113,442	1,113,442	1,113,442	1,113,442
Sustainability Fund	3,380,655	2,024,530	2,024,530	1,984,753	2,095,571
Great Streets	494,621	0	0	0	0
Barton Springs Conservation Fund	45,000	45,000	45,000	45,000	45,000
Tax Increment Financing Fund	100,000	100,000	100,000	100,000	100,000
RMMA Transfer	700,267	700,267	700,267	700,267	700,267
David Powell Fund	627,599	0	0	0	0
Customer Service Call Center	0	500,000	500,000	1,924,473	1,924,473
Transporation Fund	0	3,672,371	3,672,371	3,672,371	3,672,371
Turner/Roberts O&M Fund	0	314,000	314,000	0	0
Transfer to Contingency Reserve Fund	0	0	0	320,866	320,866
TOTAL TRANSFERS OUT	85,194,304	48,464,395	48,392,644	51,596,849	51,178,025
OTHER REQUIREMENTS					
Workers' Compensation Fund	7,146,683	6,942,613	6,942,613	3,027,009	3,027,009
Liability Reserve Fund	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Accrued Payroll	3,130,810	1,427,122	1,438,000	679,000	679,000
Tuition Reimbursement	81,945	85,000	85,000	85,000	85,000
Wireless Communications Charges	1,299,336	2,411,190	2,411,190	2,625,850	2,625,850
Wage Adjustment	0	500,001	500,001	4,642,920	5,484,713
TOTAL OTHER REQUIREMENTS	14,158,774	13,865,926	13,876,804	13,559,779	14,401,572
Total Requirements	455,015,731	450,443,940	450,969,127	479,747,633	481,563,488
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	16,466,499	(839,202)	2,704,291	0	0
Adjustment to GAAP	2,192,292	0	457,987	0	0
ENDING BALANCE	53,727,248	42,559,866	56,889,526	49,113,124	49,571,111
One-time Critical Equipment	0	7,872,238	7,618,415	16,369,404	16,522,051
One-time Travis County Hospital District	0	7,700,000	7,700,000	0	0
Transfer to/from Budget Stabalization Reserve	0	0	(8,000,000)	32,743,719	33,049,059
ADJUSTED ENDING BALANCE	53,727,248	26,987,628	49,571,111	0	0
EMERGENCY RESERVE FUND	15,000,000	15,000,000	15,000,000	40,000,000	40,000,000
CONTINGENCY RESERVE FUND	4,358,499	4,258,499	4,258,499	4,579,365	4,579,365
BUDGET STABILIZATION RESERVE FUND	33,000,000	33,000,000	25,000,000	32,743,719	33,049,059

General Fund

The General Fund has three primary sources of revenue:

Property Tax,
Sales Tax, and
Transfers from Utilities

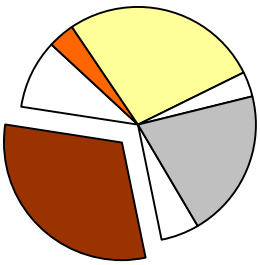
The following chart illustrates the revenue sources:



As shown in the graph, three primary sources comprise 78.4% of total revenues:

Property Tax	$148.7 million
Sales Tax	$131.2 million
Transfers from Utilities	$97.7 million

Property Tax



30.9%
Property Tax

$232.0 million

General Fund: **$148.7 million** *
Debt Service Fund: **$ 83.3 million**

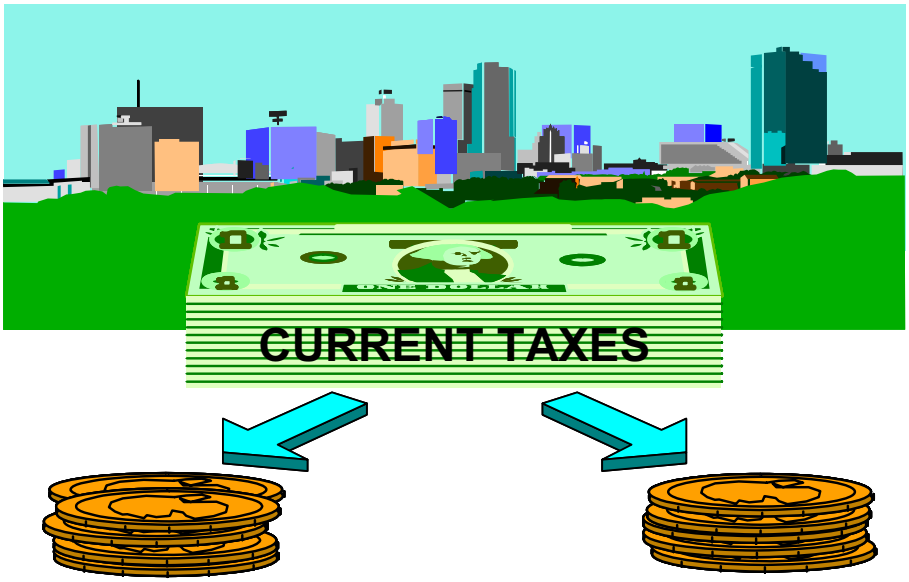
(Includes delinquent tax collections)*

The property tax is based on the ownership of real property, such as real estate and land with improvements. The total amount received by the City in property taxes is the result of

- the tax rate,
- the taxable value of property,
- the amount of taxes paid in a timely manner, and
- the amount of late or unpaid taxes.

Property Tax Rate

The property tax rate consists of two parts, the debt service rate and the operating rate. The debt service rate is dedicated to paying the City's debt accumulated through general obligation bonds. General obligation bonds provide funds for facilities such as police and fire stations, libraries, and park improvements. The operating rate is dedicated to paying for City services. The property tax rate is established annually during the City budget process. The property tax rate applied to every $100 of assessed property valuation determines the total tax levy, or the amount of billed taxes. The Travis and Williamson County Assessor-Collector's, under contract with the City, collect the taxes once the total tax levy is established.



GENERAL (OPERATING) FUND
$147.4 million

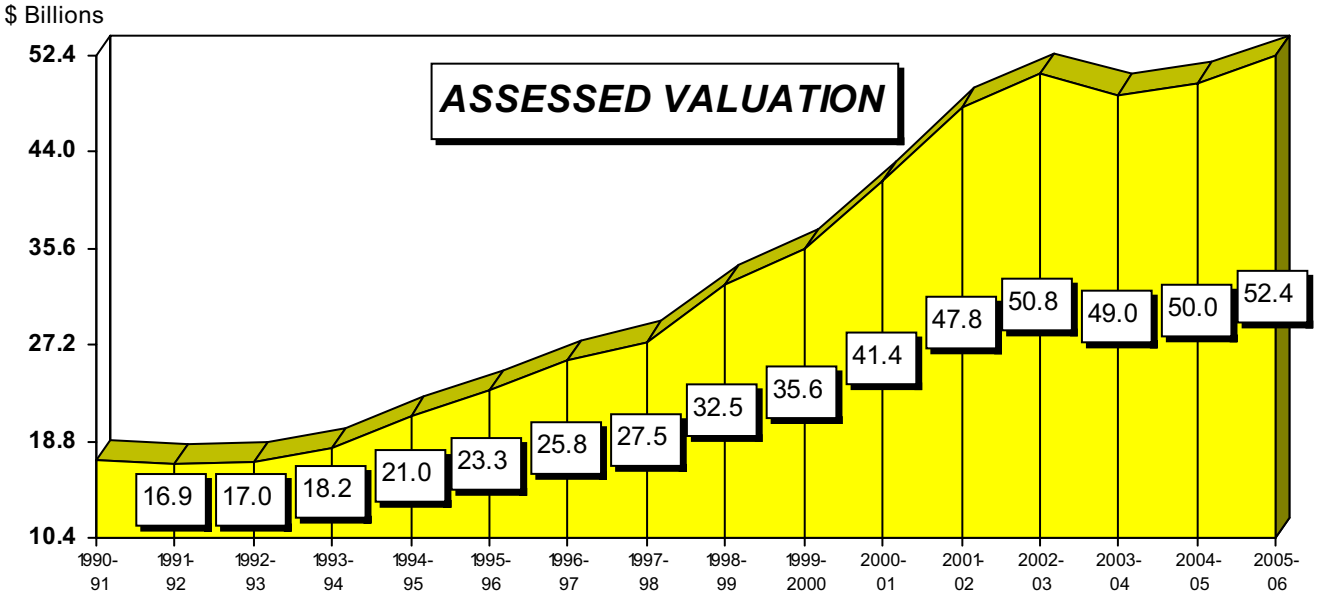
DEBT SERVICE FUND
$82.4 million

Property Tax

Taxable Value of Property

The Travis Central and Williamson County Appraisal Districts appraise property by assessing its market, cost, and income value. In accordance with State law passed in 1979, the appraisal district appraises all taxable property at its full market value.

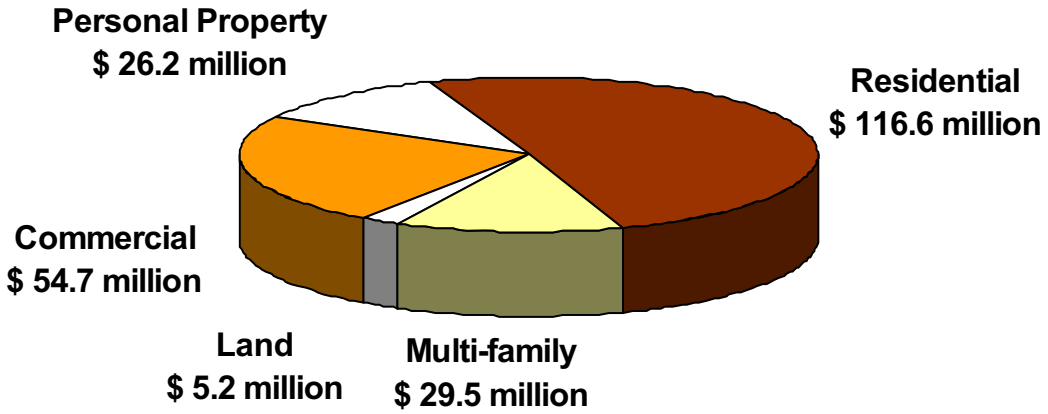
Property owners may protest appraised property values or exemptions before the Appraisal Review Board. Once these protested values are settled, the appraisal district provides the certified tax roll to its respective cities, counties, and school districts.



Source: The Finance and Administrative Services Department

In Austin, values declined nearly 30 percent over the period from 1987-88 to the 1991-92 fiscal year. From 1992-93 increases in assessed valuations have raised property values $34.2 billion through 2002-03. In 2003-04 assessed valuation decreased for the first time in twelve years. The assessed valuation increased 2.1% in 2004-05 and by 4.8% in 2005-06 as a result of the local area economic recovery.

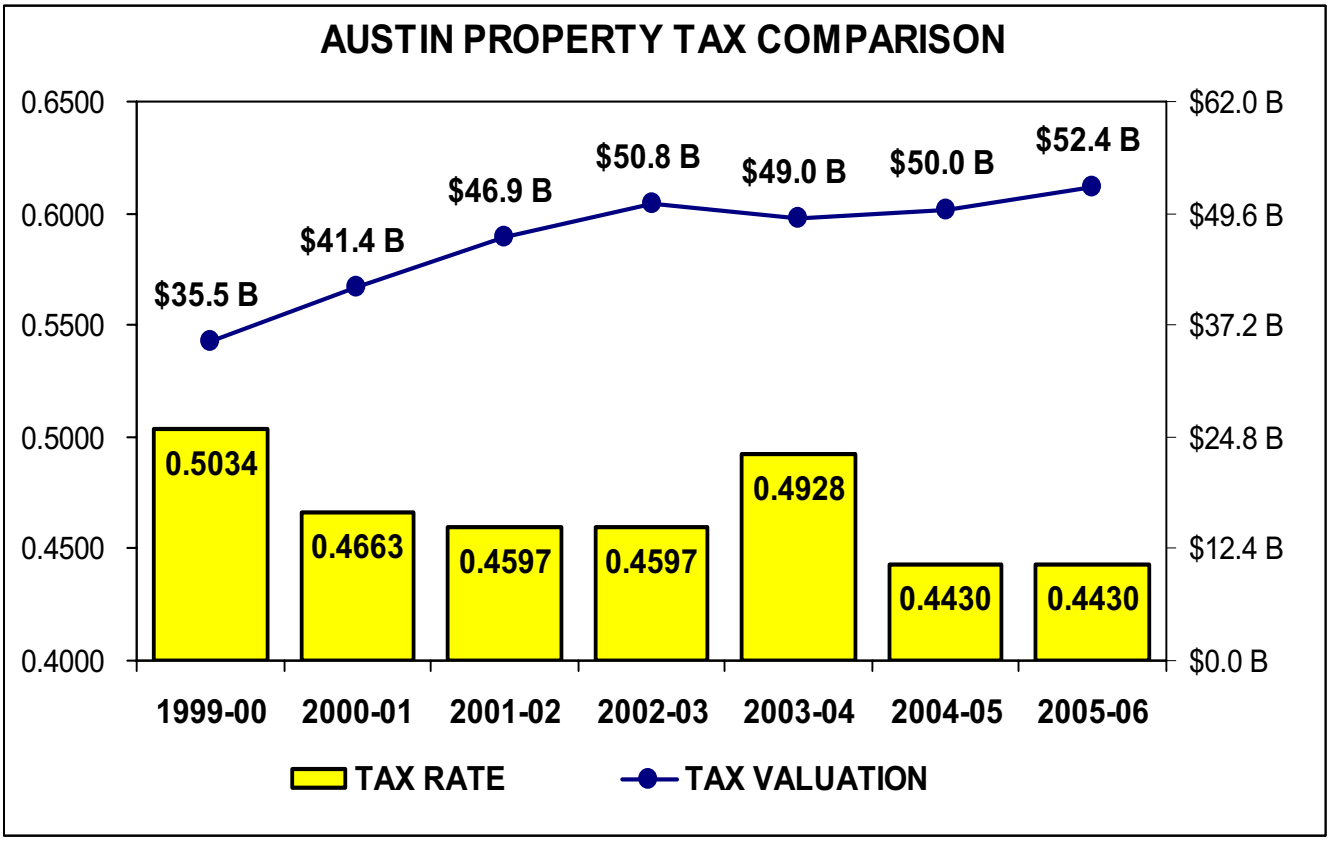
2005-06
CURRENT PROPERTY TAXES OWED



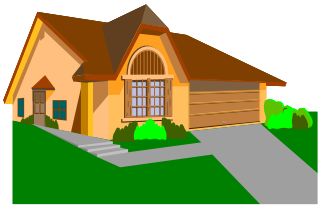
Property Tax

From 1993 through 2003, property valuation established an upward trend. The real estate market rebounded because of an increasing housing demand and housing expansions. The tax rate has declined steadily in response to increases in property value. In 1998, the voters approved a tax supported general obligation bond package. The debt service on the 1998 bond program is funded by the City's debt service portion of the property tax rate. Since 1998, Austin's property valuation has continued to increase and the tax rate has continued to drop through 2003.

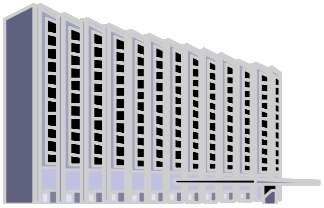
As indicated by the assessed valuation graph on the previous page, property value decreased in 2003-04 for the first time in twelve years to $49.0 billion. As a result of this property valuation decline, the tax rate of 0.4928 increased for the first time in four years. Assessed valuation in 2004-05 increased to $50.0 billion, an increase of 2.1%. The tax rate was approved at the effective tax rate of 0.5065. However, as a result of the voter approved new Hospital District, the approved tax rate was reduced by 6.35¢ to 0.4430 for the value of services transferred to the Travis Hospital District. In 2005-06 property valuations increased by 4.8% as the local economy continues to recover and the tax rate was approved at the nominal rate of 0.4430.



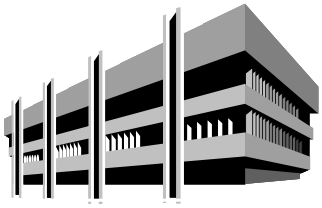
2005-06 CHANGES IN VALUE BY PROPERTY TYPE



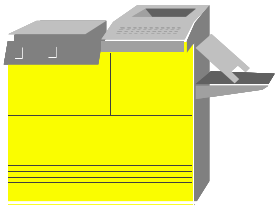
Single Family Residential
$1,209 M 4.9 %



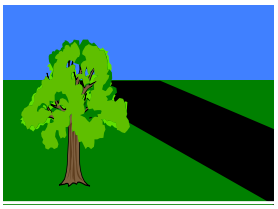
Multi-Unit Residential
$302 M 4.9 %



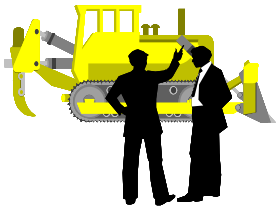
Commercial
$616 M 5.4 %



Personal Property
($430 M) (7.0 %)



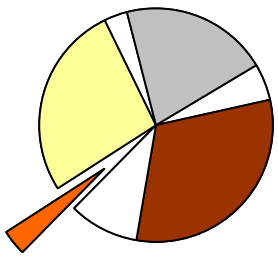
Land
($350 M) (23.0 %)



New Construction
$1,062 M NA

$2,409 M TOTAL **4.8 %**

Fines



3.7%
Fines

$17.9 million

Municipal Court Collections: **$17.2 million**

Library Collections: **$ 0.7 million**

Fine revenue collected by the Municipal Court may be classified into three categories: Traffic, Parking, and Other Fines. In 2005-06, traffic citations are expected to generate the largest amount of revenue at $7.9 million. Traffic citation revenue projections are based on the number of citations written by the Austin Police Department and the collection rate of 47**%** established by the Municipal Court. The Austin Police Department is estimated to issue 240,000 traffic citations in 2005-06. Parking citations are driven by the parking enforcement program operated by the Public Works Department. Projected parking fine revenue of $2.5 million reflects parking citations at 150,000 and a 77 percent collection rate by the Municipal Court at an average fine of $22. Other fines include misdemeanor, warrant, and special expense fees.

Estimated Municipal Court Collections:
$17.2 million from...

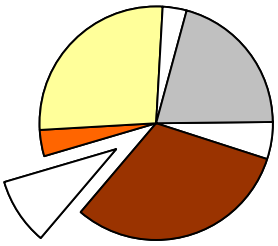
TRAFFIC FINES
$7.9 million

PARKING FINES
$2.5 million

OTHER FINES
$6.8 million

In addition to the court collections, library fines add $0.7 million to the fines total.

Licenses & Franchise Fees



9.4%
Licenses & Franchise Fees

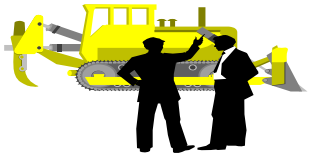
$45.2 million

BUILDING AND DEVELOPMENT	
Building Safety:	**$ 7.1 million**
Development:	**$ 3.9 million**
Other licenses and permits:	**$ 4.8 million**
FRANCHISE FEES	
Telecommunications	**$14.6 million**
Gas	**$ 5.9 million**
Cable	**$ 6.8 million**
Other Franchise Fees	**$ 2.1 million**

Franchise Fees
Franchise fees are assessments for a company's use of the city's rights-of-way. Three major franchises exist in Austin. These are franchises for telecommunications, gas, and cable. These fees generally increase on an annual basis as the franchise holders' revenue increases as a result of increased services and customers.

Building and Development Fees
Building and development revenue comes from a variety of fees and charges for permits recognizing all development activity. Generally, this includes single and multi-family residential development and commercial development (e.g. shopping malls, convenience and grocery stores, etc.). Although development revenue varies by the type and size of development project, most activity follows a process of four primary components.

Assessment, Zoning, Plan Review Fees
These fees are for reviewing the project's application, determining its feasibility and appropriateness, reviewing the development layout for environmental impacts and utility requirements, and code compliance.



Subdivision Fees
These fees are for developing proposed subdivision layouts, including the utility and infrastructure requirements.

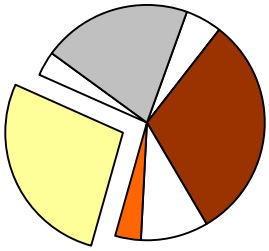
Building Permits
Building permits require structures to be built according to city code on approved lots and subdivisions.

Building Inspection
These fees are for inspecting the building plan and structure to assure they meet building, fire, mechanical, plumbing, and other codes. Approved structures are given Certificates of Occupancy.

Other Licenses and Permits
Other licenses and permits include alarm permit, commercial waste hauler permit, and public health permit revenue.

Sales Tax

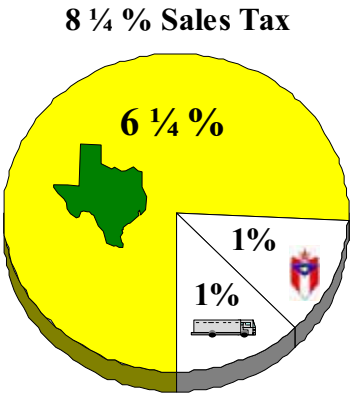
$131.2 million



27.2%
Sales Tax

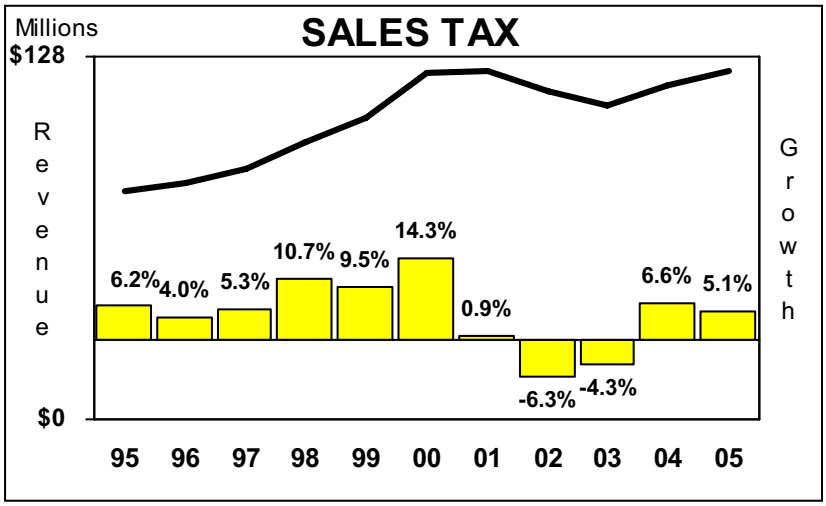
In effect since 1968, the sales tax is levied on the sale, lease, or rental of all taxable goods and services within the Austin city limits. Purchasers of these goods and services pay the tax. Certain foods and drugs as well as governmental purchases are exempted from the sales tax.

Sales tax is collected by businesses at the time of the sale and then paid periodically to the Texas Comptroller of Public Accounts. The Comptroller then remits that portion due to the locality where the business is located. For the City of Austin, the State collects 8¼ cents for every dollar spent in retail sales. Of this amount, the State keeps 6¼ cents, 1 cent is paid to the city, and 1 cent is paid to the Capital Metropolitan Transportation Authority.



Until 2000-01 sales tax represented an increasing source of revenue for the City. In fiscal 2002 and 2003, sales tax revenue declined along with the local economy. In 2003-04 as the economy strengthened, sales tax collections recovered to an estimated positive growth of 6.6%. The 2005-06 sales tax receipts are expected to increase 6 percent over the 2004-05 collections of 5.1%.

Budgeted sales tax receipts have decreased as a percentage of the General Fund. In 2001-02 sales tax revenue represented 27.3 percent, in 2002-03 25.9% and has decreased to 24.1 percent in 2003-04. The economy rebounded in 2004-05 along with sales tax collections increasing sales tax revenue to 27.5%. Approved Budget sales tax revenue is projected at 27.2 percent of the General Fund.



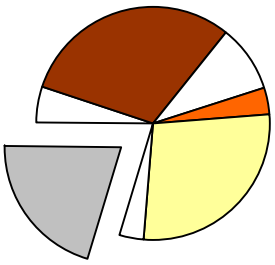
Sales tax collections are volatile since they are directly related to the well-being of the local economy. Sales tax receipts steadily increased for eight years from 1993 through 2000. Over the next 3 years, the local economy slowed dramatically resulting in a corresponding decrease in overall retail spending growth. In 2004 the local and national economy began to stabilize and recover as jobs and retail sales rebounded and grew again. Sales tax growth is also recovering and is anticipated to be positive for the second straight year.

Transfers

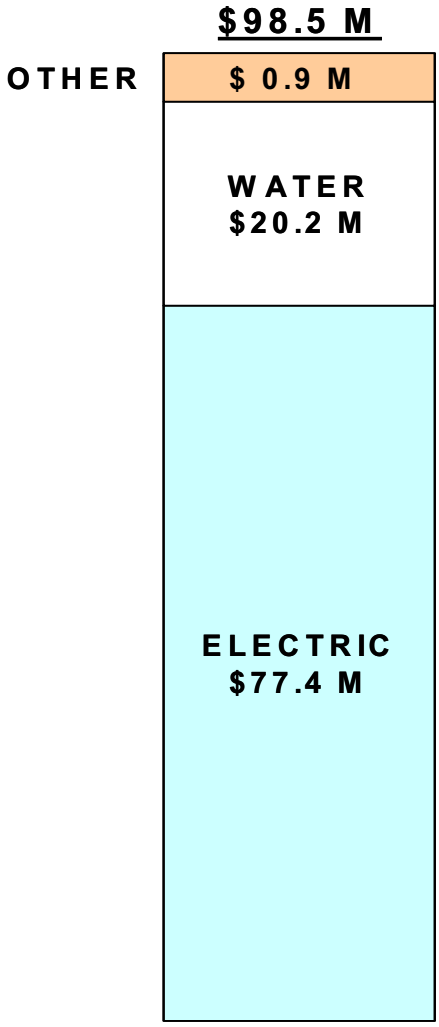
$98.5 million

Transfers In:

Electric Utility:	**$77.4 million**
Water Revenue:	**$20.2 million**
OTHER	
Water Infrastructure Inspection	**$ 0.9 million**



20.5%
Transfers



Austin owns both the electric and water utilities. Since these are publicly owned, fund transfers from the utilities to the General Fund reflect payments that private utilities would have to otherwise make in the form of property taxes, franchise fees, and owners' return on equity. These transfers are used to support general government operations. A total of $97.6 million will be transferred to the General Fund from the Electric and Water utilities.

The amounts transferred from the utilities are set by Council and outlined in the City Financial Policies section in the Supporting Documents volume of the budget. The 2005-06 Austin Energy Utility General Fund transfer percentage of 9.1% is the same as 2004-05. The transfer percentage, applied to the three-year average of Austin Energy Department revenue, results in a 2005-06 transfer to the General Fund of $77.4 million, an increase of $2.9 million above 2004-05.

The Austin Water Utility General Fund transfer is $20.2 million. This is based on an 8.2 % transfer rate applied to the three-year average total water and wastewater revenue for the utility.

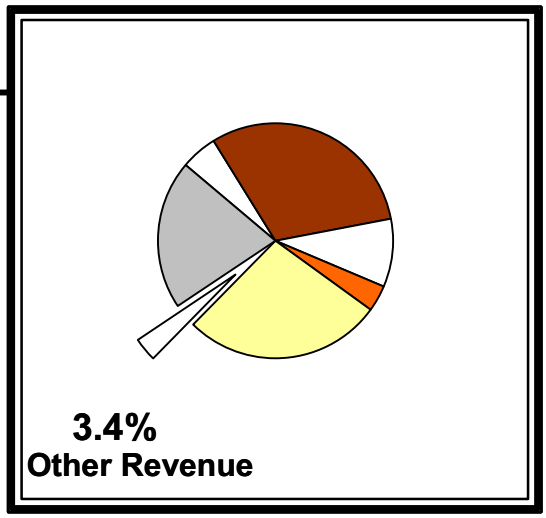
The approved budget contains a water utility transfer for the construction inspection service agreement to support Water Utility infrastructure projects for developers and businesses.

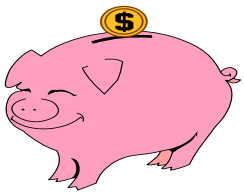
Additional information on City Financial Policies dealing with utility fund transfers can be found in the Supporting Documents volume of the budget.

Other Revenue

$16.4 million

Interest:	**$ 5.0 million**
Use of Property:	**$ 2.4 million**
Other Revenue	**$ 9.0 million**





Interest Income

The flow of revenue into the General Fund does not occur evenly over the fiscal year. Most property tax, for example, is collected during December and January of each year. The City Manager and the Director of Financial Services are authorized to invest these funds in short-term federal maturity obligations. The resulting interest accrued on the invested funds is considered interest revenue for the City.

Use of Property

The City is authorized by the City Charter to rent or lease City-owned property. The Parks and Recreation and Health and Human Services departments currently generate all rental income.

The City sponsors periodic auctions for abandoned and unclaimed property. Revenue from the sale of this property is based on competitive bidding.

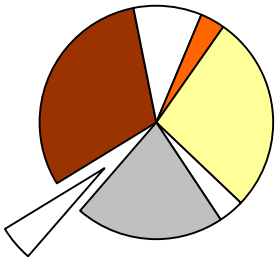
Other Revenue/Funding Sources

This revenue consists of miscellaneous revenue including the bingo and mixed drink taxes as well as other revenue generated from City activities that are not easily categorized into other areas.

Charges for Services

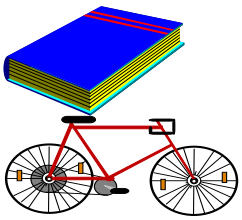
$23.7 million

Emergency Medical Services:	**$18.9 million**
Recreation and Culture:	**$2.4 million**
Public Health:	**$1.2 million**
General Government:	**$1.2 million**



4.9%
Charges for Services

Emergency Medical Services
Emergency Medical Service revenue is based largely on fees for emergency ambulance service billed to insurance companies, Medicaid and Medicare, and to patients in the City and the County. Fees are also received outside of Travis County for emergency service. The 2005-06 revenue is anticipated to increase $1.1 million above the 2004-05 Amended Budget.



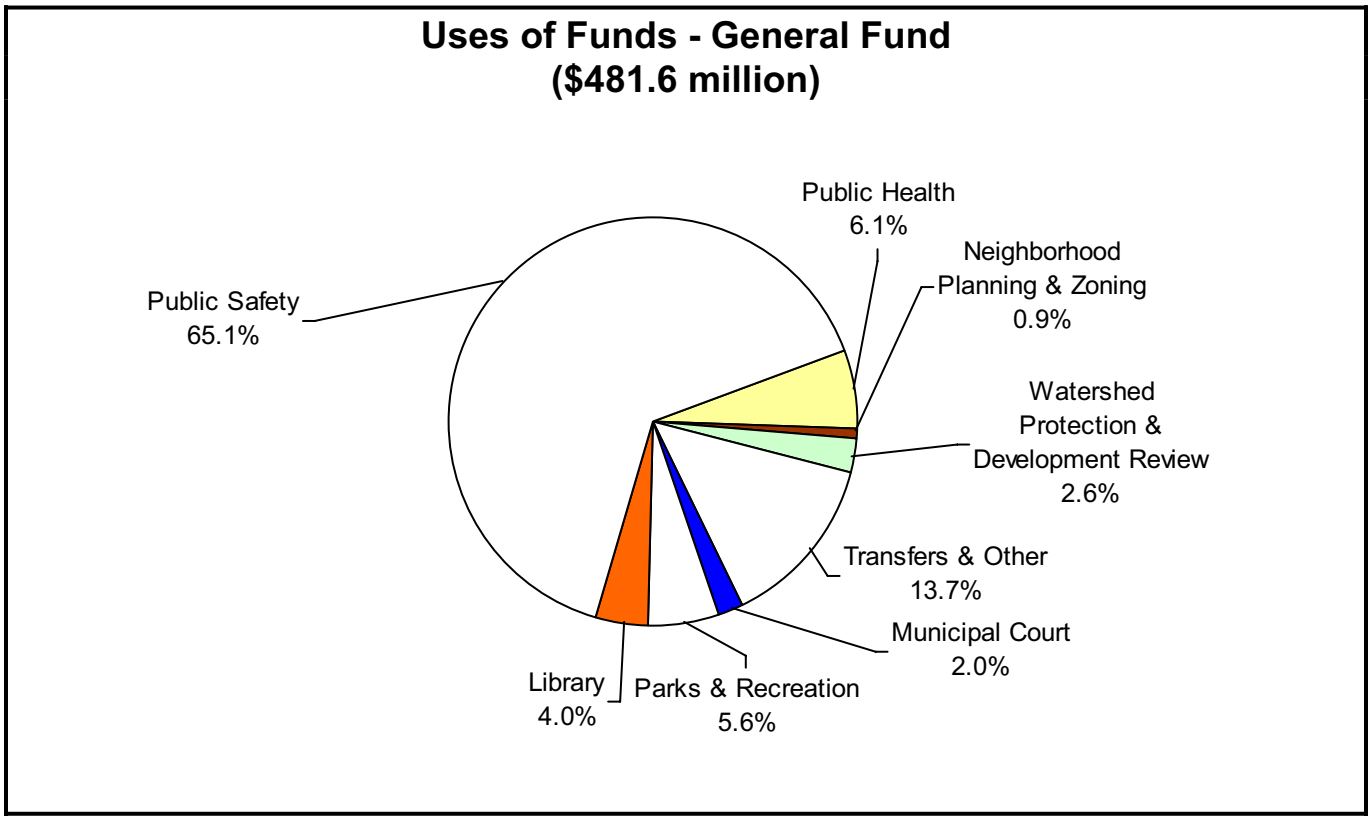
Recreation and Culture
Parks and libraries generate revenue through charges and fees for services and facility use. Most park revenue comes from park entry, swimming pool entry, and tennis court fees. All park service fees and charges are expected to yield $2.4 million during 2005-06. Library revenue, aside from fine collections, comes from nonresident card fees, replacement card fees, and book reservations. Library services are expected to generate about $30,000 during 2005-06.

Public Health
Most of the revenue from public health activity comes from patient fees, animal reclaim and adoption charges, and birth and death certificates. In 2005-06, these larger revenue sources are expected to generate $1.1 million, 87 percent of the total for Public Health revenue.

General Government
General government charges for service are generated through many departments. This miscellaneous area includes report or publication sales, photocopy fees and various other service fees.

General Fund

The services usually associated with City government are included in the City's General Fund. They include:



As shown above, public safety functions (police, fire, emergency medical services, and safety & security) account for nearly two-thirds of the General Fund. Social services include the contracts with local agencies which the City funds to provide social services. Austin's public health expenditures include environmental health, animal control and direct medical care. Urban growth management includes current development services and land use in the development review function and comprehensive planning, development, and conservation activities in the planning and environmental conservation services function. Libraries and parks and recreation programs make up the public recreation and culture category. The cost of administrative services such as accounting and payroll, as well as support of other city funds, are included as transfers.

The following pages contain detailed information on each of these categories.

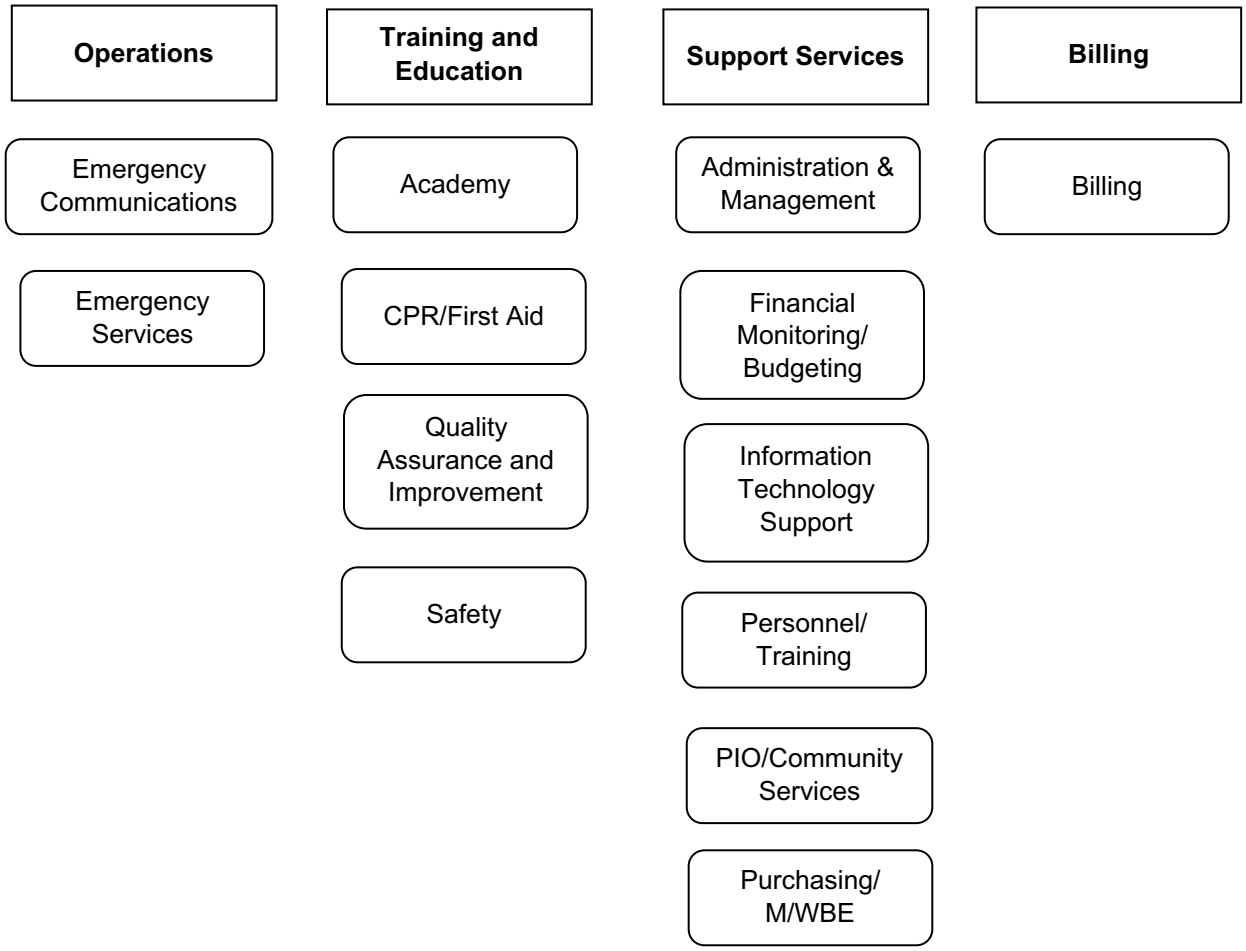
City of Austin
2005-2006
Approved
Budget

Executive Summary
Public Safety

Emergency Medical Services

Emergency Medical Services
EMS Travis County Reimbursed Fund

Emergency Medical Services — 2005–06



Legend= **Program** Activity

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$10,032,740	$17,804,669	$17,679,489	$18,915,120	$18,915,120
Expenditures	$19,519,088	$30,119,851	$29,760,822	$35,195,872	$35,195,872
Full-time Equivalents (FTEs) - Uniformed	221.00	318.00	318.00	363.00	363.00
Full-time Equivalents (FTEs) - Non-Uniformed	48.67	57.00	57.00	59.00	59.00

*Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also includes $943,853 for capital and critical one-time costs.

Emergency Medical Services — 2005-06

Mission

The purpose and mission of the Austin-Travis County Emergency Medical Services (EMS) Department is to respond to the community to preserve life, improve health and promote safety. In order to stay focused on this mission, the department developed a business plan that promotes the following goals:

Goals

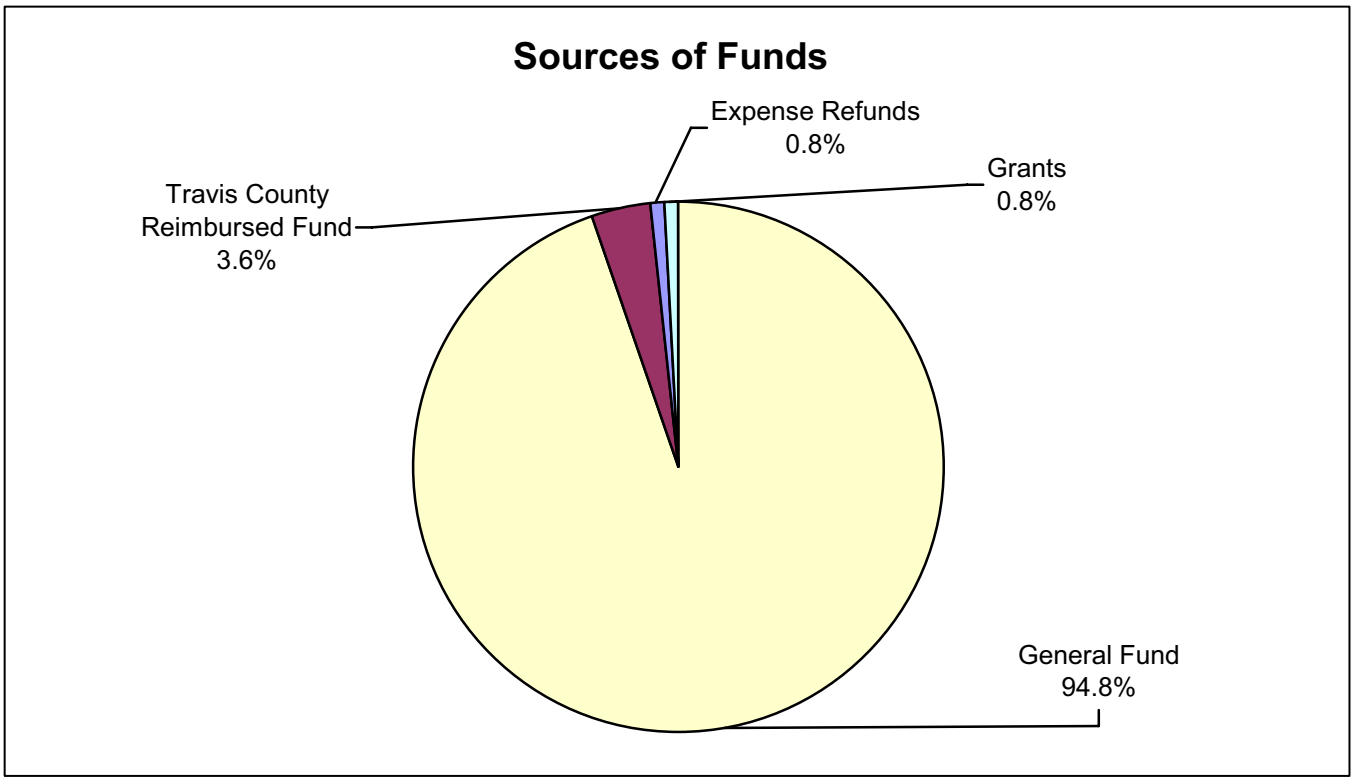
- Enhance EMS' ability to assess customer service satisfaction, maintaining at least a 90 percent customer satisfaction rating by providing caring, competent, and appropriate service
  - FY 2005-06 Approved Goal: 95 percent
- Respond to life threatening calls in under 10 minutes 90 percent of the time (within City of Austin)
  - FY 2005-06 Approved Goal: 85.5 percent
- Tie continuing education training, clinical protocol development and the oversight of clinical care directly to patient outcomes, patient expectations, and patient perception of care
  - Percentage of patients with full cardiac arrest from medical causes (excluding trauma) discharged from the hospital alive – FY 2005-06 Approved Goal: 10.00 percent
  - Percentage of patients with full cardiac arrest from medical causes (excluding trauma) delivered to a medical facility with a pulse – FY 2005-06 Approved Goal: 24.00 percent
  - Average trauma scene time for non-entrapped, life threatening trauma injuries (without STAR Flight) FY 2005-06 Approved Goal: 9 minutes
- Enhance the EMS system's ability to recruit and retain a high quality workforce
  - Reduce employee turnover rate by 5 percent by FY 2005-06
- Make safety improvements to reduce employee injuries and lost time injury rate
  - Reduce employee injuries and lost time injury rate by 5 percent by FY 2005-06
- Increase actual dollar amount collected from private insurance for ground ambulance services
  - Increase total ground ambulance revenue from private insurance providers by 2 percent by FY 2005-06
- Develop existing support staff and increase support resources, enhancing the level of relevant professional expertise in all support areas
  - Reduce employee turnover rate by 5 percent by FY 2005-06

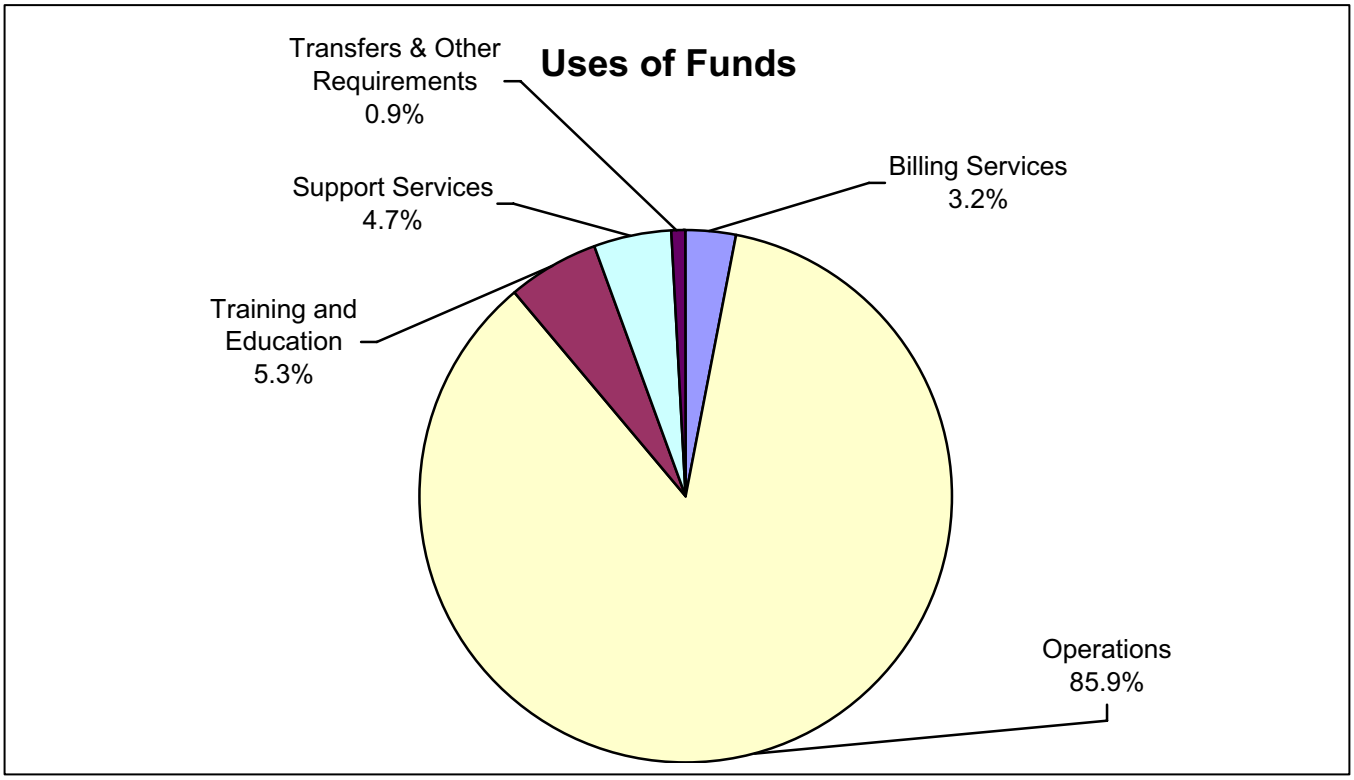
Key Indicators

The key performance indicators for Austin-Travis County EMS are:

- Number of EMS responses (number of units dispatched)
- Percentage of life threatening calls responded to in less than 10 minutes (within City of Austin)
- Percentage of patients with full cardiac arrest from medical causes (excluding trauma) discharged from the hospital alive
- Percentage of patients with full cardiac arrest from medical causes (excluding trauma) delivered to a medical facility with a pulse
- Average communications call-processing time (from time stamp of call initiation to time stamp of dispatch of ambulance)
- Average trauma scene time for non-entrapped, life threatening trauma injuries (without STAR Flight)
- Customer satisfaction rating of at least 90 percent

Emergency Medical Services — Total Budget $37.1 million





Emergency Medical Services — Total Budget $37.1 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
General Fund					
Revenue	$10,032,740	$17,804,669	$17,679,489	$18,915,120	$18,915,120
Requirements	$19,519,088	$30,119,851	$29,760,822	$35,195,872	$35,195,872
Full-time Equivalents (FTEs) – Uniformed	221.00	318.00	318.00	363.00	363.00
Full-time Equivalents (FTEs) – Non-Uniformed	48.67	57.00	57.00	59.00	59.00
EMS Travis County Reimbursed Fund					
Revenue	$7,614,252	$1,133,304	$1,133,304	$1,351,119	$1,351,119
Requirements	$7,746,382	$1,133,304	$1,133,304	$1,351,119	$1,351,119
Full-time Equivalents (FTEs) – Uniformed	105.00	12.00	12.00	12.00	12.00
Full-time Equivalents (FTEs) – Non-Uniformed	4.33	0.00	0.00	0.00	0.00
Grant Reimbursements	$51,799	$293,000	$128,000	$293,000	$293,000
Expense Refunds	$491,298	$275,931	$336,621	$279,244	$279,244

Budget Highlights

The Approved Budget includes the personnel, tools, and equipment for EMS to continue to provide exceptional emergency medical services and meet the growing service demand.

Revenue Changes

For FY 2005-06, EMS expects a gradual increase in transport revenue for a total of $9,467,000. This increase is due largely in part to a projected 5 percent growth in billing call volume. EMS is experiencing a greater proportion of collections coming from individuals paying out-of-pocket. This is a lag effect from the overall economic downturn as well as the growing trend of employers providing fewer benefits for costly insurance programs. As more individuals are establishing payment plans to cover their portion of a bill, the overall collection rates are sliding in a downward trend.

In addition to the overall payer mix trends, EMS began paying Travis County in FY 2004-05 for their share of revenue from all ground transports where the pick up zone is outside of the city limits. Due to the limited history on the impact of these payments, EMS is being conservative in the estimates for future General Fund revenue related to patient fees. Additionally, changes to Medicare reimbursements for ambulance trips will be coming in January 2006 as the national ambulance fee schedule is fully implemented. EMS will not be able to assess the full impact of these new rules until the changes are implemented.

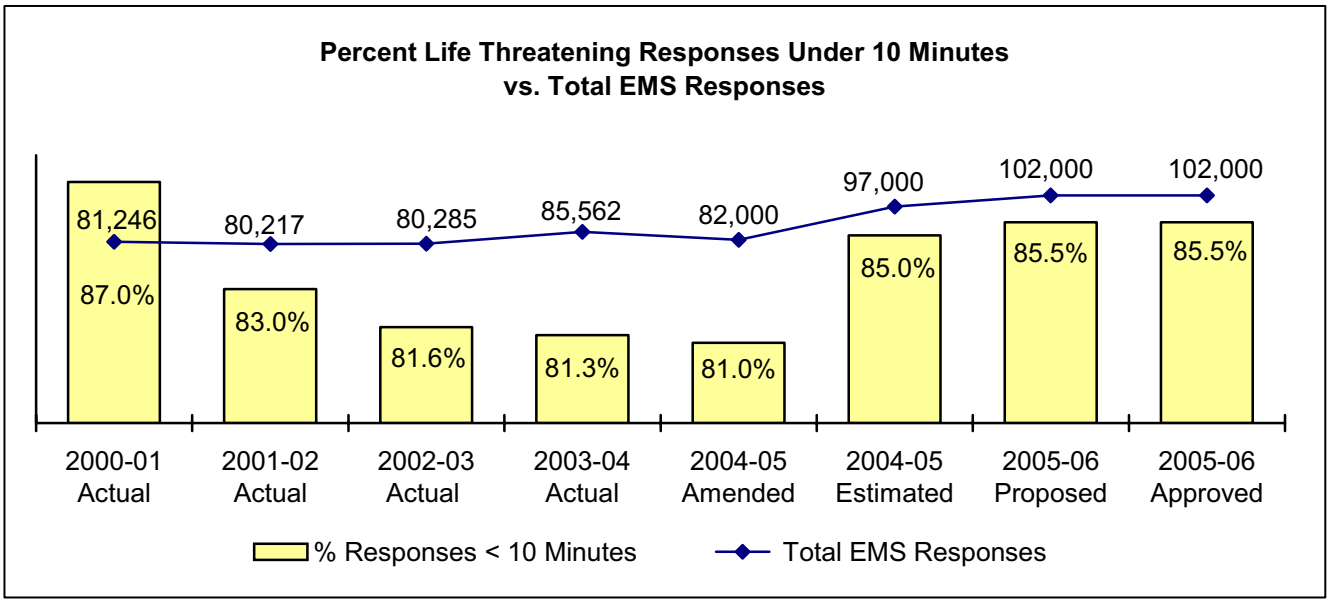
Other revenue sources are approved to remain fairly constant. Reimbursement from Travis County is proportional to overall approved costs per the Interlocal Agreement with the County. The current Approved revenue from Travis County is $9,196,630. EMS is not proposing any significant fee changes or new fees for FY 2005-06.

Response Time Performance

One of the primary goals for EMS is to improve response time, particularly in responding to life threatening calls. The goal is to respond to such calls in fewer than 10 minutes, 90 percent of the time. Two new full-time units are approved for FY 2005-06 to assist in meeting this goal. The Del Valle and Circle Fire/EMS stations will be staffed with full time units and include 10 paramedic FTEs per station.

EMS began using a new Computer Aided Dispatch system (CAD) in April 2004. This system is used to dispatch ambulances and generates all of the response time data for EMS. Historical data from the old CAD system is not fully comparable to the new CAD data. EMS will refine its baselines and performance goals as more historical

data is collected from the new CAD system. EMS currently projects a response rate of 85 percent in fewer than 10 minutes for life threatening calls. For FY 2005-06 EMS projects that this rate will improve to 85.5 percent based on the approved addition of new units. The improved response rate is a conservative estimate, based in part on limited historical data from the new CAD system, as well as the growth in call volume that is currently occurring. EMS currently projects a total of 97,000 responses in FY 2004-05 which is a 13 percent increase over the actual call volume for FY 2003-04. An additional 5 percent growth in call volume (102,000 responses) is projected for FY 2005-06. EMS call volume and response time history is summarized in the following chart.



Conversion to 48-Hour Work Week for Paramedics

Changes in shift schedules at the highest call volume stations are needed to provide optimal patient care and preserve employee safety. The viability of the current 24-hour shifts requires that personnel have sufficient rest time within the work period to keep from becoming overly fatigued. Twelve EMS units currently handle an average of 14 assignments per 24-hour shift. This workload does not allow sufficient rest for personnel who work a 24-hour shift. Eventually the busiest units could reach a threshold where they are unable to meet the call demands for their area. The busiest EMS stations must be converted to shorter work schedules, such as 12-hour shifts, to preserve employee safety and ensure that patients are being treated by paramedics that are not fatigued. The need for alternative shifts is heightened by the growth in call volume in FY 2004-05 and anticipated future growth. In order to implement shorter work cycles compliant with Federal Wage and Hour requirements and remain competitive in the tight EMS recruitment market, EMS must convert its entire paramedic workforce to a 48-hour weekly schedule, rather than the 56-hour schedule that is currently used. This conversion will require the addition of 24 paramedic FTE positions in FY 2005-06, at a cost of $1,667,361. Once the new 48-hour work week schedule is implemented, scheduled overtime hours will be reduced by approximately 50 percent. EMS included a reduction of ($338,870) in scheduled overtime for FY 2005-06 as a result of this new schedule.

Compensation Increases

A total of $837,864 is approved for a 3.5 percent general wage increase for all staff. The Approved Budget includes the second and final installment of “zone decompression pay” and other salary adjustments for eligible uniformed staff, at a total of $1,640,832. The “zone decompression pay” involves the redistribution of EMS uniformed staff within pay scale zones to reflect relevant work experience. The first installment (50 percent) of this pay adjustment was implemented in FY 2004-05. These pay initiatives will aid the department’s goal of improving uniformed staff retention and recruitment.

Emergency Medical Services — Total Budget $37.1 million

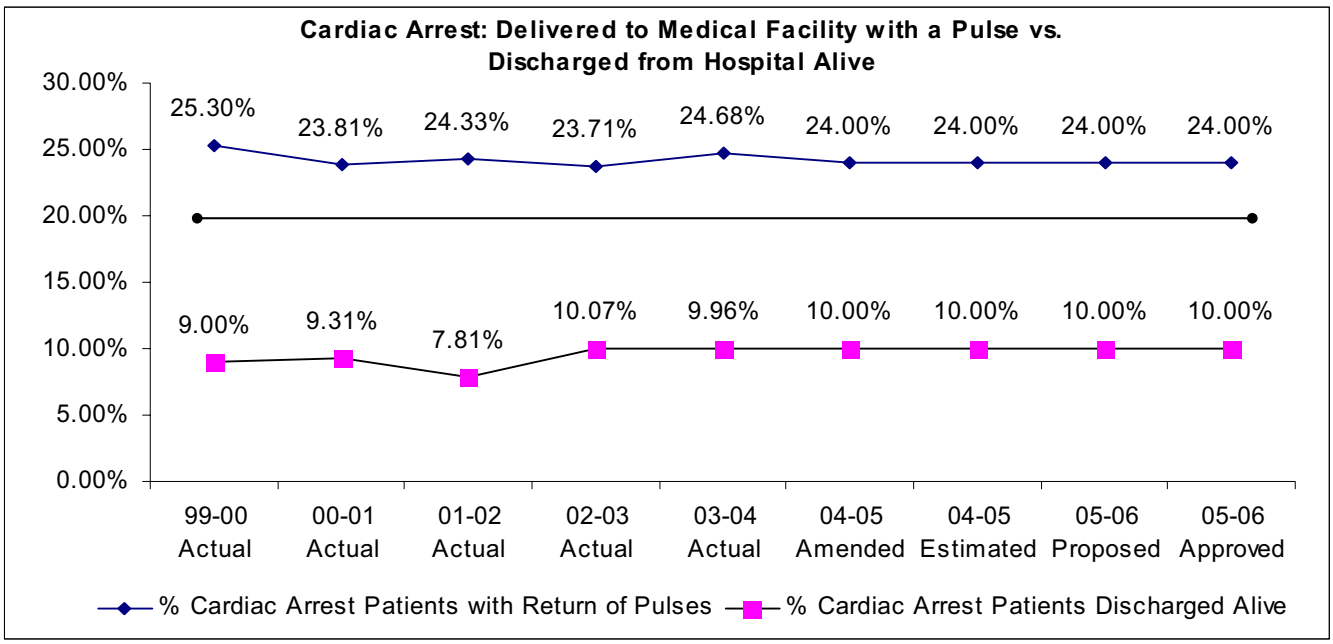
Safety and Recruiting Staff

A Fitness/Safety Senior is included to develop a wellness program to focus on assessing physical fitness on the front end, provide training for injury prevention, and assist in recovery programs after injuries occur (to speed recovery and prevent re-injuries). This position will be assigned to the new joint EMS/Austin Fire Department (AFD) Wellness/Fitness Center. An administrative FTE is also requested to track and extract injury data, develop injury reports, track investigations and provide other administrative support to the Safety staff.

This high injury rate also contributes to turnover and the need for additional recruiting staff. In FY 2003-04 the EMS turnover rate was 11.9 percent compared to the City average of 9.1 percent. The average number of paramedic vacancies was 24 in FY 2002-03, 20 in FY 2003-04, and is estimated to be 23 for FY 2004-05. The current vacancy rate is exacerbated by over 30 additional "temporary vacancies" that are due to injuries, family medical leave and military leave. In addition, a national shortage of paramedics makes recruiting and retention even more challenging. EMS currently has two non-uniformed FTEs dedicated to recruiting. One paramedic FTE is approved to be dedicated to recruiting on a full-time basis.

Cardiac Arrest Patient Treatment Performance

The most effective measure for EMS paramedic intervention in cardiac arrest patients is "Percent of Cardiac Arrest Patients Delivered to a Medical Facility with a Pulse". This measure is one of the best indications of the direct effectiveness of pre-hospital emergency care. The "Percent of Cardiac Arrest Patients Discharged from the Hospital Alive" measures the ultimate outcome of the patient after they have been admitted to the hospital. While this measure includes variables and interventions beyond the initial treatment provided by EMS, such as variances in patient populations, preexisting medical conditions, as well as in-hospital patient care management, it is another important indicator of performance. The following chart demonstrates the cardiac arrest success rates that Austin-Travis County EMS has achieved since FY 1999-00. For the two most completed fiscal years, EMS has achieved 23.7 percent and 24.7 percent rates in the number of cardiac arrest patients delivered to a medical facility with a pulse. By comparison, annual surveys of U.S. cities by the Journal of Emergency Medical Services (JEMS) reported the national average for this cardiac survival measure at 20.3 percent for 2003 and 19.0 percent for 2004.



National Average for Cardiac Survival (20%)

Emergency Medical Services — Total Budget $37.1 million

Second year funding is approved for Automated External Defibrillators (AEDs). A total of $100,000 was approved for FY 2004-05 to fund the purchase of 50 AEDs. An additional $100,000 is approved for FY 2005-06 to purchase another 50 AEDs. AEDs are proven devices for cardiac arrest intervention. These devices are currently carried on all EMS and Fire response units. However, they can also be operated by laypersons with minimal training. They save lives when placed in locations where they are accessible to the public. Austin Bergstrom International Airport has had publicly accessible AEDs since shortly after opening its doors, with the result that a person in cardiac arrest has a better chance of coming back to life at the airport than anywhere else in Austin. Scientific data has indicated that each minute saved in applying a defibrillator to someone in cardiac arrest can increase survivability by 7 percent to 10 percent. The City of Austin AED Task Force, with representatives from various departments, has developed a proposal for placing AEDs in every appropriate COA facility and for training personnel in their use. The Task Force prioritizes the locations for these AEDs based on criteria that examine locations with high levels of public interaction (patient volume), locations with large numbers of City employees (patient volume), locations with high-risk activities/occupations (greater potential for arrest based on risk factors), and multi-use locations.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- $890,567 for Capital Equipment
- $53,286 for Service Incentive Enhancement

Capital Budget

The 2005-06 Approved Capital Budget includes:

- $283,000 for EMS facility improvements

Emergency Medical Services — 2005-06

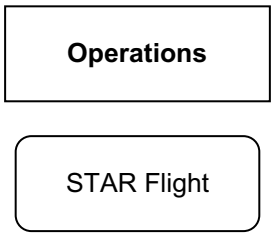
Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Payments by patients and by patients' insurance carriers are projected to increase by $163,010 due to volume.	$163,010	
2. Net increase in public education and training fees, standby fees, and copy charges.	$16,600	
3. Increase in payment from Travis County per the interlocal agreement between the City of Austin and Travis County for the provision of emergency medical services in the county.	$930,841	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $1,640,832 for zone decompression and other salary adjustments.	$1,640,832	
The Approved Budget includes $837,864 for salary increases associated with Pay for Performance in FY 2006. $21,931 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$859,795	
An additional $17,282 has been included for salary increases associated with market adjustments.	$17,282	
2. Billing		
Decrease due to the reallocation of one FTE to Support Services.	($43,481)	(1.00)
Decrease in personnel expenses due to normal staff turnover.	($28,517)	
3. Operations		
Increase in the amount of $671,129 for the cost of 10 Paramedic FTEs and operating costs related to the opening of the Del Valle Fire/EMS Station.	$671,129	10.00
Increase in the amount of $423,224 for the cost of 10 Paramedic FTEs and operating costs related to the opening of the Circle C Fire/EMS Station.	$423,224	10.00
Increase in the amount of $1,667,361 for the cost of 24 Paramedic FTEs and operating costs for the conversion to a 48-hour weekly schedule for paramedics.	$1,667,361	24.00
Decrease in overtime budget for scheduled overtime based on the conversion to a 48-hour weekly schedule for paramedics.	($338,870)	

	Dollars	FTEs
Increase in the amount of $356,876 for call-back overtime based on historical analysis. A downward trend is expected to begin due to the change to a 48-hour schedule.	$356,876	
Decrease in one-time funding for the implementation of new medical equipment items.	($40,606)	
Decrease due to reallocation of 1 FTE to Support Services.	($44,758)	(1.00)
Increase due to anticipated price increases in fuel expenses.	$103,231	
4. Support Services		
Increase in Information Technology due to reallocation of 1 FTE from Billing.	$43,481	1.00
Increase in Administration and Management due to reallocation of 1 FTE from Operations.	$44,758	1.00
Decrease in Financial Services due to the elimination of temporary personnel services contract.	($26,000)	
5. Training and Education		
Increase in the amount of $104,889 due to the addition of 1 Paramedic FTE and additional operating costs for enhancing EMS recruiting efforts.	$104,889	1.00
Increase in the amount of $96,251 due to the addition of 2 FTEs, a Fitness/Safety Senior and an Administrative Senior, for EMS Safety activity.	$96,251	2.00
6. Department-Wide		
Decrease for one-time capital outlay purchased in FY 2004-05.	($629,020)	
An increase of $193,980 is to appropriate funds for a "True Up" to pay Travis County for the estimated savings from FY 2004-05 that will be due to the county under the terms of the interlocal agreement.	$193,980	

EMS Travis County Reimbursed Fund — 2005–06



Legend= **Program** Activity

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$7,614,252	$1,133,304	$1,133,304	$1,351,119	$1,351,119
Expenditures	$7,746,382	$1,133,304	$1,133,304	$1,351,119	$1,351,119
Full-time Equivalents (FTEs) - Uniformed	105.00	12.00	12.00	12.00	12.00
Full-time Equivalents (FTEs) - Non-Uniformed	4.33	0.00	0.00	0.00	0.00

EMS Travis County Reimbursed Fund — 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes

		Dollars	FTEs
1.	All changes noted below will yield a total of $1,351,119 in requirements for this fund, which represents an increase of $217,815 over FY 2004-05. Receipt of the revenue and the corresponding expenditures is contingent upon the renewal of an interlocal agreement with Travis County.	$217,815	

Expenditure Changes

		Dollars	FTEs
1.	**City-Wide**		
	The Approved Budget includes $72,196 for zone decompression and other salary adjustments.	$72,196	
	The Approved Budget includes $27,417 for salary increases associated with Pay for Performance in FY 2005-06.	$27,417	
2.	**Operations**		
	Increase in overtime budget based on analysis of historical trends and for training specifically related to the conversion to new aircraft.	$66,874	
	Increase of $29,000 for implementing a pool of temporary personnel for shift coverage.	$29,000	
	Increase in expense refunds based on historical analysis.	($15,000)	
	Reduction in contractual services based on historical analysis and elimination of cable contract.	($20,990)	
	Increase in contractual services for conversion to leasing cardiac-monitors.	$11,850	
	Increase in fleet maintenance and fuel costs.	$2,368	
	Increase in capital outlay for replacement of ventilators.	$39,900	
	Increase in computer lease costs due to the reallocation of personal computers to STAR Flight operations.	$1,964	
	Increase in stability pay based on normal growth in staff tenure.	$1,000	

Emergency Medical Services – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
BILLING SERVICES - EMS										
Billing Services	$1,033,725	18.00	$1,200,715	19.00	$1,072,294	19.00	$1,143,682	18.00	$1,177,850	18.00
Subtotal	$1,033,725	18.00	$1,200,715	19.00	$1,072,294	19.00	$1,143,682	18.00	$1,177,850	18.00
OPERATIONS - EMS										
Emergency Communications	$2,092,701	31.00	$2,609,345	37.00	$2,593,214	37.00	$2,528,327	37.00	$2,648,902	37.00
Emergency Services	$14,244,396	192.00	$23,011,732	281.00	$23,061,952	280.00	$26,390,332	324.00	$27,368,166	324.00
Subtotal	$16,337,097	223.00	$25,621,077	318.00	$25,655,166	317.00	$28,918,659	361.00	$30,017,068	361.00
SUPPORT SERVICES										
Administration and Management	$454,582	4.67	$549,410	5.00	$522,512	6.00	$618,777	6.00	$644,215	6.00
Financial Monitoring / Budgeting	$240,586	3.00	$300,095	4.00	$265,691	4.00	$273,278	4.00	$283,822	4.00
Information Technology Support	$222,487	2.00	$258,402	3.00	$263,506	3.00	$310,021	4.00	$320,489	4.00
Personnel / Training	$169,328	3.00	$182,569	3.00	$167,373	3.00	$192,383	3.00	$199,222	3.00
PIO / Community Services	$88,874	1.00	$84,737	1.00	$97,027	1.00	$100,939	1.00	$104,738	1.00
Purchasing / M/WBE	$121,859	3.00	$122,519	3.00	$127,555	3.00	$124,507	3.00	$130,775	3.00
Subtotal	$1,297,717	16.67	$1,497,732	19.00	$1,443,664	20.00	$1,619,905	21.00	$1,683,261	21.00
TRAINING & EDUCATION-EMS										
Academy	$185,243	2.00	$518,500	6.00	$383,777	6.00	$626,678	7.00	$651,088	7.00
CPR / First Aid	$88,205	1.00	$90,934	1.00	$68,785	1.00	$94,865	1.00	$96,165	1.00
Quality Assurance and Improvement	$487,384	8.00	$863,424	10.00	$799,535	10.00	$882,729	10.00	$922,785	10.00
Safety	$36,621	1.00	$191,595	2.00	$198,566	2.00	$303,307	4.00	$315,810	4.00
Subtotal	$797,453	12.00	$1,664,453	19.00	$1,450,663	19.00	$1,907,579	22.00	$1,985,848	22.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$53,099	0.00	$135,874	0.00	$139,035	0.00	$1,606,047	0.00	$331,845	0.00
Subtotal	$53,099	0.00	$135,874	0.00	$139,035	0.00	$1,606,047	0.00	$331,845	0.00
Total	$19,519,092	269.67	$30,119,851	375.00	$29,760,822	375.00	$35,195,872	422.00	$35,195,872	422.00

Emergency Medical Services – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
OPERATIONS - EMS										
Emergency Communications	$12,500	0.00	$0	0.00	$1,500	0.00	$0	0.00	$0	0.00
Emergency Services	$371,940	0.00	$199,199	0.00	$206,860	0.00	$186,278	0.00	$186,278	0.00
STAR Flight	$0	0.00	$0	0.00	$36,153	0.00	$15,000	0.00	$15,000	0.00
Subtotal	$384,440	0.00	$199,199	0.00	$244,513	0.00	$201,278	0.00	$201,278	0.00
SUPPORT SERVICES										
Administration and Management	$73,110	0.00	$76,732	0.00	$74,718	0.00	$77,966	0.00	$77,966	0.00
Subtotal	$73,110	0.00	$76,732	0.00	$74,718	0.00	$77,966	0.00	$77,966	0.00
TRAINING & EDUCATION-EMS										
Academy	$1,440	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Quality Assurance and Improvement	$32,308	0.00	$0	0.00	$17,390	0.00	$0	0.00	$0	0.00
Subtotal	$33,748	0.00	$0	0.00	$17,390	0.00	$0	0.00	$0	0.00
Total	$491,298	0.00	$275,931	0.00	$336,621	0.00	$279,244	0.00	$279,244	0.00

Emergency Medical Services – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
OPERATIONS - EMS										
Emergency Communications	$0	0.00	$150,000	3.00	$0	0.00	$150,000	3.00	$150,000	3.00
Emergency Services	$51,799	0.00	$143,000	0.00	$128,000	0.00	$143,000	0.00	$143,000	0.00
Subtotal	$51,799	0.00	$293,000	3.00	$128,000	0.00	$293,000	3.00	$293,000	3.00
Total	$51,799	0.00	$293,000	3.00	$128,000	0.00	$293,000	3.00	$293,000	3.00

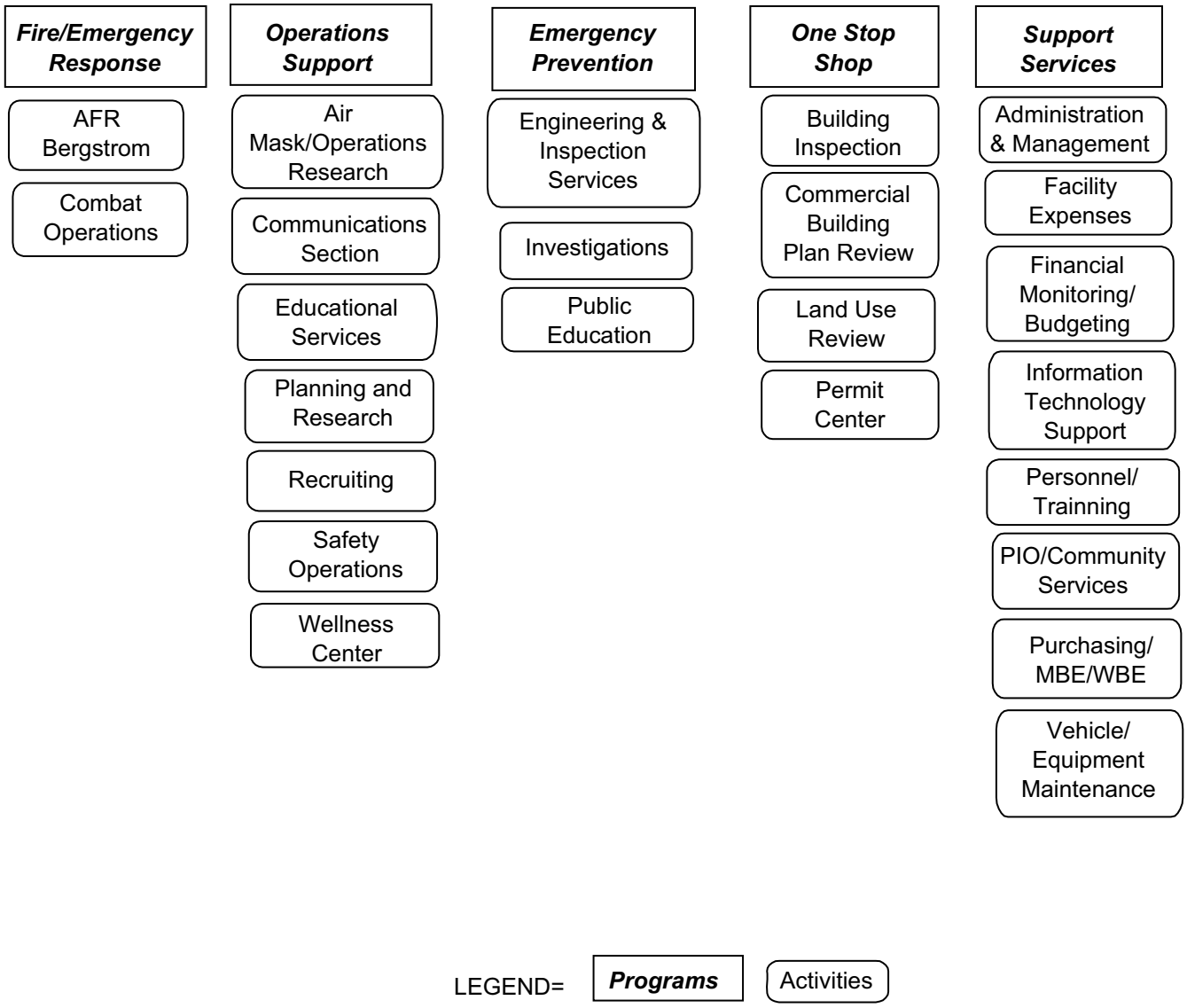
Emergency Medical Services – 2005-06

EMS Travis County Reimbursed Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
OPERATIONS - EMS										
Emergency Communications	$346,113	6.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Emergency Services	$5,782,030	85.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
STAR Flight	$1,165,461	12.00	$1,133,304	12.00	$1,133,304	12.00	$1,351,119	12.00	$1,351,119	12.00
Subtotal	$7,293,603	103.00	$1,133,304	12.00	$1,133,304	12.00	$1,351,119	12.00	$1,351,119	12.00
SUPPORT SERVICES										
Information Technology Support	$42,774	1.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$42,774	1.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
TRAINING & EDUCATION-EMS										
Academy	$163,054	3.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Quality Assurance and Improvement	$246,929	2.33	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$409,982	5.33	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$7,746,359	109.33	$1,133,304	12.00	$1,133,304	12.00	$1,351,119	12.00	$1,351,119	12.00

Fire

Fire — 2005-06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$517,818	$760,330	$631,587	$683,283	$683,283
Expenditures	$82,771,940	$89,826,544	$90,757,544	$91,501,825	$91,501,825
Full-time Equivalents (FTEs)					
Sworn	1036.00	1033.00	1033.00	1053.00	1053.00
Non-Sworn	60.00	56.00	56.00	57.00	57.00
Non-Sworn Cadet Training Positions (Unfunded)	60.00	60.00	60.00	60.00	60.00

* Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also includes $211,898 for capital and critical one-time costs.

Fire —2005-06

Mission

The central mission of the Austin Fire Department is the preservation of life and property. To help the department achieve its mission the following goals have been developed:

Goals

- Deliver comprehensive safety services of the highest quality.
  - The number of emergency incidents where the amount of time between call receipt and the arrival of AFD units on scene is 8 minutes or less is at least 80%.
  - Respond rapidly to emergencies with units arriving on scene within 5 minutes of dispatch for at least 69% of emergency incidents.

- Support and maintain a safe, healthy, well-trained and high performing workforce.
  - Minimize time lost from work by maintaining a lost time injury rate less than 6.40.

- Provides high-quality first responder service as part of an integrated emergency medical care system.
  - Prevent death from heart attacks with return of spontaneous circulation after application of automated external defibrillators in at least 31% of patients.

- Firefighters are community resources for life safety knowledge and information about the services which the Austin Fire Department provides.
  - Less than six fire deaths and a rate of no more than 0.72 deaths per 100,000 population.

- Recruit, hire, and train the best qualified and most skilled workforce, which is representative of the community which we serve.
  - Continue to maintain the diversity of incoming cadet classes.
  - Maintain retention of employees by holding turnover rate to less than 6.0%.

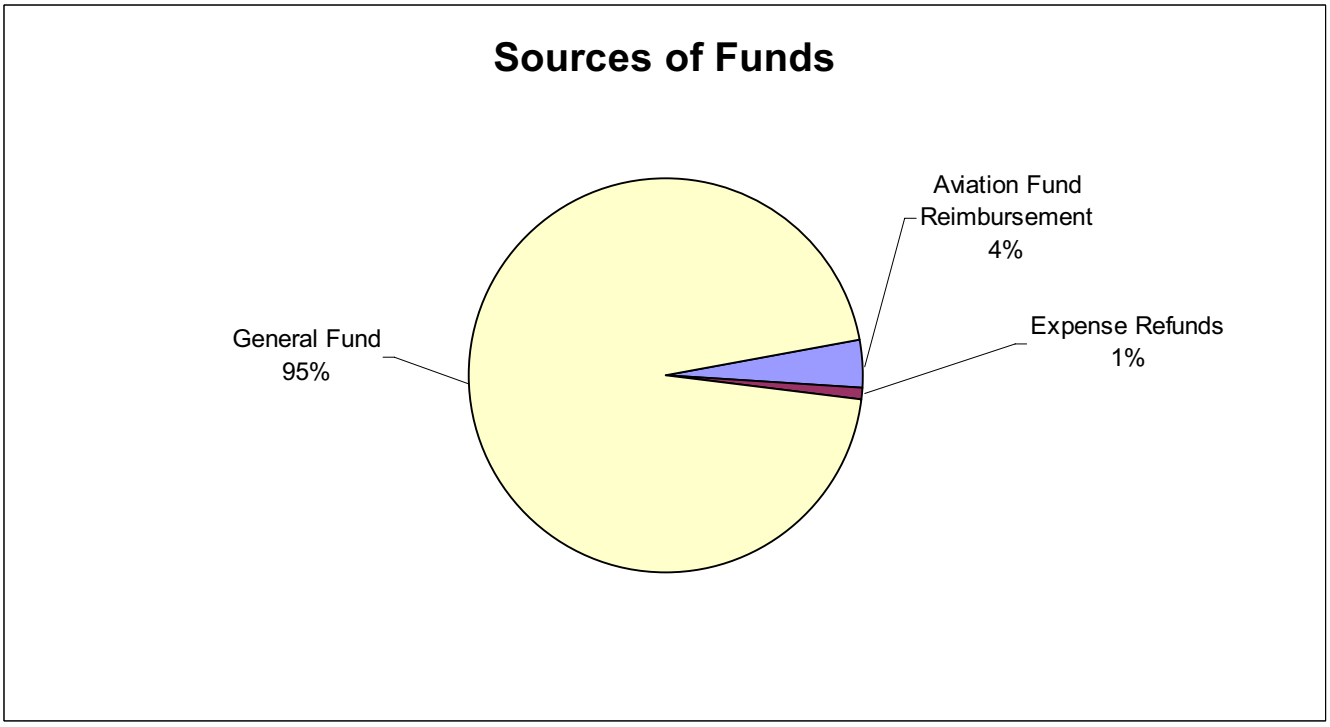
- Is accountable to our community for demonstrable results.
  - Maintain customer satisfaction with Fire Department services as evidenced by favorable overall satisfaction rating on at least 95% of citizen survey cards.

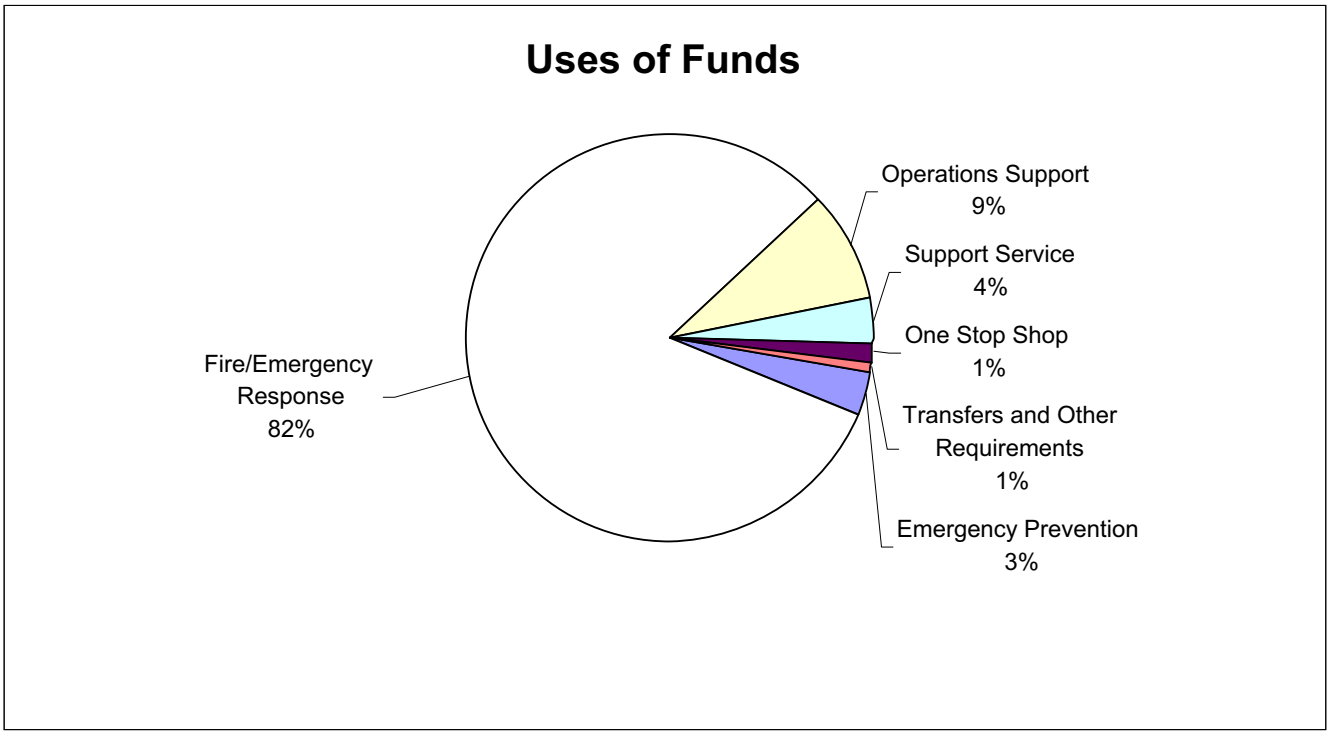
Key Indicators

The key indicators used by the Austin Fire Department include:

- Percent of emergency incidents where the amount of time between call receipt and the arrival of AFD units on scene is 8 minutes or less
- Number of fire deaths and rate per 100,000 residents
- Percent return of spontaneous circulation after application of Automated External Defibrillators
- Percent of fires confined to room or area of origin for all structure fires and for multi-family residences
- Percent of customer service cards that come in with a favorable overall satisfaction rating
- Percent of emergency incidents with a dispatch to arrival time of 5 minutes or less

Fire — Total Budget $96.0 million





Fire — Total Budget $96.0 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
General Fund					
Revenue	$517,818	$760,330	$631,587	$683,283	$683,283
Requirements	$82,771,940	$89,826,544	$90,757,544	$91,501,825	$91,501,825
Full-time Equivalents (FTEs)					
Sworn	1036.00	1033.00	1033.00	1053.00	1053.00
Non-Sworn	60.00	56.00	56.00	57.00	57.00
Non-sworn Cadet Training Positions (Unfunded)	60.00	60.00	60.00	60.00	60.00
Grant Funded (Non-Sworn)	0.00	5.00	5.00	5.00	5.00
Grant Funds	$0	$302,205	$302,205	$0	$0
Reimbursements from Other Funds	$4,383,910	$4,375,788	$4,389,492	$4,530,303	$4,530,303

Budget Highlights

The Approved Budget for the Fire Department includes the personnel, tools, and equipment to provide fire/emergency response and fire prevention services, maintaining all current service levels, and achieve the goals and objectives of the department.

Fire & Emergency Response

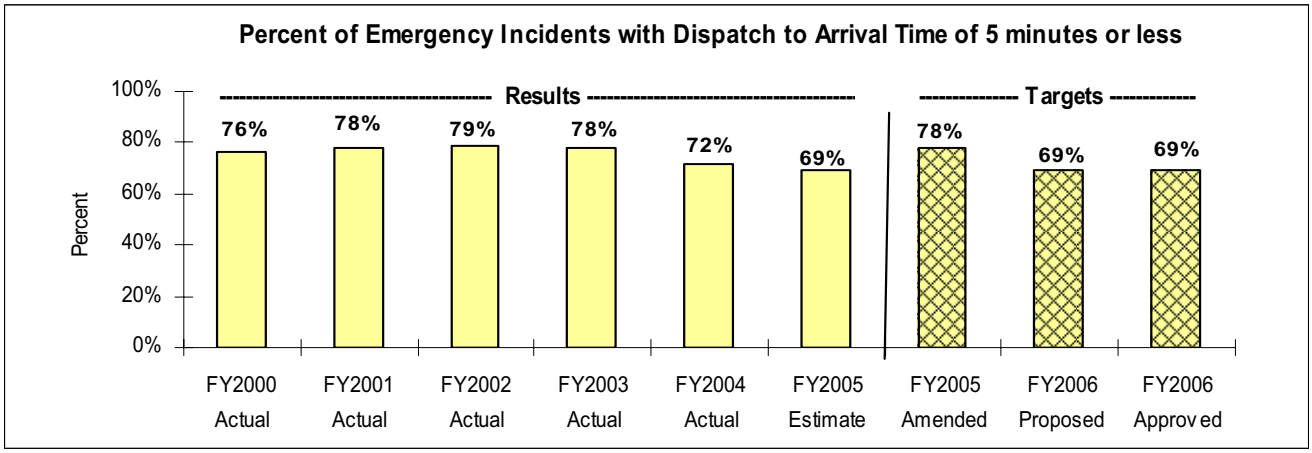
The Approved Budget includes funding for 1,053 firefighters to support 44 fire stations throughout the city. The Fire Department will respond to slightly over 64,000 fire/emergency incidents in FY 2006. Additionally, approximately 69% will be responded to with an arrival time at the scene within 5 minutes of dispatch.

The Approved Budget includes a net increase of 19 firefighters. There is $449,720 funding for 20 new firefighters to be hired in FY 2005-06 to support the opening of the Spicewood Springs fire station. That station is anticipated to open in October of 2006. In addition, annualized costs are included for firefighters hired to open the Del Valle and Circle C fire stations FY 2004-05 in the amount of $289,674.

Other requirements for Fire and Emergency Response in the Approved Budget include $40,000 for overhead door maintenance and utility increases for stations which opened or will open in FY 2004-05. The Approved Budget also includes $100,000 for first responder contract increases for COA areas served by emergency service districts (ESD's).

A key measure of Fire and Emergency Response performance is the percent of emergencies with on-scene arrival within 5 minutes of dispatch. AFD has evaluated a recent decline in that percent and learned that it is the result of measurement changes introduced by the new Tritech CAD system. Dispatch time is now time-stamped at the beginning of dispatch rather than the conclusion, thus shifting some of what previously used to be dispatch processing time to the response time of Operations units. Analysis of subcomponents of Operations response time shows that the decline occurred in the very first moments of response, before units hit the "respond" button acknowledging they will be taking the call. Once units hit the "respond" button, the amount of time it takes for them to arrive on-scene remains similar across the old and new CAD systems. These results necessitate a downward adjustment in the target, from 78% to 69%, to reflect the changes in how response time is measured -- they do not reflect a decrease in the actual performance of Operations units responding to calls.

Fire — Total Budget $96.0 million



Operations Support

The Austin Fire Department received $302,205 in grant funding in FY 2004-05 from the Federal Emergency Management Agency (FEMA) to enhance the design and implementation of a Wellness/Fitness Center. This center will further the department's goal to support and maintain a safe, healthy, well-trained and high performing workforce. The grant provided for five (5) positions and associated equipment for the Wellness Center. As part of the grant requirements, this Approved Budget includes a match of $129,516. The Austin Fire Department's Safety Operations Division budget reflects an increased focus on firefighter safety with the continuation of the Safety Chief program implemented in FY 2004-05.

This Approved Budget continues funding for operations support for the maintenance of all tools and equipment, communications, safety programs, recruiting and training.

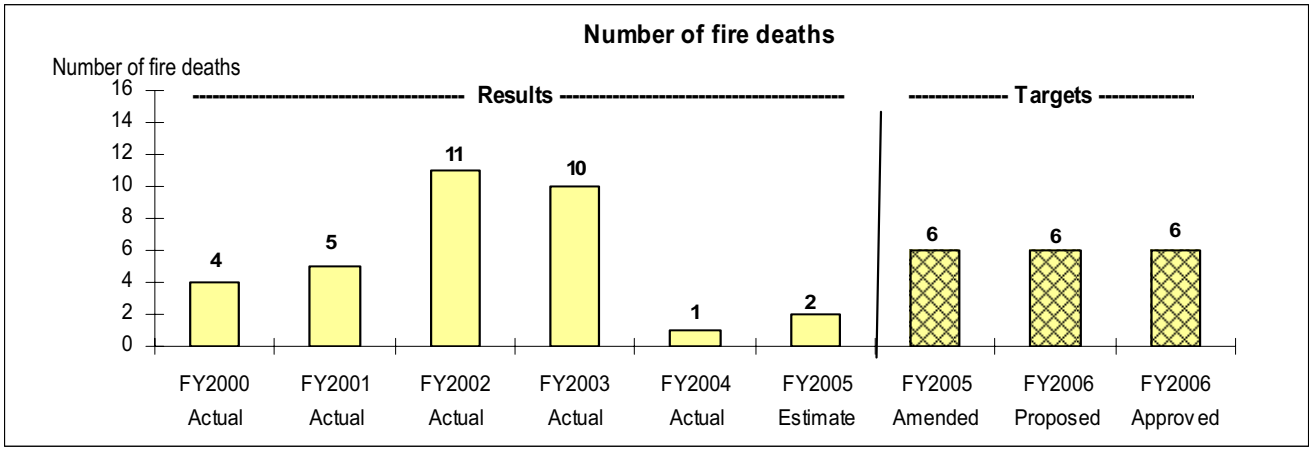
Emergency Prevention

The Approved Budget includes funding for fire prevention and public education programs which are projected to reach 190,500 people in fiscal year 2006. Firefighters are community resources for life safety knowledge and information about the services which the Austin Fire Department provides. The department is aggressively providing fire prevention education to the citizens of Austin so they can effectively and proactively take steps to reduce the loss of life and property. The goal for this Approved Budget in FY 2005-06 is less than six fire deaths and a rate of no more than 0.72 deaths per 100,000 population. Austin continues to experience a low level of fire deaths two years after the rollout of the Austin Fire Department's "Freddy the Finger" public education campaign. This massive campaign is designed to promote monthly checks of household smoke alarms. Its development was in response to an increase in fire deaths that began in FY 2002 and continued in FY 2003. Austin fire deaths had increased to 10-11 deaths during those years. Once the Freddy the Finger campaign began, the number of fire deaths dropped dramatically. AFD has continued its public education efforts and the number of fire deaths remains low. Only one death occurred in FY 2004, which was due to injuries incurred during a fire in FY 2003. FY 2005 has so far experienced one fire death (in December). This still remains substantially below the historical average of 6.2 a year over the past 5 years and below the target of less than 6 deaths per year.

Fire Code and On-Site inspections activities continue to be funded in the Approved Budget. An estimated 27,500 inspections are projected to be performed in the upcoming fiscal year.

The Approved Budget maintains funding for the Fire and Arsons investigations activity. In FY 2006, it is estimated that the cause of at least 86% of total fires will be identified. This is an increase from the FY 2004-05 approved target of 80% due to increased training for field personnel in fire cause identification.

Fire — Total Budget $96.0 million



One Stop Shop

The Prevention Division's move to the One Stop Shop location at One Texas Center, brings closer the full "One-Stop Shop" program implemented in FY 2004-05. This division coordinates and organizes the issuance of permits for builders, developers, and property owners so they can begin their activity; inspections of buildings at various stages of construction; insurance that compliant commercial building plans are reviewed in a timely manner; and comprehensive land use review services to ensure compliance with local rules and regulations.

Support Services

Funding for one civilian FTE, a payroll specialist, is approved for $42,055 which includes wages and office supplies.

Other Requirements

The Approved Budget includes GO debt service increases: previously purchased fire apparatus in the amount of $100,720 and debt service of $149,150 for annexed areas. The total for these requirements is $249,870.

Employee Benefits

The Approved Budget includes an increase of $509,543 for firefighter step and longevity and other pay cost increases. Also, Pay-for-Performance increases of $102,352 are included for non-sworn employees. A living wage increase of $18,602 is also included as part of the Approved Budget.

Revenue

FY 2006 General Fund revenue has a net decrease of $77,047 under the FY 2005 budgeted levels. Reductions in revenue include an adjustment of $10,687 for the new Sunset Valley fire protection contract, $36,115 in hazardous materials permit fees, $47,636 in collections for extrication fees, and $734 in other miscellaneous services. Site inspection fee collections are projected to increase by $18,125 as part of the adoption of the uniform fire code.

Capital Budget

The FY 2005-06 Approved Capital Budget includes:

- $2,000,000 Avery Ranch Fire Station

Fire — Total Budget $96.0 million

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- $153,000 for capital equipment
- $58,898 for Service Incentive Enhancement

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Hazardous materials permit revenue increases $10,775 due to staggering of permits in FY 2005-06 while other permits decrease $46,890 due to fewer anticipated requests for certain permit types.	($36,115)	
2. Site inspection fee collections increase as part of adoption of uniform fire code.	$18,125	
3. Adjusted contract for fire protection to Sunset Valley based on a new agreement results in a approved decrease of $10,687 in revenue.	($10,687)	
4. Other services reflects decreased revenue of $47,636 due to decreased collections for extrication fees and other services. Also approved are minor anticipated decreases in miscellaneous services by $734.	($48,370)	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $102,352 for non-sworn salary increases associated with Pay for Performance in FY 2006. $18,602 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour. Civil Service salary increases and Step and Longevity are included in the amount of $509,543.	$630,497	
2. Fire/Emergency Response		
The Approved Budget includes funding for twenty (20) firefighter positions to staff the Spicewood Springs fire station.	$449,720	20.00
The Approved Budget includes annualized costs for firefighters hired to staff the Del Valle and Circle C fire stations.	$289,674	
Overhead door maintenance and utilities increases are approved to cover the cost of new stations which opened in FY 2004-05.	$40,000	
Funding increase is approved for first responder contracts for COA areas served by emergency service districts (ESD's).	$100,000	
Fleet Services maintenance charges department-wide is increased by $155,671.	$155,671	

	Dollars	FTEs
3. Operations Support		
The Austin Fire Department received $302,205 in grant funding in FY 2004-05 from the Federal Emergency Management Agency (FEMA) for the design and implementation of a Wellness/Fitness Center to further enhance firefighter safety and wellness. The grant provided for five (5) positions and associated equipment for the Wellness Center. As part of the grant requirements, the Approved Budget includes a match of $129,516.	$129,516	
Funding for rental costs for the 7th Street Recruiting building is transferred to the Austin Police Department in FY 2005-06 resulting in a reduction of $52,000.	($52,000)	
Reduced funding for one-time capital equipment purchases funded in FY 2004-05 are reduced in the Approved Budget.	($23,000)	
Funding for a one-time purchase of self-contained breathing apparatus (SCBA) and facepieces in FY 2004-05 reduced in FY 2005-06.	($336,722)	
4. Support Services		
Funding wages and support costs for one payroll specialist civilian position, $42,055.	$42,055	1.00
5. Other Requirements		
The Approved Budget includes an increase in GO debt service payments, for two items: previously purchased fire apparatus of $100,720 and debt service for areas annexed since 2003 of $149,150.	$249,870	

Fire – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
EMERGENCY PREVENTION										
Engineering and Inspection Services	$2,652,644	29.50	$1,128,486	10.90	$1,512,487	10.90	$1,275,173	12.75	$1,280,298	12.75
Investigations	$1,164,465	14.25	$1,442,546	14.25	$1,355,956	14.25	$1,514,556	15.25	$1,517,746	15.25
Public Education	$375,192	4.25	$437,488	4.25	$437,148	4.25	$405,705	4.25	$405,705	4.25
Subtotal	$4,192,302	48.00	$3,008,520	29.40	$3,305,591	29.40	$3,195,434	32.25	$3,203,749	32.25
FIRE/EMERGENCY RESPONSE										
AFR - Bergstrom	$1,964	34.20	$149,055	34.00	$145,292	34.00	$0	34.00	$0	34.00
Combat Operations	$67,580,897	976.30	$72,646,611	972.50	$74,087,031	965.50	$74,468,992	984.00	$74,496,194	984.00
Subtotal	$67,582,861	1010.50	$72,795,666	1006.50	$74,232,323	999.50	$74,468,992	1018.00	$74,496,194	1018.00
ONE STOP SHOP										
Building Inspection	$0	0.00	$766,900	7.30	$523,535	7.30	$763,158	6.75	$763,402	6.75
Commercial Building Plan Review	$0	0.00	$277,586	3.05	$235,119	3.05	$248,585	2.75	$254,451	2.75
Land Use Review	$0	0.00	$220,431	2.50	$201,111	2.50	$218,945	2.50	$224,811	2.50
Permit Center	$0	0.00	$321,269	3.75	$267,163	3.75	$317,547	3.75	$323,911	3.75
Subtotal	$0	0.00	$1,586,186	16.60	$1,226,928	16.60	$1,548,235	15.75	$1,566,575	15.75
OPERATIONS SUPPORT										
Air Mask/Operations Research	$839,785	5.25	$1,581,488	5.25	$1,526,604	5.25	$533,903	5.00	$540,529	5.00
Communications Section	$2,418,210	28.25	$2,671,382	29.25	$2,300,833	33.25	$2,892,136	33.20	$2,896,998	33.20
Educational Services	$1,152,806	11.58	$1,048,451	9.58	$1,119,320	9.58	$1,637,444	15.45	$1,639,260	15.45
Medical / Quality Compliance	$1,077,125	7.33	$1,066,122	7.33	$857,314	7.33	$0	0.00	$0	0.00
Planning and Research	$401,841	5.25	$363,676	5.00	$346,170	5.00	$229,565	3.00	$236,934	3.00
Recruiting	$1,184,098	12.34	$1,195,834	10.34	$1,265,364	10.34	$1,240,828	11.20	$1,243,042	11.20
Safety Operations	$463,843	5.25	$890,924	6.25	$710,366	9.25	$583,088	5.25	$583,088	5.25
Wellness Center	$0	0.00	$0	0.00	$0	0.00	$1,083,777	7.20	$1,087,620	7.20
Subtotal	$7,537,708	75.25	$8,817,877	73.00	$8,125,971	80.00	$8,200,741	80.30	$8,227,471	80.30
SUPPORT SERVICES										

Fire – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Administration and Management	$836,839	8.25	$834,474	8.50	$850,837	8.50	$736,686	7.50	$748,460	7.50
Facility Expenses	$1,268,429	0.75	$1,135,191	0.75	$1,183,288	0.75	$1,240,612	0.75	$1,242,392	0.75
Financial Monitoring / Budgeting	$85,691	1.75	$121,538	1.75	$91,715	1.75	$121,483	1.75	$125,536	1.75
Information Technology Support	$225,249	2.25	$264,856	2.25	$303,583	2.25	$340,744	3.25	$349,408	3.25
Personnel / Training	$133,129	2.00	$139,065	2.00	$161,989	2.00	$149,384	2.25	$153,365	2.25
PIO / Community Services	$5,066	0.00	$54,625	1.00	$51,988	1.00	$77,255	1.00	$79,640	1.00
Purchasing / M/WBE	$197,378	3.00	$176,274	3.00	$192,788	3.00	$176,087	3.00	$181,800	3.00
Vehicle / Equipment Maintenance	$623,796	4.25	$591,189	4.25	$729,460	4.25	$574,265	4.20	$576,282	4.20
Subtotal	$3,375,577	22.25	$3,317,212	23.50	$3,565,648	23.50	$3,416,516	23.70	$3,456,883	23.70
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$83,491	0.00	$301,083	0.00	$301,083	0.00	$671,907	0.00	$550,953	0.00
Subtotal	$83,491	0.00	$301,083	0.00	$301,083	0.00	$671,907	0.00	$550,953	0.00
Total	$82,771,939	1156.00	$89,826,544	1149.00	$90,757,544	1149.00	$91,501,825	1170.00	$91,501,825	1170.00

Fire – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
EMERGENCY PREVENTION										
Engineering and Inspection Services	$0	0.00	$4,600	0.00	$4,588	0.00	$4,600	0.00	$4,600	0.00
Investigations	$1,458	0.00	$0	0.00	$640	0.00	$0	0.00	$0	0.00
Subtotal	$1,458	0.00	$4,600	0.00	$5,228	0.00	$4,600	0.00	$4,600	0.00
FIRE/EMERGENCY RESPONSE										
AFR - Bergstrom	$3,396,866	0.00	$3,454,998	0.00	$3,454,998	0.00	$3,627,018	0.00	$3,627,018	0.00
Combat Operations	$716,158	0.00	$677,545	0.00	$672,545	0.00	$672,545	0.00	$672,545	0.00
Subtotal	$4,113,024	0.00	$4,132,543	0.00	$4,127,543	0.00	$4,299,563	0.00	$4,299,563	0.00
OPERATIONS SUPPORT										
Communications Section	$137,854	0.00	$136,114	0.00	$149,725	0.00	$141,592	0.00	$141,592	0.00
Educational Services	$13,367	0.00	$4,000	0.00	$3,072	0.00	$10,000	0.00	$10,000	0.00
Medical / Quality Compliance	$21,870	0.00	$10,000	0.00	$12,225	0.00	$0	0.00	$0	0.00
Subtotal	$173,091	0.00	$150,114	0.00	$165,022	0.00	$151,592	0.00	$151,592	0.00
SUPPORT SERVICES										
Administration and Management	$96,241	0.00	$88,531	0.00	$91,588	0.00	$74,548	0.00	$74,548	0.00
Personnel / Training	$95	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Vehicle / Equipment Maintenance	$0	0.00	$0	0.00	$111	0.00	$0	0.00	$0	0.00
Subtotal	$96,336	0.00	$88,531	0.00	$91,699	0.00	$74,548	0.00	$74,548	0.00
Total	$4,383,910	0.00	$4,375,788	0.00	$4,389,492	0.00	$4,530,303	0.00	$4,530,303	0.00

Fire – 2005-06

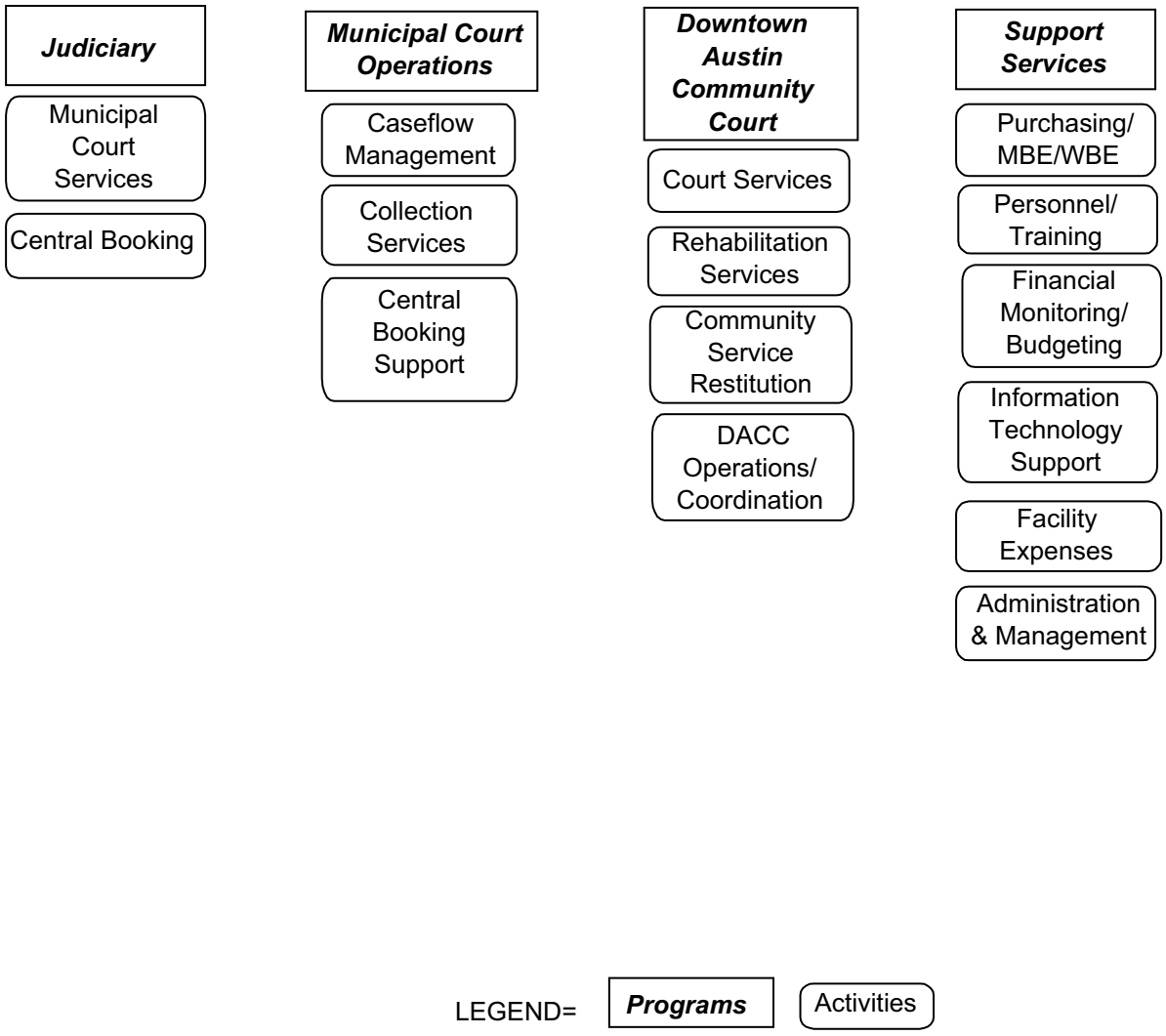
Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
OPERATIONS SUPPORT										
Wellness Center	$0	0.00	$302,205	5.00	$302,205	5.00	$0	5.00	$0	5.00
Subtotal	$0	0.00	$302,205	5.00	$302,205	5.00	$0	5.00	$0	5.00
Total	$0	0.00	$302,205	5.00	$302,205	5.00	$0	5.00	$0	5.00

Municipal Court

Municipal Court
Municipal Court Building Security Fund
Municipal Court Technology Fund

Municipal Court — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$16,384,597	$16,551,966	$17,001,966	$17,223,854	$17,223,854
Expenditures	$8,230,101	$8,874,899	$8,874,899	$9,051,717	$9,427,033
Full-time Equivalents (FTEs)	147.00	139.00	139.00	146.25	147.25

* Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also includes $107,536 for capital and critical one-time costs.

Municipal Court — 2005-06

Mission

To provide fair, efficient, and accountable service to the public by impartially administering justice so that the quality of life is enhanced.

Vision

To be the most effective, efficient, and impartial municipal court in Texas.

Goals

- Provide Exceptional Customer Service
  - Promote the use by customers of alternatives to resolving cases at the Court's downtown location by providing more information to reduce customer trips downtown as indicated by a decrease in the number of customers served at the downtown service counters by 4% by the end of FY 2006 and an increase in the percent of offsite cash transactions by 4%, using a baseline established in FY 2005.
  - Research for implementing additional e-filing opportunities to reduce the need for customers to come downtown for service as indicated by improving the level of customer satisfaction measured by the Voice of the Customer by 1% over the FY 2005 level of 81% and increasing the number of customers served by internet by 2% by the end of FY 2006, using a baseline established in FY 2005.

- Provide Effective and Impartial Administration of Justice
  - Increase the overall effectiveness of Court processes and procedures by "fine tuning" the FY 2005 computer upgrade, as measured by the number of cases terminated versus the number filed, from the FY 2005 level of 86.90% by 1% by the end of FY 2006. Note: The number of cases terminated versus the number initiated will spike in FY 2005 with the commencement of the criminal case purge program and should level out in subsequent years.
  - Increase efficient and timely case filings by assisting APD with electronic ticket writers, as indicated by an increase in the percentage of cases initiated within 5 business days from violation date by 5%. from 71% in FY 2004 to 76% upon implementation by Austin Police Department.

- Promote Organizational Health
  - Improve the overall level of employee satisfaction by increasing participation in the survey, as measured by the FY 2005 *Listening to the Workforce* survey of 70% by 2% as measured by the FY 2006 survey and show improvement on other internal organizational health surveys.
  - Increase training opportunities as measured by the percent of employees completing minimum training requirements to 85% by the end of FY 2006 from the FY 2005 level of 72.1%.

- Improve the Quality of Life in DACC jurisdictional areas
  - Improve the percent of offenders referred for services who were determined to be in need of services to 99% in FY 2006 over the FY 2004 level of 95%.
  - Improve overall services of DACC by upgrading the current record and payment system to a windows based system. This will align our computer system with Municipal Court and allow electronic interface between the two courts.
  - Increase the number of community service hours dedicated to community restitution by 20%.

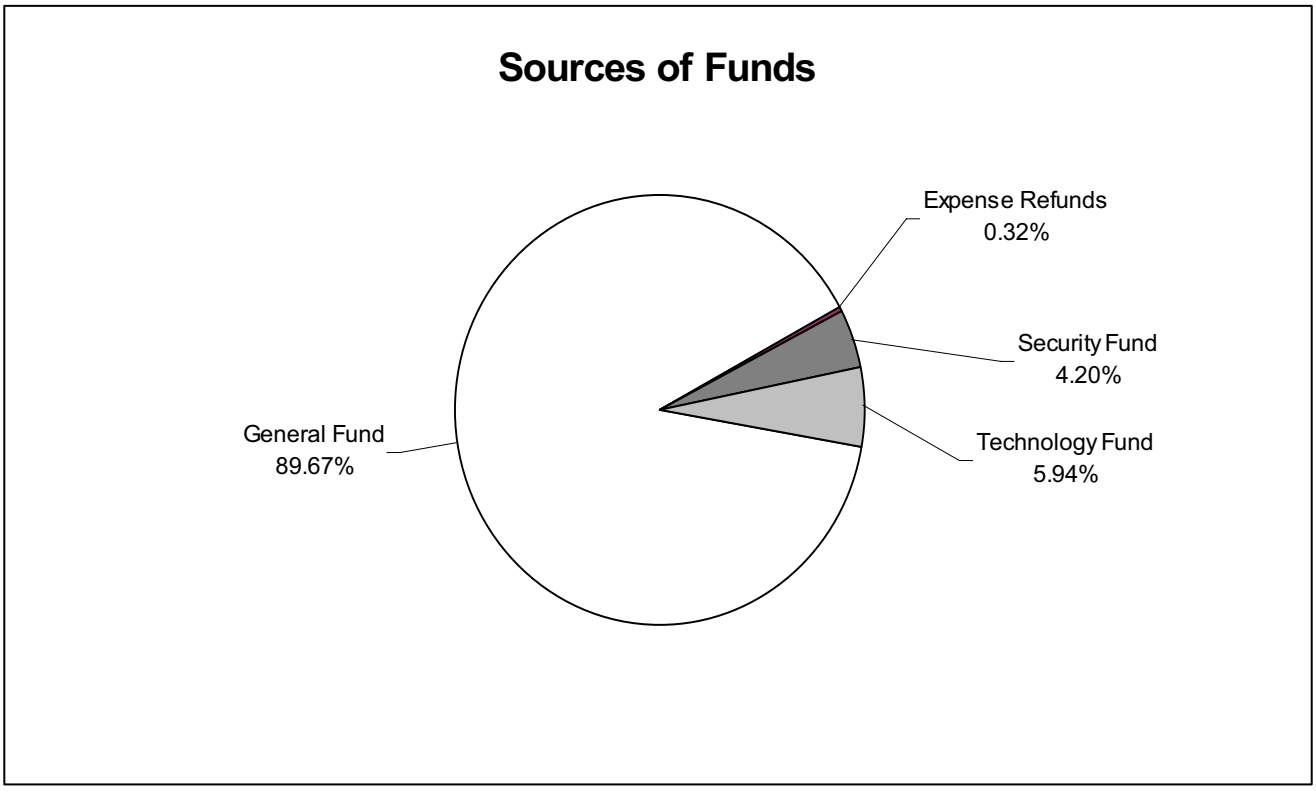
The department goals contribute to the City's vision to "Be the most livable community in the Country," and support the Court's vision to "be the most effective, efficient, and impartial Court in Texas". The Municipal Court has developed key indicators and appropriate performance measures to track how well these goals are met.

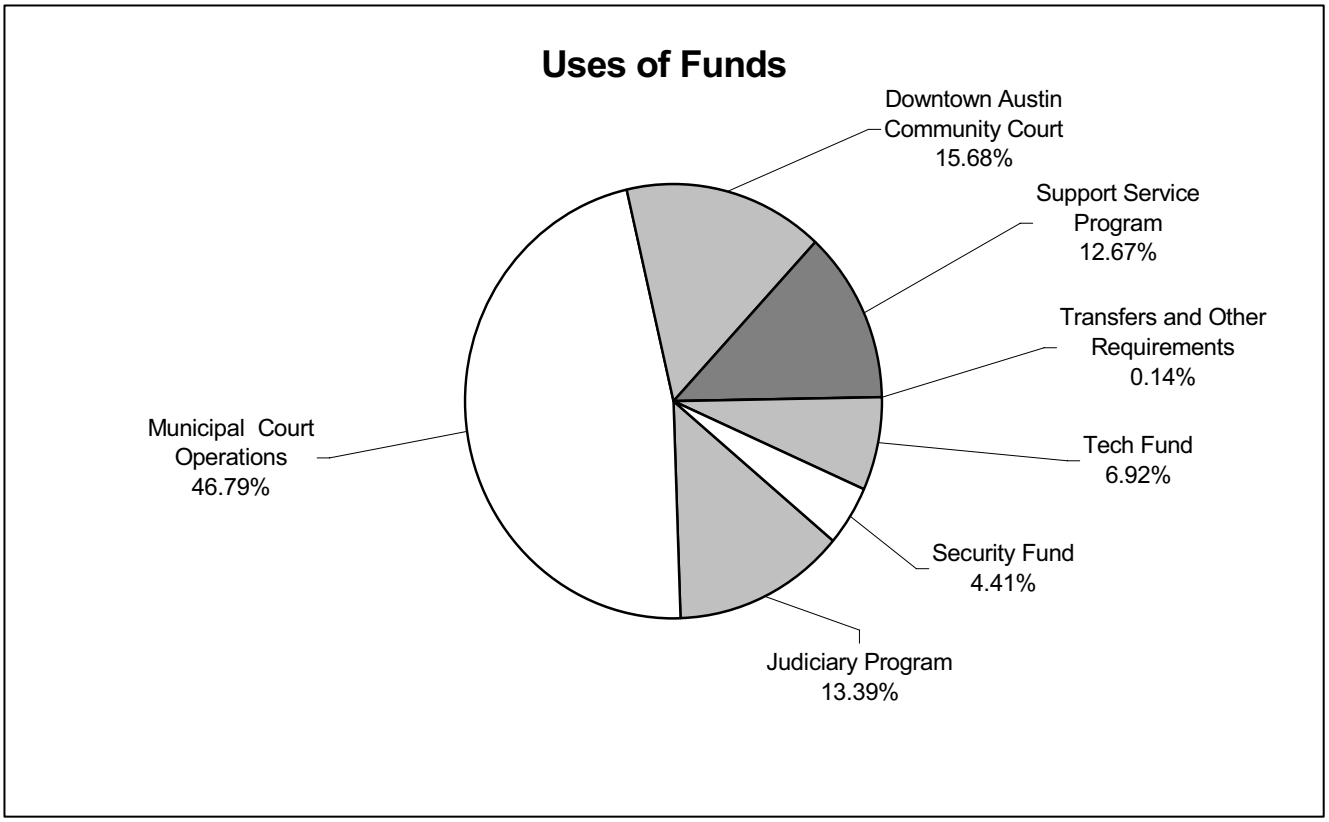
Key Indicators

The key indicators used by the Municipal Court include:

- Average length of time to terminate cases
- Cases terminated versus cases filed
- Expenditure per case filed
- Revenue per case filed
- Number of cases set on scheduled dockets and appearing at mitigation dockets
- Level of customer satisfaction as measured by the *Voice of the Customer* survey
- Overall level of employee satisfaction as measured by the *Listening to the Workforce* survey
- Total number of cases filed
- Warrants issued
- Gross income
- Percent of offenders determined to need social services actually referred for services
- Number of DACC community service restitution hours completed

Municipal Court — Total Budget $10.6 million





Municipal Court — Total Budget $10.6 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
General Fund					
Revenue	$16,384,597	$16,551,966	$17,001,966	$17,223,854	$17,223,854
Requirements	$8,230,101	$8,874,899	$8,874,899	$9,051,717	$9,427,033
Full-Time Equivalents (FTEs)	147.00	139.00	139.00	146.25	147.25
Technology Fund					
Revenue	$608,716	$561,089	$640,000	$625,000	$625,000
Requirements	$2,060,642	$535,000	$506,210	$738,300	$738,300
Security Fund					
Revenue	$440,704	$420,817	$453,400	$442,500	$442,500
Requirements	$410,814	$455,350	$455,350	$470,190	$470,190
Full-Time Equivalents (FTEs)	4.00	0.00	0.00	0.00	0.00
Grant Reimbursements	$1,950	$1,950	$1,950	$0	$0
Expense Refunds	$149,541	$50,000	$50,000	$33,977	$33,977

Budget Highlights

The Approved Budget for Municipal Court Department includes the personnel and equipment necessary to achieve the goals and objectives of the department.

Municipal Court Operations

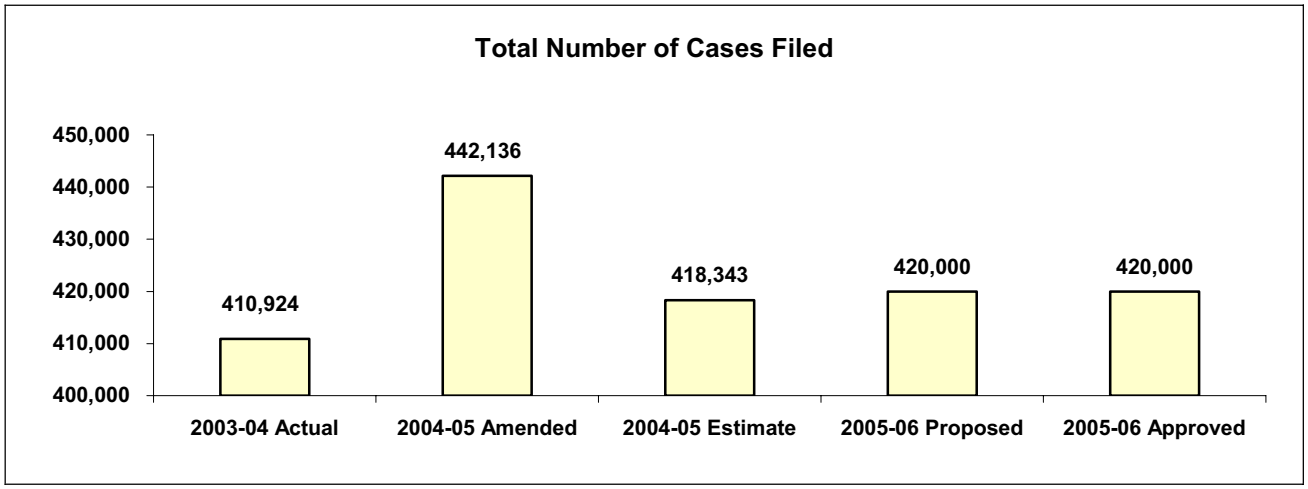
Court will continue its commitment to advancing customer service by promoting alternatives to resolving cases without having to appear in person. Expanded Internet and Interactive Voice Response (phone) services in conjunction with the implementation of Court's upgraded computer system during the later part of FY 2005 will provide ever-expanding opportunities for more effective customer service. The major enhancements include 24-hour payment of fines, availability of forms, and access to information. Cross training of clerks will continue to give Court the flexibility to handle the ever-shifting demands of customers while minimizing the need for additional staff.

The Approved Budget includes 4.0 additional FTEs. These new FTEs are to assist with the 15% increase in the number of monthly customers coming in to make payments and to help to reduce the 25 minute wait time the that court customers are currently experiencing. There are two Court Clerk Associates and two Court Clerk Assistants in the amount of $130,724. The Approved Budget also includes $32,897 for one Court Clerk Assistant and $27,103 for temporary staff to provide insurance verification services. These expenses are offset by in a decrease of $60,000 for an insurance verification service contract that ended.

The Approved Budget includes $21,000 for a 3-month juvenile docket pilot project to include additional substitute judge hours, translation services, and security. The purpose of this pilot is to determine if Saturday appearance dockets as opposed to our current evening dockets will improve the initial show-up rates of juvenile defendants and thereby increase compliance and case terminations.

The Approved Budget transfers $576,500 for annualized salary, benefits, pay for performance, awards, and commodities and contractuals to the Public Safety and Emergency Management Department for 9 Marshal FTEs.

Municipal Court — Total Budget $10.6 million



Judiciary

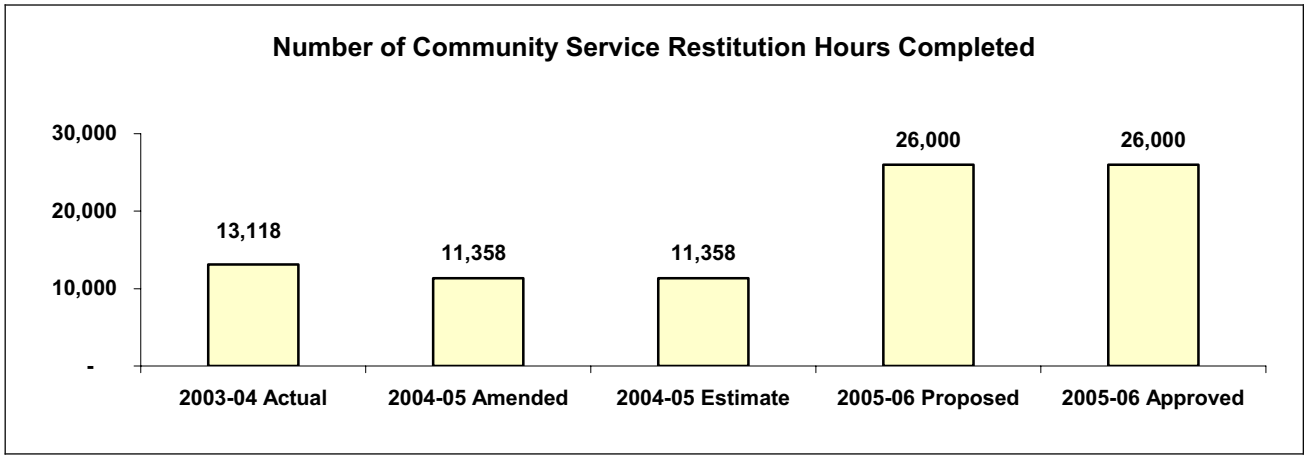
The Judiciary, Municipal Court Operations, and Support Services programs remain dedicated to providing effective and impartial justice. Implementation of a major upgrade to the Court's computer system in the later part of FY 2005 will improve Court effectiveness, as will the addition of FTEs. The new computer system will enhance effectiveness and standardize procedures for the following: workflow processing, document imaging, electronic forms, electronic payments, electronic signature capture, and other technological improvements.

The Approved Budget includes $10,139 for a 0.25 FTE to convert an existing legal secretary to full-time and will assist with the increased number of phone calls and attorney traffic in judicial offices.

Downtown Austin Community Court (DACC)

The Approved Budget includes two additional Parks Ground Crew Leaders. This includes $33,977 for one FTE to supervise a second mowing crew, $10,620 for mowing equipment, and $6,500 for other associated costs. The second FTE will be for a code compliance crew and will be funded through Solid Waste Services code enforcement division.

An increase of $50,000 is Approved to increase social service funding due primarily to the expansion of the DACC's jurisdiction to the West University area and a portion of east Austin. Also, $5,458 is included for increases in lease costs of DACC offices. The City Council voted to increase appropriations in the amount of $423,000 and add 1.0 Case Worker FTE for enhanced treatment of Class B misdemeanor public intoxication defendants.



Municipal Court — Total Budget $10.6 million

Downtown Austin Community Court (DACC) aims at reducing recidivism of public order Class C misdemeanor offenders in the downtown area. Offenders are held accountable for their actions through creative sentencing and community service restitution. The DACC provides rehabilitative services to assist offenders with modifying their offending behavior. Service area during FY 2005 has expanded to encompass the University area, which is bound by Lamar Boulevard, West 29th Street, Guadalupe Street, and MLK Boulevard, and portions of east Austin, which are bounded by IH35, 7th Street, Chicon Street and north shore of Town Lake, while maintaining the current level of staffing.

Employee Benefits

The Approved Budget includes $194,790 for an anticipated increase in Pay for Performance.[**] Also, a $173,639 increase is included for living wage and a $2,722 increase for market adjustments.

Capital Improvement Projects

The 2005-06 Approved Capital Budget does not include any new appropriations for Municipal Court.

Revenue

The Municipal Court collects fines and fees from persons convicted of traffic, parking, and misdemeanor offenses, as well as other various court costs and fees. The Approved Budget includes revenue of $17,223,854, which is an increase of $671,888 from FY 2004-05 budget. This is a 1.3 % increase from the current year estimate.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- $4,000 for capital equipment
- $103,536 for Service Incentive Enhancement

[**] In the Proposed Budget Municipal Court included $194,790 for pay for performance increases. In the Approved Budget $17,056 of this amount was transferred to the Department of Public Safety and Emergency Management to fund pay for performance for Marshals.

Municipal Court – 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. An increase in revenue of $671,888 is Approved for FY 2006, which includes a $746,268 increase in collections from fees and a $109,943 decrease in collections for fines. This also includes an increase of $48,750 for a new fee for jury reimbursement. Other miscellaneous revenue decreases are included in the amount of $13,187.	$671,888	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $194,790 for salary increases associated with Pay for Performance in FY 2006. $173,639 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$368,429	
An additional $2,722 has been included for salary increases associated with market adjustments.	$2,722	
2. Municipal Court Operations Program		
The Approved Budget includes an increase for 4.0 FTEs. $131,588 for two Court Clerk Associates and two Court Clerk Assistants that will be placed as needed to enhance customer service, to include handling increase phone and walk-in customers.	$131,588	4.00
The Approved Budget includes $32,897 for one Court Clerk Assistant and $27,103 for temporary staff to provide insurance verification services. These expenses are offset by in a decrease of $60,000 for an insurance verification service contract that ended.	$0	1.00
The Approved Budget includes $12,500 for office chair replacement and $44,000 to continue replacement of workstations.	$56,500	
The Approved Budget transfers $576,500 for annualized salary, benefits, pay for performance, awards, and commodities and contractuals to the Public Safety and Emergency Management Department for 9 Marshal FTEs.*	($576,500)	
The Approved Budget includes a decrease of $29,500 due to one-time capital purchases in FY 05.	($29,500)	
The Approved Budget includes $10,000 for armored car services and $6,000 for courier services. These services are being performed by Marshals who will be able to return to serving warrants.	$16,000	

* A Budget Amendment on August 4, 2005 created the Department of Public Safety and Emergency Management. Municipal Court transferred 9 FTEs and $65,541 to fund PSEM for six weeks at the conclusion of FY 2005.

	Dollars	FTEs
The Approved Budget includes $21,000 ($12,000 in Municipal Court Operations and $9,000 in Judiciary) for a 3-month juvenile docket pilot project to include additional substitute judge hours, translation services, and security. The purpose of this pilot is to determine if Saturday appearance dockets as opposed to our current evening dockets will improve the initial show-up rates of juvenile defendants and thereby increase compliance and case terminations.	$12,000	
3. Support Services Program		
The Approved Budget includes an increase of $9,500 for the replacement of office chairs and $5,000 in office supplies for toner.	$14,500	
4. Judiciary Program		
The Approved Budget includes $10,139 for a .25 FTE. An existing legal secretary will become a full-time employee and will assist with the increased number of phone calls and attorney traffic in judicial offices.	$10,139	0.25
The Judiciary portion of the Approved $21,000 for a 3-month juvenile docket pilot to be held on Saturdays is $9,000.	$9,000	
The Approved Budget includes $47,684 for code enforcement for investment in neighborhoods.	$47,684	
5. Downtown Austin Community Court		
The Approved Budget includes funding for one additional mowing crew. This includes 1.0 FTE (Parks Ground Crew Leader) in the amount of $33,977, $10,620 for mowing equipment, and $6,500 for other associated costs.	$51,097	1.00
An increase of 1.0 FTE (Parks Ground Crew Leader) for code compliance, to be funded through an expense refund from Solid Waste Services.	$0	1.00
An increase of $50,000 is Approved to increase social service funding due primarily to the expansion of the DACC's jurisdiction to encompass the University area, which is bound by Lamar Boulevard, West 29th Street, Guadalupe Street, and MLK Boulevard, and portions of east Austin, which are bounded by IH35, 7th Street, Chicon Street and north shore of Town Lake.	$50,000	
The Approved Budget includes an increase for the lease of DACC offices.	$5,458	
The following change was approved by Council at Budget Adoption:		
The City Council voted to decrease appropriations for code enforcement by $47,684.	($47,684)	
The City Council voted to increase appropriations in the amount of $423,000 and add 1.0 Case Worker FTE for enhanced treatment of Class B misdemeanor public intoxication defendants.	$423,000	1.00

Municipal Court Building Security Fund — 2005-06

Purpose and Nature of Fund

The Municipal Court Building Security Fund is a special revenue fund that was created in FY 1995-96. The purpose of the fund is to provide funding to enhance courthouse security.

Factors Affecting Revenue

Revenue is derived from a $3 security fee authorized under Article 102.017 of the Code of Criminal Procedure paid by a defendant convicted of an offense or receiving deferred disposition. The revenue collected is directly related to the number of offenses and deferrals resulting from Class C misdemeanor charges filed.

Factors Affecting Requirements

The primary requirement of the fund is to enhance courthouse security. Use of the funds collected is limited to security personnel, security enhancements, and training.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$440,704	$420,817	$453,400	$442,500	$442,500
Requirements	$410,814	$455,350	$455,350	$470,190	$470,190
Full-time Equivalents (FTEs)	4.00	0.00	0.00	0.00	0.00

Municipal Court Building Security Fund — 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes an increase in payments of 5.2% in special expense revenue.	$21,683	

Expenditure Changes		
1. **City Wide**		
The Approved Budget includes $7,404 for salary increases associated with Pay for Performance in FY 2006.	$7,404	
The Approved Budget includes $4,373 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$4,373	
The Approved Budget includes $2,000 for increase in overtime.	$2,000	

* A Budget Amendment on August 4, 2005 created the Department of Public Safety and Emergency Management. Municipal Court Building Security transferred 4 FTEs and $29,251 to fund PSEM for six weeks at the conclusion of FY 2005. These costs will be completely offset by reimbursement charges from the department, for a net effect of zero.

Municipal Court – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
DOWNTOWN AUSTIN COMMUNITY COURT										
Community Service Restitutior	$102,405	2.50	$162,598	2.50	$162,598	2.50	$201,922	5.50	$208,866	5.50
Court Services	$139,503	2.00	$166,345	2.00	$166,345	2.00	$167,926	2.00	$171,952	2.00
DACC Operations / Coordination	$318,870	2.00	$362,697	2.50	$362,697	2.50	$373,536	2.50	$378,389	2.50
Rehabilitation Services	$346,624	2.50	$402,805	3.00	$402,805	3.00	$453,750	2.00	$880,669	3.00
Subtotal	$907,401	9.00	$1,094,445	10.00	$1,094,445	10.00	$1,197,134	12.00	$1,639,876	13.00
JUDICIARY										
Central Booking	$401,067	3.00	$425,130	3.00	$425,130	3.00	$435,975	3.00	$443,943	3.00
Municipal Court Services	$889,888	8.25	$935,881	8.25	$935,881	8.25	$1,012,698	8.50	$984,470	8.50
Subtotal	$1,290,955	11.25	$1,361,011	11.25	$1,361,011	11.25	$1,448,673	11.50	$1,428,413	11.50
MUNICIPAL COURT OPERATIONS										
Caseflow Management	$3,405,961	83.39	$3,753,051	83.64	$3,753,051	83.64	$4,043,171	89.25	$4,237,460	89.25
Central Booking Support	$396,239	10.88	$412,792	10.13	$412,792	10.13	$387,474	10.00	$407,228	10.00
Collection Services	$322,298	7.75	$442,794	7.50	$442,794	7.50	$332,975	7.00	$347,639	7.00
Marshal Services	$703,071	8.25	$535,261	0.00	$535,261	0.00	$0	0.00	$0	0.00
Subtotal	$4,827,569	110.27	$5,143,898	101.27	$5,143,898	101.27	$4,763,620	106.25	$4,992,327	106.25
SUPPORT SERVICES										
Administration and Management	$256,995	2.75	$250,651	2.75	$250,651	2.75	$259,650	2.75	$267,241	2.75
Facility Expenses	$136,503	0.00	$58,336	0.00	$58,336	0.00	$75,710	0.00	$75,710	0.00
Financial Monitoring / Budgeting	$157,329	4.28	$196,643	3.78	$196,643	3.78	$203,847	3.78	$211,724	3.78
Information Technology Support	$509,621	7.00	$546,013	7.00	$546,013	7.00	$562,996	7.00	$577,169	7.00
Personnel / Training	$71,993	0.70	$98,698	1.20	$98,698	1.20	$105,041	1.22	$107,393	1.22
Purchasing / M/WBE	$71,730	1.75	$109,457	1.75	$109,457	1.75	$108,615	1.75	$112,346	1.75
Subtotal	$1,204,171	16.48	$1,259,798	16.48	$1,259,798	16.48	$1,315,859	16.50	$1,351,583	16.50
TRANSFERS & OTHER REQUIREMENTS										

Municipal Court – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Other Requirements	$0	0.00	$15,747	0.00	$15,747	0.00	$326,431	0.00	$14,834	0.00
Subtotal	$0	0.00	$15,747	0.00	$15,747	0.00	$326,431	0.00	$14,834	0.00
Total	$8,230,096	147.00	$8,874,899	139.00	$8,874,899	139.00	$9,051,717	146.25	$9,427,033	147.25

Municipal Court – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COURT SECURITY										
Security	$42,070	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$42,070	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
DOWNTOWN AUSTIN COMMUNITY COURT										
Community Service Restitution	$0	0.00	$0	0.00	$0	0.00	$33,977	0.00	$33,977	0.00
DACC Operations / Coordination	$873	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$873	0.00	$0	0.00	$0	0.00	$33,977	0.00	$33,977	0.00
MUNICIPAL COURT OPERATIONS										
Caseflow Management	$200	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Marshal Services	$41,042	0.00	$50,000	0.00	$50,000	0.00	$0	0.00	$0	0.00
Subtotal	$41,242	0.00	$50,000	0.00	$50,000	0.00	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$13	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Facility Expenses	$343	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Financial Monitoring / Budgeting	$65,000	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$65,356	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$149,541	0.00	$50,000	0.00	$50,000	0.00	$33,977	0.00	$33,977	0.00

Municipal Court – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
MUNICIPAL COURT OPERATIONS										
Marshal Services	$1,950	0.00	$1,950	0.00	$1,950	0.00	$0	0.00	$0	0.00
Subtotal	$1,950	0.00	$1,950	0.00	$1,950	0.00	$0	0.00	$0	0.00
Total	$1,950	0.00	$1,950	0.00	$1,950	0.00	$0	0.00	$0	0.00

Municipal Court – 2005-06

Municipal Court Building Security Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COURT SECURITY										
Security	$410,814	4.00	$455,350	0.00	$455,350	0.00	$470,190	0.00	$470,190	0.00
Subtotal	$410,814	4.00	$455,350	0.00	$455,350	0.00	$470,190	0.00	$470,190	0.00
Total	$410,814	4.00	$455,350	0.00	$455,350	0.00	$470,190	0.00	$470,190	0.00

Municipal Court Technology Fund — 2005-06

Purpose and Nature of Fund

The Municipal Court Technology Fund is a special revenue fund created in FY 1998-99. The purpose of the fund is to provide funding to enhance courthouse technology.

Factors Affecting Revenue

Revenue is derived from a $4 technology fee authorized under Article 102.017 of the Code of Criminal Procedure paid by a defendant convicted of a misdemeanor offense or receiving deferred disposition. The revenue collected is directly related to the number of convictions and deferrals resulting from Class C misdemeanor charges.

Factors Affecting Requirements

The primary requirement of the fund is to finance the purchase and maintenance of technological enhancements for municipal courts. Use of the funds collected is limited to court technology. During FY 2005-06, funds will be used for projects within the Municipal Court Technology Plan.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$608,716	$561,089	$640,000	$625,000	$625,000
Requirements	$2,060,642	$535,000	$506,210	$738,300	$738,300

Municipal Court Technology Fund — 2005-06

Significant Revenue and Expenditure Changes

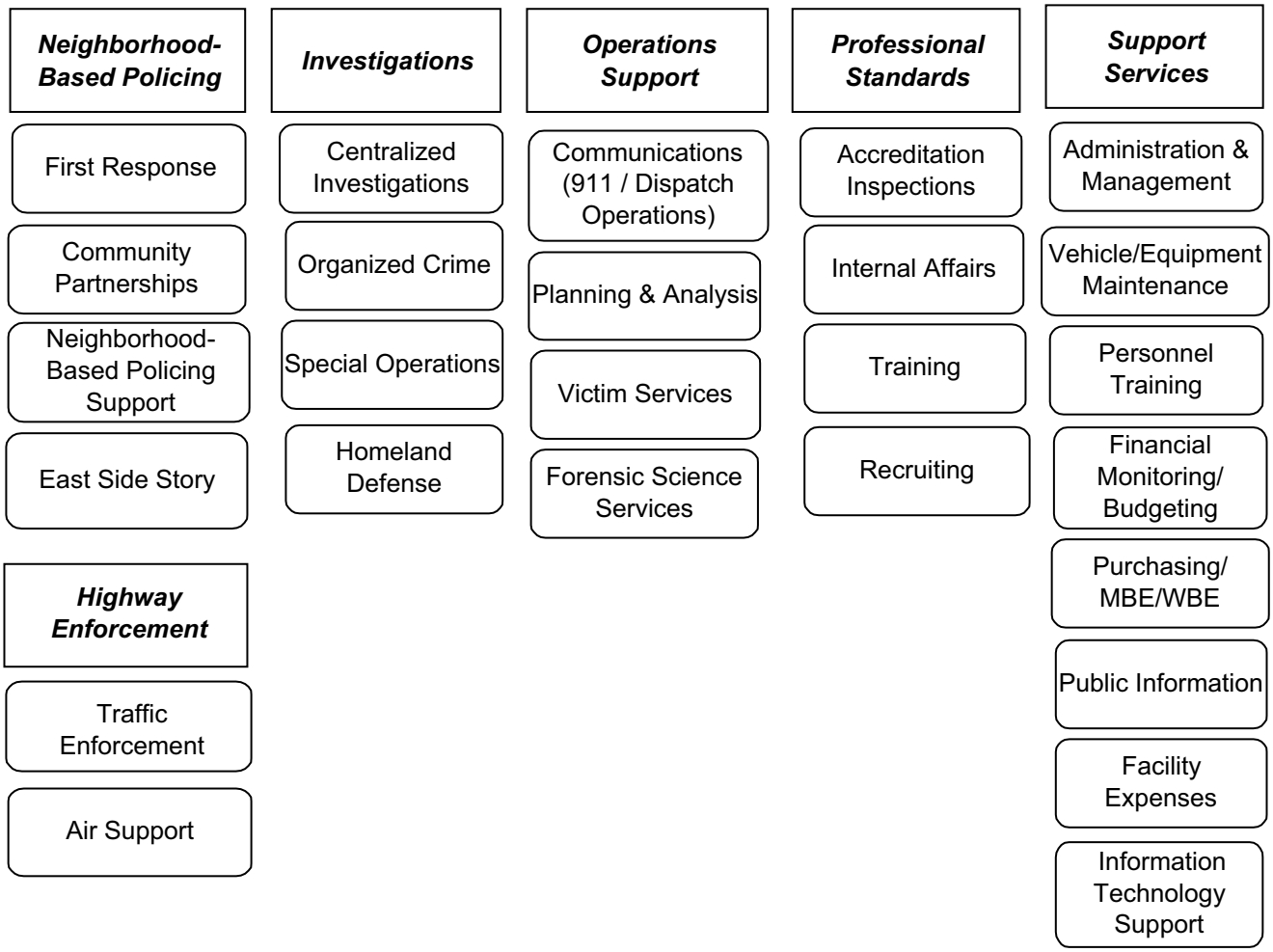
Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes an increase of 11% or $63,911 to the revenue budget for FY 2006.	$63,911	

Expenditure Changes		
1. **Court Technology Plan**		
The Approved Budget includes an increase of $203,300 primarily for the purchase of computer hardware and software to expand the upgraded Municipal Court's computer system to the Downtown Austin Community Court (DACC).	$203,300	

Police

Police
Police State Asset Forfeiture Fund
Police Federal Asset Forfeiture Fund

Police — 2005–06



LEGEND = ***Programs*** Activities

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$2,398,345	$2,217,700	$2,316,616	$2,308,397	$2,308,397
Expenditures	$157,691,167	$172,113,630	$172,113,630	$183,830,085	$183,275,085
Full-Time Equivalents (FTEs)					
Sworn	1,431.00	1,434.00	1,434.00	1,440.00	1,435.00
Civilian	577.25	576.50	576.50	579.50	579.50

* Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also includes $1,233,201 for capital and critical one-time costs.

Police – 2005-06

Mission

The Austin Police Department's mission is to protect and serve Austin's diverse community so that residents and visitors feel safe and are safe.

Goals

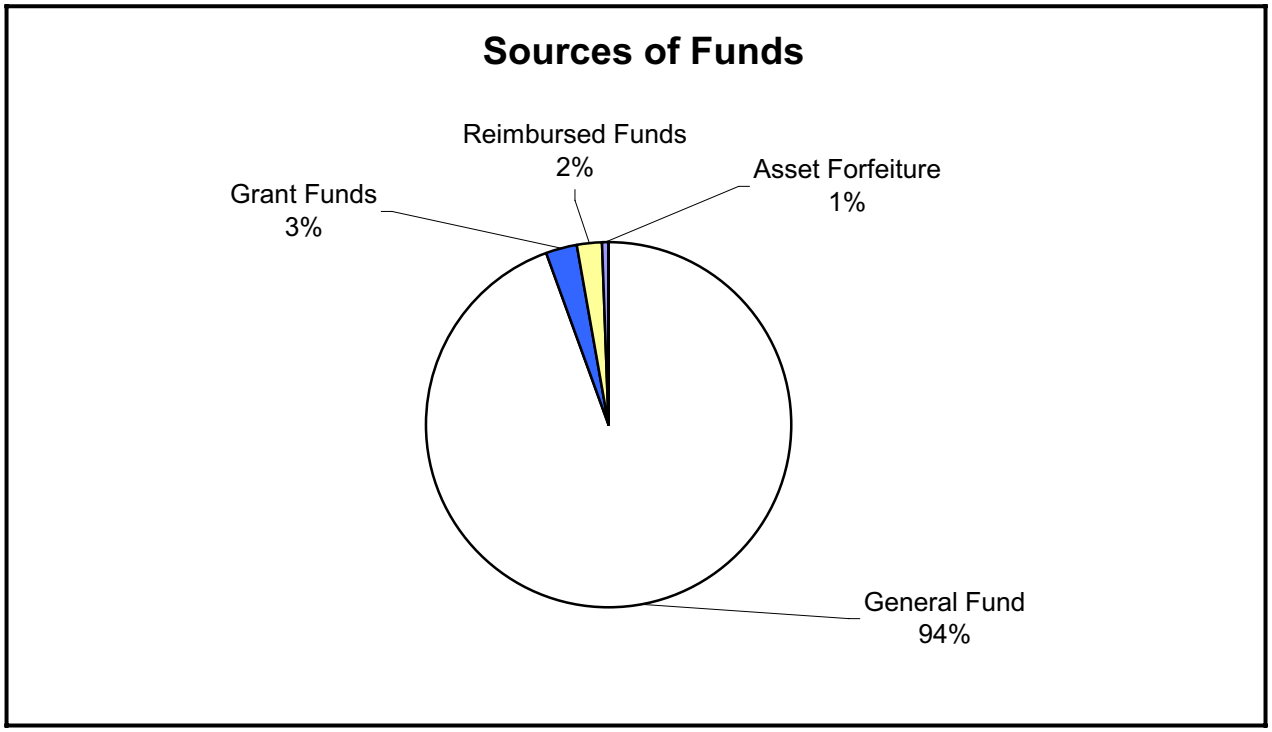
- Reduce violent crime rate with the goal of Austin ranking among the top three safest major cities in the United States with regard to violent crime.
- Reduce property crime rate with the goal of Austin ranking among the top fifteen safest major cities in the United States with regard to property crime.
- Improve traffic safety so that motorists and pedestrians may move safely in Austin.
    - Reduce fatal collisions
    - Reduce serious injury collisions
    - Reduce auto/pedestrian collisions
    - Reduce average accident clearance time on IH-35
    - Reduce DWI-related fatalities
- Improve the quality of life so that Austin's residents live, work, and play in clean, safe neighborhoods.
    - Reduce the average response time to Priority 1 calls
    - Increase the percentage of residents who feel safe walking alone in their neighborhoods during the day and at night
    - Increase the percentage of residents who feel safe walking alone downtown during the day and at night
- Improve efficiency and effectiveness in order to provide information for daily operations, analysis and strategic planning, and to increase the likelihood of successful prosecution of criminals.
    - Reduce the number of 911 calls
    - DNA lab fully operational and accredited
    - Form neighborhood task forces with other City departments and external agencies
- Improve resident satisfaction with Police professionalism
    - Increase overall customer satisfaction with the knowledge and skills of officers and staff
    - Increase customer satisfaction relating to police contacts
    - Implement training objectives developed through community research
    - Implement new projects in partnership with faith-based organizations

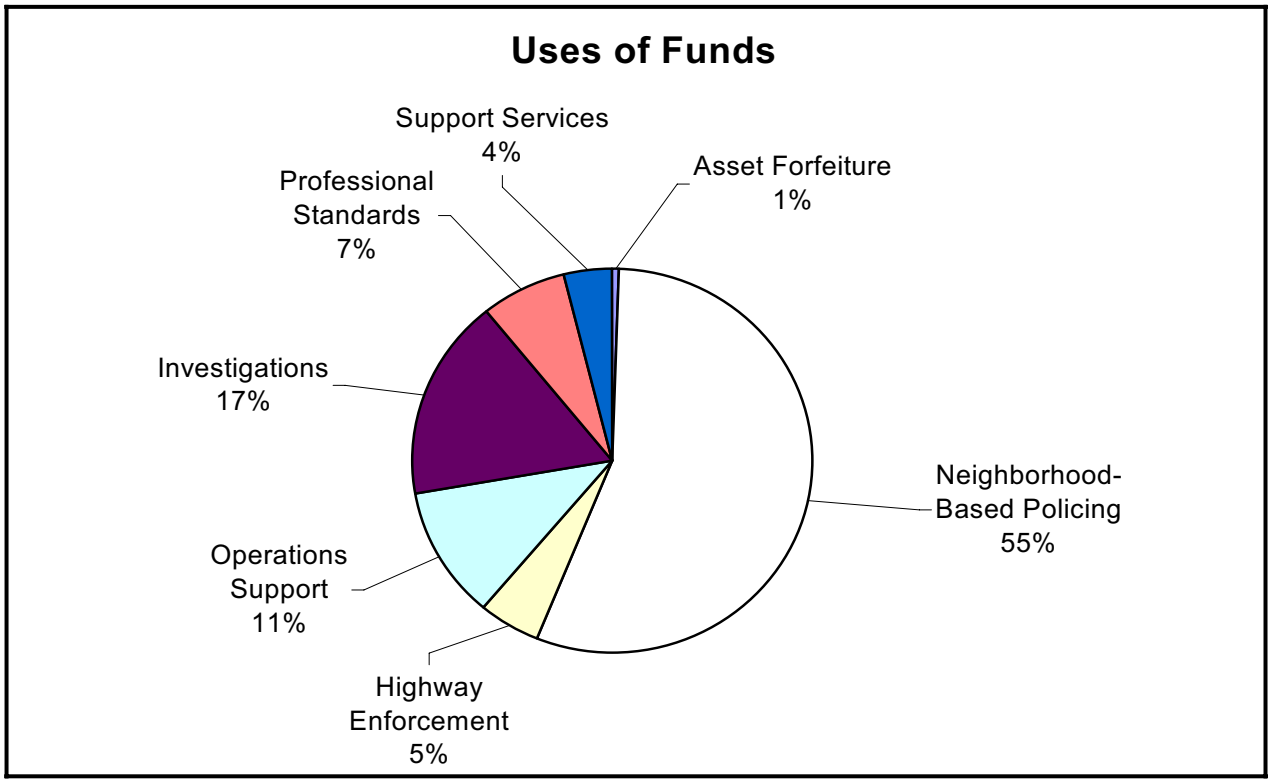
Key Indicators

The Police Department will use the following key indicators to monitor progress toward achieving its business plan results:

- Violent crime rate
- Property crime rate
- Index Crime ranking of cities over 500,000 population
- Diversity of cadets entering the academy
- Percent of authorized positions filled
- Average response time to Priority 1 calls
- Percent of residents who feel safe in their neighborhoods at night
- Percent of residents who feel safe in their neighborhoods during the day
- Percent reduction in injury producing accidents per 100,000 population
- Percent reduction in traffic fatalities per 100,000 population
- Percent reduction in pedestrian/bicycle collisions per 100,000 population
- Percent of residents that are satisfied with the cooperation of police in addressing neighborhood concerns
- Overall customer satisfaction with the knowledge and skills of officers and staff
- Customer satisfaction relating to police contacts

Police — Total Budget $194.3 million





Police — Total Budget $194.3 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
Revenue	$2,398,345	$2,217,700	$2,316,616	$2,308,397	$2,308,397
Requirements	$157,691,167	$172,113,630	$172,113,630	$183,830,085	$183,275,085
Full-time Equivalents					
Sworn	1,431.00	1,434.00	1,434.00	1,440.00	1,435.00
Civilian	577.25	576.50	576.50	579.50	579.50
Grant Funds (1)	$4,945,858	$3,663,468	$3,703,579	$5,549,932	$5,549,932
Asset Forfeiture Funds	$831,697	$2,333,000	$1,782,500	$1,200,000	$1,200,000
Reimbursements from other sources	$4,036,733	$4,320,567	$4,854,636	$4,273,254	$4,273,254

(1) Represents spending plan. Grants are appropriated on a multi-year basis

Budget Highlights

The Approved Budget includes the personnel, tools, and equipment to provide public safety services and achieve the goals and objectives of the department.

Maintains Commitment to Public Safety

2.0 Officers Per 1000 Residents: The City of Austin has a police service-staffing ratio of 2.0 officers per 1,000 residents. The FY 2006 Approved Budget includes $395,668 to fund 17 additional officer positions and related equipment to maintain this staffing ratio.

Sworn Staffing: The Approved Budget includes $1,236,290 in additional funding for 28 FTEs that were added in FY 2004 and will be funded in FY 2006 as part of the COPS grant. An additional $125,328 is included for one sworn Police Detective and one non-sworn Animal Cruelty Investigator to work in Centralized Investigations in the Animal Cruelty Unit.

Overtime: There is a certain minimum staffing level, below which any department cannot function efficiently. To maintain a basic efficiency level, minimum response times, and police visibility, APD has defined a standard of "80% staffing" within the task of Patrol. There is a projected increase in sworn overtime of $500,000 to meet the goal of 80% constant staffing in patrol sectors.

Civilian Staffing: The Approved Budget includes $293,346 for eight additional non-sworn positions that are essential to maintain critical department functions. Positions being added include two Crime Report Technician FTEs, three Property Crime Technician FTEs, one Latent Print Examiner FTE, one Firearms Examiner FTE and one Forensic DNA Analyst FTE.

Pay and Benefits

Sworn: In FY 2006, the Approved Budget includes $7,880,619 for a 2.0% public safety premium, 3.5% for Pay for Performance and full-year funding for the salary increases and incentive provisions provided for the 3rd year of the Meet and Confer agreement. The Approved Budget also includes $2,670,293 for step and longevity increases for existing officers.

Police — Total Budget $194.3 million

Non-Sworn: Pay for Performance increases of $665,121 are included for non-sworn employees. The Approved Budget includes full year funding for the living wage increase implemented in FY 2005 of $17,897. Additional funding of $121,182 is also included for the increase of living wage to $10.90 per hour.

Other Operations

The Forensic Science Division has been instrumental in the success of case resolutions this past year. The Division supported over 22,000 cases with forensic analysis. The analysis is supported by several technology advancements in the Division. These advancements have provided leads and assisted in the resolution of 1,067 investigations, to include 16 homicides, 81 robberies and 7 sexual assaults. Cases solved as a direct result of this technology are a 1986 homicide and two linked taxicab robbery/murders in 1990.

In FY 2005, the Highway Enforcement Command reorganized into four specialized sections that will enhance traffic enforcement and investigative efforts, with the goal of making Austin's roadways safe. The unit is now comprised of four major sections: Highway Patrol and Response, DWI Enforcement, Vehicular Homicide, and Air Enforcement.

Funds will be utilized to complete the implementation of the City's new Computer Aided Dispatch (CAD). By June 2006, each police vehicle will have been installed with upgraded mobile data computer systems. These new units will provide police personnel the following capabilities in the field: access to the CAD system through a new CAD client, report writing, ability to query the Record Management System (RMS), Automatic Vehicle Location (AVL), Visinet Browser to enable call history and other research. These systems will be removable from police vehicles. Officers will be able to use them "in-car" or detach them for portable use at incident scenes or other environments away from the vehicle.

Funding from a state grant that has partially funded the Victim Services activity is decreasing by $102,238. These positions are funded by a grant that will be decreasing substantially in September 2005. Two grant FTE positions will be converted to General Fund.

The Approved Budget includes $52,000 in lease costs at 2785 East 7th Street which was previously leased by the Fire Department.

The Approved Budget includes a transfer of a Neighborhood Liaison position to the Parks and Recreation Department and the transfer of seven GIS/Mapping positions to Communications and Technology Management Department.

Additionally, the Approved Budget includes the reallocation of $50,000 of existing training funds to enhance cultural sensitivity training.

The Approved Budget includes an increase of $1,000,000 for jail services associated with the Travis County Central Booking Interlocal Agreement.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

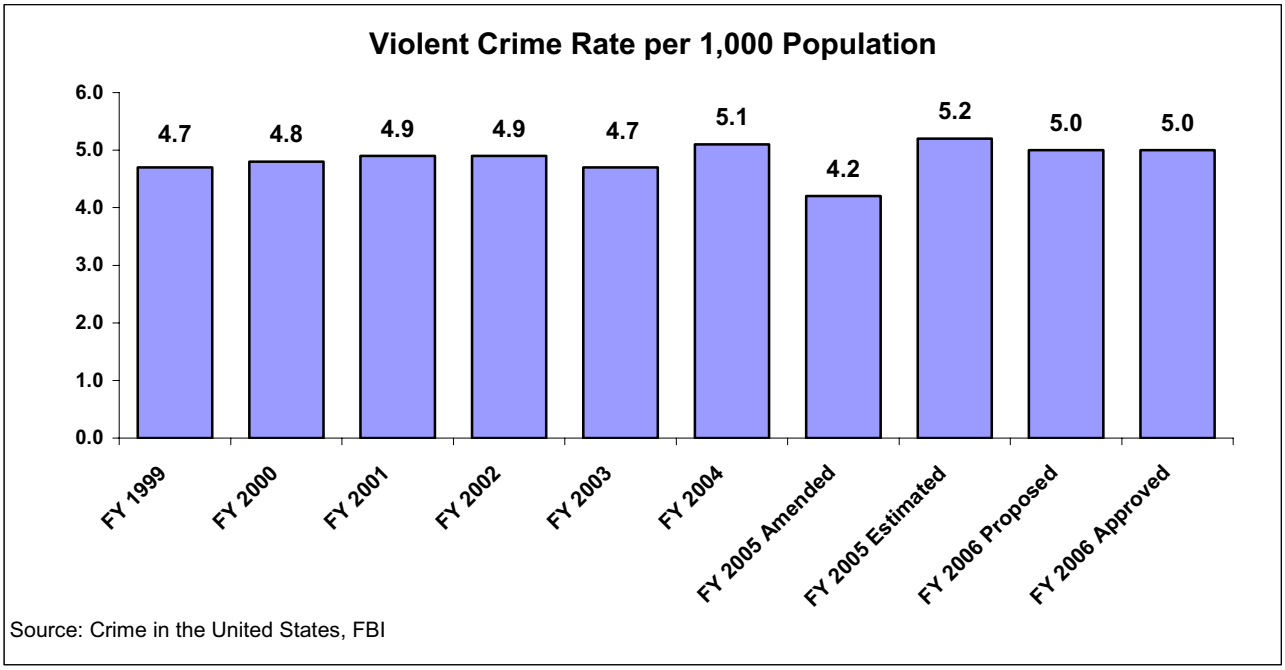
- $850,455 for Capital Equipment
- $382,746 for Service Incentive Enhancement for Civilian Employees

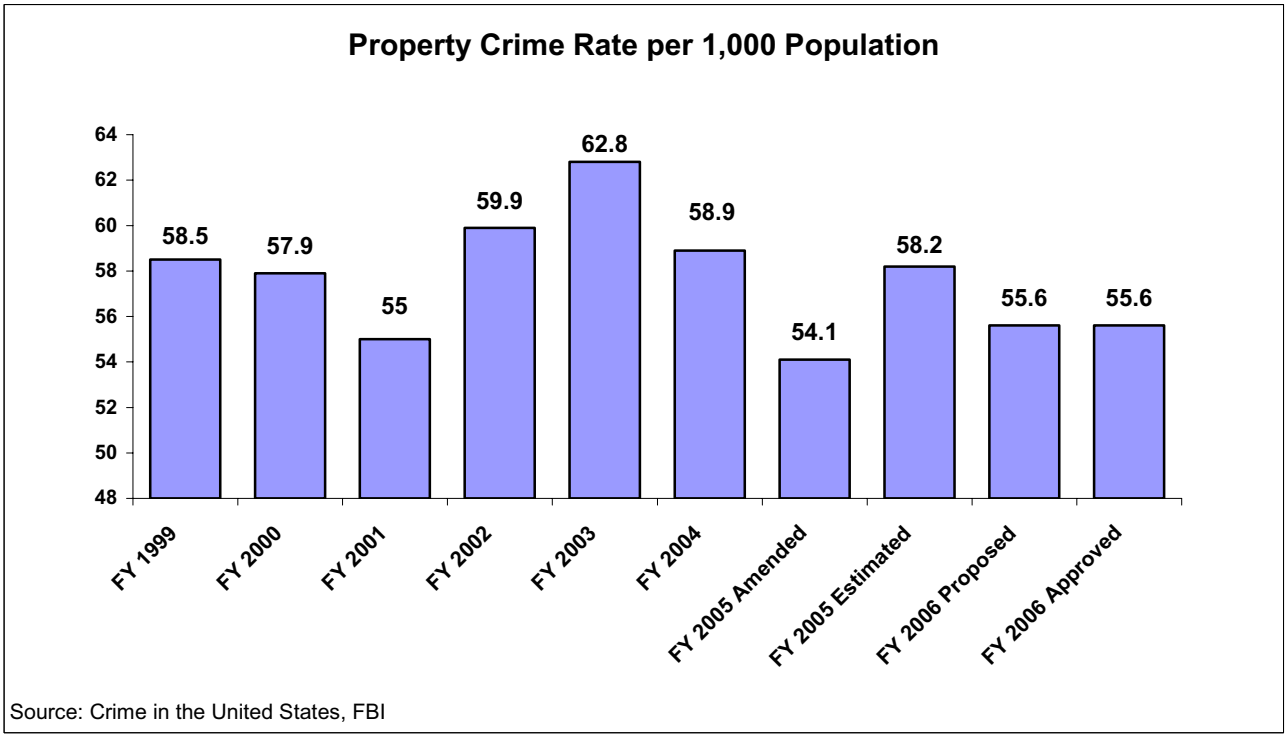
Capital Improvements Project

- The FY 2006 Approved Capital Budget does not include any new appropriations for the Police Department.

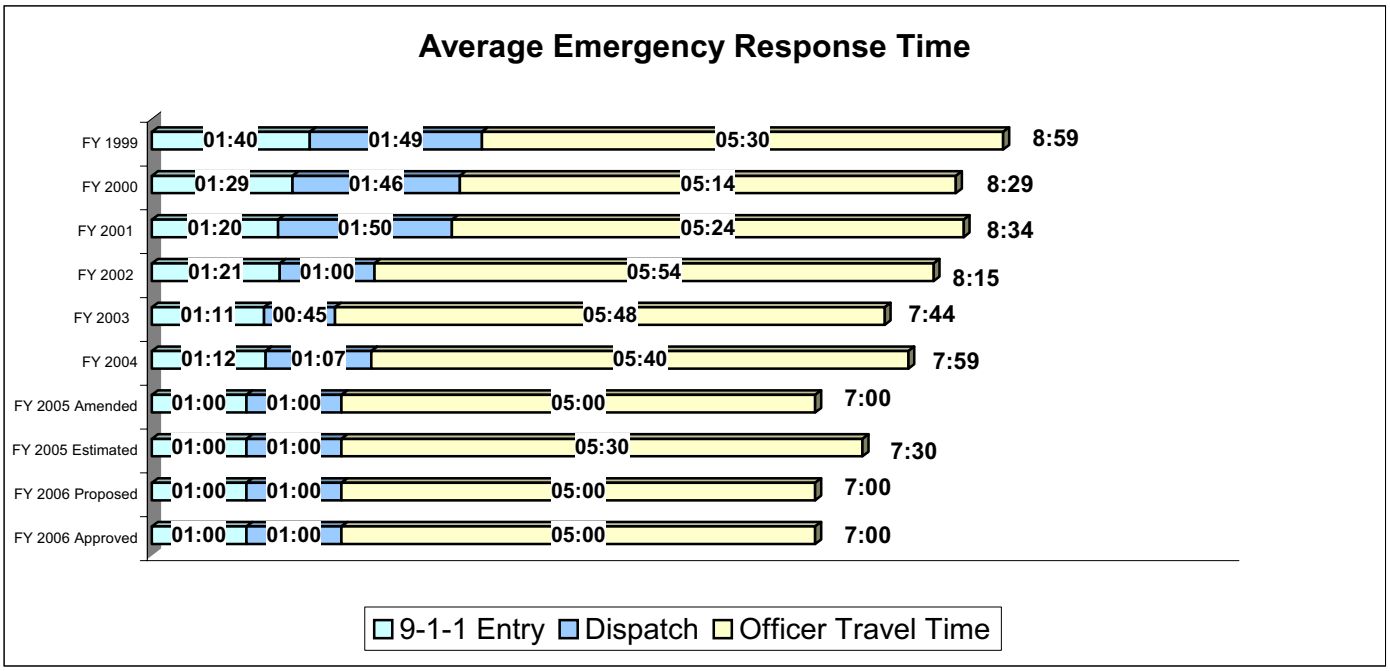
Police — Total Budget $194.3 million

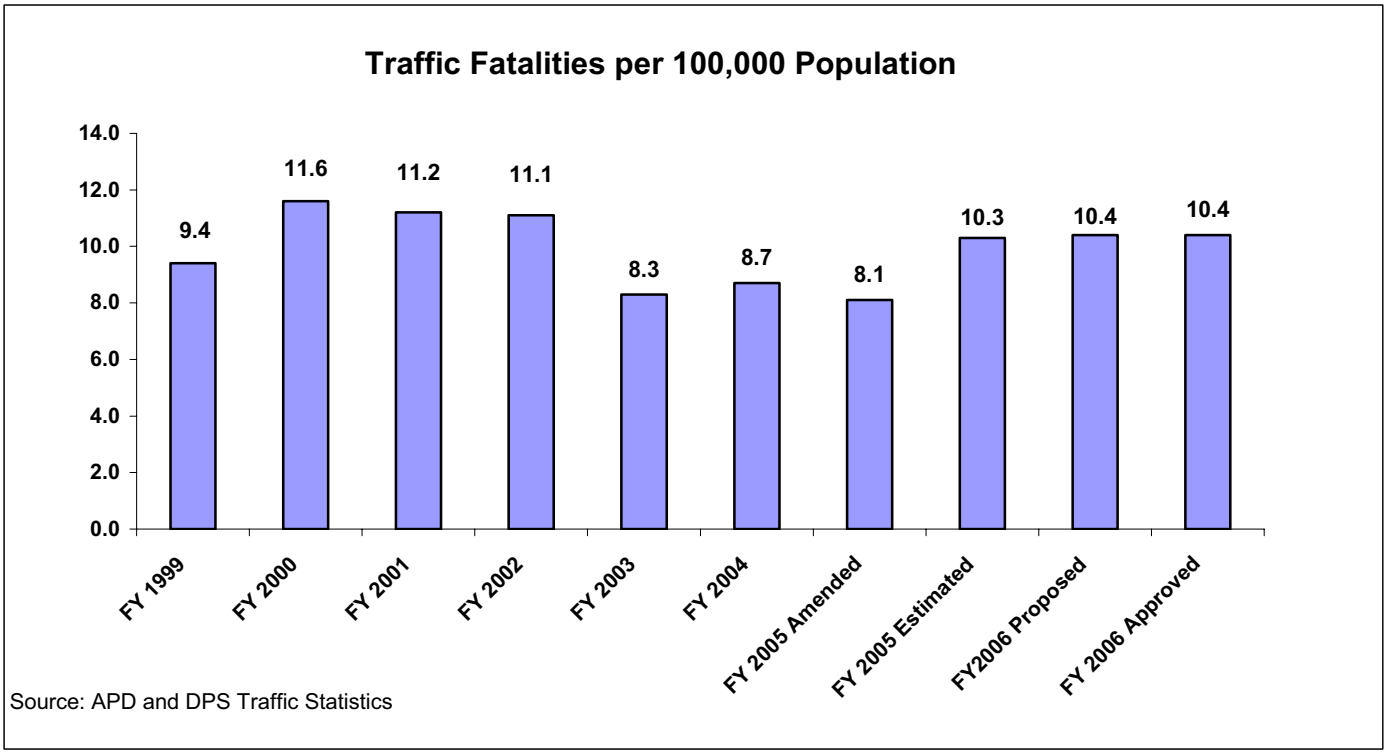
Selected Key Indicators





Police — Total Budget $194.3 million





Source: APD and DPS Traffic Statistics

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes a decrease of ($155,810) in estimated revenue to be received from alarm permits. Revenues are lower due to fewer than anticipated applications for permits.	($155,810)	
2. The Approved Budget includes an increase of $121,000 in revenue to be received from wrecker fees.	$121,000	
3. The Approved Budget includes an increase of $108,000 for the sale of abandoned vehicles and $34,807 for other miscellaneous revenues off-set by decreases of ($17,300) for the sale of publications.	$125,507	

Expenditure Changes	**Dollars**	**FTEs**
1. City-wide		
Pay and Benefit Changes		
The Approved Budget includes step and longevity increases related to service tenure for existing officers in the amount of $2,670,293.	$2,670,293	
The Approved Budget includes $665,121 for non-sworn personnel for salary increases associated with Pay For Performance in FY 2006. $139,079 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional amount in FY 2006 to increase the City's living wage to $10.90 per hour.	$804,200	
An additional $36,532 has been included for salary increases associated with market adjustments.	$36,532	
Maintain ratio of 2.0 Officers per 1,000 Residents		
The Approved Budget includes funding of $395,668 for 17 sworn positions which were added in FY 2004 as part of the UHP grant. The funding for these positions assist the Department in meeting the staffing ratio of 2.0 officers per 1,000 residents. Included in the Approved Budget is a UHP grant reimbursement of ($315,713).	$79,955	
Sworn Staffing		
The Approved Budget includes funding of $1,236,290 and 28 FTEs that were added in FY 2004 due to the COPS grant to be funded in FY 2006. The department has been receiving federal funding to hire new police officers from the COPS Office since 1995. The Approved Budget includes a reimbursement from the COPS grant of ($1,505,153) and addititional vacancy savings of ($1,000,000).	($1,268,863)	
The Approved Budget includes $555,000 and 5 FTEs for Traffic Enforcement for Investment in Neighborhoods.	$555,000	5.00

	Dollars	FTEs
Meet and Confer The Approved Budget includes full year funding for the third year of the FY 2004 Meet and Confer contract incentive allowance and retirement benefits in the amount of $1,889,202. The Approved Budget also includes $3,812,720 for the general wage increase for civil service employees and $2,178,697 for the 2% Public Safety Premium.	$7,880,619	
Reduction of One-time Costs One-time Capital Equipment expenditures approved in the FY 2005 budget were reduced in the Approved Budget in the amount of ($890,374).	($890,374)	
2. Neighborhood-based Policing The Approved Budget increases overtime by $500,000 to help maintain 80% constant staffing levels for Neighborhood-based Policing and $542,927 in vehicle maintenance increases.	$1,042,927	
The Approved Budget reduces various contracts and commodities in the amount of ($72,998) and includes the transfer of a Neighborhood Liaison position (1.00) FTE to PARD for a reduction of ($62,588).	($135,586)	(1.00)
3. Operations Support The Approved Budget for Operations Support includes $293,344 in funding for eight additional civilian FTEs. This includes two Crime Report Technicians FTEs, three Property Crime Technicians FTEs, one Latent Print Examiner FTE, one Firearms Examiner FTE, and one Forensic DNA Analyst FTE.	$293,344	8.00
The Approved Budget includes $102,238 for expiring grant funding for two civilian FTEs converted to General Fund FTEs in the Victim Services activity.	$102,238	2.00
The Approved Budget includes an adjustment of the transfer of the GIS Mapping unit including (7.00) Grant FTEs to CTM for a reduction of ($82,908) in General Fund reimbursements implemented in FY 2005.	($82,908)	(7.00)
The Approved Budget includes an increase of $1,000,000 for Central Booking services with Travis County.	$1,000,000	
The budget reduces various contracts and commodities in the amount of ($63,167).	($63,167)	
4. Investigations The Approved Budget includes $125,328 in funding for two Animal Cruelty positions, one Police Detective FTE and one Animal Cruelty Investigator FTE.	$125,328	2.00
The Approved Budget includes reductions in various contracts and commodities in the amount of ($69,550).	($69,550)	

	Dollars	FTEs
5. Professional Standards The Approved Budget includes a decrease in contractual and commodities of ($78,476) and a $20,750 increase for rental expenses.	($57,726)	
6. Support Services The Approved Budget for Support Services includes a decrease in contractual and commodities of ($305,809).	($305,809)	

The following changes were approved by Council at budget adoption:

Sworn Staffing The Approved Budget includes a decrease of ($555,000) and (5) FTEs for Traffic Enforcement for Investment in Neighborhoods.	($555,000)	(5.00)

Police – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HIGHWAY ENFORCEMENT										
Air Support	$1,574,704	0.00	$1,878,281	0.00	$1,627,423	8.00	$2,114,531	8.00	$2,116,342	8.00
Traffic Enforcement	$4,861,272	57.00	$5,340,199	61.00	$4,969,109	67.00	$6,983,277	72.00	$6,450,291	67.00
Subtotal	$6,435,976	57.00	$7,218,480	61.00	$6,596,532	75.00	$9,097,808	80.00	$8,566,633	75.00
INVESTIGATIONS										
Centralized Investigations	$10,241,526	107.75	$11,284,774	111.75	$11,289,716	119.75	$12,291,730	120.75	$12,312,821	120.75
Homeland Defense	$1,510,581	40.00	$2,037,685	40.00	$1,689,617	33.00	$1,563,885	34.00	$1,566,101	34.00
Organized Crime	$10,842,738	109.00	$11,300,848	106.00	$11,356,654	90.00	$10,508,500	88.00	$10,514,344	88.00
Special Operations	$3,861,057	54.00	$4,571,585	54.00	$5,057,361	48.00	$4,931,781	47.00	$4,941,405	47.00
Subtotal	$26,455,901	310.75	$29,194,892	311.75	$29,393,348	290.75	$29,295,896	289.75	$29,334,671	289.75
NEIGHBORHOOD-BASED POLICING										
Community Partnerships	$5,913,980	81.00	$6,518,340	81.00	$6,522,206	77.25	$7,054,050	79.00	$7,092,528	79.00
East Side Story	$677,605	6.00	$634,955	7.00	$662,502	7.00	$714,940	7.00	$726,770	7.00
First Response	$54,899,756	723.75	$63,508,376	723.00	$63,299,641	737.00	$68,708,742	738.00	$68,732,356	738.00
Neighborhood-based Policing Support	$22,734,969	269.00	$24,754,176	269.00	$25,702,097	261.50	$26,082,154	259.50	$26,133,136	259.50
Subtotal	$84,226,310	1079.75	$95,415,847	1080.00	$96,186,446	1082.75	$102,559,886	1083.50	$102,684,790	1083.50
OPERATIONS SUPPORT										
Communications (9-1-1/ Dispatch Operations)	$8,819,296	170.00	$9,214,401	170.00	$9,597,471	171.00	$9,030,488	165.00	$9,251,928	165.00
Forensics Science Services	$7,496,674	61.00	$8,046,397	61.00	$8,127,006	60.00	$9,024,572	66.00	$9,133,388	66.00
Planning and Analysis	$2,087,329	44.00	$2,199,995	42.00	$2,210,893	42.00	$2,173,778	45.00	$2,268,177	45.00
Victim Services	$1,241,492	19.00	$1,442,732	20.00	$1,327,386	20.00	$1,498,606	21.00	$1,533,329	21.00
Subtotal	$19,644,791	294.00	$20,903,525	293.00	$21,262,756	293.00	$21,727,444	297.00	$22,186,822	297.00
PROFESSIONAL STANDARDS										
Accreditation/Inspections	$676,273	6.00	$612,238	6.00	$890,122	10.00	$1,122,015	10.00	$1,129,364	10.00
Internal Affairs	$2,534,556	23.00	$2,635,194	24.00	$2,569,795	24.00	$2,727,534	24.00	$2,731,808	24.00
Recruiting	$1,163,437	11.00	$1,309,514	11.00	$1,344,011	11.00	$1,583,966	12.00	$1,585,863	12.00
Training	$8,581,889	155.75	$6,703,895	155.75	$5,460,613	157.00	$7,670,393	155.75	$7,689,255	155.75

Police – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Subtotal	$12,956,155	195.75	$11,260,841	196.75	$10,264,541	202.00	$13,103,908	201.75	$13,136,290	201.75
SUPPORT SERVICES										
Administration and Management	$2,078,228	14.00	$1,840,026	14.00	$2,470,272	14.00	$1,844,513	14.00	$1,863,006	14.00
Facility Expenses	$1,544,718	16.00	$1,565,169	13.00	$1,611,816	13.00	$1,046,156	13.50	$1,062,430	13.50
Financial Monitoring / Budgeting	$418,251	8.80	$566,467	8.80	$443,508	7.00	$399,466	7.00	$413,455	7.00
Information Technology Support	$976,842	0.00	$1,198,396	0.00	$1,009,440	0.00	$1,000,898	0.00	$1,000,898	0.00
Personnel / Training	$899,386	12.00	$867,806	12.00	$1,082,612	12.00	$856,976	12.00	$877,393	12.00
Public Information	$379,784	3.00	$251,550	3.00	$264,659	3.00	$270,672	3.00	$276,537	3.00
Purchasing / M/WBE	$845,039	8.20	$910,781	8.20	$756,996	9.00	$950,785	9.00	$965,968	9.00
Vehicle / Equipment Maintenance	$828,816	9.00	$866,321	9.00	$718,838	9.00	$835,845	9.00	$852,663	9.00
Subtotal	$7,971,064	71.00	$8,066,516	68.00	$8,358,141	67.00	$7,205,311	67.50	$7,312,350	67.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$744	0.00	$53,529	0.00	$51,866	0.00	$839,832	0.00	$53,529	0.00
Subtotal	$744	0.00	$53,529	0.00	$51,866	0.00	$839,832	0.00	$53,529	0.00
Total	$157,690,941	2008.25	$172,113,630	2010.50	$172,113,630	2010.50	$183,830,085	2019.50	$183,275,085	2014.50

Police – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HIGHWAY ENFORCEMENT										
Traffic Enforcement	$0	0.00	$436,445	0.00	$436,455	0.00	$436,455	0.00	$436,455	0.00
Subtotal	$0	0.00	$436,445	0.00	$436,455	0.00	$436,455	0.00	$436,455	0.00
INVESTIGATIONS										
Centralized Investigations	$147,693	0.00	$206,844	0.00	$206,919	0.00	$206,919	0.00	$206,919	0.00
Homeland Defense	$2,184,376	0.00	$2,154,373	0.00	$2,202,372	0.00	$2,230,175	0.00	$2,230,175	0.00
Organized Crime	$226,259	0.00	$4,000	0.00	$109,371	0.00	$4,000	0.00	$4,000	0.00
Special Operations	$743	0.00	$0	0.00	$79,606	0.00	$0	0.00	$0	0.00
Subtotal	$2,559,072	0.00	$2,365,217	0.00	$2,598,268	0.00	$2,441,094	0.00	$2,441,094	0.00
NEIGHBORHOOD-BASED POLICING										
East Side Story	$31,000	0.00	$31,000	0.00	$31,000	0.00	$31,000	0.00	$31,000	0.00
First Response	$119,898	0.00	$155,000	0.00	$155,000	0.00	$255,000	0.00	$255,000	0.00
Neighborhood-based Policing Support	$862,401	0.00	$991,547	0.00	$1,163,277	0.00	$1,028,105	0.00	$1,028,105	0.00
Subtotal	$1,013,299	0.00	$1,177,547	0.00	$1,349,277	0.00	$1,314,105	0.00	$1,314,105	0.00
OPERATIONS SUPPORT										
Communications (9-1-1/ Dispatch Operations)	$315,944	0.00	$179,458	0.00	$303,863	0.00	$0	0.00	$0	0.00
Forensics Science Services	$769	0.00	$43,100	0.00	$281	0.00	$43,000	0.00	$43,000	0.00
Victim Services	$0	0.00	$0	0.00	$3,485	0.00	$0	0.00	$0	0.00
Subtotal	$316,714	0.00	$222,558	0.00	$307,629	0.00	$43,000	0.00	$43,000	0.00
PROFESSIONAL STANDARDS										
Accreditation/Inspections	$0	0.00	$78,500	0.00	$78,500	0.00	$0	0.00	$0	0.00
Training	$112	0.00	$1,700	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$112	0.00	$80,200	0.00	$78,500	0.00	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$40	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Facility Expenses	$460	0.00	$0	0.00	$220	0.00	$0	0.00	$0	0.00

Police – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Financial Monitoring / Budgeting	$110,646	0.00	$0	0.00	$45,687	0.00	$0	0.00	$0	0.00
Purchasing / M/WBE	$36,390	0.00	$38,600	0.00	$38,600	0.00	$38,600	0.00	$38,600	0.00
Subtotal	$147,536	0.00	$38,600	0.00	$84,507	0.00	$38,600	0.00	$38,600	0.00
Total	$4,036,733	0.00	$4,320,567	0.00	$4,854,636	0.00	$4,273,254	0.00	$4,273,254	0.00

Police – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HIGHWAY ENFORCEMENT										
Traffic Enforcement	$588,821	0.00	$526,900	0.00	$542,500	0.00	$547,500	0.00	$547,500	0.00
Subtotal	$588,821	0.00	$526,900	0.00	$542,500	0.00	$547,500	0.00	$547,500	0.00
INVESTIGATIONS										
Centralized Investigations	$803,000	3.00	$738,017	3.00	$683,028	3.00	$821,545	6.00	$821,545	6.00
Homeland Defense	$30,023	0.00	$0	0.00	$125,000	0.00	$225,000	0.00	$225,000	0.00
Subtotal	$833,023	3.00	$738,017	3.00	$808,028	3.00	$1,046,545	6.00	$1,046,545	6.00
NEIGHBORHOOD-BASED POLICING										
Community Partnerships	$803,272	16.50	$1,036,000	13.50	$947,000	13.50	$1,037,000	9.50	$1,037,000	9.50
First Response	$2,053,378	0.00	$512,551	0.00	$190,051	0.00	$2,010,887	0.00	$2,010,887	0.00
Subtotal	$2,856,650	16.50	$1,548,551	13.50	$1,137,051	13.50	$3,047,887	9.50	$3,047,887	9.50
OPERATIONS SUPPORT										
61AA	$3,458	1.00	$160,000	1.00	$371,000	1.00	$124,000	1.00	$124,000	1.00
Communications (9-1-1/ Dispatch Operations)	$0	1.00	$0	8.00	$275,000	8.00	$50,000	8.00	$50,000	8.00
Victim Services	$474,280	14.00	$470,000	12.00	$470,000	12.00	$507,000	10.00	$507,000	10.00
Subtotal	$477,738	16.00	$630,000	21.00	$1,116,000	21.00	$681,000	19.00	$681,000	19.00
PROFESSIONAL STANDARDS										
Training	$189,626	0.00	$220,000	0.00	$100,000	0.00	$227,000	0.00	$227,000	0.00
Subtotal	$189,626	0.00	$220,000	0.00	$100,000	0.00	$227,000	0.00	$227,000	0.00
Total	$4,945,858	35.50	$3,663,468	37.50	$3,703,579	37.50	$5,549,932	34.50	$5,549,932	34.50

Police Asset Forfeiture Funds — 2005-06

Purpose and Nature of Funds

Asset forfeiture is a valuable tool used by society to take back the "profits" from the criminals who illegally obtain them. Federal and state legislation provide for the civil forfeiture of property to law enforcement agencies when such property is:

> *"Used or intended to be used in the commission of a crime, or proceeds gained from the commission of a crime, or acquired with proceeds gained from crime."*

The Austin Police Department on its own, or in conjunction with other local, state or federal agencies, seizes property, which it considers to be illegally obtained. A civil court proceeding is then initiated against the property. If the court finds the property is contraband, the court may award the property to the seizing agency or agencies.

Both state and federal law dictate that once awarded, forfeited funds may only be used to increase and not supplant law enforcement resources, nor may the existence of an award be used to offset or decrease total salaries, expenses, or allowances that are appropriated to an agency.

Factors Affecting Revenue

The process from seizure to award can take anywhere from months to years. The nature of the legal system makes it difficult to determine the outcome, timing, or amount of any pending litigation. Therefore, the Approved Budget amounts are subject to substantial variances.

Factors Affecting Requirements

The approved expenditures from the Federal Asset Forfeiture Fund for FY 2005-06 total $925,000. Planned expenditures from the fund include $175,000 in personnel expenses; $325,000 in capital and other equipment purchases; $70,000 for repair and maintenance of seized vehicles; $175,000 for employee training and leadership and management skill building, $100,000 for police equipment and $80,000 for Contractual agreements and other services.

The approved expenditures from the State Asset Forfeiture Fund for FY 2005-06 total $275,000. Planned expenditures from the fund include $100,000 in capital and other equipment purchases, $125,000 facility repair and furniture, $25,000 for employee training and $25,000 for Contractual agreements.

Federal Asset Forfeiture Fund Summary

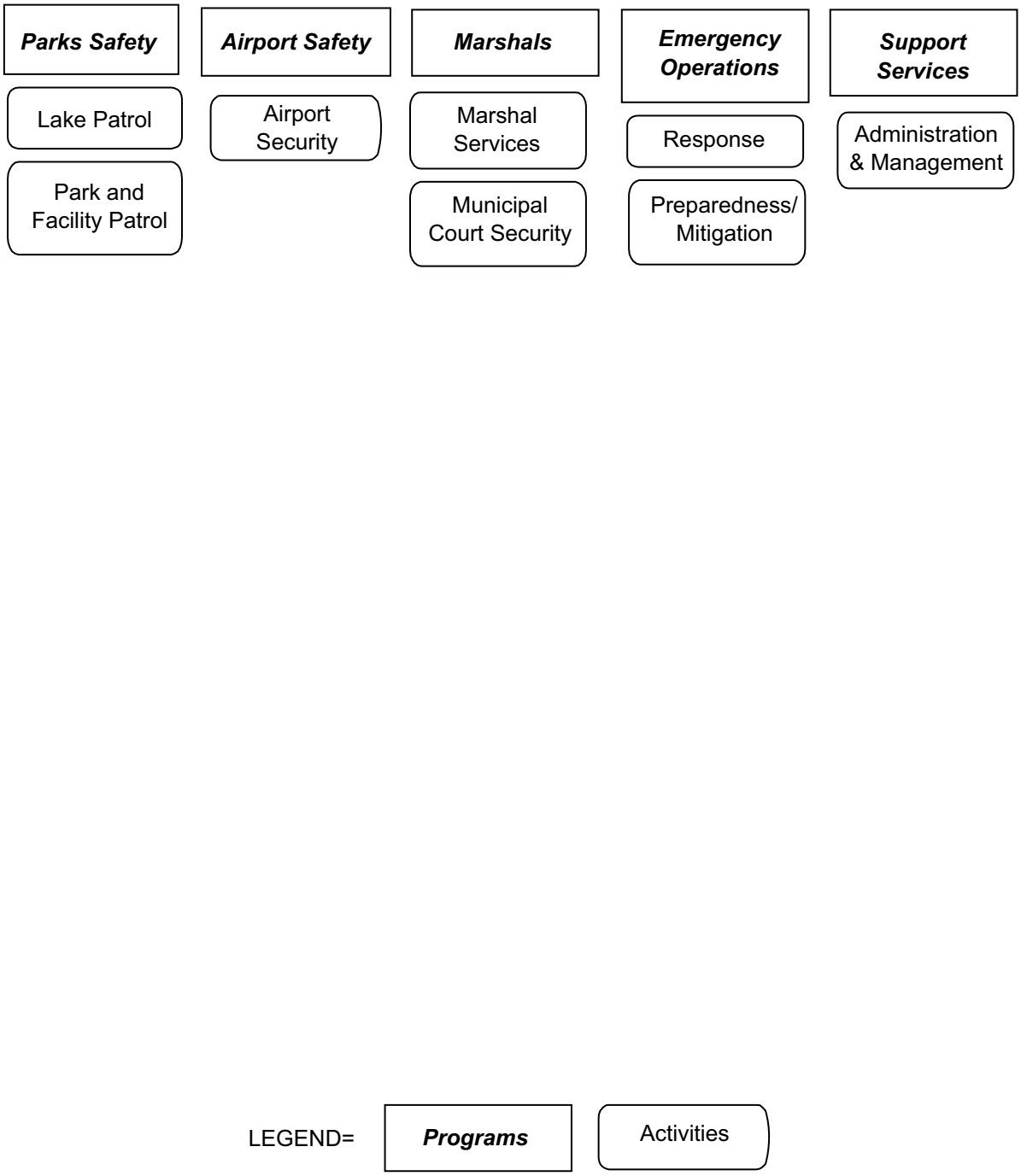
	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
Revenue	$1,490,347	$364,000	$403,000	$374,000	$374,000
Requirements	$699,401	$1,833,000	$1,425,000	$925,000	$925,000
Full-Time Equivalents (FTEs)	0.00	0.00	0.00	0.00	0.00

State Asset Forfeiture Fund Summary

	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
Revenue	$111,769	$225,000	$150,000	$132,500	$132,500
Requirements	$132,296	$500,000	$357,500	$275,000	$275,000
Full-Time Equivalents (FTEs)	0.00	0.00	0.00	0.00	0.00

Public Safety and Emergency Management

Public Safety and Emergency Management — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$0	$368,303	$368,303	$3,471,728	$3,642,620
Full-time Equivalents (FTEs)	0.00	117.20	117.20	117.20	119.20

* Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also includes $48,587 for critical one-time costs.

Public Safety and Emergency Management —2005-06

Mission

The purpose of the Public Safety and Emergency Management Department is to provide specialized public safety services to patrons of the City's Parks and Recreation facilities, Austin-Bergstrom International Airport, and Municipal Court; to protect and preserve the City's parks system; to provide disaster management services and homeland security planning and preparedness; and to provide security for designated City facilities.

Goals

- To prevent or reduce the loss of life and property from the effects of major emergencies and restore the community to normal following a major emergency or disaster.
  - The Office of Emergency Management will maintain the percentage of agency representatives who rate OEM planning and coordination services as good or excellent in an annual survey at or above 96%.
  - The Office of Emergency Management will maintain the percentage of agency representatives who rate Emergency Operations Center operations as good or excellent in an annual survey at or above 97%.

- To increase the percentage of Class C Misdemeanor warrants cleared by Department personnel by 5%.

- To have all safety personnel trained and certified as medical first responders to respond to medical calls occurring at the City's Parks and Recreational facilities, the Austin-Bergstrom International Airport, Municipal Court, and designated City facilities.

- To be ranked in the top five safest Parks and Recreation facilities, Municipal Court facilities and Aviation facilities in the country.

- A response of 85% of citizens stating they feel safe in the City's Parks and Recreation facilities, Municipal Court facilities and Aviation facilities.

- A 90% customer service satisfaction for safety and security services at the City's Park and Recreational facilities, Municipal Court facilities and Aviation facilities.

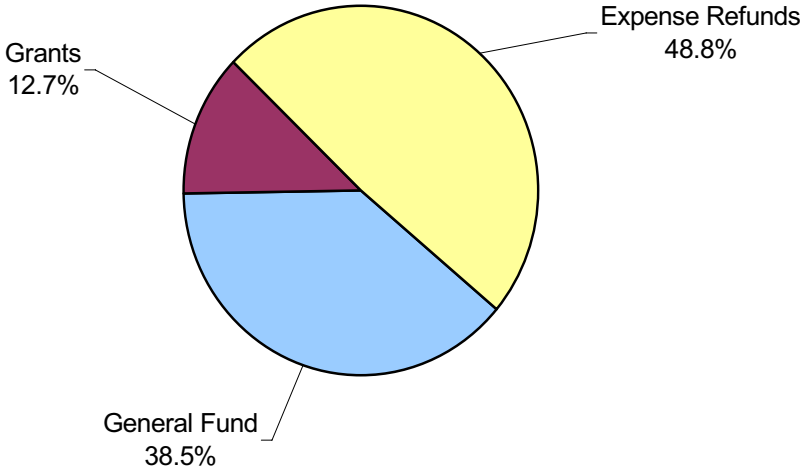
Key Indicators

The Public Safety and Emergency Management Department will use the following key indicators to monitor the Department's progress in achieving business plan goals:

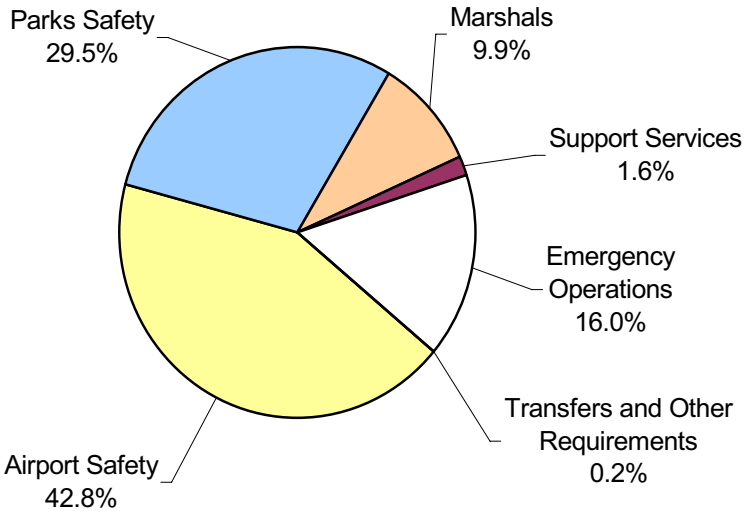
- Overall customer satisfaction with the knowledge, skills, and customer service provided by Department personnel.
- Reduce motor vehicle, aircraft, and watercraft accidents by implementing cooperative community prevention programs and educating patrons of the City's Parks and Recreation facilities, Austin-Bergstrom International Airport, Municipal Court, and designated City facilities.
- Percentage of respondents that rate overall Office of Emergency Management services as good or excellent.
- Percentage of patrons who feel safe while visiting the City's Parks and Recreation facilities, Austin-Bergstrom International Airport, Municipal Court, and designated City facilities.
- Percentage of Class C Misdemeanor warrants cleared by Department of Safety and Security personnel.
- Percentage of Department personnel that have obtained medical first responder certification.
- Percentage of complaints filed versus total encounters.
- Number of training hours and continuing education credits completed by employee.
- Number of findings from state and federal security audits.
- Number of safety and security incidents reported in the City's Parks and Recreational facilities, Austin Bergstrom International Airport, and Municipal Court Facilities.

Public Safety and Emergency Management— Total Budget $9.5 million

Sources of Funds



Uses of Funds



Public Safety and Emergency Management— Total Budget $9.5 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
General Fund					
Requirements	$0	$368,303	$368,303	$3,471,728	$3,642,620
Full-Time Equivalents (FTEs)	0.00	117.20	117.20	117.20	119.20
Grant Reimbursements	$0	$0	$0	$1,198,074	$1,198,074
Full-Time Equivalents (FTEs)	0.00	2.80	2.80	2.80	2.80
Expense Refunds	$0	$486,141	$486,141	$4,623,669	$4,623,669

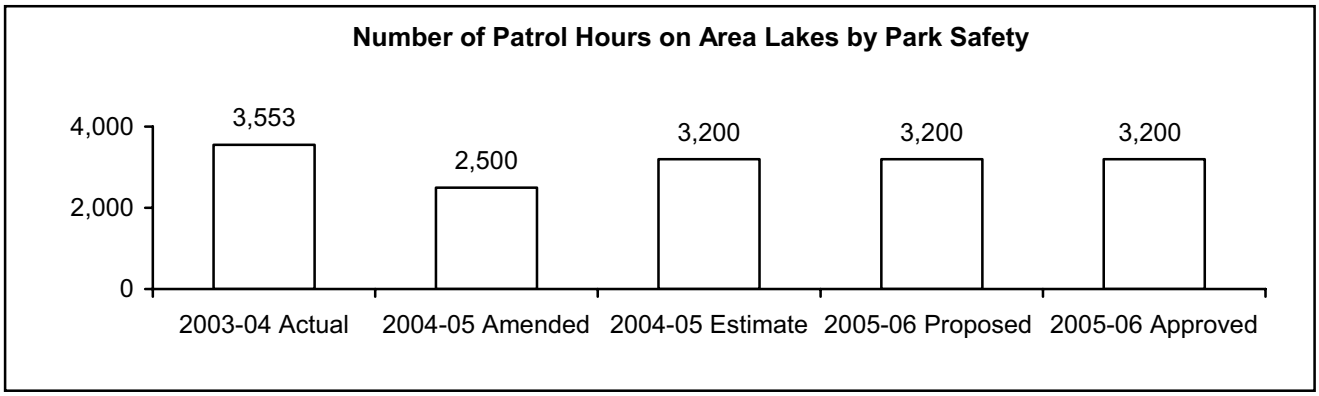
Budget Highlights

The Approved Budget for the Public Safety and Emergency Management Department includes the personnel and equipment necessary to achieve the goals and objectives of the department.

Parks Safety

The Approved Budget transfers $2,256,189 for annualized salary, benefits, pay for performance, awards, and commodities and contractuals from the Parks and Recreation Department for 48 FTEs. At budget adoption the City Council voted to appropriate an additional $170,892 and add 2.0 Park Police FTEs to provide additional security at the Austin Resource Center for the Homeless (ARCH) (24 hours per day, 7 days per week).

Parks Safety Lake Patrol provides safety enforcement and routine security boat patrols of Lake Austin on a daily basis, and on Town Lake, and Lake Walter E. Long on an as-needed basis. The major enforcement emphasis is to encourage voluntary compliance by educating lake users about the laws, rules and regulations that affect them.



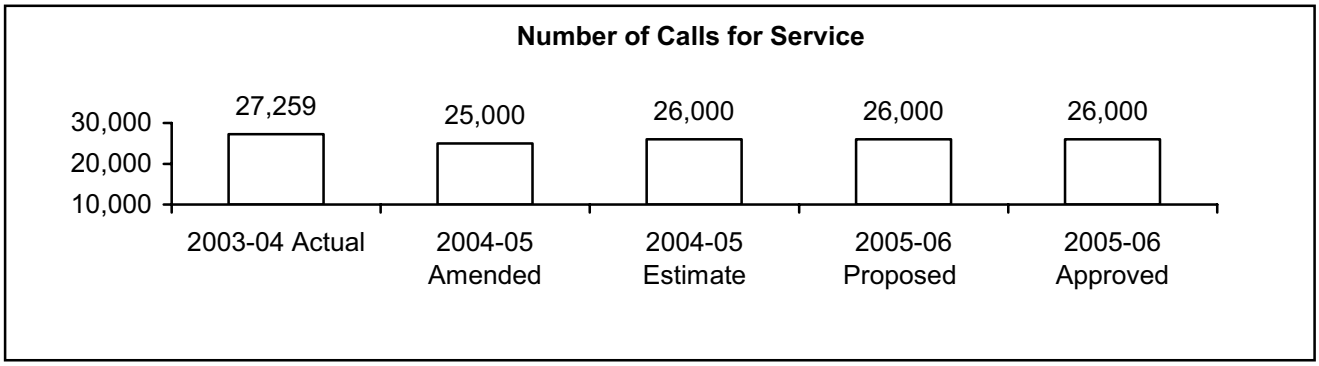
The Parks and Facility Patrol activity of Parks Safety provides safety enforcement and routine security patrols of all Parks and Recreation Department's land based parks, facilities, and greenbelts with emphasis placed on recreation centers, playgrounds, swimming pools, and targeted problem areas. The major enforcement emphasis is to encourage voluntary compliance by educating park users about the laws, rules, and regulations which affect them.

Airport Safety

The Approved Budget transfers $3,788,462 annualized funding for 53 Airport FTEs. The costs for these FTEs will be completely offset by expense refunds from Aviation, for a net effect of zero for the Public Safety and Emergency Management Department.

Public Safety and Emergency Management— Total Budget $9.5 million

The Airport Security program provides security as set by the Federal Aviation Regulation Part 107 - Airport Security. In 1972, the federal government began requiring certain airports to assign state-certified enforcement officers to combat hijackings and other acts of terrorism against civil aviation. Airport security enforces all laws required at Austin Bergstrom International Airport (ABIA) and is a 24-hour operation that provides immediate response to all airfield emergency incidents or accidents.

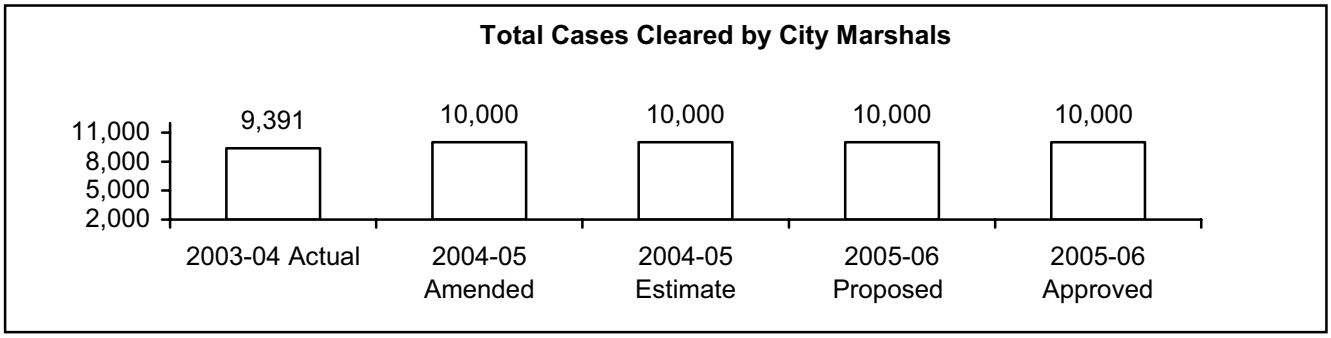


Marshal Services

The Approved Budget transfers $576,500 for annualized salary, benefits, pay for performance, awards, and commodities and contractuals from Municipal Court for 9 Marshal FTEs. The Approved Budget also includes a transfer of $252,066 annualized funding for 4 Marshal FTEs from Municipal Court Building Security Fund. The costs will be completely offset by expense refunds from the Municipal Court Building Security Fund for a net effect of zero for the Public Safety and Emergency Management Department.

Marshal Services directly impact public safety by executing warrants under Code of Criminal Procedure 45.014(a) and 45.202 which results in the apprehension of Class C and often higher charge offenders. Deputy City Marshals are responsible for locating and detaining defendants in the absence of voluntary appearance or compliance. They also provide building and courtroom security.

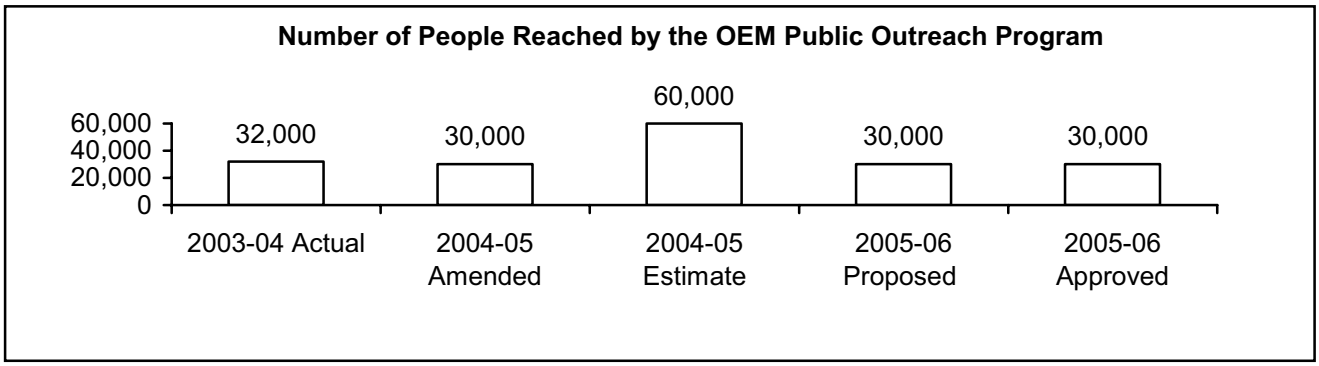
Municipal Court Security is comprised of Deputy City Marshals which provide direct courthouse and employee security. They also oversee the contracted security guards that provide building security for the Municipal Court, the Downtown Austin Community Court, and 80 substations. Security court fees, payable upon conviction of criminal offenses, were authorized by legislation and established by ordinance in 1997 to fund this activity.



Public Safety and Emergency Management— Total Budget $9.5 million

Emergency Management

The Approved Budget transfers $270,736 for annualized salary, benefits, pay for performance, awards, and commodities and contractuals from Management Services for 3.2 FTEs.



Office of Emergency Management (OEM) has managed three volunteer programs for a number of years including Disaster Ready Austin, Community Emergency Response Teams (CERT) and Disaster Mental Health. These programs, which focus on homeland security and community preparedness awareness, have collectively recruited and trained several hundred volunteers and provided funding to support significant public outreach.

Capital Improvement Projects

The 2005-06 Approved Capital Budget does not include any new appropriations for the Public Safety and Emergency Management Department.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- $48,587 for Service Incentive Enhancement

[*] A Budget Amendment on August 4, 2005 created the Department of Public Safety and Emergency Management. Municipal Court, Municipal Court Security Fund, PARD, Aviation, and Emergency Management transferred a total of 112.2 FTEs and $368,303 to fund PSEM for six weeks at the conclusion of FY 2005. Municipal Court transferred 9 FTEs and $65,541, Municipal Court Security Fund transferred 4 FTEs and $29,251, PARD transferred 43 FTEs and $273,632 and added 5 new Park Police positions, Aviation transferred 53 FTEs and $456,890, and Emergency Management transferred 3.2 FTEs and $29,130. Both Municipal Court Security Fund and Aviation costs will be completely offset by reimbursement charges to those departments, for a net effect of zero.

Public Safety and Emergency Management – 2005-06

Significant Revenue and Expenditure Changes by Program

Expenditure Changes	**Dollars**	**FTEs**
1. Parks Safety		
The Approved Budget transfers $2,256,189 for annualized salary, benefits, pay for performance, awards, and commodities and contractuals from the Parks and Recreation Department for 48 FTEs.	$2,256,189	0.00
2. Airport Safety		
The Approved Budget transfers $3,788,462 annualized funding for 53 Airport FTEs. The costs for these FTEs will be completely offset by expense refunds from Aviation, for a net effect of zero.	$0	0.00
3. Marshals		
The Approved Budget transfers $576,500 for annualized salary, benefits, pay for performance, awards, and commodities and contractuals from Municipal Court for 9 Marshal FTEs.	$576,500	0.00
The Approved Budget transfers $252,066 annualized funding for 4 Marshal FTEs from Municipal Court Building Security Fund. The costs will be completely offset by expense refunds from the Municipal Court Building Security Fund, for a net effect of zero.	$0	0.00
4. Emergency Management		
The Approved Budget transfers $270,736 for annualized salary, benefits, pay for performance, awards, and commodities and contractuals from Management Services for 3.2 FTEs.	$270,736	0.00
The following change was approved by Council at Budget Adoption:		
The City Council voted to appropriate an additional $170,892 and add 2.0 Park Police FTEs to provide additional security at the Austin Resource Center for the Homeless (ARCH) (24 hours per day, 7 days per week).	$170,892	2.00

* Footnote: A Budget Amendment on August 4, 2005 created the Department of Public Safety and Emergency Management. Municipal Court, Municipal Court Security Fund, PARD, Aviation, and Emergency Management transferred a total of 112.2 FTEs and $368,303 to fund PSEM for six weeks at the conclusion of FY 2005. Municipal Court transferred 9 FTEs and $65,541, Municipal Court Security Fund transferred 4 FTEs and $29,251, PARD transferred 43 FTEs and $273,632 and added 5 new Park Police positions, Aviation transferred 53 FTEs and $456,890, and Emergency Management transferred 3.2 FTEs and $29,130. Both Municipal Court Security Fund and Aviation costs will be completely offset by reimbursement charges from those departments, for a net effect of zero.

Public Safety and Emergency Management – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
AIRPORT SAFETY										
Airport Security	$0	0.00	$0	52.00	$0	52.00	$0	52.00	$0	52.00
Subtotal	$0	0.00	$0	52.00	$0	52.00	$0	52.00	$0	52.00
EMERGENCY OPERATIONS										
Preparedness / Mitigation	$0	0.00	$19,333	2.20	$19,333	2.20	$198,017	2.20	$202,646	2.20
Response	$0	0.00	$9,797	1.00	$9,797	1.00	$101,849	1.00	$104,205	1.00
Subtotal	$0	0.00	$29,130	3.20	$29,130	3.20	$299,866	3.20	$306,851	3.20
MARSHALS										
Marshal Services	$0	0.00	$65,541	9.00	$65,541	9.00	$624,072	9.00	$638,712	9.00
Municipal Court Security	$0	0.00	$0	4.00	$0	4.00	$0	4.00	$0	4.00
Subtotal	$0	0.00	$65,541	13.00	$65,541	13.00	$624,072	13.00	$638,712	13.00
PARK SAFETY										
Lake Patrol	$0	0.00	$36,970	7.00	$36,970	7.00	$417,465	7.00	$426,700	7.00
Park and Facility Patrol	$0	0.00	$236,662	41.00	$236,662	41.00	$2,043,251	41.00	$2,265,436	43.00
Subtotal	$0	0.00	$273,632	48.00	$273,632	48.00	$2,460,716	48.00	$2,692,136	50.00
SUPPORT SERVICES										
Administration and Management	$0	0.00	$0	1.00	$0	1.00	$0	1.00	$0	1.00
Subtotal	$0	0.00	$0	1.00	$0	1.00	$0	1.00	$0	1.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$0	0.00	$0	0.00	$87,074	0.00	$4,921	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$87,074	0.00	$4,921	0.00
Total	$0	0.00	$368,303	117.20	$368,303	117.20	$3,471,728	117.20	$3,642,620	119.20

Public Safety and Emergency Management – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
AIRPORT SAFETY										
Airport Security	$0	0.00	$442,071	0.00	$442,071	0.00	$3,997,587	0.00	$4,090,995	0.00
Subtotal	$0	0.00	$442,071	0.00	$442,071	0.00	$3,997,587	0.00	$4,090,995	0.00
EMERGENCY OPERATIONS										
Preparedness / Mitigation	$0	0.00	$0	0.00	$0	0.00	$11,000	0.00	$11,000	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$11,000	0.00	$11,000	0.00
MARSHALS										
Municipal Court Security	$0	0.00	$29,251	0.00	$29,251	0.00	$273,300	0.00	$280,704	0.00
Subtotal	$0	0.00	$29,251	0.00	$29,251	0.00	$273,300	0.00	$280,704	0.00
PARK SAFETY										
Lake Patrol	$0	0.00	$0	0.00	$0	0.00	$1,000	0.00	$1,000	0.00
Park and Facility Patrol	$0	0.00	$0	0.00	$0	0.00	$85,000	0.00	$85,000	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$86,000	0.00	$86,000	0.00
SUPPORT SERVICES										
Administration and Management	$0	0.00	$14,819	0.00	$14,819	0.00	$143,923	0.00	$148,183	0.00
Subtotal	$0	0.00	$14,819	0.00	$14,819	0.00	$143,923	0.00	$148,183	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$0	0.00	$0	0.00	$111,859	0.00	$6,786	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$111,859	0.00	$6,786	0.00
Total	$0	0.00	$486,141	0.00	$486,141	0.00	$4,623,669	0.00	$4,623,668	0.00

Public Safety and Emergency Management – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
AIRPORT SAFETY										
Airport Security	$0	0.00	$0	0.00	$0	0.00	$4,733	0.00	$4,733	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$4,733	0.00	$4,733	0.00
EMERGENCY OPERATIONS										
Preparedness / Mitigation	$0	0.00	$0	2.80	$0	2.80	$1,191,391	2.80	$1,191,391	2.80
Subtotal	$0	0.00	$0	2.80	$0	2.80	$1,191,391	2.80	$1,191,391	2.80
MARSHALS										
Marshal Services	$0	0.00	$0	0.00	$0	0.00	$1,950	0.00	$1,950	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$1,950	0.00	$1,950	0.00
Total	$0	0.00	$0	2.80	$0	2.80	$1,198,074	2.80	$1,198,074	2.80

Parks Safety Asset Forfeiture Fund – 2005-06

Purpose and Nature of Fund

Asset forfeiture is a valuable tool used by society to take back the "profits" from the criminals who illegally obtain them. Federal and state legislation provide for the civil forfeiture of property to law enforcement agencies when such property is:

"Used or intended to be used in the commission of a crime, or proceeds gained from the commission of a crime, or acquired with proceeds gained from crime."

The Austin Park Police on its own, or in conjunction with other local, state or federal agencies, seizes property, which it considers to be illegally obtained. A civil court proceeding is then initiated against the property. If the court finds the property is contraband, the court may award the property to the seizing agency or agencies.

Both state and federal law dictate that once awarded, forfeited funds may only be used to increase, not supplant, law enforcement resources, nor may the existence of an award be used to offset or decrease total salaries, expenses, or allowances that are appropriated to an agency.

Factors Affecting Revenue

The process from seizure to award can take anywhere from months to years. The nature of the legal system makes it difficult to determine the outcome, timing, or amount of any pending litigation. Therefore, the approved budget amounts are subject to substantial variances.

Factors Affecting Requirements

The approved expenditures from the Asset Forfeiture Fund will be used to secure needed software to update laptop computers. This will expedite the task of writing reports in the field, which will allow the officers to stay in the field longer. Further requirements under this fund will be contingent upon future arrests on Park Property.

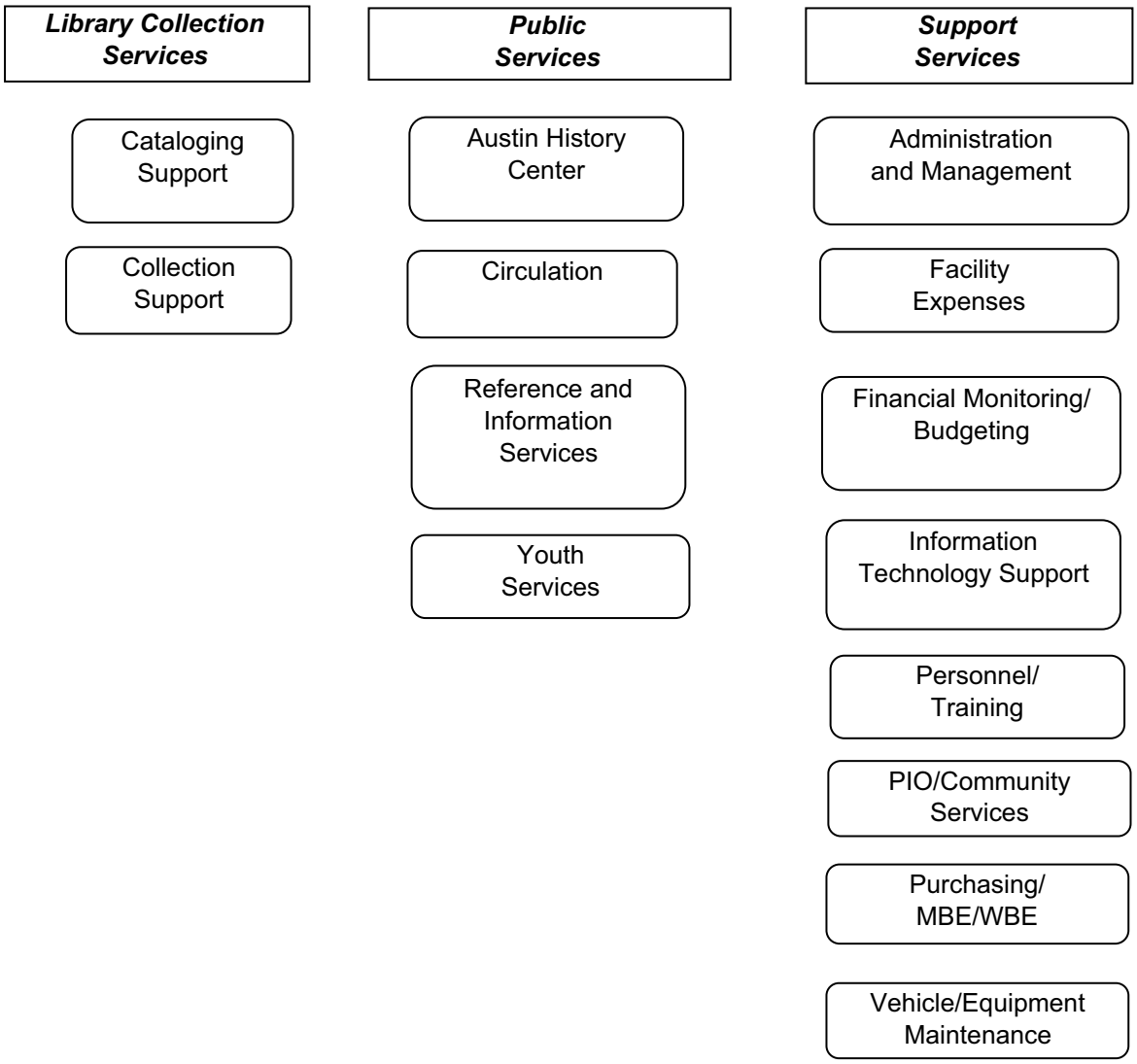
	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$26	$25	$25	$0	$0
Requirements	$0	$1,575	$0	$1,576	$1,576
Full-time Equivalents (FTEs)	0.00	0.00	0.00	0.00	0.00

City of Austin
2005-2006
Approved
Budget

Executive Summary
Recreation & Culture

Library

Library—2005-06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$649,225	$700,945	$752,016	$761,735	$761,735
Expenditures	$16,186,743	$17,409,610	$17,323,474	$19,348,738	$19,502,491
Full-time Equivalents (FTEs)	281.85	280.85	280.85	321.73	324.73

*Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also includes $213,281 for critical one-time costs.

Library—2005-06

Mission

The mission of the Austin Public Library is to provide a wide range of information and services to enrich the lives of all members of our community. The Austin Public Library is key to making Austin a dynamic cultural center and the most livable city in the country.

Goals

To help the Department achieve its mission and vision the following goals have been developed:

- Deliver quality library services to meet customer needs.
  - Increase the percent of customers who find the materials they need to 85% in 2006.
  - Maintain the percent of customers who find the reference information they need at 95% in 2006.
  - Increase use of the library by Austin's youth by achieving program attendance of 124,060, circulation of 1,196,987 youth materials, and issuance of 8,500 new youth library cards in 2006.
  - Increase the percent of citizens who give the Library an overall favorable rating of library services to 89% in 2006.
  - 3,392,431 customers will visit all library locations in 2006.
  - 830,822 Internet users will access Library resources electronically and the number of web hits will reach 13,750,000 in 2006.
  - The number of database searches performed by customers will reach 158,000 in 2006.

- Provide customers with accessible, secure and well-maintained library facilities with appropriate technological resources.
  - Increase the number of self-check machine transactions as a percent of total circulation by 5% in 2006.
  - Increase the number of library locations using customer pick-up of reserve items by 2 locations in 2006.
  - Maintain response time by security personnel to high priority requests for assistance at a maximum of 10 minutes in 2006.
  - At least 65% of workstations will meet minimum benchmark standards in 2006.
  - The number of wireless sessions accessed by customers will reach 34,000 in 2006.

- Improve support for and awareness of the Austin Public Library by promoting the library system as a cultural destination, a source of civic pride, and a valuable community resource.
  - Increase the value of department initiated media coverage by 10% in 2006.
  - The amount of annual donations to the Austin Public Library will increase by 5% in 2006.

- Create a work environment that attracts, retains, and develops a quality and diverse workforce.
  - Decrease the employee turnover rate to 6% by 2007.
  - Increase the overall employee job satisfaction rating to 76% in 2006.
  - Increase the percent of employees who perceive their work environment to be safe to 70% by 2007.
  - Recruit at least 1,800 active volunteers in 2006.

Key Indicators

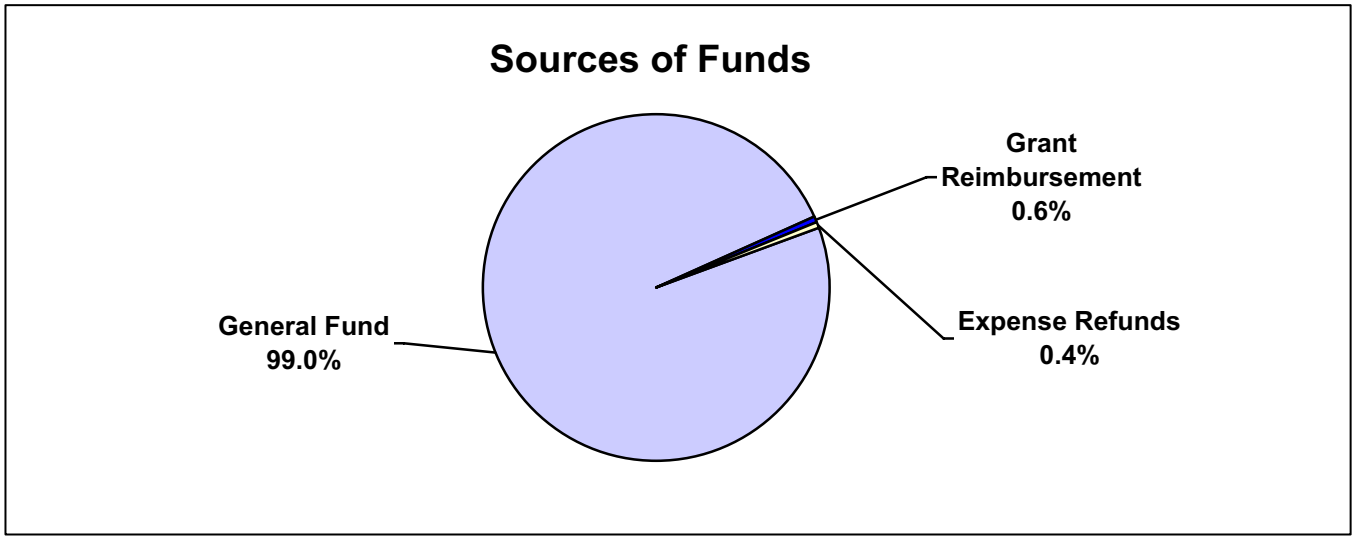
The Library Department will use the following key indicators to monitor progress toward achieving its business plan results:

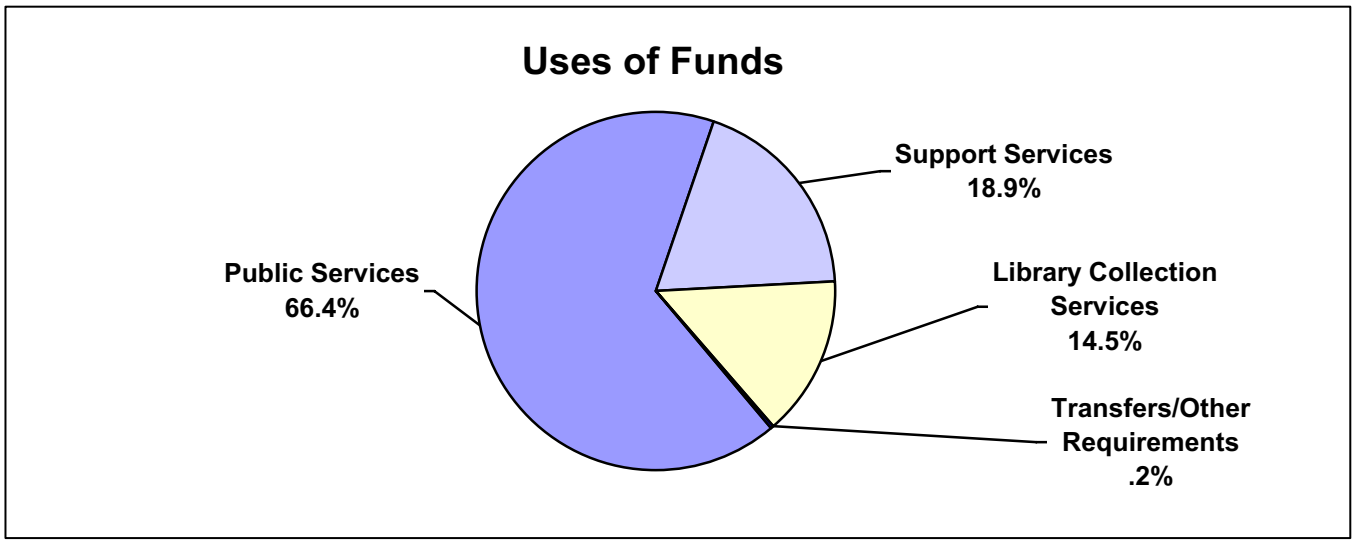
- Average Daily Visits
- Average Daily Circulation

Library—2005-06

- Library Cost per Circulated Item
- Library Cost per Registered Borrower
- Library Cost per Capita
- Materials Support per Capita
- Citizen Satisfaction with Materials
- Percent of Customers Who Get the Information They Need (Reference)
- Percent of Customers Who Get the Information They Need (Austin History Center)
- Percent of Citizens Rating Overall Library Services as Favorable
- Percent of Customers Who Find the Title They are Seeking

Library – Total Budget $19.7 million





	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
General Fund					
Revenue	$649,225	$700,945	$752,016	$761,735	$761,735
Requirements	$16,186,743	$17,409,610	$17,323,474	$19,348,738	$19,502,491
Full-time Equivalents (FTEs)	281.85	280.85	280.85	321.73	324.73
Grants	$100,046	$114,500	$98,856	$115,000	$115,000
Expense Refunds	$218,962	$181,953	$168,966	$84,241	$84,241

Library – Total Budget $19.7 million

Budget Highlights

The Approved Budget includes the personnel, tools, and equipment to provide all core library services and achieve the goals and objectives of the department.

Public Services

The Approved Budget includes funding to maintain the Faulk Central Library and to reopen all 20 branch libraries one additional day per week from closures implemented in the FY 2003-04 Approved Budget. The Approved Budget will fund the addition of 30.63 FTEs to Branch Services, 3.00 FTEs to Youth Services and 2.75 FTEs to the Austin History Center. Average daily circulation is projected to reach approximately 10,107 and average daily visits are projected to reach approximately 10,127, primarily due to the re-opening of the branches one day per week. Youth circulation is projected to reach 1,196,987 and the number of youth attending programs is projected to reach 124,060. In FY 2006, total visitors to the Austin History Center are projected at 53,500, which is consistent with the level projected in the current year estimate.

The FY 2005-06 Approved Budget includes funding for core areas critical to the operations of the Library Department. $65,795 is included to fund 2.0 FTE Stores Specialist positions to improve the efficiency and safety of our Delivery Services operations. $146,452 is included to fund 2.0 FTE Administrative Associates (pages) for the Faulk Central Library and 2.5 FTE Administrative Associates (pages) for the Branch Services Division to address the current shelving of materials backlog system-wide. $58,311 is included to provide an additional Managing Librarian for the Branch Services Division in order to eliminate the current shared supervision of two branch locations by one Managing Librarian.

Additional funding in the amount of $70,000 is included in the Approved Budget in order to fund an increase in the collection contract with an outside agency to collect overdue fines and fees and recover missing library materials. This increase is anticipated to be offset by increased revenue resulting from the contract.

A slight increase of $3,501 is projected in the lease agreement for the North Village Branch Library.

Library Collection Services

The Approved Budget maintains funding of $1,600,354 for library books, periodicals, and electronic databases.

Support Services

New funding in the amount of $10,245 is included for ongoing annual software and maintenance for three self-check stations purchased by the Communications and Technology Management Department in FY 2004-05.

Funding in the amount of $97,712 is included to offset decreases in indirect cost reimbursements due to loss of the Federal Technical Assistance Negotiated Grant (TANG) and Central Texas Library System (CTLS) grant.

The Approved Budget includes reductions in the amount of ($341,843) for one-time capital expenditures funded in FY 2004-05.

The Approved Budget includes an increase in funding in the amount of $5,000 for department-wide training.

Revenue

Revenue is primarily generated from fines and fees. The Approved Budget includes estimated revenue in FY 2005-06 in the amount of $761,735.

Library – Total Budget $19.7 million

Employee Benefits

The Approved Budget also includes an increase of $367,691 for anticipated salary increases associated with Pay for Performance in FY 2005-06. An additional $201,741 is included to increase the living wage to $10.90 in FY 2005-06.

Capital Budget

The FY 2005-06 Approved Capital Budget includes:

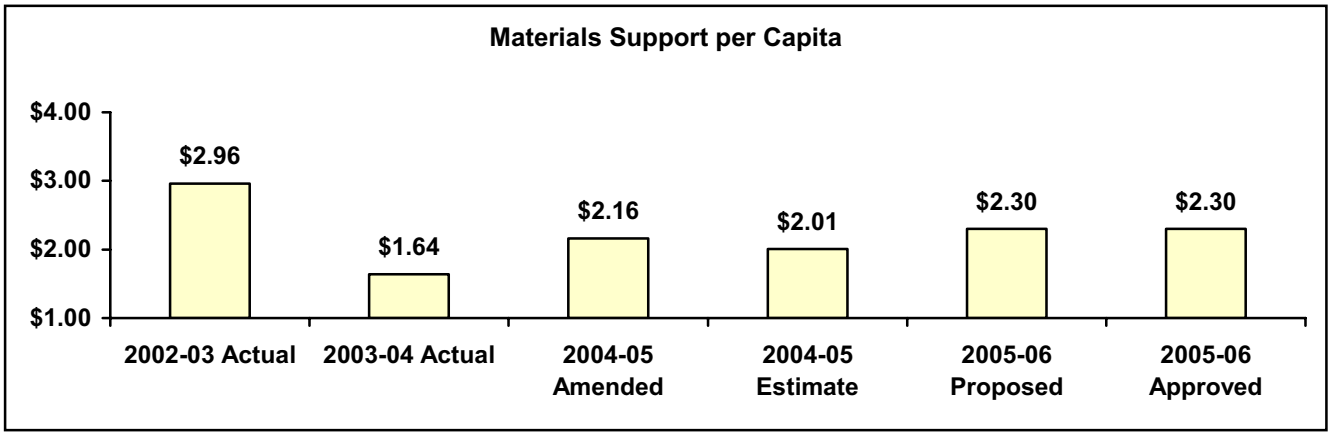
- $2,860,000 for the North Village Branch Library Replacement Project - Construction
- $1,080,000 for the Twin Oaks Branch Library Replacement Project – Design
- $65,000 for Library Facility Improvements

One-Time Critical Items

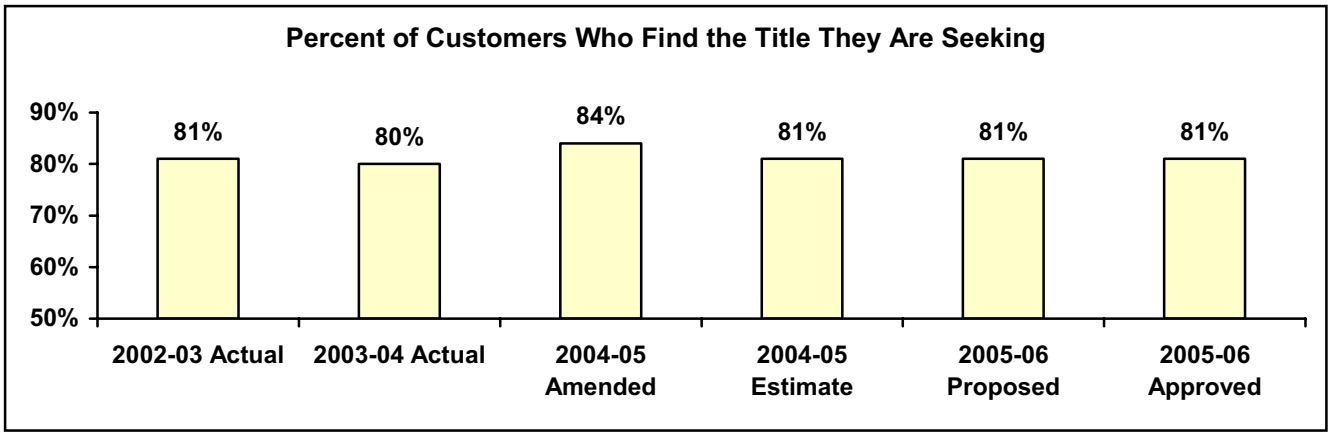
The Approved Budget includes funding for the following one-time critical item in the General Fund:

- $213,281 for Service Incentive Enhancement

The Library Department uses the following key indicators to monitor progress toward its goals:

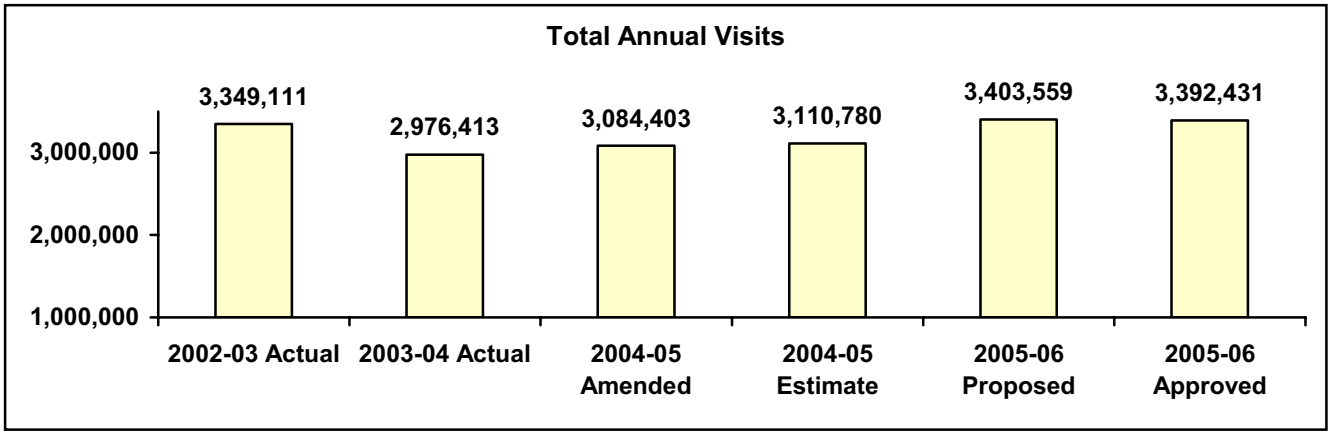


Materials support per capita is an indicator based on total population and total materials expenditures for the department.



Library – Total Budget $19.7 million

The percent of customers who find the title they are seeking is an indicator based on a bi-annual customer survey conducted at all library locations. The FY 2005-06 approved goal reflects a continued outcome based on the projected FY 2004-05 survey results.



Library branches and the Austin History Center were closed one day per week in FY 2003-04 decreasing the total annual visits prior to the closures by 11%. Closures continued in FY 2004-05 with total annual visits budgeted at 3,084,403 an increase of 4% from the previous year. The expansion of the Carver branch in FY 2005 and the mid FY 2004 opening of the new Daniel Ruiz branch, highlight this increase. In the FY 2005-06 Approved Budget the total annual visits, reopening all branches one day per week, are projected to increase by 14% from the FY 2003-04 closure period.

Because trending this library-wide data can be somewhat difficult due to extended closings of locations for construction or maintenance, the table below highlights visits to 3 branches that did not close in either FY 2004 or FY 2005 for these reasons. FY 2006 figures are anticipated to return to those of FY 2003 with the aid of approved budget increases to open libraries one additional day.

Branch	2002-03 Actual	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
Twin Oaks	123,911	111,825	105,640	103,801	123,911	123,911
University Hills	120,886	106,399	104,274	95,998	120,886	120,886
Yarborough	163,014	141,787	142,242	146,144	163,014	163,014

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes an increase in revenue of $81,750 due to the implementation of an outside contract used to collect outstanding fines and fees from borrower accounts approved in FY 2003-04.	$81,750	
2. The Approved Budget includes an increase in revenue of $2,312 from non-resident card fees due to a fee increase approved in FY 2004-05 and a slowing of the downward trend since FY 2000-01 based on increased customer use of the TexShare program.	$2,312	
3. The Approved Budget includes an increase in revenue of $1,824 from replacement card fees due to increased customer demand.	$1,824	
4. The Approved Budget includes a decrease in revenue of ($7,585) for public copier fees and ($10,697) for Internet printing fees due to overestimated projections in FY 2004-05 based on an approved fee increase and pending implementation of Vend-A-Card pay for print systems.	($18,282)	
5. The Approved Budget includes a decrease in revenue of ($6,814) for miscellaneous fees from the Austin History Center and the Austin Public Library due to overestimated projections in FY 2004-05 based on six approved new fees.	($6,814)	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $367,691 for salary increases associated with Pay for Performance in FY 2006. $250,706 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$618,397	
An additional $19,224 has been included for salary increases associated with market adjustments.	$19,224	
2. Public Services		
The Approved Budget includes an increase of $70,000 to continue a contract to recover missing library materials and collect overdue fines and fees from delinquent borrower accounts. This increase is anticipated to be offset by increased revenue resulting from the contract.	$70,000	
The Approved Budget includes an increase of $3,501 to accommodate an increase in the lease agreement for the North Village Branch Library.	$3,501	
The Approved Budget includes an increase of $65,795 to fund 2.0 FTE Stores Specialist positions to improve the efficiency and safety of the Delivery Services operations.	$65,795	2.00

	Dollars	FTEs
The Approved Budget includes an increase of $146,452 to fund 2.0 FTE Administrative Associate positions for the Faulk Central Library and 2.5 FTE Administrative Associate positions for the Branch Services division to support the current shelving workload system-wide.	$146,452	4.50
The Approved Budget includes an increase of $58,311 to fund an additional 1.0 FTE Managing Librarian position for the Branch Services division in order to eliminate the need for shared supervision of two branch locations by one Managing Librarian.	$58,311	1.00
The Approved Budget includes an increase of $127,916 in funding for 2.75 FTEs and associated support costs for the Austin History Center in FY 2006.	$127,916	2.75
The Approved Budget includes an increase of $1,022,180 in funding for 30.63 FTEs to reopen all Branch Libraries one additional day per week in FY 2006.	$1,022,180	30.63
4. <u>Support Services</u>		
The Approved Budget includes funding in the amount of $10,245 for annual ongoing software and maintenance for three self-check stations purchased in FY 2005.	$10,245	
The Approved Budget includes an increase in funding in the amount of $97,712 to offset decreases in indirect cost reimbursements due to loss of the Federal Technical Assistance Negotiated Grant (TANG) and Central Texas Library System (CTLS) grant.	$97,712	
The Approved Budget includes a decrease in capital funding in the amount of ($341,843) for one-time costs associated with replacement of aging computers and printers, Vend-A-Card pay for print systems and hardware needed to increase the bandwidth on the Library Department's public network.	($341,843)	
The Approved Budget includes an increase in funding in the amount of $5,000 for department-wide training.	$5,000	
The following change was approved by Council at Budget Adoption:		
The City Council voted to increase the departmental expenditures by $153,753 for 3.0 Librarian FTEs for the Dell Wired for Youth Program for Faulk, Cepeda and Windsor libraries.	$153,753	3.00

Library – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
LIBRARY COLLECTION SERVICES										
Cataloging Support	$591,205	8.00	$573,917	8.00	$568,422	8.00	$577,341	8.00	$592,033	8.00
Collection Support	$1,901,642	14.88	$2,286,842	14.88	$2,174,881	13.88	$2,240,485	13.88	$2,267,140	13.88
Subtotal	$2,492,847	22.88	$2,860,759	22.88	$2,743,303	21.88	$2,817,826	21.88	$2,859,173	21.88
PUBLIC SERVICES										
Austin History Center	$584,787	10.25	$596,769	10.25	$614,158	11.25	$783,278	14.00	$815,740	14.00
Circulation	$7,221,058	165.54	$7,801,035	166.09	$7,867,654	165.84	$9,273,223	203.97	$9,621,087	203.97
Reference and Information Services	$860,814	14.43	$961,651	15.13	$905,933	15.13	$933,233	15.13	$966,829	15.13
Youth Services	$1,263,830	24.00	$1,332,661	24.00	$1,333,945	24.00	$1,319,740	24.00	$1,507,714	27.00
Subtotal	$9,930,489	214.22	$10,692,116	215.47	$10,721,690	216.22	$12,309,474	257.10	$12,911,370	260.10
SUPPORT SERVICES										
Administration and Management	$419,614	5.00	$454,902	4.00	$447,491	5.00	$627,034	5.00	$639,828	5.00
Facility Expenses	$1,164,585	19.00	$1,240,359	18.00	$1,289,181	18.00	$1,226,063	18.00	$1,259,272	18.00
Financial Monitoring / Budgeting	$111,513	1.65	$99,226	1.65	$103,987	1.65	$98,973	1.65	$101,544	1.65
Information Technology Support	$1,433,289	10.00	$1,354,871	10.00	$1,304,393	10.00	$1,039,844	10.00	$1,058,027	10.00
Personnel / Training	$312,541	4.00	$300,558	4.00	$323,252	4.00	$295,732	4.00	$303,009	4.00
PIO / Community Services	$149,751	3.00	$195,330	2.75	$174,683	2.00	$153,663	2.00	$156,866	2.00
Purchasing / M/WBE	$105,677	2.10	$116,298	2.10	$115,791	2.10	$109,248	2.10	$111,953	2.10
Vehicle / Equipment Maintenance	$66,398	0.00	$65,021	0.00	$69,533	0.00	$71,279	0.00	$71,279	0.00
Subtotal	$3,763,367	44.75	$3,826,565	42.50	$3,828,311	42.75	$3,621,836	42.75	$3,701,778	42.75
TRANSFERS & OTHER REQUIREMENTS										
Transfers	$0	0.00	$30,170	0.00	$30,170	0.00	$599,602	0.00	$30,170	0.00
Subtotal	$0	0.00	$30,170	0.00	$30,170	0.00	$599,602	0.00	$30,170	0.00
Total	$16,186,703	281.85	$17,409,610	280.85	$17,323,474	280.85	$19,348,738	321.73	$19,502,491	324.73

Library – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
LIBRARY COLLECTION SERVICES										
Collection Support	$1,002	0.00	$0	0.00	$3,471	0.00	$0	0.00	$0	0.00
Subtotal	$1,002	0.00	$0	0.00	$3,471	0.00	$0	0.00	$0	0.00
PUBLIC SERVICES										
Circulation	$4,457	0.00	$0	0.00	$9,931	0.00	$0	0.00	$0	0.00
Reference and Information Services	$58,890	0.00	$62,000	0.00	$62,000	0.00	$62,000	0.00	$62,000	0.00
Youth Services	$36,248	0.00	$0	0.00	$24,190	0.00	$0	0.00	$0	0.00
Subtotal	$99,595	0.00	$62,000	0.00	$96,121	0.00	$62,000	0.00	$62,000	0.00
SUPPORT SERVICES										
Administration and Management	$116,964	0.00	$119,953	0.00	$67,974	0.00	$22,241	0.00	$22,241	0.00
Information Technology Support	$1,400	0.00	$0	0.00	$1,400	0.00	$0	0.00	$0	0.00
Subtotal	$118,364	0.00	$119,953	0.00	$69,374	0.00	$22,241	0.00	$22,241	0.00
Total	$218,962	0.00	$181,953	0.00	$168,966	0.00	$84,241	0.00	$84,241	0.00

Library – 2005-06

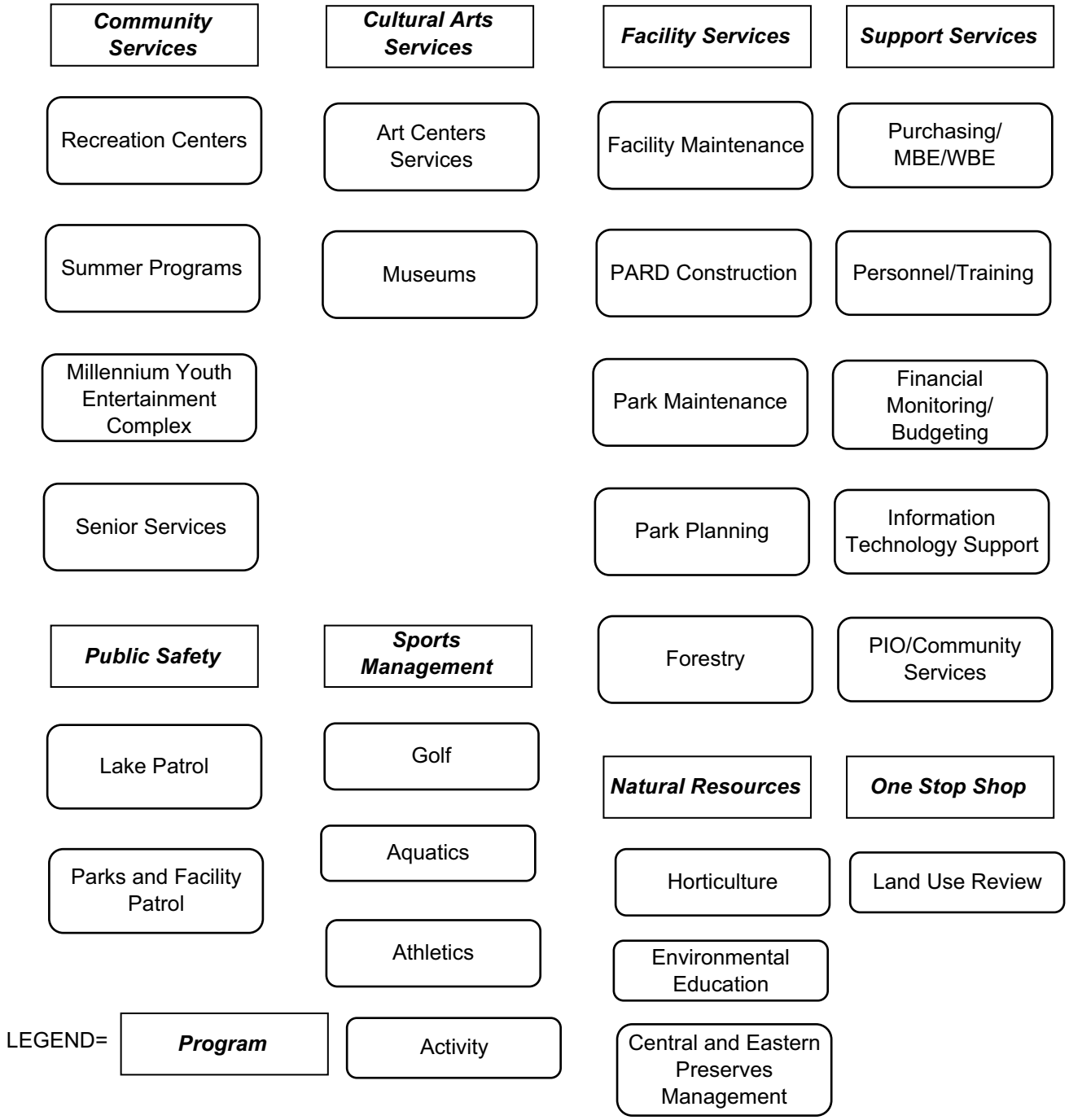
Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
PUBLIC SERVICES										
Austin History Center	$0	0.00	$0	0.00	$0	0.00	$5,000	0.00	$5,000	0.00
Circulation	$0	0.00	$1,500	0.00	$0	0.00	$0	0.00	$0	0.00
Reference and Information Services	$0	0.00	$3,000	0.00	$3,000	0.00	$0	0.00	$0	0.00
Youth Services	$100,046	1.00	$110,000	1.00	$95,856	1.00	$110,000	1.00	$110,000	1.00
Subtotal	$100,046	1.00	$114,500	1.00	$98,856	1.00	$115,000	1.00	$115,000	1.00
Total	$100,046	1.00	$114,500	1.00	$98,856	1.00	$115,000	1.00	$115,000	1.00

Parks and Recreation

Parks and Recreation Department
Golf Enterprise Fund
Recreation Programs Enterprise Fund
Softball Enterprise Fund
Golf Surcharge Fund

Parks and Recreation — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$2,811,690	$2,972,229	$2,972,229	$2,982,240	$2,982,240
Requirements	$26,682,257	$27,974,472	$27,964,474	$26,970,708	$27,140,708
Full-time Equivalents (FTEs)	381.50	345.00	345.00	360.00	360.00

*Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also inlcudes $503,818 for capital and critical one-time costs.

Parks and Recreation — 2005-06

Mission

The purpose of the Parks and Recreation Department is to provide, protect and preserve a park system that promotes life-enhancing experiences for the Austin community. To help the department achieve its mission the following goals have been developed.

Goals

In order to increase participation in structured community recreation in the Austin community annually, the department will:

- Offer 30% of its community recreation programs for free
- Increase participation in the Summer Playground program by 15%
- Increase participation in the Instructional Swim Program by 2%

In order to address the fundamental social needs of the Austin community annually, the department will provide supportive social service by:

- Serving 140,000 meals to senior citizens
- Assisting 75 senior citizens in securing employment
- Serving 75,000 cold lunches to youth in the summer

To promote a safer park system the department will manage the level of unsafe activity by ensuring:

- A 5% decrease in the number of reported employee injuries
- A 95% average patron safety rating at pools

In order to enrich the Austin community's artistic and cultural environment annually, the department will:

- Strive for a 98% favorable rating for Art Center Services
- Strive for a 98% favorable rating for Museum Services

In order to protect Austin's investment in recreational land, urban forest ecosystem, water, and facilities annually, the department will:

- Complete 95% of maintenance and operations work within the allotted time
- Maintain a ratio of 24 acres of parkland to 1,000 population (national benchmark)
- Ensure that 95% of participants in environmental education indicate an increase of environmental awareness

In order to increase the efficiency of administrative services annually, the department will:

- Meet 100% of its reporting deadlines
- Maintain a payroll error rate of less than 1%
- Maintain a 25 day turnaround time for accounts payable

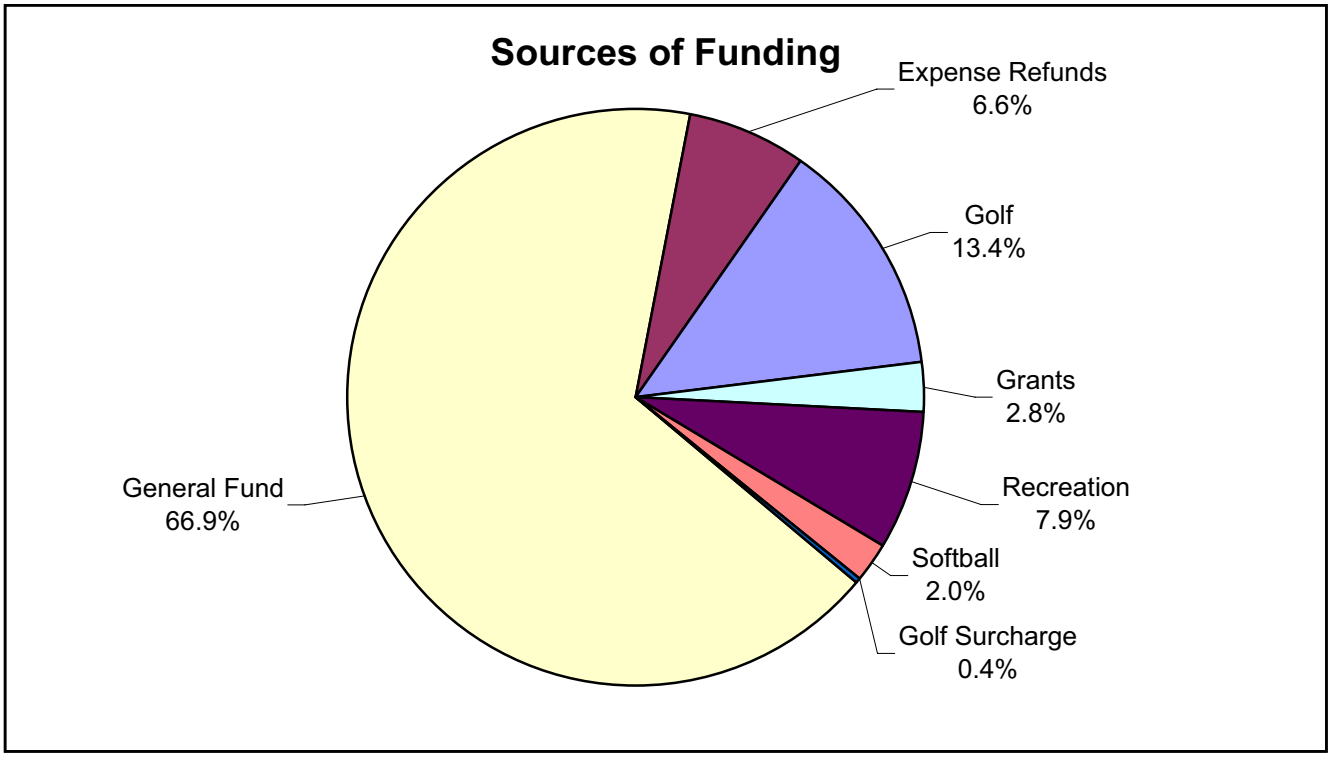
To help the department track how well the goals are being met key indicators were developed along with appropriate performance measures.

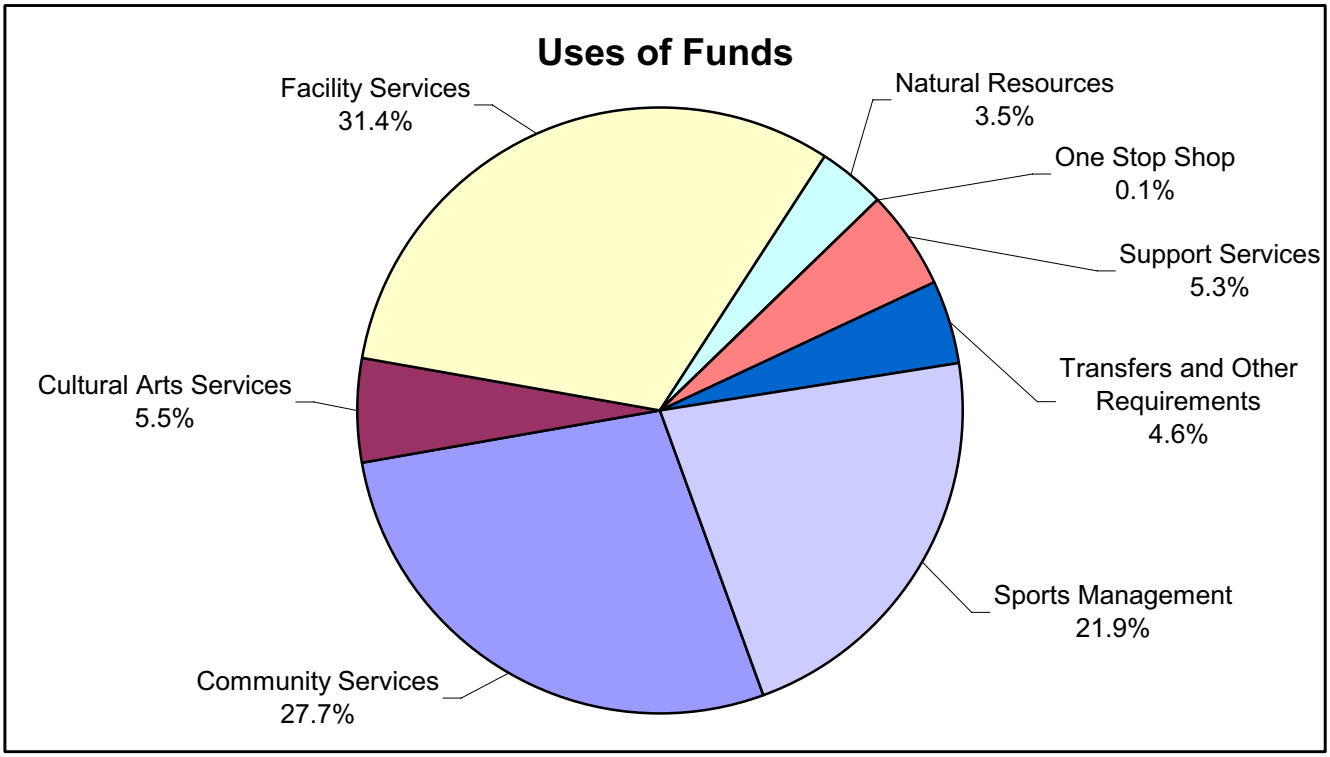
Key Indicators

The key indicators used by the Parks and Recreation Department include:

- Gross Operating and maintenance per capita
- Total number of supervised youth activities
- Number of estimated youth participant hours
- Cost per youth participant hour
- Number of park acres per 1,000 population

Parks and Recreation – Total Budget $40.5 million





Parks and Recreation – Total Budget $40.5 million

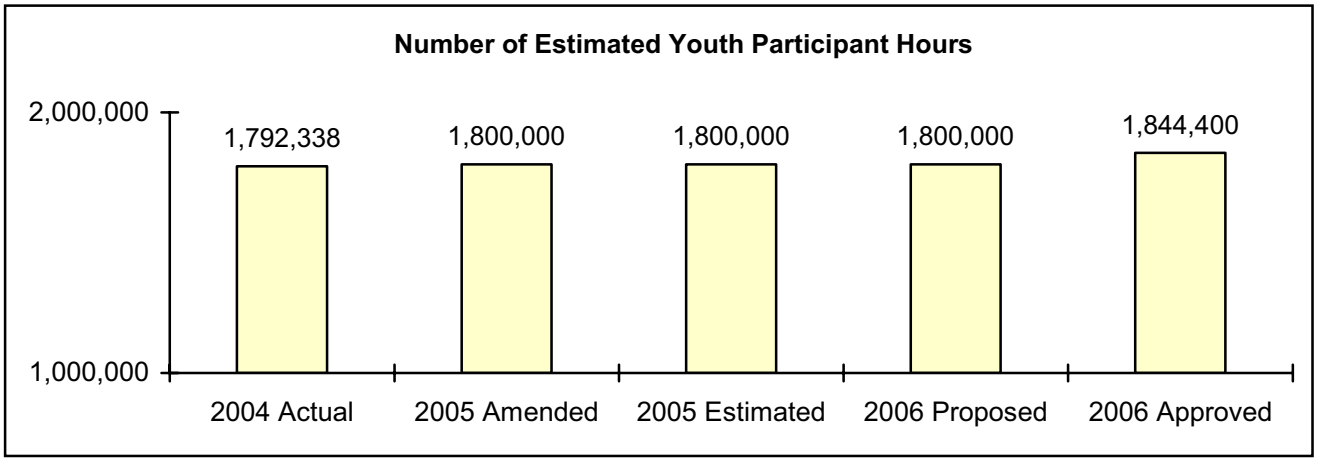
	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
General Fund					
Revenue	$2,811,690	$2,972,229	$2,972,229	$2,982,240	$2,982,240
Requirements	$26,682,257	$27,974,472	$27,964,474	$26,970,708	$27,140,708
Golf Fund					
Revenue	$5,246,582	$5,847,555	$5,413,342	$5,444,755	$5,444,755
Requirements	$5,407,544	$5,889,332	$5,317,449	$5,375,423	$5,407,927
Golf Surcharge Fund					
Revenue	$90,743	$100,000	$100,000	$160,000	$160,000
Requirements	$250,000	$200,000	$200,000	$160,000	$160,000
Recreation Fund					
Revenue	$2,910,291	$3,083,470	$3,021,977	$3,192,320	$3,192,320
Requirements	$2,894,858	$2,998,372	$2,926,435	$3,101,116	$3,109,363
Softball Fund					
Revenue	$802,525	$838,200	$841,700	$810,000	$810,000
Requirements	$860,930	$846,494	$785,728	$835,713	$838,953
Grants	$1,282,830	$1,461,644	$1,582,880	$1,148,500	$1,148,500
Expense Refunds	$2,501,013	$2,699,468	$2,251,398	$2,674,377	$2,674,377
Full-time Equivalents (FTEs)	484.00	433.50	433.50	443.50	443.50

Budget Highlights

The Approved Budget for the Parks and Recreation Department includes the personnel and equipment necessary to achieve the goals and objectives of the department.

Community Services Program

The Community Service Program offers a wide variety of recreational activities to youths, teens, adults, and seniors.



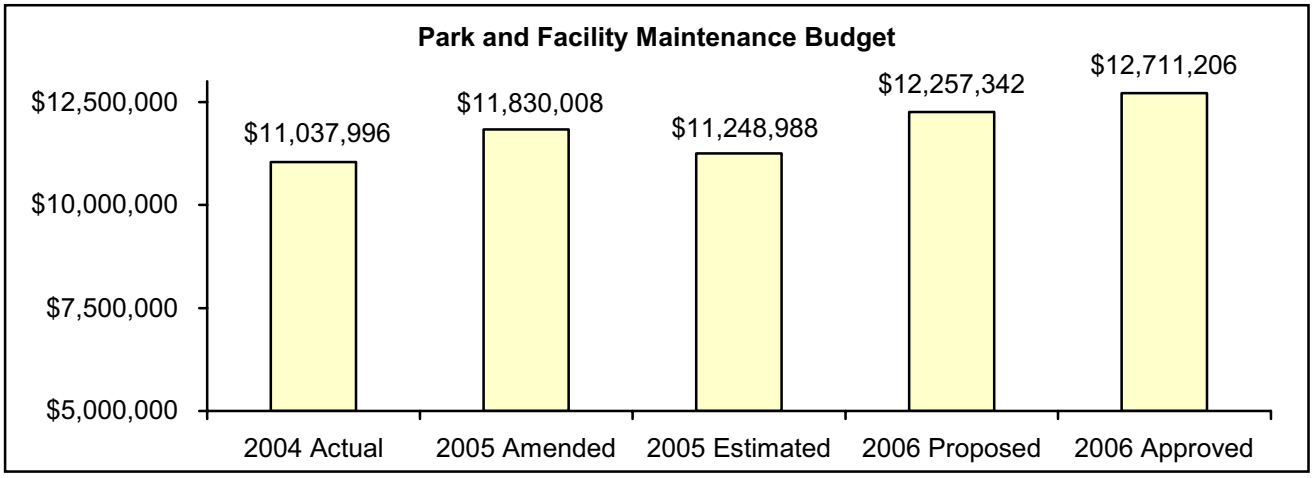
The Approved Budget for the Community Services Program FY 2005-06 is $11.2 million, of which $8.5 million is funded by General Fund. The expansion of the Metz Recreation Center is scheduled for completion in March 2006. One additional FTE, a Recreation Program Specialist, was added in the Approved Budget for this expansion. The Department utilizes the number of estimated youth participant hours as a key indicator to measure the amount of time the Community Services program devotes to Austin's youth in the Summer Playground program and the Totally Cool, Totally Art program, as well as various community recreation programs.

Parks and Recreation – Total Budget $40.5 million

An amendment from the dais increased the Community Services budget by $110,000 to fund ten additional Summer Playground sites.

Facility Services

The Approved Budget for the Facility Services Program is $12.7 million. The Department will utilize these funds to plan, construct, maintain, and preserve parks and recreational facilities throughout the City's parks system.



The Department measures its performance in the area of park development by tracking the number of parkland acres per capita. The standard set by the National Recreation and Parks Association (NRPA) for parkland acres per 1,000 population is 10 acres. Austin has 24.47 acres of parkland per 1,000 population.

The Approved Budget includes one FTE, Irrigation Tech II, for park maintenance in recently annexed areas including: Harris Branch, Scofield Farms, and Riata Park. The Approved Budget also includes the addition of a parks crew consisting of four FTEs, two Parks Grounds Assistants, one Irrigation Technician, and one Forestry Technician, to address maintenance needs city-wide, including the addition of Colony Park to the City's parks inventory. An additional Parks Ground Assistant is added to the north district mowing crew.

For FY 2006, the Department developed a new activity which will allow it to better address Forestry issues throughout the city. The Approved Budget includes five new FTEs, one Forestry Technician Senior, three Forestry Technicians and one Forestry Specialist for this activity. The new FTEs will join 16 existing Forestry FTEs to focus specifically on tree and blind corner maintenance.

An amendment from the dais increased the Facility Services budget by $60,000 to fund Congress Avenue tree and landscape maintenance.

Sports Management

The Sports Management Program provides the Austin community with a variety of sports programs and facilities. In 2004-05, citizens of Austin enjoyed 953,857 swimmer hours, and played 270,767 rounds of golf. Over 1,700 teams participated in the various sports leagues sponsored by the Athletics program. The Approved Budget for the Sports Management Program is $8.8 million, of which only $3.6 million is funded by the General Fund.

The Approved Budget includes a change to the City's golf program—the closing of the Bergstrom Golf Course in December 2005. Revenue at Bergstrom has declined 39 percent since FY02, while rounds of golf played have declined 33 percent. In addition, the course has deteriorated over this period due to a lack of funds for reinvestment. Both the club house and the course's irrigation system are in disrepair, requiring sizeable investments that cannot be amortized by the time the land is needed for the implementation of Austin Bergstrom International Airport's master plan. Included in this plan is the construction of a new hangar. Further, the widening

of State Highway 71 will take away three or more holes of the golf course within five years. In FY06, the Golf Enterprise Fund will realize $0.2 million in savings resulting from closure of this course. These funds can be redirected to improve other courses in the golf system.

Cultural Arts Services

The Cultural Arts Program provides a variety of historical and artistic experiences for the Austin community to enjoy. The George Washington Carver Theatre and Museum expansion opened in February 2005. The Approved Budget for the Cultural Arts Services Program includes one FTE, a Cultural Arts Education Coordinator, for the Carver Museum. This position will assist in the promotion of African-American history and culture. The opening of the Carver museum provides the opportunity for the Department to offer additional free and fee-based cultural arts programs. Additionally, the Department will expand the number of art classes offered at the Elisabet Ney Museum in FY 2006. The Approved Budget for the Cultural Arts Program is $2.2 million.

Natural Resources

The Natural Resources Program provides environmental education and recreation programs while helping to preserve Austin's natural environment. In 2004-05, the Garden Center welcomed over 402,645 visitors. The Approved Budget for the Natural Resources Program is $1.5 million.

Public Safety

The Approved Budget transfers $2,257,765 to the Department of Public Safety and Emergency Management.

Support Services

The Management Services Program provides personnel, financial, custodial, administrative, and technical support for the entire Department. The Approved Budget for the program is $2.2 million. This includes the transfer of one FTE, an Administrative Specialist from the Neighborhood Planning and Zoning Department. It also includes the transfer of one FTE, a Neighborhood Liaison, from the Austin Police Department.

Employee Benefits

The Approved Budget includes an increase of $357,796 for full year funding of the $10 per hour living wage that was implemented in FY 2005 and an additional increase to adjust the living wage to $10.90 an hour. The Approved Budget also includes $445,939 for pay for performance increases.**

Capital Budget

The 2005-06 Approved Capital Budget includes:

- $250,000 for ADA Improvements
- $4,170,000 for Gus Garcia Recreation Center
- $50,000 for Brownie Park
- $160,000 for Minor Golf Course Improvements
- $250,000 for Deep Eddy Bathhouse

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- $283,300 for capital equipment
- $220,518 for Service Incentive Enhancement

**In the Proposed Budget, PARD included $445,939 for pay for performance increases. In the Approved Budget, $65,097 of this amount was transferred to the Department of Public Safety and Emergency Management to fund pay for performance for Park Police Officers.

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Increase due to increased utilization of Park Facilities	$10,011	

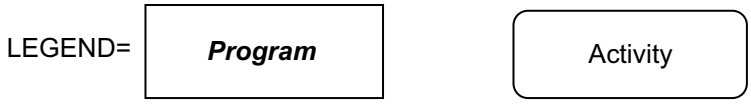
Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $445,939 for salary increases associated with Pay for Performance in FY 2006. $357,796 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$803,735	
An additional $5,529 has been included for salary increases associated with market adjustments.	$5,529	
2. Public Safety		
The Approved Budget includes an increase of $109,376 for temporary employees and overtime, as well as $8,149 in costs for associated benefits.	$117,525	
The Approved Budget transfers $2,257,765 to the Department of Public Safety and Emergency Management to annualize salary, benefits, awards, and commodities and contractuals.*	($2,257,765)	
3. Sports Management		
The Approved Budget includes a decrease of $40,000 for one time funding of the renovation of the Deep Eddy Bathhouse.	($40,000)	
The Approved Budget includes a decrease of $4,107 for contractuals and commodities.	($4,107)	
The Approved Budget transfers out $38,887 and one FTE, an Occupational Health and Safety Coordinator, to the Support Services Program of the Department.	($38,887)	(1.00)
The Approved Budget includes a decrease of $51,990 for utilities.	($51,990)	
4. Facility Services		
The Approved Budget includes an increase of $128,966 and 4 FTEs as well as $16,468 for contractuals and commodities for a new park maintenance crew that will serve parks system-wide, including the new Colony Park.	$145,434	4.00

* A Budget Amendment on August 4, 2005 created the Department of Public Safety and Emergency Management. PARD transferred 43 FTEs and $273,632 to fund PSEM for six weeks at the conclusion of FY 2005.

	Dollars	FTEs
The Approved Budget includes an increase of $36,770 and 1 FTE, as well as $7,261 for contractuals and commodities to maintain recently annexed areas.	$44,031	1.00
The Approved Budget includes an increase of $163,495 and 5 FTEs, as well as $6,031 for contractuals and commodities for forestry maintenance.	$169,526	5.00
The Approved Budget transfers $163,163 and 4.75 FTEs to Support Services.	($163,163)	(4.75)
The Approved Budget includes the addition of 1 FTE, a Parks Ground Assistant.	$32,681	1.00
The Approved Budget contains an reduction in the amount of Expense Refunds, anticipated in the net amount of $49,091.	$49,091	
The Approved Budget includes an increase of $234,127 for fleet maintenance.	$234,127	
The Approved Budget includes a decrease of $3,000 for one time moving expenses of the Trail of Lights workshop.	($3,000)	
The Approved Budget includes a decrease of $25,000 for one time funding of the Austin Past and Present Project.	($25,000)	
The Approved Budget includes an increase in vacancy savings of $30,000	($30,000)	
5. <u>Cultural Arts Services</u>		
The Approved Budget includes a decrease of $282,800 for one time capital purchases for the Carver Museum and Cultural Center made in FY 2005.	($282,800)	
The Approved Budget includes an increase of $41,555 and 1 FTE, a Cultural Arts Education Coordinator, for the Carver Museum and Cultural Center.	$41,555	1.00
The Approved Budget decreases commodities by $18,646.	($18,646)	
The Approved Budget includes an increase of $7,711 for utilities.	$7,711	
The Approved Budget includes an increase in vacancy savings of $41,061.	($41,061)	
6. <u>Community Services</u>		
The Approved Budget includes an increase of $29,826 and 1 FTE as well as $66,129 for temporaries, contractuals and commodities for the expansion of the Metz Recreation Center. This includes partial year funding for 9 months. Annualized costs will be included in the FY 2007 Budget.	$95,955	1.00
The Approved Budget includes an increase in vacancy savings of $214,597.	($214,597)	
The Approved Budget includes a decrease of $15,631 for utilities.	($15,631)	

	Dollars	FTEs
The Approved Budget includes an increase of $27,667 for temporary and seasonal employees, as well as overtime pay.	$27,667	
The Approved Budget includes an increase of $16,457 for vehicle rental.	$16,457	
7. Natural Resources		
The Approved Budget includes an increase in contractuals and commodities.	$37,887	
The Approved Budget includes an increase in vacancy savings of $40,565.	($40,565)	
The Approved Budget includes a decrease of $20,458 for temporary and seasonal employees and overtime as well as $1,524 for associated benefits.	($21,982)	
8. Support Services		
The Approved Budget includes an increase of $51,757 and 1 FTE transferred from Neighborhood Planning and Zoning.	$51,757	1.00
The Approved Budget includes an increase of $61,691 and 1 FTE transferred from the Austin Police Department.	$61,691	1.00
The Approved Budget transfers $163,163 and 4.75 FTEs from Facility Services.	$163,163	4.75
The Approved Budget transfers $38,887 and one FTE, an Occupational Health and Safety Coordinator from Sports Management.	$38,887	1.00
The Approved Budget includes a decrease of $13,000 for educational travel.	($13,000)	
The Approved Budget includes an increase in vacancy savings of $108,906.	($108,906)	
The Approved Budget includes personnel cost increases associated with the creation of an executive management team to enhance overall management of the department and support city-wide succession planning efforts.	$236,710	
The following changes were approved by Council at Budget Adoption:		
The Approved Budget includes an increase of $110,000 for the Summer Playground Program to allow for 10 extra sites.	$110,000	
The Approved Budget includes an increase of $60,000 for Congress Avenue tree and landscape maintenance.	$60,000	

Golf Enterprise Fund — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$5,246,582	$5,847,555	$5,413,342	$5,444,755	$5,444,755
Requirements	$5,407,544	$5,889,332	$5,317,449	$5,375,423	$5,407,927
Full-time Equivalents (FTEs)	63.00	50.00	50.00	45.00	45.00

Golf Enterprise Fund — 2005–06

Significant Revenue and Expenditure Changes by Program

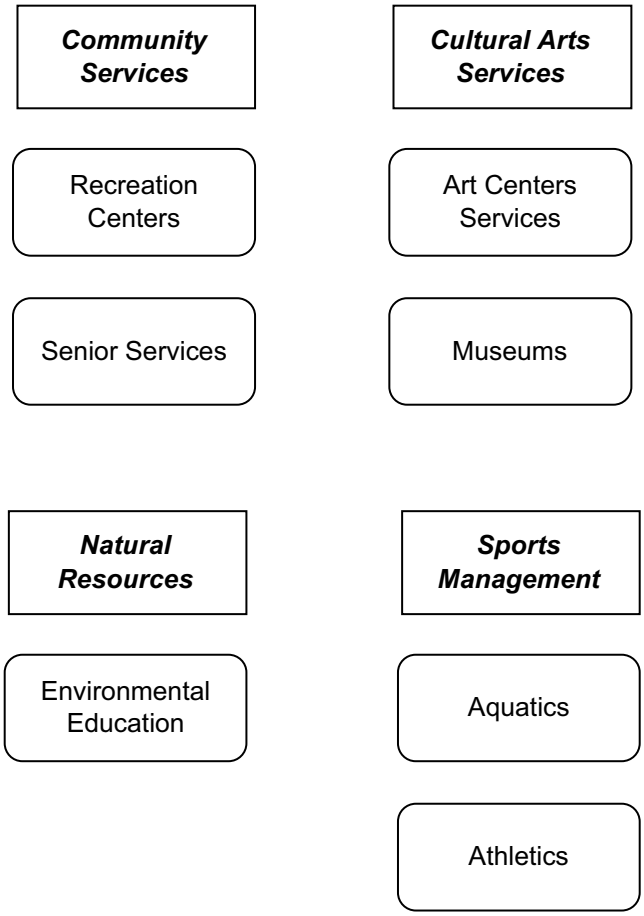
Revenue Changes	Dollars	FTEs
1. Decreased revenue associated with termination of the Bergstrom Golf Course management agreement.	($266,909)	
2. Increased revenue associated with increased green fees as well as increased fees for golf carts.	$63,000	
3. Decreased revenue associated with reduction in rounds played.	($190,891)	
4. Decreased interest income.	($8,000)	

Expenditure Changes	Dollars	FTEs
1. City-Wide		
The Approved Budget includes $53,352 for salary increases associated with Pay for Performance in FY 2006. $47,429 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$100,781	
The Approved Budget includes $31,179 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$31,179	
An additional $1,366 has been included for salary increases associated with the market adjustments.	$1,366	
2. Sports Management		
The Approved Budget includes a decrease of $303,516 for maintenance contracts, associated with the termination of a city-wide maintenance agreement.	($303,516)	
The Approved Budget includes a decrease of $6,353 for utilities at various golf courses.	($6,353)	
The Approved Budget includes a decrease of $11,923 for preventative vehicle maintenance.	($11,923)	
The Approved Budget includes a decrease of $472,707, inclusive of $252,408 and 5 vacant FTEs, commodities, and contracuals, due to the termination of the Bergstrom Golf Course management agreement with the Aviation Department.	($472,707)	(5.00)
The Approved Budget includes an increase of $97,427 in vacancy savings.	($97,427)	
The Approved Budget includes a decrease of $83,363 due to the completetion of a five-year repayment agreement to the Aviation Fund for the acquistion of Morris Williams Golf Course, acquired with federal assistance.	($83,363)	

Golf Enterprise Fund — 2005–06

	Dollars	FTEs
3. <u>Support Services</u>		
The Approved Budget includes an increase of $342,510 in GO Debt Service.	$342,510	
The Approved Budget includes an decrease of $10,882 in Administrative Support.	($10,882)	
The Approved Budget includes an increase of $5,000 in Accrued Payroll	$5,000	
The Approved Budget includes an increase of $941 in Workers' Compensation	$941	
The following changes were approved by Council at Budget Adoption:		
An additional $32,504 has been included for salary increases associated with the market adjustments.	$32,504	

Recreation Programs Enterprise Fund —2005-06



LEGEND= ***Program*** Activity

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$2,910,291	$3,083,470	$3,021,977	$3,192,320	$3,192,320
Requirements	$2,894,858	$2,998,372	$2,926,435	$3,101,116	$3,109,363
Full-time Equivalents (FTEs)	19.50	19.50	19.50	19.50	19.50

Recreation Programs Enterprise Fund—2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Increase in revenue due to expanded fee based programs at the renovated George Washington Carver Museum.	$31,350	
2. Increase in revenue due to additional classes offered at the Elizabet Ney Museum.	$71,500	
3. Increase in revenue due to increased participation in fee based cultural arts programs throughout the city.	$6,000	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $16,550 for salary increases associated with Pay for Performance in FY 2006. $2,612 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$19,162	
The Approved Budget includes $9,508 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$9,508	
2. Cultural Arts Services		
The Approved budget includes an increase of $30,000 for expanded fee based programs at the renovated George Washington Carver Museum.	$30,000	
The Approved budget includes an increase of $70,793 for additional art classes at the Elizabet Ney Museum.	$70,793	
The Approved budget includes an increase of $35,173 for commodities and contractuals to address increased participation in cultural arts programs throughout the city.	$35,173	
3. Community Services		
The Approved budget includes a decrease of $31,637 for temporary salaries, as well as $2,357 in associated benefits for various recreation centers.	($33,994)	
4. Support Services		
The Approved budget includes a decrease in Worker's Compensation of	($310)	
The Approved budget includes a decrease in Administrative Support of $27,861.	($27,861)	
The following changes were approved by Council at Budget Adoption:		
An additional $8,247 has been included for salary increases associated with the market adjustments.	$8,247	

Softball Enterprise Fund — 2005–06

Sports Management

Athletics

LEGEND= ***Program*** Activity

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$802,525	$838,200	$841,700	$810,000	$810,000
Requirements	$860,930	$846,494	$785,728	$835,713	$838,953
Full-time Equivalents (FTEs)	7.00	7.00	7.00	7.00	7.00

Softball Enterprise Fund — 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes

	Dollars	FTEs
1. Decrease revenue due to the anticipated reduction in number of teams and league play.	($28,200)	

Expenditure Changes

	Dollars	FTEs
1. City-Wide		
The Approved Budget includes $6,195 for salary increases associated with Pay for Performance in FY 2006. $7,861 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$14,056	
The Approved Budget includes $3,662 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$3,662	
2. Sports Management		
The Approved Budget includes a $53,000 decrease in personnel costs associated with temporary positions.	($53,000)	
The Approved Budget includes a reduction in vacancy savings of $30,131.	$30,131	
3. Support Services		
The Approved Budget includes a $1,000 increase in accrued payroll.	$1,000	
The Approved Budget includes a $38 increase in administrative support.	$38	
The Approved Budget includes a $6,325 decrease in Workers' Compensation.	($6,325)	
The following changes were approved by Council at Budget Adoption:		
An additional $3,240 has been included for salary increases associated with the market adjustments.	$3,240	

Parks and Recreation – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY SERVICES										
Millennium Youth Entertainment Complex	$768,788	0.00	$652,419	0.00	$766,358	0.00	$652,419	0.00	$652,419	0.00
Recreation Centers	$5,473,508	74.00	$5,606,445	72.00	$5,556,933	72.00	$5,567,994	74.00	$5,668,789	74.00
Senior Services	$1,438,715	22.25	$1,689,266	22.25	$1,676,920	22.25	$1,652,005	21.25	$1,688,228	21.25
Summer Programs	$368,681	0.00	$398,840	1.00	$398,917	1.00	$392,639	1.00	$504,055	1.00
Subtotal	$8,049,692	96.25	$8,346,970	95.25	$8,399,128	95.25	$8,265,057	96.25	$8,513,491	96.25
CULTURAL ARTS SERVICES										
Art in Public Places	$1,212	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Arts Center Services	$711,576	11.00	$728,171	9.00	$717,346	9.00	$659,898	9.00	$674,885	9.00
Museums	$463,706	6.50	$1,134,916	11.50	$780,374	11.50	$910,955	12.50	$926,259	12.50
Subtotal	$1,176,494	17.50	$1,863,087	20.50	$1,497,720	20.50	$1,570,853	21.50	$1,601,144	21.50
FACILITY SERVICES										
Facility Maintenance	$1,814,961	28.00	$1,752,193	28.00	$1,789,912	28.00	$1,759,749	28.00	$1,804,776	28.00
Forestry	$679,563	0.00	$523,634	0.00	$642,569	0.00	$700,192	21.00	$797,948	21.00
PARD Construction	$285,893	9.00	$225,405	8.00	$324,804	8.00	$119,255	5.00	$127,130	5.00
Park Maintenance	$5,626,437	126.25	$6,211,410	123.75	$5,794,846	123.75	$6,662,399	110.25	$6,942,257	110.25
Park Planning	$274,893	13.00	$348,446	12.85	$309,033	12.85	$295,920	13.60	$319,268	13.60
Special Events	$367,264	0.00	$408,178	0.00	$407,779	0.00	$408,176	0.00	$408,176	0.00
Subtotal	$9,049,011	176.25	$9,469,266	172.60	$9,268,943	172.60	$9,945,691	177.85	$10,399,555	177.85
NATURAL RESOURCES										
Environmental Education	$616,819	9.00	$495,539	8.00	$497,041	8.00	$486,319	9.00	$498,672	9.00
Horticulture	$307,874	5.00	$479,088	7.00	$434,276	7.00	$453,055	6.00	$463,303	6.00
Preserves Management	$44,028	1.00	$47,148	1.00	$45,326	1.00	$47,610	1.00	$49,924	1.00
Subtotal	$968,721	15.00	$1,021,775	16.00	$976,643	16.00	$986,984	16.00	$1,011,899	16.00
ONE STOP SHOP										
Land Use Review	$0	0.00	$7,798	0.15	$7,798	0.15	$7,842	0.15	$8,027	0.15
Subtotal	$0	0.00	$7,798	0.15	$7,798	0.15	$7,842	0.15	$8,027	0.15
PUBLIC SAFETY										

Parks and Recreation – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Lake Patrol	$297,255	4.00	$343,821	0.00	$320,248	0.00	$0	0.00	$0	0.00
Park and Facility Patrol	$2,106,943	34.00	$1,758,021	0.00	$2,147,152	0.00	$0	0.00	$0	0.00
Subtotal	$2,404,198	38.00	$2,101,842	0.00	$2,467,400	0.00	$0	0.00	$0	0.00
SPORTS MANAGEMENT										
Aquatics	$3,095,528	17.00	$3,250,819	17.00	$3,210,052	17.00	$3,141,705	16.00	$3,159,369	16.00
Athletics	$589,434	2.00	$500,850	0.00	$510,118	0.00	$473,303	0.00	$473,303	0.00
Golf	$2,129	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$3,687,091	19.00	$3,751,669	17.00	$3,720,170	17.00	$3,615,008	16.00	$3,632,672	16.00
SUPPORT SERVICES										
Administration and Management	$243,410	3.00	$203,706	4.00	$293,163	4.00	$455,712	8.00	$475,211	8.00
Financial Monitoring / Budgeting	$447,372	6.00	$339,068	6.00	$425,060	6.00	$430,125	8.00	$443,303	8.00
Information Technology Support	$58,736	1.00	$61,045	1.00	$61,215	1.00	$61,667	1.00	$63,122	1.00
Personnel / Training	$460,865	6.50	$464,943	6.50	$561,706	6.50	$611,082	9.25	$625,530	9.25
PIO / Community Services	$8,102	0.00	$175,504	3.00	$110,448	3.00	$186,758	3.00	$191,086	3.00
Purchasing / M/WBE	$128,562	3.00	$129,306	3.00	$136,587	3.00	$134,792	3.00	$141,183	3.00
Subtotal	$1,347,047	19.50	$1,373,572	23.50	$1,588,179	23.50	$1,880,136	32.25	$1,939,435	32.25
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$38,493	0.00	$38,493	0.00	$699,137	0.00	$34,485	0.00
Subtotal	$0	0.00	$38,493	0.00	$38,493	0.00	$699,137	0.00	$34,485	0.00
Total	$26,682,254	381.50	$27,974,472	345.00	$27,964,474	345.00	$26,970,708	360.00	$27,140,708	360.00

Parks and Recreation – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY SERVICES										
Recreation Centers	$63,596	0.00	$0	0.00	$6,428	0.00	$0	0.00	$0	0.00
Senior Services	$36,442	0.00	$0	0.00	$11,091	0.00	$0	0.00	$0	0.00
Summer Programs	$699	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$100,737	0.00	$0	0.00	$17,519	0.00	$0	0.00	$0	0.00
CULTURAL ARTS SERVICES										
Arts Center Services	$68,979	0.00	$17,146	0.00	$26,372	0.00	$17,146	0.00	$17,146	0.00
Subtotal	$68,979	0.00	$17,146	0.00	$26,372	0.00	$17,146	0.00	$17,146	0.00
FACILITY SERVICES										
Facility Maintenance	$10,863	0.00	$0	0.00	$15,000	0.00	$0	0.00	$0	0.00
Forestry	$138,764	0.00	$259,494	0.00	$186,000	0.00	$259,494	0.00	$259,494	0.00
PARD Construction	$298,656	0.00	$440,993	0.00	$160,000	0.00	$319,078	0.00	$319,078	0.00
Park Maintenance	$792,927	0.00	$847,354	0.00	$958,045	0.00	$882,354	0.00	$882,354	0.00
Park Planning	$747,716	0.00	$812,901	0.00	$661,000	0.00	$850,725	0.00	$850,725	0.00
Special Events	$56	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$1,988,983	0.00	$2,360,742	0.00	$1,980,045	0.00	$2,311,651	0.00	$2,311,651	0.00
NATURAL RESOURCES										
Environmental Education	$36,721	0.00	$33,000	0.00	$34,420	0.00	$33,000	0.00	$33,000	0.00
Subtotal	$36,721	0.00	$33,000	0.00	$34,420	0.00	$33,000	0.00	$33,000	0.00
PUBLIC SAFETY										
Lake Patrol	$175	0.00	$1,000	0.00	$1,000	0.00	$0	0.00	$0	0.00
Park and Facility Patrol	$19,738	0.00	$6,000	0.00	$6,000	0.00	$0	0.00	$0	0.00
Subtotal	$19,913	0.00	$7,000	0.00	$7,000	0.00	$0	0.00	$0	0.00
SPORTS MANAGEMENT										
Aquatics	$75,645	0.00	$70,000	0.00	$70,100	0.00	$98,000	0.00	$98,000	0.00
Athletics	$9,375	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Golf	$86,474	0.00	$0	0.00	$3,000	0.00	$3,000	0.00	$3,000	0.00
Subtotal	$171,494	0.00	$70,000	0.00	$73,100	0.00	$101,000	0.00	$101,000	0.00
SUPPORT SERVICES										

Parks and Recreation – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Administration and Management	$111,724	0.00	$211,580	0.00	$110,500	0.00	$211,580	0.00	$211,580	0.00
Financial Monitoring / Budgeting	$2,092	0.00	$0	0.00	$2,360	0.00	$0	0.00	$0	0.00
Personnel / Training	$0	0.00	$0	0.00	$62	0.00	$0	0.00	$0	0.00
PIO / Community Services	$20	0.00	$0	0.00	$20	0.00	$0	0.00	$0	0.00
Purchasing / M/WBE	$350	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$114,186	0.00	$211,580	0.00	$112,942	0.00	$211,580	0.00	$211,580	0.00
Total	$2,501,013	0.00	$2,699,468	0.00	$2,251,398	0.00	$2,674,377	0.00	$2,674,377	0.00

Parks and Recreation – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY SERVICES										
Recreation Centers	$11,575	0.00	$28,400	0.00	$0	0.00	$28,500	0.00	$28,500	0.00
Senior Services	$1,020,326	13.00	$825,364	12.00	$975,000	12.00	$770,000	12.00	$770,000	12.00
Summer Programs	$250,929	0.00	$300,000	0.00	$300,000	0.00	$300,000	0.00	$300,000	0.00
Subtotal	$1,282,830	13.00	$1,153,764	12.00	$1,275,000	12.00	$1,098,500	12.00	$1,098,500	12.00
CULTURAL ARTS SERVICES										
Museums	$0	0.00	$280,980	0.00	$280,980	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$280,980	0.00	$280,980	0.00	$0	0.00	$0	0.00
NATURAL RESOURCES										
Environmental Education	$0	0.00	$26,900	0.00	$26,900	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$26,900	0.00	$26,900	0.00	$0	0.00	$0	0.00
SPORTS MANAGEMENT										
Golf	$0	0.00	$0	0.00	$0	0.00	$50,000	0.00	$50,000	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$50,000	0.00	$50,000	0.00
Total	$1,282,830	13.00	$1,461,644	12.00	$1,582,880	12.00	$1,148,500	12.00	$1,148,500	12.00

Parks and Recreation – 2005-06

Golf Enterprise Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
SPORTS MANAGEMENT										
Golf	$4,179,084	63.00	$4,711,187	50.00	$4,146,079	50.00	$3,819,630	45.00	$3,941,706	45.00
Subtotal	$4,179,084	63.00	$4,711,187	50.00	$4,146,079	50.00	$3,819,630	45.00	$3,941,706	45.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	($9,441)	0.00	$11,446	0.00	$7,446	0.00	$139,888	0.00	$50,316	0.00
Transfers	$1,237,888	0.00	$1,166,699	0.00	$1,163,924	0.00	$1,415,905	0.00	$1,415,905	0.00
Subtotal	$1,228,447	0.00	$1,178,145	0.00	$1,171,370	0.00	$1,555,793	0.00	$1,466,221	0.00
Total	$5,407,531	63.00	$5,889,332	50.00	$5,317,449	50.00	$5,375,423	45.00	$5,407,927	45.00

Parks and Recreation – 2005-06

Recreation Enterprise Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY SERVICES										
Recreation Centers	$1,560,202	8.00	$1,583,099	8.00	$1,606,024	8.00	$1,553,207	8.00	$1,563,187	8.00
Senior Services	$22,056	0.00	$47,939	0.00	$29,627	0.00	$48,100	0.00	$48,100	0.00
Subtotal	$1,582,258	8.00	$1,631,038	8.00	$1,635,651	8.00	$1,601,307	8.00	$1,611,287	8.00
CULTURAL ARTS SERVICES										
Arts Center Services	$419,111	2.00	$461,218	3.00	$414,152	3.00	$512,813	3.00	$516,624	3.00
Museums	$0	0.00	$0	0.00	$0	0.00	$100,793	0.00	$100,793	0.00
Subtotal	$419,111	2.00	$461,218	3.00	$414,152	3.00	$613,606	3.00	$617,417	3.00
NATURAL RESOURCES										
Environmental Education	$456,955	7.50	$427,270	6.50	$385,536	6.50	$403,395	6.50	$414,290	6.50
Subtotal	$456,955	7.50	$427,270	6.50	$385,536	6.50	$403,395	6.50	$414,290	6.50
SPORTS MANAGEMENT										
Aquatics	$250,406	2.00	$299,021	2.00	$304,384	2.00	$298,137	2.00	$301,242	2.00
Athletics	$25,878	0.00	$30,567	0.00	$26,454	0.00	$32,793	0.00	$32,793	0.00
Subtotal	$276,285	2.00	$329,588	2.00	$330,838	2.00	$330,930	2.00	$334,035	2.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$4,549	0.00	$7,135	0.00	$18,135	0.00	$37,926	0.00	$18,382	0.00
Transfers	$155,676	0.00	$142,123	0.00	$142,123	0.00	$113,952	0.00	$113,952	0.00
Subtotal	$160,225	0.00	$149,258	0.00	$160,258	0.00	$151,878	0.00	$132,334	0.00
Total	$2,894,835	19.50	$2,998,372	19.50	$2,926,435	19.50	$3,101,116	19.50	$3,109,363	19.50

Parks and Recreation – 2005-06

Softball Enterprise Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
SPORTS MANAGEMENT										
Athletics	$805,476	7.00	$794,573	7.00	$732,807	7.00	$773,004	7.00	$789,079	7.00
Subtotal	$805,476	7.00	$794,573	7.00	$732,807	7.00	$773,004	7.00	$789,079	7.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$2,029	0.00	$1,501	0.00	$2,501	0.00	$18,576	0.00	$5,741	0.00
Transfers	$53,425	0.00	$50,420	0.00	$50,420	0.00	$44,133	0.00	$44,133	0.00
Subtotal	$55,454	0.00	$51,921	0.00	$52,921	0.00	$62,709	0.00	$49,874	0.00
Total	$860,930	7.00	$846,494	7.00	$785,728	7.00	$835,713	7.00	$838,953	7.00

Golf Surcharge Fund – 2005-06

Purpose and Nature of Fund

The Golf Surcharge fund was established to account for the collection of surcharge for rounds of golf played at Jimmy Clay, Morris Williams, Lions and Hancock golf courses. Proceeds are used for capital improvements and infrastructure repairs at the City's golf courses.

Factors Affecting Revenue

Although the Approved Budget projects a decrease in revenue for the Golf Fund due to a decrease in the number of rounds of golf played, revenue in the Golf Surcharge Fund is expected to increase due to an increase in fees. The golf surcharge will increase to $1.00 for each adult round and $0.50 for each junior and senior round played from $0.50 for each adult round and $0.25 for each junior and senior round.

Factors Affecting Requirements

In FY 2006 the Golf Fund will transfer $160,000 to the Capital Budget for improvements at the City's golf courses. As currently envisioned, the funding will be used for a ball barrier safety fence at Lions, drainage and cart path improvements at Morris Williams, drainage improvements at Jimmy Clay and leveling of tees at Lions and Hancock. These improvements are designed to maintain a high level of quality for the golfing public in Austin.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$90,743	$100,000	$100,000	$160,000	$160,000
Requirements	$250,000	$200,000	$200,000	$160,000	$160,000

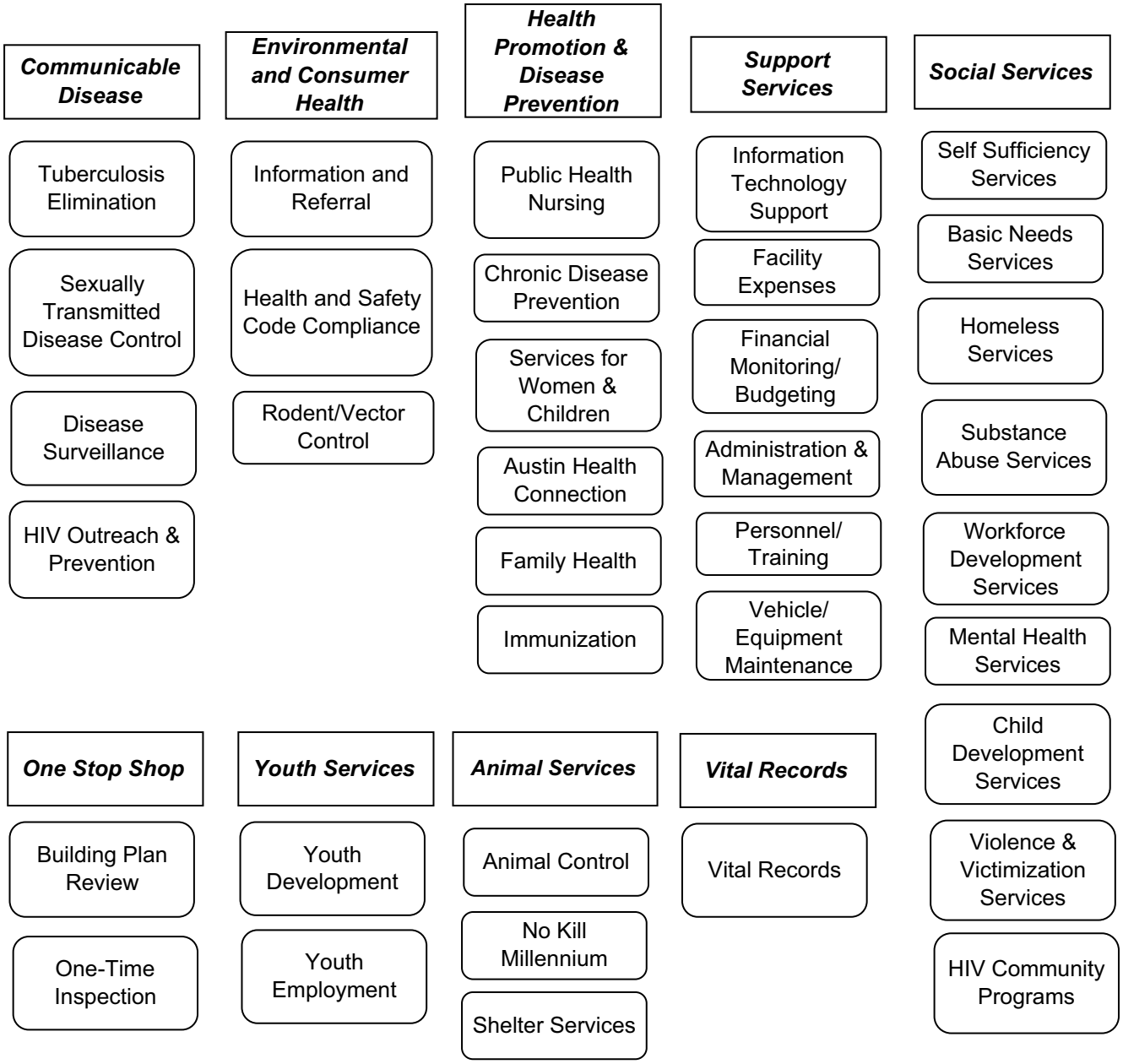
City of Austin
2005-2006
Approved
Budget

Executive Summary
Human Services

Health and Human Services

Health and Human Services
HHSD Travis County Reimbursed Fund
Brackenridge Hospital Fund
Travis County Hospital District

Health and Human Services – 2005-06



LEGEND= ***Program*** Activity

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$3,456,516	$3,832,542	$3,691,475	$3,664,612	$3,664,612
Requirements	$25,568,429	$26,858,796	$26,783,697	$28,381,307	$29,459,232
Full-time Equivalents (FTEs)	238.00	232.00	232.00	243.00	243.00

* Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also includes $225,965 for capital and critical one-time costs.

Health and Human Services – 2005-06

Mission

The mission of the Austin/Travis County Health and Human Services Department (HHSD) is to work in partnership with the community to promote health, safety, and well being. The department has adopted the following goals in order to help achieve this mission.

Goals

The over-all goal of HHSD is to promote a healthy community, which reflects social equity. This will be achieved through:

- **Protection: Public Health Emergency Preparedness** Maintain a public health emergency preparedness plan in coordination with other City Departments and community partners that allocates existing and emergency resources in a flexible and responsive manner to address public health risks in an emergency.
  - Complete training of all HHSD staff (current and new) on COA Public Health Preparedness Medication Distribution Plan by end of FY06.
- **Prevention: Health Services** Prevent the spread of communicable disease and reduce the risk of health complications due to disease and unhealthy behaviors.
  - Increase the percent of children two years of age and under that are age appropriately immunized to reach the national goal of 90% by 2010.
  - Reduce the rate of newly reported AIDS infections by 10% per year.
  - Reduce the racial and ethnic health disparities by 30% by 2010 (consistent with national goals).
  - Reduce the proportion of adults who are obese to < 15 percent in target area by 2010.
  - Reduce the number of asthma hospitalizations for persons aged 5-64 years by 8% and for persons aged < 5 years by 25% in target area by 2010.
  - Prevent diabetes by 2.5 new cases per 1000 population per year and reduce the overall rate of diabetes that is clinically diagnosed by 25 overall cases/per 1000 population per year in target area by 2010.
  - Ensure health care services provided by the Department are in compliance with national or community standards.
    - Maintain at least 90% of TB cases completing therapy.
    - Maintain at least 75% of HIV clients tested who return for post-test counseling.
- **Protection: Health Services** Minimize the public's exposure to health and environmental hazards.
  - Maintain the rate of confirmed cases of food borne illness of less than 2.0 per 100,000 population.
- **Prevention/Provision: Social Services** Promote and foster increased self-sufficiency, healthy behaviors and lifestyle among targeted populations.
  - 97% of youth enrolled in the youth job program successfully completed employment assignment.
  - Maintain the percent of clients served who rate services received as satisfying their basic and emergency needs at a minimum level of 95%.
  - Increase the percent of households case-managed whose income increases beyond the federal poverty level by 25 percentage points by 2007 (from 10% to 35%).
  - Increase the percentage of early childhood programs that meet quality standards to 15% by year 2007.
  - Maintain the percent of homeless persons who receive case management that move into safe and stable housing at a minimum level of 70%.
  - Increase the percent of clients who have maintained sobriety for sixty days after completing treatment from 75% to 78% by 2010.

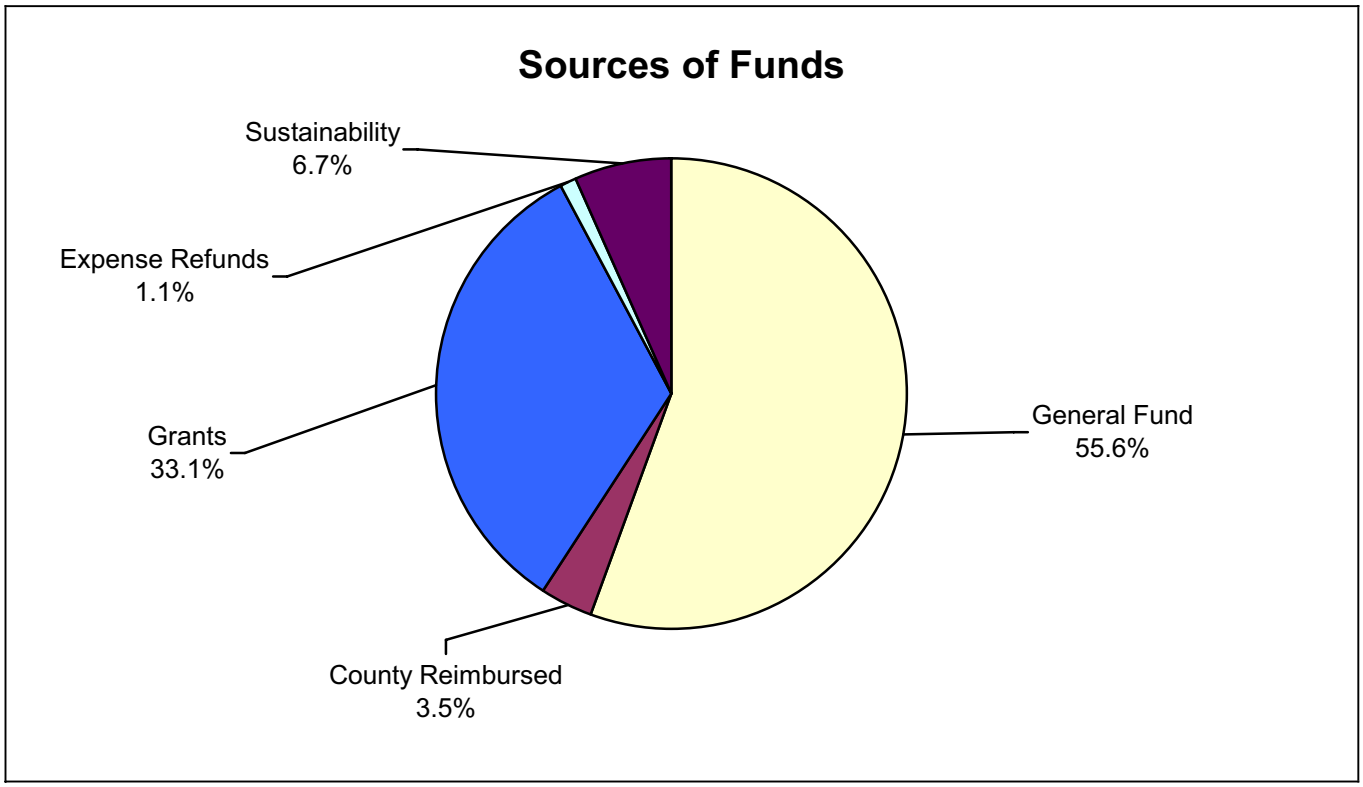
- **Prevention/Provision/Protection: Animal Services/No Kill Millennium** Promote responsible pet ownership and minimize the euthanasia of adoptable animals.
  - Increase the percentage of sheltered adoptable animals rescued, adopted or returned-to-owner per year at the Town Lake Animal Center to 100% by year 2010.

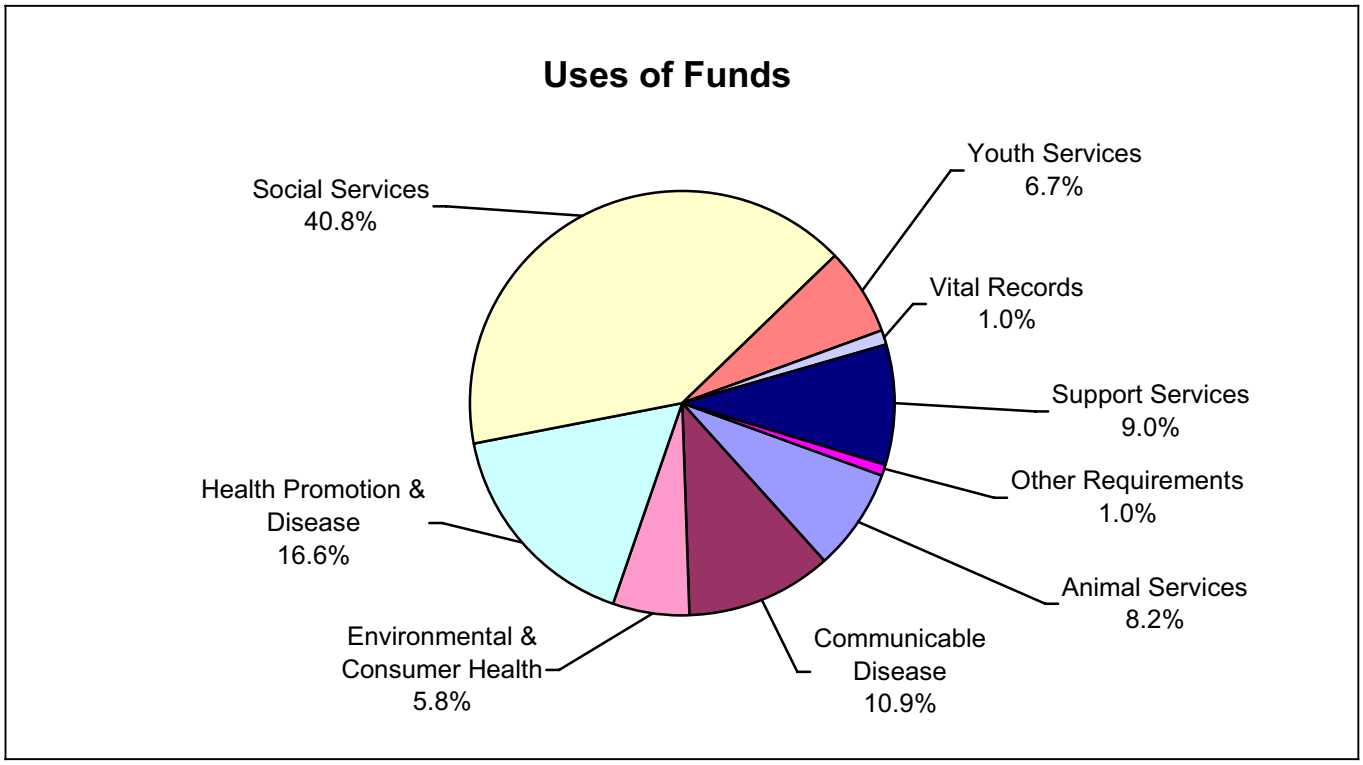
Key Indicators

The key indicators used by the Health and Human Services Department include:

- Percent of sheltered animals adopted, rescued or returned to owner
- Incidence rate of food borne illness per 100,000
- Percentage of homeless persons receiving case management who move into safe and stable housing
- The incidence rate of newly reported tuberculosis cases per 100,000 population in Travis County
- The incidence rate of newly reported Chlamydia cases in the community served per 100,000 population
- The incidence rate of newly reported Gonorrhea cases in the community served per 100,000 population
- The incidence rate of newly reported Syphilis cases in the community served per 100,000 population
- The incidence rate of AIDS per 100,000 population
- Percent of youth that successfully complete employment
- The incidence rate of HIV per 100,000 population
- Teen pregnancy rate (per 1,000 females ages 13-17)
- Number of Immunizations given in the Shots for Tots clinic

Health and Human Services — Total Budget $53.0 million





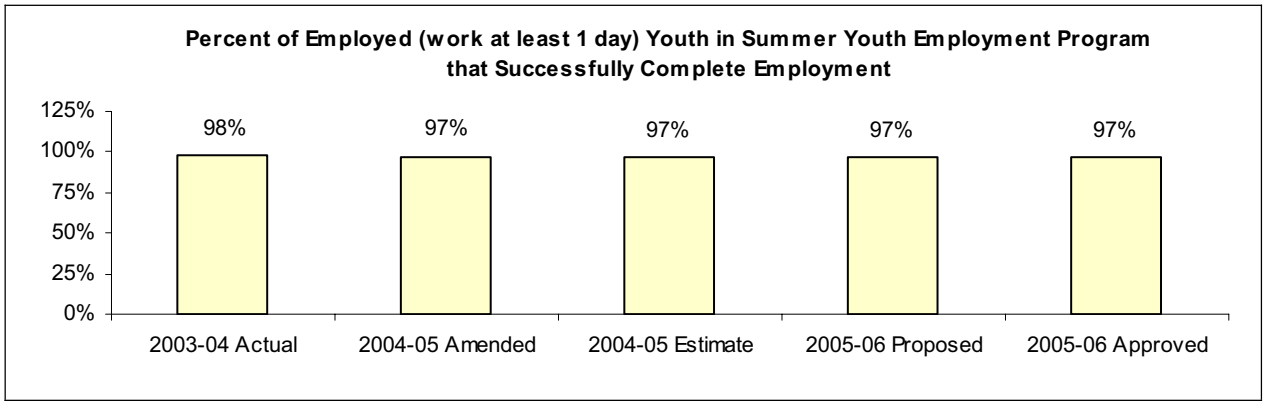
In the Environmental Health program, funding is included to continue basic protection and enforcement service to minimize environmental health hazards in the areas of food establishments and rodent and vector control. In addition, 2 Sanitarians are being transferred from Watershed Protection for swimming pool inspections and 4 new Sanitarians are being added to meet staffing levels recommended to provide two inspections per food establishment per year – a goal the department is currently not meeting. For FY 2005-06, the incident rate of food borne illness is 2.0 per 100,000, which is lower than the estimate of FY 2004-05. In FY 2005-06, approximately 6,000 field services investigations of rodent and vector (insect) issues will be conducted. This is an increase from the 5,000 conducted in FY 2004-05.

Social Services

The Approved Budget provides approximately $23.7 million for various social services including: basic needs, child care, homeless services, mental health, substance abuse, violence and victimization services and workforce development. The Approved Budget restores $573,182 of prior year reductions in this area, and at budget adoption, Council approved an additional $1.2 million for increases to the ARCH, a 3% increase to existing contracts, and additional funding for current and new contracts. Approximately 8,000 individuals will be served in the neighborhood centers, which is in line with the 8,000 individuals estimated to be served in FY 2004-05. In FY 2005-06, 578 children will receive childcare services, which is an increase to the FY 2004-05 number of 447. 1,364 HIV clients will receive case management services in FY 2005-06, which is higher than the 1,035 HIV clients in FY 2004-05. The Approved Budget projects that 57% of the homeless population who receive case management and support services will move into safe and stable housing. In FY 2005-06, 5,363 clients will receive a treatment plan for mental health services, which is higher than the 4,888 clients in FY 2004-05. The Approved Budget provides for approximately 379 individuals to receive substance abuse treatment services, which is less than the 1,000 individuals in FY 2004-05. This decrease is due to more intensive case management services per individual. In FY 2005-06, it is anticipated that approximately 452 individuals will receive protective shelter to avoid a violent or abusive situation, which is an increase from the 346 individuals in FY 2004-05. Basic workforce development programs are included in the Approved Budget and it is projected that 242 clients will obtain employment during FY 2005-06, which is 15% lower than FY 2004-05. In FY 2005-06, approximately 391 households will receive case management services, which is the same as the number served in FY 2004-05.

Youth Services

Funding is included to provide basic work-based opportunities as well as youth enrichment activities. In FY 2005-06, 683 youth are anticipated to be served in youth development programs, compared to the 1,525 budgeted in FY 2004-05. Recent changes in the youth social service contracts have resulted in more intensive services for fewer youth. In the summer youth employment program, approximately 628 youth will be placed in jobs, which is the same as FY 2004-05. The percent of employed youth in the summer youth employment program that successfully complete employment approved for FY 2005-06 is consistent with prior years.



Health and Human Services — Total Budget $53.0 million

General Fund	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$3,456,516	$3,832,542	$3,691,475	$3,664,612	$3,664,612
Requirements	$25,568,429	$26,858,796	$26,783,697	$28,381,307	$29,459,232
Full-Time Equivalents (FTEs)	238.00	232.00	232.00	243.00	243.00
Travis County Reimbursed Fund					
Revenue	$1,532,616	$1,653,566	$1,653,566	$1,825,087	$1,825,087
Requirements	$1,551,884	$1,653,566	$1,653,566	$1,825,087	$1,825,087
Full-Time Equivalents (FTEs)	28.00	28.00	28.00	30.00	30.00
Sustainability Fund	$3,242,024	$3,247,198	$3,247,198	$3,423,938	$3,526,656
Grant Reimbursements	$17,314,113	$18,011,963	$18,011,963	$17,564,042	$17,564,042
Full-Time Equivalents (FTEs)	182.50	182.50	182.50	182.50	182.50
Expense Refunds	$508,435	$484,854	$713,707	$578,105	$578,105

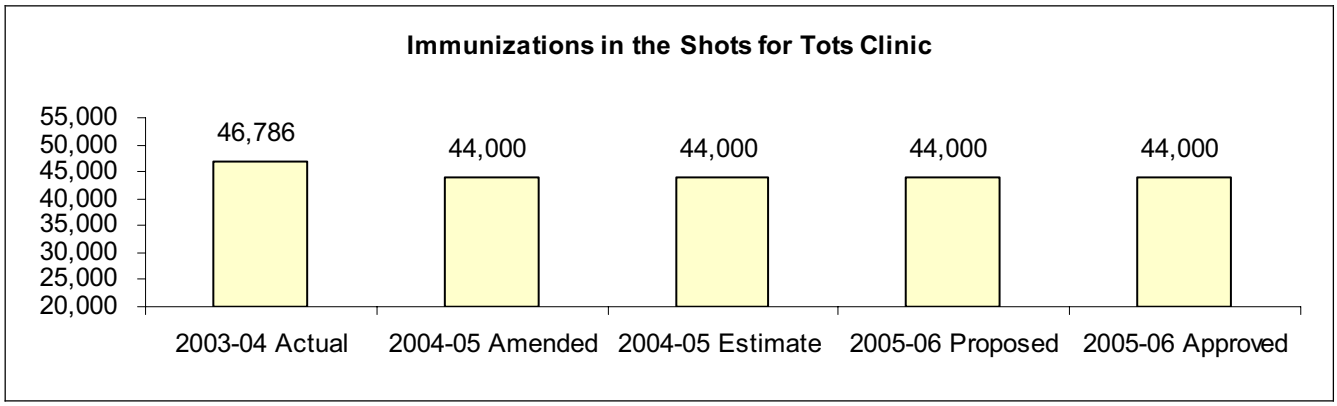
Budget Highlights

The Approved Budget includes the personnel, tools, and equipment to provide public health protection and prevention services, social services, youth development and employment services, and animal control services, and to achieve the goals and objectives of the department.

Health protection, prevention and basic services

In the Communicable Disease program, the Approved Budget includes funding to continue basic prevention services to minimize the public's exposure to disease and reduce the number of incidences. In addition, the Approved Budget includes 4 new FTEs to ensure that 90% of communicable disease clients are seen within 24 hours of seeking treatment. Currently, only 75% of the clients are being seen. With these added resources, an additional 2,500 sexually transmitted disease patients and an additional 1,000 tuberculosis patients will be seen.

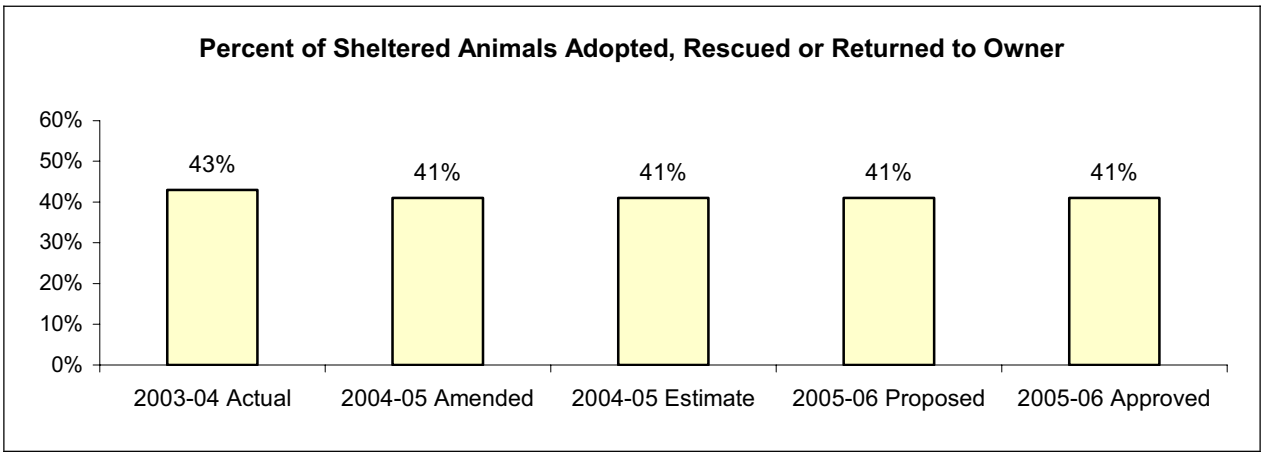
The African American Quality of Life Scorecard identified gaps in access to preventative care services. In 2006, the department will create a team focused on prevention services for the community and pursue grant opportunities to further enhance these efforts. The Approved Budget also includes 1.0 FTE for HIV prevention and outreach programs.



Health and Human Services — Total Budget $53.0 million

Animal Control Services

The Approved Budget provides funding to continue basic service levels for animal care and control. In FY 2005-06, approximately 13% of sheltered animals will be rescued. Additionally, it is projected that 4,160, or 16% of sheltered animals will be adopted, and 12% will be returned to owners. In FY 2005-06, it is anticipated that 59% of sheltered animals will be euthanized which is the same as FY 2004-05. Two new Animal Control Officers, required to enforce a new Travis County ordinance that stipulates animals be on leashes when off their owners' property, are included in the Travis County Reimbursed Fund.



Employee Benefits

The Approved Budget includes an increase of $344,557 for employee performance pay increases, and an increase of $179,933 for living wage adjustments.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- $ 26,400 for capital equipment
- $199,565 for Service Incentive Enhancement

Capital Budget

The Health and Human Services Department has no new capital appropriations for FY 2005-06.

General Fund Revenue and Fees

HHSD General Fund revenue for FY 2005-06 is projected to be $3,664,612, which is a $167,930 decrease to the FY 2004-05 Amended Budget. Significant changes include a reduction of $150,000 due to the elimination of smoking ordinance permits and a reduction of $83,401 for decreased Vital Records collections. An increase in food establishment re-inspections, mobile food vendor inspections and patient fees account for $56,641 in additional revenue. Other miscellaneous revenue increases total $8,830.

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Various revenue sources within Animal Services are being adjusted based on current trends and historic data: animal license, other service fees and pet offenders revenue are decreasing by $10,931; and, pound fees, rescue fees, microchip implants; animal adoption fees; animal cruelty revenue; animal reclaims and board and care are increasing by $42,722.	$31,791	
2. In the FY06 Approved Budget, $150,000 is being eliminated for smoking permit revenue as a result of a new ordinance which prohibits smoking in public establishments. This new ordinance precludes the necessity of a smoking permit.	($150,000)	
3. Various revenue sources within Environmental and Consumer Health are being adjusted based on historical data: mobile food vendor permit revenue is projected to increase by $16,530; and, revenue from reinspections for food establishments is increasing by $21,920. Other EHS revenue is decreasing by $15,611.	$22,839	
4. Patient fees are projected to have a net increase of $11,750, while medical records copies are decreasing by $609.	$11,141	
5. The revenue from private functions at the neighborhood centers is expected to decrease by $300.	($300)	
6. Birth and Death Certificate revenue is expected to decrease by $83,401 due to improved certificate processing efficiency by the State of Texas.	($83,401)	

Expenditure Changes	**Dollars**	**FTEs**
1. **City-wide**		
The Approved Budget includes $344,557 for salary increases associated with Pay for Performance in FY 2005-06. $179,933 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$524,490	
An additional $20,405 has been included for salary increases associated with market adjustments.	$20,405	
The Approved Budget includes increased Fleet costs for fuel and maintenance amounting to $50,011.	$50,011	
The Approved Budget is reduced by $45,300 due to the removal of one-time capital items approved in FY 2004-05.	($45,300)	
The Approved Budget includes an increase in Grant Support of $37,674	$37,674	
Reclassifications and pay adjustments of positions during FY 2004-05.	$91,843	

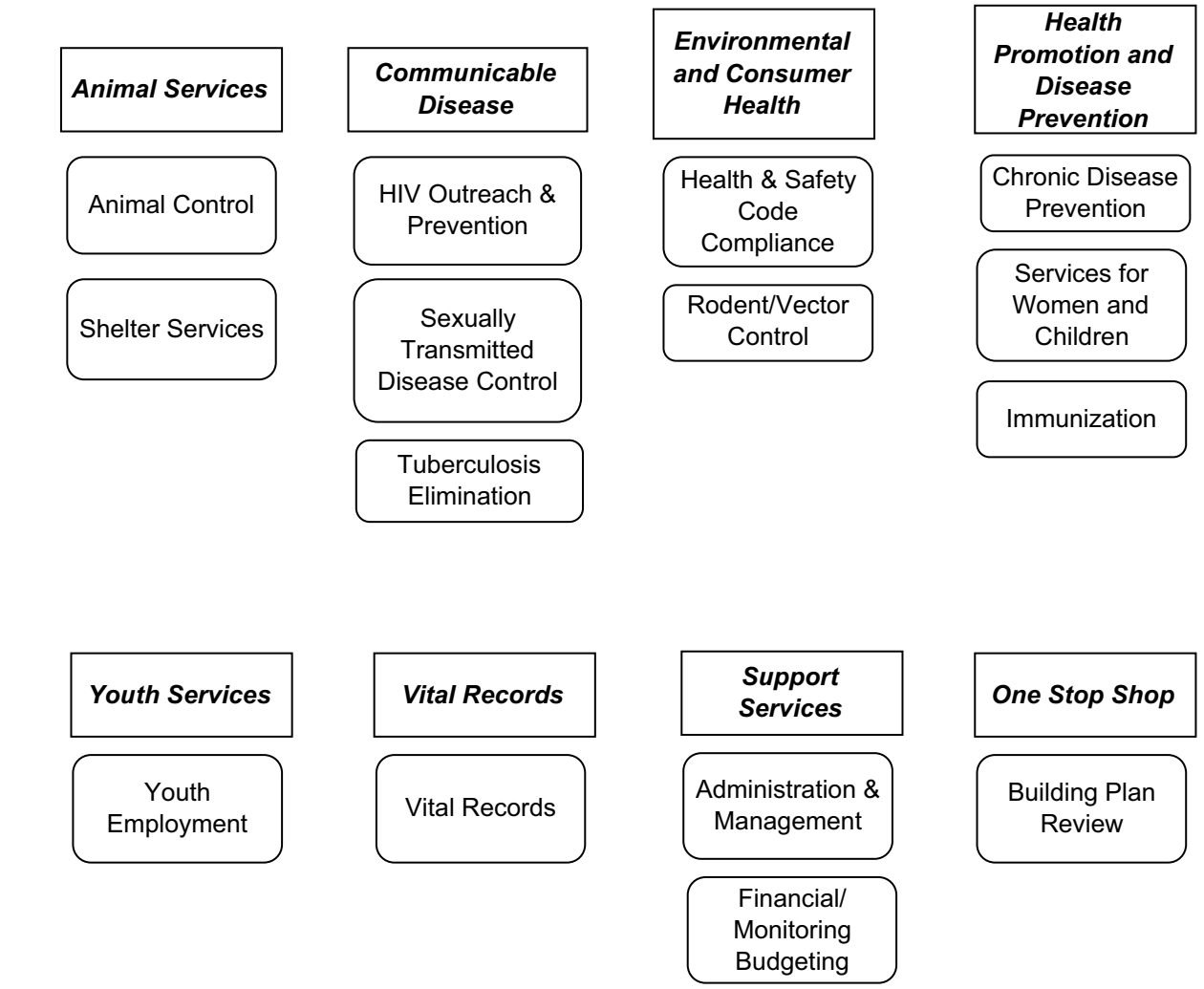
	Dollars	FTEs
2. Animal Services		
Increase for the coyote abatement agreement with Travis County.	$10,000	
Reimbursements by customers for outside veterinary services.	($10,000)	
Replacement of shelter animal handling and cleaning tools.	$13,750	
Reduction to the animal food and storage budget in order to align it with historical actual expenditures.	($29,568)	
Increase in utilities at the Animal Shelter.	$13,391	
3. Communicable Diseases		
Increase for two Patient Representatives, one Phlebotomist and one Administrative Assistant to expand STD Clinic capacity to meet demand.	$113,036	4.00
Increase for 1.0 FTE Medical Social Worker position for HIV/STD Prevention Case Management.	$24,555	1.00
Decrease in funding for drugs based on previous history projected demand primarily in STD.	($32,400)	
Decrease in funding for medical supplies based on previous actual history and projected demand primarily in TB and HIV.	($26,672)	
4. Environmental and Consumer Health		
Increase for four Sanitarian positions that will allow two inspections of an establishment in a year. Funding consists of $213,955 in personnel costs and $17,740 for associated supplies and equipment.	$231,695	4.00
Additional amount for the lease of the Todd Lane facility that is used for Rodent/Vector operations.	$3,425	
$120,020 in personnel and $3,208 in operating expenses for the transfer of a Sanitarian and Senior Sanitarian position from Watershed Protection. These employees conduct swimming pool inspections.	$123,228	2.00
Decrease in the printing budget to adjust it to actual expenditures in recent years.	($12,319)	
Decrease in government permits and fees due to a cost reduction in state test booklets.	($11,080)	
5. Social Services		
In FY 2003-04, social service funding was reduced by 5.16% or $573,182. Of that amount, $396,442 was reduced from the General Fund and $176,740 from the Sustainability Fund. The FY 2005-06 Approved Budget restores this funding in both funds.	$396,442	
Increase of $108,537 for the Austin Resource Center for the Homeless (ARCH) operations contract.	$108,537	
Elimination of grant reimbursement of $30,869 from the Community Services Block Grant (CSBG).	$30,869	

	Dollars	FTEs
6. Support Services		
Debt service for Certificates of Obligation that funded the purchase and renovation of the Health and Human Services Campus is decreasing in FY 2005-06 by $1,962.	($1,962)	
Decrease in department-wide computer leases.	($43,920)	
Increase in Travis County reimbursements for the director's and health authority's salary expenses.	($12,878)	
Decreases in utilities ($24,500); liability insurance ($10,675); and decreases in building maintenance ($12,859). These are partially offset by increases in contractual services due primarily to security agreements ($37,747).	($10,287)	
Additional indirect cost recovery from department grants.	($63,789)	
7. Vital Records		
In FY 2005-06, the Office of Vital Records archives will be fully converted into a new database system, which will reduce dependence on the State and decrease operating costs by $13,500.	($13,500)	
8. Youth Services		
Additional reimbursements from Youth Corps of $28,765 for landscaping and lawn maintenance services.	($28,765)	
Temporary salaries are increasing in Youth Services by $22,856 to support the additional landscaping and lawn maintenance service contracts.	$22,856	

The following changes were approved by Council at Budget Adoption:

Social Services		
The Approved Budget appropriates $156,473 to provide sleeping capacity for 70 additional persons at the Austin Resource Center for the Homeless (ARCH).	$156,473	
The Approved Budget appropriates $144,260 for extended weekend hours at the ARCH.	$144,260	
The Approved Budget appropriates $450,000 for social service contracts with: Council on At-Risk Youth ($150,000); Capital Idea ($50,000); Mendez Middle School ($75,000); Future View ($20,000); Art of Living ($20,000) and River City Youth ($135,000).	$450,000	
The Approved Budget increases appropriations for existing social service contracts in the General Fund in the amount of $327,192. Appropriations for social service contracts in the Sustainability Fund increase $102,718. The Sustainability Fund's Community Technology Initiative increases by $8,100.	$327,192	

HHSD Travis County Reimbursed Fund – 2005-06



LEGEND= ***Program*** Activity

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$1,532,616	$1,653,566	$1,653,566	$1,825,087	$1,825,087
Requirements	$1,551,884	$1,653,566	$1,653,566	$1,825,087	$1,825,087
Full-time Equivalents (FTEs)	28.00	28.00	28.00	30.00	30.00

HHSD Travis County Reimbursed Fund - 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. All expenses in this fund are fully offset by reimbursements. The revenue change amount is equal to the expenditure changes in this fund.	$ 171,521	

Expenditure Changes	**Dollars**	**FTEs**
1. City-wide		
The Proposed Budget includes $41,369 for salary increases associated with Pay for Performance in FY 2006. $12,283 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$53,652	
An additional $8,769 has been included for salary increases associated market adjustments.	$8,769	
The Proposed Budget includes $23,685 for a one-time 2 percent incentive enhancement pay to non-civil service employees.	$23,685	
2. Animal Services		
A total of $85,415 is included to fund the personnel costs ($69,290) and associated operating expenses ($16,125) for two Animal Control Officers. These positions will enforce a new Travis County ordinance that requires animals to be on leashes when off their owners' property.	$85,415	2.00

Health and Human Services – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
ANIMAL SERVICES										
Animal Control	$908,764	18.75	$928,360	17.75	$980,560	17.75	$942,383	17.75	$994,484	17.75
No-Kill Millennium	$642,721	13.50	$612,594	12.50	$644,062	13.00	$640,463	13.00	$669,071	13.00
Shelter Services	$2,271,396	43.25	$2,411,977	44.25	$2,399,512	43.75	$2,360,421	43.75	$2,449,043	43.75
Subtotal	$3,822,881	75.50	$3,952,931	74.50	$4,024,134	74.50	$3,943,267	74.50	$4,112,598	74.50
COMMUNICABLE DISEASE										
Disease Surveillance	$331,089	4.65	$395,159	5.05	$351,087	5.05	$397,327	5.05	$407,025	5.05
HIV Outreach & Prevention	$430,386	5.84	$414,413	5.84	$437,459	5.84	$443,141	6.84	$454,489	6.84
Sexually Transmitted Disease Control	$728,475	10.14	$764,534	9.48	$751,161	9.48	$929,011	13.48	$950,066	13.48
Tuberculosis Elimination	$577,700	5.87	$518,693	5.83	$487,826	5.83	$531,611	5.83	$541,548	5.83
Subtotal	$2,067,650	26.50	$2,092,799	26.20	$2,027,533	26.20	$2,301,090	31.20	$2,353,128	31.20
ENVIRONMENTAL AND CONSUMER HEALTH										
Health and Safety Code Compliance	$1,419,127	24.45	$1,742,532	26.21	$1,765,289	26.42	$2,031,211	32.17	$2,082,641	32.17
Information and Referral	$232,968	6.25	$287,450	6.25	$282,015	6.25	$290,653	6.25	$302,906	6.25
Rodent & Vector Control	$276,246	3.40	$316,150	3.70	$292,394	3.60	$319,175	3.60	$326,490	3.60
Subtotal	$1,928,341	34.10	$2,346,132	36.16	$2,339,698	36.27	$2,641,039	42.02	$2,712,037	42.02
HEALTH PROMOTION & DISEASE PREVENTION										
Austin Health Connection	$32,745	0.60	$13,080	0.00	$13,080	0.00	$13,100	0.00	$13,100	0.00
Chronic Disease Prevention	$232,436	2.65	$249,107	3.35	$259,792	3.25	$250,530	3.25	$256,745	3.25
Family Health	$174,985	3.00	$165,910	2.00	$154,684	2.10	$173,486	2.10	$178,198	2.10
Immunization	$624,785	8.95	$622,820	8.45	$649,866	8.45	$644,963	8.45	$661,501	8.45
Public Health Nursing	$207,321	5.20	$333,922	5.85	$316,840	5.55	$330,667	5.55	$341,028	5.55
Services for Women and Children	$2,176	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$1,274,449	20.40	$1,384,839	19.65	$1,394,262	19.35	$1,412,746	19.35	$1,450,572	19.35
ONE STOP SHOP										
Building Plan Review	$0	0.00	$60,009	1.00	$24,843	0.60	$48,772	0.85	$50,140	0.85

Health and Human Services – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
One-Time Inspection	$0	0.00	$20,303	0.39	$10,611	0.28	$14,163	0.28	$14,551	0.28
Subtotal	$0	0.00	$80,312	1.39	$35,454	0.88	$62,935	1.13	$64,691	1.13
SOCIAL SERVICES										
Basic Needs Services	$1,692,201	9.10	$1,698,345	7.95	$1,711,127	8.09	$1,846,944	8.09	$1,907,147	8.09
Child Development Services	$94,336	1.60	$93,544	1.55	$86,032	1.35	$85,240	1.35	$87,916	1.35
HIV Community Programs	$698,059	3.10	$720,197	3.10	$719,621	3.10	$731,929	3.10	$754,848	3.10
Homeless Services	$3,440,240	1.90	$3,657,887	2.60	$3,683,402	2.60	$3,813,419	2.60	$4,224,874	2.60
Mental Health Services	$1,936,750	0.55	$1,933,427	0.80	$1,909,444	0.85	$2,179,092	0.85	$2,244,371	0.85
Self-Sufficiency Services	$115,917	2.85	$134,435	2.15	$131,992	2.01	$137,625	2.01	$141,293	2.01
Substance Abuse Services	$714,833	0.55	$734,843	0.60	$729,459	0.60	$671,725	0.60	$691,818	0.60
Violence and Victimization Services	$926,535	0.80	$984,561	0.85	$1,002,468	1.10	$1,071,935	1.10	$1,104,357	1.10
Workforce Development Services	$694,018	4.85	$726,281	4.55	$709,686	4.45	$588,406	4.45	$650,566	4.45
Subtotal	$10,312,888	25.30	$10,683,520	24.15	$10,683,231	24.15	$11,126,315	24.15	$11,807,190	24.15
SUPPORT SERVICES										
Administration and Management	$471,041	9.57	$512,170	8.50	$476,976	9.50	$521,178	9.50	$542,610	9.50
Facility Expenses	$1,067,796	2.00	$1,096,310	2.00	$1,049,032	2.00	$1,084,374	2.00	$1,087,846	2.00
Financial Monitoring / Budgeting	$813,914	13.60	$800,179	12.20	$854,906	11.90	$782,651	11.90	$806,189	11.90
Information Technology Support	$681,225	8.30	$622,900	7.10	$650,282	7.20	$590,692	7.20	$604,412	7.20
Personnel / Training	$582,628	9.60	$505,405	7.20	$517,142	7.40	$544,017	7.40	$558,280	7.40
Vehicle / Equipment Maintenance	$23,195	0.43	$18,897	0.25	$8,600	0.25	$16,521	0.25	$16,854	0.25
Subtotal	$3,639,799	43.50	$3,555,861	37.25	$3,556,938	38.25	$3,539,433	38.25	$3,616,191	38.25
TRANSFERS & OTHER REQUIREMENTS										

Health and Human Services – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Other Requirements	$229,544	0.00	$497,475	0.00	$484,748	0.00	$973,206	0.00	$495,509	0.00
Subtotal	$229,544	0.00	$497,475	0.00	$484,748	0.00	$973,206	0.00	$495,509	0.00
VITAL RECORDS										
Vital Records	$359,926	8.30	$458,863	8.35	$450,002	8.05	$465,366	8.05	$483,348	8.05
Subtotal	$359,926	8.30	$458,863	8.35	$450,002	8.05	$465,366	8.05	$483,348	8.05
YOUTH SERVICES										
Youth Development	$1,724,374	4.35	$1,597,819	4.35	$1,579,452	4.35	$1,707,665	4.35	$2,155,723	4.35
Youth Employment	$208,548	0.05	$208,245	0.00	$208,245	0.00	$208,245	0.00	$208,245	0.00
Subtotal	$1,932,922	4.40	$1,806,064	4.35	$1,787,697	4.35	$1,915,910	4.35	$2,363,968	4.35
Total	$25,568,400	238.00	$26,858,796	232.00	$26,783,697	232.00	$28,381,307	243.00	$29,459,232	243.00

Health and Human Services – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
ANIMAL SERVICES										
No-Kill Millennium	$0	0.00	$0	0.00	$40,300	0.00	$0	0.00	$0	0.00
Shelter Services	$290	0.00	$15,035	0.00	$15,035	0.00	$10,000	0.00	$10,000	0.00
Subtotal	$290	0.00	$15,035	0.00	$55,335	0.00	$10,000	0.00	$10,000	0.00
COMMUNICABLE DISEASE										
Sexually Transmitted Disease Control	$266	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Tuberculosis Elimination	$3,741	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$4,007	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
ENVIRONMENTAL AND CONSUMER HEALTH										
Health and Safety Code Compliance	$2,633	0.00	$0	0.00	$1,350	0.00	$0	0.00	$0	0.00
Subtotal	$2,633	0.00	$0	0.00	$1,350	0.00	$0	0.00	$0	0.00
HEALTH PROMOTION & DISEASE PREVENTION										
Austin Health Connection	$1,000	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Chronic Disease Prevention	$0	0.00	$0	0.00	$110	0.00	$0	0.00	$0	0.00
Family Health	$0	0.00	$50,000	0.00	$50,000	0.00	$50,000	0.00	$50,000	0.00
Services for Women and Children	$65	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$1,065	0.00	$50,000	0.00	$50,110	0.00	$50,000	0.00	$50,000	0.00
SOCIAL SERVICES										
Basic Needs Services	$0	0.00	$0	0.00	$1,525	0.00	$0	0.00	$0	0.00
Homeless Services	$0	0.00	$0	0.00	$950	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$0	0.00	$2,475	0.00	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$331,187	0.00	$252,415	0.00	$391,762	0.00	$329,082	0.00	$329,082	0.00
Facility Expenses	$11,362	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Personnel / Training	$0	0.00	$0	0.00	$757	0.00	$0	0.00	$0	0.00
Subtotal	$342,549	0.00	$252,415	0.00	$392,519	0.00	$329,082	0.00	$329,082	0.00
VITAL RECORDS										

Health and Human Services – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Vital Records	$20	0.00	$0	0.00	$14	0.00	$0	0.00	$0	0.00
Subtotal	$20	0.00	$0	0.00	$14	0.00	$0	0.00	$0	0.00
YOUTH SERVICES										
Youth Development	$124,095	0.00	$121,181	0.00	$165,681	0.00	$142,800	0.00	$142,800	0.00
Youth Employment	$33,777	0.00	$46,223	0.00	$46,223	0.00	$46,223	0.00	$46,223	0.00
Subtotal	$157,872	0.00	$167,404	0.00	$211,904	0.00	$189,023	0.00	$189,023	0.00
Total	$508,435	0.00	$484,854	0.00	$713,707	0.00	$578,105	0.00	$578,105	0.00

Health and Human Services – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
ANIMAL SERVICES										
No-Kill Millennium	$24,000	0.00	$20,000	0.00	$20,000	0.00	$20,000	0.00	$20,000	0.00
Subtotal	$24,000	0.00	$20,000	0.00	$20,000	0.00	$20,000	0.00	$20,000	0.00
COMMUNICABLE DISEASE										
Disease Surveillance	$554,411	9.00	$564,038	9.50	$564,038	9.50	$564,038	9.50	$564,038	9.50
HIV Outreach & Prevention	$2,234,656	15.00	$2,222,030	14.00	$2,222,030	14.00	$1,630,057	14.00	$1,630,057	14.00
Sexually Transmitted Disease Control	$148,296	4.00	$193,655	5.00	$193,655	5.00	$193,655	5.00	$193,655	5.00
Tuberculosis Elimination	$363,879	9.00	$345,959	9.00	$345,959	9.00	$345,959	9.00	$345,959	9.00
Subtotal	$3,301,242	37.00	$3,325,682	37.50	$3,325,682	37.50	$2,733,709	37.50	$2,733,709	37.50
HEALTH PROMOTION & DISEASE PREVENTION										
Chronic Disease Prevention	$831,690	13.50	$2,361,390	11.00	$2,361,390	11.00	$2,361,592	11.00	$2,361,592	11.00
Immunization	$403,481	11.00	$838,424	11.00	$838,424	11.00	$498,491	11.00	$498,491	11.00
Public Health Nursing	$171,861	5.50	$209,213	5.50	$209,213	5.50	$209,213	5.50	$209,213	5.50
Services for Women and Children	$3,462,336	72.00	$3,799,218	72.00	$3,799,218	72.00	$4,006,838	72.00	$4,006,838	72.00
Subtotal	$4,869,368	102.00	$7,208,245	99.50	$7,208,245	99.50	$7,076,134	99.50	$7,076,134	99.50
SOCIAL SERVICES										
Basic Needs Services	$632,161	11.10	$576,596	11.10	$576,596	11.10	$576,596	11.10	$576,596	11.10
Child Development Services	$506,867	0.00	$300,000	0.00	$300,000	0.00	$200,000	0.00	$200,000	0.00
HIV Community Programs	$6,115,047	11.50	$4,746,073	11.50	$4,746,073	12.50	$4,900,000	12.50	$4,900,000	12.50
Homeless Services	$594,843	0.00	$335,653	0.00	$335,653	0.00	$327,973	0.00	$327,973	0.00
Self-Sufficiency Services	$222,110	3.90	$202,588	3.90	$202,588	3.90	$202,588	3.90	$202,588	3.90
Workforce Development Services	$0	0.00	$49,776	0.00	$49,776	0.00	$0	0.00	$0	0.00
Subtotal	$8,071,028	26.50	$6,210,686	26.50	$6,210,686	27.50	$6,207,157	27.50	$6,207,157	27.50
SUPPORT SERVICES										

Health and Human Services – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Administration and Management	$573,524	11.00	$634,350	11.00	$634,350	11.00	$614,042	11.00	$614,042	11.00
Subtotal	$573,524	11.00	$634,350	11.00	$634,350	11.00	$614,042	11.00	$614,042	11.00
YOUTH SERVICES										
Youth Development	$437,361	5.60	$591,700	7.60	$591,700	6.60	$891,700	6.60	$891,700	6.60
Youth Employment	$37,590	0.40	$21,300	0.40	$21,300	0.40	$21,300	0.40	$21,300	0.40
Subtotal	$474,951	6.00	$613,000	8.00	$613,000	7.00	$913,000	7.00	$913,000	7.00
Total	$17,314,113	182.50	$18,011,963	182.50	$18,011,963	182.50	$17,564,042	182.50	$17,564,042	182.50

Health and Human Services – 2005-06

Travis County Reimbursed Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
ANIMAL SERVICES										
Animal Control	$92,271	3.00	$88,675	3.00	$88,675	3.00	$172,747	5.00	$184,073	5.00
Shelter Services	$12,692	0.00	$15,036	0.00	$15,036	0.00	$15,036	0.00	$15,036	0.00
Subtotal	$104,963	3.00	$103,711	3.00	$103,711	3.00	$187,783	5.00	$199,109	5.00
COMMUNICABLE DISEASE										
HIV Outreach & Prevention	$96,017	2.00	$108,720	2.00	$108,720	2.00	$113,904	2.00	$118,471	2.00
Sexually Transmitted Disease Control	$233,010	4.00	$250,453	4.00	$237,566	5.00	$284,643	5.00	$299,396	5.00
Tuberculosis Elimination	$273,891	3.00	$275,881	3.00	$270,002	3.00	$240,841	3.00	$252,190	3.00
Subtotal	$602,918	9.00	$635,054	9.00	$616,288	10.00	$639,388	10.00	$670,057	10.00
ENVIRONMENTAL AND CONSUMER HEALTH										
Health and Safety Code Compliance	$270,889	5.00	$291,539	5.00	$296,771	4.80	$271,131	4.80	$281,796	4.80
Rodent & Vector Control	$65,854	2.00	$67,230	2.00	$67,230	2.00	$64,204	2.00	$68,468	2.00
Subtotal	$336,743	7.00	$358,769	7.00	$364,001	6.80	$335,335	6.80	$350,264	6.80
HEALTH PROMOTION & DISEASE PREVENTION										
Chronic Disease Prevention	$56,129	1.00	$59,944	1.00	$59,944	1.00	$60,667	1.00	$62,743	1.00
Immunization	$90,709	2.00	$128,249	2.00	$128,249	2.00	$126,285	2.00	$130,817	2.00
Services for Women and Children	$43,446	0.00	$43,540	0.00	$45,540	0.00	$43,540	0.00	$43,540	0.00
Subtotal	$190,284	3.00	$231,733	3.00	$233,733	3.00	$230,492	3.00	$237,100	3.00
ONE STOP SHOP										
Building Plan Review	$0	0.00	$0	0.00	$11,265	0.20	$11,272	0.20	$11,732	0.20
Subtotal	$0	0.00	$0	0.00	$11,265	0.20	$11,272	0.20	$11,732	0.20
SUPPORT SERVICES										
Administration and Management	$139,415	4.00	$141,260	4.00	$141,302	3.00	$142,943	3.00	$150,144	3.00
Financial Monitoring / Budgeting	$56,572	1.00	$59,233	1.00	$58,960	1.00	$66,489	1.00	$69,256	1.00
Subtotal	$195,987	5.00	$200,493	5.00	$200,262	4.00	$209,432	4.00	$219,400	4.00
TRANSFERS & OTHER REQUIREMENTS										

Travis County Reimbursed Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Other Requirements	$0	0.00	$3,361	0.00	$3,361	0.00	$88,808	0.00	$12,130	0.00
Subtotal	$0	0.00	$3,361	0.00	$3,361	0.00	$88,808	0.00	$12,130	0.00
VITAL RECORDS										
Vital Records	$37,321	1.00	$36,811	1.00	$37,311	1.00	$38,943	1.00	$41,661	1.00
Subtotal	$37,321	1.00	$36,811	1.00	$37,311	1.00	$38,943	1.00	$41,661	1.00
YOUTH SERVICES										
Youth Employment	$83,634	0.00	$83,634	0.00	$83,634	0.00	$83,634	0.00	$83,634	0.00
Subtotal	$83,634	0.00	$83,634	0.00	$83,634	0.00	$83,634	0.00	$83,634	0.00
Total	$1,551,849	28.00	$1,653,566	28.00	$1,653,566	28.00	$1,825,087	30.00	$1,825,087	30.00

Health and Human Services – 2005-06

Sustainability Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
SOCIAL SERVICES										
Child Development Services	$1,460,344	0.00	$1,471,271	0.00	$1,471,271	0.00	$1,550,919	0.00	$1,597,445	0.00
Workforce Development Services	$1,781,680	0.00	$1,775,927	0.00	$1,775,927	0.00	$1,873,019	0.00	$1,929,211	0.00
Subtotal	$3,242,024	0.00	$3,247,198	0.00	$3,247,198	0.00	$3,423,938	0.00	$3,526,656	0.00
Total	$3,242,024	0.00	$3,247,198	0.00	$3,247,198	0.00	$3,423,938	0.00	$3,526,656	0.00

Brackenridge Hospital Fund - 2005-06

Purpose and Nature of Fund

The Brackenridge Hospital Fund is an enterprise fund that accounts for the residual activities associated with the formerly city-owned Brackenridge Hospital. These activities relate to the operation of the hospital prior to the Seton lease. The fund also accounts for revenue from the lease of City-owned property near the Brackenridge campus that did not transfer to the newly-created Travis County Hospital District.

Factors Affecting Revenue

Total approved revenue in FY 2005-06 is $0.4 million. This increase of $0.1 million is primarily due to land lease increases and interest income.

Factors Affecting Requirements

Total approved requirements in FY 2005-06 are $0.3 million. Total requirements will increase slightly from FY 2004-05 due to personnel and compensation adjustments.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$469,937	$311,288	$728,964	$405,509	$405,509
Requirements	$481,816	$315,682	$219,678	$329,483	$329,483
Full-time Equivalents (FTEs)	3.50	1.50	1.50	1.50	1.50

Travis County Hospital District – 2005-06

Purpose and Nature of Fund

On May 15, 2004, the voters of Travis County created a countywide hospital district in an election initiated by citizen petition. Currently, in FY 2004-05, the District and the City of Austin operate under an interlocal agreement whereby the City continues to operate the clinics and perform certain administrative functions. The Board of Managers of the new District is responsible for making policy decisions regarding the delivery of health care services. The Hospital District Fund accounts for the Community Care Services Department's operations of the Federally Qualified Health Centers (FQHCs) and the Medical Assistance Program (MAP) under the interlocal with the Hospital District.

Factors Affecting Revenue

Total available funding in FY 2005-06 is $55.6 million, or $3.3 million more than the current year budget. Patient related revenue is anticipated to decrease by approximately $0.1 million, primarily due to lower Medicaid encounters and associated revenue. Medicare revenue is expected to increase by approximately $0.2 million, while patient fees are expected to decrease from the FY 2004-05 budget by approximately $0.3 million due to the outsourcing of pharmacy services. Hospital District payments are approved to increase by $2,221,734, or 8.0%.

Factors Affecting Requirements

Total approved requirements in FY 2005-06 are $55.6 million, an increase of $3.3 million as compared to the FY 2004-05 budget. Personnel expenses are expected to increase $2.8 million primarily due to the addition of 23.5 new FTEs and compensation adjustments. Contractuals are budgeted slightly higher than FY 2004-05 and commodities are increasing by approximately $0.2 million due to inflation on medical and other supplies. Capital, CIP, and other requirements are budgeted similarly to FY 2004-05.

Restricted Ending Balance

The interlocal agreement with the Hospital District says that within 120 days of year end, the City shall deliver a report to the District stating the amount of any excess or deficiency in revenue and payments over costs and expenses. For fiscal year 2005, the City is projecting an excess estimated at $1,893,399. This excess is carried over to fiscal year 2006, and it will reduce the amount of the service payment from the Hospital District to the City in that year. A final number will be determined within 120 days of year end as required by the interlocal, and that final number will then be used to reduce the service payments in fiscal year 2006.

	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Total Available Funds	$52,318,389	$51,232,038	$50,213,329	$55,635,013
Total Requirements	$52,318,389	$49,338,639	$52,106,728	$55,635,013
Full-time Equivalents (FTEs)	317.83	317.83	317.83	341.33

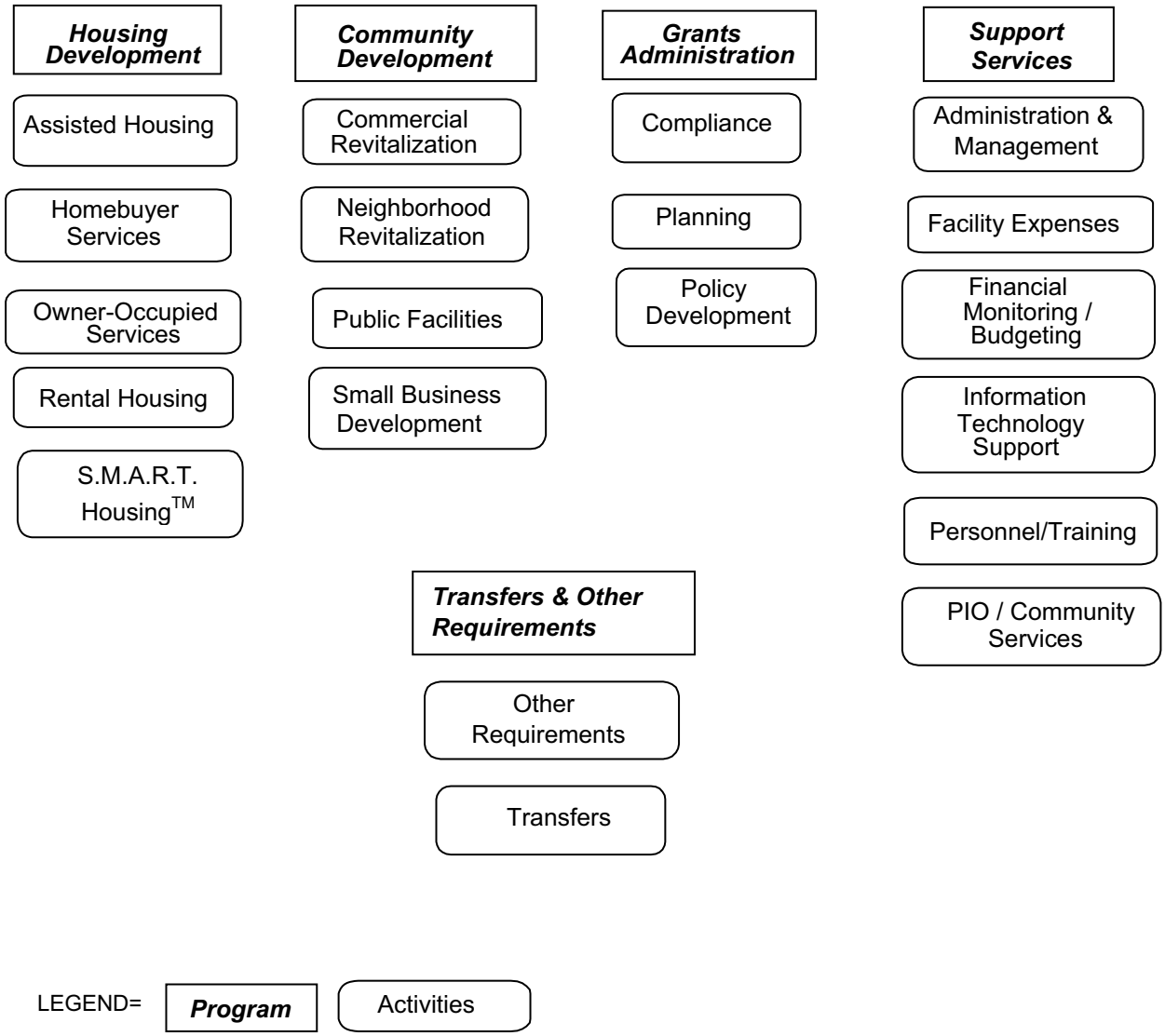
City of Austin
2005-2006
Approved
Budget

Executive Summary
Housing

Neighborhood Housing & Community Development

Neighborhood Housing & Community Development Fund
Housing Trust Fund

Neighborhood Housing & Community Development — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Housing Fund					
Revenue	$1,196,748	$1,129,703	$1,129,703	$1,318,896	$1,318,896
Requirements	$1,641,449	$1,129,703	$1,594,039	$1,394,071	$1,394,071
Full-time Equivalents (FTEs)	4.00	4.00	4.00	4.00	4.00

Neighborhood Housing & Community Development – 2005-06

Mission

The purpose of Neighborhood Housing and Community Development Department (NHCD) is to provide housing, community and small business development services to benefit eligible residents so they can have access to livable neighborhoods and can increase their opportunities for self-sufficiency.

Goals

Assist 42,530 eligible families with services that lead to opportunities for self-sufficiency annually by 2009 as measured by:

Housing: 4,606 households will gain and /or retain housing

- Provide housing services through a continuum from homelessness to homeownership
- Ownership Occupied – Provide opportunities for households to retain their homes through rehabilitation and construction
- Homebuyer – Provide opportunities for homebuyers through financing and construction to access S.M.A.R.T. Housing produced by non-profits and for-profit housing developers
- Rental – Provide resources to non-profit/for-profit housing developers to construct S.M.A.R.T. Housing rental units and rehabilitate existing rental units
- Assisted – Provide resources to eligible households to access or retain affordable rental units
- Transitional – Assist eligible households in securing and non-profit organizations in creating limited-term housing and supportive services
- Emergency and Homeless Shelters – Assist eligible persons in securing and non-profits in creating emergency shelter and homeless shelter opportunities and supportive services
- Facilitate regulatory reform to reduce institutional barriers to housing development
- Implement housing affordability components of adopted neighborhood plans, master plans and identified priority neighborhoods

Community Development: Serve 37,924 low-income households with community development services

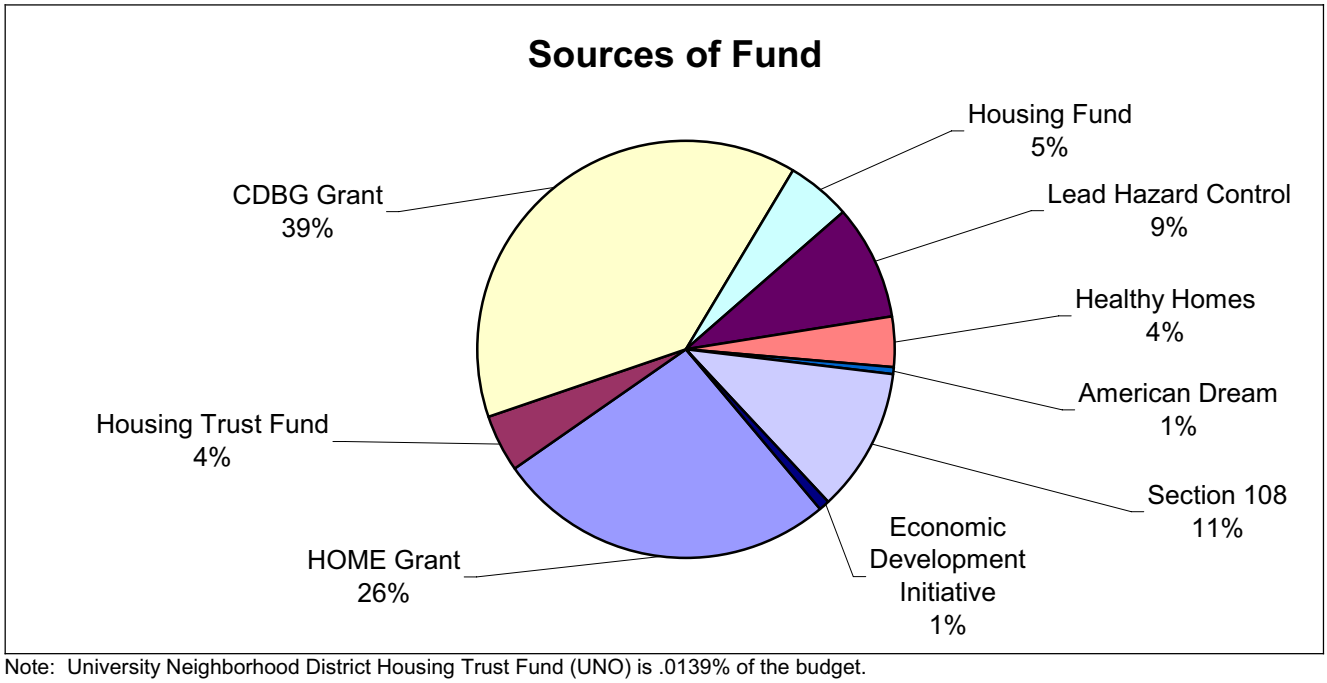
- Community Revitalization: Serve low-income households, small businesses, and housing non-profit organizations, and provide commercial space
- Small Business Development: Serve low-income households and small businesses
- Public Services: Serve low-income households with public services

Key Indicators

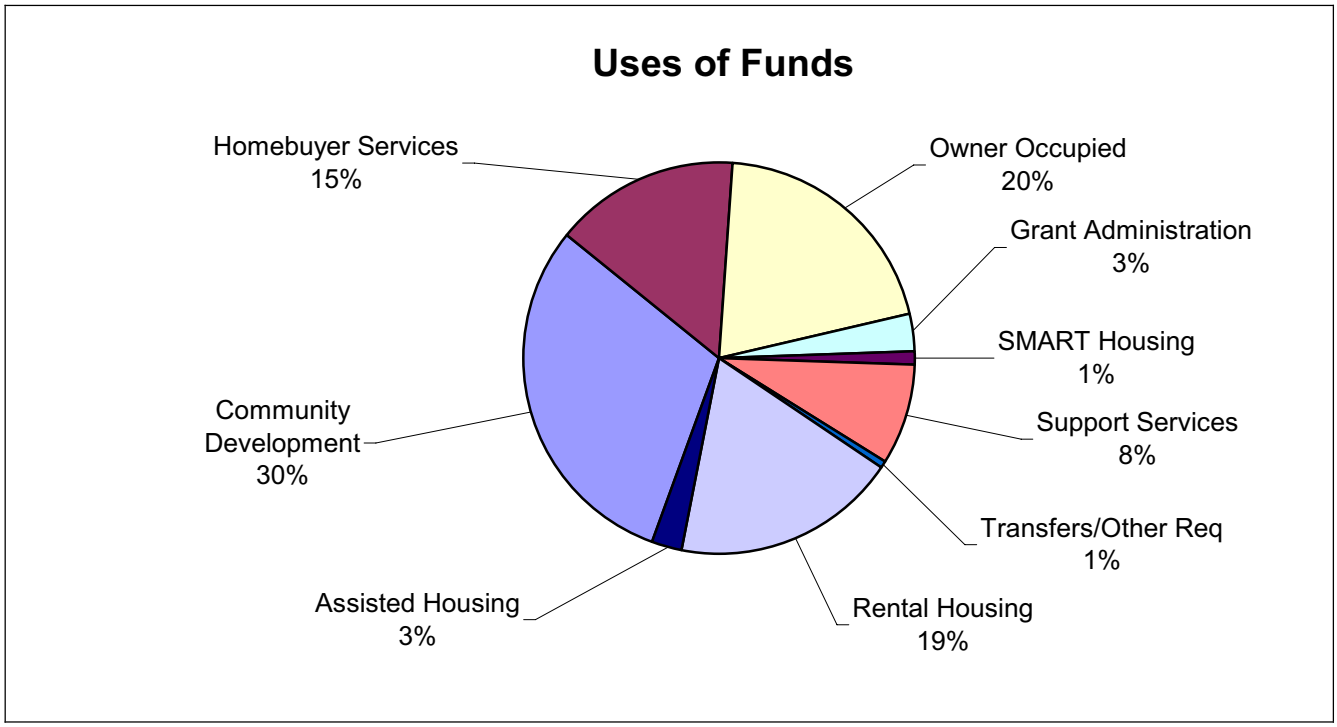
NHCD will use the following key indicators to monitor its progress in achieving business plan goals:

- Number of eligible households/persons served
- Cost per eligible households persons served
- No more than 1.5 times the annual CDBG allocation will be available July 31
- Number of S.M.A.R.T. Housing ™ units certified
- Number of S.M.A.R.T. Housing ™ units completed

Neighborhood Housing & Community Development - Total Budget $27.1 million



Note: University Neighborhood District Housing Trust Fund (UNO) is .0139% of the budget.



Neighborhood Housing & Community Development - Total Budget $27.1 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
Housing Fund					
Revenue	$1,196,748	$1,129,703	$1,129,703	$1,318,896	$1,318,896
Requirements	$1,641,449	$1,129,703	$1,594,039	$1,394,071	$1,394,071
Full Time Equivalents (FTEs)	4.00	4.00	4.00	4.00	4.00
Housing Trust Fund					
Revenue	$915,747	$1,012,500	$1,023,982	$1,030,000	$1,030,000
Requirements	$718,757	$1,143,479	$2,412,348	$1,143,229	$1,143,229
UNO Trust Fund					
Revenue	$0	$0	$0	$37,824	$37,824
Requirements	$0	$0	$0	$37,824	$37,824
Grant Funds **	$15,035,182	$19,580,041	$12,972,588	$24,566,125	$24,566,125
Full Time Equivalents (FTEs)	63.00	64.00	64.00	64.00	64.00
Expense Refunds	$291,324	$0	$0	$0	$0

**Grant awards received by NHCD are for multiple years and do not need individual appropriations each new fiscal year for spending purposes.

Budget Highlights

The Approved Budget includes services to benefit eligible residents so they can have access to livable neighborhoods and can increase their opportunities for self-sufficiency.

Housing Development

The FY 2005-06 Approved Budget consists of $15,686,704 to create/retain affordable housing for Austin's low and moderate-income residents.

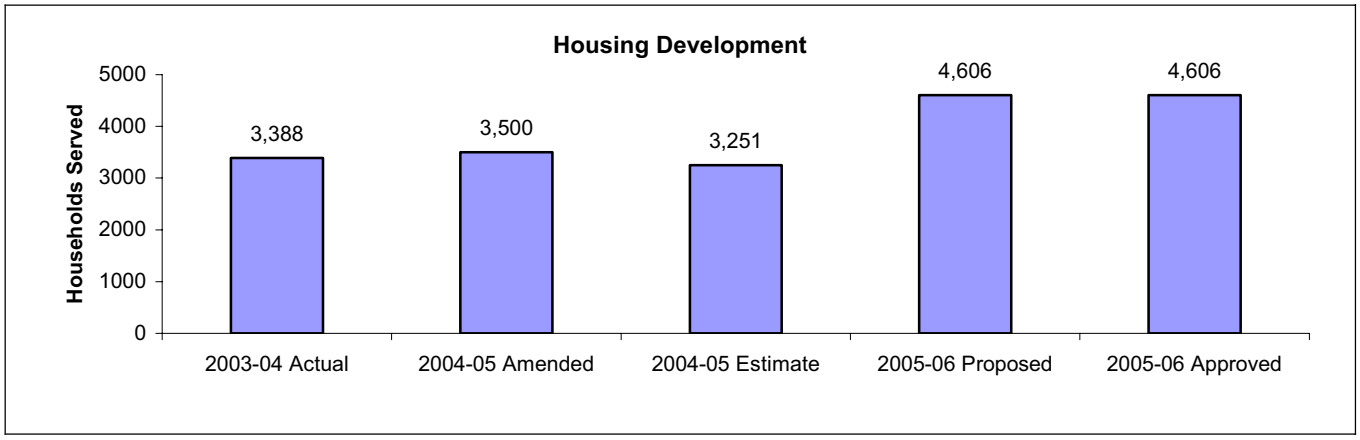
The Approved Budget includes the anticipation of two new grants to assist in retaining affordable housing units. NHCD has applied for a second Lead Hazard Control grant of $2,424,227 to identify and abate lead based paint hazards in homes occupied by households earning at or below 80% MFI with priority given to households that include children under the age of six. NHCD has also applied for a $1,000,000 Healthy Homes Demonstration grant to provide housing assessment, maintenance, renovation, and construction techniques that identify and correct housing-related illness and injury risk factors such as asthma, electrical shock, drowning and poisoning.

NHCD will receive, for the third year, the American Dream Downpayment Initiative Grant (ADDI) for $204,041. This grant will assist low to moderate low-income citizens with down payment and rehabilitation assistance. This program will follow the current HOME guidelines.

The African American Quality of Life Scorecard identified gaps in resources for community organizations to conduct seminars on accessing the housing market. The Approved Budget includes $225,000 in HOME grant funding that will assist community housing organizations in their efforts to educate about home ownership and retention.

The Approved Budget also includes a transfer of $1,000,000 from the Sustainability Fund and $30,000 in interest income to continue the Housing Trust Fund. The allocations are as follows: $968,229 will be used toward the Rental Housing development and $175,000 for the Tenant Based Rental Assistance.

Neighborhood Housing & Community Development - Total Budget $27.1 million



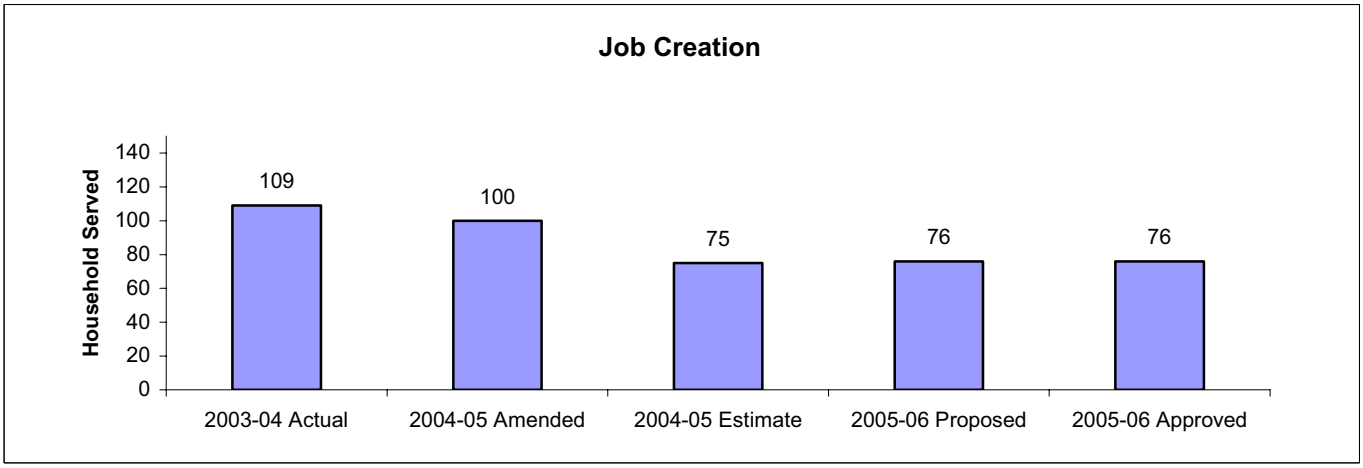
Community Development

Community Development activities of $8,216,525 will continue the revitalization of the East 11th and 12th Street Corridors, small business development, and public services, such as childcare, youth and elderly services.

The Approved Budget includes the anticipation of a new Economic Development Initiative grant of $198,400 to assist with the revitalization of the East 11th and 12th Street Corridors, as well as a new Section 108 Loan of $3,000,000 to provide more business loans through the Neighborhood Commercial Management Loan Program.

Included in the Approved Budget is $25,000 in funding to support the Community Preservation and Revitalization Program that will provide financial assistance to the community with items such as utility assistance.

Also included in the Approved Budget is $2,050,287 in debt service for the following projects: the Millennium Youth Entertainment Center, East 11th and 12th Street Redevelopment Project, the Homeless Shelter and for Neighborhood Commercial Management Program Section 108 loans.



Neighborhood Housing & Community Development - Total Budget $27.1 million

Employee Benefits

The Approved Budget includes $7,734 from the General Fund for an anticipated increase in Pay for Performance, and $15,677 for salary increases associated with market adjustments. Also included in the Approved Budget is $4,428 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.

Capital Budget

The 2005-06 Approved Capital Budget includes:

- $1,576,474 for Housing Acquisitions & Development.

Neighborhood Housing & Community Development - 2005-06

Significant Revenue and Expenditure Changes by Program

	Dollars	FTEs
Revenue Changes		
1. The Approved Budget contains an increase of $24,467 in interest income due to a increase in estimated interest rates.	$24,467	
2. The Approved Budget includes an increase of $164,726 in the annual Transfer In from the General Fund.	$164,726	
Expenditure Changes		
1. **City-Wide**		
The Approved Budget includes $7,734 for salary increases associated with Pay for Performance in FY 2006. Also, $10,203 in salary cost is approved for grant allocated FTEs.	$17,937	
An additional $15,677 has been included for salary increases associated with market adjustments.	$15,677	
The Approved Budget includes $4,428 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$4,428	
2. **Housing Development**		
Included in the Approved Budget is $25,000 for utility assistance.	$25,000	
3. **Community Development**		
The Approved Budget includes $10,570 to Austin Energy toward a loan repayment.	$10,570	
4. **Support Services**		
An additional $76,878 is included in the Approved Budget for an increase in rent expense and utility costs.	$76,878	
5. **Transfers and Other Requirements**		
An increase of $5,000 is required for Liability Reserve.	$5,000	
The Approved Budget includes increases in expenses associated with grants of $98,917.	$98,917	

Housing Trust Fund—2005-06

Purpose and Nature of Fund

The Housing Trust Fund is managed by the Austin Housing Finance Corporation (AHFC), a part of the Neighborhood Housing & Community Development Department. It was established on April 20, 2000, and is dedicated to preserving and creating reasonably priced housing in the City of Austin.

Factors Affecting Revenue

The Housing Trust Fund is approved to receive a $1,000,000 transfer from the Sustainability Fund for FY 2006. The Approved Budget also includes interest income of $30,000.

Factors Affecting Requirements

Approved requirements for the Housing Trust Fund in FY 2005-06 are $1,143,229. The Assisted Housing activity is approved to receive $175,000 to provide rental assistance for people that would otherwise be homeless, and the Rental Housing activity is approved to receive $968,229 for services such as rental unit construction and rehabilitation.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Transfers In	915,747	$1,012,500	$1,023,982	$1,030,000	$1,030,000
Requirements	$718,757	$1,143,479	$2,412,348	$1,143,229	$1,143,229

University Neighborhood District (UNO) - Housing Trust Fund—2005-06

Purpose and Nature of Fund

The University Neighborhood District Housing Trust Fund is managed by the Austin Housing Finance Corporation (AHFC), a part of the Neighborhood Housing & Community Development Department. The University Neighborhood Overlay (UNO) District was approved and established by Council on September 2, 2004. The UNO – Housing Trust Fund was created to increase the amount of rental housing that is available to households at or below 50% Median Family Income in the area generally west of the University of Texas campus.

Factors Affecting Revenue

In FY 2004-05, the UNO-Housing Trust Fund received $37,824 in developer fees from the development of a residential property that is complying with the provisions that 10% of the units serve families at 80% Median Family Income (MFI) and exercised the option of fee-in-lieu of providing an additional 10% of the units at 65% MFI in the UNO Ordinance No. 040902-58. The funds received are being incorporated into the FY 2005-06 budget.

Factors Affecting Requirements

Approved requirements for the UNO - Housing Trust Fund in FY 2005-06 are for $37,824 for Rental Housing services such as rental unit construction and rehabilitation.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$0	$0	$0	$37,824	$37,824
Requirements	$0	$0	$0	$37,824	$37,824

Neighborhood Housing & Community Development – 2005-06

Housing Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HOUSING DEVELOPMENT										
S.M.A.R.T. Housing	$149,556	4.00	$269,093	4.00	$269,093	4.00	$304,145	4.00	$316,307	4.00
Subtotal	$149,556	4.00	$269,093	4.00	$269,093	4.00	$304,145	4.00	$316,307	4.00
SUPPORT SERVICES										
Administration and Management	$396,158	0.00	$563,913	0.00	$563,913	0.00	$678,256	0.00	$669,901	0.00
Facility Expenses	$917,562	0.00	$109,024	0.00	$562,789	0.00	$203,681	0.00	$203,681	0.00
Information Technology Support	$15,894	0.00	$20,114	0.00	$20,114	0.00	$12,698	0.00	$12,698	0.00
Personnel / Training	$12,017	0.00	$12,607	0.00	$12,607	0.00	$12,607	0.00	$12,607	0.00
Subtotal	$1,341,631	0.00	$705,658	0.00	$1,159,423	0.00	$907,242	0.00	$898,887	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$1,825	0.00	$1,527	0.00	$1,527	0.00	$13,689	0.00	$9,882	0.00
Transfers	$148,425	0.00	$153,425	0.00	$163,996	0.00	$168,995	0.00	$168,995	0.00
Subtotal	$150,250	0.00	$154,952	0.00	$165,523	0.00	$182,684	0.00	$178,877	0.00
Total	$1,641,437	4.00	$1,129,703	4.00	$1,594,039	4.00	$1,394,071	4.00	$1,394,071	4.00

Neighborhood Housing & Community Development – 2005-06

Housing Trust Social Equity FD

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HOUSING DEVELOPMENT										
Assisted Housing	$147,639	0.00	$175,000	0.00	$177,361	0.00	$175,000	0.00	$175,000	0.00
Homebuyer Services	$0	0.00	$0	0.00	$100,000	0.00	$0	0.00	$0	0.00
Owner Occupied Services	$25,514	0.00	$25,000	0.00	$387,111	0.00	$0	0.00	$0	0.00
Rental Housing	$545,602	0.00	$943,479	0.00	$1,747,876	0.00	$968,229	0.00	$968,229	0.00
Subtotal	$718,755	0.00	$1,143,479	0.00	$2,412,348	0.00	$1,143,229	0.00	$1,143,229	0.00
Total	$718,755	0.00	$1,143,479	0.00	$2,412,348	0.00	$1,143,229	0.00	$1,143,229	0.00

Neighborhood Housing & Community Development – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HOUSING DEVELOPMENT										
S.M.A.R.T. Housing	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$95,915	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$95,915	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$95,915	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00

Neighborhood Housing & Community Development – 2005-06

CDBG 31st Year

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY DEVELOPMENT										
Commercial Revitalization	$0	0.00	$0	0.00	$0	0.00	$1,838,004	2.08	$1,838,004	2.08
Neighborhood Revitalization	$0	0.00	$0	0.00	$0	0.00	$1,291,542	3.83	$1,291,542	3.83
Public Facilities	$0	0.00	$0	0.00	$0	0.00	$1,230,196	0.00	$1,230,196	0.00
Small Business Development	$0	0.00	$0	0.00	$0	0.00	$658,383	0.93	$658,383	0.93
Subtotal	$0	0.00	$0	0.00	$0	0.00	$5,018,125	6.84	$5,018,125	6.84
GRANTS ADMINISTRATION										
Compliance	$0	0.00	$0	0.00	$0	0.00	$368,093	3.03	$368,093	3.03
Planning	$0	0.00	$0	0.00	$0	0.00	$29,792	1.50	$29,792	1.50
Policy Development	$0	0.00	$0	0.00	$0	0.00	$6,893	0.50	$6,893	0.50
Subtotal	$0	0.00	$0	0.00	$0	0.00	$404,778	5.03	$404,778	5.03
HOUSING DEVELOPMENT										
Homebuyer Services	$0	0.00	$0	0.00	$0	0.00	$1,627,114	3.71	$1,627,114	3.71
Owner Occupied Services	$0	0.00	$0	0.00	$0	0.00	$1,852,807	8.06	$1,852,807	8.06
Rental Housing	$0	0.00	$0	0.00	$0	0.00	$364,279	2.00	$364,279	2.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$3,844,200	13.77	$3,844,200	13.77
SUPPORT SERVICES										
Administration and Management	$0	0.00	$0	0.00	$0	0.00	$883,693	11.96	$883,693	11.96
Facility Expenses	$0	0.00	$0	0.00	$0	0.00	$259,364	0.00	$259,364	0.00
Financial Monitoring / Budgeting	$0	0.00	$0	0.00	$0	0.00	$45,180	3.68	$45,180	3.68
Personnel / Training	$0	0.00	$0	0.00	$0	0.00	$44,851	0.85	$44,851	0.85
PIO / Community Services	$0	0.00	$0	0.00	$0	0.00	$57,523	0.90	$57,523	0.90
Subtotal	$0	0.00	$0	0.00	$0	0.00	$1,290,611	17.39	$1,290,611	17.39
Total	$0	0.00	$0	0.00	$0	0.00	$10,557,714	43.03	$10,557,714	43.03

Neighborhood Housing & Community Development – 2005-06

CDBG 30th Year

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY DEVELOPMENT										
Commercial Revitalization	$0	0.00	$1,647,019	1.73	$1,592,019	1.73	$0	0.00	$0	0.00
Neighborhood Revitalization	$0	0.00	$1,349,728	3.67	$1,138,328	3.67	$0	0.00	$0	0.00
Public Facilities	$0	0.00	$1,185,812	0.00	$1,018,110	0.00	$0	0.00	$0	0.00
Small Business Development	$0	0.00	$570,762	0.70	$570,762	0.70	$0	0.00	$0	0.00
Subtotal	$0	0.00	$4,753,321	6.10	$4,319,219	6.10	$0	0.00	$0	0.00
GRANTS ADMINISTRATION										
Compliance	$0	0.00	$387,230	3.09	$387,230	3.09	$0	0.00	$0	0.00
Planning	$0	0.00	$47,275	1.75	$47,275	1.75	$0	0.00	$0	0.00
Policy Development	$0	0.00	$18,611	0.75	$18,611	0.75	$0	0.00	$0	0.00
Subtotal	$0	0.00	$453,116	5.59	$453,116	5.59	$0	0.00	$0	0.00
HOUSING DEVELOPMENT										
Homebuyer Services	$0	0.00	$993,645	5.08	$18,793	5.08	$0	0.00	$0	0.00
Owner Occupied Services	$0	0.00	$2,236,495	8.35	$879,814	8.35	$0	0.00	$0	0.00
Rental Housing	$0	0.00	$494,298	2.11	$0	2.11	$0	0.00	$0	0.00
Subtotal	$0	0.00	$3,724,438	15.54	$898,607	15.54	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$0	0.00	$748,168	8.63	$748,168	8.63	$0	0.00	$0	0.00
Financial Monitoring / Budgeting	$0	0.00	$88,072	4.76	$88,072	4.76	$0	0.00	$0	0.00
Personnel / Training	$0	0.00	$18,491	0.88	$18,491	0.88	$0	0.00	$0	0.00
PIO / Community Services	$0	0.00	$19,077	0.90	$19,077	0.90	$0	0.00	$0	0.00
Subtotal	$0	0.00	$873,808	15.17	$873,808	15.17	$0	0.00	$0	0.00
Total	$0	0.00	$9,804,683	42.40	$6,544,750	42.40	$0	0.00	$0	0.00

Neighborhood Housing & Community Development – 2005-06

CDBG 29th Year

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY DEVELOPMENT										
Commercial Revitalization	$1,489,321	1.73	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Neighborhood Revitalization	$1,418,553	2.96	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Public Facilities	$1,265,574	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Small Business Development	$708,235	0.70	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$4,881,683	5.39	$0	0.00	$0	0.00	$0	0.00	$0	0.00
GRANTS ADMINISTRATION										
Compliance	$231,506	2.80	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Planning	$57,485	1.80	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Policy Development	$9,243	1.20	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$298,234	5.80	$0	0.00	$0	0.00	$0	0.00	$0	0.00
HOUSING DEVELOPMENT										
Homebuyer Services	$575,359	4.02	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Owner Occupied Services	$2,550,442	8.61	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Rental Housing	$506,460	2.80	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$3,632,261	15.43	$0	0.00	$0	0.00	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$554,185	10.28	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Facility Expenses	$96,016	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Financial Monitoring / Budgeting	$25,357	3.68	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Information Technology Support	$10,800	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Personnel / Training	$9,729	0.85	$0	0.00	$0	0.00	$0	0.00	$0	0.00
PIO / Community Services	$11,744	0.90	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$707,831	15.71	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$9,520,009	42.33	$0	0.00	$0	0.00	$0	0.00	$0	0.00

Neighborhood Housing & Community Development – 2005-06

Home Year 14

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY DEVELOPMENT										
Neighborhood Revitalization	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
GRANTS ADMINISTRATION										
Compliance	$0	0.00	$0	0.00	$0	0.00	$338,928	3.41	$338,928	3.41
Planning	$0	0.00	$0	0.00	$0	0.00	$54,823	0.85	$54,823	0.85
Policy Development	$0	0.00	$0	0.00	$0	0.00	$4,845	0.35	$4,845	0.35
Subtotal	$0	0.00	$0	0.00	$0	0.00	$398,596	4.61	$398,596	4.61
HOUSING DEVELOPMENT										
Assisted Housing	$0	0.00	$0	0.00	$0	0.00	$490,000	0.25	$490,000	0.25
Homebuyer Services	$0	0.00	$0	0.00	$0	0.00	$2,325,465	3.90	$2,325,465	3.90
Owner Occupied Services	$0	0.00	$0	0.00	$0	0.00	$234,524	1.69	$234,524	1.69
Rental Housing	$0	0.00	$0	0.00	$0	0.00	$3,679,049	0.00	$3,679,049	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$6,729,038	5.84	$6,729,038	5.84
SUPPORT SERVICES										
Administration and Management	$0	0.00	$0	0.00	$0	0.00	$25,187	5.19	$25,187	5.19
Financial Monitoring / Budgeting	$0	0.00	$0	0.00	$0	0.00	$23,054	2.00	$23,054	2.00
Personnel / Training	$0	0.00	$0	0.00	$0	0.00	$1,235	0.10	$1,235	0.10
PIO / Community Services	$0	0.00	$0	0.00	$0	0.00	$4,633	0.50	$4,633	0.50
Subtotal	$0	0.00	$0	0.00	$0	0.00	$54,109	7.79	$54,109	7.79
Total	$0	0.00	$0	0.00	$0	0.00	$7,181,743	18.24	$7,181,743	18.24

Neighborhood Housing & Community Development – 2005-06

Home Year 12

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
GRANTS ADMINISTRATION										
Compliance	$287,841	3.33	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Planning	$5,919	0.60	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Policy Development	$2,080	0.60	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$295,840	4.53	$0	0.00	$0	0.00	$0	0.00	$0	0.00
HOUSING DEVELOPMENT										
Assisted Housing	$414,300	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Homebuyer Services	$1,851,743	4.75	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Owner Occupied Services	$387,577	0.20	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Rental Housing	$1,420,842	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$4,074,462	4.95	$0	0.00	$0	0.00	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$156,655	6.12	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Facility Expenses	$48,008	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Financial Monitoring / Budgeting	$18,321	2.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Information Technology Support	$3,437	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Personnel / Training	$3,487	0.03	$0	0.00	$0	0.00	$0	0.00	$0	0.00
PIO / Community Services	$7,104	0.50	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$237,012	8.65	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$4,607,314	18.13	$0	0.00	$0	0.00	$0	0.00	$0	0.00

Neighborhood Housing & Community Development – 2005-06

Home Year 13

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY DEVELOPMENT										
Neighborhood Revitalization	$0	0.00	$125,000	0.00	$125,000	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$125,000	0.00	$125,000	0.00	$0	0.00	$0	0.00
GRANTS ADMINISTRATION										
Compliance	$0	0.00	$334,822	3.48	$334,822	3.48	$0	0.00	$0	0.00
Planning	$0	0.00	$17,560	0.65	$17,560	0.65	$0	0.00	$0	0.00
Policy Development	$0	0.00	$3,780	0.25	$3,780	0.25	$0	0.00	$0	0.00
Subtotal	$0	0.00	$356,162	4.38	$356,162	4.38	$0	0.00	$0	0.00
HOUSING DEVELOPMENT										
Assisted Housing	$0	0.00	$490,000	0.25	$490,000	0.25	$0	0.00	$0	0.00
Homebuyer Services	$0	0.00	$2,489,966	4.38	$2,101,895	4.38	$0	0.00	$0	0.00
Owner Occupied Services	$0	0.00	$2,201,159	0.00	$1,201,159	0.00	$0	0.00	$0	0.00
Rental Housing	$0	0.00	$1,052,000	0.00	$776,966	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$6,233,125	4.63	$4,570,020	4.63	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$0	0.00	$48,761	6.55	$48,761	6.55	$0	0.00	$0	0.00
Financial Monitoring / Budgeting	$0	0.00	$48,761	2.00	$48,761	2.00	$0	0.00	$0	0.00
Personnel / Training	$0	0.00	$1,350	0.11	$1,350	0.11	$0	0.00	$0	0.00
PIO / Community Services	$0	0.00	$12,964	0.50	$12,964	0.50	$0	0.00	$0	0.00
Subtotal	$0	0.00	$111,836	9.16	$111,836	9.16	$0	0.00	$0	0.00
Total	$0	0.00	$6,826,123	18.17	$5,163,018	18.17	$0	0.00	$0	0.00

Neighborhood Housing & Community Development – 2005-06

American Dream Downpayment Initiative

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HOUSING DEVELOPMENT										
Homebuyer Services	$0	0.00	$661,000	0.00	$661,000	0.00	$204,041	0.00	$204,041	0.00
Subtotal	$0	0.00	$661,000	0.00	$661,000	0.00	$204,041	0.00	$204,041	0.00
Total	$0	0.00	$661,000	0.00	$661,000	0.00	$204,041	0.00	$204,041	0.00

Neighborhood Housing & Community Development – 2005-06

EDI

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY DEVELOPMENT										
Commercial Revitalization	$0	0.00	$89,415	0.00	$15,000	0.00	$198,400	0.00	$198,400	0.00
Subtotal	$0	0.00	$89,415	0.00	$15,000	0.00	$198,400	0.00	$198,400	0.00
HOUSING DEVELOPMENT										
S.M.A.R.T. Housing	$26,326	0.00	$198,820	1.00	$198,820	1.00	$0	0.00	$0	0.00
Subtotal	$26,326	0.00	$198,820	1.00	$198,820	1.00	$0	0.00	$0	0.00
Total	$26,326	0.00	$288,235	1.00	$213,820	1.00	$198,400	0.00	$198,400	0.00

Neighborhood Housing & Community Development – 2005-06

Heathy Home

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HOUSING DEVELOPMENT										
Owner Occupied Services	$0	0.00	$0	0.00	$0	0.00	$1,000,000	0.00	$1,000,000	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$1,000,000	0.00	$1,000,000	0.00
Total	$0	0.00	$0	0.00	$0	0.00	$1,000,000	0.00	$1,000,000	0.00

Neighborhood Housing & Community Development – 2005-06

Lead-Based Paint

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HOUSING DEVELOPMENT										
Owner Occupied Services	$881,533	2.54	$0	2.43	$0	2.43	$2,424,227	2.73	$2,424,227	2.73
Subtotal	$881,533	2.54	$0	2.43	$0	2.43	$2,424,227	2.73	$2,424,227	2.73
Total	$881,533	2.54	$0	2.43	$0	2.43	$2,424,227	2.73	$2,424,227	2.73

Neighborhood Housing & Community Development – 2005-06

Section 108 Loan

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY DEVELOPMENT										
Small Business Development	$0	0.00	$2,000,000	0.00	$390,000	0.00	$3,000,000	0.00	$3,000,000	0.00
Subtotal	$0	0.00	$2,000,000	0.00	$390,000	0.00	$3,000,000	0.00	$3,000,000	0.00
Total	$0	0.00	$2,000,000	0.00	$390,000	0.00	$3,000,000	0.00	$3,000,000	0.00

Neighborhood Housing & Community Development – 2005-06

University Neighborhood District Housing Trust Fund

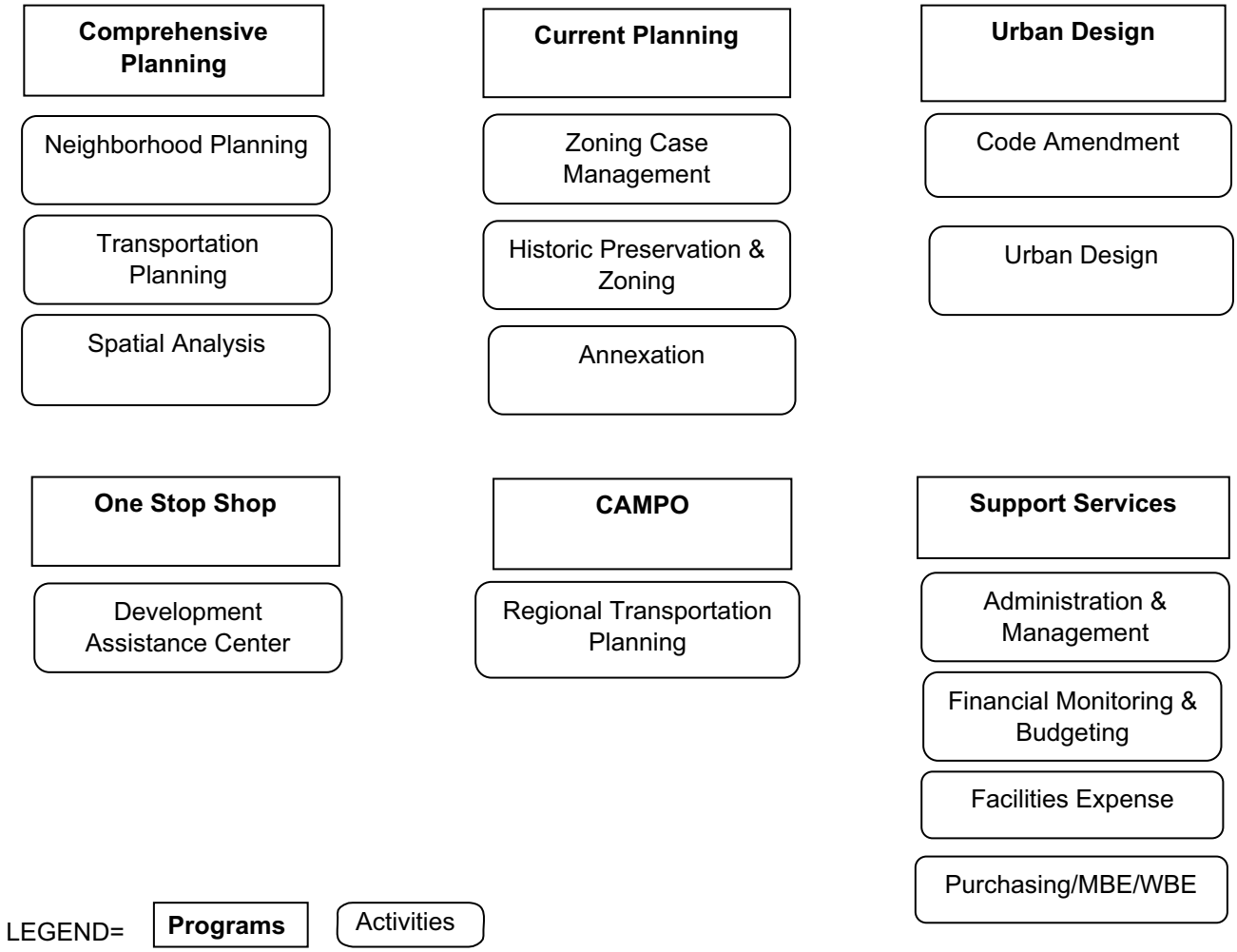
	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
HOUSING DEVELOPMENT										
Rental Housing	$0	0.00	$0	0.00	$0	0.00	$37,824	0.00	$37,824	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$37,824	0.00	$37,824	0.00
Total	$0	0.00	$0	0.00	$0	0.00	$37,824	0.00	$37,824	0.00

City of Austin
2005-2006
Approved
Budget

Executive Summary
Infrastructure

Neighborhood, Planning and Zoning

Neighborhood Planning and Zoning — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$320,588	$113,558	$218,008	$212,732	$212,732
Requirements	$3,094,093	$3,844,126	$3,775,496	$4,183,348	$4,183,348
Full-time Equivalents (FTEs)	47.00	58.50	58.50	62.50	62.50

* Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also includes $64,245 for capital and critical one-time costs.

Neighborhood Planning and Zoning — 2005-06

Mission

The purpose of the Neighborhood Planning and Zoning Department (NPZD) is to provide land use planning and growth management in order to preserve, promote, protect and improve the general welfare of the community.

Goals

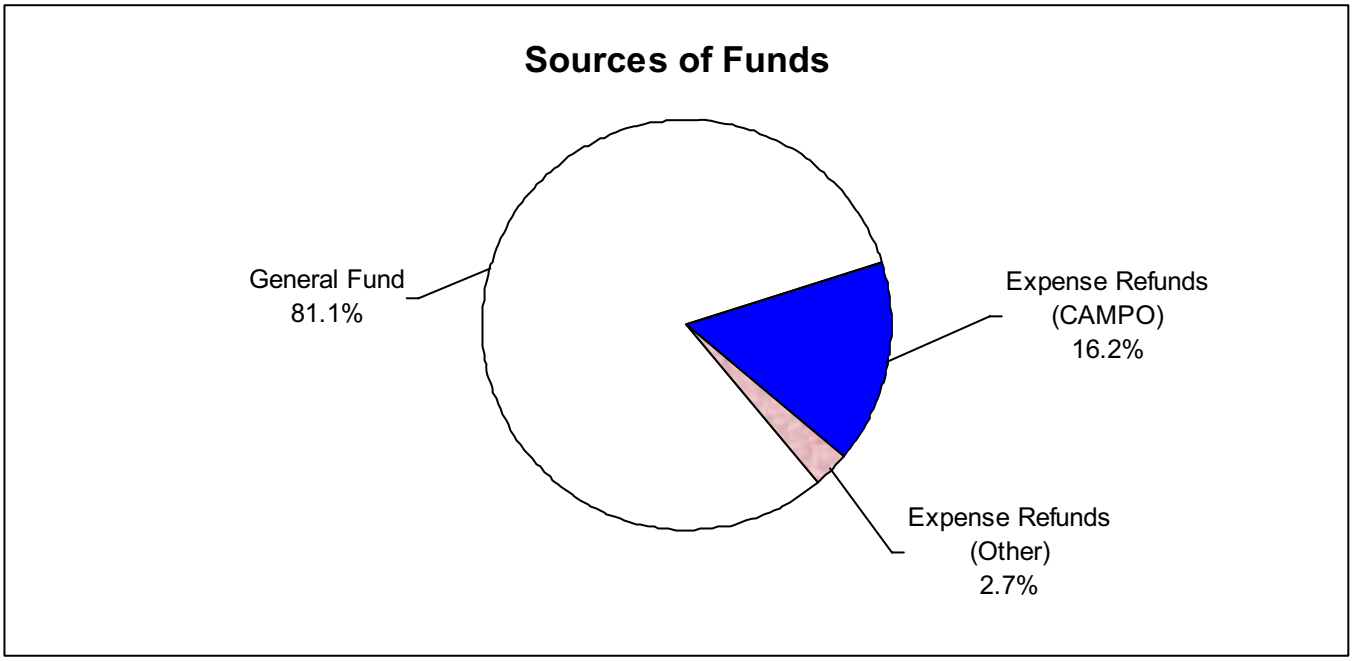
- Complete neighborhood plans for all urban core planning areas by 2010.
- Implement all urban core neighborhood plans through rezoning by 2010.
- Ensure a more compact and well-designed city
    - Incorporate Great Street-type improvements into all downtown projects and streetscapes for City projects.
- Initiate 10 historic zoning cases of medium/high priority properties listed in any City survey annually.
- Update the zoning ordinance by 2007.

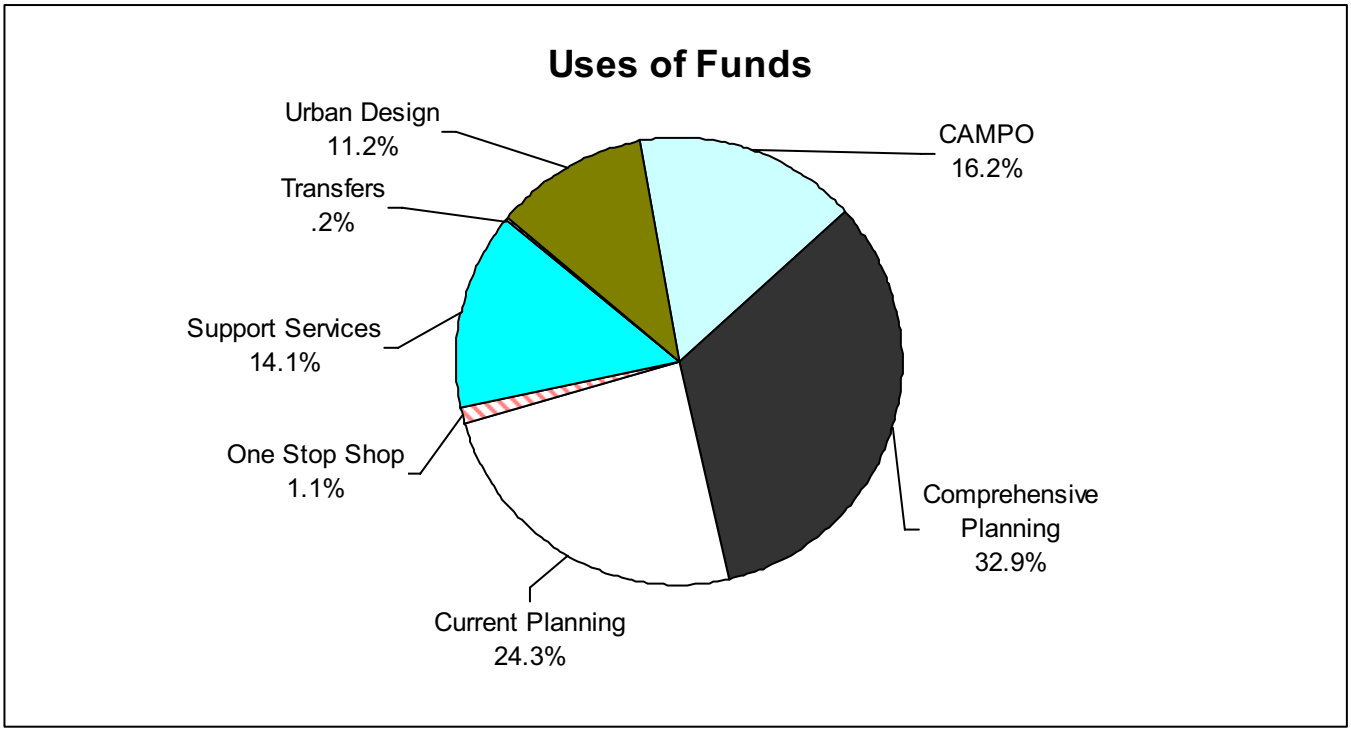
Key Indicators

The Neighborhood Planning and Zoning Department will use the following key indicators to monitor the department's progress in achieving business plan goals:

- Number of neighborhood plans scheduled on Planning Commission agenda
- Number of neighborhood plan rezonings scheduled on Planning Commission agenda
- Number of neighborhood plans adopted by the City Council
- Number of neighborhood plan rezonings adopted by the City Council
- Percent of neighborhood planning participants satisfied with the neighborhood planning process
- Percent of zoning ordinance update completed

Neighborhood Planning and Zoning — Total Budget $5.2 million





	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$320,588	$113,558	$218,008	$212,732	$212,732
Requirements	$3,094,093	$3,844,126	$3,775,496	$4,183,348	$4,183,348
Full-Time Equivalents (FTEs)	47.00	58.50	58.50	62.50	62.50
Expense Refunds	$0	$1,000,005	$1,005,947	$976,152	$976,152

Neighborhood Planning and Zoning — Total Budget $5.2 million

Budget Highlights

The Approved Budget for the Neighborhood Planning and Zoning Department includes the personnel and equipment necessary to achieve the goals and objectives of the department.

Comprehensive Planning

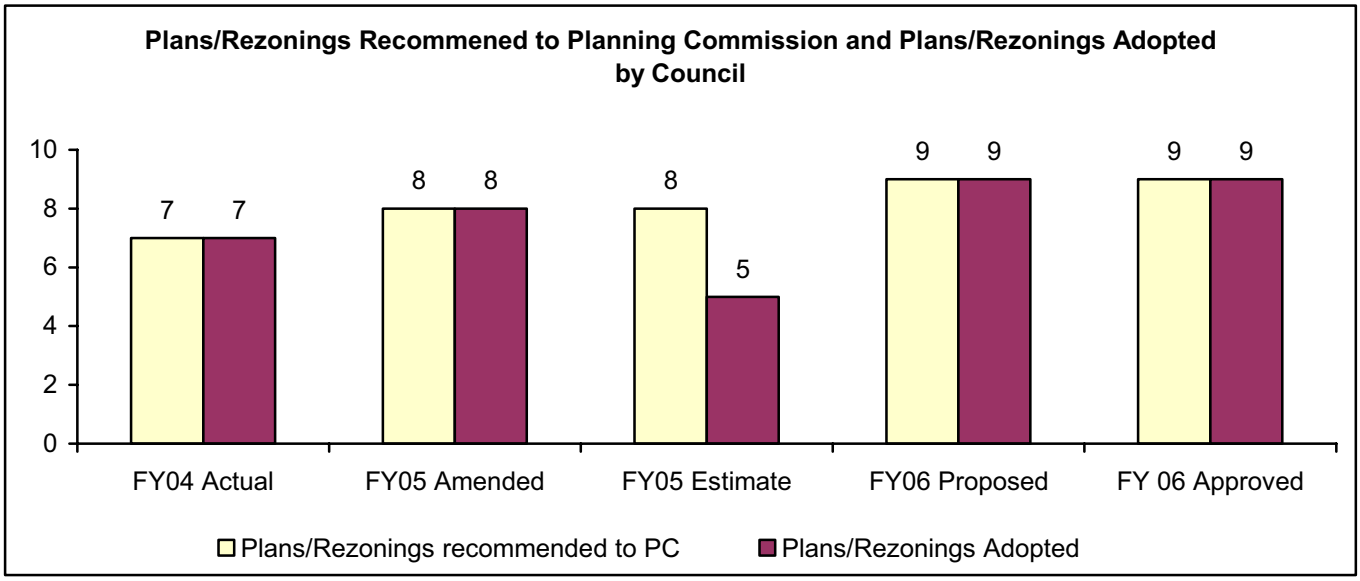
The Comprehensive Planning program is currently organized to develop neighborhood plans which incorporate a transportation component and base data information such as demographic shifts including income, age, and race distribution throughout the neighborhood planning areas.

In FY 06, nine neighborhood plans will be Approved for adoption, which include areas experiencing rapid growth and redevelopment just outside of the inner city neighborhoods such as the areas surrounding Robert Mueller Municipal Airport and Oak Hill.

As a result of the passage of the Transit-Oriented District (TOD) Ordinance in FY 05, six station area plans will also need to be developed. Staff resources will facilitate a community dialogue among the stakeholders similar to the creation of the neighborhood plans to complete recommendations for higher densities within ¼ mile and ½ mile radius from the platforms of these Approved stations. The end results will require rezoning recommendations of properties within these immediate zones.

Two new FTE's in the amount of $145,000 will be added for the Comprehensive Planning Program. The FTE's will assist with the increased workload resulting from plans (10) that are eligible for an update and the station area plans.

The Approved Budget for the Comprehensive Planning Program includes a decrease in one-time costs of $100,000 for the Toll Road Study. The budget also includes an additional $2,500 for travel and training.

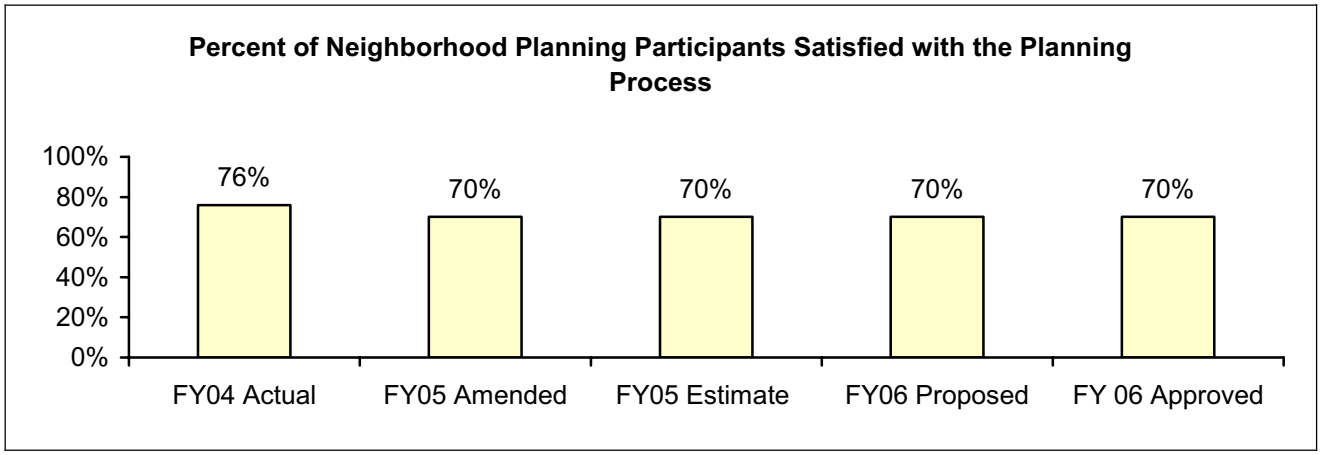


Current Planning

The Historic Preservation division of NPZD is experiencing an increased workload due to an ordinance passed in late 2004 authorizing the establishment of local historic districts. One additional FTE is needed in the City Historic Preservation Office to assist with this workload. The FTE will support the newly founded local historic districts addressing neighborhood concerns over demolitions and design of new construction within the district. This FTE will also provide customer assistance to individual property owners seeking building permit information or permit

approvals within these districts. The new FTE will also aid in finalizing the contact with the University of Texas at Austin to produce the City's Historic Preservation Plan and to implement its recommendations. The Approved Budget includes $60,921 for this position.

NPZD's budget includes the transfer-in of 1 FTE from Watershed Protection and Development Review (WPDRD), currently working in NPZD but funded by WPDRD. The transfer-in FTE will replace the 1 FTE position that NPZD relocated to the City's new One Stop Shop this past fiscal year.



Urban Design

The Urban Design activity is organized to design and build public spaces that create economic, environmental and community value. The focus of urban design is on the form and organization of buildings and the spaces between them, rather than on the design of individual structures.

The review of developer-driven streetscape improvements within the University Neighborhood Overlay area, the Approved Commercial Design Standards, upcoming Station Area Plans and the Approved Zoning Code rewrite have impacted staff resources available for other Streetscape-sponsored CIP. The Approved Budget includes the addition of 1 FTE, in the amount of $69,510, to assist with the increased workload.

Support Services

The Approved Budget includes the transfer out of 1 FTE to the Parks and Recreation Department (PARD).

Employee Benefits

The Approved Budget includes an increase of $40,509 for the Living Wage and market adjustments.
The increase in Pay-for-Performance is $111,827.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

* $64,245 for Service Incentive Enhancement

Capital Budget

The FY 2005-06 Approved Capital Budget includes:

- $400,000 for the Great Streets Development Program
- $1,500,000 for Guadalupe Streetscape Improvements

Neighborhood Planning and Zoning — 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Increase in revenue is primarily due to a change in the way that One Stop Shop allocates zoning application fees between Watershed Protection and Development Review Department and Neighborhood Planning and Zoning Department.	99,174	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $111,827 for salary increases associated with Pay for Performance in FY 2006. $19,260 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	131,087	
An additional $21,249 has been included for salary increases associated with market adjustments.	21,249	
2. Comprehensive Planning		
Add 2 FTEs to assist with Station Area Plans and updating neighborhood plans.	145,320	2.00
Miscellaneous decrease in Personnel Costs primarily due to internal reorganization, a decrease in Terminal Pay and an increase in vacancy savings.	(35,831)	
Decrease in one-time costs for the Toll Road Study funded in FY 2004-05.	(100,000)	
Miscellaneous decreases in contractuals and commodities.	(22,678)	
The Approved Budget includes additional funds for travel and training.	2,500	
3. Current Planning		
Transfer in 1 FTE currently working in NPZD and budgeted in WPDRD.	70,822	1.00
Add 1 Planner Senior FTE to Historic Preservation and Zoning to assist with increased workload as a result of new local historic districts .	60,921	1.00

		Dollars	FTEs
4.	**Urban Design**		
	Add 1 FTE to assist with higher demand in Urban Design, project review, and code amendment.	69,510	1.00
	Miscellaneous decreases in personnel costs due to reorganization.	(41,281)	
	Increase in contractuals and commodities due mainly to advertising, printing/binding & seminar fees partially offset by a decrease to office supplies and small tools.	13,521	
	Decrease in expense refunds associated with CIP backcharges for Great Streets.	38,274	
5.	**Support Services**		
	Transfer out of 1 FTE to the Parks & Recreation Department.	(51,375)	(1.00)
	An increase of $36,114 in personnel costs attributable to the reorganization.	36,114	
	Miscellaneous decreases in contractuals due mainly to the removal of the Two Commodore lease extension.	(6,507)	

Neighborhood Planning and Zoning – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CAPITAL AREA METROPOLITAN PLANNING ORGANIZATION										
CAMPO	$0	0.00	$0	13.00	$0	13.00	$0	13.00	$0	13.00
Subtotal	$0	0.00	$0	13.00	$0	13.00	$0	13.00	$0	13.00
CODE ENFORCEMENT										
Code Enforcement	$1,307,684	21.50	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$1,307,684	21.50	$0	0.00	$0	0.00	$0	0.00	$0	0.00
COMPREHENSIVE PLANNING										
Neighborhood Planning	$936,067	14.50	$1,275,263	16.66	$1,181,718	16.66	$1,353,266	18.75	$1,393,010	18.75
Spatial Analysis	$0	0.00	$169,172	2.00	$153,120	2.00	$184,463	2.00	$190,148	2.00
Transportation Planning	$0	0.00	$214,930	1.50	$229,706	1.50	$110,947	1.50	$114,718	1.50
Subtotal	$936,067	14.50	$1,659,365	20.16	$1,564,544	20.16	$1,648,676	22.25	$1,697,876	22.25
CURRENT PLANNING										
Annexation	$0	0.00	$152,633	2.00	$180,275	2.00	$151,015	2.00	$155,917	2.00
Historic Preservation and Zoning	$0	0.00	$145,899	2.00	$162,262	2.00	$202,959	3.00	$210,435	3.00
Zoning Case Management	$510,489	7.50	$643,930	7.66	$617,247	7.66	$731,799	8.75	$754,808	8.75
Subtotal	$510,489	7.50	$942,462	11.66	$959,784	11.66	$1,085,773	13.75	$1,121,160	13.75
ONE STOP SHOP										
Development Assistance Center	$0	0.00	$51,137	1.00	$54,222	1.00	$54,533	1.00	$56,323	1.00
Subtotal	$0	0.00	$51,137	1.00	$54,222	1.00	$54,533	1.00	$56,323	1.00
SUPPORT SERVICES										
Administration and Management	$224,595	2.00	$391,174	4.00	$449,268	4.00	$427,586	3.25	$442,946	3.25
Facility Expenses	$25,982	0.00	$118,826	0.00	$118,362	0.00	$115,132	0.00	$115,132	0.00
Financial Monitoring / Budgeting	$60,139	1.00	$155,273	2.00	$127,856	2.00	$136,772	2.00	$141,335	2.00
Personnel / Training	$16,701	0.25	$27,393	0.34	$23,750	0.34	$16,224	0.25	$16,715	0.25
Purchasing / M/WBE	$12,445	0.25	$14,693	0.34	$15,232	0.34	$11,159	0.25	$11,782	0.25
Subtotal	$339,862	3.50	$707,359	6.68	$734,468	6.68	$706,873	5.75	$727,910	5.75
TRANSFERS & OTHER REQUIREMENTS										

Neighborhood Planning and Zoning – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Other Requirements	$0	0.00	$7,992	0.00	$7,992	0.00	$131,658	0.00	$7,992	0.00
Subtotal	$0	0.00	$7,992	0.00	$7,992	0.00	$131,658	0.00	$7,992	0.00
URBAN DESIGN										
Code Amendment	$0	0.00	$57,928	1.00	$43,951	1.00	$57,428	1.00	$59,329	1.00
Urban Design	$0	0.00	$417,883	5.00	$410,535	5.00	$498,407	5.75	$512,758	5.75
Subtotal	$0	0.00	$475,811	6.00	$454,486	6.00	$555,835	6.75	$572,087	6.75
Total	$3,094,102	47.00	$3,844,126	58.50	$3,775,496	58.50	$4,183,348	62.50	$4,183,348	62.50

Neighborhood Planning and Zoning – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CAPITAL AREA METROPOLITAN PLANNING ORGANIZATION										
CAMPO	$0	0.00	$821,859	0.00	$815,801	0.00	$836,280	0.00	$836,280	0.00
Subtotal	$0	0.00	$821,859	0.00	$815,801	0.00	$836,280	0.00	$836,280	0.00
CODE ENFORCEMENT										
Code Enforcement	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
COMPREHENSIVE PLANNING										
Neighborhood Planning	$0	0.00	$0	0.00	$12,000	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$0	0.00	$12,000	0.00	$0	0.00	$0	0.00
CURRENT PLANNING										
Annexation	$0	0.00	$132,318	0.00	$132,318	0.00	$132,318	0.00	$132,318	0.00
Historic Preservation and Zoning	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$132,318	0.00	$132,318	0.00	$132,318	0.00	$132,318	0.00
URBAN DESIGN										
Urban Design	$0	0.00	$45,828	0.00	$45,828	0.00	$7,554	0.00	$7,554	0.00
Subtotal	$0	0.00	$45,828	0.00	$45,828	0.00	$7,554	0.00	$7,554	0.00
Total	$0	0.00	$1,000,005	0.00	$1,005,947	0.00	$976,152	0.00	$976,152	0.00

Neighborhood Planning and Zoning – 2005-06

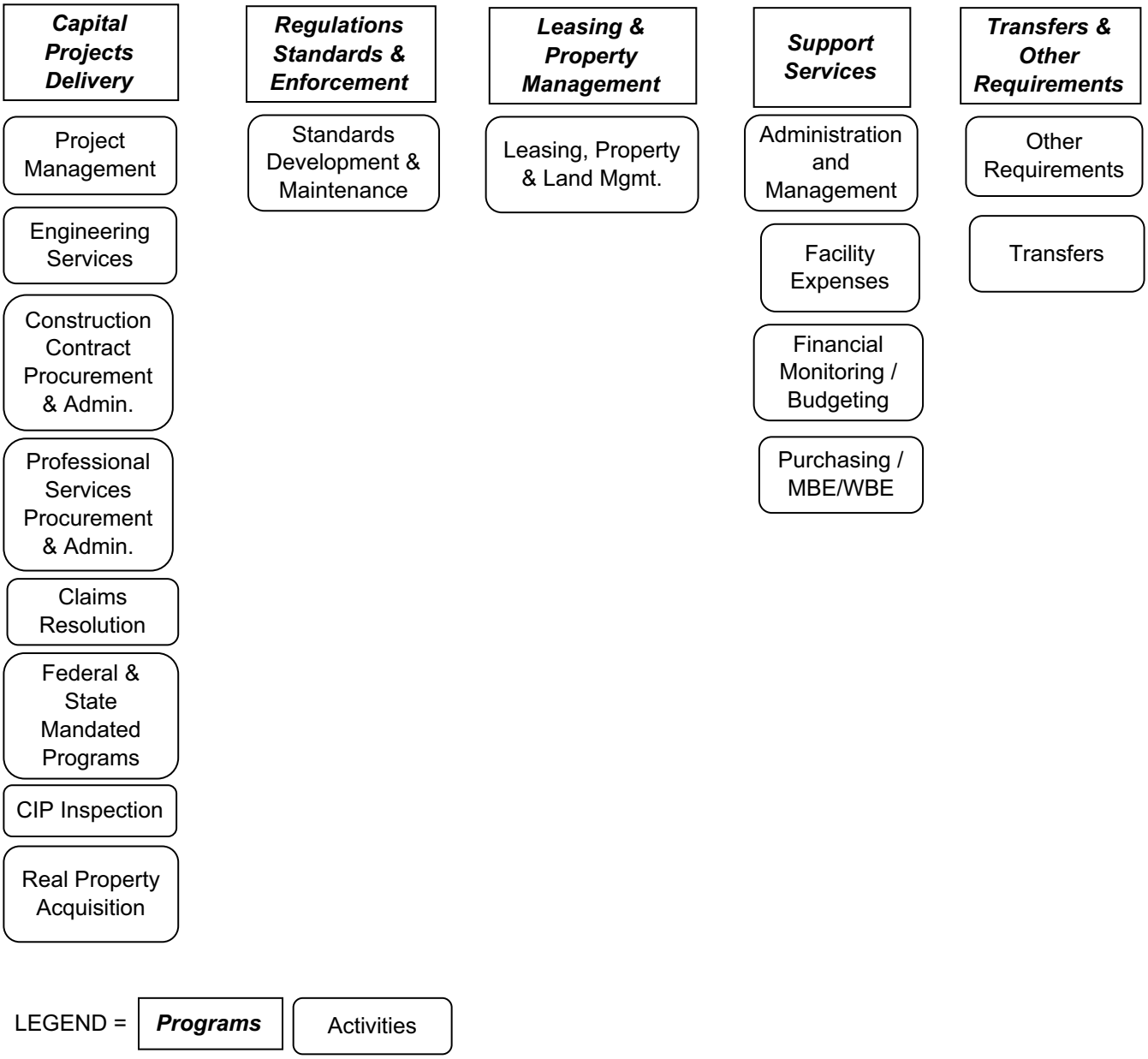
Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
SUPPORT SERVICES										
Administration and Management	$0	1.00	$0	1.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$0	1.00	$0	1.00	$0	0.00	$0	0.00	$0	0.00
Total	$0	1.00	$0	1.00	$0	0.00	$0	0.00	$0	0.00

Public Works

Public Works Capital Projects Management Fund
Transportation Fund
Child Safety Fund

Public Works Capital Projects Management Fund — 2005-06



Capital Projects Management Fund	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
Revenue	$17,884,042	$13,919,125	$14,365,200	$16,312,000	$16,312,000
Transfers In	$1,955,530	$1,313,442	$1,313,442	$1,313,442	$1,313,442
Requirements	$18,134,246	$19,509,742	$19,113,196	$20,249,718	$20,249,718
Full-time Equivalents (FTEs)	234.00	187.00	187.00	191.00	191.00

Public Works Capital Projects Management Fund — 2005-06

Mission

The mission of the Public Works Department is to maintain and improve infrastructure for the benefit and safety of the community.

Goals

To achieve its mission, the Department has developed several measurable goals. Three of those goals are supported by the Capital Projects Management Fund and are listed below:

- Public Works will implement Capital Improvement Program (CIP) projects on time, within budget, and with high quality.
  - 80% of projects managed by Public Works will be substantially completed on schedule.
  - 100% of projects managed by Public Works will be completed within budget.
  - Change orders will make up less than 5% of total construction contract awards.

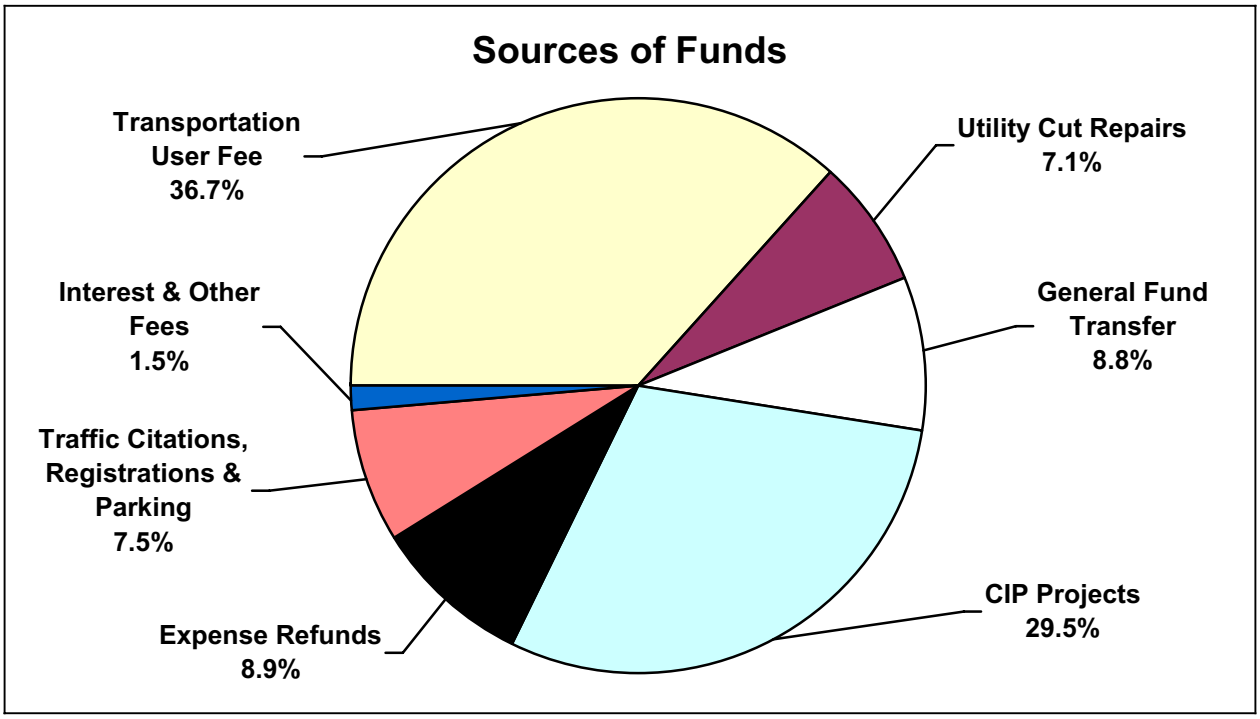
- Public Works will ensure quality design and construction of infrastructure.
  - 90% of projects managed by Public Works will pass the one-year warranty inspection without significant deficiencies.

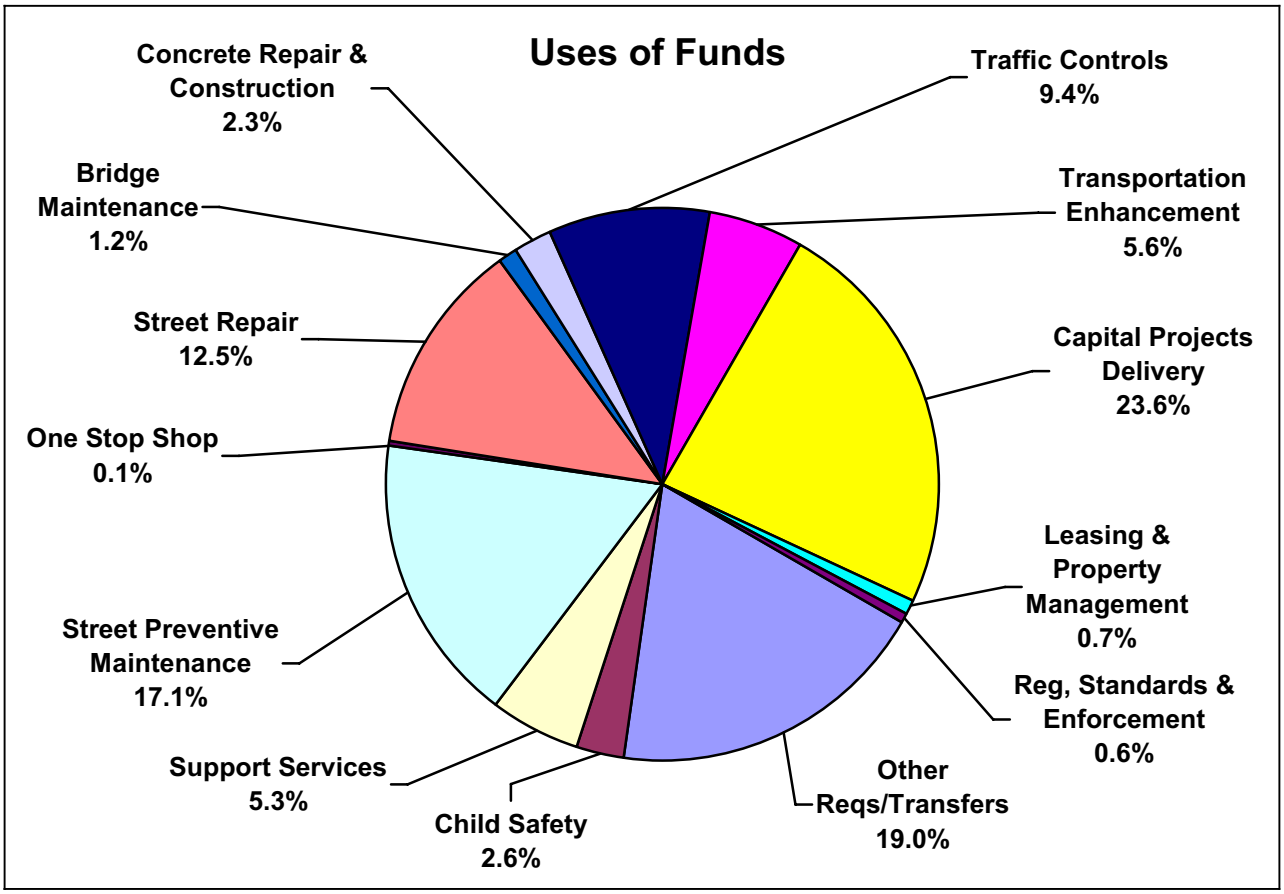
Key Indicators

Public Works uses the following Capital Projects Management Fund key indicators to monitor its progress in achieving its business plan goals:

- Percent of projects that are substantially completed on schedule (as measured against schedule estimated at the beginning of fiscal year)
- Percent of projects completed within budget (appropriated funding)
- Percent increase in total construction contract awards due to change orders (for completed projects)
- Percent of projects passing 1-year warranty inspection

Public Works — Total Budget $59.0 million





Public Works — Total Budget $59.0 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
Capital Projects Mgmt Fund					
Revenue	$17,884,042	$13,919,125	$14,365,200	$16,312,000	$16,312,000
Transfers In	$1,955,530	$1,313,442	$1,313,442	$1,313,442	$1,313,442
Requirements	$18,134,246	$19,509,742	$19,113,196	$20,249,718	$20,249,718
Full-Time Equivalents (FTEs)	234.00	187.00	187.00	191.00	191.00
Transportation Fund					
Revenue	$22,577,050	$25,135,000	$25,786,000	$26,815,000	$26,815,000
Transfers In	$0	$3,672,371	$3,672,371	$3,672,371	$3,672,371
Requirements	$20,922,547	$30,663,939	$29,473,387	$32,366,149	$32,366,149
Full-Time Equivalents (FTEs)	225.50	342.00	342.00	341.00	341.00
Child Safety Fund					
Revenue	$1,373,782	$1,425,100	$1,411,530	$1,420,100	$1,420,100
Requirements	$1,484,587	$1,577,258	$1,551,977	$1,604,309	$1,604,309
Full-Time Equivalents (FTEs)	3.00	5.00	5.00	5.00	5.00
Expense Refunds	$1,490,012	$3,044,545	$3,702,004	$4,812,559	$4,812,559

Budget Highlights

Revenue

Approximately 90% of revenue utilized by the Public Works Department is derived from the collection of Transportation User Fees, Charges to CIP Projects, Parking Meter Revenue, Expense Refunds, and other smaller sources. The remaining 10% of the Department's support is provided through transfers from the General Fund. The Approved Budget includes an increase of $830,000 from the Transportation User Fee due to projected increased customer base (based on population growth). Additionally, the revenue received from the Utility Repair fee is estimated to be $850,000 greater than the FY 2005 budget due to an increased demand for these services.

Transportation Fund

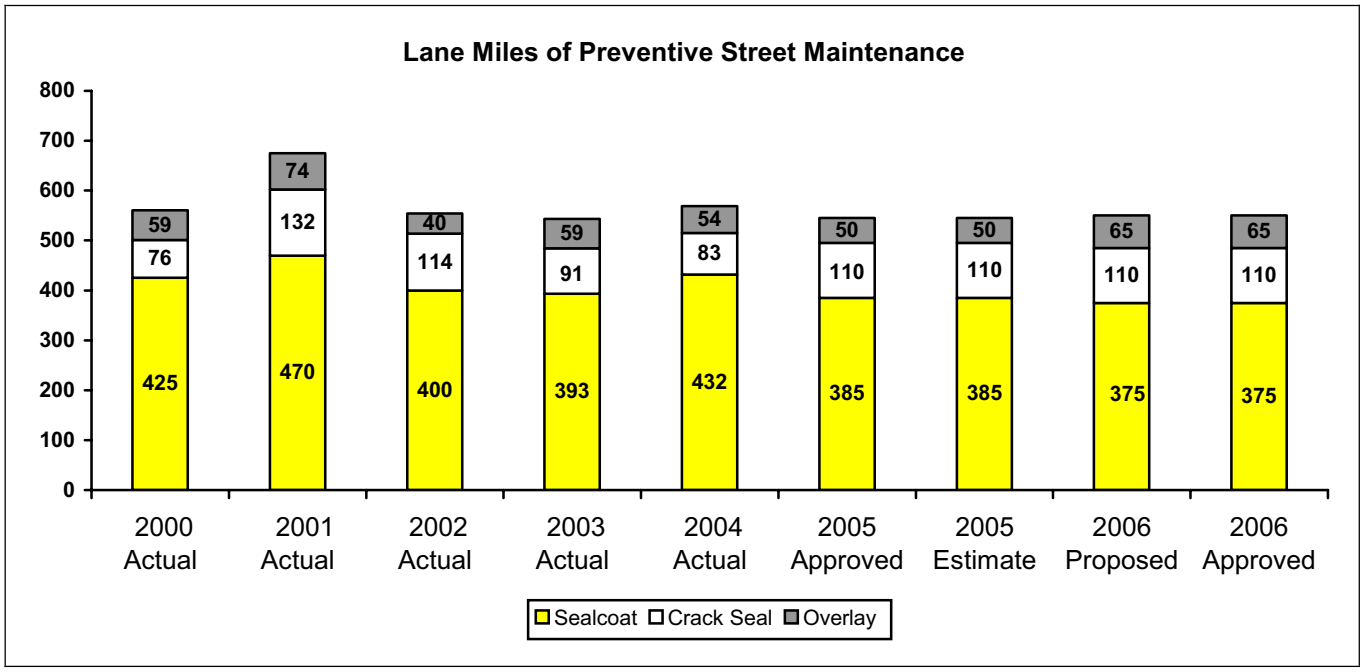
Goal: Public Works will maintain and improve the quality of Austin's streets.

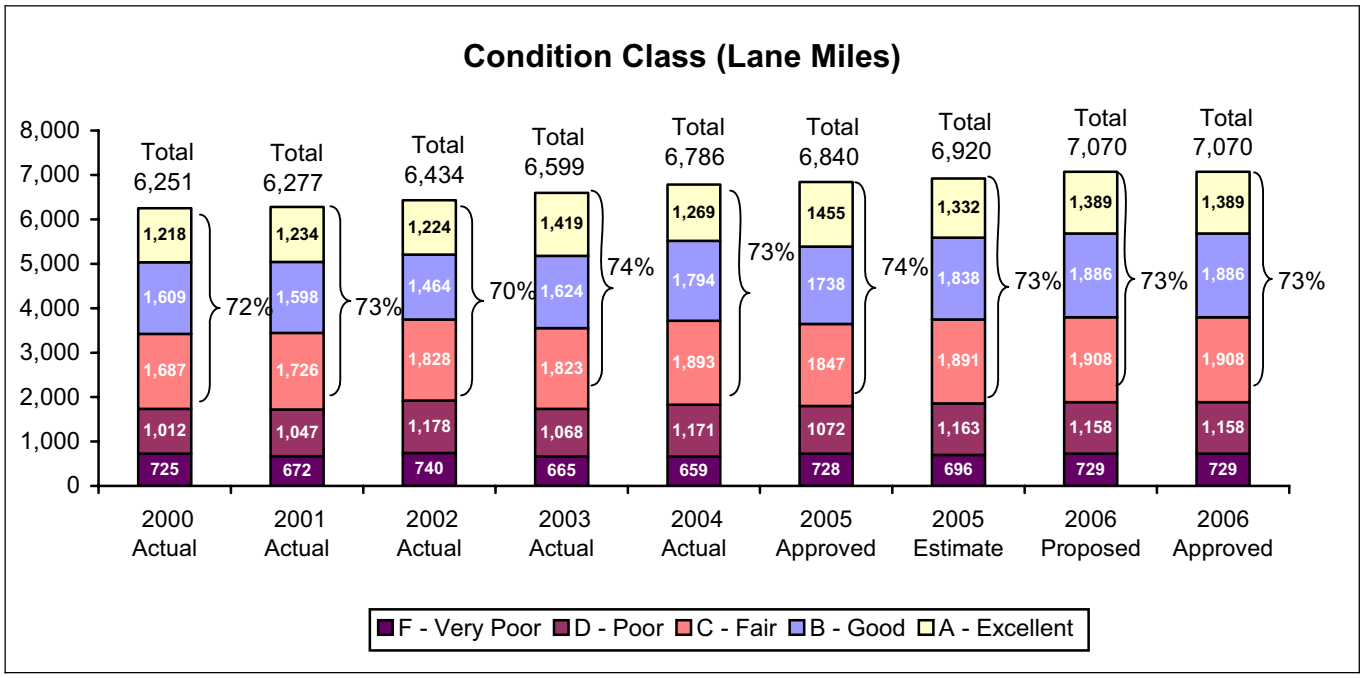
- **Maintain 70% of the street inventory in Fair to Excellent condition.**
- **Provide preventive maintenance on 10% of the roadway inventory annually.**

Street Preventive Maintenance

The Public Works Street and Bridge Division maintains the street inventory using seal coat, overlay, and crack sealing preventive maintenance methods to support Public Works' strategy of providing maintenance on 10% of the roadway inventory annually. The FY 2005-06 Approved Budget will include funding for 110 lane miles of preventive maintenance crack seal and 375 lane miles of seal coat. The Approved Budget also includes 65 lane miles of asphalt overlay. Due to available funding, these 550 lane miles planned for maintenance represent 8% of the total street inventory, slightly below the 10% strategy. The two charts provide detail of preventive methods utilized in recent years and the impact of these measures on the conditions of Austin's streets.

Public Works — Total Budget $59.0 million





Condition Class in Lane Miles is determined by a comprehensive evaluation of pavement status and results in a quality rating given to each street and lane mile in the City's inventory. One of the Public Works Department's goals is to keep at least 70% of the street inventory in Fair to Excellent condition. The Department maintains those streets using Transportation Fund revenue provided by the Transportation User Fee. Capital Budget funds are used for street reconstruction on streets that have degraded beyond the Fair condition class and the point of preventive maintenance strategies. The street condition approved for FY 2005-06 will be reached through a combination of operating and capital budget expenditures.

Public Works — Total Budget $59.0 million

The Public Works Department has experienced increased demand for its concrete repair services and has seen the backlog of un-repaired utility excavations increase as demand has exceeded the Department's capacity to process requests. The City's utility departments reimburse Public Works for the cost of repairing streets, curbs and sidewalks after their excavation projects. The Approved Budget includes an additional $850,000 in Utility Cut Revenue and a corresponding increase in expenditures for additional temporary employees, equipment and supplies needed to address the increased demand for these services. Transportation User Fee revenue is not used to support this activity.

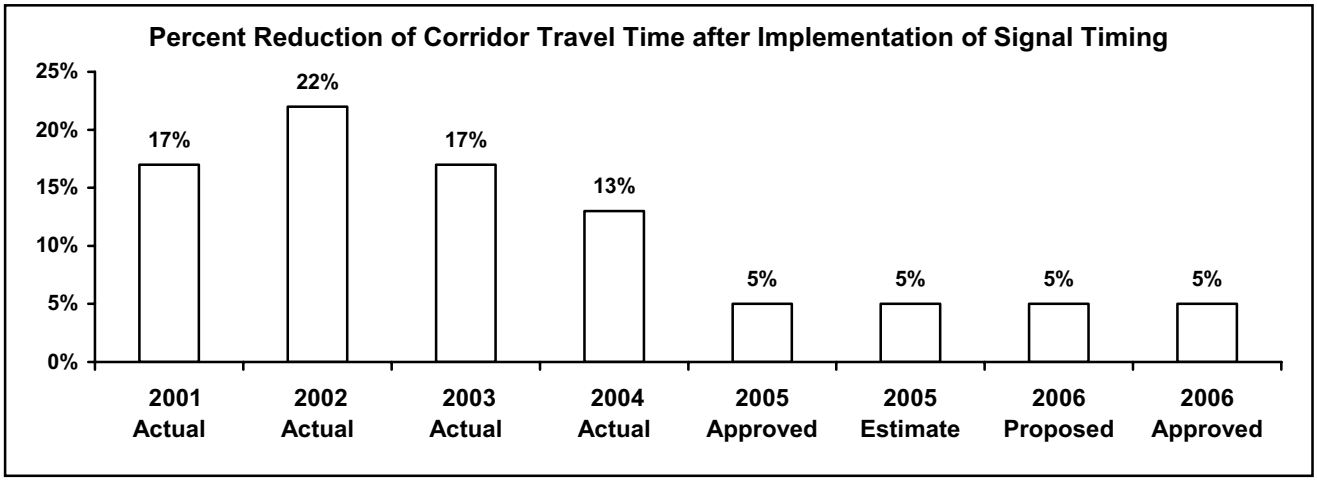
Goal: Public Works will ensure a safe and efficient inter-model transportation system.

Traffic Controls

The Traffic Sign activity will use sales tax contribution (1/4 cent) from the Capital Metropolitan Transportation Authority in the CIP budget to develop a traffic sign inventory, tracking system and replace signs on high-volume streets. The inventory should be completed in FY 2005-06.

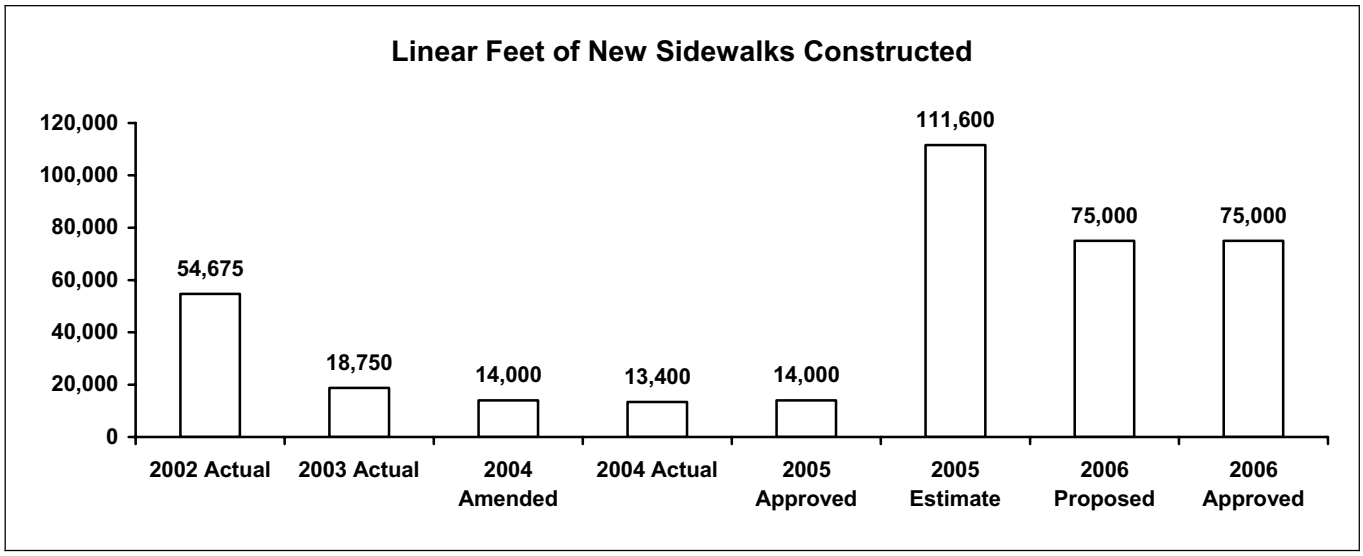
Installation of a new traffic signal system with state of the art equipment was completed during FY 2002-03. The new technology automated signal timing and allowed for remote diagnostic and timing adjustment and verification, resulting in a more efficient signal system. In FY 2005-06, funds from Capital Metro will continue to be used to expand the signal system along bus routes.

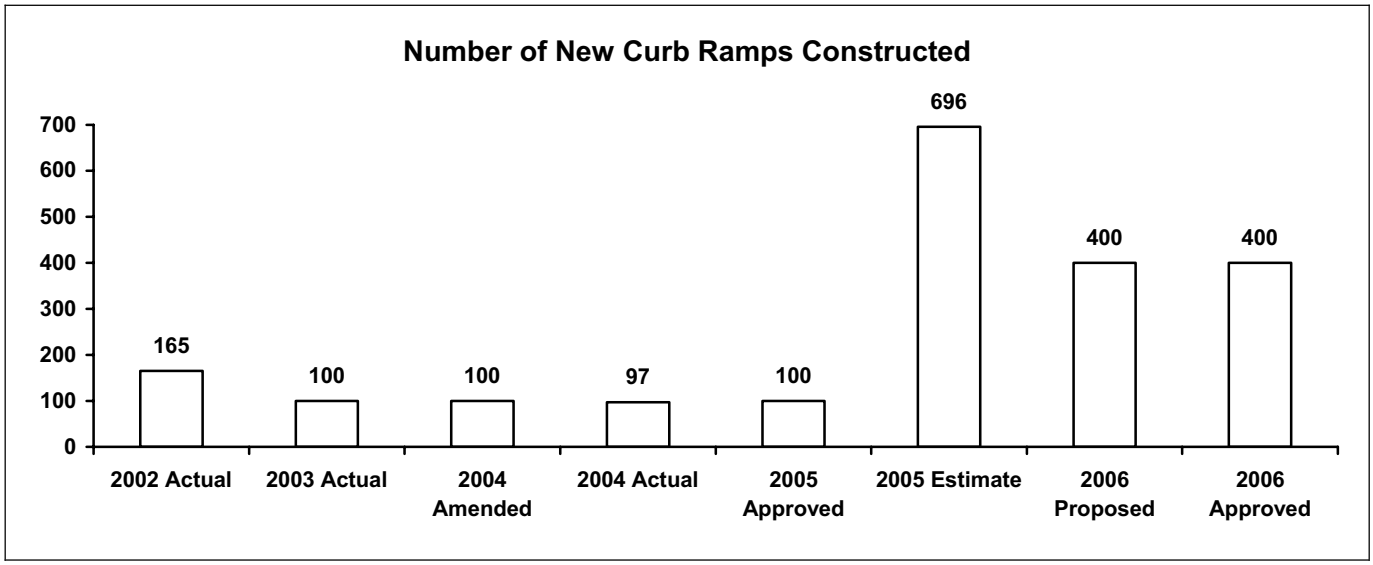
As the graph below illustrates, the Department's Approved Budget goal is a 5% reduction in corridor travel time. Each year Traffic Signal engineers identify the major arterial streets that will receive traffic signal timing and enhancements, collect before and after data on travel time, number and duration of stops and fuel consumption. Without these improvements, travel time would increase rather than decrease as a result of an increase in traffic volume.



Transportation Enhancement

In FY 2004-05, the Transportation Enhancement program including the ADA and Bicycle and Pedestrian activities, was moved from the Transportation, Planning, and Sustainability Department to the Public Works Department. The Program was re-organized and tasked with constructing multi-modal transportation infrastructure in a more efficient manner. Through an innovative design and construction technique that minimized overhead costs, the program has been efficiently constructing sidewalks and curb ramps in an expedited timeframe throughout the City. In the past, the program was constructing approximately 20,000 Linear Feet (LF) of sidewalks and 100 curb ramps annually. In FY 2004-05, approximately 111,600 LF of sidewalks and 696 curb ramps will be constructed. For FY 2005-06, several more difficult construction projects are planned, thus as the charts below indicate, overall output is expected to decrease compared to FY 2004-05.





Child Safety Fund

Activities funded by Child Safety Fund revenue also support the Department's goal for a safe and efficient inter-modal transportation system. The School Crossing Guard activity provides crossing guard coverage for all warranted school crossings. A warranted location is one where unsafe crossing conditions exist due to continuous traffic that would not allow children to cross safety. The Child Safety program includes a Safety Education activity that has proven effective in promoting pedestrian safety among school children. The Safety Education activity plans to train 35,000 students about pedestrian and bicycle safety in the coming fiscal year.

The Approved Budget includes funding for School Infrastructure improvements to assess hazardous locations and install traffic signs, signalization and crosswalks to address safety concerns around schools. Sidewalk construction for safe routes to and from school is supported by CMTA quarter cent funds.

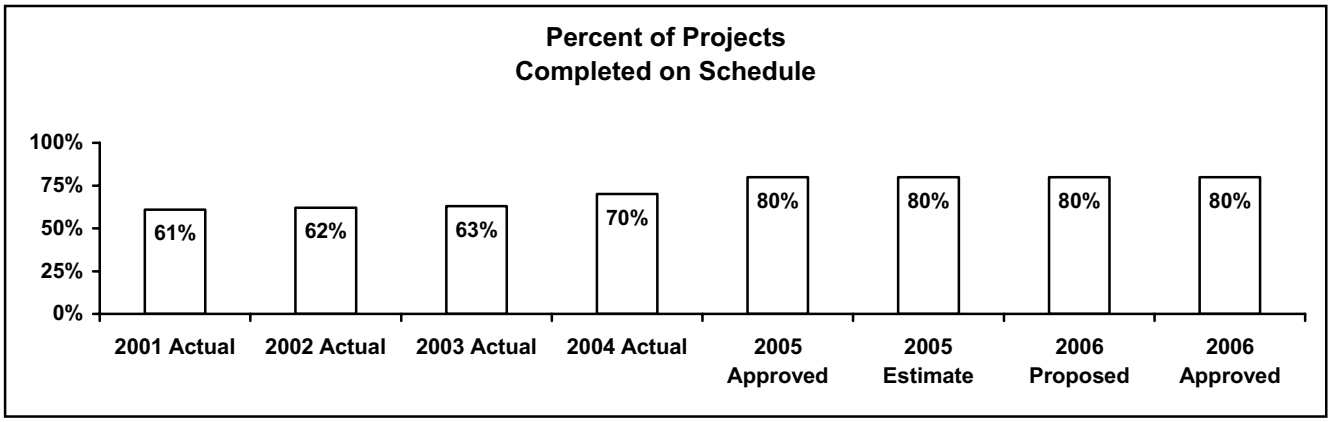
Public Works — Total Budget $59.0 million

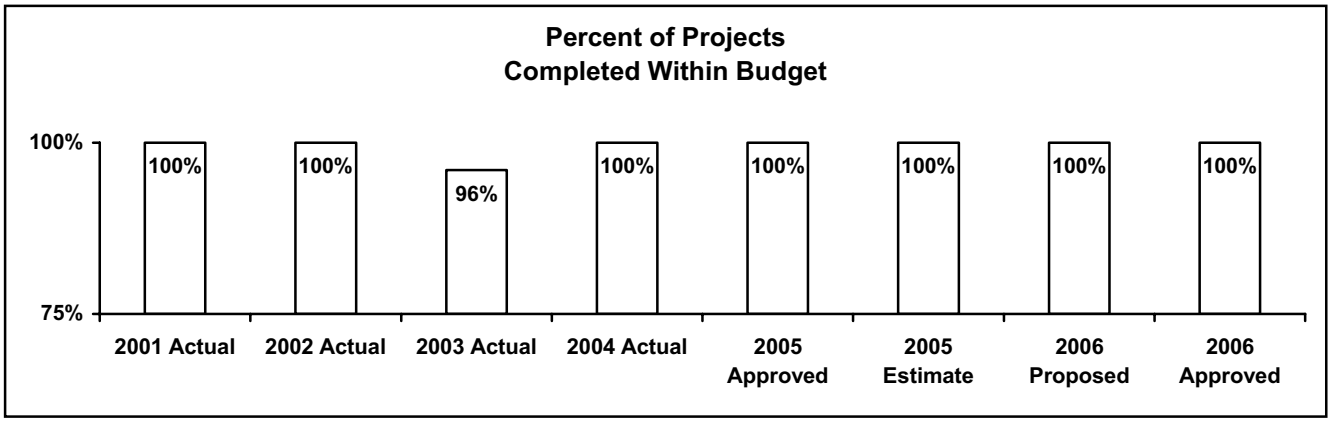
Capital Projects Management Fund

Goal: Implement Capital Improvement Program (CIP) projects on time, within budget, and with high quality.

Capital Projects Delivery

The indicators shown below reflect the Department's progress in implementing projects on time and within budget. In FY 1999-2000, the Public Works Department began to track these measures by monitoring each project's adherence to a schedule and budget that is updated at the start of each fiscal year, rather than relying solely on the final completion date. This method provides more useful information about the phases in which projects are deviating from schedule so that more can be learned about the causes of schedule slippage and/or cost overruns.





Public Works — Total Budget $59.0 million

Capital Budget

The FY 2005-06 Approved Capital Budget includes:

- $595,000 for Parking Meter Pay Stations
- $250,000 for Right-of-Way (ROW) Maintenance
- $5,000,000 for Sidewalk Improvements
- $4,590,000 for Street Improvements
- $2,300,000 for Street Reconstruction (Capital Metro Funded)
- $700,000 for Technology Improvements
- $42,022 for Traffic Signals
- $3,100,000 for Vehicles & Equipment

Street Improvements, Reconstruction and Preventive Maintenance Spending Plans

Funding for street improvements, reconstruction and preventive maintenance comes from the both Operating and Capital Budgets of the Public Works Department. Since these budgets are presented separately, this section summarizes what has been accomplished in the previous fiscal year, what is being worked on currently, and what is planned for the upcoming fiscal year in regard to the City's street projects. The following table provides a summary of past, current and approved spending for street improvements, reconstruction and preventive maintenance:

Funding Source	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
Public Works Transportation Fund *(Preventive Maintenance)*	$7,345,085	$ 7,329,729	$7,335,923	$7,906,351	$7,906,351
Public Works Capital Budget* *(Street Reconstruction)*	$21,174,238	$10,882,000	$10,882,000	$22,272,000	$22,272,000
Public Works Capital Budget* *(Street Improvements)*	$15,078,841	**$9,686,000	**$9,686,000	**$6,927,000	**$6,927,000
Total	**$43,598,164**	**$27,897,729**	**$27,903,923**	**$37,105,351**	**$37,105,351**

*Includes Capital Metro ¼ cent and BGA funding
** Does not include spending for ROW acquisition/participation in the following: SH45, SH130, Loop 1 North.

Street projects completed October 2003-September 2004

Street Reconstruction and Maintenance projects

- South 1st St. from El Paso to Ben White Blvd.
- Enfield Rd. from Exposition to Lamar Blvd.
- Lamar Blvd. from Town Lake Bridge to 24th St.
- Southwest Pkwy. from Wm. Cannon to City limits
- St. Elmo Rd. from Todd Ln. to Nuckols Crossing

- Preventive Maintenance Completed:
  - Overlay: 54 lane miles
  - Seal Coat: 406 lane miles
  - Crack Seal: 83 lane miles
  - Slurry Seal: 26 lane miles

Public Works — Total Budget $59.0 million

Street Improvement projects

- Brodie Ln. at Wm. Cannon Intersection Improvements
- Loyola Ln. from US 183 to Decker Ln. (Ph. II)
- Anderson Mill from US 183 to Pond Springs Rd.
- Escarpment Blvd. from Aden Ln. to SH45
- Brodie Ln. at Slaughter Ln. Intersection Improvements
- Airport and Bolm Rd. Intersection Improvements

Street projects in construction October 2004 – September 2005

Street Reconstruction and Maintenance projects

- 30th St. W. from Speedway to Lamar Blvd.
- Cesar Chavez from IH35 to Pleasant Valley Rd.
- South 1st St. from El Paso to Barton Springs Rd.
- Pleasant Valley Rd from Lakeshore Blvd. to Longhorn Dam
- Freidrich Ln. from St. Elmo Rd. E. to Teri Rd.
- 51st St. E. from IH35 to Old Manor Rd.
- Nuckols Crossing from Stassney Ln. to Pleasant Valley Rd.
- 45th St. from Mopac to Lamar Blvd.
- Middle Fiskville from Koenig to Highland Mall Blvd.
- Northcrest from Crestland to Prince Dr.
- Preventive Maintenance Estimated:
  - Overlay: 50 lane miles
  - Seal Coat: 360 lane miles
  - Crack Seal: 110 lane miles
  - Slurry Seal: 25 lane miles

Street Improvement projects

- Loyola Ln. from Crystal Brook to US 183 (Ph. III)
- Dittmar Rd. from Manchaca to S. 1st St.
- 45th St. and Guadalupe Intersection Improvements
- E. Wm. Cannon from Onion Creek to Dixie Dr.
- Metric at Braker Intersection Improvements
- Freidrich Ln. from St. Elmo to Teri
- Wm Cannon Dr. Median Openings from Brodie to Bannockburn
- 38th St. and Guadalupe Intersection Improvements

Street projects planned in 2005-2006 (See note below)

Street Reconstruction and Maintenance projects

- Riverside Dr. from Congress Ave. to S. 1st St.
- 31st St. from Speedway to Walling
- Granger from Bucks Run to Blue Meadow
- Monroe from Eastside Dr. to Congress Ave.
- Linnet, from Westgate Blvd. To Longview
- Little Hill Circle
- 22nd St. from San Gabriel to Nueces
- 34th St. from West Ave. to Shoal Creek Bridge
- Caswell Ave. from 49th St. to 51st St.
- Crestland from Northcrest to Guadalupe
- Oltorf from Congress Ave. to S. 5th St.
- Guadalupe from 21st St. to 24th St.
- Preventive Maintenance Planned:
  - Overlay: 65 lane miles
  - Seal Coat: 350 lane miles
  - Crack Seal: 110 lane miles
  - Slurry Seal: 25 lane miles

Street Improvement projects

- S. 1st St. at Radam Intersection Improvements
- Rundberg Ln. from Metric Blvd. to Burnet Rd.
- Latta Ln. from Davis to Muskdeer
- Cameron Rd. from 51st St. to US Hwy. 290
- Cesar Chavez Conversion
- E. Wm. Cannon Bridge at Onion Creek Phase 2
- Congress Ave. at Stassney Ln. Improvements
- Stassney Ln. at IH35 Improvements
- Braker Ln. at IH35 Improvements

NOTE: The list of planned street projects is based on information available at this time. The timing and selection of street projects is subject to change due to: project design and/or construction schedule modifications, changes in available funding, or changes in Design Standards with a new focus on the 14 Core Transit Corridors. City street connectivity along the SH 130 Corridor may also impact the selection and/or substitution of projects (e.g. Howard Lane).

Public Works Capital Projects Management Fund — 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes an increase of $2,415,000 in CIP/Enterprise Project Charges revenue associated with approved salary adjustments that will be passed through to projects.	$2,415,000	
2. The Approved Budget includes a ($23,125) decrease in Real Estate Revenue from a one-time reduction of ($46,000) associated with one property; partially offset by a $22,875 increase in revenue from Special Use Permits.	($23,125)	
3. The Approved Budget includes $1,000 increase in interest income.	$1,000	

Expenditure Changes	**Dollars**	**FTEs**
1. City Wide		
The Approved Budget includes $341,771 for salary increases associated with Pay for Performance in FY 2006. $34,981 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$376,752	
An additional $592,716 has been included for salary increases associated with market adjustments.	$592,716	
The Approved Budget includes $196,214 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$196,214	
2. Capital Projects Delivery		
The Approved Budget includes an increase of $302,443 which includes $201,139 associated with the addition of four new FTEs (2 Construction Inspectors, 1 Engineer Technician and 1 Contract Compliance Specialist) and $101,304 associated with the transfer of 1.0 FTE from the Transportation Fund, 1.0 FTE from the Support Services Program, and 0.25 FTE from the Regulations, Standards and Enforcement Program, partially offset by the transfer of (1.0) FTE to DSMBR and (.75) FTE to the Leasing and Property Management Program.	$302,443	4.50
The Approved Budget includes an increase of $777,856 for Temporary Employee expense and associated benefits. This includes the following additional temporary staff: 8 Construction Inspectors, 4 Paralegals, 3 Property Agents, 1 Appraiser, 1 Engineer Tech and a .5 Surveyor. All of these positions are required to support the work load associated with the Austin Clean Water Program.	$777,856	
The Approved Budget includes an increase of $106,557 for terminal pay in anticipation of the retirement of 6 employees.	$106,557	

	Dollars	FTEs
The Approved Budget includes an increase of $69,793 for overtime and benefits anticipated for the increased work load for Construction Inspectors associated with Austin Clean Water Program.	$69,793	
The Approved Budget includes an increase of $57,114 in Capital Equipment. This includes $40,000 for the renovation of the Rio Grande and St. Elmo field offices and $21,420 for the replacement of 4 Network Printers, 4 Enhanced PCs, 1 color plotter and 1 laptop (in accordance with the CTM replacement guidelines), partially offset by a reduction of ($12,000) for a one-time purchase in FY 2005 of a large plotter and LCD projector. The Approved Budget also includes $7,694 for new equipment (1 enhanced PC, 1 laptop with 2 docking units and 1 small plotter).	$57,114	
The Approved Budget includes a decrease of ($56,897) in interdepartmental charges associated with the expiration of the one-time agreement to support 1 FTE on the eCapris team.	($56,897)	
The Approved Budget includes an increase of $27,512 for the replacement of 29 PCs in accordance with the CTM replacement guidelines, $12,350 for 13 new PCs for new FTEs and long-term temporary positions and $350 for 1 new printer. The Approved Budget also includes an increase of $16,250 in Software primarily to support the new PCs for the new FTEs, Temporaries and the accelerated replacement of the CADD systems. This is partially offset by a decrease of ($28,794) in Computer rentals due to expired leases.	$27,668	
The Approved Budget includes an increase of $26,223 for Seminar Fees and Educational Travel, of which $4,000 is for the new departmental Project Manager Training Initiative.	$26,223	
The Approved Budget includes an increase of $15,400 in clothing expense to provide uniforms for Construction Inspectors.	$15,400	
The Approved Budget includes an increase of $13,825 for memberships in various architectural, engineering, construction and development professional organizations. An additional $4,150 is included for professional registrations associated with licenses for construction inspectors.	$17,975	
The Approved Budget includes an increase of $13,200 for Fleet associated expenses.	$13,200	
The Approved Budget includes an increase of $4,424 for the repair and maintenance required for new inspectors.	$4,424	

	Dollars	FTEs
3. Regulations, Standards & Enforcement		
The Approved Budget includes a decrease of ($16,226) in expenditures associated with the reallocation of a (0.25) FTE to the Capital Projects Delivery Program.	($16,226)	(0.25)
4. Leasing and Property Management		
The Approved Budget includes an increase of $35,018 due to the net reallocation of .75 FTE from the Capital Projects Delivery Program.	$35,018	0.75
5. Support Services		
The Approved Budget includes an increase of $68,887 in Salaries and Benefits associated with transfer of 1.0 FTE from the Transportation Fund (Chief Engineer), partially offset by the transfer of (1.0) FTE to the Transportation Fund and the reallocation of (1.0) FTE to the Capital Project Delivery Program.	$68,887	(1.00)
The Approved Budget includes an increase of $18,900 to support the department's employee rewards and recognition program and public information office ribbon cutting ceremonies.	$18,900	
The Approved Budget includes an increase of $21,530 to provide a part-time, temporary employee to assist with the department's public information and community involvement efforts.	$21,530	
The Approved Budget includes an increase of $11,600 in Capital Equipment for the replacement of 3 Network printers in accordance with the CTM Replacement Guidelines, 1 replacement LCD projector and 2 new laptops.	$11,600	
The Approved Budget includes an increase of $10,776 for the reallocation of One Texas Center Rent based on redistributed FTEs, primarily from the Capital Projects Delivery Program.	$10,776	
The Approved Budget includes an increase of $6,725 for seminar fees and educational travel associated with Departmental Media Training and $3,100 for Public Works associated memberships.	$9,825	
6. Transfers/Other Requirements		
The Approved Budget includes an increase of $11,581 for Workers' Compensation.	$11,581	
The Approved Budget includes an increase of $13,308 for Accrued Payroll.	$13,308	
The Approved Budget includes an increase of $46,786 in the transfer for Communications and Technology Management Support.	$46,786	
The Approved Budget includes an increase of $85,630 in the transfer for City-wide Administrative Support.	$85,630	

Public Works Capital Projects Management Fund — 2005-06

	Dollars	FTEs
The Approved Budget includes an increase of $1,850 for Trunked Radios.	$1,850	
The Approved Budget includes an increase to Public Works CIP of $117,000 for 5 new vehicles and $28,000 for 10 new radios for Construction Inspectors.	$145,000	
The Approved Budget includes a decrease of ($2,275,000) associated with the elimination of one-time transfers to PARD CIP projects for the Mexican-American Cultural Center and the Metz Recreation Center.	($2,275,000)	

Public Works Transportation Fund — 2005-06

Mission

The mission of the Public Works Department is to maintain and improve infrastructure for the benefit and safety of the community.

Goals

The Transportation Fund-supported goals for the Public Works Department are:

- Public Works will maintain and improve the quality of Austin's streets.
  - Maintain 70% of the street inventory in Fair to Excellent condition.
  - Provide preventive maintenance on 10% of the roadway inventory annually.

- Public Works will ensure a safe and efficient multi-modal transportation system.
  - Investigate and implement appropriate solutions for all fatal and the top 25 accident locations each year.
  - Optimize roadway capacity by re-timing 1/3 of all traffic signals and programming all funded Transportation System Management (TSM) projects yearly.
  - Program 100% of bicycle, pedestrian and road projects in the approved annual schedule.
  - Achieve 50% satisfaction with traffic flow by 2006.
  - Increase accessibility and connectivity of existing sidewalk infrastructure by adding 14,000 linear feet of sidewalks and 100 curb ramps annually.

Key Indicators

The Transportation Fund supported key indicators for the Public Works Department are listed below.

- Condition class of lane miles in the street inventory
- Lane miles of street maintenance
- Percent reduction of corridor travel time after implementation of signal timing
- Number of new bicycle route miles constructed
- Linear feet of new sidewalks constructed
- Number of new curb ramps constructed

Public Works Transportation Fund — 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes $830,000 in increased Transportation User Fee revenue from a projected increase in customer base (based on population growth).	$830,000	
2. The Approved Budget includes $850,000 in increased Utility Repair Fee revenue associated with increased demand for these services.	$850,000	
3. The Approved Budget includes a ($50,000) decrease in Property Sales revenue.	($50,000)	
4. The Approved Budget includes a $50,000 change in Parking Meter revenue.	$50,000	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $409,722 for salary increases associated with Pay for Performance in FY 2006. $124,362 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$534,084	
An additional $366,580 has been included for salary increases associated with market adjustments.	$366,580	
The Approved Budget includes $236,716 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$236,716	
2. Street Preventive Maintenance		
The Approved Budget includes a net increase of $357,014 in personnel costs and other expenses associated with the transfer of 1.00 FTE from the Capital Projects Management Fund (CPMF) and an internal transfer of 2.85 FTEs from the Concrete and Construction program.	$357,014	3.85
Reduction in vacancy savings of $15,718 is included in the Approved Budget.	$15,718	
The Approved Budget includes an increase of $10,765 in overtime and associated benefits to accommodate operational needs in the Asphalt Overlay activity.	$10,765	
A decrease is proposed of ($75,000) for terminal pay.	($75,000)	
The Approved Budget includes an increase of $20,000 in construction contracts in order to meet established temporary traffic control standards.	$20,000	

	Dollars	FTEs
The Approved Budget includes an increase of $18,400 in hazardous waste disposal to meet environmental requirements.	$18,400	
The Approved Budget includes an increase of $90,852 associated with an increase of $9,644 for radio communications repair and $81,208 in fleet preventative maintenance and fuel.	$90,852	
The Approved Budget includes an increase of $317,646 to purchase the asphalt material required to perform an additional 15 miles of overlay preventative maintenance.	$317,646	
The Approved Budget includes an increase of $27,985 for a projected 5 percent increase in trap rock and other sand/gravel materials.	$27,985	
The Approved Budget includes an increase of $12,095 in chemical costs in order to meet environmental standards.	$12,095	
The Approved Budget includes an increase of $7,600 associated with the purchase of replacement computers and printers.	$7,600	
Expense Refunds are increased by ($500,000) from the Capital Metro's Build Central Texas Program as reimbursements associated with overlay preventative maintenance on bus routes.	($500,000)	
Expense refunds are also decreased by $33,500 for various CIP Projects.	$33,500	
3. <u>Street Repair</u>		
The Approved Budget includes a decrease of ($348,395) in personnel costs associated with a net transfer of (4.75) FTEs which consists of (3.75) FTEs from Concrete Repair and Construction and (1.00) FTE to CPMF.	($348,395)	(4.75)
The Approved Budget includes an increase of $244,584 in Temporary Employees and associated benefits in order to meet increased demand within the Utility Excavation Repair activity.	$244,584	
The Approved Budget includes an increase of $46,966 in terminal pay benefits associated with projected employee retirements.	$46,966	
The Approved Budget includes an increase of $25,000 associated with the increased cost of the disposal of materials containing fuel and asphalt.	$25,000	
The Approved Budget includes an increase of $13,388 in radio communications R&M as required for the temporary crews for the Utility Excavation Repair Activity.	$13,388	

	Dollars	FTEs
The Approved Budget includes an increase of $137,338 in fleet preventative maintenance and $76,094 in fuel.	$213,432	
The Approved Budget includes an increase of $116,150 associated with an increase in asphalt of $72,150 and concrete of $44,000 needed to meet the demands of the Utility Excavation Repair activity.	$116,150	
The Approved Budget includes an increase of $14,000 in chemicals in order to meet environmental standards associated with clean up activities in the Routine Roadways and Alley Maintenance Activity.	$14,000	
The Approved Budget includes a decrease of ($5,300) in small tools/minor equipment.	($5,300)	
The Approved Budget includes an increase of $13,000 in safety equipment.	$13,000	
The Approved Budget includes an increase of ($1,500,000) in expense refunds from the Capital Metro's Build Central Texas Program for reimbursements associated with structural repairs to streets on bus routes.	($1,500,000)	
The Approved Budget includes a decrease of ($12,700) Capital Equipment.	($12,700)	
4. <u>Concrete Repair and Construction</u>		
The Approved Budget includes a net increase of $55,140 in personnel costs associated with a net increase of 0.90 FTEs as a result of transferring (2.85) FTEs to the Street Preventative Maintenance Program and the transfer in of 3.75 FTEs from the Street Repair Program.	$55,140	0.90
The Approved Budget includes an increase of $31,640 in terminal pay benefits associated with projected employee retirements.	$31,640	
The Approved Budget includes a decrease of ($175,000) in heavy equipment rentals.	($175,000)	
The Approved Budget includes an increase of $18,242 in Contractual Services associated with an increase in radio communications R&M of $2,288 and Fleet maintenance and fuel of $15,954.	$18,242	
The Approved Budget includes a net increase of $2,050 to purchase safety lights for vehicles.	$2,050	
The Approved Budget includes an increase of ($62,500) in Expense Refunds associated with an increase from the Safe Route to School CIP.	($62,500)	

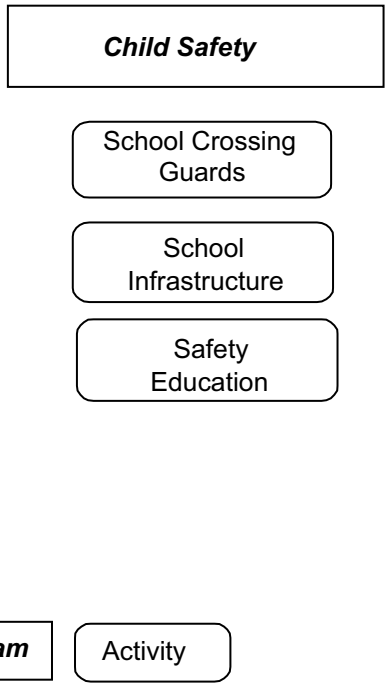
	Dollars	FTEs
5. Traffic Controls		
The Approved Budget includes a net increase of $7,509 in personnel costs associated with a decrease in personnel savings of $33,060 to allow vacancies to be filled faster, $6,123 for the reclassification of a vacant position to an Engineering title to assist the Traffic Signs and Markings activities, and the transfer of (1.00) Systems Support Tech FTE and ($31,674) to the Transportation Enhancement program.	$7,509	(1.00)
The Approved Budget includes an increase of $4,160 in terminal pay benefits associated with projected employee retirements.	$4,160	
The Approved Budget includes an increase of $126,756 in Temporary Employees and associated benefits in lieu of additional FTEs needed to utilize the new thermoplastic pavement markings machine in the Traffic Markings Activity and in order to initiate a comprehensive maintenance program.	$126,756	
The Approved Budget includes a decrease of ($4,790) in Computer Rentals due to the expiration of computer lease contracts.	($4,790)	
The Approved Budget includes an increase of $52,576 in Fleet maintenance and fuel.	$52,576	
The Approved Budget includes a decrease of ($4,850) in commodities for cement and concrete.	($4,850)	
The Approved Budget includes a decrease of ($5,570) in Paint/Painting supplies in the Traffic Signs activity.	($5,570)	
The Approved Budget includes an increase of $3,000 in gasoline associated with the increase in the utilization of push carts in the Transportation Markings Activity.	$3,000	
The Approved Budget includes an increase of $4,000 in vehicle parts and $1,598 in radio communication equipment.	$5,598	
The Approved Budget includes an increase of $3,000 in Safety Equipment associated with the Temporary Employees increase.	$3,000	
The Approved Budget includes a net decrease of $88,758 in Expense Refunds to various CIP Projects.	$88,758	
The Approved Budget includes an increase of $3,251 associated with the Department's Reward and Recognition Program.	$3,251	

	Dollars	FTEs
The Approved Budget includes an increase of $8,000 in Capital Equipment associated with the need to update traffic management terminals in the Traffic Signals Activity.	$8,000	
6. Transportation Enhancement		
The Approved Budget includes a net increase of $157,081 in personnel costs associated with the transfer of 1.00 FTE from the Traffic Controls Program, 1.00 FTE from the One-Stop Shop Program and offset by the transfer out of (1.00) FTE to the CPMF.	$157,081	1.00
The Approved Budget includes an increase of $6,900 in overtime in the Parking Space Management Activity associated with 1st Thursday, evening and weekend enforcement.	$6,900	
The Approved Budget includes an increase of $35,000 in terminal pay associated with the possible retirement of one staff member.	$35,000	
The Approved Budget includes a decrease of ($132,531) as a result of an increase in projected personnel vacancy savings.	($132,531)	
The Approved Budget includes a decrease of ($3,000) in armored car services.	($3,000)	
The Approved Budget includes an increase of $2,450 in Rental Copy Machines associated with updating present equipment to meet current needs.	$2,450	
The Approved Budget includes an increase of $45,000 in Interdepartmental Charges associated with providing Management to the Multi-Modal Transportation Improvements Activity.	$45,000	
The Approved Budget includes an increase of $13,578 in Fleet Preventative Maintenance and Fuel.	$13,578	
The Approved Budget includes a decrease of ($2,042) in pager lease payments.	($2,042)	
The Approved Budget includes a decrease of ($2,989) in Employee Bus Passes associated with present current Capital Metro fee schedule related to City of Austin Employees.	($2,989)	
The Approved Budget includes an increase of $6,975 associated with the Departmental Reward and Recognition program.	$6,975	

	Dollars	FTEs
The Approved Budget includes a decrease of ($12,410) in Meter Parts associated with a decrease in requirements and associated with the redirection of meter poles and small tools expenses to the appropriate line item.	($12,410)	
The Approved Budget includes a net decrease of $138,628 in Expense Refunds to adjust to actual spending patterns/trends.	$138,628	
The Approved Budget includes an increase of $7,000 in non-CIP Capital Equipment for the replacement of a plotter and a personal computer.	$7,000	
7. <u>One Stop Shop</u>		
The Approved Budget includes an overall net decrease of ($110,788) associated with the transfer of (1.00) FTE to the Transportation Enhancement Program.	($110,788)	(1.00)
8. <u>Support Services</u>		
An increase of $500,000 is included for real estate rent for a Street and Bridge facility.	$500,000	
The Approved Budget includes a decrease of ($6,482) in Rental Copiers associated with sharing expenses as a result of staff reorganization.	($6,482)	
The Approved Budget includes a net decrease of ($8,734) in telephone equipment largely in part due to a decrease in the Facility Expense activity.	($8,734)	
The Approved Budget includes an increase of $2,000 in Capital Equipment personal computer replacements.	$2,000	
9. <u>Transfers Out</u>		
The Approved Budget includes an increase of $359,899 in the transfer to General Obligation Debt Service. In FY 2005-06, the department will issue $3.3 million in debt to fund the purchase of equipment and vehicles.	$359,899	
The Approved Budget includes an increase of $44,900 in the transfer to the Sustainability Fund.	$44,900	
The Approved Budget includes a decrease of ($115,579) in the transfer to the Austin Water Utility for the former North Service Center project.	($115,579)	
The Approved Budget includes a net decrease of ($400,000) to Transportation CIP. The R-O-W Maintenance CIP has been reduced $250,000 from $500,000 to $250,000 and the Equipment CIP has been reduced $150,000 from $400,000 to $250,000.	($400,000)	

	Dollars	FTEs
10. Other Requirements		
The Approved Budget includes an decrease of ($66,400) in the transfer to the Workers' Compensation Fund.	($66,400)	
The Approved Budget includes an increase of $125,000 in the transfer to the Liability Reserve Fund.	$125,000	
The approved transfer to Great Streets CIP is reduced by ($11,538).	($11,538)	
An additional $3,737 is required for Property Insurance.	$3,737	
An increase of $253,792 in the transfer for City-wide Administrative Support is included in the Approved Budget.	$253,792	
The Approved Budget includes an increase of $12,890 for Utility Billing System management and support associated with the billing of the Transportation User Fee.	$12,890	
The transfer to Communications & Technology Management (CTM) includes an increase of $295,566.	$295,566	
The Approved Budget includes an increase to Accrued Payroll of $22,447.	$22,447	
Trunked Radio proposed expenses increased by $6,231.	$6,231	
The following changes were approved by Council at Budget Adoption:		
An additional $12,500 has been included for salary increases associated with market adjustments.	$12,500	

Public Works Child Safety Fund — 2005-06



Child Safety Fund	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$1,373,782	$1,425,100	$1,411,530	$1,420,100	$1,420,100
Requirements	$1,484,587	$1,577,258	$1,551,977	$1,604,309	$1,604,309
Full-time Equivalents (FTEs)	3.00	5.00	5.00	5.00	5.00

Public Works Child Safety Fund — 2005-06

Mission

The mission of the Public Works Department is to maintain and improve infrastructure for the benefit and safety of the community.

Goals

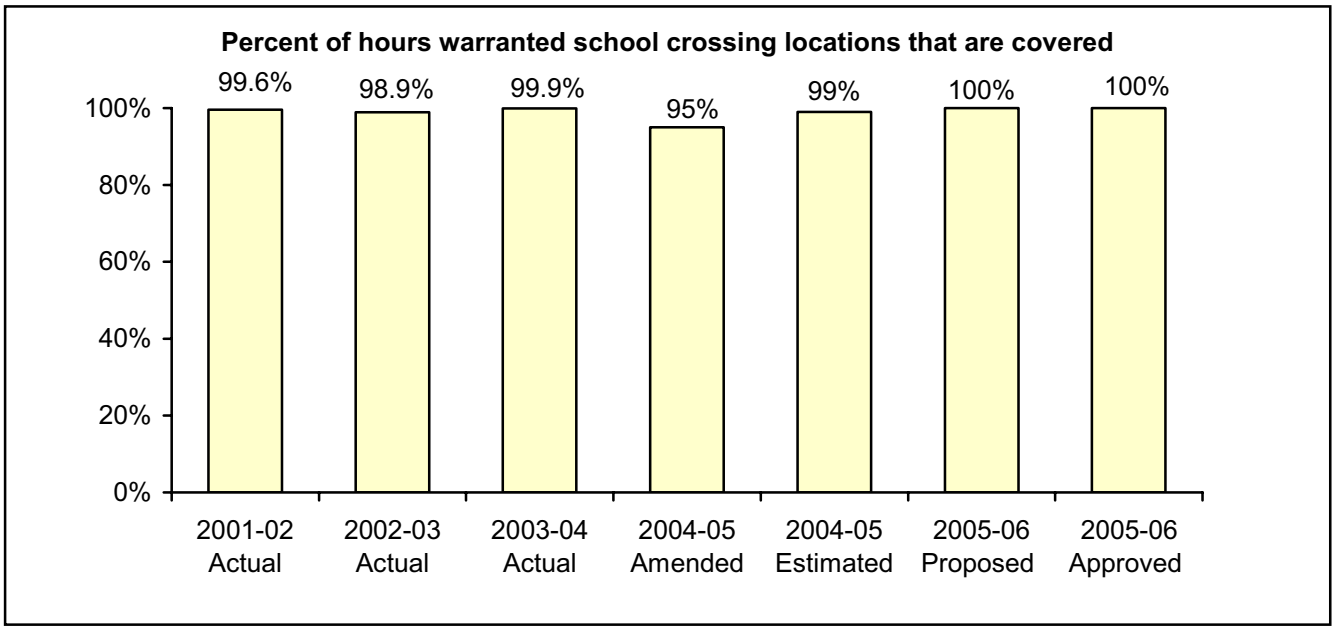
Those goals supported by the Child Safety Fund are listed below.

- Public Works will ensure a safe and efficient multi-modal transportation system.
    - Provide crossing guard coverage for all designated school crossings 100% of the time.

Key Indicator

Public Works uses the following Child Safety Fund key indicator to monitor its progress in achieving its business plan goals:

- Percent of hours that warranted school crossing locations are covered.



Public Works Child Safety Fund — 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes a decrease of ($5,000) in revenue from traffic citations associated with school zone violations (based on past three year average).	($5,000)	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $6,024 for salary increases associated with Pay for Perfomance in FY 2006. $4,241 is also included for salary increases associated with the City's approved living wage to $10.90 per hour.	$10,265	
The Approved Budget includes $3,528 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$3,528	
2. Child Safety		
The Approved Budget includes an increase of $15,258 for additional School Crossing Guards due to an increase in the number warranted locations.	15,258	
3. Transfers/Other Requirements		
The Approved Budget includes a decrease of ($2,000) to accrued payroll.	($2,000)	

Capital Projects Management

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CAPITAL PROJECTS DELIVERY										
CIP Inspections	$2,469,145	37.80	$2,855,295	39.00	$3,123,191	39.00	$3,470,269	40.50	$3,569,559	40.50
Claims Resolution	$0	0.00	$0	0.00	$0	0.00	$228,875	2.20	$234,212	2.20
Construction Contract Procurement and Administration	$515,692	10.50	$650,546	10.25	$680,091	10.25	$717,591	10.75	$742,076	10.75
Engineering Services	$2,289,632	32.75	$2,509,765	31.25	$2,570,368	31.25	$2,536,805	30.80	$2,624,036	30.80
Management of Federal & State Mandated Programs	$255,723	3.20	$279,809	3.00	$279,809	3.00	$281,416	3.00	$292,729	3.00
Professional Services Procurement and Administration	$299,164	4.00	$331,730	4.00	$345,000	4.00	$450,388	5.50	$466,129	5.50
Project Management	$4,018,008	52.80	$4,327,545	49.50	$3,646,350	49.50	$4,268,065	49.50	$4,440,681	49.50
Real Property Acquisition	$1,462,340	25.25	$1,611,786	22.25	$1,736,228	22.25	$1,988,641	21.50	$2,054,875	21.50
Subtotal	$11,309,703	166.30	$12,566,476	159.25	$12,381,037	159.25	$13,942,050	163.75	$14,424,297	163.75
LEASING & PROPERTY MANAGEMENT										
Leasing, Property and Land Management	$279,475	3.75	$363,442	5.00	$361,501	5.00	$400,069	5.75	$417,746	5.75
Subtotal	$279,475	3.75	$363,442	5.00	$361,501	5.00	$400,069	5.75	$417,746	5.75
REGULATIONS, STANDARDS, & ENFORCEMENT										
Standards Development & Maintenance	$182,010	2.25	$377,228	4.75	$230,434	4.75	$361,148	4.50	$375,108	4.50
Subdivision / Site Inspection	$2,252,584	28.36	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$2,434,594	30.61	$377,228	4.75	$230,434	4.75	$361,148	4.50	$375,108	4.50
RIGHT OF WAY (ROW) MANAGEMENT										
Planning / Permitting	$424,676	6.24	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Temporary Traffic Control Inspection	$242,140	3.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Utility Excavation Inspection	$614,247	10.10	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$1,281,062	19.34	$0	0.00	$0	0.00	$0	0.00	$0	0.00
SUPPORT SERVICES										

Public Works – 2005-06

Capital Projects Management

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Administration and Management	$298,065	6.00	$540,862	7.00	$659,519	7.00	$720,581	7.00	$749,535	7.00
Facility Expenses	$370,770	0.00	$391,678	0.00	$358,964	0.00	$396,043	0.00	$396,043	0.00
Financial Monitoring / Budgeting	$395,924	6.00	$536,292	8.50	$444,382	8.50	$530,435	7.50	$552,720	7.50
Purchasing / M/WBE	$105,452	2.00	$152,615	2.50	$146,902	2.50	$153,406	2.50	$159,821	2.50
Subtotal	$1,170,212	14.00	$1,621,447	18.00	$1,609,767	18.00	$1,800,465	17.00	$1,858,119	17.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$735,217	0.00	$973,623	0.00	$922,931	0.00	$1,705,980	0.00	$1,134,442	0.00
Transfers	$923,917	0.00	$3,607,526	0.00	$3,607,526	0.00	$2,040,006	0.00	$2,040,006	0.00
Subtotal	$1,659,134	0.00	$4,581,149	0.00	$4,530,457	0.00	$3,745,986	0.00	$3,174,448	0.00
Total	$18,134,179	234.00	$19,509,742	187.00	$19,113,196	187.00	$20,249,718	191.00	$20,249,718	191.00

Public Works – 2005-06

Child Safety Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CHILD SAFETY										
Safety Education	$72,089	0.00	$84,950	2.00	$83,303	2.00	$91,125	2.00	$95,486	2.00
School Crossing Guards	$998,846	2.75	$1,097,154	2.75	$1,079,875	2.75	$1,120,620	3.00	$1,130,052	3.00
School Infrastructure	$370,340	0.25	$351,383	0.25	$351,028	0.25	$337,000	0.00	$337,000	0.00
Subtotal	$1,441,275	3.00	$1,533,487	5.00	$1,514,206	5.00	$1,548,745	5.00	$1,562,538	5.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$43,312	0.00	$43,771	0.00	$37,771	0.00	$55,564	0.00	$41,771	0.00
Subtotal	$43,312	0.00	$43,771	0.00	$37,771	0.00	$55,564	0.00	$41,771	0.00
Total	$1,484,587	3.00	$1,577,258	5.00	$1,551,977	5.00	$1,604,309	5.00	$1,604,309	5.00

Public Works – 2005-06

Transportation Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
BRIDGE MAINTENANCE										
Bridge Maintenance	$554,612	0.00	$725,000	0.00	$221,794	0.00	$725,000	0.00	$725,000	0.00
Subtotal	$554,612	0.00	$725,000	0.00	$221,794	0.00	$725,000	0.00	$725,000	0.00
CONCRETE REPAIR AND CONSTRUCTION										
Concrete Repair and Construction	$594,732	15.35	$502,418	22.35	$421,209	22.35	$372,320	23.25	$422,130	23.25
Subtotal	$594,732	15.35	$502,418	22.35	$421,209	22.35	$372,320	23.25	$422,130	23.25
ONE STOP SHOP										
Land Use Review	$0	0.00	$108,272	1.00	$6,881	1.00	$13,697	0.25	$14,267	0.25
One-Time Inspection	$0	0.00	$58,715	1.00	$58,571	1.00	$42,056	0.75	$43,771	0.75
Subtotal	$0	0.00	$166,987	2.00	$65,452	2.00	$55,753	1.00	$58,038	1.00
STREET PREVENTIVE MAINTENANCE										
Asphalt Overlay	$2,453,193	20.65	$2,523,921	20.65	$2,032,932	20.65	$2,496,089	22.25	$2,536,263	22.25
Crack Seal Resurfacing	$574,522	12.38	$789,627	12.28	$808,892	12.28	$837,403	13.45	$863,953	13.45
Engineering Support Services	$1,444,444	15.00	$1,953,293	15.00	$1,896,355	15.00	$2,184,338	19.00	$2,238,037	19.00
Seal Coat	$4,235,451	28.25	$3,868,181	27.35	$3,760,481	27.35	$3,972,859	27.15	$4,029,138	27.15
Subtotal	$8,707,609	76.28	$9,135,022	75.28	$8,498,660	75.28	$9,490,689	81.85	$9,667,391	81.85
STREET REPAIR										
Routine Roadways and Alley Maintenance	$3,965,667	69.35	$4,414,616	69.35	$4,192,995	69.35	$3,086,552	69.70	$3,222,645	69.70
Utility Excavation Repair	$2,270,136	42.02	$2,412,454	45.02	$2,549,429	45.02	$2,579,719	37.20	$2,652,392	37.20
Subtotal	$6,235,803	111.37	$6,827,070	114.37	$6,742,424	114.37	$5,666,271	106.90	$5,875,037	106.90
SUPPORT SERVICES										
Facility Expenses	$0	0.00	$223,176	0.00	$234,323	0.00	$714,465	0.00	$714,465	0.00
Financial Monitoring / Budgeting	$0	0.00	$76,177	1.00	$73,736	1.00	$68,590	1.00	$71,305	1.00
Personnel / Training	$269,856	6.50	$313,977	7.00	$305,371	7.00	$351,150	7.00	$369,274	7.00
Purchasing / M/WBE	$3	0.00	$52,587	1.00	$43,169	1.00	$44,579	1.00	$46,312	1.00
Subtotal	$269,858	6.50	$665,917	9.00	$656,599	9.00	$1,178,784	9.00	$1,201,356	9.00
TRAFFIC CONTROLS										

Public Works – 2005-06

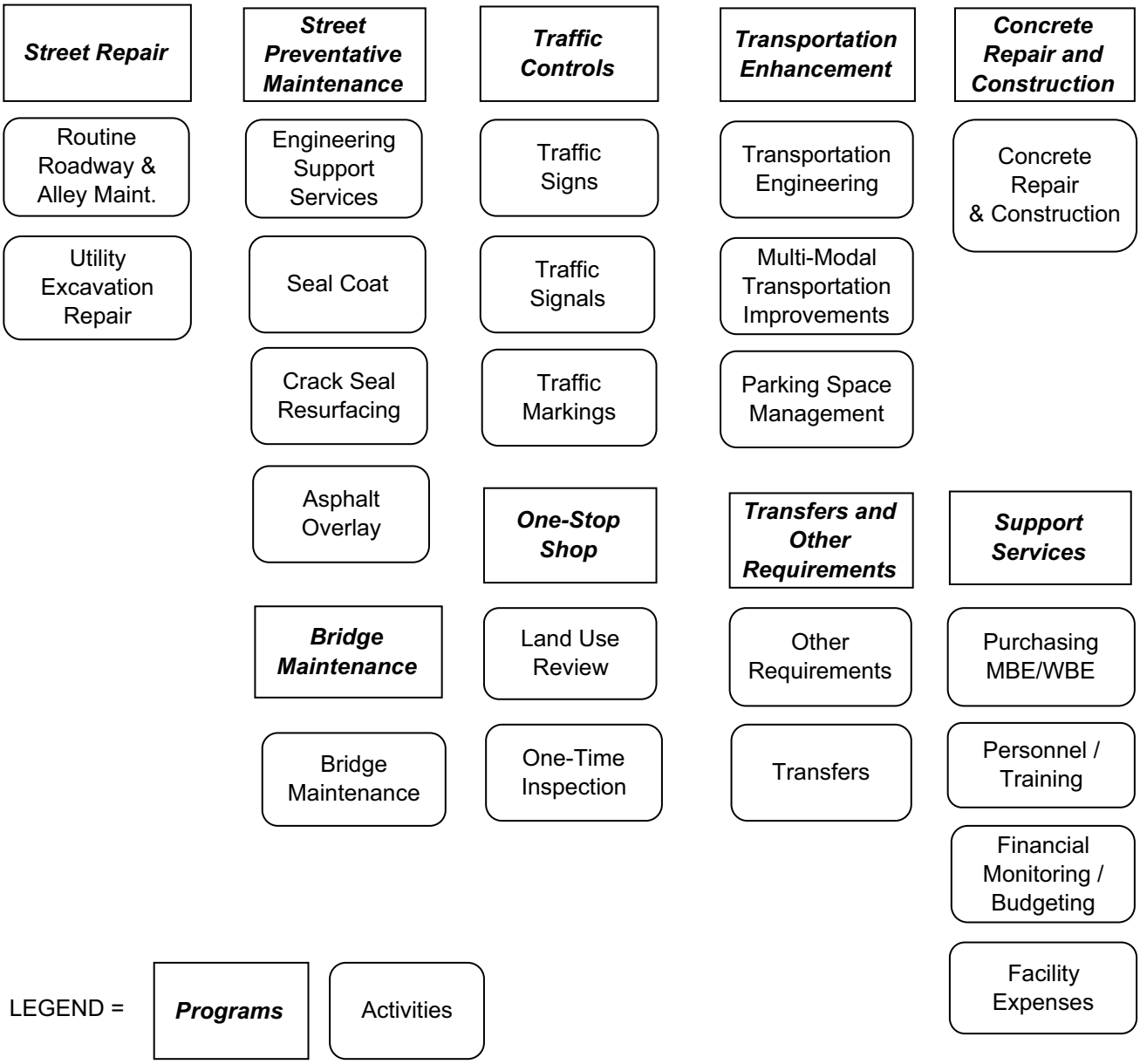
Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
BRIDGE MAINTENANCE										
Bridge Maintenance	$1,182	0.00	$0	0.00	$10,352	0.00	$0	0.00	$0	0.00
Subtotal	$1,182	0.00	$0	0.00	$10,352	0.00	$0	0.00	$0	0.00
CAPITAL PROJECTS DELIVERY										
Construction Contract Procurement and Administration	$162	0.00	$0	0.00	$2,574	0.00	$0	0.00	$0	0.00
Project Management	$186	0.00	$0	0.00	$254	0.00	$0	0.00	$0	0.00
Real Property Acquisition	$9	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$357	0.00	$0	0.00	$2,828	0.00	$0	0.00	$0	0.00
CONCRETE REPAIR AND CONSTRUCTION										
Concrete Repair and Construction	$239,469	0.00	$932,500	0.00	$930,000	0.00	$995,000	0.00	$995,000	0.00
Subtotal	$239,469	0.00	$932,500	0.00	$930,000	0.00	$995,000	0.00	$995,000	0.00
ONE STOP SHOP										
One-Time Inspection	$0	0.00	$0	0.00	$282	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$0	0.00	$282	0.00	$0	0.00	$0	0.00
STREET PREVENTIVE MAINTENANCE										
Asphalt Overlay	$366,885	0.00	$125,500	0.00	$640,000	0.00	$600,000	0.00	$600,000	0.00
Crack Seal Resurfacing	$12,771	0.00	$0	0.00	$9,352	0.00	$0	0.00	$0	0.00
Engineering Support Services	$431,122	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Seal Coat	$13,785	0.00	$8,000	0.00	$83,515	0.00	$0	0.00	$0	0.00
Subtotal	$824,563	0.00	$133,500	0.00	$732,867	0.00	$600,000	0.00	$600,000	0.00
STREET REPAIR										
Routine Roadways and Alley Maintenance	$124,234	0.00	$200,000	0.00	$310,936	0.00	$1,700,000	0.00	$1,700,000	0.00
Utility Excavation Repair	$5,944	0.00	$0	0.00	$10,876	0.00	$0	0.00	$0	0.00
Subtotal	$130,178	0.00	$200,000	0.00	$321,812	0.00	$1,700,000	0.00	$1,700,000	0.00
SUPPORT SERVICES										

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Financial Monitoring / Budgeting	$0	0.00	$0	0.00	$46,436	0.00	$0	0.00	$0	0.00
Personnel / Training	$143,755	0.00	$148,900	0.00	$148,900	0.00	$115,300	0.00	$115,300	0.00
Subtotal	$143,755	0.00	$148,900	0.00	$195,336	0.00	$115,300	0.00	$115,300	0.00
TRAFFIC CONTROLS										
Traffic Markings	$142,950	0.00	$133,000	0.00	$118,938	0.00	$173,000	0.00	$173,000	0.00
Traffic Signals	$0	0.00	$992,758	0.00	$1,055,617	0.00	$864,000	0.00	$864,000	0.00
Traffic Signs	$7,558	0.00	$90,000	0.00	$90,000	0.00	$90,000	0.00	$90,000	0.00
Subtotal	$150,508	0.00	$1,215,758	0.00	$1,264,555	0.00	$1,127,000	0.00	$1,127,000	0.00
TRANSPORTATION ENHANCEMENT										
Multi-Modal Transportation Improvements	$0	0.00	$211,848	0.00	$47,442	0.00	$67,442	0.00	$67,442	0.00
Parking Space Management	$0	0.00	$0	0.00	$130	0.00	$0	0.00	$0	0.00
Transportation Engineering	$0	0.00	$202,039	0.00	$196,400	0.00	$207,817	0.00	$207,817	0.00
Subtotal	$0	0.00	$413,887	0.00	$243,972	0.00	$275,259	0.00	$275,259	0.00
Total	$1,490,012	0.00	$3,044,545	0.00	$3,702,004	0.00	$4,812,559	0.00	$4,812,559	0.00

Public Works Transportation Fund — 2005-06



Transportation Fund	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$22,577,050	$25,135,000	$25,786,000	$26,815,000	$26,815,000
Transfers In	$0	$3,672,371	$3,672,371	$3,672,371	$3,672,371
Expenditures	$20,922,547	$30,663,939	$29,473,387	$32,366,149	$32,378,649
Full-Time Equivalents (FTEs)					
Public Works Department	209.50	342.00	342.00	341.00	341.00
Transportation, Planning & Sustainability Department	16.00	0.00	0.00	0.00	0.00

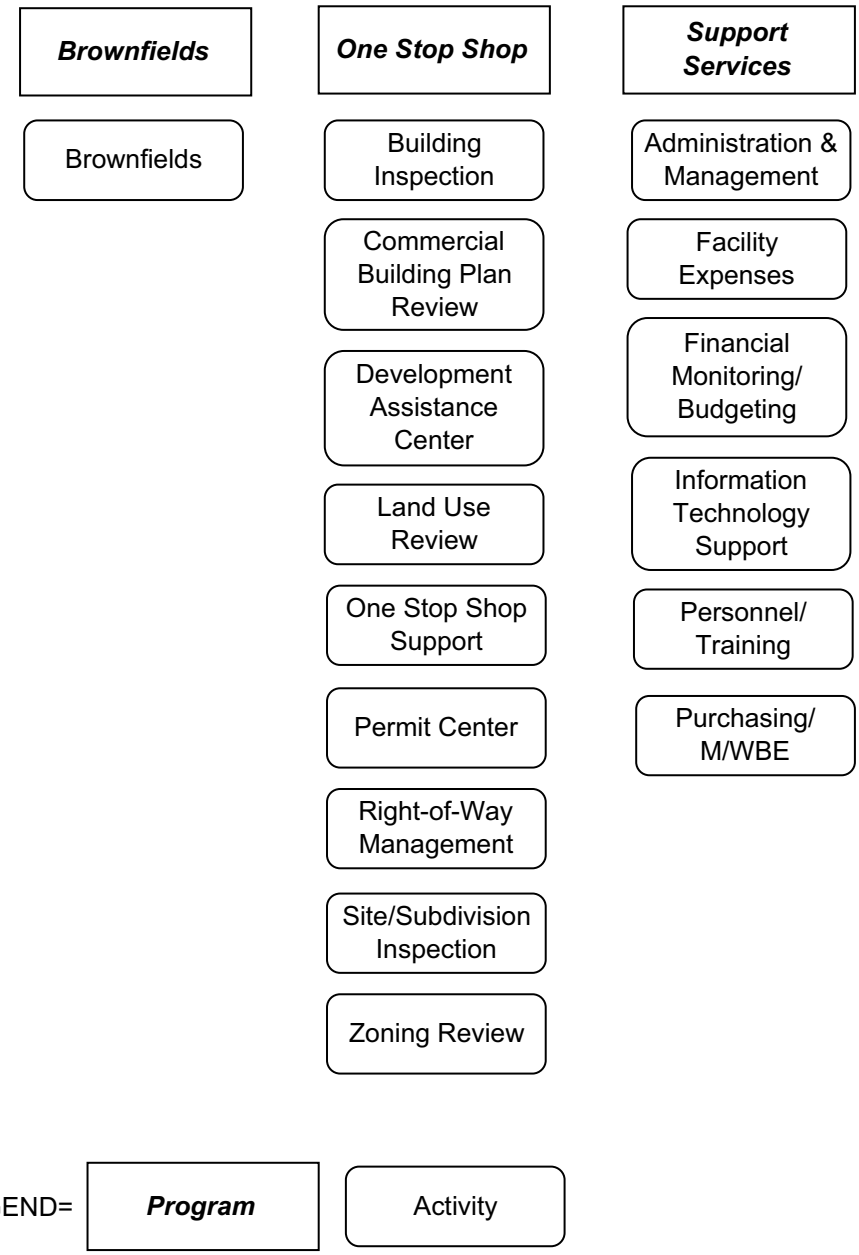
Transportation Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Traffic Markings	$839,590	16.00	$1,105,462	16.00	$1,080,560	16.00	$1,145,733	16.00	$1,171,311	16.00
Traffic Signals	$14,107	0.00	$1,689,737	33.25	$1,726,858	33.25	$1,890,123	32.25	$1,976,808	32.25
Traffic Signs	$424,862	0.00	$1,314,427	15.75	$1,257,732	15.75	$1,401,162	15.75	$1,430,764	15.75
Subtotal	$1,278,559	16.00	$4,109,626	65.00	$4,065,150	65.00	$4,437,018	64.00	$4,578,883	64.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$1,433,231	0.00	$1,596,050	0.00	$1,802,497	0.00	$2,976,287	0.00	$2,223,388	0.00
Transfers	$1,848,112	0.00	$4,192,593	0.00	$4,135,086	0.00	$4,447,299	0.00	$4,447,299	0.00
Subtotal	$3,281,343	0.00	$5,788,643	0.00	$5,937,583	0.00	$7,423,586	0.00	$6,670,687	0.00
TRANSPORTATION ENHANCEMENT										
Multi-Modal Transportation Improvements	$0	0.00	$78,774	4.00	$283,989	4.00	$170,848	4.00	$183,121	4.00
Parking Space Management	$0	0.00	$1,572,098	33.00	$1,545,083	33.00	$1,566,211	32.00	$1,642,397	32.00
Transportation Engineering	$0	0.00	$1,092,384	17.00	$1,035,444	17.00	$1,279,669	19.00	$1,354,609	19.00
Subtotal	$0	0.00	$2,743,256	54.00	$2,864,516	54.00	$3,016,728	55.00	$3,180,127	55.00
Total	$20,922,516	225.50	$30,663,939	342.00	$29,473,387	342.00	$32,366,149	341.00	$32,378,649	341.00

Watershed Protection and Development Review

Watershed Protection and Development Review
Drainage Utility Fund
Environmental Remediation Fund

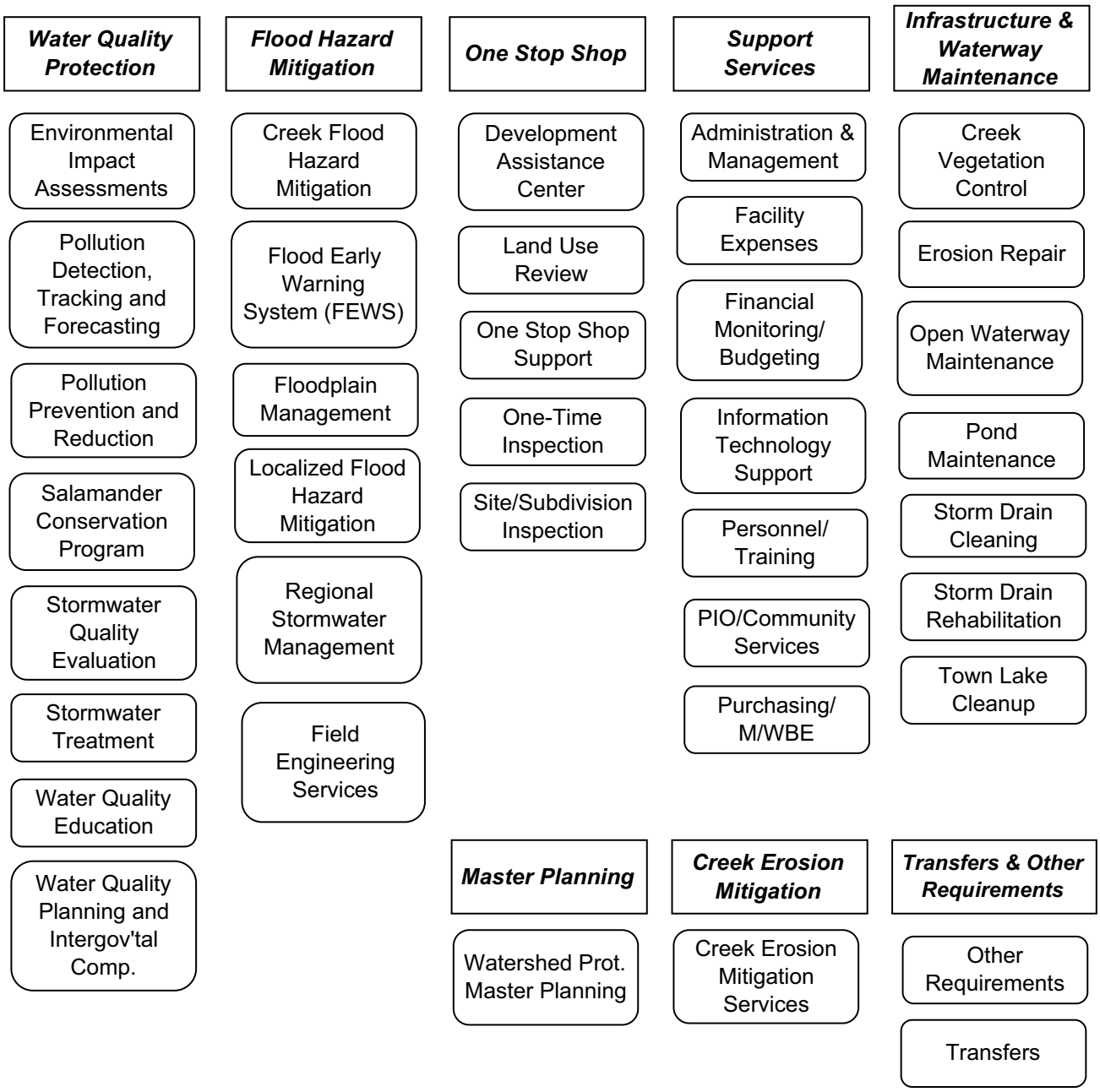
Watershed Protection and Development Review (General Fund) — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$7,941,752	$10,022,806	$11,270,041	$11,592,661	$11,592,661
Requirements	$6,938,258	$12,045,569	$11,945,698	$12,495,677	$12,495,677
Full-time Equivalents (FTEs)	122.00	180.00	180.00	183.00	183.00

*Footnote: In addition to the amount shown above, the FY 2005-06 Approved Budget also includes $181,984 for capital and critical one-time costs.

Watershed Protection and Development Review (Drainage Utility Fund) — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$39,106,522	$43,446,111	$45,230,241	$49,617,477	$49,617,477
Transfer In	$298,504	$298,504	$298,504	$298,504	$298,504
Requirements	$39,037,212	$44,249,179	$43,371,793	$52,176,502	$52,201,502
Full-time Equivalents (FTEs)	265.25	268.25	268.25	288.50	288.50

Watershed Protection and Development Review — 2005–06

Mission

The purpose of the Watershed Protection and Development Review Department is to efficiently and effectively protect lives, property, and the environment of our community by providing comprehensive development review and inspection services and reducing the impact of flooding, erosion, and water pollution.

Goals

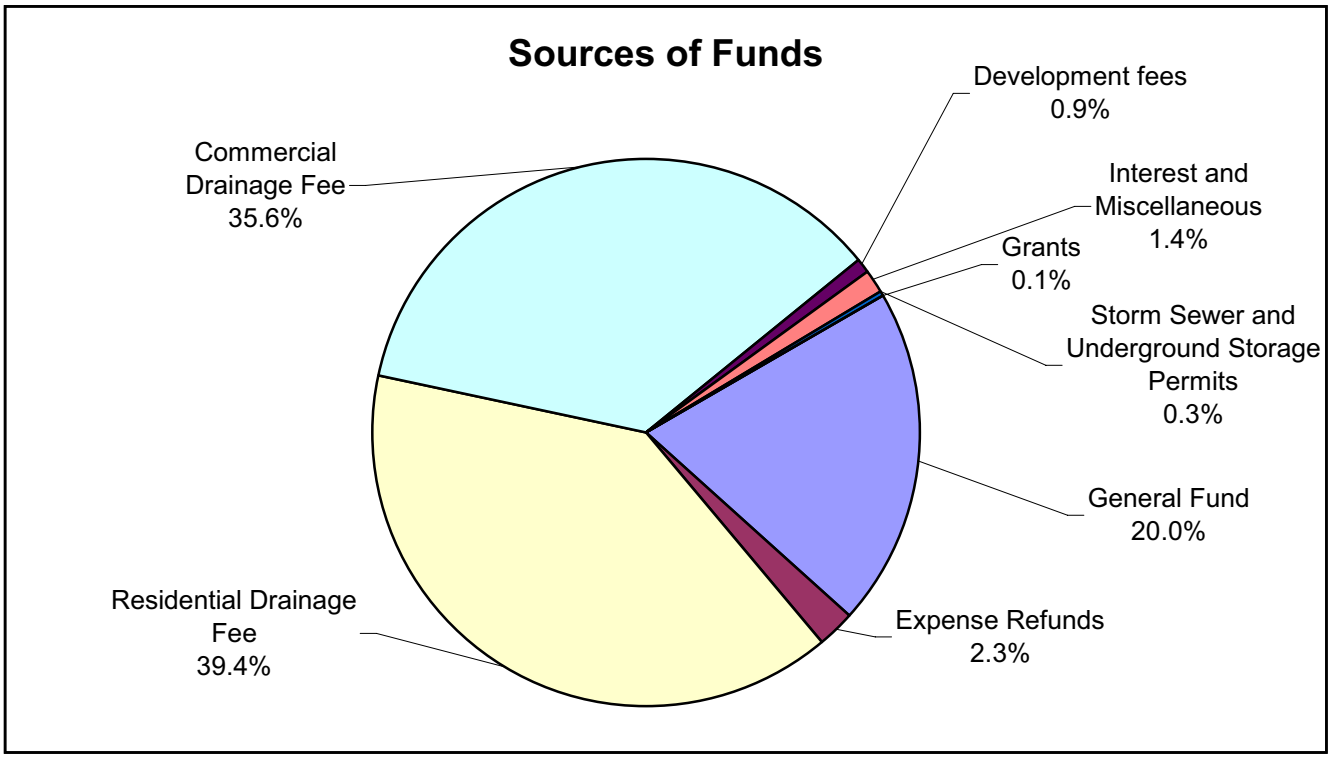
- Provide the public with a single One Stop Shop location for development needs to promote efficient use of citizen and City time and resources.
    - Ensure that development is in compliance with regulations in an efficient and effective manner by achieving 100% of Code-mandated review and inspection deadlines by FY2008.
    - Perform 95% of building inspections within 24 hours.
- Protect lives, property, and the environment from the impact of flooding, erosion, and water pollution by:
    - Maintaining and improving water quality.
        - Construct water quality controls to reduce stormwater pollutants from 4,757 acres by 2006.
        - Conduct business inspections and spill response to recover a total of 18,553,451 gallons and 1,000 cubic yards of pollutants between FY2003 and FY2006.
        - Maintain baseline levels of water, sediment and recreational quality, aquatic habitat and physical integrity in 50% of watersheds evaluated.
    - Reducing flood and erosion impacts to life and property.
        - 10% of erosion sites and threatened structures with increased protection by 2008
        - 10% of threatened structures with increased flood protection through drainage system improvements by FY2008
        - Prevent loss of life due to flooding.
    - Providing adequate maintenance of drainage infrastructure.
        - 100% of residential dry ponds rehabilitated and maintained on an annual basis by FY2008.
        - Clean 75% of annual feet of pipeline targeted for cleaning by FY2006
        - Complete 24 erosion repair projects providing increased erosion protection to property on an annual basis by FY2007.
- Maintain 100% of activities in compliance with Federal and State permits and regulatory requirements.

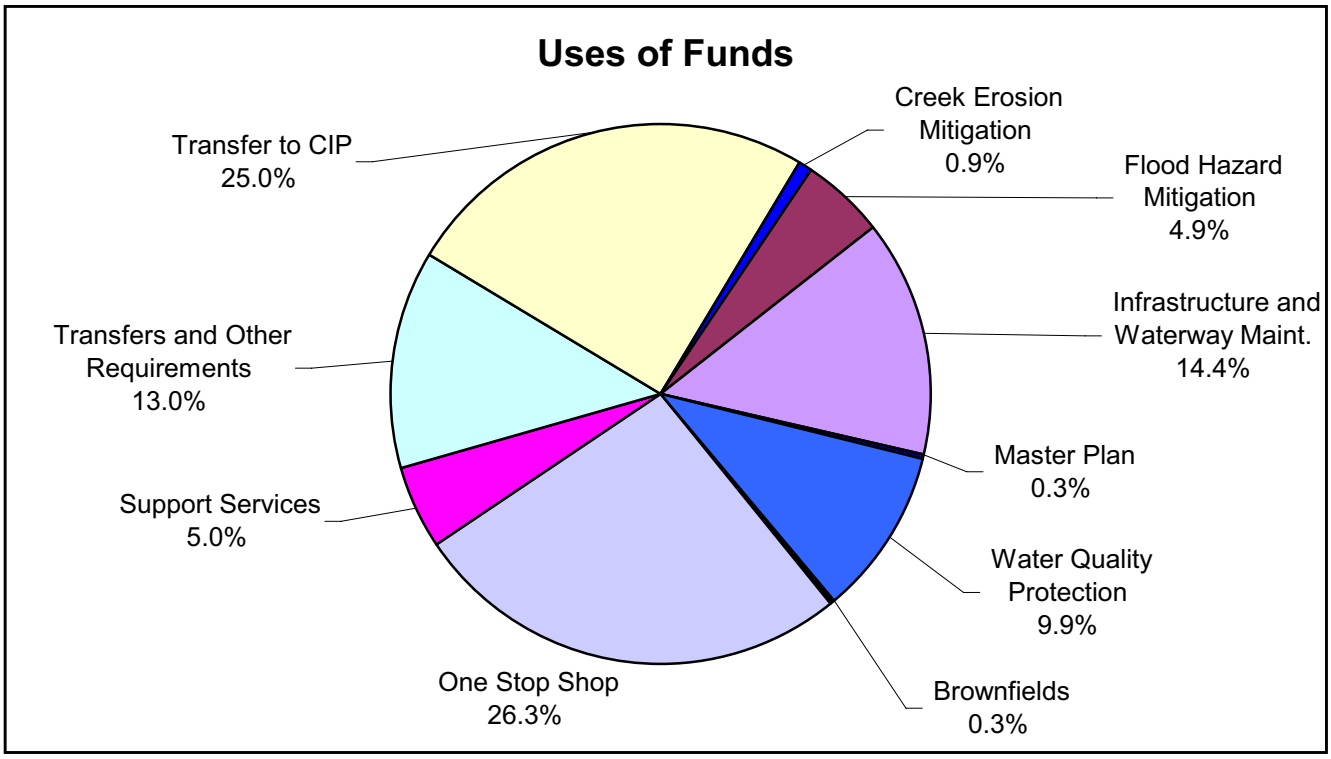
Key Indicators

The Watershed Protection and Development Review Department will use the following key indicators to monitor the department's progress in achieving business plan goals:

- Percent of on-time sub-division and site plan initial reviews.
- Percent of building inspections performed within 24 hours.
- Percent of on-time initial new residential zoning reviews.
- Total suspended solids (TSS) removed in drainage areas with publicly-funded structural water quality controls.
- Number of gallons and cubic yards of pollutants recovered as a result of business inspections and spill response
- Percent of erosion sites with increased erosion protection.
- Percent of residential ponds rehabilitated and maintained.
- Percent of annual feet of pipeline targeted for cleaning completed
- Maintain visual index of pollution for Town Lake below 2.0.
- Percent of activities in compliance with Federal and State stormwater permits.
- Percent of threatened structures with increased flood protection
- Annual savings on flood insurance premiums resulting from Community Rating System activities
- Percent of Capital Spending Plan met.

Watershed Protection and Development Review — Total Budget $66.2 million





Watershed Protection and Development Review — Total Budget $66.2 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
General Fund					
Revenue	$7,941,752	$10,022,806	$11,270,041	$11,592,661	$11,592,661
Requirements	$6,938,258	$12,045,569	$11,945,698	$12,495,677	$12,495,677
Full-Time Equivalents	122.00	180.00	180.00	183.00	183.00
Drainage Fund					
Revenue	$39,106,522	$43,446,111	$45,230,241	$49,617,477	$49,617,477
Transfer in (General Fund)	$298,504	$298,504	$298,504	$298,504	$298,504
Requirements	$39,037,212	$44,249,179	$43,371,793	$52,176,502	$52,201,502
Full-Time Equivalents	265.25	268.25	268.25	288.50	288.50
Grants	$0	$0	$0	$0	$25,000
Full-Time Equivalents	0.00	0.00	0.00	0.00	1.00
Expense Refunds	$1,425,689	$1,566,302	$1,482,368	$1,464,930	$1,464,930

Budget Highlights

Revenue

The primary funding source for the Drainage Utility is the monthly drainage fee assessed to City of Austin utility customers. In August 2001, City Council approved a five-year cost of service plan including annual drainage fee increases through FY2006. The fee increases provide funding to meet the Utility's Master Plan for infrastructure and system improvements. The Approved Budget includes a 6.08% increase in the residential fee from $6.74 to $7.15 and a 19.43% increase in the commercial fee from $147.92 to $176.66. The Approved Budget reduces Commercial revenue by approximately $1.03 million due to a 20% discount for customers with well-maintained ponds. Interest income is anticipated to increase by $558,000 in FY2006.

The Department's development review and inspection services provided under the One Stop Shop program generate revenue for the General Fund and a smaller amount for the Drainage Utility. The Approved Budget includes a 2.3% increase in General Fund development and inspection fees from $11.3 to $11.5 million. This includes increased fees for building safety after-hours inspections and building safety re-inspections, as well as an additional fee for a temporary certificate of occupancy.

One Stop Shop

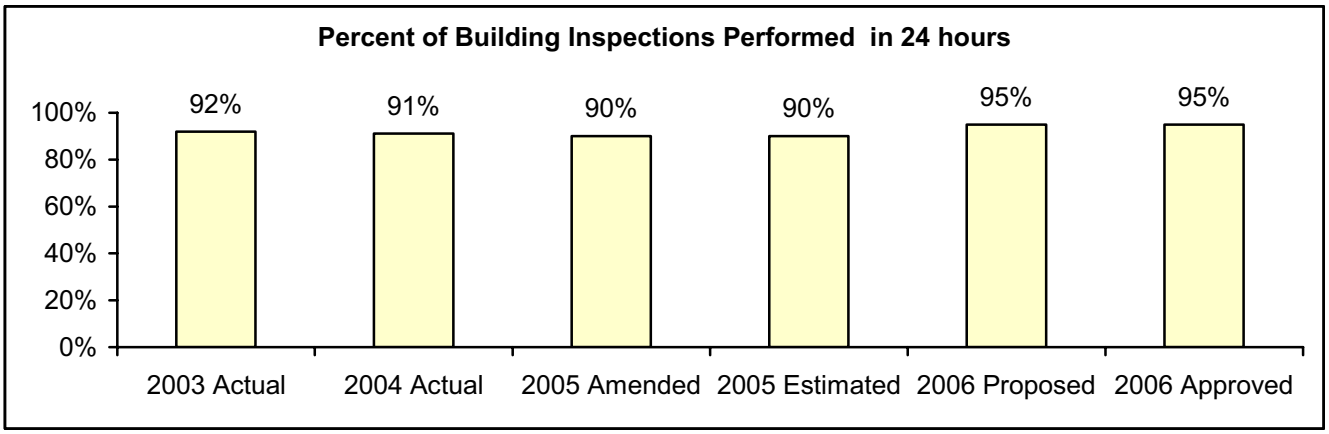
During 2005, staff from various City departments physically relocated to One Texas Center to provide development review and inspection services in the One Stop Shop. Once the conversion from the PIER permitting database to AMANDA is complete in FY2006, One Stop Shop implementation will be complete. The Department is continuing to identify strategies to enhance cooperation and teamwork within the One Stop Shop and between departments. Focus groups with stakeholders and employees in the coming year will ensure that services are provided in the most effective and efficient manner. The Department's FY2006 business plan refined One Stop Shop performance measures to track improvements in service delivery more accurately.

A detailed analysis of permit center workload demonstrated a need for additional positions in the Permit Center to issue permits. The Approved Budget includes two positions to meet customer demands and provide administrative support services.

The Approved Budget adds a planning position to help restore staff eliminated in the economic downturn and to handle the increase in residential zoning applications. The volume and complexity of zoning review work has increased due to annexation, neighborhood plans, and Neighborhood Conservation Combining Districts.

Watershed Protection and Development Review — Total Budget $66.2 million

During the economic downturn, building inspection staff was reduced and a decline in productivity resulted. The Approved Budget includes two additional residential inspectors and a support position in the Building Inspection activity to achieve a goal of 95% of residential inspections performed within 24 hours, as illustrated in the key indicator graph below. The additional operational support will prevent delays in posting inspections until the following workday.

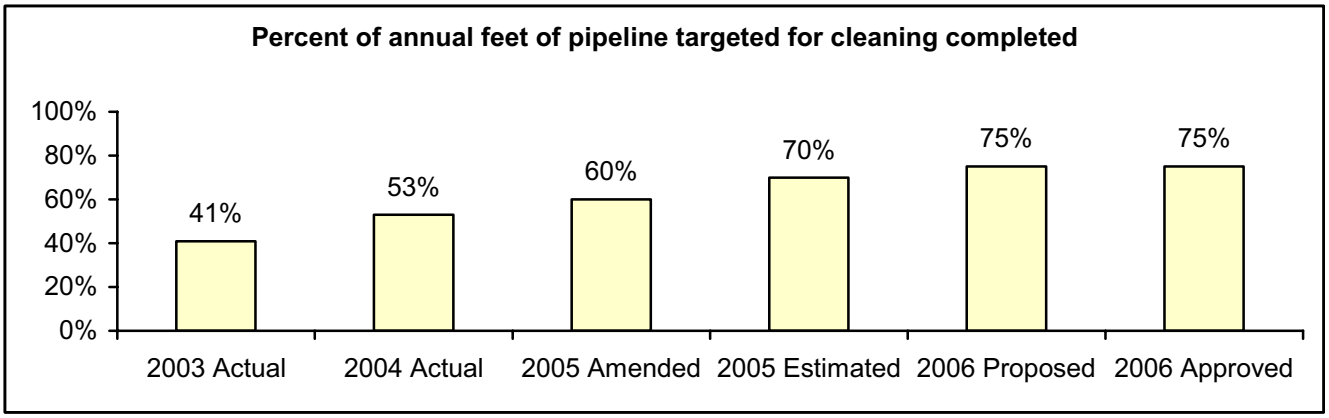


Drainage Fund

The Drainage Fund supports the Department's goal of protecting lives, property, and the environment from the impact of flooding, erosion and water pollution as well as compliance with Federal and State regulatory requirements. The Phase One Master Plan identified the need for operating program enhancements and $800 million in Capital Improvement Program (CIP) projects. Funding from the FY2006 Approved fee increase will allow the department to address service delivery deficiencies and increase the operating transfer to the CIP by 41% or $4.8 million.

The Department's FY2006 business plan separated field-engineering services from the Localized Flood Hazard Mitigation activity into a new Field Engineering Services activity. The new activity will focus on complaint investigation, field inspections, and utility coordination and location.

The Approved Budget includes resources to enhance infrastructure maintenance activities. A third concrete crew will address the backlog of concrete reconstruction work, replacing undersized inlets and repairing broken inlets. A truck driver will be added to the storm drain cleaning crews to meet the commitment to maintain drainage infrastructure in newly annexed areas. The anticipated improvement in the storm drain cleaning productivity is reflected in the key indicator graph below.



Watershed Protection and Development Review — Total Budget $66.2 million

A truck driver position will be added to complete the existing erosion repair crew, increasing the overall productivity of the crew by 20 percent. A second erosion repair crew including 6 FTEs will be staffed in the last quarter of the fiscal year when vehicles and equipment supporting them are delivered. When fully implemented in FY2007, this crew will increase the number of projects from 12 to 24 constructed per year. The Approved Budget adds an engineering position to the Creek Erosion Mitigation program to assess erosion problems and develop erosion designs and plans for the crews to construct.

The Department contracted to collect data on drainage infrastructure using Geographic Information System (GIS) technology. The data will provide a physical inventory of the size and location of drainage infrastructure. The Approved Budget includes a GIS technician position that will support capturing data changes and maintaining the integrity of the infrastructure data.

The Department receives a number of customer requests for better drainage, particularly from residents in the urban core where storm drains may lack adequate capacity during heavy rains. The Approved Budget includes an engineering position in the Localized Flood Hazard Mitigation activity to develop solutions to protect 25 additional structures each year, reducing the backlog of customer requests for drainage system improvements.

There are over 7,000 structures and 400 road crossings subject to flood dangers from creeks. The Approved Budget adds an entry level engineering position in Creek Flood Hazard Mitigation to perform assessments and develop projects to reduce the flooding risk for an additional 22 structures or roadways in FY2006. There are over 50 high hazard dams that require upgrades or action plans to improve public safety. To address pond safety, the Approved Budget adds a position to perform comprehensive inspections, develop risk analysis, action plans and preliminary designs for dam improvements.

The Department is evaluating and upgrading the Flood Early Warning System (FEWS) through a cooperative agreement with Communications Technology Management (CTM) Department. The Approved Budget includes funding for CTM Services and an additional position for the FEWS response staff to achieve 24/7 coverage for rainfall events. This will improve the operational readiness of the FEWS and enhance stream gauge maintenance and replacement

The City is participating in the Federal Emergency Management Agency's (FEMA) floodplain map modernization project with Travis County. This effort includes $850,000 in city funding that will result in the production of more than 228 stream miles of new floodplain models and maps. The Approved Budget includes an engineering position to review and maintain the resulting models and maps. This position will protect the initial investment in the project by insuring that maps are updated to respond to changing watershed conditions.

Capital Budget

The 2005-06 Approved Capital Budget includes:

- $210,000 for Developer Reimbursements
- $986,000 for Equipment Replacement
- $3,650,000 for Erosion Control Projects
- $2,677,000 for Flood Control Improvement Projects
- $7,239,000 for Master Plan — Multi Objective Projects
- $1,350,000 for Water Quality Ponds — Urban Watersheds
- $750,000 for Regional Stormwater Management Projects
- $2,000,000 for Stormsewer Improvements

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- $18,600 for capital equipment
- $163,384 for Service Incentive Enhancement

Watershed Protection and Development Review (General Fund) — 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Increase in building permit revenue due to an anticipated increase in development.	$1,311,387	
2. Increase in Site Plan revenue due to increases in utility permits.	$30,338	
3. Decrease in preliminary and final plat subdivision review revenue based on current year activity.	($95,541)	
4. Decrease in zoning application revenue based on current year activity.	($69,031)	
5. Increase in other permit trends and permits within the public market area issued due to an increase in anticipated events.	$42,291	
6. Decreases in regulatory fees and licenses.	($42,049)	
7. Increase in subdivision inspections revenue due to an increase in subdivision development.	$342,822	
8. Increase in license agreements based on current year activity.	$49,638	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $283,856 for salary increases associated with Pay for Performance in FY 2006. $68,277 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$352,133	
An additional $30,703 has been included for salary increases associated market adjustments.	$30,703	
2. One Stop Shop		
The Approved Budget includes the transfer of two sanitarian positions from Building Inspection to the Health Department.	($123,228)	(2.00)
The Approved Budget includes the transfer of one planning position from the Development Assistance Center to the Neighborhood Planning and Zoning Department.	($70,822)	(1.00)
The Approved Budget includes the addition of a planning position in the Zoning Review Activity to assist in reviewing and approving residential new construction applications.	$60,910	1.00

Watershed Protection and Development Review (General Fund) — 2005-06

	Dollars	FTEs
The Approved Budget includes the addition of two administrative positions to support the Permit Center.	$77,827	2.00
The Approved Budget includes the addition of two inspector positions to assist in performing residential inspections and one administrative position to support building inspection functions.	$120,550	3.00
The Approved Budget reallocates three financial support positions and supporting costs to the Support Services program.	($193,848)	(3.00)
The Approved Budget increases overtime and temporary employee costs.	$88,269	
The Approved Budget decreases one-time FY 2005 capital purchases.	($8,394)	
The Approved Budget includes an increase of $10,779 in expense refunds from the Austin Water Utility for the Austin Clean Water Program; $69,769 from the Neighborhood and Community Housing program for SMART Housing program expenses; and $59,005 from Austin Energy for energy reviews and inspections.	($139,553)	
The Approved Budget includes full year funding to the Public Works Department for Field Engineering Services to site and subdivision inspectors.	$91,000	
3. <u>Support Services</u>		
The Approved Budget reallocates three financial support positions and supporting costs from the One Stop Shop to the Support Services program.	$193,848	3.00
The Approved Budget includes funds for costs associated with the reconfiguration of space at One Texas Center.	$23,000	
The Approved Budget includes a reduction in the cost of administrative support provided by the Drainage Utility Fund.	($83,651)	

Watershed Protection and Development Review (Drainage Utility Fund) — 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. There is a Approved increase in the residential drainage fee from $6.74 to $7.15 and the commercial drainage fee from $147.92 to $176.66, based on implementing the last year of the cost of service plan. Commercial revenue is adjusted to account for a reduction due to a 20% discount for customers with well maintained ponds.	$5,549,113	
2. There is a Approved increase in underground storage permit revenue because most of the permits will renew in FY2006 based on a 3 year cycle.	$60,000	
3. There is a Approved increase in development fee revenue related to growth.	$4,497	
4. Interest income is projected to increase based on actual collections.	$557,756	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $465,368 for salary increases associated with Pay for Performance in FY 2006. $44,225 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$509,593	
An additional $736,677 has been included for salary increases associated with market adjustments.	$736,677	
The Approved Budget includes $267,164 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$267,164	
2. Creek Erosion Mitigation		
The Approved Budget adds an engineering associate position to assess erosion problems, develop in-house designs and manage construction on erosion repair projects.	$63,616	1.00
The Approved Budget reallocates administrative support positions to the Flood Hazard Mitigation Program.	($135,138)	(1.76)
3. Flood Hazard Mitigation		
The Floodplain Management activity adds an engineering associate position to maintain official city floodplain maps and support floodplain model and digital map maintenance produced in a cooperative project with Travis County and the Federal Emergency Management Administration.	$63,616	1.00

	Dollars	FTEs
The Approved Budget adds two engineering associate positions to the Creek Flood Hazard Mitigation activity. One will do engineering assessments and develop alternate projects to address creek flooding problem areas. The other position will inspect dams, develop risk analyses, emergency action plans, and develop designs for dam mitigation.	$127,232	2.00
The Approved Budget adds an entry level engineer position to the Localized Flood Hazard Mitigation activity to perform drainage studies, develop project designs, and implement solutions for flood prone areas outside of the flood plain.	$69,504	1.00
The Approved Budget includes an engineering technician position in the Flood Early Warning System activity to increase the effectiveness of the system and automated low water crossing barricade system, achieving 24/7 coverage during storm events.	$47,076	1.00
Increased funding to expand the FEWS radar-based precipitation data system to include flood forecast models that will determine appropriate road closings and evacuation actions.	$150,000	
Reallocates administrative support positions from the Creek Erosion Mitigation Program.	$135,138	1.76
The Approved Budget transfers two pond inspector positions to the Environmental Inspection activity in the One Stop Shop program.	($98,600)	(2.00)
The Approved Budget includes replacement computers, plotters, and printers identified by Communications Technology Management.	$65,895	
4. <u>Infrastructure and Waterway Maintenance</u>		
The Approved Budget increases the contracts for vegetation control in ponds and on flood mitigation buy-out properties in Onion Creek.	$54,000	
The Storm Drain Cleaning activity adds a position that will complete a crew increasing the crew's annual productivity.	$36,770	1.00
The Storm Drain Rehabilitation activity adds a third concrete crew to address the backlog of concrete inlet repair and construction.	$78,325	2.00
The Approved Budget completes the erosion repair crew by adding a truck driver position, increasing productivity by 20%.	$36,770	1.00
The Erosion Repair activity will add a second crew in the last quarter of the fiscal year when vehicles and equipment should be delivered for use. The equipment acquisition is funded in the Capital Improvements Program budget.	$92,608	6.00

Watershed Protection and Development Review (Drainage Utility Fund) — 2005-06

	Dollars	FTEs
The Approved Budget includes an increase in allocated costs for fleet preventive maintenance and fuel.	$162,619	
The Approved Budget includes a $60,000 increase in street cut repairs, $41,000 in landfill charges, and $22,300 in traffic control costs.	$123,300	
5. <u>One Stop Shop</u>		
The Approved Budget transfers two pond inspector positions from the Flood Hazard Mitigation Program to the Environmental Inspection activity in the One	$98,600	2.00
The Approved Budget decreases contractual services based on operational needs.	($32,000)	
6 <u>Water Quality Protection</u>		
The Approved Budget adds an administrative position to support the Environmental Resources Management Division.	$45,148	1.00
An Environmental Scientist position is increased to full time status to provide technical support and assist in meeting critical deadlines.	$18,588	0.25
7. <u>Support Services</u>		
The Approved Budget adds a GIS Technician position to support and maintain the Drainage Infrastructure Inventory data being collected through a CIP funded contract and day forward data.	$45,148	1.00
A safety position is added to develop a safety program that will address employee safety issues and reduce workers' compensation claims.	$63,616	1.00
The Approved Budget converts a temporary position on the fee team to permanent status.	$9,612	1.00
The Approved Budget adds funds for the Department's increased space allocation at One Texas Center.	$156,719	
8. <u>Transfers/Other Requirements</u>		
Increased transfer to the Utility Capital Improvements Program as a result of the Approved FY2006 drainage fee increase.	$4,837,000	
Increased UCSO Billing support and Information Systems support.	$327,382	
Decreased city-wide administrative support, allowance for bad debt, and transfer to the Austin Water Utility	($405,215)	
Increased accrued payroll, workers compensation and Sustainability Fund transfer.	$129,486	
Increased transfer to the Liability Reserve Fund.	$53,000	

Watershed Protection and Development Review (Drainage Utility Fund) — 2005-06

	Dollars	FTEs
The following changes were approved by Council at Budget Adoption:		
An additional $25,000 has been included for salary increases associated with the market adjustments.	$25,000	

Watershed Protection & Development Review – 2005-06

General Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
BROWNFIELDS										
Brownfields	($637)	2.00	$0	2.00	$0	2.00	$0	2.00	$0	2.00
Subtotal	($637)	2.00	$0	2.00	$0	2.00	$0	2.00	$0	2.00
ONE STOP SHOP										
Building Inspection	$3,269,635	50.00	$3,415,908	47.00	$3,272,118	47.00	$3,148,186	47.00	$3,223,833	47.00
Commercial Building Plan Review	$778,725	14.00	$792,690	12.25	$816,452	12.25	$766,946	12.50	$787,417	12.50
Development Assistance Center	$591,837	14.25	$902,180	14.25	$897,338	13.25	$815,426	13.00	$841,290	13.00
Land Use Review	$981,260	37.75	$1,622,167	35.25	$1,418,434	35.25	$1,527,958	34.00	$1,597,616	34.00
One Stop Shop Support	$0	0.00	$165,929	3.00	$155,563	3.00	$472,716	5.00	$492,075	5.00
Permit Center	$209,850	4.00	$314,710	6.25	$403,590	8.25	$415,670	8.50	$426,737	8.50
Right-of-Way Management	$0	0.00	$909,930	14.65	$881,514	13.65	$819,924	13.00	$859,309	13.00
Site/Subdivision Inspection	$0	0.00	$2,966,738	35.35	$2,995,003	35.35	$3,000,062	34.00	$3,052,078	34.00
Zoning Review	$895,018	0.00	$637,742	10.00	$639,036	10.00	$742,834	11.00	$762,440	11.00
Subtotal	$6,726,326	120.00	$11,727,994	178.00	$11,479,048	178.00	$11,709,722	178.00	$12,042,795	178.00
SUPPORT SERVICES										
Administration and Management	$8,082	0.00	$8,082	0.00	$8,082	0.00	$16,355	0.00	$16,355	0.00
Facility Expenses	($24,031)	0.00	$59,865	0.00	$160,665	0.00	$23,000	0.00	$23,000	0.00
Financial Monitoring / Budgeting	$90,292	0.00	$90,292	0.00	$96,539	0.00	$229,212	2.00	$231,928	2.00
Information Technology Support	$41,514	0.00	$41,514	0.00	$41,514	0.00	$22,380	0.00	$22,380	0.00
Personnel / Training	$71,487	0.00	$69,995	0.00	$69,995	0.00	$49,861	0.00	$49,861	0.00
Purchasing / M/WBE	$25,220	0.00	$25,220	0.00	$67,248	0.00	$85,353	1.00	$86,751	1.00
Subtotal	$212,564	0.00	$294,968	0.00	$444,043	0.00	$426,161	3.00	$430,275	3.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$22,607	0.00	$22,607	0.00	$359,794	0.00	$22,607	0.00
Subtotal	$0	0.00	$22,607	0.00	$22,607	0.00	$359,794	0.00	$22,607	0.00
Total	$6,938,252	122.00	$12,045,569	180.00	$11,945,698	180.00	$12,495,677	183.00	$12,495,677	183.00

Watershed Protection & Development Review – 2005-06

Drainage Utility Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CREEK EROSION MITIGATION										
Creek Erosion Mitigation Services	$565,771	6.60	$627,394	6.35	$545,792	6.35	$534,784	5.59	$568,395	5.59
Subtotal	$565,771	6.60	$627,394	6.35	$545,792	6.35	$534,784	5.59	$568,395	5.59
FLOOD HAZARD MITIGATION										
Creek Flood Hazard Mitigation	$500,792	6.25	$576,619	5.25	$629,906	5.25	$740,123	8.33	$787,518	8.33
Field Engineering Services	$360,916	4.50	$388,465	4.50	$399,506	4.50	$417,351	4.50	$444,396	4.50
Flood Early Warning System (FEWS)	$292,902	2.50	$331,697	4.00	$348,130	4.00	$713,396	5.75	$738,835	5.75
Floodplain Management	$336,573	5.25	$484,497	5.00	$467,519	5.00	$543,193	6.00	$578,116	6.00
Localized Flood Hazard Mitigation	$460,940	5.25	$495,299	5.25	$509,376	5.25	$532,236	5.58	$565,783	5.58
Regional Stormwater Management	$184,199	2.65	$195,112	2.65	$128,849	2.65	$121,715	1.25	$131,984	1.25
Voluntary Floodplain Home Buyout Program	$16,891	0.25	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$2,153,215	26.65	$2,471,689	26.65	$2,483,286	26.65	$3,068,014	31.41	$3,246,632	31.41
INFRASTRUCTURE & WATERWAY MAINTENANCE										
Creek Vegetation Control	$1,234,202	1.00	$1,414,699	1.00	$1,313,542	1.00	$1,470,891	1.00	$1,473,539	1.00
Erosion Repair	$408,695	6.00	$459,857	6.00	$471,752	6.00	$689,699	13.00	$712,671	13.00
Open Waterway Maintenance	$1,917,289	26.00	$2,040,448	28.00	$1,928,581	28.00	$2,027,502	28.00	$2,084,415	28.00
Pond Maintenance	$1,757,940	19.00	$1,903,893	20.00	$1,936,205	20.00	$1,966,457	20.00	$2,007,828	20.00
Storm Drain Cleaning	$671,948	14.00	$788,492	13.00	$742,685	13.00	$881,172	14.00	$907,859	14.00
Storm Drain Rehabilitation	$1,971,195	22.00	$1,868,835	20.00	$1,828,489	20.00	$2,053,405	22.00	$2,109,925	22.00
Town Lake Cleanup	$169,309	4.00	$216,116	4.00	$221,582	4.00	$228,798	4.00	$235,481	4.00
Subtotal	$8,130,577	92.00	$8,692,340	92.00	$8,442,836	92.00	$9,317,924	102.00	$9,531,718	102.00
MASTER PLANNING										
Watershed Protection Master Planning	$159,178	1.50	$176,639	1.50	$169,600	1.50	$167,138	1.50	$176,676	1.50

Watershed Protection & Development Review – 2005-06

Drainage Utility Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Subtotal	$159,178	1.50	$176,639	1.50	$169,600	1.50	$167,138	1.50	$176,676	1.50
ONE STOP SHOP										
Development Assistance Center	$340,198	0.00	$372,943	5.50	$352,716	5.50	$360,320	5.50	$393,957	5.50
Land Use Review	$2,184,901	34.00	$1,922,430	25.00	$1,770,406	25.00	$1,885,343	27.00	$2,039,836	27.00
One Stop Shop Support	$0	0.00	$632,137	8.50	$603,012	8.50	$402,390	5.50	$435,943	5.50
One-Time Inspection	$0	0.00	$138,156	2.00	$138,752	2.00	$145,068	2.00	$155,885	2.00
Site/Subdivision Inspection	$788,769	16.00	$1,157,459	16.00	$1,017,270	16.00	$1,251,153	19.00	$1,353,583	19.00
Subtotal	$3,313,867	50.00	$4,223,125	57.00	$3,882,156	57.00	$4,044,274	59.00	$4,379,204	59.00
SUPPORT SERVICES										
Administration and Management	$825,459	6.50	$1,106,505	6.00	$990,025	6.00	$1,158,791	7.25	$1,204,429	7.25
Facility Expenses	$695,205	0.00	$95,564	0.00	$89,355	0.00	$568,819	0.00	$56,100	0.00
Financial Monitoring / Budgeting	$447,639	9.75	$502,871	9.50	$582,986	9.50	$523,489	10.00	$575,774	10.00
Information Technology Support	$224,250	4.00	$213,630	2.00	$154,400	2.00	$277,489	3.50	$296,368	3.50
Personnel / Training	$210,530	3.00	$209,417	3.00	$215,892	3.00	$216,307	3.00	$233,071	3.00
PIO / Community Services	$131,678	1.50	$124,574	1.50	$154,728	1.50	$99,058	1.50	$110,271	1.50
Purchasing / M/WBE	$87,253	2.00	$88,589	2.00	$98,049	2.00	$119,810	2.25	$131,397	2.25
Subtotal	$2,622,015	26.75	$2,341,150	24.00	$2,285,435	24.00	$2,963,763	27.50	$2,607,410	27.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$4,156,242	0.00	$5,052,716	0.00	$5,094,716	0.00	$6,669,015	0.00	$5,917,917	0.00
Transfers	$12,252,370	0.00	$14,442,866	0.00	$14,438,208	0.00	$19,229,918	0.00	$19,229,918	0.00
Subtotal	$16,408,612	0.00	$19,495,582	0.00	$19,532,924	0.00	$25,898,933	0.00	$25,147,835	0.00
WATER QUALITY PROTECTION										
Environmental Impact Assessments	$310,287	4.19	$461,739	4.69	$282,559	4.69	$377,011	3.85	$404,064	3.85
Pollution Detection, Tracking and Forecasting	$1,182,085	12.56	$1,270,538	12.06	$1,332,909	12.06	$1,263,460	12.40	$1,339,351	12.40

Watershed Protection & Development Review – 2005-06

Drainage Utility Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Pollution Prevention and Reduction	$1,005,175	12.00	$1,072,474	12.00	$1,096,412	12.00	$1,061,835	12.00	$1,133,201	12.00
Salamander Conservation Program	$419,579	4.25	$375,237	4.00	$361,686	4.00	$358,984	3.50	$373,532	3.50
Stormwater Quality Evaluation	$1,263,077	10.00	$1,321,641	9.00	$1,289,531	9.00	$1,310,013	9.00	$1,362,957	9.00
Stormwater Treatment	$426,177	4.50	$476,223	4.75	$469,954	4.75	$411,424	4.50	$440,773	4.50
Water Quality Education	$753,408	8.25	$826,135	8.25	$809,297	8.25	$871,948	9.25	$922,095	9.25
Water Quality Planning and Intergovernmental Comp.	$324,187	6.00	$417,273	6.00	$387,416	6.00	$526,997	7.00	$567,659	7.00
Subtotal	$5,683,975	61.75	$6,221,260	60.75	$6,029,764	60.75	$6,181,672	61.50	$6,543,632	61.50
Total	$39,037,209	265.25	$44,249,179	268.25	$43,371,793	268.25	$52,176,502	288.50	$52,201,502	288.50

Watershed Protection & Development Review – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
BROWNFIELDS										
Brownfields	$172,499	0.00	$184,622	0.00	$183,331	0.00	$183,911	0.00	$183,911	0.00
Subtotal	$172,499	0.00	$184,622	0.00	$183,331	0.00	$183,911	0.00	$183,911	0.00
CREEK EROSION MITIGATION										
Creek Erosion Mitigation Services	$11,618	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$11,618	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
FLOOD HAZARD MITIGATION										
Creek Flood Hazard Mitigation	$34,530	0.00	$0	0.00	$413	0.00	$0	0.00	$0	0.00
Flood Early Warning System (FEWS)	$438	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$34,968	0.00	$0	0.00	$413	0.00	$0	0.00	$0	0.00
ONE STOP SHOP										
Building Inspection	$92,739	0.00	$100,415	0.00	$110,814	0.00	$186,102	0.00	$186,102	0.00
Commercial Building Plan Review	$46,253	0.00	$58,000	0.00	$32,588	0.00	$58,000	0.00	$58,000	0.00
Development Assistance Center	$365,922	0.00	$30,312	0.00	$0	0.00	$0	0.00	$0	0.00
Land Use Review	$307,393	0.00	$794,067	0.00	$701,152	0.00	$723,436	0.00	$723,436	0.00
Right-of-Way Management	$0	0.00	$26,918	0.00	$26,918	0.00	$26,918	0.00	$26,918	0.00
Subtotal	$812,307	0.00	$1,009,712	0.00	$871,472	0.00	$994,456	0.00	$994,456	0.00
SUPPORT SERVICES										
Administration and Management	$12,379	0.00	$8,082	0.00	$8,118	0.00	$11,590	0.00	$11,590	0.00
Facility Expenses	$59,865	0.00	$59,865	0.00	$59,865	0.00	$0	0.00	$0	0.00
Financial Monitoring / Budgeting	$178,012	0.00	$167,292	0.00	$167,292	0.00	$101,165	0.00	$101,165	0.00
Information Technology Support	$41,514	0.00	$41,514	0.00	$41,514	0.00	$44,875	0.00	$44,875	0.00
Personnel / Training	$69,995	0.00	$69,995	0.00	$114,995	0.00	$65,997	0.00	$65,997	0.00
PIO / Community Services	$0	0.00	$0	0.00	$0	0.00	$36,036	0.00	$36,036	0.00

Watershed Protection & Development Review – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Purchasing / M/WBE	$25,220	0.00	$25,220	0.00	$25,220	0.00	$26,900	0.00	$26,900	0.00
Subtotal	$386,985	0.00	$371,968	0.00	$417,004	0.00	$286,563	0.00	$286,563	0.00
WATER QUALITY PROTECTION										
Environmental Impact Assessments	$6,712	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Pollution Prevention and Reduction	$0	0.00	$0	0.00	$8,548	0.00	$0	0.00	$0	0.00
Stormwater Treatment	$598	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Water Quality Education	$0	0.00	$0	0.00	$1,600	0.00	$0	0.00	$0	0.00
Subtotal	$7,311	0.00	$0	0.00	$10,148	0.00	$0	0.00	$0	0.00
Total	$1,425,688	0.00	$1,566,302	0.00	$1,482,368	0.00	$1,464,930	0.00	$1,464,930	0.00

Watershed Protection & Development Review – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
ONE STOP SHOP										
Land Use Review	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$25,000	1.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$25,000	1.00
Total	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$25,000	1.00

Environmental Remediation Fund — 2005-06

Purpose and Nature of Fund

The purpose of this fund is to provide for remediation of sites, such as closed landfills and abandoned storage tanks, which could affect ground and surface water quality or public health and safety. Use of these funds will be limited to those sites for which the City has either partial or total liability. The City will seek to recover costs from other parties where liability is shared.

Factors Affecting Revenue

Transfers from the Solid Waste Services Landfill Fund, the Austin Water Utility's Water and Wastewater Funds, and the Drainage Utility Fund of the Watershed Protection and Development Review Department support the Environmental Remediation Fund. The enterprise fund transfers are based on the number of sites scheduled for remediation and their associated costs. The FY2006 Approved funding for this work is $0.7 million

Factors Affecting Requirements

The Solid Waste Services Department utilizes this fund for payment of General Obligation debt service for the remediation of the sites at Mabel Davis Park. The cost of the clean-up phase of the project is estimated to be $8.9 million, with a debt service requirement of $0.6 million in FY2006. Completion of the project is scheduled for FY2006.

The Approved Budget continues a citywide contract of $50,000 for remediation and disposal of hazardous waste found abandoned on City property and right-of-way. It also includes repayment of $78,000 to the Brownfields Revolving Loan Fund.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$730,235	$765,076	$766,576	$732,000	$732,000
Requirements	$986,743	$866,581	$353,824	$741,223	$741,223

City of Austin
2005-2006
Approved
Budget

Executive Summary
Support Services

Support Services

Support Services Fund — 2005-06

Purpose and Nature of Fund

The Support Services Fund, which is an internal service fund, is composed of a diverse group of departments that work together to provide quality services to the citizens of Austin and all City departments. The departments included in this fund are:

- Communications and Public Information
- Financial Services
- Human Resources
- Law
- Management Services
- Mayor and Council
- Office of the City Auditor
- Office of the City Clerk
- Small and Minority Business Resources

The Support Services departments provide needed assistance to the City of Austin and its citizens. These services include providing objective analysis of the adequacy of the City's management systems, maintaining the financial integrity of the entire city government, providing a liaison between the City and other governmental entities and legislative bodies, and managing the implementation of all programs and services.

Factors Affecting Revenue

Funding consists of transfers and charges to other departments for the support services provided. The total available funds are budgeted at $50.2 million.

Factors Affecting Requirements

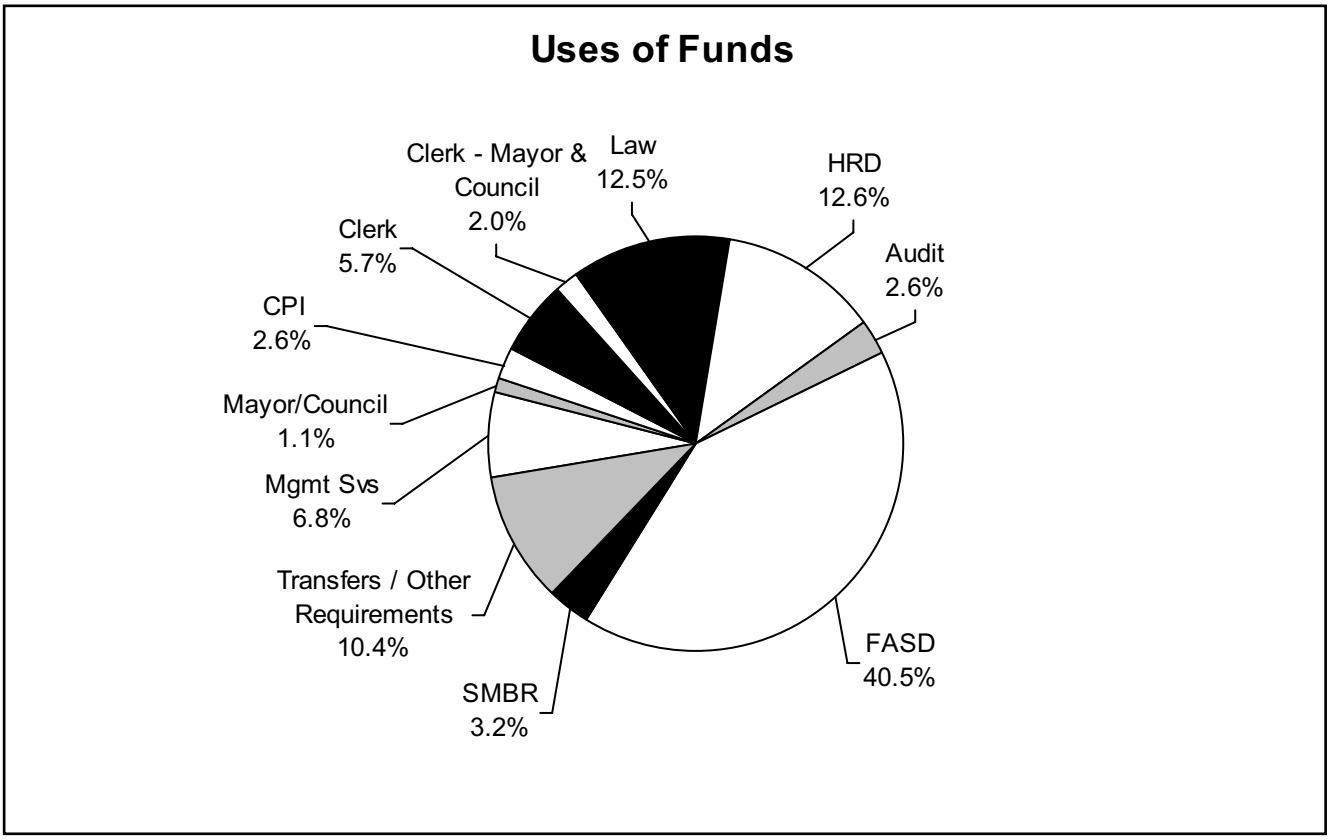
The 2005-06 funding requirements of $53.9 million increased 0.6% from the total 2004-05 Amended Budget due primarily to increases in:

- the addition of pay for performance, market adjustments, a 2% service incentive enhancement and living wage increases for employees
- an increase in Human Resources for criminal background investigations and for increases in property and boiler insurance and public employee blanket and faithful performance bond
- an increase to Building Services for building maintenance and custodial services
- an increase in the transfer to General Obligation Debt Service
- an increase in Financial and Administrative Services for participation in the Wireless Incubator Program

Decreases are also included for:

- reductions in lease costs associated with the move to the new City Hall, the old Municipal Building and to the Motorola Building
- reduction in transfers to the Capital Improvement Program and to the Communications & Technology Management Fund

Support Services Fund — Total Budget $53.9 million



The Support Services Fund receives revenue from General Fund and Enterprise Funds based on a cost allocation model. The approved budgets of the Support Services Fund Departments include a total of 636.8 FTEs.

Support Services Fund Departments include:

- **Mayor and Council –** (7.00 FTEs in Mayor and Council Budget and 17.00 Mayor and Council support FTEs in City Clerk Budget) Provides policy direction for the City.

- **Management Services –** (29.25 FTEs) Implements and executes Council policy and performs the duties and responsibilities specified in the City Charter; coordinates, directs and reviews the activities of all municipal operations.

- **Communications & Public Information –** (15.00 FTEs) Provides customers with a central location to ensure concerns are addressed and questions answered along with disseminating information to City employees and citizens.

- **Office of the City Clerk –** (33.50 FTEs, of which 17.00 FTEs support Mayor and Council) Ensures that all City records are accurately kept in compliance with City ordinances, state and federal law, and conducts City elections.

- **Law –** (78.00 FTEs) Provides a variety of general and specialized legal services, collects delinquent accounts, and files cases involving bankruptcy, workers' compensation and other claims.

Support Services Fund — Total Budget $53.9 million

- **Human Resources** – (90.00 FTEs) Secures, develops, and maintains human resources necessary for achievement of the City's goals and objectives including personnel services, civil service, Equal Employment Opportunity Compliance services, and risk management services.

- **Office of the City Auditor** – (20.30 FTEs) Assists the City in strengthening accountability and improving city systems and service delivery.

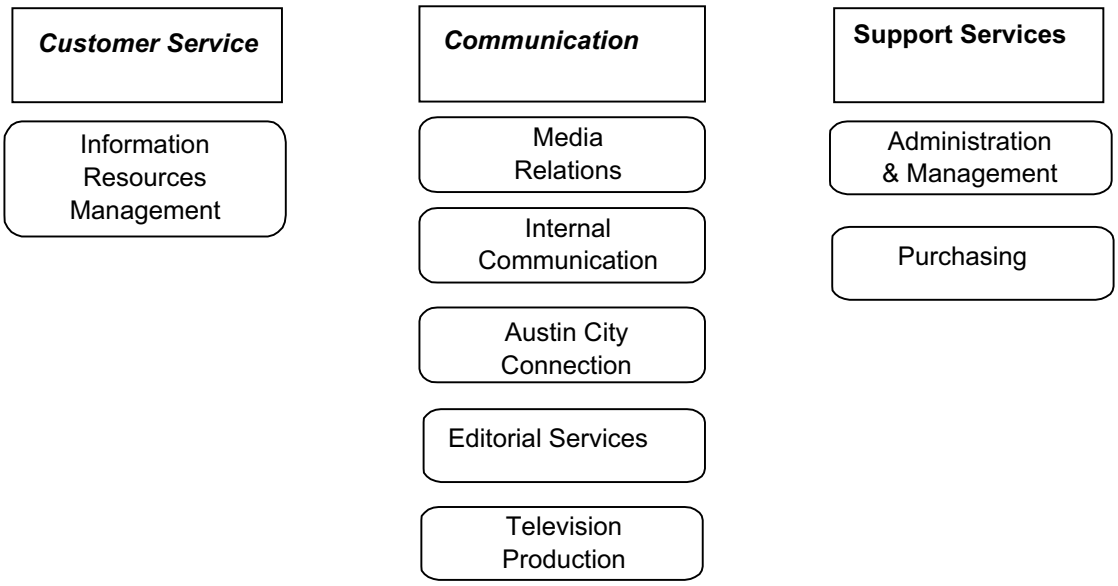
- **Finance and Administrative Services** – (343.75 FTEs) Provides the City with comprehensive and integrated financial management services, and is responsible for maintaining the financial integrity of the City.

- **Small and Minority Business Resources –** (20.00 FTEs) Promotes and develops business opportunities for small, minority and women owned firms.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$42,483,573	$47,397,692	$47,559,692	$49,936,981	$50,155,410
Requirements	$40,658,091	$53,615,209	$51,809,769	$53,692,988	$53,911,417
Full-time Equivalents (FTEs)	599.05	616.25	616.25	636.80	636.80

Communication & Public Information

Communications and Public Information — 2005-06



LEGEND= ***Programs*** Activities

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$1,106,603	$1,329,258	$1,039,466	$1,384,825	$1,384,825
Full-time Equivalents (FTEs)	13.00	14.00	14.00	15.00	15.00

Communications and Public Information — 2005-06

Mission

The mission of Communications and Public Information is to create public awareness and understanding about City government as well as serve as an internal communication resource for City employees.

Goals

- Provide coordinated, accurate material to the general public, the media and City personnel so they can have the information they need in a timely manner
    - Maintain at 300 the number of television productions covered
    - Ensure that 99% of respondents to the editorial services survey are satisfied with content and presentation of material

- Make the City and its departments more visible to the public by effectively communicating the impact that services and issues have on the community
    - Promote City events and issues, resulting in media coverage that equates to $1,800,000
    - Continue to increase the number of Page Views per Capita on the Austin City Connection
    - Achieve 5,000 postings/edits to the Austin City Connection

- Provide an effective internal communication system that will increase knowledge of City issues throughout the organization
    - Maintain at 85% the percentage of employee respondents reporting knowledge of specific City issues (Listening to the Workforce survey)

Key Indicators

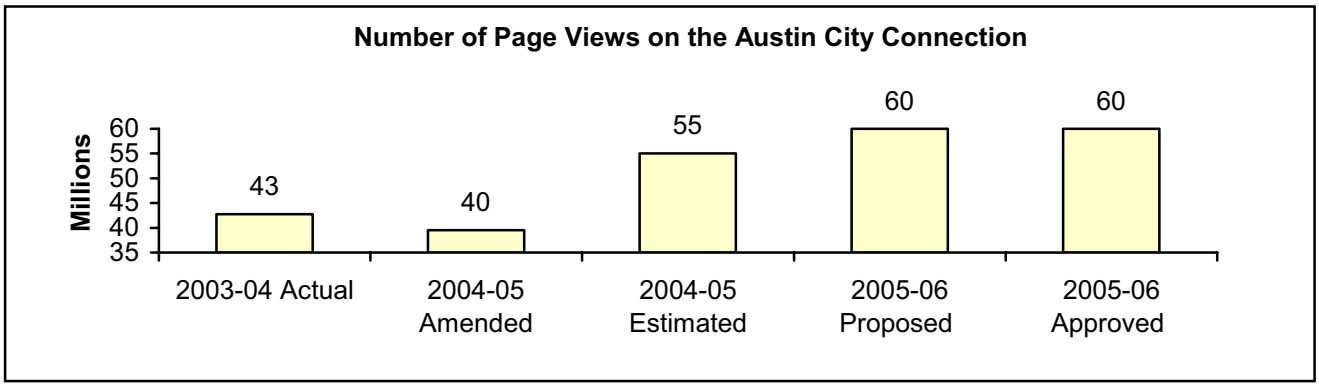
- Value of Corporate-initiated media coverage
- Number of page views on the Austin City Connection per capita
- Number of postings/edits to the Austin City Connection
- Number of television productions covered
- Number of public information requests related to the Public Information Act

Communications and Public Information—
Total Budget $1.4 million

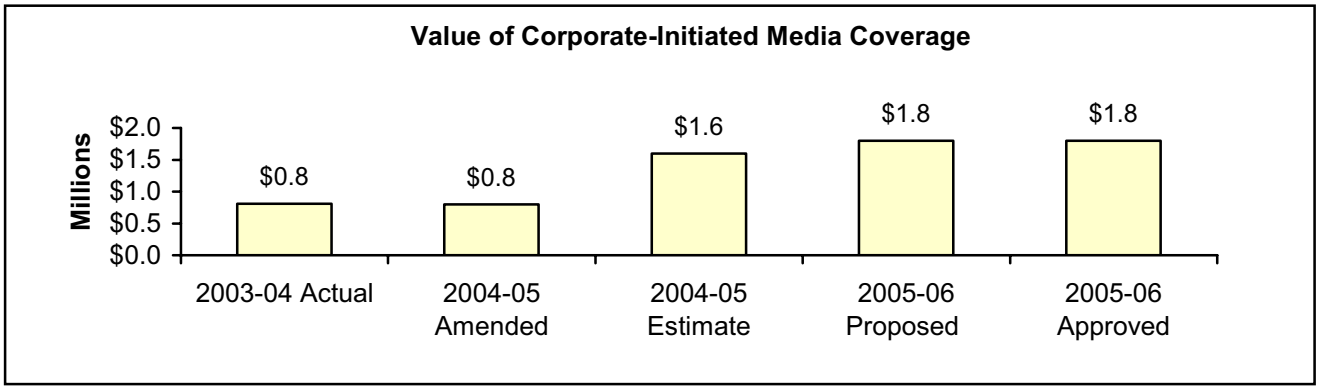
Budget Highlights

The Approved Budget includes requirements of $1,384,825 and 15.0 FTEs. This is an increase of $55,567 and one additional FTE for Channel 6 operations. Personnel expenses increased by $45,929 to change the living wage hourly rate to $10.90, to provide a 2% one-time bonus to civilian employees and to increase wages due to Pay for Performance.

Communication



Austin City Connection: Austin City Connection (ACC) is the City's presence on the World Wide Web. The Communications and Public Information staff sets standards for the website and maintains editorial oversight. The Austin City Connection is one of the most efficient, cost-effective means to present information to the public. The chart illustrates the growing importance of this communication tool. In addition, as the public becomes increasingly accustomed to receiving information via the internet, the expectation for rapid updates is increasing. Two FTEs and related funding that currently support the technical aspect of the ACC will transfer out of this program and into Media Relations because CTM has assumed whole responsibility for the function.



Media Relations: Communications and Public Information tracks media coverage and may initiate news coverage in a variety of ways including news releases, news conferences and general discussions with media. The initiated coverage should cast the City in a positive manner. Value is derived from what it would cost the City to place advertisements with the message in lieu of what is being covered without charge.

Television Production: The Approved Budget includes the conversion of a temporary employee to a permanent Video Technician FTE. The cost of this will be almost entirely offset by personnel savings found in other activities. The addition of this position will enable the office to increase television productions covered from the current year estimate of 250 to the goal of 300.

Capital Budget

The Communications and Public Information Department has no capital improvement projects for FY 2005-06.

Significant Revenue and Expenditure Changes by Program

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $27,198 for salary increases associated with Pay for Performance in FY 2006. $3,101 is also included to increase the City's living wage to $10.90 per hour.	$30,299	
The Approved Budget includes $15,630 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$15,630	
2. Communication		
Conversion of one temporary employee to a permanent Video Technician	$39,887	1.00
Increase in vacancy savings.	($30,000)	
3. Support Services		
The Approved Budget includes a decrease in Fleet Maintenance charges.	($249)	

Communications and Public Information – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNICATION										
Austin City Connection	$248,907	3.75	$388,567	3.75	$172,502	3.75	$191,149	2.25	$197,301	2.25
Editorial Services	$64,514	1.25	$89,701	1.25	$80,074	1.25	$103,808	1.25	$107,121	1.25
Internal Communication	$101,071	1.00	$86,687	0.75	$80,676	0.75	$104,444	1.00	$109,055	1.00
Media Relations	$243,038	2.75	$244,863	3.00	$238,919	3.00	$389,316	4.25	$404,470	4.25
Television Production/Channel 6	$328,513	3.00	$363,856	3.00	$340,967	3.00	$384,181	4.00	$395,095	4.00
Subtotal	$986,044	11.75	$1,173,674	11.75	$913,138	11.75	$1,172,898	12.75	$1,213,042	12.75
CUSTOMER SERVICE										
Customer Response	$57,137	0.50	$34,615	0.50	$29,597	0.50	$0	0.00	$0	0.00
Information Resources Management	$29,883	0.50	$29,787	0.50	$27,413	0.50	$62,079	1.00	$64,351	1.00
Subtotal	$87,020	1.00	$64,402	1.00	$57,010	1.00	$62,079	1.00	$64,351	1.00
SUPPORT SERVICES										
Administration and Management	$21,753	0.00	$76,377	1.00	$56,514	1.00	$88,990	1.00	$91,986	1.00
Purchasing / M/WBE	$11,789	0.25	$12,388	0.25	$10,387	0.25	$12,512	0.25	$13,029	0.25
Subtotal	$33,542	0.25	$88,765	1.25	$66,901	1.25	$101,502	1.25	$105,015	1.25
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$2,417	0.00	$2,417	0.00	$48,346	0.00	$2,417	0.00
Subtotal	$0	0.00	$2,417	0.00	$2,417	0.00	$48,346	0.00	$2,417	0.00
Total	$1,106,607	13.00	$1,329,258	14.00	$1,039,466	14.00	$1,384,825	15.00	$1,384,825	15.00

Communications and Public Information – 2005-06

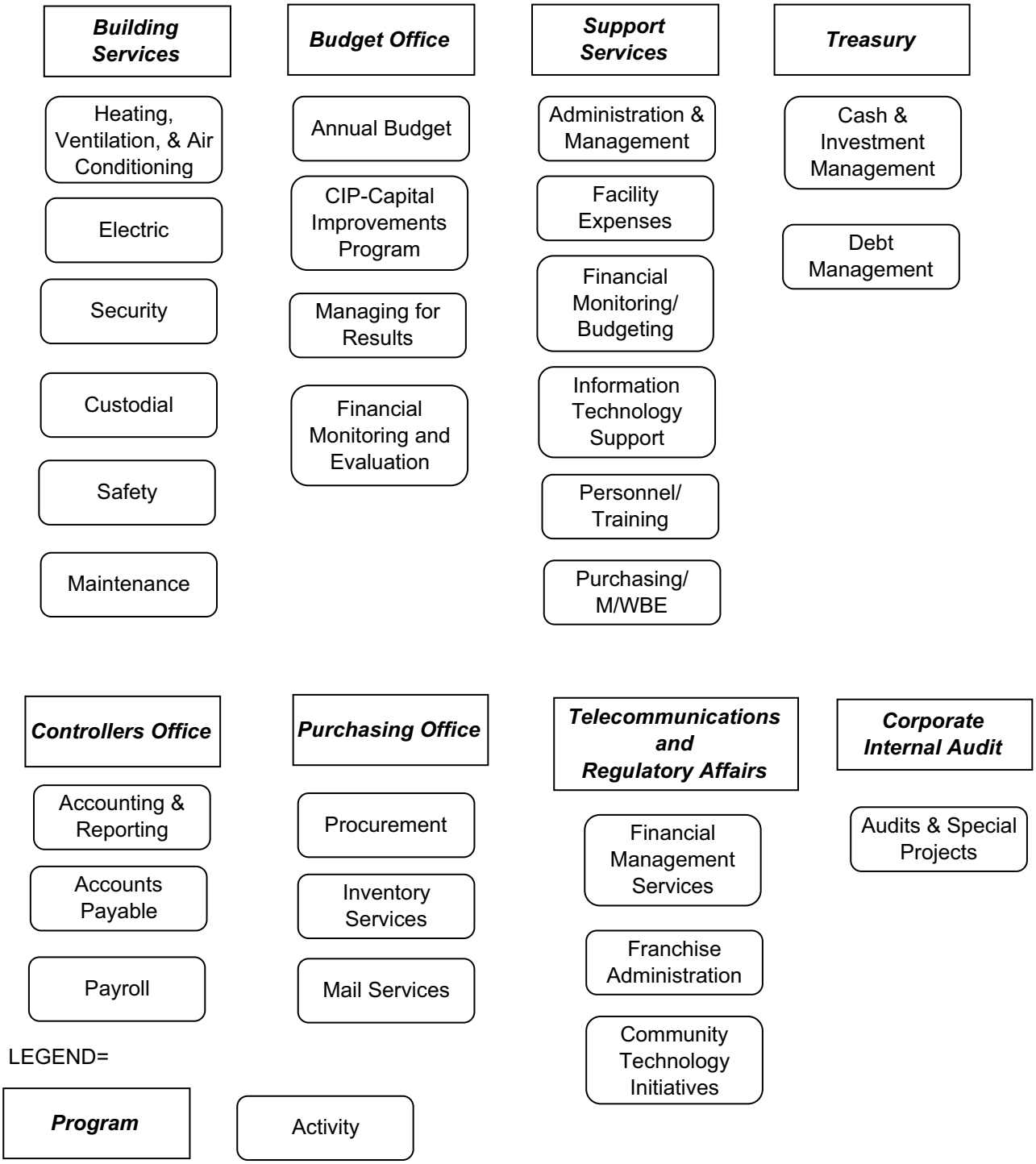
Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNICATION										
Television Production/Channel 6	$722	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$722	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$722	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00

Financial and Administrative Services

Financial and Administrative Services
Austin Cable Access Fund
City Hall Fund
IH 35 Parking Program Fund
Hurricane Katrina Disaster Relief Fund
Liability Reserve Fund
One Texas Center Fund
Sustainability Fund
Communications and Technology Management Office
Combined Transportation and Emergency Communications Center Fund
Wireless Communications
Fleet Services
Vehicle Acquisition Fund
Cameron Road Facility Fund

Financial and Administrative Services — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$0	$0	$0	$0	$0
Transfers In	$0	$0	$0	$0	$0
Requirements	$17,883,812	$20,534,394	$19,973,690	$21,858,387	$21,908,387
Full-time Equivalents (FTEs)	314.75	331.00	331.00	343.75	343.75

Financial and Administrative Services — 2005-06

Mission

The mission of the Financial and Administrative Services Department is to maintain the financial integrity of the City and to provide comprehensive and integrated financial management, administration, and support services to City departments and other customers so that they can accomplish their missions. The department has developed the following goals in order to achieve this mission:

Goals

- Provide safe, attractive and efficiently managed facilities
    - Annual Customer Satisfaction rating of 95%
- Maximize the City's return on investments in accordance with the adopted investment policies, with annual yield that is equal to or exceeds the one year constant maturity Treasury Bill rate
- Provide cost effective City-wide support services to departments, management and Council by:
    - Maintaining total support costs at a constant percentage of the total operating budget and capital spending plan
- Provide accurate and timely financial information to departments, management and Council by:
    - Providing revenue and expenditure estimates within 1% of actual
    - Delivering 5-Year Forecast, CIP Plan and Approved Budget documents as scheduled on the corporate calendar
    - Delivering monthly and quarterly reports within 45 days of close
- Ensure the best and most remunerative use of public right-of-way by:
    - Realizing franchise revenue above the average for major Texas cities
- Incorporate sustainability as a key influencing factor in the way the City procures its goods and services
    - 5% of all commodities and services purchased by 2007 meet Sustainability Guidelines after the new financial system is implemented
- Streamline the exchange of information and make more efficient use of resources through the effective distribution and receipt of electronic information within the organization, with other governmental entities and with the public
    - 30% - 40% of all bids received electronically by 2007 after the new financial system is implemented
- Receive a "clean-opinion" on the Comprehensive Annual Financial Report (CAFR)
- Provide independent, objective assurance to the City Manager and Audit Committee that controls and processes are in place to ensure assets are being managed effectively and that data reported by departments is accurate
    - Develop tools departments can use to improve their controls and processes
        - Perform audits in conformance with the Standards for the Professional Practice of Internal Auditing and the Code of Ethics of the Institute of Internal Auditors
    - Complete audits established in the annual audit plan plus any special projects on time and within budget

Key Indicators

The Financial and Administrative Services Department (FASD) will use the following key indicators to monitor achievement of its goals:

- Operation and maintenance expense per square foot for all facilities maintained by Financial Services
- Percent of vendor solicitations successfully awarded without delay due to re-bids or protests
- Investment Pool yield equal to or exceeds the 1-year constant maturity Treasury Bill rate
- Dun & Bradstreet payment score indicating the percentage of vendors paid within vendor terms
- Success in receiving Government Finance Officer's Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting for annual report
- Success in receiving Government Finance Officer's Association's (GFOA) Budget Award for budget document
- City of Austin's Bond Rating
- Customer satisfaction with services provided by Building Services
- Percent of audit recommendations "concurred with" by management

Financial and Administrative Services — Total Budget $29.2 million

Budget Highlights

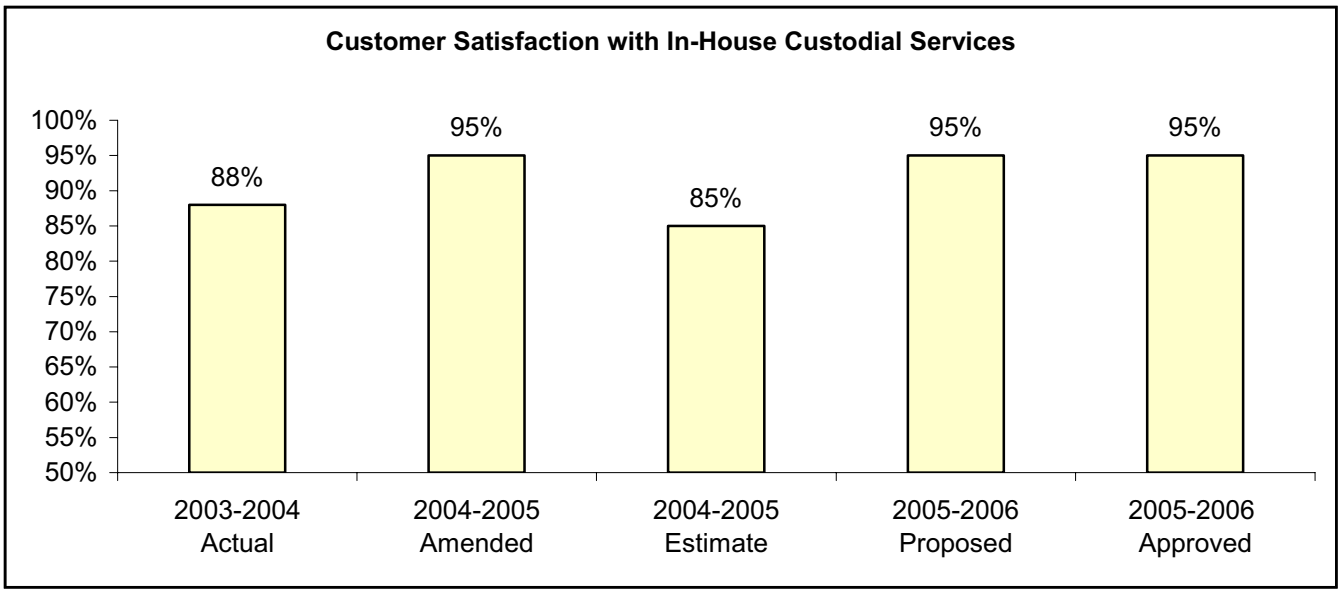
The Financial & Administrative Services Department's (FASD) Approved Budget for FY 2005-06 totals $21.9 million, which represents an increase of $1.4 million from FY 2004-05. This increase is primarily due to salary increases associated with Pay for Performance, one-time 2 percent service incentive enhancement, full-year funding of the $10.00 per hour living wage that was implemented in FY 2004-05 and additional funding in FY 2005-06 to increase the City's living wage to $10.90 per hour.

The FY 2005-06 Approved Budget also includes the addition of 11.75 FTEs to the Building Services Program related to the opening of new facilities over the past year and the increase in demand for services. Additionally, the Purchasing Office is budgeting two additional FTEs for six months to assist with training and programming associated with the new accounting system, AFS3. The total number of FTEs in FASD for FY 2005-06 is 343.75.

Additionally, the Approved Budget includes a decrease of $126,361 in the City of Austin's Travis County Appraisal District payment due to the establishment of the Hospital District.

Building Services

In FY 2005-06, Building Services will continue to provide safe, attractive and efficiently managed facilities with customer satisfaction ratings of 95% or better. The department randomly selects and surveys a sample of completed work requests to determine customer satisfaction levels with services provided. The chart below provides information on survey results and targets.



The rate of staffing and Building Services' workload will continue to grow as Fire, Emergency Medical Services, and other facilities expand. The Building Services Approved Budget of $7.6 million is an increase of approximately $700,000 and 11.75 FTEs. One (1) Facilities Supervisor and one (1) Facilities Coordinator are needed to operate new facilities, including City Hall and Technicenter (Motorola). One (1) Electrician II and one (1) Carpenter Lead are required to help address maintenance, repairs, and renovation demands. An additional 7.75 FTEs are requested for custodial activities, including one (1) Building and Grounds Supervisor and 6.75 Building and Grounds Assistants to meet custodial demand throughout the City. The Approved Budget includes additional funding in the amount of $163,300 for contractual obligations for maintenance on City facilities, electrical commodities, cleaning supplies, and increase in utility costs.

Financial and Administrative Services — Total Budget $29.2 million

Budget Office

In 2006, the Budget Office will continue to provide timely and accurate information to City Council, management and citizens and will focus on improving both internal and external communication. In FY 2005-06, the Approved Budget includes an increase in personnel costs of $48,409. This increase is offset by an internal reallocation of one (1) Business Systems Analyst C to the Controller's Office for $75,978.

A new Budget Officer was appointed in FY 2004-05; therefore, the costs associated with executive recruitment have been decreased by $28,000.

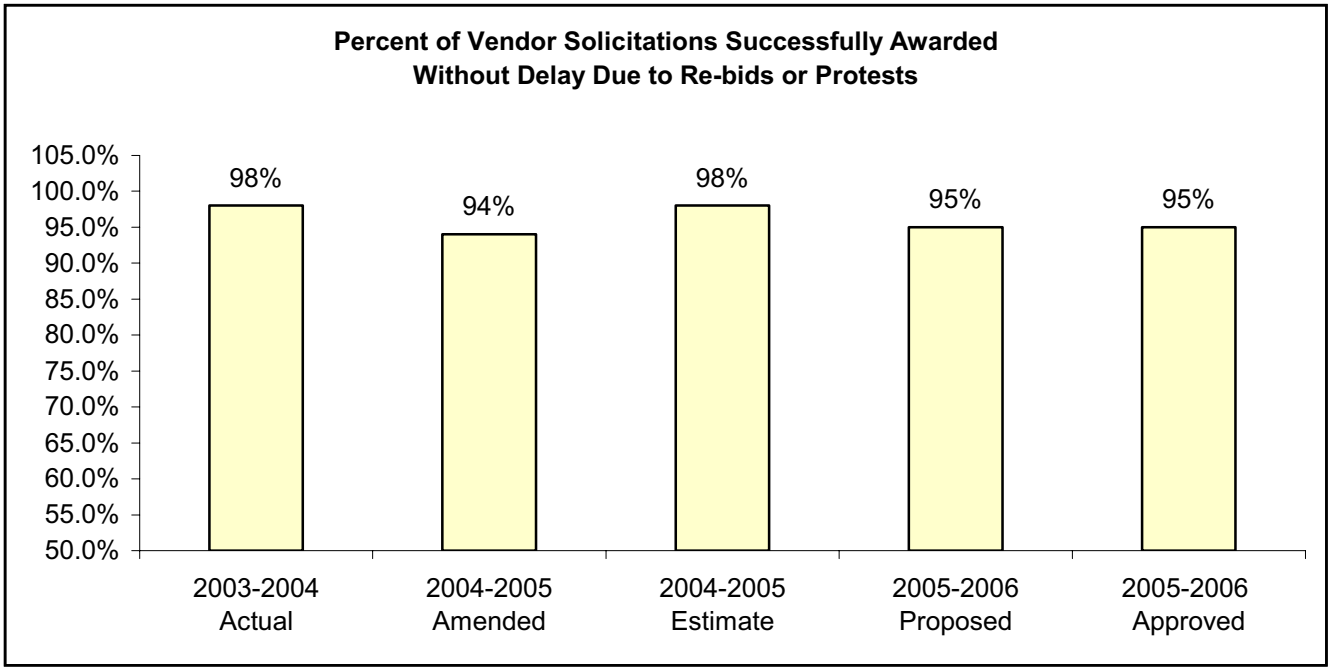
Controller's Office

During FY 2005-06, the Controller's Office will continue to provide city-wide services in the areas of accounting, payroll, and accounts payable. The Controller's Office will continue to contribute key staff members to the City's financial accounting system upgrade project, AFS3. One of the benefits of the upgrade will be changing the system's operating environment from a mainframe environment to a web-based environment. The system will update City financial, procurement, payment, billing, and reporting processes. It will also entail a significant training effort for City staff responsible for these areas.

The Approved Budget includes requirements of $121,143 associated with the internal reallocation of one (1) Business Systems Analyst C position from the Budget Office and a transfer of one (1) Administrative Specialist from Fleet. In May 2005, the Controller's Office relocated to the Municipal Building, which resulted in a reduction to the FY 2005-06 Approved Budget of $307,512.

Purchasing

In FY 2005-06, the Purchasing Office will continue to work toward its goals of enhancing the electronic bidding process, having key staff members involved in the financial system upgrade project, and incorporating sustainability as a key influencing factor in the way the City procures its goods and services. One measure of the department's efficiency is given by the percentage of vendor solicitations successfully awarded without delay due to re-bids or protests, which is anticipated to be maintained at levels higher than 95 percent as shown in the chart below.



The Approved Budget includes adding one (1) Business Systems Analyst B and one (1) Business Analyst C with six months' funding to provide training and programming of interfaces for the new financial system. Also included

is the transfer of one (1) IT Asset Specialist and one (1) Accountant Associate to the Communications and Technology Management Office.

Corporate Internal Audit

Corporate Internal Audit's main focus is financial related audits; however, audits have been conducted in a number of other departments and areas, including vendor audits and performance measure certifications, as well as responding to a variety of special requests from the Audit Committee and City management. The FY 2005-06 Approved Budget will have an increase of $3,000 to cover personnel costs.

Telecommunication and Regulatory Affairs

The purpose of Telecommunications and Regulatory Affairs (TARA) is to provide financial and right-of-way management services to client City departments and the City of Austin in order to maximize collected and available funds and to provide community media and technology-related economic development services to a diverse customer service base. Additional funding in the amount of $20,000 is included for legal fees associated with legislative lobbying efforts. During Budget Adoption, City Council also appropriated one-time funding in the amount of $50,000 for the participation in the Wireless Incubator Program.

Treasury Office

The FY 2005-06 Approved Budget continues to operate the Treasury as two main activities: Cash and Investment Management, and Debt Management. Overall performance of the City's investments remains successful when comparing the Investment Pool yield to the Approved Budget, other Texas cities and the One-year Constant Maturity Treasury Bill. Further, daily monitoring of the City's banking activity and the conversion to more efficient banking services has resulted in a significantly lower average bank balance than the $200,000 benchmark. Likewise, Debt Management has achieved its goal of providing financing rates at or exceeding the Delphis Index and maintaining the quality debt ratings in the FY 2004-05 Amended Budget. The only change in FY 2005-06 for the Treasury Office is a decrease in rent of $14,326.

Capital Budget

The FY 2005-06 Approved Budget includes:

- $3,800,000 for CIP Contingency
- $150,000 for Building Maintenance
- $300,000 for the Financial System Upgrade project

Significant Revenue and Expenditure Changes by Program

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $491,253 for salary increases associated with Pay for Performance in FY 2005-06. $269,389 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2004-05 and additional funding in FY 2005-06 to increase the City's living wage to $10.90 per hour.	$760,642	
The Approved Budget includes $284,374 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$284,374	
An additional $42,442 has been included for salary increases associated with market adjustments.	$42,442	
2. Department-Wide		
As a result of the establishment of the Hospital District, the City of Austin's Travis County Appraisal District payment will be reduced in FY 2005-06.	($126,361)	
3. Building Services		
Additional FTEs needed due to increase in facilities to the Building Services Program. (6.75) Building and Grounds Assistants, (1) Carpenter Lead, (1) Electrician II, (1) Facilities Coordinator, (1) Facilities Supervisor, and (1) Building Grounds Supervisor.	$565,390	11.75
Increase in funding for contractual obligations for maintenance on City facilities.	$48,860	
Increase in funding for electrical commodities and cleaning supplies.	$13,948	
Due to new facilities, there is an anticipated increase in the cost of utilities.	$100,492	
Decrease in Fleet maintenance costs.	($7,303)	
4. Budget Office		
Internal reallocation of one Business Systems Analyst C from Budget Office to Controller's Office.	($75,978)	(1.00)
The Approved Budget includes a net increase in personnel costs due to reclassifications of tenured staff.	$39,409	
Increase in funding for temporary employees.	$9,000	

	Dollars	FTEs
Decrease in costs associated with executive recruitment.	($28,000)	
Increase in travel and membership.	$7,090	
Increase in commodities and contractuals such as rental for copy machines and maintenance on computer software, and for printing and costs associated with the anticipated bond election in 2006.	$27,767	
5. Controllers Office		
Internal reallocation of one Business Systems Analyst C to the Controller's Office from the Budget Office.	$75,978	1.00
Transfer of one Administrative Specialist to the Controller's Office from Fleet Services.	$45,165	1.00
Decrease in vacancy savings.	$38,294	
Reduction in rent and parking costs due to moving to the Municipal Building in May 2005.	($307,512)	
Non-capital software upgrades and licenses for web based information and an increase in computer supplies.	$15,842	
Decrease in funding for rental of computer hardware.	($6,943)	
6. Purchasing		
Decrease funding for office rent and parking costs due to moving to the Municipal Building in May 2005.	($174,474)	
Increase in reimbursement charges for a Contract Compliance Specialist to Community Care.	$8,776	
The Approved Budget includes funding for six months for the addition of one Business Systems Analyst B and one Business Systems Analyst C for training and programming associated with the new financial system.	$77,914	2.00
Transfer out of one Accountant Associate and one IT Asset Specialist from Purchasing Office to the Communications and Technology Management Office.	($103,513)	(2.00)
The Approved Budget includes an increase of $55,200 due to a decrease in the expense refund associated with a Buyer II position at Aviation.	$55,200	
Increase in commodities such as office furnishings and office supplies.	$32,752	

	Dollars	FTEs
Capital outlay purchase of a folder insert machine.	$15,000	
The Approved Budget includes an increase in vacancy savings.	($54,724)	
The Approved Budget includes an increase in departmental charges.	$37,408	
The Approved Budget includes decreases in contractuals associated with equipment maintenance and rental of copy machines and heavy equipment.	($21,888)	
Increase in advertising.	$24,145	
7. Support Services		
Increase in contractual services and commodities.	$6,059	
8. Corporate Internal Audit		
Increase in personnel costs.	$3,000	
9. Telecommunications and Regulatory Affairs		
Decrease funding in office rent due to moving into the Municipal Building in May 2005.	($144,542)	
Increase in funding for legislative lobbying efforts.	$20,000	
10. Treasury Office		
Decrease in rent.	($14,326)	
The following change was Approved by Council at Budget Adoption:		
One-time funding for participation in the Wireless Incubator Program will be included in the Telecommunications and Regulatory Affairs Approved Budget.	$50,000	

Financial and Administrative Services – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
BUDGET OFFICE										
Annual Budget	$622,482	8.55	$632,865	8.95	$746,533	8.95	$589,498	8.45	$617,340	8.45
CIP - Capital Improvements Program	$109,778	4.75	$370,690	4.75	$390,051	4.75	$410,010	4.75	$428,840	4.75
Financial Monitoring and Evaluation	$490,543	8.85	$573,341	9.35	$463,889	9.35	$605,650	9.75	$637,917	9.75
Managing for Results	$107,786	1.60	$157,630	1.60	$108,524	1.60	$127,736	1.20	$132,348	1.20
Subtotal	$1,330,589	23.75	$1,734,526	24.65	$1,708,997	24.65	$1,732,894	24.15	$1,816,445	24.15
BUILDING SERVICES										
Custodial	$1,622,720	65.75	$2,030,549	79.50	$2,132,105	78.50	$2,316,687	86.25	$2,633,125	86.25
Electric	$356,641	5.00	$365,996	5.00	$353,632	5.00	$421,049	6.00	$436,563	6.00
Heating, Ventilation and Air Conditioning	$659,973	11.00	$756,543	11.00	$651,681	11.00	$753,783	11.00	$781,733	11.00
Maintenance	$911,399	14.00	$1,280,242	15.00	$1,241,122	15.00	$1,450,444	18.00	$1,493,403	18.00
Safety	$91,118	1.00	$81,295	1.00	$78,050	1.00	$82,132	1.00	$85,569	1.00
Security	$83,752	2.00	$401,229	10.00	$349,512	10.00	$402,347	10.00	$417,984	10.00
Subtotal	$3,725,603	98.75	$4,915,854	121.50	$4,806,102	120.50	$5,426,442	132.25	$5,848,377	132.25
CONTROLLERS OFFICE										
Accounting and Reporting	$3,263,527	42.00	$3,115,366	40.00	$3,082,817	40.00	$3,079,751	42.00	$3,212,187	42.00
Accounts Payable	$570,316	11.40	$640,674	11.40	$619,118	11.40	$587,224	11.40	$611,472	11.40
Payroll	$717,907	10.60	$886,228	10.60	$822,565	10.60	$852,070	10.60	$886,218	10.60
Subtotal	$4,551,750	64.00	$4,642,268	62.00	$4,524,500	62.00	$4,519,045	64.00	$4,709,877	64.00
CORPORATE INTERNAL AUDIT										
Audits and Special Projects	$302,706	4.00	$272,913	3.75	$195,377	3.75	$242,450	3.35	$253,511	3.35
Subtotal	$302,706	4.00	$272,913	3.75	$195,377	3.75	$242,450	3.35	$253,511	3.35
PURCHASING OFFICE										
Inventory Services	($4,035)	6.50	$6,403	5.80	$53,590	6.80	$0	7.50	$0	7.50
Mail Services	$0	6.25	$6,373	6.25	($62,909)	5.25	$0	5.25	$0	5.25
Procurement	$2,520,232	61.15	$2,937,605	58.60	$2,695,527	58.60	$2,897,327	57.40	$3,017,640	57.40
Subtotal	$2,516,197	73.90	$2,950,381	70.65	$2,686,208	70.65	$2,897,327	70.15	$3,017,640	70.15

Financial and Administrative Services – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
SUPPORT SERVICES										
Administration and Management	$903,850	12.60	$729,179	12.45	$902,643	14.45	$954,801	15.10	$1,019,004	15.10
Facility Expenses	$947,855	0.00	$1,517,385	0.00	$1,678,893	0.00	$1,592,956	0.00	$1,592,956	0.00
Financial Monitoring / Budgeting	$133,953	3.00	$168,887	2.75	$152,302	2.75	$179,723	2.75	$188,903	2.75
Information Technology Support	$418,874	5.25	$483,240	5.25	$432,836	5.25	$486,631	5.25	$506,233	5.25
Personnel / Training	$241,570	5.75	$269,322	5.50	$273,678	5.50	$273,553	5.25	$287,431	5.25
Purchasing / M/WBE	$184,076	4.75	$191,815	3.50	$181,881	3.50	$177,967	3.50	$185,776	3.50
Subtotal	$2,830,178	31.35	$3,359,828	29.45	$3,622,233	31.45	$3,665,631	31.85	$3,780,303	31.85
TELECOMMUNICATIONS AND REGULATORY AFFAIRS (TARA)										
Community Technology Initiatives	$288,804	3.00	$283,336	3.00	$279,057	3.00	$259,510	3.00	$318,643	3.00
Financial Management Services	$223,097	3.25	$218,771	3.25	$210,395	3.25	$151,883	3.25	$160,407	3.25
Franchise Administration	$427,201	4.75	$403,504	4.75	$394,571	4.75	$373,284	4.75	$388,445	4.75
Subtotal	$939,102	11.00	$905,611	11.00	$884,023	11.00	$784,677	11.00	$867,495	11.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$1,687,493	0.00	$1,736,100	0.00	$1,546,250	0.00	$2,589,921	0.00	$1,614,739	0.00
Subtotal	$1,687,493	0.00	$1,736,100	0.00	$1,546,250	0.00	$2,589,921	0.00	$1,614,739	0.00
TREASURY OFFICE										
Cash and Investment Management	$147	4.85	$8,099	3.85	$0	2.85	$0	2.85	$0	2.85
Debt Management	$47	3.15	$8,814	4.15	$0	4.15	$0	4.15	$0	4.15
Subtotal	$194	8.00	$16,913	8.00	$0	7.00	$0	7.00	$0	7.00
Total	$17,883,812	314.75	$20,534,394	331.00	$19,973,690	331.00	$21,858,387	343.75	$21,908,387	343.75

Financial and Administrative Services – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
BUDGET OFFICE										
Annual Budget	$223,766	0.00	$84,474	0.00	$93,505	0.00	$94,608	0.00	$94,608	0.00
CIP - Capital Improvements Program	$215,512	0.00	$0	0.00	$1,666	0.00	$0	0.00	$0	0.00
Financial Monitoring and Evaluation	$62,709	0.00	$85,169	0.00	$64,505	0.00	$93,128	0.00	$93,128	0.00
Managing for Results	$0	0.00	$0	0.00	$6,658	0.00	$0	0.00	$0	0.00
Subtotal	$501,986	0.00	$169,643	0.00	$166,334	0.00	$187,736	0.00	$187,736	0.00
BUILDING SERVICES										
Custodial	$1,078,684	0.00	$1,125,600	0.00	$802,250	0.00	$1,129,044	0.00	$1,129,044	0.00
Electric	$143,634	0.00	$127,000	0.00	$127,000	0.00	$127,154	0.00	$127,154	0.00
Heating, Ventilation and Air Conditioning	$120,850	0.00	$152,402	0.00	$152,402	0.00	$153,032	0.00	$153,032	0.00
Maintenance	$1,400,789	0.00	$673,001	0.00	$727,141	0.00	$690,431	0.00	$690,431	0.00
Security	$5	0.00	$0	0.00	$30	0.00	$0	0.00	$0	0.00
Subtotal	$2,743,963	0.00	$2,078,003	0.00	$1,808,823	0.00	$2,099,661	0.00	$2,099,661	0.00
CONTROLLERS OFFICE										
Accounting and Reporting	$561,546	0.00	$515,568	0.00	$657,990	0.00	$515,568	0.00	$515,568	0.00
Accounts Payable	$2,964	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$564,510	0.00	$515,568	0.00	$657,990	0.00	$515,568	0.00	$515,568	0.00
PURCHASING OFFICE										
Inventory Services	$342,635	0.00	$385,999	0.00	$383,753	0.00	$472,165	0.00	$472,165	0.00
Mail Services	$285,759	0.00	$291,564	0.00	$324,572	0.00	$274,308	0.00	$274,308	0.00
Procurement	$1,271,610	0.00	$1,223,185	0.00	$1,282,685	0.00	$1,165,968	0.00	$1,165,968	0.00
Subtotal	$1,900,003	0.00	$1,900,748	0.00	$1,991,010	0.00	$1,912,441	0.00	$1,912,441	0.00
SUPPORT SERVICES										
Administration and Management	$1,086,240	0.00	$883,931	0.00	$965,201	0.00	$1,167,390	0.00	$1,167,390	0.00
Facility Expenses	$49,958	0.00	$102,511	0.00	$110,631	0.00	$101,622	0.00	$101,622	0.00
Financial Monitoring / Budgeting	$20,000	0.00	$20,000	0.00	$20,000	0.00	$20,032	0.00	$20,032	0.00

Financial and Administrative Services – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Information Technology Support	$0	0.00	$0	0.00	$0	0.00	$7	0.00	$7	0.00
Personnel / Training	$102,767	0.00	$104,700	0.00	$101,360	0.00	$108,047	0.00	$108,047	0.00
Purchasing / M/WBE	$55,775	0.00	$0	0.00	$0	0.00	$8	0.00	$8	0.00
Subtotal	$1,314,740	0.00	$1,111,142	0.00	$1,197,192	0.00	$1,397,106	0.00	$1,397,106	0.00
TELECOMMUNICATIONS AND REGULATORY AFFAIRS (TARA)										
Community Technology Initiatives	$90,000	0.00	$90,000	0.00	$90,000	0.00	$90,000	0.00	$90,000	0.00
Financial Management Services	$57,429	0.00	$57,242	0.00	$57,185	0.00	$58,478	0.00	$58,478	0.00
Subtotal	$147,429	0.00	$147,242	0.00	$147,185	0.00	$148,478	0.00	$148,478	0.00
TREASURY OFFICE										
Cash and Investment Management	$404,079	0.00	$428,893	0.00	$400,254	0.00	$365,769	0.00	$365,769	0.00
Debt Management	$353,961	0.00	$388,049	0.00	$349,450	0.00	$386,866	0.00	$386,866	0.00
Subtotal	$758,040	0.00	$816,942	0.00	$749,704	0.00	$752,635	0.00	$752,635	0.00
Total	$7,930,672	0.00	$6,739,288	0.00	$6,718,238	0.00	$7,013,625	0.00	$7,013,625	0.00

Financial and Administrative Services – 2005-06

Sustainability Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
TELECOMMUNICATIONS AND REGULATORY AFFAIRS (TARA)										
Community Technology Initiatives	$241,294	0.00	$243,000	0.00	$243,000	0.00	$270,000	0.00	$278,100	0.00
Subtotal	$241,294	0.00	$243,000	0.00	$243,000	0.00	$270,000	0.00	$278,100	0.00
Total	$241,294	0.00	$243,000	0.00	$243,000	0.00	$270,000	0.00	$278,100	0.00

Austin Cable Access Fund – 2005-06

Purpose and Nature of Fund

The Austin Cable Access Fund is a special revenue fund used to support access television activities. The funding is provided by Grande Communications and Time Warner Cable as a condition of their franchise agreements.

Factors Affecting Revenue

Revenue is contingent upon the total number of cable subscribers. The cable companies make quarterly payments to the City based upon a $0.35 per month/per subscriber fee. The estimated revenue for FY 2005-06 is $0.6 million.

Factors Affecting Requirements

Expenditures are limited to the amount of revenue collected from the cable companies. Under federal law, these funds can only be used to support public, educational or governmental access television operations. Approved FY 2005-06 expenditures total $0.7 million.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$637,357	$638,000	$638,000	$636,247	$636,247
Requirements	$639,460	$750,000	$686,285	$680,000	$680,000

Cameron Road Facility Fund – 2005-06

Purpose and Nature of Fund

The Cameron Road Facility Fund is a newly created special revenue fund to account for revenue, operating expenditures and debt service for the approved purchase of a campus-style location to consolidate City facilities previously being leased. Staff completed a needs assessment and financial analysis in FY 2004-05 and identified existing leases that can be terminated as they expire to reduce operating costs in the future. Negotiations and due diligence activities needed before seeking City Council approval for the purchase are currently underway. In the event that the purchase is not consummated, the new fund will not be included in the FY 2005-06 Approved Budget.

Factors Affecting Revenue

If approved for purchase, the new campus facility will provide office and warehouse space to house various City operations in FY 2005-06. Major tenants will include the 311 Call Center, several operating units of the Austin Police Department, and administrative offices of the Solid Waste Services Department. Rent received from City tenants will cover building operating expenditures and debt service for purchase of the facility. Rental revenue is estimated at $1.2 million in FY 2005-06.

Factors Affecting Requirements

Acquisition of the facility is planned in early FY 2005-06 subject to satisfactory completion of due diligence and City Council approval. Passage of a City Council resolution will allow the City to reimburse itself from proceeds generated by the sale of certificates of obligation in FY 2006-07. Debt service payments will begin in March 2007. Operations of the facility will be managed by the Building Services division of the Financial and Administrative Services Department through a combination of in-house staff and service contracts. Operating expenditures of $0.8 million are approved based on analysis of comparable facilities. Cost estimates will be refined as project planning proceeds.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$0	$0	$0	$1,150,000	$1,150,000
Requirements	$0	$0	$0	$835,000	$835,000

City Hall Fund – 2005-06

Purpose and Nature of Fund

The City Hall Fund is a special revenue fund that accounts for revenue and operating expenses related to City Hall's retail leases and underground parking garage. This fund will receive income from parking garage patrons.

Factors Affecting Revenue

The New City Hall, located at 301 W. 2nd Street, opened in December 2004. In addition to offices for City staff, the building is expected to house retail, restaurant spaces and a multi-level underground parking garage. Significant revenue is not expected to be collected until the 2nd Street District development expands. Revenue is estimated to be $0.02 million in FY 2005-06, although this may change based on opening schedules, the rate of retail development and demand for parking in the immediate area. Leases for the retail and restaurant spaces have not been negotiated at this time.

Factors Affecting Requirements

Revenue from leases and garage patrons will be used to offset the underground garage operating costs. Parking garage operating expenses are estimated at $0.2 million in FY 2005-06.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$0	$312,000	$0	$20,000	$20,000
Requirements	$0	$312,000	$150,000	$200,000	$200,000

IH-35 Parking Program Fund— 2005-06

Purpose and Nature of Fund

The IH-35 Parking Program is a special revenue fund that accounts for revenue, operations and maintenance requirements for two parking lots located under the I-35 overpass between East 6th and 8th Streets. These state-owned lots fall under the City's control through a 1963 lease arrangement. The City is collecting parking fees from these lots on certain evenings and during special events.

It is anticipated that the lots and surrounding area will benefit in terms of safety, appearance and improved maintenance. Under the terms of its agreement with the state, the City must spend any and all revenue collected from these lots specifically on operating and maintaining these lots.

Factors Affecting Revenue

Revenue collection for these lots began in FY 2003-04. Estimated revenue for FY 2004-05 is $0.2 million. Revenue for FY 2005-06 is estimated at $0.2 million.

Factors Affecting Requirements

Approved operating requirements are $0.4 million for FY 2005-06 and include site maintenance such as striping, lighting, asphalt repairs, ADA and aesthetic improvements and the cost of a parking management company to staff the lots and collect fees during certain evenings and special events. The FY 2005-06 ending balance is projected to be $0.04 million.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$197,950	$200,000	$200,000	$204,000	$204,000
Requirements	$74,920	$200,000	$91,000	$400,000	$400,000

Hurricane Katrina Disaster Relief Fund – 2005-06

Purpose and Nature of Fund

The Hurricane Katrina Disaster Relief Fund was created to deposit donations intended to assist people who were evacuated from the Gulf Coast to Austin as they attempt to establish themselves in the Austin metropolitan area.

Factors Affecting Revenue

Donation revenue will help fund efforts by social services organizations to help evacuees be successful in either returning to their former place of residence or in establishing themselves in permanent housing and permanent employment, as appropriate, here in Austin.

Factors Affecting Requirements

During Budget Adoption, the City Council appropriated up to $400,000 in Hurricane Katrina donations for social services organizations providing basic needs assistance.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$0	$0	$0	$0	$400,000
Requirements	$0	$0	$0	$0	$400,000

Liability Reserve Fund – 2005-06

Purpose and Nature of Fund

The Liability Reserve Fund was established in FY 1984-85 in response to nationwide problems associated with obtaining liability insurance. The fund pays the City's settled claims and losses related to third-party liability for bodily injury and property damage, including contractual and professional liability.

Governmental Accounting Standards Board (GASB) Statement Number 10, which provides accounting standards for risks and insurance, became effective during the City's 1994-95 fiscal year. This statement requires governments to disclose potential losses and explain how they expect to cover them. It is the City's policy to recognize known claims, and fund 75% of the estimated claim liability.

Factors Affecting Revenue

Liability Reserve Fund revenue is comprised of transfers from the General Fund and other operating funds. The transfers in the FY 2005-06 Approved Budget total $4.5 million.

Factors Affecting Requirements

The FY 2005-06 estimates for the Liability Reserve Fund include $15.1 million in outstanding claims. Of this amount, $14.0 million is estimated to be currently funded and the remaining portion (7%) will be ultimately funded by City departments.

Annual costs of the Liability Reserve Fund include small claims and any claims payments that exceed reserved amounts. Total 2005-06 approved requirements are $4.5 million, leaving a budgeted fund balance of negative $1.7 million.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2004-05 Proposed	2005-06 Approved
Transfers In	$9,855,000	$4,500,000	$9,800,000	$4,500,000	$4,500,000
Requirements	$4,495,697	$4,500,000	$9,800,000	$4,500,000	$4,500,000

One Texas Center Fund – 2005-06

Purpose and Nature of Fund

The One Texas Center Fund is a special revenue fund that accounts for net revenue, renovation and debt service requirements for One Texas Center, a city-owned multi-story office building located on Barton Springs Road. This fund receives income from the building's operations.

Factors Affecting Revenue

In FY 2005-06, One Texas Center will house several city departments, including Public Works, Watershed Protection and Development Review, Neighborhood Planning and Zoning, Human Resources, Communications and Technology Management and a code-related division of the Fire Department. Rent received from City departments and Velocity Credit Union cover building operating costs. Net revenue from operations after debt service payments is projected to be $0.6 million in FY 2005-06.

Factors Affecting Requirements

Major building renovations begun in 2003 are now complete, allowing several departments to move from rented office space to One Texas Center in 2005. Debt service payments for FY 2005-06 total $1.2 million. The fund is expected to end FY 2005-06 with a negative fund balance of $0.7 million. This negative balance is expected to be replenished with revenue in future years.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$1,448,762	$1,434,979	$1,418,475	$1,832,551	$1,832,551
Requirements	$3,188,467	$3,819,799	$2,523,615	$1,226,774	$1,226,774

Sustainability Fund – 2005-06

Purpose and Nature of Fund

The Sustainability Fund was created in FY 2000-01 to provide resources for projects that will help the City of Austin build a sustainable economic, environmental, and equitable infrastructure.

Factors Affecting Revenue

Approved Sustainability Fund revenue of $6.2 million is comprised of transfers from the General Fund and the City's major enterprise operating funds. The Approved Budget includes a General Fund transfer of $2.1 million. There are also transfers of one percent of total anticipated FY 2005-06 revenue from the Solid Waste Services, Transportation, Drainage Utility, and the Austin Water Utility funds.

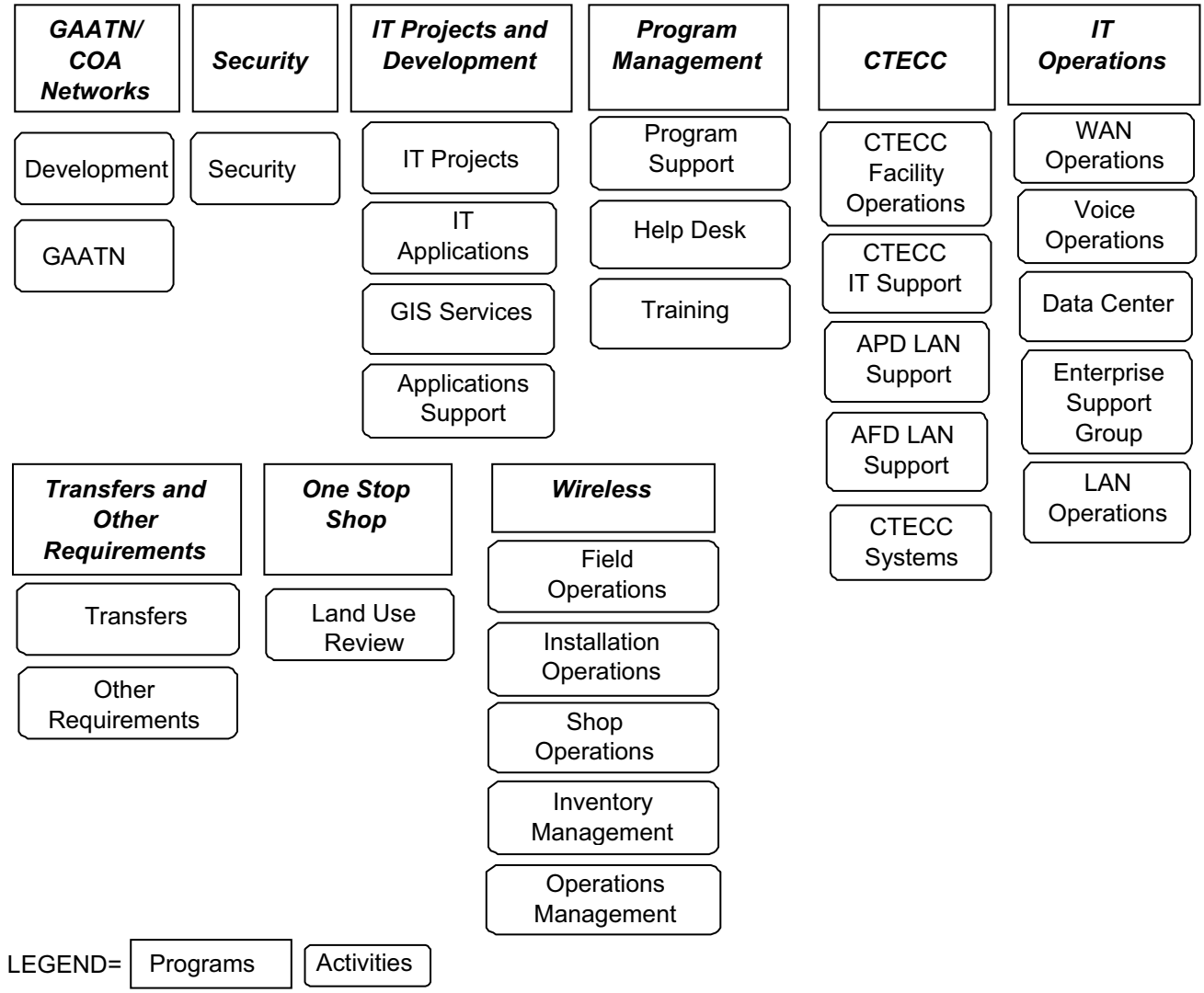
Factors Affecting Requirements

The Sustainability Fund's Approved Budget of $6.3 million will be used for initiatives to achieve a sustainable economic, environmental, and equitable infrastructure. The fund continues to support workforce development and childcare initiatives in order to increase access to the workplace for Austin's citizens. In FY 2005-06, this funding is approved to be increased by $279,458 to restore funding decreases in prior years. Funding for the reauthorization of a social service contract to the Capital Area Training Foundation for the Community Technology Initiative in the amount of $0.3 million is also included.

An approved transfer of $1.0 million to the Housing Trust Fund will continue to support affordable housing programs. The Approved Budget continues to fund the acquisition and development of affordable housing by transferring $1.5 million to the Neighborhood Housing Capital Budget.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Transfers In	$6,918,198	$5,934,432	$5,934,432	$6,127,853	$6,238,671
Requirements	$6,884,318	$5,976,198	$5,976,198	$6,179,938	$6,290,756

Communications and Technology Management — 2005-06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Communications and Technology Management (CTM) Fund					
Revenue	$ 22,629,181	$ 23,088,996	$ 23,072,684	$ 29,666,592	$ 29,666,592
Requirements	$ 21,601,982	$ 25,792,555	$ 25,117,226	$ 30,490,301	$ 30,490,301
Full-time Equivalents (FTEs) - CTM	203.00	203.00	203.00	217.00	217.00
Wireless Communication Services Fund					
Revenue	$ 3,175,157	$ 6,375,735	$ 6,881,940	$ 6,740,652	$ 6,740,652
Requirements	$ 3,095,686	$ 6,427,095	$ 6,117,816	$ 7,685,908	$ 7,706,230
Full-time Equivalents (FTEs) - Wireless	29.00	34.00	34.00	35.00	35.00
Combined Transportation, Emergency, and Communications Center (CTECC) Fund					
Revenue	$ 7,459,141	$ 8,533,324	$ 8,534,672	$ 9,225,146	$ 9,225,146
Requirements	$ 8,055,727	$ 8,533,890	$ 8,403,683	$ 9,346,316	$ 9,352,426
Full-time Equivalents (FTEs) - CTECC	34.00	35.00	35.00	40.00	40.00

Communications and Technology Management — 2005-06

Mission

The mission of Communications and Technology Management (CTM) is to provide efficient and reliable information technology services to City departments, as well as outside agencies, and integrate the applicable voice/data communication within the Austin-Travis County area in order to achieve business goals.

The department has adopted the following goals to help achieve this mission:

Goals

- In FY 2006, continue to improve customer service to City departments by:
    - Achieving 99.5% availability and reliability of COA networks and servers
    - Closing at least 65% of Help Desk calls within one business day.

- Provide 99% system infrastructure reliability to radio communication users of the Regional Radio System within Travis County and the City limits.

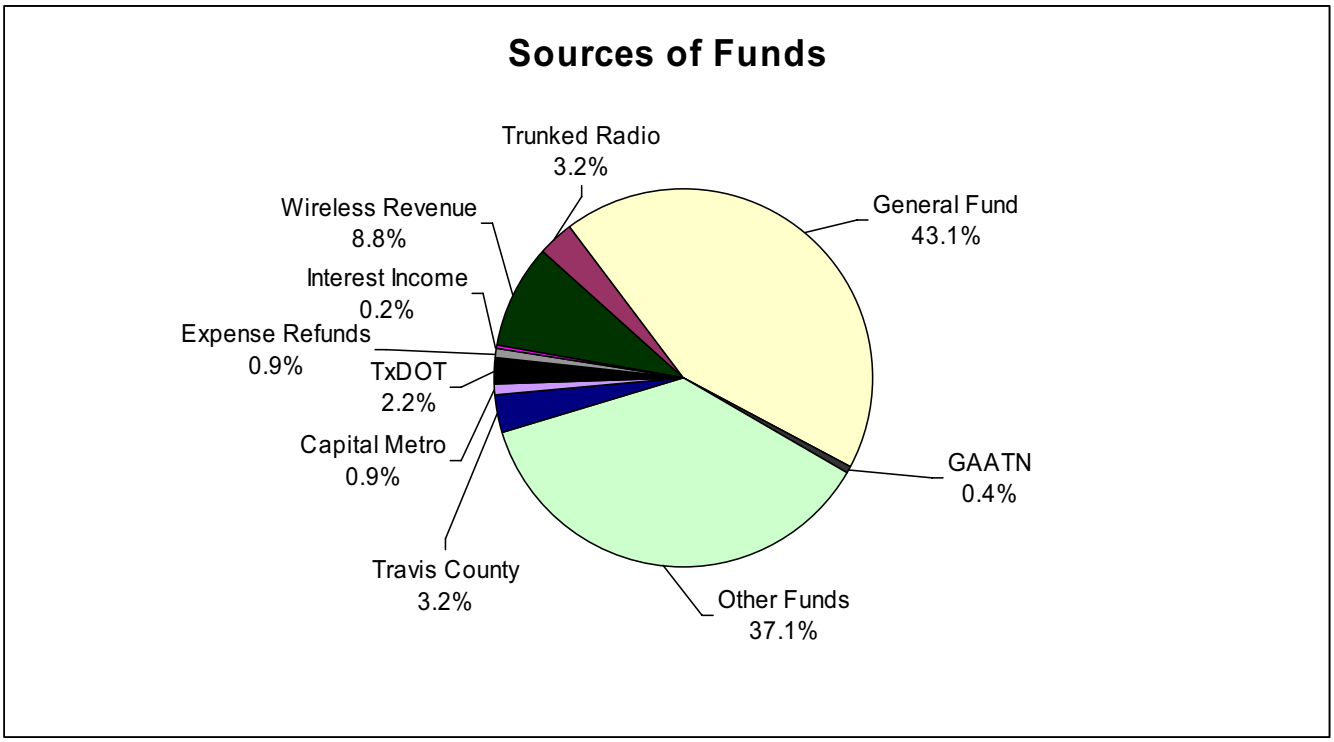
- Implement 90% of IT projects on time and within budget.

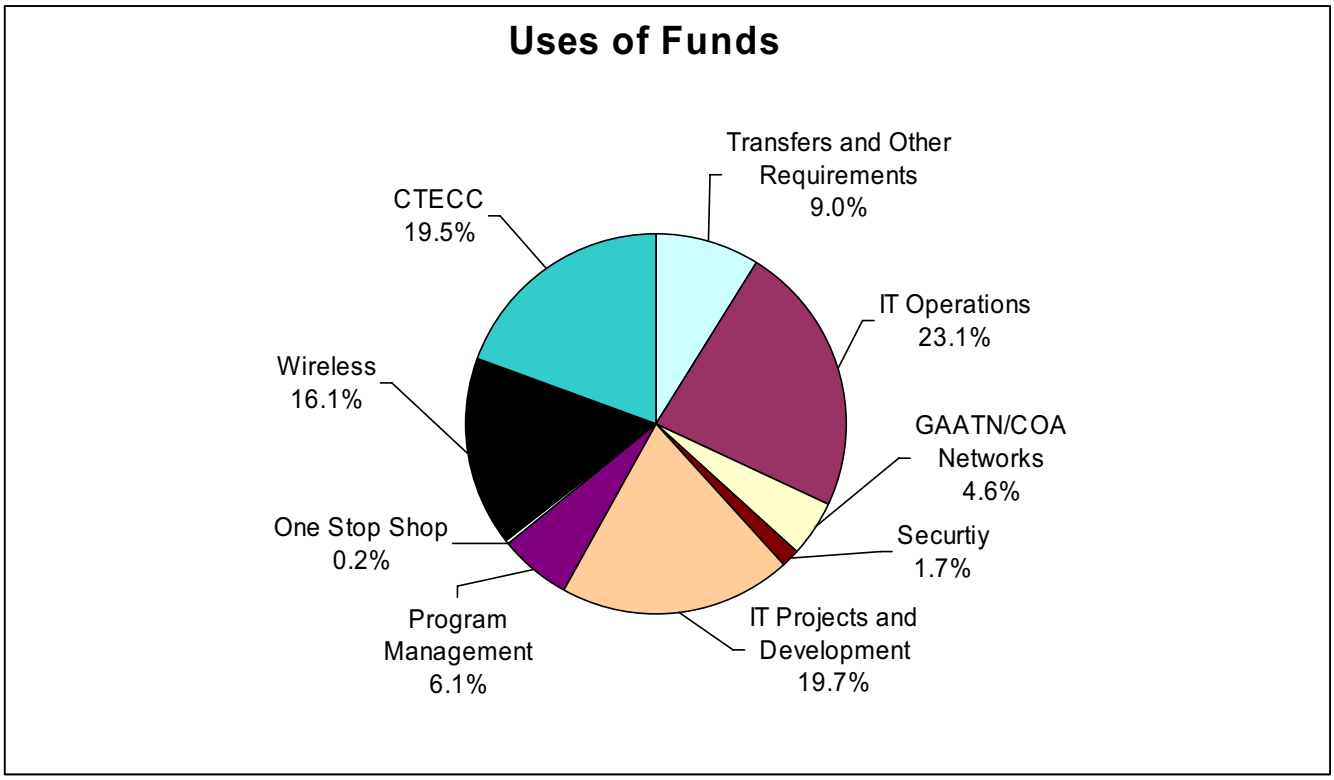
Key Indicators

The Communications and Technology Management Department will use the following key indicators to monitor progress toward achieving its results:

- Percentage of Help Desk calls closed within one business day
- Percentage of time the City of Austin Telecommunications Network (COATN) is available
- Percentage of time Regional Radio System Infrastructure is in operation
- Percentage of projects completed on time and within budget
- Percentage of server uptime at 99.5%
- Percentage of network availability at 99.5%

Communications and Technology Management — Total Budget $48.0 million





Communications and Technology Management — Total Budget $48.0 million

Communications and Technology Management Combined Funds	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Communications and Technology Management (CTM) Fund					
Revenue	$252,289	$257,412	$241,100	$247,412	$247,412
Transfer In	$22,376,892	$22,831,584	$22,831,584	$29,419,180	$29,419,180
Requirements	$21,601,982	$25,792,555	$25,117,226	$30,490,301	$30,490,301
Full-Time Equivalents (FTEs) - CTM	203.00	203.00	203.00	217.00	217.00
Wireless Communication Services Fund					
Revenue	$1,892,181	$4,312,321	$4,818,526	$4,601,149	$4,601,149
Transfer In	$1,282,976	$2,063,414	$2,063,414	$2,139,503	$2,139,503
Requirements	$3,095,686	$6,427,095	$6,117,816	$7,685,908	$7,706,230
Full-Time Equivalents (FTEs) – Wireless	29.00	34.00	34.00	35.00	35.00
Combined Transportation, Emergency, and Communications Center (CTECC) Fund					
Revenue	$1,787,093	$2,562,979	$2,564,327	$2,883,478	$2,883,478
Transfer In	$5,672,048	$5,970,345	$5,970,345	$6,341,668	$6,341,668
Requirements	$8,055,727	$8,533,890	$8,403,683	$9,346,316	$9,352,426
Full-Time Equivalents (FTEs) – CTECC	34.00	35.00	35.00	40.00	40.00
Expense Refunds	$1,026,387	$860,113	$908,088	$458,411	$458,411

Budget Highlights

As a provider of information technology services for City departments as well as outside agencies, CTM's scope of activity is largely dictated by the rate of technology change and the support needs of its customers. During FY 2004-05, CTM initiated and implemented several new projects that will have budgetary implications in FY 2005-06. CTM will have the challenge of assigning staff resources to projects that are entering into operational phases and require support, and to accommodate new projects planned for fiscal years 2006 and beyond. Moreover, CTM is the custodian and technical manager for large-scale servers, networks, security, telephone systems, etc. used to support departments citywide. CTM's budget reflects only the most critical upgrades and replacement requirements for these systems. The budget across the three funds, Communications and Technology Management (CTM), Combined Transportation, Emergency and Communications Center (CTECC) and Wireless Operations is $47.5 million, an increase of 16.6% over FY 2004-05. Following are the budget highlights for CTM, CTECC and Wireless funds.

Communications and Technology Management (CTM)

Communications and Technology Management — Total Budget $48.0 million

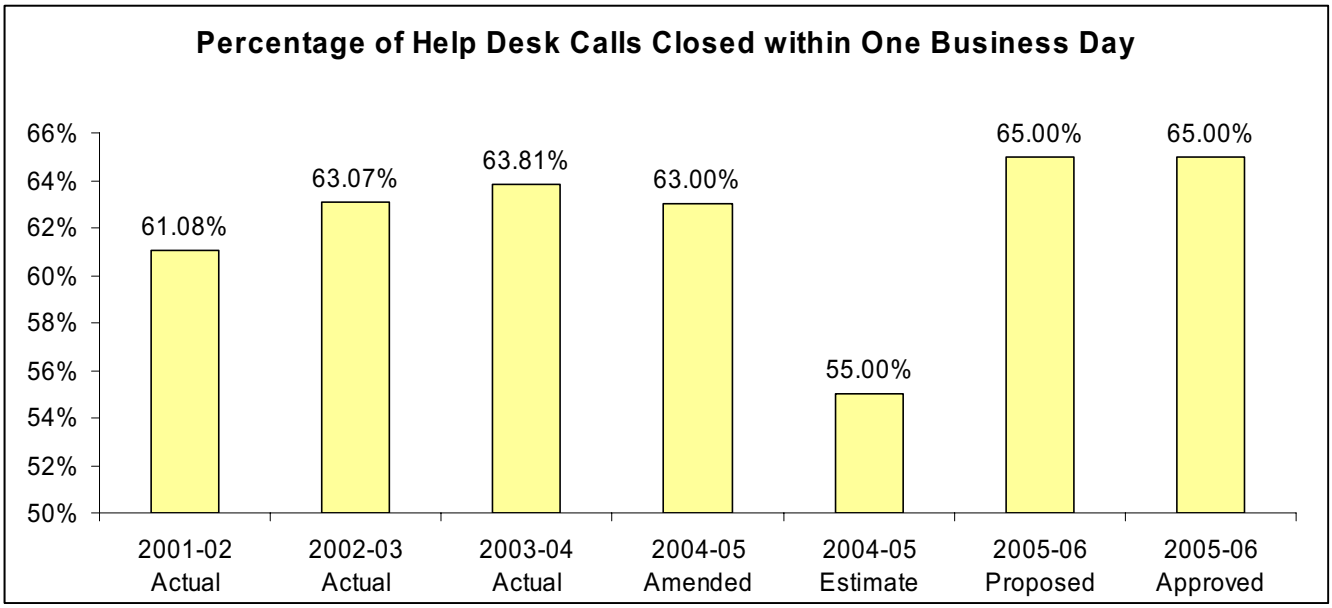
The CTM fund receives revenue primarily from the General Fund and Enterprise Funds based on a cost allocation model. Total revenue approved in FY 2005-06 is $29,666,592. The total FY 2005-06 approved requirements for CTM are $30,490,301. CTM's budget increase is primarily due to the following items:

- Increase in personnel costs for compensation, market study, new positions for Computer Aided Dispatch (CAD) support, reclassification adjustments, and employee transfers into CTM –$1,302,954
- Contracts and commodities, including software maintenance – $1,133,588
- Upgrades and replacement hardware and software capital, including Oracle licenses, data storage space, security hardening – $1,315,147
- Increase in transfer to General Obligation Debt Service – $1,938,885

The CTM budget will support the following major activities in FY 2005-06:

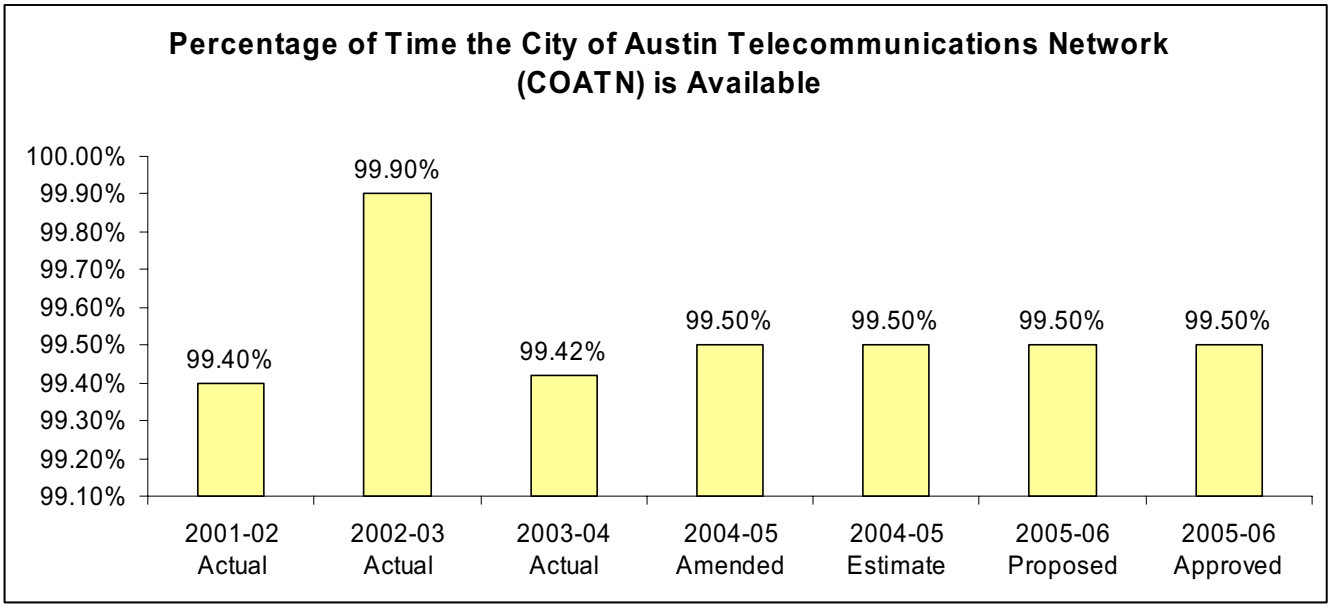
- Manage and implement projects initiated in FY 2004-05 including Automated Management Data Application (AMANDA), Phase II of the 24/7 Citywide Call Information Center, APD Laboratory Information System, APD Guidance Advisory System, Enterprise Document Imaging and Management System (Phase I), 911 Backup Facility, and the Financial System Upgrade project.
- Install disaster recovery systems to mitigate risk of major system failure.
- Prepare to respond to any directives created in the HIPAA and Homeland Security national initiatives.
- Secure systems to ensure they withstand increased attacks caused by a hostile Internet environment.

The Communication and Technology Management Help Desk currently supports over thirty-five (35) different divisions within the city. The help desk attendants receive calls for assistance on servers, desktops, printers, mainframe, applications, voice, data, Internet, email, departmental purchases, and CTECC systems. The cost per call was kept well under the budget due to the substantial increase of 63% in the number of calls processed in this fiscal year. Help Desk calls are recorded into a software package called Magic. This package is then used to create statistical reports.



The Greater Austin Area Telecommunications Network (GAATN) provides the connectivity throughout the City to the technology resources the departments need to perform their jobs. These resources include email, mainframe and

server access, printers, and data storage devices. The network availability is critical for normal City business to occur efficiently. Two software products, Spectrum and Opticom, are used to determine GAATN availability.



Combined Transportation and Emergency Communications Center (CTECC)

The Budget for CTECC supports requirements for the City of Austin as well as partnering agencies—Travis County, Capital Metro and Texas Department of Transportation. The total approved requirements for CTECC in FY 2005-06 are $9,352,426. The facility operations will expand its services to administer systems on a 24/7 basis by adding additional technical support staff. CTECC will also enhance its support of the geographical information systems (GIS) at CTECC to ensure accuracy of public safety response routes and locations. CTECC's major requirements are attributed to:

- Increases in personnel costs for compensation, reclassification adjustments, 24/7 support and GIS public safety support - $517,176
- Decreases in personnel due to transfer of database administrators and network administrators – ($270,450)
- Increases in CTECC facility utilities - $201,021
- CTECC replacement capital - $60,901

The CTECC FY 2005-06 Approved Budget will support the following major activities:

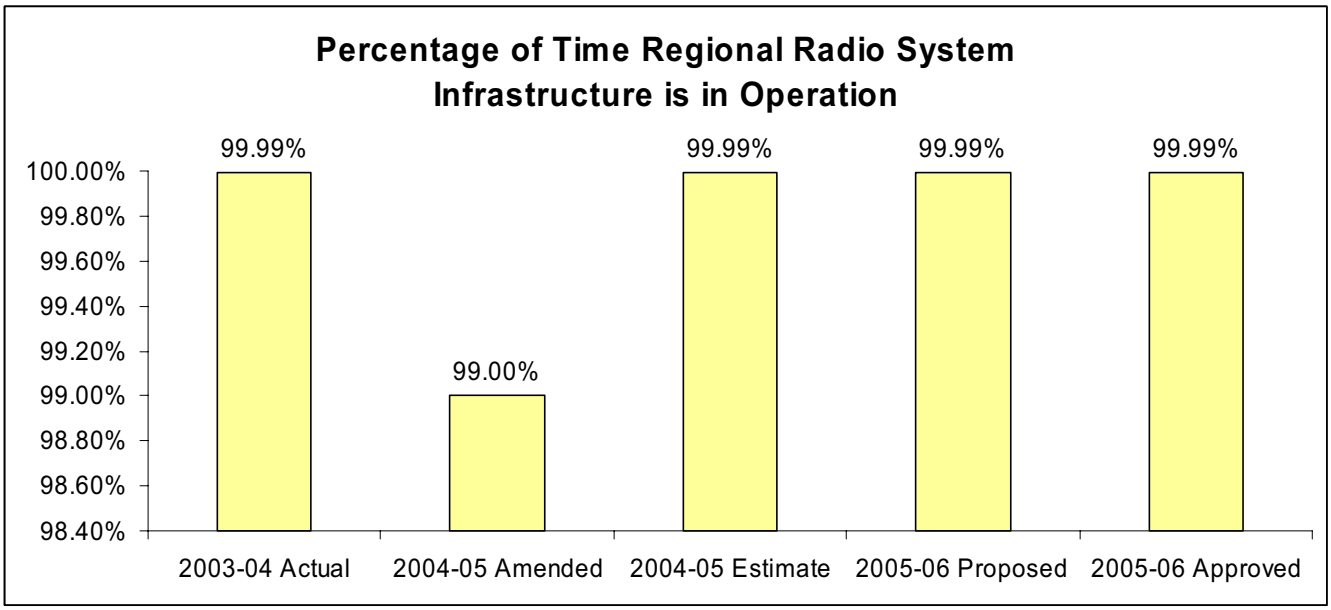
- Prepare to respond to any directives created in the Health Insurance Portability and Accountability Act (HIPAA) of 1996 and Homeland Security national initiatives.
- Transfer positions from APD GIS to integrate function for better standardization and control.
- Increased technical support hours to 24/7.
- 911 Backup Facility project technical feasibility support

Wireless Communication Services

The Wireless Communication Services Fund is taking action in FY 2005-06 to maintain a high measure of reliability to radio communication users of the Regional Radio System within Austin/Travis County. The Wireless

shop activity will also have increased service to public safety vehicles for installation and repairs to voice radios, mobile data computers, data radios, sirens, emergency lighting, automatic vehicle locations devices, etc.

The Regional Radio System provides services to Austin and Travis County. Because this is a public safety system, it is critical that operations are maintained at 99.99%. To meet this measure, Wireless Field Operations will perform routine monitoring and maintenance of system components and monitoring of alarm system for network failures.



With no significant increases to the Wireless budget and no increase in staffing levels, increased service levels will be a major challenge. Additional revenue is budgeted for increases in installation requests and repairs, Trunked Radio Interlocal account receivables and warranties. Some major requirements for Wireless Communication Services include:

- Increase in personnel costs for compensation and living wage- $87,317
- Regional Radio System maintenance--$156,706
- Transfer to CTM to cover required upgrades and replacement capital - $939,300

Capital Improvement Projects

The 2005-06 Approved Capital Budget includes:

- $2,983,717 for Critical Technology Replacement & Upgrades
- $1,417,000 for the AMANDA Project
- $2,727,000 for Trunked Radios

Communications and Technology Management — 2005-06

Significant Revenue and Expenditure Changes by Program

Communications and Technology Management Fund

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes a decrease in projected interest income in FY 2005-06.	($10,000)	
2. The Approved Budget includes an increase in funding from the General Fund.	$2,256,380	
3. The Approved Budget includes an increase in funding from other funds.	$3,391,916	
4. In FY 2005-06, there will be a one-time transfer from Wireless Communications Services Fund.	$939,300	

Expenditure Changes		
1. City-Wide		
The Approved Budget includes $448,987 for salary increases associated with Pay for Performance in FY 2006. $10,192 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and additional funding in FY 2006 to increase the City's living wage to $10.90 per hour.	$459,179	
An additional $47,642 has been included for salary increases associated with market adjustments.	$47,642	
The Approved Budget includes $257,252 for a one-time 2 percent service incentive enhancement to non-civil service employees.	$257,252	
2. Department-Wide		
The Approved Budget includes an increase in personnel costs due to reclassifications and hiring at more competitive levels.	$226,294	
3. IT Operations		
The Approved Budget includes a transfer of a Computer Operations Scheduler to Wireless Communications Services to support the Regional Radio System.	($66,091)	(1.00)
The Approved Budget includes a transfer of a Network Systems Administrator and two Systems Support Technicians to the Combined Transportation, Emergency, and Communications Center (CTECC) to support the Computer Aided Dispatch (CAD) and APD Local Area Network (LAN).	($217,132)	(3.00)
The Approved Budget includes the transfer of one Network Systems Administrator and two Systems Support Technicians from CTECC to support LAN Operations.	$182,399	3.00

	Dollars	FTEs
The Approved Budget includes an increase of $50,000 for the redesign of the Computer Room Console.	$50,000	
The Approved Budget includes an increase for computer software to update servers to the latest operating system along with SQL server, terminal server, and other specialty server licenses ($37,000), software to troubleshoot complicated workstation issues ($3,597), and software to secure personal computers on network ($68,250).	$108,847	
The Approved Budget includes an increase for the replacement of obsolete servers ($42,300), IP switches ($17,000), and network printers ($4,400).	$63,700	
The Approved Budget includes an increase for Storage Management Software ($125,000) and security software ($100,000).	$225,000	
The Approved Budget includes an net increase of $223,400 for Server Replacements ($139,000) and hardware to support thin clients ($84,400).	$223,400	
The Approved Budget includes an increase of $23,319 for increases in contractuals, mainly telephone equipment.	$23,319	
The Approved Budget includes an increase in maintenance for Cisco Network equipment that is no longer under warranty.	$75,000	
4. Security		
The Approved Budget includes a $200,000 increase for software that will allow employees to verify and change network passwords without technical assistance and to secure network from unauthorized personal computers.	$200,000	
5. IT Projects and Development		
The Approved Budget includes the transfer of one Database Administrator from CTECC to support application development.	$88,051	1.00
The Approved Budget includes the transfer of seven FTEs ($338,214) and commodities ($15,000) from the Austin Police Department to GIS Public Safety, a computer mapping program. $275,337 will be partially funded by Capital Area Planning Council (CAPCO).	$77,877	7.00
The Approved Budget includes two new Programmer Analysts to support increased GIS, or computer mapping, demands.	$145,331	2.00
The Approved Budget includes a new Programmer Analyst to support increased IT applications demands.	$60,910	1.00

	Dollars	FTEs
The Approved Budget includes two new Programmer Analysts to support Austin City Connection, the City's website.	$152,754	2.00
The Approved Budget includes an increase in maintenance for citywide agreements.	$992,669	
The Approved Budget includes an increase of $428,200 for capital software purchases needed to support GIS and other web applications and $16,000 to replace two obsolete plotters.	$444,200	
The Approved Budget includes an increase of $677,039 for interdepartmental charges for GIS now included in cost allocation instead of back charging through work orders.	$677,039	
6. Program Management		
The Approved Budget includes an increase for maintenance contracts.	$42,600	
The Approved Budget includes the transfer of an IT Asset Specialist and an Accountant Associate from Purchasing to process IT purchases.	$103,513	2.00
7. Transfers and Other Requirements		
The Approved Budget includes a decrease of $24,167 for Workers' Compensation, an increase of $20,000 for accrued payroll, and an increase of $11,875 for property insurance premiums.	$7,708	
The Approved Budget includes an increase of $1,938,885 in transfers to General Obligation Debt Service Fund.	$1,938,885	
The Approved Budget includes a decrease in transfer to CIP.	($1,897,000)	
The following changes were approved by City Council at budget adoption:		
An additional $119,354 has been included for salary increases associated with market adjustments.	$119,354	

Significant Revenue and Expenditure Changes by Program

Wireless Communication Services Fund

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes an increase due to an estimated increase in the number of installation requests, repairs, and maintenance for FY 2005-06.	$251,157	
2. The Approved Budget includes an increase in receipts from Trunked Radio Interlocal agreements with neighboring jurisdictions.	$37,671	
3. The Approved Budget includes an increase in transfers from other City Departments for Trunked Radio Implementation and warranty costs.	$76,089	
Expenditure Changes		
1. City-Wide		
The Approved Budget includes $55,387 for salary increase associated with Pay for Performance in FY 2006. $1,572 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$56,959	
The Approved Budget includes $29,622 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$29,622	
2. Wireless		
The Approved Budget includes the transfer of one Computer Operations Scheduler from the Communications and Technology Management Fund (CTM) to support the Regional Radio System.	$66,091	1.00
The Approved Budget includes the transfer of one Systems Support Network Supervisor to the Combined Transportation, Emergency, and Communications Center (CTECC) to support the public safety Computer Aided Dispatch (CAD) system.	($96,960)	(1.00)
The Approved Budget includes the transfer of a Business Systems Analyst from CTECC to support the Equipment Focus software which is used to track work orders, assets, and billings for Wireless.	$62,004	1.00
The Approved Budget includes a net increase of $156,706 due to a $165,000 increase in the trunked radio maintenance contract and a decrease of $8,294 in commodities.	$156,706	
3. Transfers and Other Requirements		
The Approved Budget includes an increase in the transfer to CTM for administrative support.	$39,091	
The Approved Budget includes an increase in Accrued Payroll.	$6,000	
The Approved Budget includes an increase in the transfer to CTM for operational support.	$939,300	
The following changes were approved by City Council at budget adoption:		
An additional $20,322 has been included for salary increases associated with market adjustments.	$20,322	

Communications and Technology Management – 2005-06

CTM Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
GAATN/COA NETWORKS										
Development	$769,496	10.00	$967,527	9.00	$945,888	9.00	$1,005,601	8.00	$1,041,779	8.00
GAATN	$1,122,972	4.50	$1,005,259	4.25	$1,012,883	4.25	$1,130,890	4.25	$1,150,645	4.25
Subtotal	$1,892,468	14.50	$1,972,786	13.25	$1,958,771	13.25	$2,136,491	12.25	$2,192,424	12.25
IT OPERATIONS										
Data Center	$3,275,674	23.75	$3,750,326	25.50	$3,336,176	25.50	$3,911,970	22.00	$3,859,164	22.00
Enterprise Support Group	$1,008,901	8.25	$1,703,514	7.25	$1,705,895	7.25	$1,605,472	9.50	$1,643,631	9.50
LAN Operations	$3,028,827	30.00	$2,165,287	28.00	$2,049,322	28.00	$2,219,183	26.25	$2,295,059	26.25
Voice Operations	$1,227,177	15.25	$1,308,697	15.25	$1,256,104	15.25	$1,381,666	15.50	$1,436,097	15.50
WAN Operations	$1,651,265	10.25	$1,595,522	8.25	$1,401,254	8.25	$1,677,027	8.25	$1,703,140	8.25
Subtotal	$10,191,845	87.50	$10,523,346	84.25	$9,748,751	84.25	$10,795,318	81.50	$10,937,091	81.50
IT PROJECTS AND DEVELOPMENT										
Applications Support	$0	0.00	$0	0.00	$0	0.00	$223,015	2.50	$232,663	2.50
GIS Services	$958,505	25.00	$1,182,436	22.33	$1,415,542	22.33	$2,756,403	35.08	$2,852,017	35.08
IT Applications	$3,152,238	33.34	$3,400,151	29.34	$3,383,128	29.34	$4,095,170	24.09	$4,179,429	24.09
IT Projects	$1,328,138	11.16	$1,533,071	13.58	$1,530,274	13.58	$1,841,247	15.58	$1,911,587	15.58
Subtotal	$5,438,881	69.50	$6,115,658	65.25	$6,328,944	65.25	$8,915,835	77.25	$9,175,696	77.25
ONE STOP SHOP										
Land Use Review	$0	0.00	$87,338	2.00	$140,987	2.00	$104,921	2.00	$109,233	2.00
Subtotal	$0	0.00	$87,338	2.00	$140,987	2.00	$104,921	2.00	$109,233	2.00
PROGRAM MANAGEMENT										
Help Desk	$685,553	11.25	$777,282	11.25	$705,473	11.25	$776,863	10.25	$805,230	10.25
Program Support	$1,119,444	11.50	$1,379,747	17.50	$1,288,047	17.50	$1,527,060	19.75	$1,588,103	19.75
Training	$295,865	4.25	$320,010	4.25	$362,124	4.25	$486,496	7.00	$505,921	7.00
Subtotal	$2,100,863	27.00	$2,477,039	33.00	$2,355,644	33.00	$2,790,419	37.00	$2,899,254	37.00
SECURITY										
Security	$637,143	4.50	$518,557	5.25	$546,197	5.25	$835,820	7.00	$862,183	7.00
Subtotal	$637,143	4.50	$518,557	5.25	$546,197	5.25	$835,820	7.00	$862,183	7.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$154,189	0.00	$97,094	0.00	$37,094	0.00	$881,167	0.00	$284,090	0.00
Transfers	$1,186,552	0.00	$4,000,737	0.00	$4,000,737	0.00	$4,030,330	0.00	$4,030,330	0.00
Subtotal	$1,340,741	0.00	$4,097,831	0.00	$4,037,831	0.00	$4,911,497	0.00	$4,314,420	0.00
Total	$21,601,942	203.00	$25,792,555	203.00	$25,117,125	203.00	$30,490,301	217.00	$30,490,301	217.00

Communications and Technology Management – 2005-06

CTECC

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CTECC										
AFD LAN Support	$118,023	0.00	$131,765	2.00	$133,400	2.00	$159,317	2.00	$164,201	2.00
APD LAN Support	$1,025,480	13.00	$1,062,918	12.00	$1,052,555	12.00	$924,768	11.00	$932,873	11.00
CTECC - Facility Operations	$4,869,906	2.00	$4,200,100	2.00	$4,075,781	2.00	$4,588,742	2.00	$4,595,707	2.00
CTECC IT Support	$509,420	11.00	$706,485	9.00	$687,120	9.00	$715,973	9.00	$743,175	9.00
CTECC Systems	$1,532,877	8.00	$2,416,818	10.00	$2,429,023	10.00	$2,823,704	16.00	$2,869,157	16.00
Subtotal	$8,055,706	34.00	$8,518,086	35.00	$8,377,879	35.00	$9,212,504	40.00	$9,305,113	40.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$15,804	0.00	$25,804	0.00	$133,812	0.00	$47,313	0.00
Subtotal	$0	0.00	$15,804	0.00	$25,804	0.00	$133,812	0.00	$47,313	0.00
Total	$8,055,706	34.00	$8,533,890	35.00	$8,403,683	35.00	$9,346,316	40.00	$9,352,426	40.00

Communications and Technology Management – 2005-06

Wireless Communication Services Fund

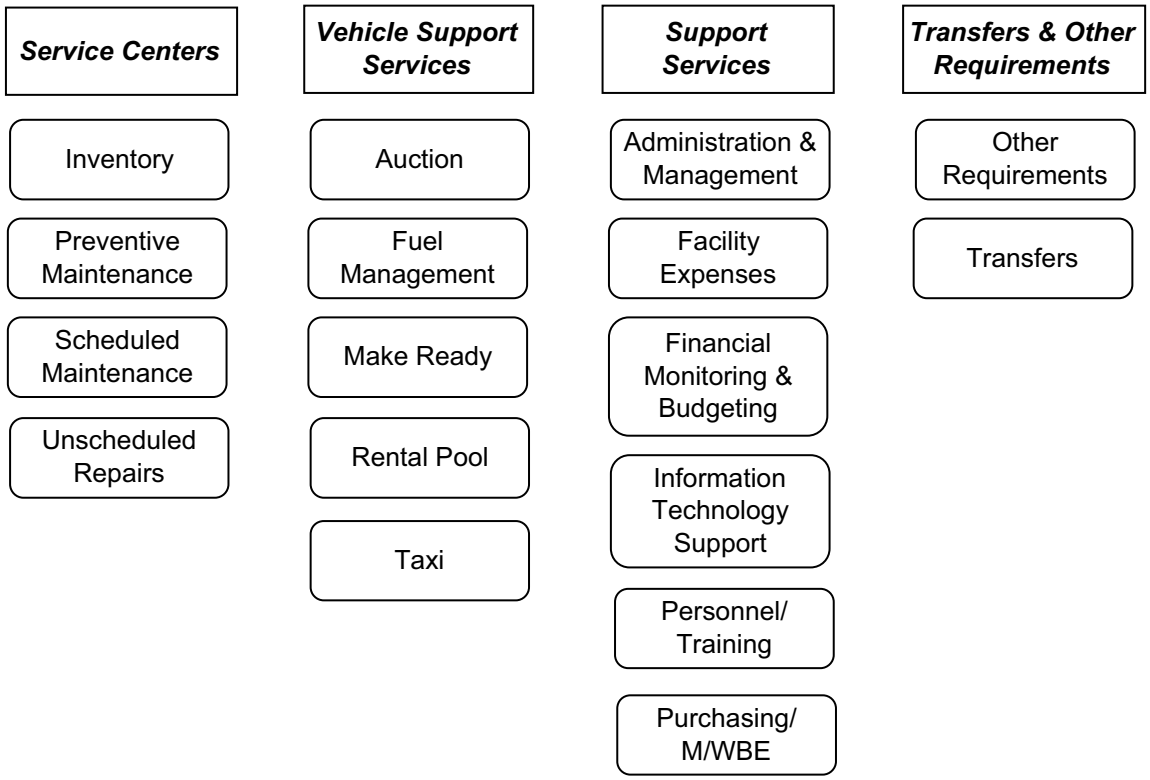
	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
SUPPORT SERVICES										
Purchasing / M/WBE	$7,024	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$7,024	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$78,297	0.00	$129,804	0.00	$140,804	0.00	$262,776	0.00	$200,217	0.00
Transfers	$0	0.00	$0	0.00	$0	0.00	$939,300	0.00	$939,300	0.00
Subtotal	$78,297	0.00	$129,804	0.00	$140,804	0.00	$1,202,076	0.00	$1,139,517	0.00
WIRELESS										
Field Operations	$1,303,094	9.00	$4,238,761	12.00	$4,002,492	12.00	$4,320,831	14.00	$4,359,361	14.00
Installation Operations	$342,139	6.50	$461,133	6.50	$430,803	6.50	$424,995	6.33	$437,057	6.33
Inventory Management	$178,996	4.00	$226,538	4.00	$215,379	4.00	$258,994	4.33	$267,210	4.33
Operations Management	$622,818	2.50	$658,992	4.50	$636,302	4.50	$804,694	5.00	$816,565	5.00
Shop Operations	$563,311	7.00	$711,867	7.00	$692,036	7.00	$674,318	5.34	$686,520	5.34
Subtotal	$3,010,358	29.00	$6,297,291	34.00	$5,977,012	34.00	$6,483,832	35.00	$6,566,713	35.00
Total	$3,095,679	29.00	$6,427,095	34.00	$6,117,816	34.00	$7,685,908	35.00	$7,706,230	35.00

Communications and Technology Management – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CTECC										
CTECC Systems	$41,287	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$41,287	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
IT OPERATIONS										
Voice Operations	$115,141	0.00	$135,141	0.00	$135,141	0.00	$138,074	0.00	$138,074	0.00
Subtotal	$115,141	0.00	$135,141	0.00	$135,141	0.00	$138,074	0.00	$138,074	0.00
IT PROJECTS AND DEVELOPMENT										
GIS Services	$767,827	0.00	$724,972	0.00	$497,951	0.00	$275,337	0.00	$275,337	0.00
IT Projects	$42,592	0.00	$0	0.00	$239,200	0.00	$0	0.00	$0	0.00
Subtotal	$810,419	0.00	$724,972	0.00	$737,151	0.00	$275,337	0.00	$275,337	0.00
PROGRAM MANAGEMENT										
Help Desk	$35,800	0.00	$0	0.00	$35,796	0.00	$45,000	0.00	$45,000	0.00
Program Support	$6,901	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$42,701	0.00	$0	0.00	$35,796	0.00	$45,000	0.00	$45,000	0.00
WIRELESS										
Operations Management	$16,840	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$16,840	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$1,026,387	0.00	$860,113	0.00	$908,088	0.00	$458,411	0.00	$458,411	0.00

Fleet Services — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$25,756,973	$25,649,000	$26,218,682	$28,453,659	$28,453,659
Transfers In	$186,371	$186,371	$186,371	$0	$0
Requirements	$25,189,376	$26,173,655	$26,919,702	$29,143,268	$29,273,207
Full-time Equivalents (FTEs)	199.00	199.00	199.00	198.00	198.00

Fleet Services – 2005-06

Mission

The purpose of Fleet Services is to provide vehicle and equipment maintenance, repair and support services to other City departments and government agencies so they can do their jobs.

Goals

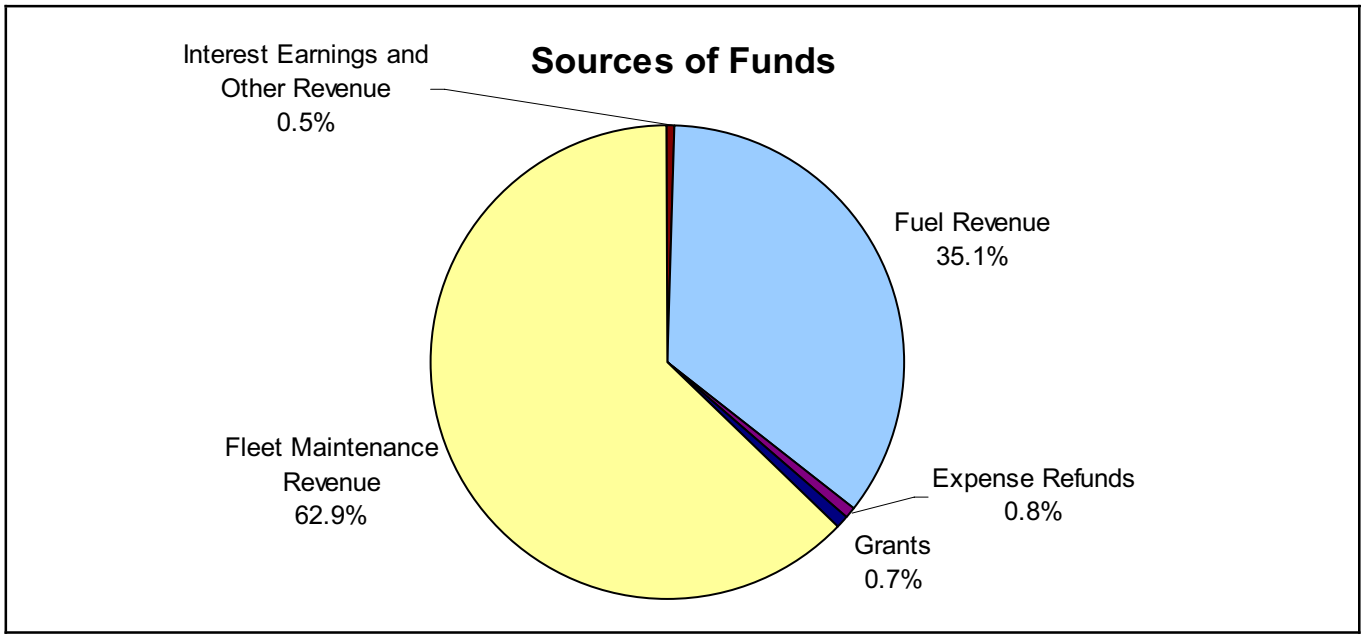
- Fleet services will strive to keep 95% of all city vehicles operational and available at all times.
- Fleet services will strive to achieve and maintain a 95% or higher combined "Excellent" or "Good" customer satisfaction rating on quality, timeliness, and overall satisfaction on all services.
- Fleet's goal of improving communications with its customers includes:
    - Providing electronic daily Fleet Availability reports on 95% of all days
    - Providing monthly fuel and maintenance expenditure reports by the 15th of the following month 92% of the time
    - Holding annual face-to-face meetings with customers
- Fleet will strive to increase the number of alternative fuel vehicles within the fleet to 8.0%.

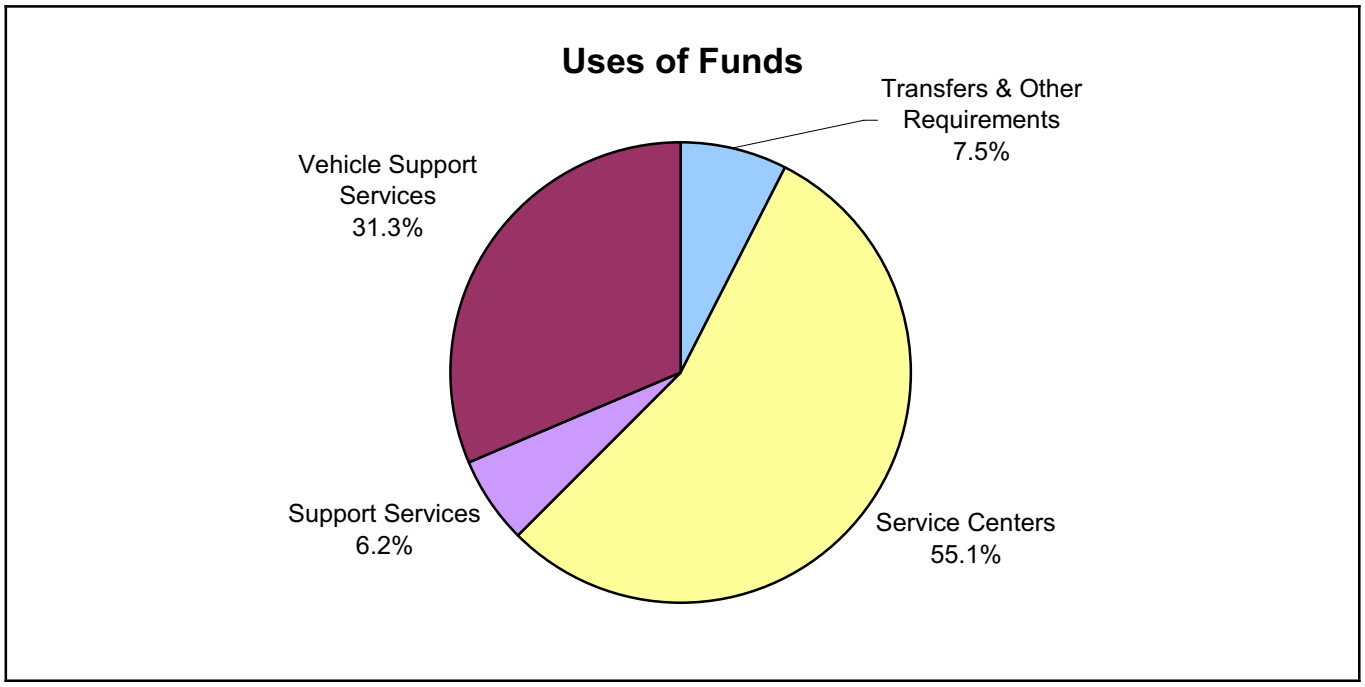
Key Indicators

The following key indicators have been developed to help the department track how well the goals are being met.

- Fleet Availability rate
- Percent of units exceeding replacement requirements
- Customer Satisfaction Rating (all services)
- Percent of face-to-face meetings held
- Scheduled maintenance dollars as a percentage of total maintenance
- Alternative Fuel Vehicles (AFV) as a percent of total units operated

Fleet Services — Total Budget $29.7 million





	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Fleet Fund					
Revenue	$25,756,973	$25,649,000	$26,218,682	$28,453,659	$28,453,659
Transfers In (General Fund)	$186,371	$186,371	$186,371	$0	$0
Requirements	$25,189,376	$26,173,655	$26,919,702	$29,143,268	$29,273,207
Full-time Equivalents (FTEs)	199.00	199.00	199.00	198.00	198.00
Expense Refunds	$323,171	$225,000	$246,477	$225,000	$225,000
Grants	$25,000	$0	$0	$0	$205,000

Fleet Services — Total Budget $29.7 million

Budget Highlights

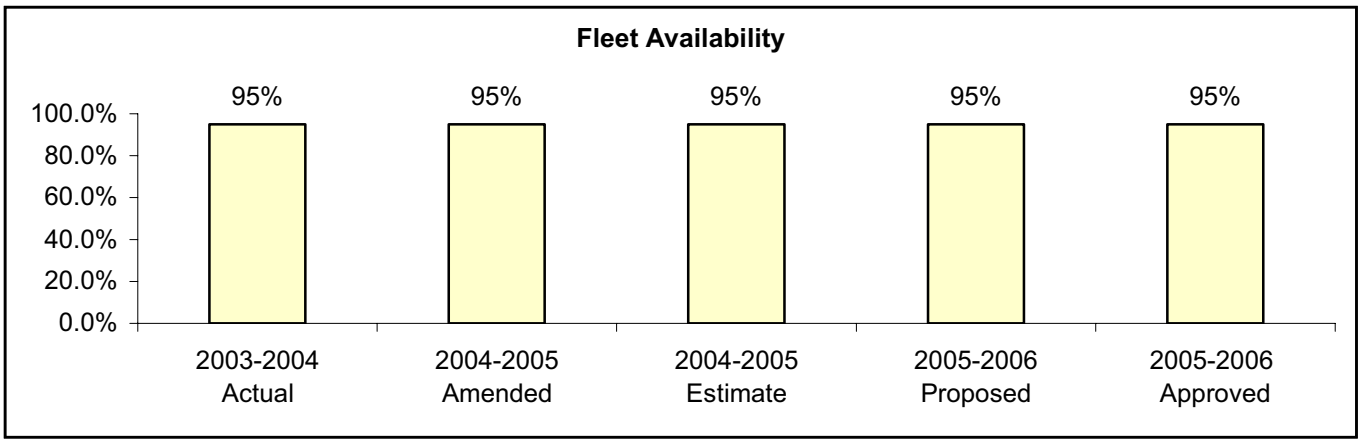
Fleet must improve each year to stay competitive. Our vision is to be the preferred provider of choice of all fleet services, and to that end Fleet is continually modernizing and upgrading facilities and seeking efficiencies in parts and fuel inventory purchasing, management and contracting. In FY 2005-06, Fleet management will be involved with every vehicle replacement decision. This will allow Fleet to influence "Clean Air" friendly purchases, manage the Rental Pool more efficiently, recommend replacements and additions based on the City as a whole, and account for it in a central location. The Approved Budget includes several items to streamline operations and to challenge conventional Fleet Service's policy and practice.

Service Centers Program

The science of Fleet management is complex and is not limited to the maintenance and repair of vehicles and equipment. Fleet management is an integrated philosophy of needs assessment, acquisition and replacement, maintenance and repair, and finally, salvage and disposal. Fleet Services is responsible for maintenance and repair of vehicles owned and operated by other departments, so our time with the units is limited to those hours when the vehicle is out-of-service. Our goal is to schedule maintenance so that downtime is minimized and shop-time is maximized.

Fleet Services key indicators point to consistency. For years, Fleet's customers could rely on increasing costs, poor communication and reworks. That has changed – dramatically! Recent indicators point out that Fleet is keeping vehicles in operation when the departments need them. This is particularly relevant when you consider that a large amount of active duty vehicles exceed replacement criteria. Generally, these vehicles are costly to maintain and repair and are often used only seasonally.

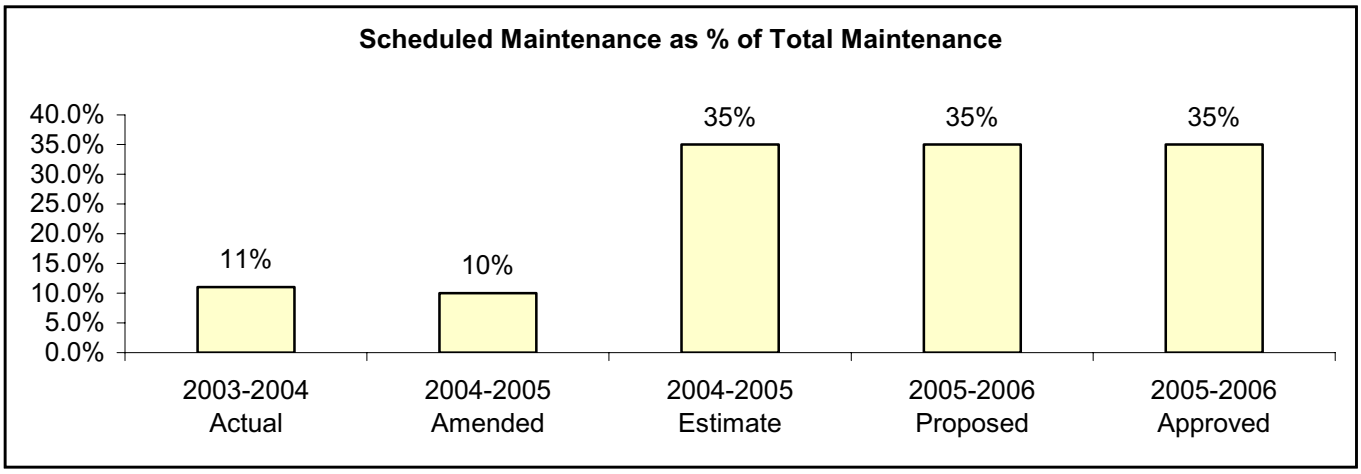
Fleet has a goal of 95% Fleet Availability for both FY 2004-05 and FY 2005-06. We expect to reach this target overall.



The biggest cost driver in the overall budget increase in this program is the cost of automobile parts. The expected increase is $372,722. Many parts are more sophisticated and chip-controlled. This means expensive. The fleet is in better shape overall, but newer technology and more vehicles equate to more parts.

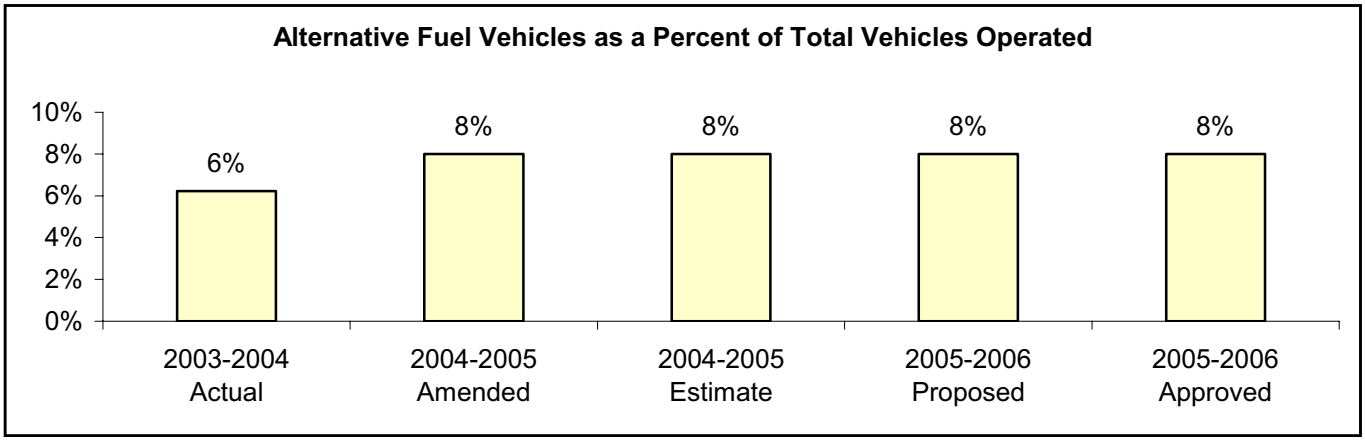
In FY 2005-06, Fleet expects to spend 35 percent of its total Service Center budgets on scheduled maintenance.

Fleet Services — Total Budget $29.7 million



The necessity exists for an integrated fleet management program. Fleet can schedule other City departments' preventive maintenance and schedule repairs for later dates in coordination with drivers and department managers. Unscheduled repairs are time-consuming and expensive and are often avoidable with scheduled maintenance visits and procedures. Fleet is refining a scheduled maintenance program that will minimize the financial impact of dispersed fleet ownership and control.

The mix of vehicles in the City is varied and complex. Approximately 7 percent of all City-owned vehicles are capable of using alternative fuels. The Council initiative to encourage Departments to more fully utilize propane or bi-fuel capabilities has pushed up the use of propane by the City in the past year. Purchasing decisions made by Departments are influenced heavily by Fleet's recommendations to evaluate an alternative fuel vehicle (AFV) option first.



Vehicle Support Services Program

Fuel costs in the Fuel Management activity are due to increase by $2,282,458. The increase is the result of an anticipated higher cost of both diesel and unleaded fuels. The wholesale cost of fuel products has risen approximately 20 percent per year for the last two fiscal years. The budget is built on passing a $2.40 per gallon price to departments. This price includes the cost of buying, storing, and dispensing fuel. During Budget Adoption, a new grant awarded by the Texas Emission Reduction Plan for $205,000 was appropriated. This grant will be used for infrastructure and the incremental cost of purchasing trucks with compressed natural gas (CNG) fueled engines.

Fleet Services — Total Budget $29.7 million

Support Services Program

The Support Services Program will see a decrease in expenses of $160,320. These cuts are in response to the Fleet Officer's directives to divert as much of Fleet's budget to service delivery and to streamline administration expenses.

Revenue

The expected increase in revenue from Maintenance and Repairs is $1,162,667. This increase is primarily due to the large amount of active duty vehicles that exceed replacement criteria.

Expected Fuel Revenue is $10,135,992 for FY 2005-06. This is an increase of $2,641,992 from FY 2004-05.

Facilities Upgrades and Construction

Fleet was a member of a multi-department coalition co-sponsoring the construction of a multipurpose Service Center in north Austin. This project was cancelled this spring, but Fleet still has a need for a more modern, larger facility in north Austin. We have begun investigating building a new facility at our Kramer Lane site. This plot of land is currently part of a master plan that does not include Fleet's updated needs. The other departments using this site and Fleet are planning to meet to discuss updating the site master plan to include our updated plan.

Employee Benefits

The Approved Budget includes $281,118 for salary increases associated with Pay for Performance in FY 2005-06. Additionally, $28,047 is included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2004-05 and an additional proposal in FY 2005-06 to increase the City's living wage to $10.90 per hour. $161,089 has been included for salary increases associated with market adjustments.

Capital Budget

The FY 2005-06 Approved Budget includes:

- $500,000 for Fleet Facility Improvements

Fleet Services – 2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Projected increase in Maintenance & Repair transfers from departments.	$1,162,667	
2. Decrease in Auction Revenue	($400,000)	
3. Decrease in Rental Revenue	($600,000)	
4. Projected increase in fuel price to $2.40 per gallon due to an anticipated higher cost of diesel and unleaded fuel.	$2,641,992	
5. Decrease of General Fund transfer.	($186,371)	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $281,118 for salary increases associated with Pay for Performance in FY 2006. $28,047 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and additional funding in FY 2006 to increase the City's living wage to $10.90 per hour.	$309,165	
An additional $11,591 has been included for salary increases associated with market adjustments.	$11,591	
The Approved Budget includes $161,092 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$161,092	
2. Support Services		
Decrease in contractuals and commodities for building maintenance and travel.	($95,320)	
Decrease in the purchase of computer hardware.	($35,000)	
Internal reallocation of 2 FTEs from Inventory. One to Purchasing M/WBE and the other to Financial Monitoring & Budgeting.	$91,175	2.00
3. Vehicle Support Services		
Increase in fuel costs due to the rising cost of gasoline and diesel.	$2,302,017	
Increase in fuel costs for Rental Pool vehicles.	$18,800	
Decrease in Preventive Maintenance costs for Fleet department's vehicles.	($81,530)	

Fleet Services – 2005-06

	Dollars	FTEs
4. Service Centers		
Decrease in personnel costs due to cuts in overtime, shift differential, and terminal pay.	($29,451)	
Increase in contractuals and commodities due mainly to increase in replacement parts for vehicles.	$402,713	
Transfer out of 1 Administrative Specialist to FASD-Controller's Office.	($45,165)	(1.00)
Internal reallocation of 2 FTEs from Inventory Control. One to Purchasing M/WBE and the other to Financial Monitoring & Budgeting.	($91,175)	(2.00)
5. Transfers and Other Requirements		
Increase in CTM transfer.	$209,915	
Increase to Accrued Payroll.	$13,000	
Decrease transfer to Workers' Compensation Fund.	($199,878)	
Decrease transfer to Liability Reserve Fund.	($10,000)	
Transfers and other requirements decrease by an additional $3,277 from FY 2004-05 Approved Budget. This is primarily due to decreases in Insurance Fire/EC and G.O. Debt Service. However, the decrease is partially offset by an increase in Wireless Communications transfer.	($3,277)	
The following change was approved by Council at Budget Adoption:		
An additional $149,498 has been included for salary increases associated with market adjustments.	$149,498	

Fleet Services – 2005-06

Fleet Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
SERVICE CENTERS										
Inventory Control	$1,055,009	23.00	$1,047,997	23.00	$950,791	23.00	$1,034,054	21.00	$1,075,903	21.00
Preventive Maintenance	$2,531,523	43.70	$4,364,880	42.90	$2,332,370	21.45	$2,414,026	21.30	$2,464,616	21.30
Scheduled Maintenance	$1,562,074	14.30	$1,437,940	14.30	$4,671,383	50.05	$5,017,709	49.70	$5,135,773	49.70
Unscheduled Repairs	$10,015,800	87.00	$8,745,921	85.80	$7,861,670	71.50	$7,534,211	71.00	$7,683,293	71.00
Subtotal	$15,164,407	168.00	$15,596,738	166.00	$15,816,214	166.00	$16,000,000	163.00	$16,359,585	163.00
SUPPORT SERVICES										
Administration and Management	$240,876	3.00	$255,094	3.00	$256,793	3.00	$274,908	3.00	$285,570	3.00
Facility Expenses	$249,781	0.00	$208,800	0.00	$137,348	0.00	$136,130	0.00	$136,130	0.00
Financial Monitoring / Budgeting	$321,352	9.00	$570,721	9.00	$375,852	9.00	$543,930	10.00	$566,486	10.00
Information Technology Support	$220,386	2.00	$283,358	2.00	$280,315	2.00	$241,782	2.00	$248,171	2.00
Personnel / Training	$250,290	3.00	$284,371	3.00	$213,084	3.00	$247,280	3.00	$253,754	3.00
Purchasing / M/WBE	$68,297	1.00	$118,436	1.00	$111,607	1.00	$116,430	2.00	$121,267	2.00
Subtotal	$1,350,983	18.00	$1,720,780	18.00	$1,374,999	18.00	$1,560,460	20.00	$1,611,378	20.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$387,811	0.00	$390,920	0.00	$423,920	0.00	$1,093,019	0.00	$773,468	0.00
Transfers	$1,635,290	0.00	$1,663,970	0.00	$1,663,067	0.00	$1,450,815	0.00	$1,450,815	0.00
Subtotal	$2,023,101	0.00	$2,054,890	0.00	$2,086,987	0.00	$2,543,834	0.00	$2,224,283	0.00
VEHICLE SUPPORT SERVICES										
Auction	$118,761	2.30	$145,768	2.30	$96,449	2.30	$143,717	2.30	$148,363	2.30
Fuel Management	$5,917,925	5.00	$6,120,047	6.00	$7,055,320	6.00	$8,373,264	5.00	$8,388,076	5.00
Make Ready	$160,717	2.50	$173,289	2.50	$201,557	2.50	$219,956	3.50	$227,586	3.50
Rental Pool	$365,431	1.15	$243,198	1.15	$172,492	1.15	$181,722	1.15	$184,548	1.15
Taxi	$88,051	2.05	$118,945	3.05	$115,684	3.05	$120,315	3.05	$129,388	3.05
Subtotal	$6,650,885	13.00	$6,801,247	15.00	$7,641,502	15.00	$9,038,974	15.00	$9,077,961	15.00
Total	$25,189,376	199.00	$26,173,655	199.00	$26,919,702	199.00	$29,143,268	198.00	$29,273,207	198.00

Fleet Services – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
SERVICE CENTERS										
Preventive Maintenance	$84	0.00	$0	0.00	$3,226	0.00	$0	0.00	$0	0.00
Scheduled Maintenance	$67	0.00	$0	0.00	$7,232	0.00	$0	0.00	$0	0.00
Unscheduled Repairs	$382	0.00	$0	0.00	$10,590	0.00	$0	0.00	$0	0.00
Subtotal	$533	0.00	$0	0.00	$21,048	0.00	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$276,648	0.00	$225,000	0.00	$225,000	0.00	$225,000	0.00	$225,000	0.00
Financial Monitoring / Budgeting	$22,597	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$299,245	0.00	$225,000	0.00	$225,000	0.00	$225,000	0.00	$225,000	0.00
VEHICLE SUPPORT SERVICES										
Fuel Management	$16,904	0.00	$0	0.00	$429	0.00	$0	0.00	$0	0.00
Rental Pool	$6,490	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$23,394	0.00	$0	0.00	$429	0.00	$0	0.00	$0	0.00
Total	$323,171	0.00	$225,000	0.00	$246,477	0.00	$225,000	0.00	$225,000	0.00

Fleet Services – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
VEHICLE SUPPORT SERVICES										
Fuel Management	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$205,000	0.00
Make Ready	$25,000	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$25,000	0.00	$0	0.00	$0	0.00	$0	0.00	$205,000	0.00
Total	$25,000	0.00	$0	0.00	$0	0.00	$0	0.00	$205,000	0.00

Vehicle Acquisition Fund – 2005-06

Purpose and Nature of Fund

The Vehicle Acquisition Fund is an internal service fund which provides a funding mechanism for the replacement of the General Fund departments' fleet units.

Factors Affecting Revenue

The Vehicle Acquisition Fund receives an annual General Fund transfer. The approved transfer for FY 2005-06 is $4.1 million.

Factors Affecting Requirements

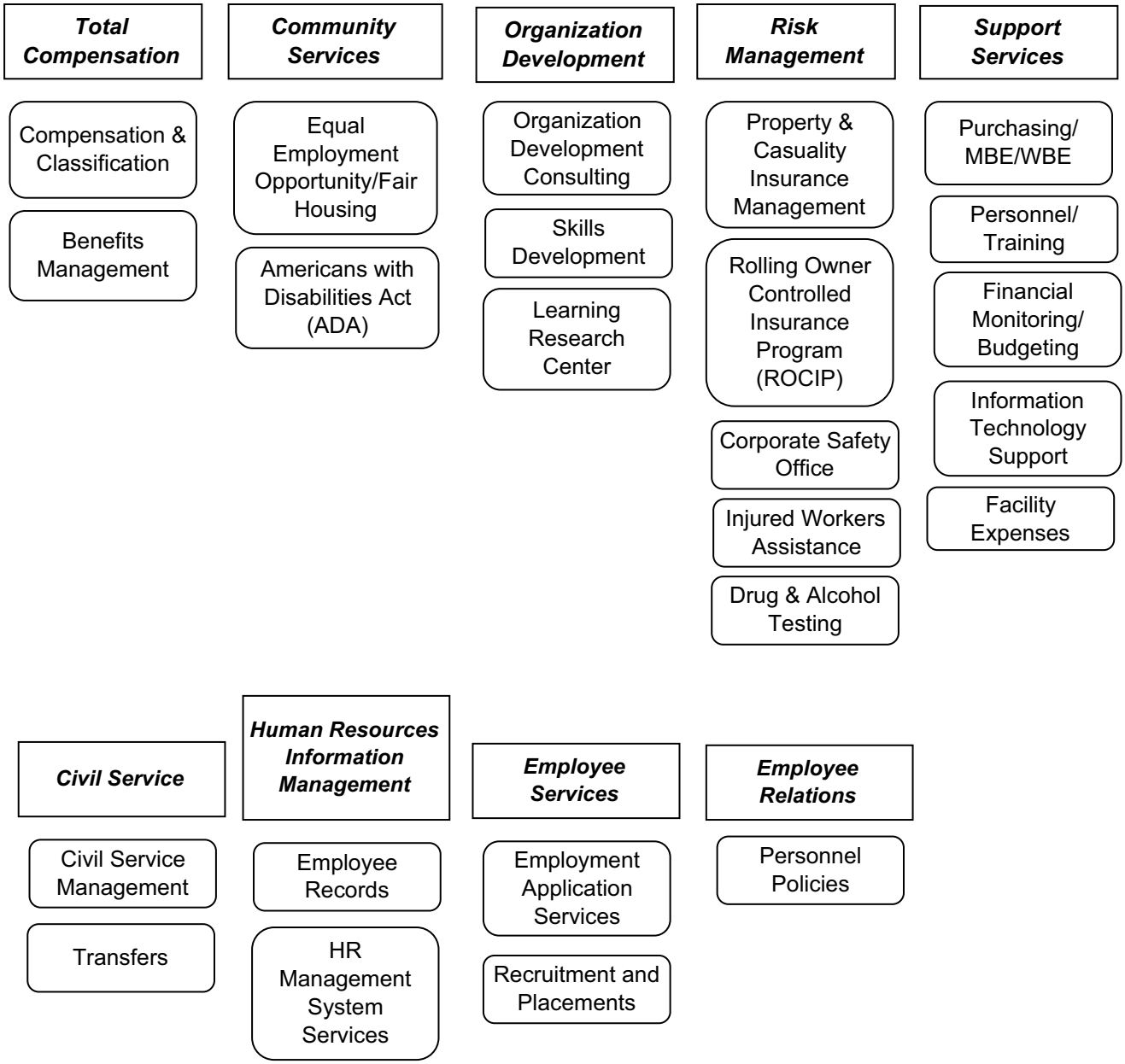
Approved requirements in FY 2005-06 are $5.8 million for vehicle replacements. During FY 2005-06, this fund anticipates purchasing vehicles based on an evaluation conducted by Fleet Services and the departments. Specification of vehicles and purchasing has been turned over to the Financial and Administrative Services Department - Fleet Services Division.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Transfers In	$2,200,000	$4,693,534	$4,693,534	$4,138,936	$4,138,936
Requirements	$2,253,950	$4,693,534	$3,480,389	$5,781,692	$5,781,692

Human Resources

Human Resources
Employee Benefits Fund
Workers Compensation Fund

Human Resources – 2005-06



LEGEND= ***Program*** Activity

Support Services Fund	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$5,794,841	$6,035,856	$6,035,856	$6,772,828	$6,772,828
Full-time Equivalents (FTEs)	86.00	86.00	86.00	90.00	90.00

Human Resources — 2005-06

Mission

The mission of the Human Resources Department is to help City departments attract, motivate, retain and develop qualified, diverse and productive employees.

Goals

- The Human Resources Department will provide department managers with the tools necessary to maintain a productive workforce.
    - Decrease sick leave utilization per 1,000 hours worked from 39.02 to 32.3 hours.
    - Increase employee ratings of personnel policy administration from 58% to 67%.
    - Ensure annual performance evaluations are conducted for at least 98% of the employees.

- The Human Resources Department will help department managers attract and retain a qualified workforce.
    - Reduce the employee turnover rate to 12% or less.
    - Decrease the average time to complete the recruitment process from 21.3 to 20 days or less.
    - Increase employee ratings of overall job satisfaction from 72% to 85%.
    - Reduce the lost time injury rate from 3.59 to below the best practice benchmark of 3.00, based on the Bureau of Labor Statistics (BLS) and Texas Workers' Compensation Commission (TWCC) industry standards.

- The Human Resources Department will provide a competitive and affordable pay and benefits package for City employees.
    - Increase in average cost per employee enrolled in a medical benefits plan is less than or equal to 13%.
    - Increase employee satisfaction with pay from 33% to 50%.
    - Increase employee satisfaction with benefits from 56% to 67%.

To help the department track how well the goals are being met, key indicators have been developed along with appropriate performance measures. The Proposed Budget submitted by the Human Resources Department supports these goals.

Key Indicators

The key indicators used by the Human Resources Department include:

- Citywide employee turnover rate
- Employee ratings of overall job satisfaction
- Number of personnel action grievances resolved
- Average time to complete the recruitment process
- Citywide sick leave utilization per 1,000 hours worked
- Citywide lost time injury rate

Human Resources — Total Budget $6.8 million

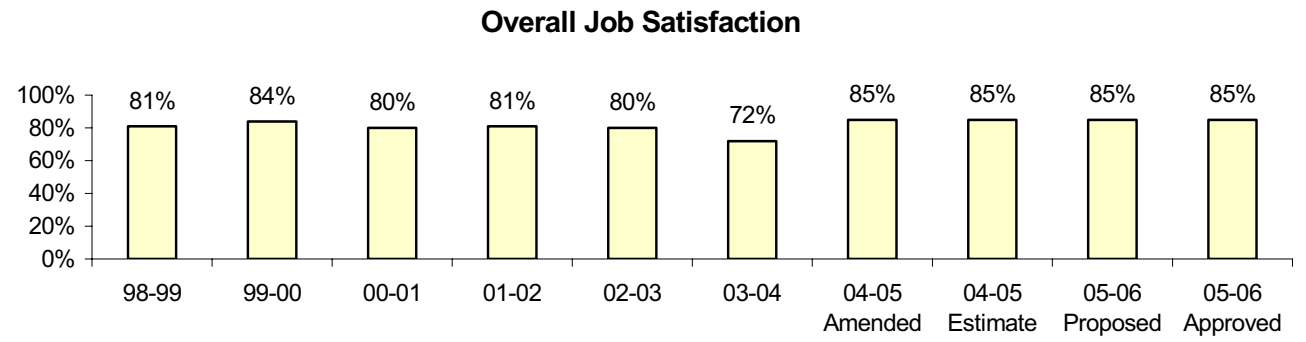
Budget Highlights

The Approved Budget for the Human Resources Department (HRD) includes the personnel and equipment necessary to achieve the goals and objectives of the department.

Management of the Human Resources Service Delivery System

The increasing complexity of managing human resources requires HRD to work closely with departments and City management to address employee issues so that they can achieve their desired business results. Managing employees in today's workplace is becoming increasingly complex due to new legislation, legal interpretations, regulations, and enforcement activities. Ensuring compliance with requirements is further complicated by the decentralized structure of the human resources function in the City.

In addition, due to prior workforce reductions, employees experience increased workloads and are becoming more interested in maintaining a healthy work-family balance. This means that the City needs to address employee concerns in new ways, including the use of flexible work schedules, telecommuting, child care support, paperless personnel records processing and payroll, and electronic dissemination of information.



Note: Results based on a 5-point scale beginning 2003-04, compared to a 4-point scale in prior years

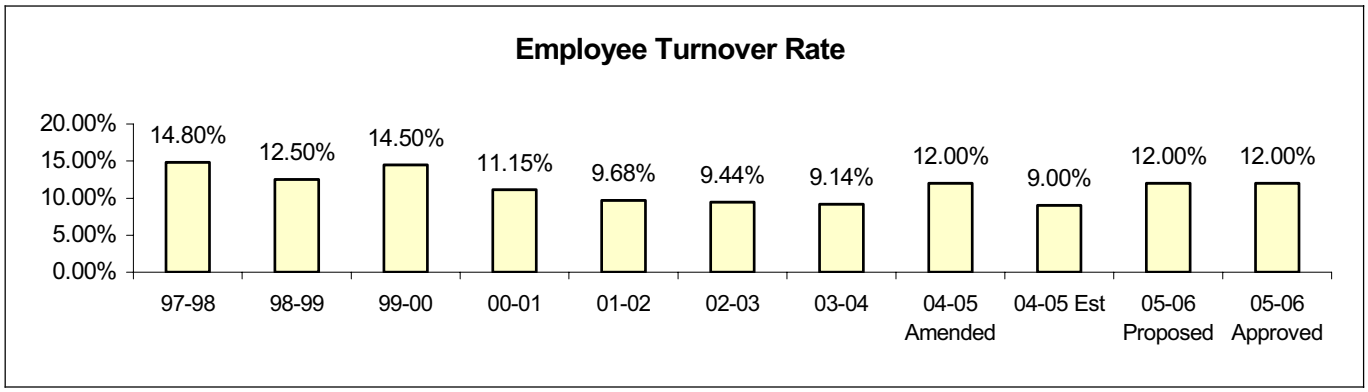
One measure of a healthy organizational climate is overall job satisfaction. For FY 2005-06, overall job satisfaction is expected to remain consistent with FY 2004-05, however, the City continues to explore ways to improve the overall work environment and to support healthy work-family balance.

Maintenance of the Compensation and Classification System

Continued maintenance of the compensation and classification system is needed in order to maintain internal equity and market competitiveness, as well as aid in identifying career progressions in order to retain employees with highly sought after skills. Although the weakened economy in past years had reduced turnover and increased the number of persons looking for jobs, as the economy improves, this trend is expected to reverse. In addition, certain positions such as health care providers continue to be in great demand. In order to address these needs, 2.00 new positions are included in the Compensation Division at a cost of $140,344. Work plans for 2005-06 include market reviews for non-Civil Service positions and implementation of a living wage of $10.90.

Although employee turnover is affected by a variety of factors, a lack of clearly defined career progressions and market competitiveness in certain jobs have been identified as problem areas. The following graph shows the goal of maintaining a City-wide employee turnover rate of 12% or less.

Human Resources — Total Budget $6.8 million

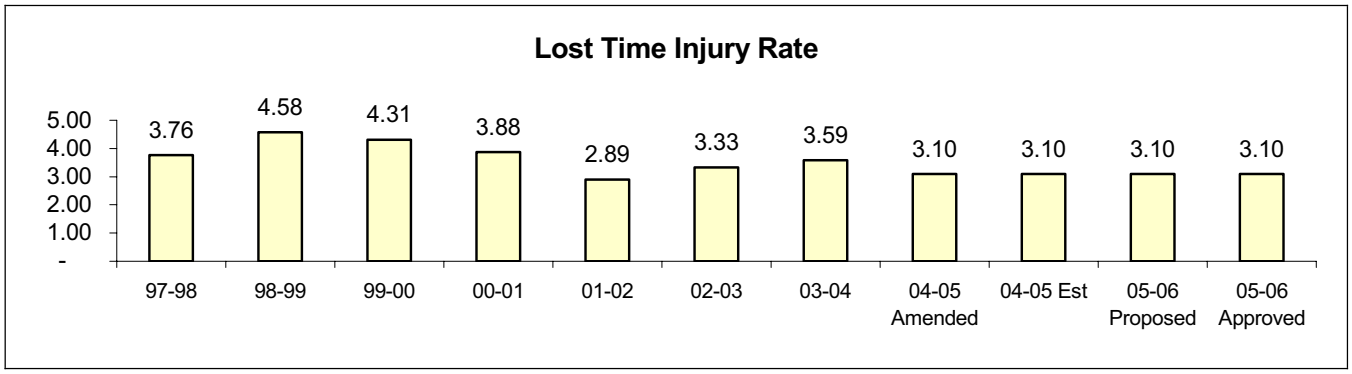


Management of Employee Benefits

A major challenge for the City is being able to offer a competitive benefits package that is affordable to the City. The health care industry is becoming less competitive due to mergers and the failure of health care providers and vendors, legislative mandates, the increasing costs of medical services and products, and the implementation of HIPAA (Health Insurance Portability and Accountability Act), however, it is the department's goal to provide quality coverage at the best possible rate. The rising cost of medical care and prescription drugs, provider reimbursement schedule changes, and provider closings will continue to be a challenge for all employers. In addition, it is difficult to provide affordable coverage for the growing and increasingly younger retiree population. HRD is continuing to explore medical plan options for City of Austin active and retired employees, and has been able to maintain employee insurance and other benefits costs for FY 2005-06 at rates equivalent to that of FY 2004-05.

Risk Management

The Approved Budget maintains staffing of the Corporate Safety Office at the current level in order to decrease the number of employee injuries and decrease workers' compensation costs. The Approved Budget increases funding for property and boiler insurance by $294,643 to replenish the funding level prior to realizing a one-time savings in 2004-05. Insurance rates have begun to stabilize since the 2001 terrorist attacks as well as the floods in Austin and Houston.



The Lost Time Injury Rate measures the number of lost time injuries occurring during the year per the equivalent of 100 employees. Lost time injuries are all injuries where any lost time from work has occurred, not including the time off on the day of the injury. The rate has fluctuated over the past several years, but is steadily decreasing. We expect the rate to decrease as the plans to remedy hazards and unsafe working conditions identified in the baseline safety assessment are implemented. The city's efforts at improving safety have also resulted in reduced workers' compensation costs.

Human Resources — Total Budget $6.8 million

Employment Services

HRD will continue to focus available resources on strengthening the effectiveness and timeliness of the recruiting process. In particular, HRD has developed and implemented e-recruiting methodologies (accepting applications on-line, using web recruiters) that will reduce the amount of processing time required before hiring supervisors receive applications and allow shared applicant pools between departments to be developed. In addition, HRD will strengthen recruiting strategies for hard to fill positions including better marketing of the City as a preferred employer, developing partnerships with local universities and colleges, sponsoring and participating in job fairs, and developing a method for sharing applications across the City. In the Approved Budget for 2005-06 we have included funding in the amount of $149,322 for 2.00 positions that will allow us to centralize the criminal background check process that is required of certain non-Civil Service positions. Centralizing this process will allow for more control and accountability of the information and consistency in application of the standards.

Employee Benefits

The Approved Budget includes an increase of $162,688 for employee performance pay increases, and an increase of $21,398 for living wage adjustments. The Approved Budget also includes $93,511 for a one-time Service Incentive Enhancement.

Capital Budget

The Human Resources Department has no new capital appropriations for FY 2005-06.

Significant Expenditure Changes by Program

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $162,688 for salary increases associated with Pay for Performance in FY 2006. $21,398 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$184,086	
An additional $1,730 has been included for salary increases associated with market adjustments.	$1,730	
The Approved Budget includes $93,511 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$93,511	
2. Total Compensation		
The Approved Budget increases funding for two new Compensation Consultants to conduct citywide classification and compensation reviews.	$139,008	2.00
3. Risk Management		
Funding is increased for public employee blanket and faithful performance bond, as well as the property and boiler insurance premium.	$294,643	
4. Employment Services		
The Approved Budget includes funding for an HR Consultant and an HR Specialist, and associated costs, for city-wide criminal background investigations.	$147,986	2.00
5. Support Services		
Funding is reduced for office rental and parking fees.	($123,992)	

Human Resources – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CIVIL SERVICES MANAGEMENT										
Civil Service Management	$173,856	2.35	$206,176	2.50	$206,651	2.50	$201,412	2.50	$210,542	2.50
Subtotal	$173,856	2.35	$206,176	2.50	$206,651	2.50	$201,412	2.50	$210,542	2.50
COMMUNITY SERVICES										
Americans with Disabilities Act (ADA)	$160,800	1.81	$188,147	1.75	$188,787	1.75	$185,068	1.75	$190,722	1.75
Equal Employment Opportunity / Fair Housing	$120,071	3.00	$179,748	3.00	$236,094	3.00	$172,723	3.00	$181,314	3.00
Subtotal	$280,871	4.81	$367,895	4.75	$424,881	4.75	$357,791	4.75	$372,036	4.75
EMPLOYEE RELATIONS										
Personnel Policies and Procedures	$456,751	6.44	$560,735	6.50	$551,574	6.50	$545,204	6.50	$567,521	6.50
Subtotal	$456,751	6.44	$560,735	6.50	$551,574	6.50	$545,204	6.50	$567,521	6.50
EMPLOYMENT SERVICES										
Employment Application Services	$213,909	4.41	$252,239	4.50	$252,125	4.50	$390,780	6.50	$409,706	6.50
Recruitment and Placements	$323,469	4.75	$373,802	4.75	$354,455	4.75	$348,882	4.75	$364,514	4.75
Subtotal	$537,378	9.16	$626,041	9.25	$606,580	9.25	$739,662	11.25	$774,220	11.25
HUMAN RESOURCES INFORMATION MANAGEMENT										
Employee Records	$252,615	5.00	$269,104	5.00	$269,073	5.00	$258,040	5.00	$272,397	5.00
HR Management System Services	$354,708	4.45	$379,468	4.50	$359,473	4.50	$363,009	4.50	$379,848	4.50
Subtotal	$607,323	9.45	$648,572	9.50	$628,546	9.50	$621,049	9.50	$652,245	9.50
ORGANIZATION DEVELOPMENT										
Learning Research Center	$0	1.06	$0	1.20	$0	1.20	$0	1.20	$0	1.20
Organization Development Consulting	$0	6.80	$0	6.45	$0	6.45	$0	6.45	$0	6.45
Skills Development	$73	1.68	$0	1.85	$0	1.85	$0	1.85	$0	1.85
Subtotal	$73	9.54	$0	9.50	$0	9.50	$0	9.50	$0	9.50
RISK MANAGEMENT										

Human Resources – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Corporate Safety Office	$71,632	2.43	$93,932	2.60	$105,497	2.60	$77,358	2.60	$88,827	2.60
Drug and Alcohol Testing	$52,570	0.80	$55,731	0.75	$55,754	0.75	$55,460	0.75	$57,188	0.75
Injured Workers Assistance	$291,271	4.33	$326,071	4.35	$313,511	4.35	$326,130	4.35	$341,216	4.35
Property and Casualty Insurance Management	$896,003	1.28	$682,012	1.05	$583,546	1.05	$969,133	1.05	$977,403	1.05
Rolling Owner Controlled Insurance Program (ROCIP)	$0	1.19	$0	1.25	$0	1.25	$0	1.25	$0	1.25
Subtotal	$1,311,475	10.03	$1,157,746	10.00	$1,058,308	10.00	$1,428,081	10.00	$1,464,634	10.00
SUPPORT SERVICES										
Administration and Management	$260,537	2.08	$184,190	1.75	$304,238	1.75	$206,251	1.75	$216,273	1.75
Facility Expenses	$85,582	0.00	$84,712	0.00	$87,524	0.00	$67,212	0.00	$67,212	0.00
Financial Monitoring / Budgeting	$254,354	3.37	$268,579	3.40	$268,604	3.40	$261,279	3.40	$276,505	3.40
Information Technology Support	$216,049	2.00	$233,836	2.00	$234,582	2.00	$210,335	2.00	$217,850	2.00
Personnel / Training	$83,996	1.17	$89,827	1.25	$89,834	1.25	$87,847	1.25	$91,746	1.25
Purchasing / M/WBE	$61,527	1.16	$57,858	1.10	$54,625	1.10	$55,359	1.10	$57,672	1.10
Subtotal	$962,045	9.78	$919,002	9.50	$1,039,407	9.50	$888,283	9.50	$927,258	9.50
TOTAL COMPENSATION										
Benefits Management	$985,013	18.22	$1,004,253	18.25	$981,346	18.25	$1,037,786	18.25	$1,095,898	18.25
Compensation & Classification	$480,055	6.22	$532,491	6.25	$525,618	6.25	$664,764	8.25	$695,529	8.25
Subtotal	$1,465,068	24.44	$1,536,744	24.50	$1,506,964	24.50	$1,702,550	26.50	$1,791,427	26.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$12,945	0.00	$12,945	0.00	$288,796	0.00	$12,945	0.00
Subtotal	$0	0.00	$12,945	0.00	$12,945	0.00	$288,796	0.00	$12,945	0.00
Total	$5,794,839	86.00	$6,035,856	86.00	$6,035,856	86.00	$6,772,828	90.00	$6,772,828	90.00

Human Resources – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CIVIL SERVICES MANAGEMENT										
Civil Service Management	$1,872	0.00	$0	0.00	$154	0.00	$0	0.00	$0	0.00
Subtotal	$1,872	0.00	$0	0.00	$154	0.00	$0	0.00	$0	0.00
COMMUNITY SERVICES										
Americans with Disabilities Act (ADA)	$0	0.00	$0	0.00	$289	0.00	$0	0.00	$0	0.00
Equal Employment Opportunity / Fair Housing	$298	0.00	$0	0.00	$5,200	0.00	$0	0.00	$0	0.00
Subtotal	$298	0.00	$0	0.00	$5,489	0.00	$0	0.00	$0	0.00
EMPLOYEE RELATIONS										
Personnel Policies and Procedures	$116	0.00	$0	0.00	$55	0.00	$0	0.00	$0	0.00
Subtotal	$116	0.00	$0	0.00	$55	0.00	$0	0.00	$0	0.00
EMPLOYMENT SERVICES										
Employment Application Services	$0	0.00	$0	0.00	$587	0.00	$0	0.00	$0	0.00
Recruitment and Placements	$0	0.00	$0	0.00	$176	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$0	0.00	$763	0.00	$0	0.00	$0	0.00
HUMAN RESOURCES INFORMATION MANAGEMENT										
Employee Records	$64	0.00	$0	0.00	$316	0.00	$0	0.00	$0	0.00
HR Management System Services	$316	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$380	0.00	$0	0.00	$316	0.00	$0	0.00	$0	0.00
ORGANIZATION DEVELOPMENT										
Learning Research Center	$412,041	0.00	$433,486	0.00	$435,946	0.00	$445,710	0.00	$445,710	0.00
Organization Development Consulting	$467,960	0.00	$464,169	0.00	$464,169	0.00	$484,177	0.00	$484,177	0.00
Skills Development	$133,107	0.00	$244,686	0.00	$242,926	0.00	$250,152	0.00	$250,152	0.00
Subtotal	$1,013,108	0.00	$1,142,341	0.00	$1,143,041	0.00	$1,180,039	0.00	$1,180,039	0.00
RISK MANAGEMENT										

Human Resources – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Corporate Safety Office	$112,039	0.00	$158,458	0.00	$135,346	0.00	$167,230	0.00	$167,230	0.00
Drug and Alcohol Testing	$25,725	0.00	$0	0.00	$21,005	0.00	$0	0.00	$0	0.00
Rolling Owner Controlled Insurance Program (ROCIP)	$75,001	0.00	$80,073	0.00	$75,000	0.00	$82,880	0.00	$82,880	0.00
Subtotal	$212,765	0.00	$238,531	0.00	$231,351	0.00	$250,110	0.00	$250,110	0.00
SUPPORT SERVICES										
Administration and Management	$10,611	0.00	$0	0.00	$434	0.00	$0	0.00	$0	0.00
Subtotal	$10,611	0.00	$0	0.00	$434	0.00	$0	0.00	$0	0.00
TOTAL COMPENSATION										
Benefits Management	$146,717	0.00	$182,055	0.00	$182,055	0.00	$192,660	0.00	$192,660	0.00
Compensation & Classification	$3	0.00	$0	0.00	$15	0.00	$0	0.00	$0	0.00
Subtotal	$146,720	0.00	$182,055	0.00	$182,070	0.00	$192,660	0.00	$192,660	0.00
Total	$1,385,870	0.00	$1,562,927	0.00	$1,563,673	0.00	$1,622,809	0.00	$1,622,809	0.00

Human Resources – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COMMUNITY SERVICES										
Equal Employment Opportunity / Fair Housing	$375,334	5.00	$309,275	5.00	$309,275	5.00	$359,913	5.00	$359,913	5.00
Subtotal	$375,334	5.00	$309,275	5.00	$309,275	5.00	$359,913	5.00	$359,913	5.00
Total	$375,334	5.00	$309,275	5.00	$309,275	5.00	$359,913	5.00	$359,913	5.00

Employee Benefits Fund—2005-06

Purpose and Nature of Fund

The Employee Benefits Fund was established to finance the City's benefits program, which includes: a self-funded medical and dental program, a health maintenance organization (HMO), retiree medical and dental, basic and supplemental life insurance and accidental death and dismemberment (AD&D) program, a short and long-term disability program, an employee assistance program, a wellness program, a child care program, unemployment and a prepaid legal program.

Factors Affecting Revenue

The programs provided through the Employee Benefits Fund are paid for by a contribution from the City, contributions of active employees, retirees, and COBRA participants. Revenue from participant contributions is determined by the number of participants enrolled and the type of benefits each participant selects. The City's contribution is based on a budgeted amount per eligible position.

The Employee Benefits Fund's approved revenue for 2005-06 is $101.4 million, a $3.9 million increase from the 2004-05 Amended Budget. The 2005-06 Approved Budget also reflects a $14.9 million beginning balance, a $8.2 million increase from the 2004-05 Amended Budget. The $14.9 million beginning balance includes $7.5 million of stop loss and claims reserves that are being carried forward to 2005-06.

Factors Affecting Requirements

The Employee Benefits Fund's approved requirements for 2005-06 are $116.3 million, a $12.1 million increase from 2004-05 Amended Budget. This increase is primarily the result of increased health care costs.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$88,129,266	$97,510,231	$97,840,652	$101,430,764	$101,430,764
Requirements	$86,136,345	$104,164,648	$91,911,847	$116,305,481	$116,305,481

Workers' Compensation Fund—2005-06

Purpose and Nature of Fund

The Workers' Compensation Fund provides payments mandated by state law for City employees' medical expenses associated with job-related injuries and illnesses. The fund also compensates eligible individuals with indemnity payments as required by the State of Texas. In addition, the fund supports other related activities such as safety programs and the Return to Work program. Workers' Compensation expenses are funded entirely by transfers from the General Fund and other City of Austin funds.

Factors Affecting Revenue

The FY 2005-06 Workers' Compensation Fund includes Transfers In totaling $7.2 million, a $5.1 million decrease from the FY 2004-05 Amended Budget. The 2005-06 Approved Budget also reflects a $7.6 million beginning balance, a $4.4 million increase from the 2004-05 Amended Budget. These sources provide sufficient funding to meet projected expenses for 2005-06.

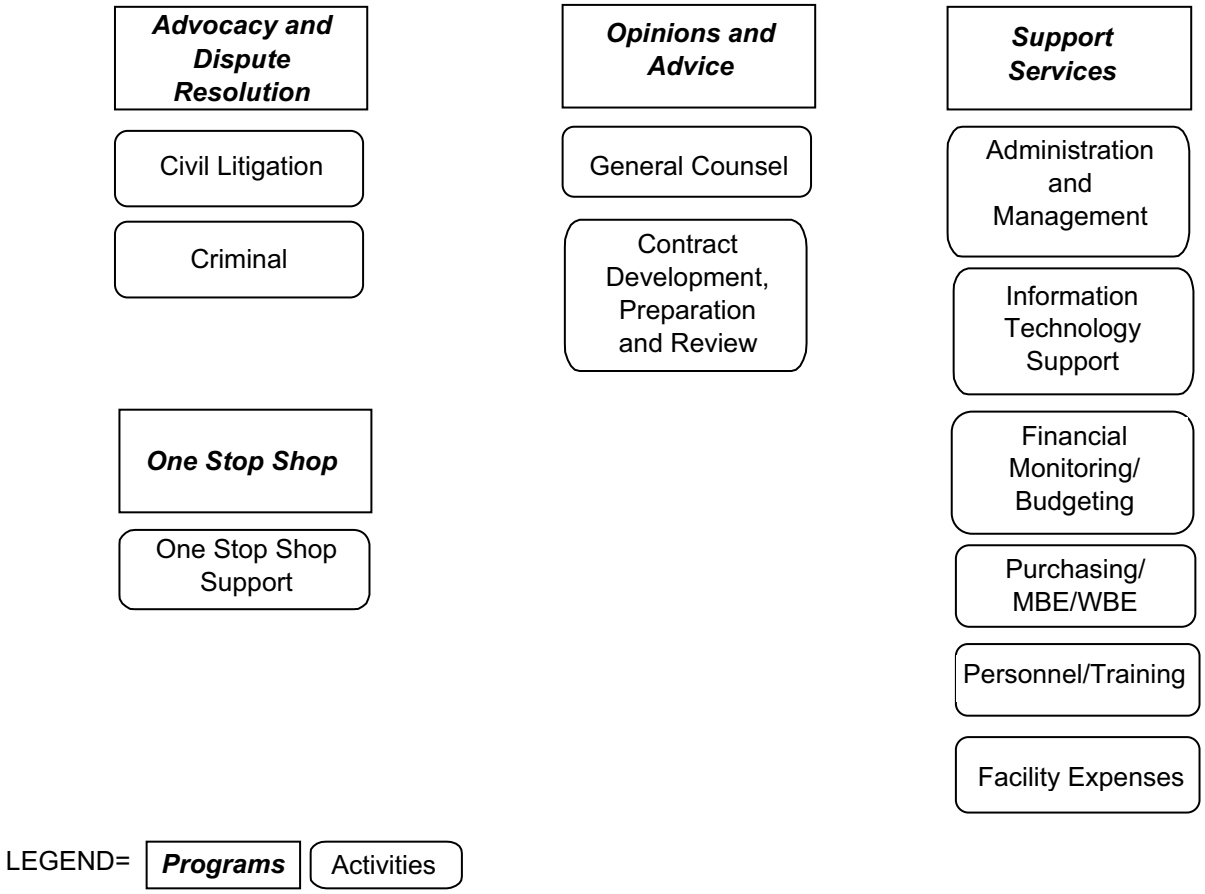
Factors Affecting Requirements

Approved requirements for 2005-06 for the Workers' Compensation Fund are $14.8 million, a $0.6 million decrease from the FY 2004-05 Amended Budget. Operations and Administration is projected to increase $0.8 million, while Medical Benefits decrease $ 0.9 million. Settlements and Impairment Benefits are projected to decrease $0.2 million. The Claims Reserve, which is based on claims expenditures, is projected to decrease $0.2 million and is included in total requirements for FY 2005-06.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Transfers In	$12,208,790	$12,262,961	$12,262,961	$7,199,009	$7,199,009
Requirements	$9,344,106	$15,412,028	$9,360,110	$14,778,049	$14,778,049

Law

Law — 2005-06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$5,963,685	$6,509,626	$6,372,695	$6,736,813	$6,736,813
Full-time Equivalents (FTEs)	73.00	74.00	74.00	78.00	78.00

Law — 2005-06

Mission

The mission of the Law Department is to provide quality legal services to the City of Austin so that it can govern lawfully and serve the community effectively.

Goals

To deliver legal services of the highest quality, the Law Department has adopted the following goals and key strategies:

- Maintain client satisfaction with timeliness of advice provided at 85%
- Maintain client satisfaction with clarity and relevance of advice provided at 85%
- Keep the average cost per hour paid for outside counsel services below $275
- Maintain staff turnover at less than 10%

Key Indicators

The Law Department will use the following key indicators to monitor progress in achieving its business plan goals:

- Percent of civil litigation cases resolved in favor of the City or within established settlement range
- Percent of clients that report advice provided by attorneys was clear and relevant
- Percent of clients that report advice provided by attorneys was timely
- City's average in-house rate per hour (including overhead costs) compared to average hourly rate for outside counsel services
- Employee turnover rate

Law — Total Budget $6.7 million

Budget Highlights

In the coming fiscal year, the challenge for the Law Department is to meet ever increasing demands for services despite the challenges associated with a recovering City economy. This Approved Budget strives to maintain current services at the quality level required by our clients.

The Law Department Approved Budget for Fiscal Year (FY) 2005-06 totals $6.7 million which represents an increase of $0.3 million from FY 2004-05. This increase is mainly due to personnel costs related to 4.0 new positions.

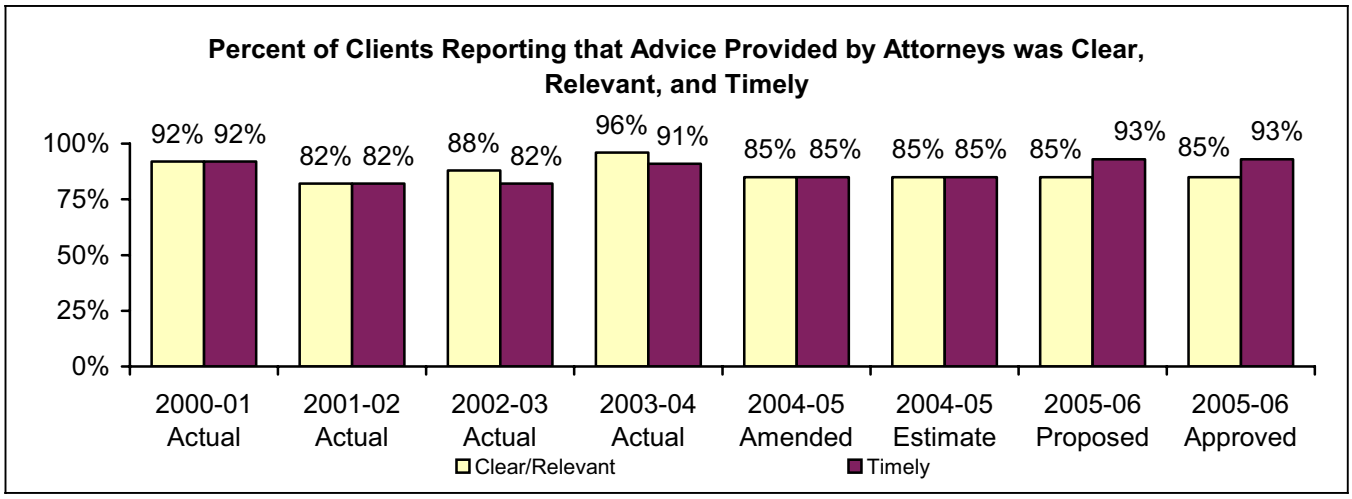
Advocacy & Dispute Resolution Program

As part of the FY 2004-05 Approved Budget, the City's code compliance and enforcement functions were consolidated in Solid Waste Services to enhance and improve services. It is anticipated that this comprehensive approach will allow the City to more effectively service specific problem areas and be more responsive to customers who are increasingly concerned about code compliance issues. Due to increased legal service needs in the area of Code Compliance, Solid Waste Services temporarily reclassified an administrative assistant position to an Attorney Senior position. The FY 2005-06 Approved Budget includes adding one Attorney Senior position, located in Solid Waste Services, to the Law Department's budget since the position reports to the City Attorney. There will be no financial cost to the Law Department because Solid Waste Services will continue to fund the position.

In addition, Municipal Court will conduct a 10-week pilot juvenile appearance docket to increase juvenile case disposition and compliance rate. The Law Department will be required to provide contracted Prosecutors. The FY 2005-06 Approved Budget includes an additional $12,000 to cover these expenses. If the pilot proves effective additional staff will be required in FY 2006-07.

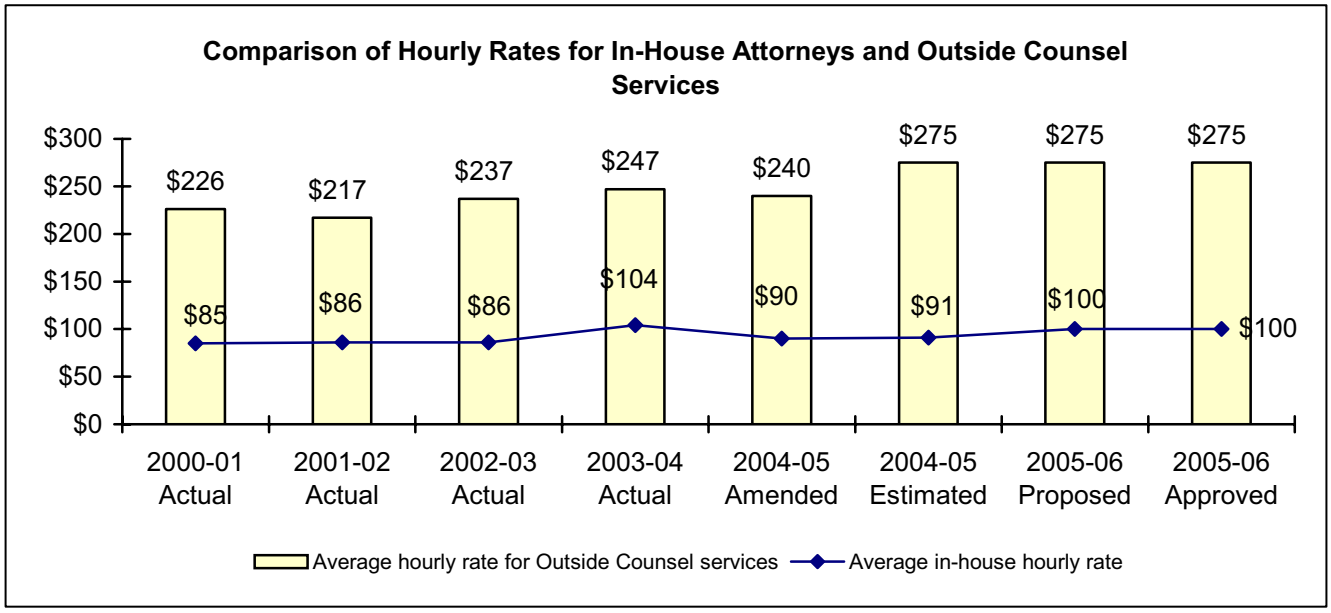
Advocacy & Dispute Resolution and Opinions & Advice Programs

The FY 2005-06 Approved Budget includes an additional $0.2 million and three support staff positions. According to a 2004 audit of the Law Department by the Office of the City Auditor, additional support staff is needed to enable the department to leverage existing attorney resources and increase timeliness in response to customer requests. Two paralegals and one additional legal secretary will enable the department to approach meeting best practices standards for support staff based on divisional needs and will increase client satisfaction with the timeliness of advice provide by attorneys.



Law — Total Budget $6.7 million

The Department's key indicator, client satisfaction, is tracked by an annual survey of the Law Department's clients and is conducted at the end of each fiscal year. In previous years, the Law Department conducted an automated survey where department directors reported their opinions on-line. The most recent survey was administered in partnership with the Office of the City Auditor. The initial response rate was only 43%, but yielded very positive overall feedback. We will continue to work to increase the response rate to 90% or more. The FY 2004-05 estimated and FY 2005-06 approved customer satisfaction rates are 85%. The FY 2005-06 Approved Budget increase to the staffing level by 4.0 FTEs will allow the Law Department to meet increasing workload demands, which will maintain the customer satisfaction rate.



One of the Department's key strategies to improve client satisfaction is to develop in-house experts on emerging legal issues so that the City may continue to benefit from the combination of high quality products and affordable rates that only in-house legal counsel can provide. As the key indicator graph above illustrates, in-house attorneys are more cost-effective than outside contracts.

Support Services Program

The department relocated from Norwood Tower to the new City Hall in December 2004 and the related lease expired in February 2005. The approved budget reflects the resulting $0.3 million reduction in lease costs. The FY 2005-06 Approved Budget includes a $1,031 projected increase in lease costs for the Prosecutors' Office.

Capital Budget

The Law Department has no new Capital Improvement Projects planned for FY 2005-06.

Significant Revenue and Expenditure Changes by Program

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $190,225 for salary increases associated with Pay for Performance in FY 2006. $3,127 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$193,352	
An additional $90,083 has been included for salary increases associated with market adjustments, including Prosecutors Office.	$90,083	
The Approved Budget includes $108,953 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$108,953	
2. Advocacy and Dispute Resolution		
The Approved Budget includes a decrease of $102,228 due to reimbursement by the Solid Waste Services Department for legal services.	($102,228)	
The Approved Budget includes an increase of 1.0 new FTE for a Code Enforcement Attorney. Due to the back charge of this position to the Solid Waste Services Department, there are no costs to the Law Department associated with this FTE.	$0	1.00
The Approved Budget includes an increase of $12,000 for temporary Prosecutors for Pilot Saturday Juvenile Dockets.	$12,000	
The Approved Budget includes an increase of $13,810 for terminal pay.	$13,810	
The Approved Budget includes an increase for continuing legal education to increase skill levels of staff.	$6,000	
The Approved Budget includes a rental increase for the Prosecutor's Office.	$1,031	
3. Opinions and Advice		
The Approved Budget includes an increase for 1 Legal Secretary and 2 Paralegals to bring support staff level within industry benchmark levels.	$155,044	3.00
The Approved Budget includes an increase of $50,865 due to elimination of reimbursement by the Solid Waste Services for legal services.	$50,865	
The Approved Budget includes an increase of $11,600 for terminal pay.	$11,600	
4. Support Services		
The Approved Budget includes a decrease of $17,600 for the one-time purchase of a replacement server and printers in FY 2005.	($17,600)	
The Approved Budget includes reduced funding for lease and parking costs due to the relocation of departmental functions from Norwood Towers to City Hall.	($295,723)	

Law – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
ADVOCACY & DISPUTE RESOLUTION										
Civil Litigation	$1,841,163	21.86	$1,907,092	22.85	$1,839,458	22.85	$1,689,754	23.13	$1,774,544	23.13
Criminal Prosecution	$754,137	11.00	$811,550	11.00	$806,838	11.00	$835,898	11.00	$946,027	11.00
Subtotal	$2,595,300	32.86	$2,718,642	33.85	$2,646,296	33.85	$2,525,652	34.13	$2,720,571	34.13
ONE STOP SHOP										
One Stop Shop Support	$0	0.00	$93,625	1.00	$94,625	1.00	$101,569	1.00	$106,438	1.00
Subtotal	$0	0.00	$93,625	1.00	$94,625	1.00	$101,569	1.00	$106,438	1.00
OPINIONS AND ADVICE										
Contract Development, Preparation, and Review	$733,880	11.15	$1,095,694	11.12	$988,181	11.12	$1,054,238	11.67	$1,103,219	11.67
General Counsel	$1,942,911	21.09	$1,974,096	20.88	$2,056,213	20.88	$2,051,393	23.45	$2,155,289	23.45
Subtotal	$2,676,791	32.24	$3,069,790	32.00	$3,044,394	32.00	$3,105,631	35.12	$3,258,508	35.12
SUPPORT SERVICES										
Administration and Management	$176,615	2.30	$243,983	2.55	$209,548	2.55	$206,539	1.90	$216,115	1.90
Financial Monitoring / Budgeting	$51,796	0.63	$44,633	0.63	$40,302	0.63	$43,857	0.65	$45,794	0.65
Information Technology Support	$279,353	2.50	$168,872	1.50	$168,753	1.50	$179,990	1.75	$186,286	1.75
Personnel / Training	$70,395	0.75	$47,391	0.75	$44,422	0.75	$44,041	0.75	$45,995	0.75
Purchasing / M/WBE	$113,436	1.72	$108,304	1.72	$109,969	1.72	$136,716	2.70	$142,720	2.70
Subtotal	$691,595	7.90	$613,183	7.15	$572,994	7.15	$611,143	7.75	$636,910	7.75
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$14,386	0.00	$14,386	0.00	$392,818	0.00	$14,386	0.00
Subtotal	$0	0.00	$14,386	0.00	$14,386	0.00	$392,818	0.00	$14,386	0.00
Total	$5,963,685	73.00	$6,509,626	74.00	$6,372,695	74.00	$6,736,813	78.00	$6,736,813	78.00

Law – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
ADVOCACY & DISPUTE RESOLUTION										
Civil Litigation	$109,784	0.00	$26,080	0.00	$88,639	0.00	$247,452	0.00	$247,452	0.00
Criminal Prosecution	$195	0.00	$1,200	0.00	$1,200	0.00	$1,200	0.00	$1,200	0.00
Subtotal	$109,979	0.00	$27,280	0.00	$89,839	0.00	$248,652	0.00	$248,652	0.00
OPINIONS AND ADVICE										
Contract Development, Preparation, and Review	$236,234	0.00	$112,970	0.00	$112,970	0.00	$65,821	0.00	$65,821	0.00
General Counsel	$566,726	0.00	$247,995	0.00	$232,498	0.00	$259,142	0.00	$259,142	0.00
Subtotal	$802,960	0.00	$360,965	0.00	$345,468	0.00	$324,963	0.00	$324,963	0.00
SUPPORT SERVICES										
Administration and Management	$222	0.00	$0	0.00	$60	0.00	$0	0.00	$0	0.00
Information Technology Support	$398	0.00	$0	0.00	$413	0.00	$0	0.00	$0	0.00
Subtotal	$620	0.00	$0	0.00	$473	0.00	$0	0.00	$0	0.00
Total	$913,559	0.00	$388,245	0.00	$435,780	0.00	$573,615	0.00	$573,615	0.00

Management Services

Management Services — 2005-06

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$2,999,409	$3,662,890	$3,521,801	$3,643,824	$3,643,824
Full-time Equivalents (FTEs)	32.25	29.25	29.25	29.25	29.25

Management Services — 2005-06

Mission

The mission of the Management Services Department is to ensure that all City Council priorities, policies, and programs are successfully implemented and effectively managed.

Goals

Provide thorough and timely assistance to the Mayor and Council by ensuring that 95% of the time Council Agenda packets are available four business days prior to Council meetings through the City Clerk's Office and the City of Austin Website.

Provide thorough and timely assistance to City staff through the Agenda Management System by ensuring that 90% percent of surveyed staff rated assistance as excellent or acceptable.

Support, promote, initiate and monitor legislation that strengthens and protects the City's interests. The City will have an 85% success rate for key bills during the Legislative Session.

Enhance public confidence and trust by educating the community and law enforcement and by promoting the highest degree of mutual respect between police officers and the public.

- 90% of respondents to the Community Satisfaction Survey will strongly agree or agree that Office of Police Monitor staff handled their complaint professionally and promptly
- The Office of the Police Monitor will conduct at least 50 outreach meetings/educational forums around the city to educate the public about the Office of the Police Monitor and complaint procedures

Implement and execute the policies set by the City Council and perform the duties and responsibilities specified in the City Charter to ensure economic, environmental, and cultural prosperity throughout the community by developing a financial plan and the annual budget by the dates established.

Make Austin's workforce the most ethical municipal workforce in the country.

- The ethics policies will be 100% revised by 2007
- Web-based and regularly scheduled in-person integrity training will be available to 100% of the workforce by 2008

Key Indicators

The key indicators used by the Management Services Department to track how well goals are being met include:

- Percent of priority bills with a positive outcome for the City
- Percent of surveyed AMS users that rated assistance as excellent or acceptable
- Percent of Council Agenda packets available four business days prior to Council meeting (end of business Friday before meeting)
- Percent of respondents who strongly agree or agree that Office of the Police Monitor staff handled their complaint professionally and promptly
- Number of outreach meetings/educational forums conducted by the Office of the Police Monitor

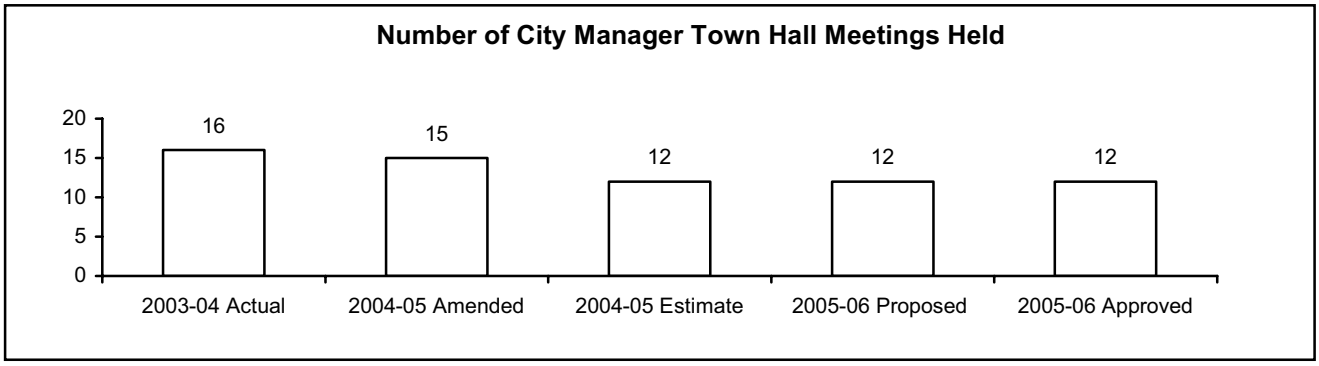
Management Services — Total Budget $3.9 million

Budget Highlights

Management Services Approved Budget includes requirements of $3,643,824 and 29.25 FTEs.

Management Services

The Government Relations Office (GRO) will move in FY 2005 from leased space into the City Hall and generate ($50,000) in office lease savings. Also, an increase of $10,000 in GRO's travel budget will enable staff to meet and foster relationships with various groups in Washington D.C.



The City Manager is committed to reaching out to the community, citizens, boards and commissions and employees. She conducts a number of Town Hall meetings throughout each year to maintain an open communication with boards and commissions and with the workforce. To further enhance workforce relations, the City Manager has established a Workforce Committee composed of members from each department and five of the major employee organizations to serve as an employee advisory group.

The Approved Budget transfers (6.00) FTEs and associated costs from the Office of Emergency Management to the Department of Safety and Emergency Management.

Employee Benefits

The Approved Budget includes $78,885 for an anticipated increase in Pay for Performance and salary adjustments associated with the living wage increase to $10.90 per hour in FY 2006. An additional $177,233 has been included for salary increases associated with market adjustments. A one-time 2 percent service incentive enhancement pay to non-civil service employees is also approved.

Capital Budget

The FY 2005-06 Approved Capital Budget does not include any new appropriations for Management Services Department.

Significant Revenue and Expenditure Changes by Program

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $78,885 for salary increases associated with Pay for Performance in FY 2006. $1,558 is also included for salary increases associated with the living wage increasing to $10.90 per hour in FY 2006.	$80,443	
An additional $177,233 has been included for salary increases associated with market adjustments.	$177,233	
The Approved Budget includes $45,194 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$45,194	
2. Emergency Management		
The Approved Budget includes $7,900 in contractual and commodities associated with expiring grant funding.	$7,900	
The Approved Budget includes a transfer of ($270,736) to the Safety and Emergency Management Department. *	($270,736)	
3. Management Services		
The Government Relations Office (GRO) will be moving into City Hall in FY 2005, generating ($50,000) in office lease savings. These savings are partially offset by an increase of $10,000 in GRO's travel budget. The additional funds will enable staff to meet and foster relationships with various groups in Washington D.C.	($40,000)	
To more accurately reflect expenditures, 3.00 FTEs and $136,500 have been transferred into this program from Support Services.	$136,500	3.00
4. Support Services		
The Approved Budget includes a decrease in vehicle maintenance of ($3,419).	($3,419)	
To more accurately reflect expenditures, (3.00) FTEs and ($136,500) have been transferred from this program to Management Services.	($136,500)	(3.00)

* A Budget Amendent on August 4, 2005 created the Department of Public Safety and Emergency Management. Management Services transferred 3.20 FTEs and $29,130 to fund PSEM for six weeks at the conclusion of FY 2005.

Management Services – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
EMERGENCY MANAGEMENT										
Preparedness / Mitigation	$214,713	1.80	$162,316	0.00	$177,794	0.00	$0	0.00	$0	0.00
Response	$20,424	1.00	$91,175	0.00	$61,117	0.00	$0	0.00	$0	0.00
Subtotal	$235,136	2.80	$253,491	0.00	$238,911	0.00	$0	0.00	$0	0.00
MANAGEMENT SERVICES										
Agenda Preparation	$90,596	2.00	$94,137	2.00	$95,136	2.00	$145,489	3.00	$151,584	3.00
City Management	$1,097,503	12.75	$1,317,286	12.25	$1,109,287	12.25	$1,519,049	14.25	$1,594,650	14.25
Governmental Relations	$752,355	3.00	$951,192	3.00	$1,049,290	3.00	$925,446	3.00	$937,749	3.00
Integrity Office	$0	0.00	$172,133	1.00	$140,939	1.00	$164,541	1.00	$170,685	1.00
Police Oversight Monitoring	$525,212	7.00	$611,453	7.00	$576,918	7.00	$640,707	7.00	$664,181	7.00
Subtotal	$2,465,666	24.75	$3,146,201	25.25	$2,971,570	25.25	$3,395,232	28.25	$3,518,849	28.25
SUPPORT SERVICES										
Administration and Management	$295,067	4.70	$247,116	4.00	$295,569	4.00	$107,204	1.00	$109,224	1.00
Personnel / Training	$3,440	0.00	$10,157	0.00	$9,826	0.00	$9,826	0.00	$9,826	0.00
Subtotal	$298,507	4.70	$257,273	4.00	$305,395	4.00	$117,030	1.00	$119,050	1.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$5,925	0.00	$5,925	0.00	$131,562	0.00	$5,925	0.00
Subtotal	$0	0.00	$5,925	0.00	$5,925	0.00	$131,562	0.00	$5,925	0.00
Total	$2,999,310	32.25	$3,662,890	29.25	$3,521,801	29.25	$3,643,824	29.25	$3,643,824	29.25

Management Services – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
EMERGENCY MANAGEMENT										
Preparedness / Mitigation	$4,341	0.00	$0	0.00	$8,557	0.00	$0	0.00	$0	0.00
Subtotal	$4,341	0.00	$0	0.00	$8,557	0.00	$0	0.00	$0	0.00
MANAGEMENT SERVICES										
City Management	$42,303	0.00	$54,557	0.00	$68	0.00	$234,013	0.00	$234,013	0.00
Subtotal	$42,303	0.00	$54,557	0.00	$68	0.00	$234,013	0.00	$234,013	0.00
SUPPORT SERVICES										
Administration and Management	$0	0.00	$0	0.00	$17,574	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$0	0.00	$17,574	0.00	$0	0.00	$0	0.00
Total	$46,644	0.00	$54,557	0.00	$26,199	0.00	$234,013	0.00	$234,013	0.00

Management Services – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
EMERGENCY MANAGEMENT										
Preparedness / Mitigation	$997,983	3.50	$1,710,424	0.00	$1,710,424	0.00	$0	0.00	$0	0.00
Subtotal	$997,983	3.50	$1,710,424	0.00	$1,710,424	0.00	$0	0.00	$0	0.00
Total	$997,983	3.50	$1,710,424	0.00	$1,710,424	0.00	$0	0.00	$0	0.00

Mayor and Council

Mayor and Council — 2005–06

Total for Mayor and Council, including funding from Office of the City Clerk, by place:

Mayor's Office	2005-06 Proposed	2005-06 Approved
Requirements	$354,106	$354,106
Full-time Equivalents (FTEs)	5.00	5.00

Council Place 1	2005-06 Proposed	2005-06 Approved
Requirements	$201,124	$201,124
Full-time Equivalents (FTEs)	3.00	3.00

Council Place 2	2005-06 Proposed	2005-06 Approved
Requirements	$201,124	$201,124
Full-time Equivalents (FTEs)	3.00	3.00

Council Place 3	2005-06 Proposed	2005-06 Approved
Requirements	$201,124	$201,124
Full-time Equivalents (FTEs)	3.00	3.00

Council Place 4	2005-06 Proposed	2005-06 Approved
Requirements	$201,124	$201,124
Full-time Equivalents (FTEs)	3.00	3.00

Council Place 5	2005-06 Proposed	2005-06 Approved
Requirements	$201,124	$201,124
Full-time Equivalents (FTEs)	3.00	3.00

Council Place 6	2005-06 Proposed	2005-06 Approved
Requirements	$201,124	$201,124
Full-time Equivalents (FTEs)	3.00	3.00

Shared Administrative Costs	2005-06 Proposed	2005-06 Approved
Requirements	$114,140	$114,140
Full-time Equivalents (FTEs)	1.00	1.00

Mayor and Council Budget

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$529,422	$593,869	$593,869	$578,967	$578,967
Full-time Equivalents (FTEs)	7.00	7.00	7.00	7.00	7.00

Mayor and Council Support Funded Through the Office of the City Clerk

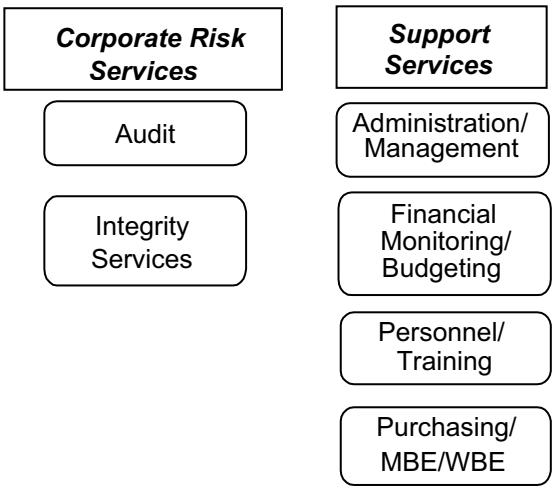
	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$911,770	$1,080,045	$1,080,045	$1,096,023	$1,096,023
Full-time Equivalents (FTEs)	16.00	17.00	17.00	17.00	17.00

Significant Revenue and Expenditure Changes by Program

Expenditure Changes	**Dollars**	**FTEs**
1. Mayor and Council		
The FY 2006 Approved Budget includes a transfer to Clerk from Mayor and Council's budget of $3,050 to increase the budget for temporary staff in the Mayor's Office.	($3,050)	
Expenses of $11,852 transferred out of Mayor and Council to Clerk for personnel in Mayor and Council Support.	($11,852)	
2. Office of the City Clerk funded Mayor and Council Support		
The Approved Budget includes $1,076 for a one-time 2 percent service incentive enhancement pay to non-civil service employees which is included in the City Clerk's budget	$1,076	
The Approved Budget includes pay for performance in the amount of $27,323 which is included in the City Clerk budget.		

Office of the City Auditor

Office of the City Auditor — 2005-06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$1,392,491	$1,397,066	$1,397,066	$1,408,773	$1,408,773
Full-Time Equivalents (FTEs)	20.55	20.30	20.30	20.30	20.30

Office of the City Auditor — 2005-06

Mission

The mission of the Office of the City Auditor is to help improve the City and make it more accountable to citizens.

Goals

To help the department achieve its mission the following goals have been developed:

1. Improve effectiveness of City programs and activities.
    - Percent of recommendations from current year audit reports that management agrees to implement maintained at 95% or better
    - Percent of tested recommendations for which status was verified as reported by management maintained at 80% or better

2. Focus attention on significant current and future risks to the City.
    - Percent of Citywide activities assessed for risk each year maintained at 33% or better

3. Promote honesty and openness in conduct of City business.
    - Percent of proven cases investigated to completion where accountability action occurs at 95% or better
    - Percent of unfounded cases investigated to completion where accountability action occurs at 75% or better
    - Percent of disproven cases investigated to completion where accountability action occurs at 50% or better
    - Improve positive employee responses to ethics questions in the Listening to the Workforce Survey above the 2003 level of 65%

4. Improve economy and efficiency of the City in managing resources.
    - Percent of recommendations from current year audit reports that management agrees to implement maintained at 95% or better
    - Percent of tested recommendations for which status was verified as reported by management maintained at 80% or better

5. Strengthen OCA's capacity for leadership and innovation.
    - City Council satisfaction rating of OCA services maintained at 3.0 or better
    - Percent of OCA audit staff that have satisfied GAS Continuing Education Requirements maintained at 93% or better

Key Indicators

The key indicators used by the Office of the City Auditor are the program results measures for each of the two direct service activities. The key indicators are:

- Council satisfaction with audit projects
- Percent of recommendations management agrees to implement
- Percent of proven cases investigated to completion where accountability action occurs
- Percent of unfounded cases investigated to completion where accountability action occurs
- Percent of disproven cases investigated to completion where accountability action occurs

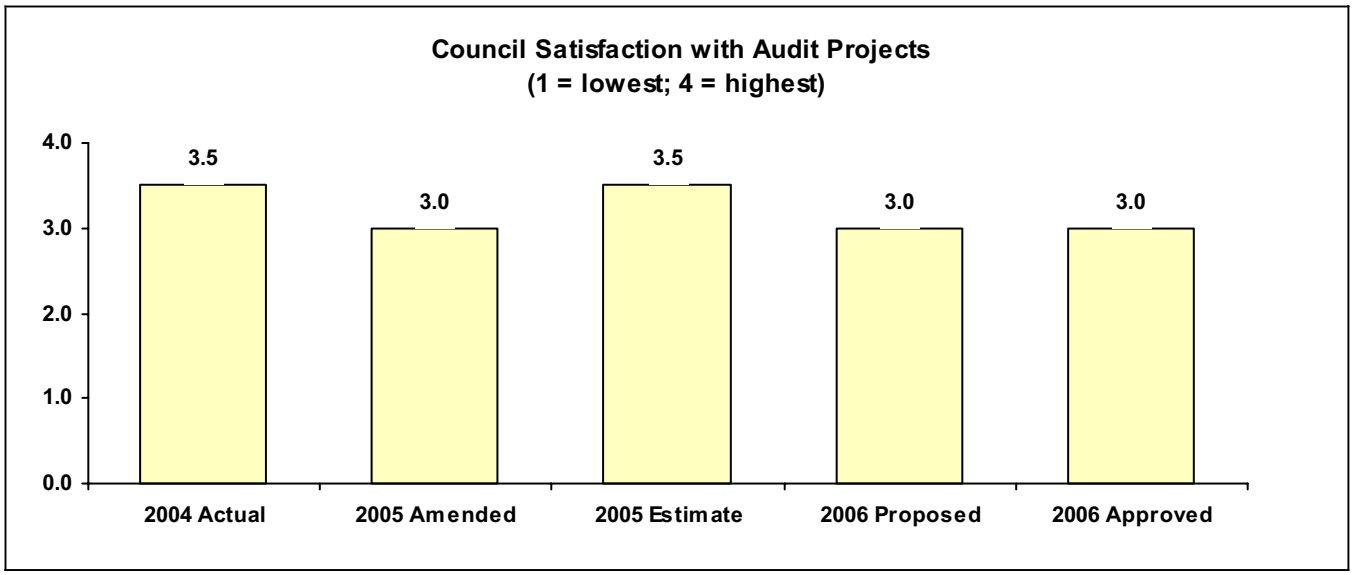
Office of the City Auditor — Total Budget $1.4 million

Budget Highlights

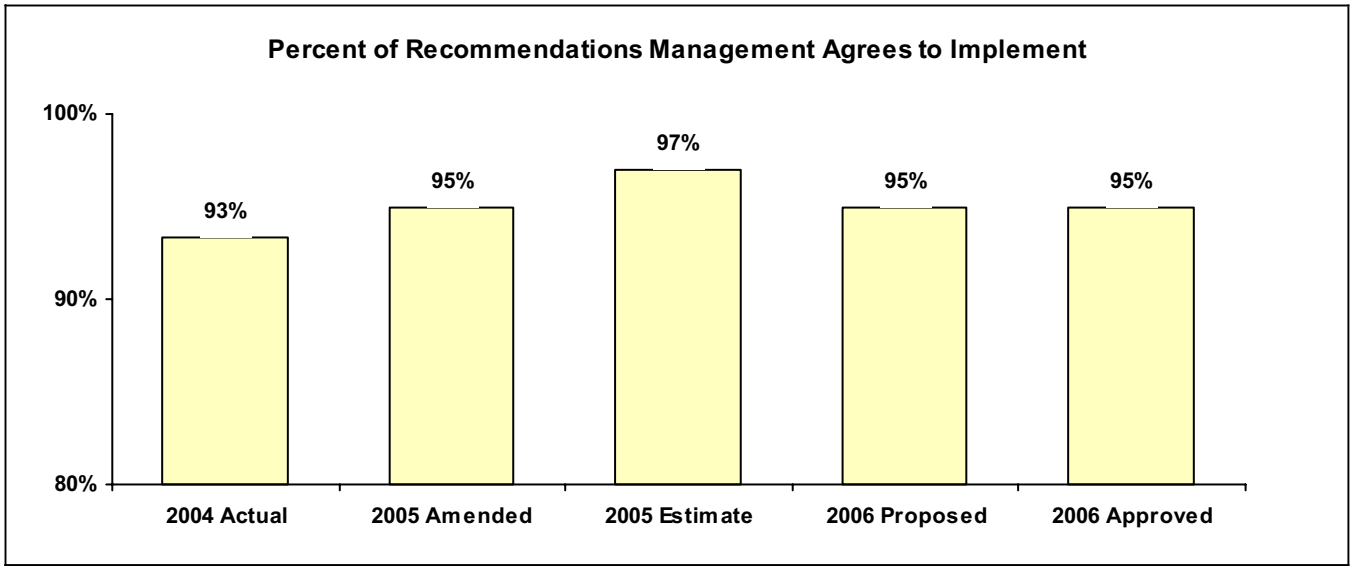
The Approved Budget continues to focus on the Office of the City Auditor's (OCA) main activities, auditing and integrity services. OCA will continue to receive funding from Austin Energy and the Austin Water Utility to assist with specific audit initiatives in those departments.

Audit

The Office of the City Auditor estimates that Council Satisfaction with its audit products will remain at current levels in FY 2005-06.



Management has an opportunity to agree, partially agree, or disagree with recommendations made in audit reports by the Office of the City Auditor. This measure tracks those instances where management agrees or partially agrees with a recommendation.



Office of the City Auditor — Total Budget $1.4 million

Support Services

The Approved Budget includes a reduction of $90,055 for lease and parking costs due to the relocation from Two Commodore to the new City Hall.

Corporate Risk Services

An approved increase of $11,750 is included for terminal pay. Also, the budget includes $1,500 for books and library resources.

Employee Benefits

The Approved Budget includes $40,846 for an anticipated increase in Pay-for-Performance, $21,441 salary increases associated with market adjustments, and $2,787 for increases associated with increasing the living wage to $10.90 per hour. The Approved Budget also includes $23,438 for a one-time Service Incentive Enhancement.

Capital Budget

The 2005-06 Approved Capital Budget does not include any new appropriations for the Office of the City Auditor.

Significant Revenue and Expenditure Changes by Program

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $40,846 for salary increases associated with Pay for Performance in FY 2006. $2,787 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$43,633	
An additional $21,441 has been included for salary increases associated with market adjustments.	$21,441	
The Approved Budget includes $23,438 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$23,438	
2. Corporate Risk Services		
The Approved Budget includes an increase of $11,750 for terminal pay.	$11,750	
An approved increase of $1,500 is included for books and library resources.	$1,500	
3. Support Services		
The Approved Budget includes reduced funding for lease and parking costs due to the relocation of OCA from Two Commodore to the new City Hall.	($90,055)	

Office of the City Auditor – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CORPORATE RISK SERVICES										
Assistance	$7,951	0.05	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Audit	$966,861	15.20	$888,844	13.80	$888,844	13.80	$834,702	13.80	$878,503	13.80
Integrity Services	$216,261	2.70	$311,385	4.00	$311,385	4.00	$309,890	4.00	$322,503	4.00
Subtotal	$1,191,073	17.95	$1,200,229	17.80	$1,200,229	17.80	$1,144,592	17.80	$1,201,006	17.80
SUPPORT SERVICES										
Administration and Management	$137,515	1.45	$155,029	1.75	$155,029	1.75	$155,402	1.75	$164,372	1.75
Financial Monitoring / Budgeting	$17,255	0.35	$15,154	0.25	$15,154	0.25	$14,961	0.25	$15,678	0.25
Personnel / Training	$32,049	0.50	$11,996	0.25	$11,996	0.25	$12,026	0.25	$12,526	0.25
Purchasing / M/WBE	$14,570	0.30	$11,319	0.25	$11,319	0.25	$11,382	0.25	$11,852	0.25
Subtotal	$201,389	2.60	$193,498	2.50	$193,498	2.50	$193,771	2.50	$204,428	2.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$3,339	0.00	$3,339	0.00	$70,410	0.00	$3,339	0.00
Subtotal	$0	0.00	$3,339	0.00	$3,339	0.00	$70,410	0.00	$3,339	0.00
Total	$1,392,462	20.55	$1,397,066	20.30	$1,397,066	20.30	$1,408,773	20.30	$1,408,773	20.30

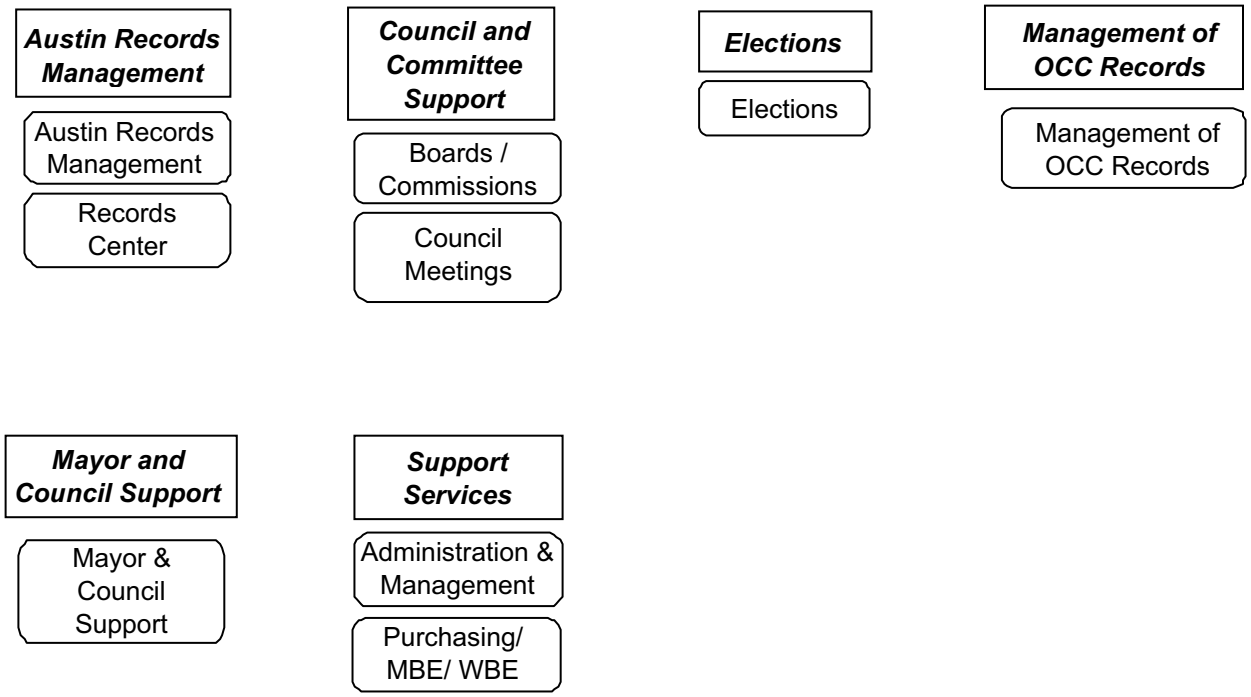
Office of the City Auditor – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CORPORATE RISK SERVICES										
Audit	$250,000	0.00	$250,000	0.00	$250,000	0.00	$250,000	0.00	$250,000	0.00
Subtotal	$250,000	0.00	$250,000	0.00	$250,000	0.00	$250,000	0.00	$250,000	0.00
Total	$250,000	0.00	$250,000	0.00	$250,000	0.00	$250,000	0.00	$250,000	0.00

Office of the City Clerk

Office of the City Clerk — 2005–06



LEGEND= *Programs* Activities

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$314	$400	$151	$75	$75
OCC Requirements	$1,402,928	$2,775,810	$2,201,886	$3,050,196	$3,050,196
OCC Full-time Equivalents (FTEs)	18.50	16.50	16.50	16.50	16.50
Mayor and Council Support	$911,770	$1,080,045	$1,080,045	$1,096,023	$1,096,023
Full-time Equivalents (FTEs)	16.00	17.00	17.00	17.00	17.00
Total Requirements	$2,314,698	$3,855,855	$3,281,931	$4,146,219	$4,146,219
Total Full-time Equivalents (FTEs)	34.50	33.50	33.50	33.50	33.50

Office of the City Clerk — 2005-06

Mission

To provide information to the City Council, City staff, general public, candidates, voters, and media in order to promote a work environment that leads to compliance with all laws and better decision making

Goals

Austin Records Management

- Provide City departments with records management training opportunities that are rated excellent or very good 95% of the time.
- Complete records inventories and records control schedules for 50% of departments not considered internal service providers by the end of FY05-06.
- Ensure all records center service actions are completed according to contract specifications 99% of the time.

Elections

- Collaborate with Travis County to conduct accessible elections that comply with election laws 100% of the time.

Management of OCC Records

- Execute, publish and file 90% of official documents within 10 days of adoption.
- Update the municipal code in 30 days or less 90% of the time.

Key Indicators

- Percent of training sessions completed to customers' satisfaction
- Percent of records services completed according to contract specifications
- Percent of time there is at least one qualified applicant submitted to Council per vacancy
- Percent of time minutes are ready for approval the following meeting and are approved without amendment(s)
- Number of elections
- Number of Council Meetings
- Percent of records executed, published and filed within 10 days of adoption
- Percent of time the code is updated in 30 days or less

Office of the City Clerk — 2005-06

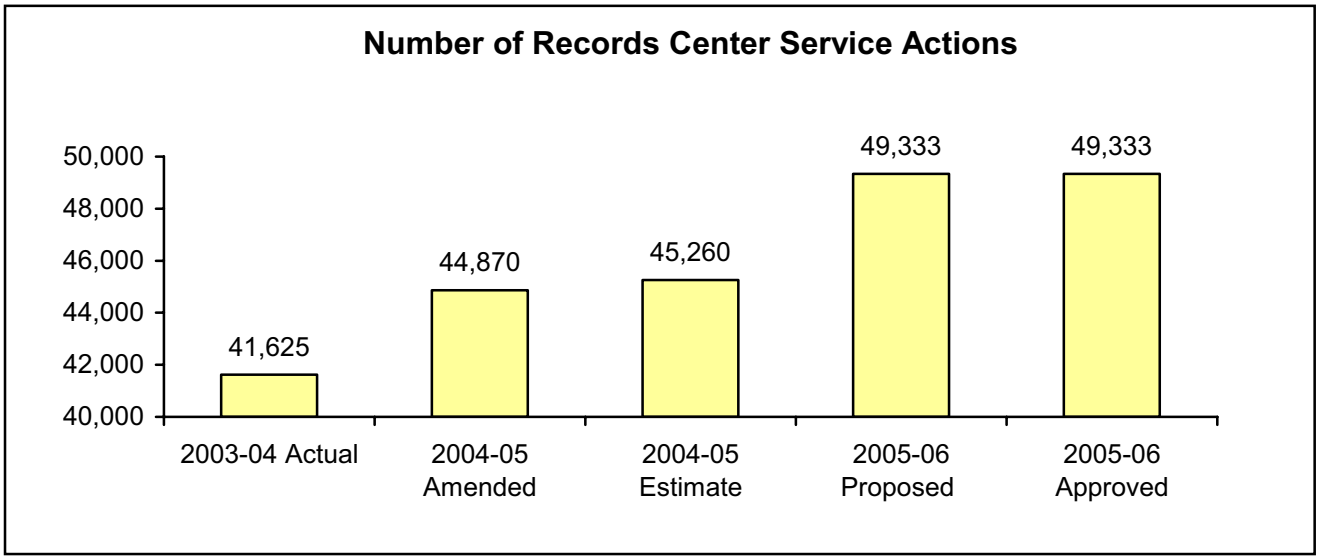
Budget Highlights

The Approved Budget for the Office of the City Clerk includes the personnel and equipment necessary to achieve the goals and objectives of the department.

Austin Records Management

This indicator chart tracks the demand in service action requests (sending out empty boxes, putting new boxes into storage, retrieving records, returning records to storage and destroying records that are beyond their retention period) to which the Records Center responds. The growth in demand is reflected in the increased costs associated with records management, primarily the Iron Mountain contract.

The Approved Budget includes an increase of $79,303 for costs associated with the Iron Mountain contract, the box contract, and to expand the microfilming program.



Council/Committee Support

The Approved Budget includes $20,000 to fund a recognition program for members of City Boards and Commissions. The last time such an event was held was in 2001. The event is scheduled for the Fall of 2005.

Elections

The Approved Budget includes $15,000 for an inauguration event for the new council members.

Revenue

The Approved Budget is reduced by $325 to $75 based on prior year attainments.

Employee Benefits

The Approved Budget includes $129,259 for personnel expense increases in the Office of City Clerk, which include increasing the living wage hourly rate to $10.90, providing a 2% one-time bonus to civilian employees, adjusting wages based on the results of a market study, and increasing wages due to Pay-for-Performance.

Office of the City Clerk — 2005-06

City Clerk – Mayor and Council Support

The Approved Budget also includes an increase of $15,978 for salary increases of $1,076 and a transfer in from the Mayor and Council's budget of $14,902 to cover the increased cost for salary and temps.

Capital Improvement Appropriations

The 2005-06 Approved Capital Budget does not include any new appropriations for City Clerk.

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget reduces the revenue by $325 based on prior year attainment.	($325)	

Expenditure Changes - Clerk	**Dollars**	**FTEs**
1. **City-Wide**		
The Approved Budget includes $54,550 for salary increases associated with Pay for Performance in FY 2006. $14,678 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$69,228	
An additional $29,684 has been included for salary increases associated with market adjustments.	$29,684	
The Approved Budget includes $30,347 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$30,347	
2. **Austin Records Management**		
To control the growth of the Iron Mountain contract, an aggressive microfilming programming for departments was implemented in FY 2005. The additional $10,000 will bring the total budget for the microfilming program to $83,000.	$10,000	
Funding for the microfilming program has been transferred into this program from Support Services.	$73,000	
The storage box contract is increasing due to increased utilization. Also, the contract is in the process of being renewed and is expected to increase between 18% to 27% due to increased costs for the raw materials. The total budget available for the contract will be $54,000 in FY 2006.	$34,480	
Due to increased utilization, the Iron Mountain contract is expected to increase by 15%, or $34,823, from FY 2005 bringing the total amount for the contract in FY 2006 to $266,973.	$34,823	
The Approved Budget includes an increase to travel and training for staff to attend seminars, conferences and workshops related to records management.	$11,600	
3. **Council and Committee Support**		
The FY 2006 Approved Budget includes $20,000 for a recognition program for members of City Boards and Commissions. The last time such an event was held was 2001. A Fall 2005 event is scheduled.	$20,000	
A transfer of .5 FTE and $12,000 from this program to the Support Services program is included in the Approved Budget.	($12,000)	(0.50)

	Dollars	FTEs
Since the implementation of the new software designed for speaker signup at Council Meetings, less time is spent by staff in registering these speakers and providing that information to the presiding officer at the meetings. As a result, .25 FTE and $12,660 have been transferred from this program to the Management of OCC Records program.	($12,660)	(0.25)
4. Elections		
The FY 2006 Approved Budget includes $15,000 for an inauguration event for new Council members.	$15,000	
5. Management of OCC Records		
In FY 2006, the printing of $20,478 and distribution of $700 of the City Code Supplements are inceasing from once per quarter to once per month.	$21,178	
Funding for publication of ordinances in the Austin American Statesman has been transferred into this program from Support Services.	$40,000	
Funding for the microfilming program has been transferred into this program from Support Services.	$7,000	
The Approved Budget includes an increase to travel and training for staff to attend the ARMA International Conference to retain ARMA certification.	$2,530	
The Approved Budget includes an internal transfer of .25 FTE and $12,660 from Council and Committee Support.	$12,660	0.25
6. Support Services		
The move to City Hall enabled the Clerk's Office to consolidate locations and save $8,300 by eliminating the rental of duplicate office equipment.	($8,300)	
Mail distribution costs for FY 2006 are expected to increase by $1,100.	$1,100	
Funding for publication of ordinances in the Austin American Statesman has been transferred into the Management of OCC Records program.	($40,000)	
Funding for the microfilming program has been transferred into the programs of Management of OCC Records of $7,000 and Austin Records Management of $73,000.	($80,000)	
The Approved Budget includes an increase in vehicle maintenance of $1,866.	$1,866	
A transfer of .5 FTE and $12,000 from the Council and Committee Support program is included in the Approved Budget.	$12,000	0.50

Significant Revenue and Expenditure Changes by Program
City Clerk - Mayor and Council Support

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $1,076 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$1,076	
2. Office of the City Clerk funded Mayor and Council Support		
The FY 2006 Approved Budget includes a transfer from Mayor's Office budget of $3,050 to increase the budget for temporary staff in the Mayor's Office.	$3,050	
Expenses of $11,852 transferred out of Mayor and Council to Clerk for personnel in Mayor and Council Support included in the Approved Budget.	$11,852	

Office of the City Clerk – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
AUSTIN RECORDS MANAGEMENT										
Austin Records Management	$144,684	2.50	$205,518	3.50	$207,191	3.50	$227,147	3.50	$239,697	3.50
Records Center	$265,355	2.50	$246,333	2.50	$116,328	2.50	$415,171	2.50	$422,692	2.50
Subtotal	$410,039	5.00	$451,851	6.00	$323,519	6.00	$642,318	6.00	$662,389	6.00
COUNCIL & COMMITTEE SUPPORT										
Boards / Commission	$44,327	1.00	$46,345	1.00	$66,118	1.00	$66,513	1.00	$69,159	1.00
Council Meetings	$104,202	2.50	$123,431	2.00	$117,304	2.00	$89,600	1.25	$94,429	1.25
Subtotal	$148,529	3.50	$169,776	3.00	$183,422	3.00	$156,113	2.25	$163,588	2.25
ELECTIONS										
Elections	$210,318	0.50	$1,548,133	0.75	$1,089,162	0.75	$1,569,454	0.75	$1,573,794	0.75
Subtotal	$210,318	0.50	$1,548,133	0.75	$1,089,162	0.75	$1,569,454	0.75	$1,573,794	0.75
INTERNATIONAL PROGRAM										
International Program	$74,915	2.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$74,915	2.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
MANAGEMENT OF OCC RECORDS										
Management of OCC Records	$275,326	4.50	$211,081	3.75	$234,826	3.75	$326,002	4.00	$340,814	4.00
Subtotal	$275,326	4.50	$211,081	3.75	$234,826	3.75	$326,002	4.00	$340,814	4.00
MAYOR AND COUNCIL SUPPORT										
Mayor and Council Support	$911,770	16.00	$1,080,045	17.00	$1,080,045	17.00	$1,096,023	17.00	$1,138,224	17.00
Subtotal	$911,770	16.00	$1,080,045	17.00	$1,080,045	17.00	$1,096,023	17.00	$1,138,224	17.00
SUPPORT SERVICES										
Administration and Management	$241,281	2.00	$340,007	2.00	$311,781	2.00	$211,167	2.50	$220,585	2.50
Personnel / Training	$15,624	0.50	$21,433	0.25	$23,200	0.25	$0	0.00	$0	0.00
Purchasing / M/WBE	$26,891	0.50	$31,244	0.75	$33,691	0.75	$42,206	1.00	$44,540	1.00
Subtotal	$283,797	3.00	$392,684	3.00	$368,672	3.00	$253,373	3.50	$265,125	3.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$2,285	0.00	$2,285	0.00	$102,936	0.00	$2,285	0.00
Subtotal	$0	0.00	$2,285	0.00	$2,285	0.00	$102,936	0.00	$2,285	0.00
Total	$2,314,694	34.50	$3,855,855	33.50	$3,281,931	33.50	$4,146,219	33.50	$4,146,219	33.50

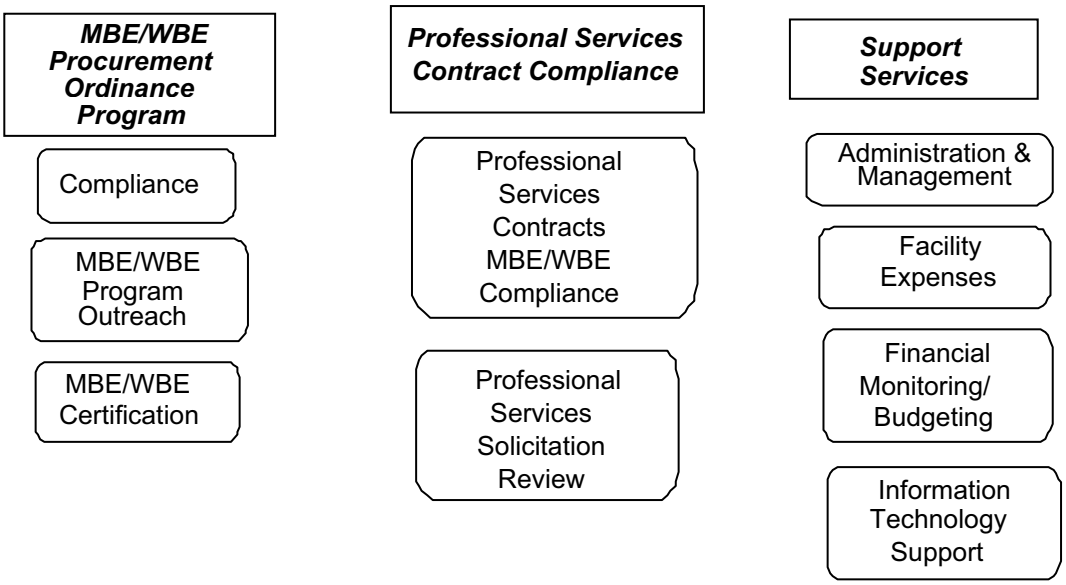
Office of the City Clerk – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
AUSTIN RECORDS MANAGEMENT										
Records Center	$127,614	0.00	$128,525	0.00	$128,525	0.00	$128,361	0.00	$128,361	0.00
Subtotal	$127,614	0.00	$128,525	0.00	$128,525	0.00	$128,361	0.00	$128,361	0.00
Total	$127,614	0.00	$128,525	0.00	$128,525	0.00	$128,361	0.00	$128,361	0.00

Small and Minority Business Resources

Small and Minority Business Resources— 2005–06



LEGEND= *Programs* Activities

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$1,664,633	$1,597,266	$1,522,266	$1,737,617	$1,737,617
Full-time Equivalents (FTEs)	18.00	18.00	18.00	20.00	20.00

Small and Minority Business Resources —2005-06

Mission

The purpose of the Department of Small and Minority Business Resources is to administer the MBE/WBE Procurement Ordinance and provide development opportunities and resources to small businesses so that they can have affirmative access to city procurement opportunities and show productive growth.

Goals

- Administer the MBE/WBE Procurement Ordinance to ensure that 100% of City-certified MBE/WBE firms meet eligibility requirements.

- Administer the MBE/WBE Procurement Ordinance to ensure that 100% of compliance recommendations are upheld by City management.

- Provide accurate information and instructions for complying with the MBE/WBE Procurement Ordinance to bidders, proposers, and internal and external customers on 100% of City solicitations.

- Increase number of Certified MBE/WBE businesses available to do business with the City of Austin by 5%.

- Increase utilization of available technology to increase staff productivity by:

    - Increasing ability to generate reports by 50%
    - Improving the consistency and quality of the information coming out of the databases by 50%
    - Improving the accuracy of the DBE goal by 75%
    - Increasing participation notification by 75% by using automated electronic bid notification

- Build a training presentation for internal and external customers on the true roles and responsibilities of DSMBR and its staff as defined by the ordinance, program rules and management expectations.

Key Indicators

The key indicators used by the Department of Small and Minority Business Resources include:

- Total dollar value of City awards to MBE/WBE
- Percentage of City MBE/WBE awards compared to the annual goals
- Number of City-certified MBE/WBE businesses enrolled

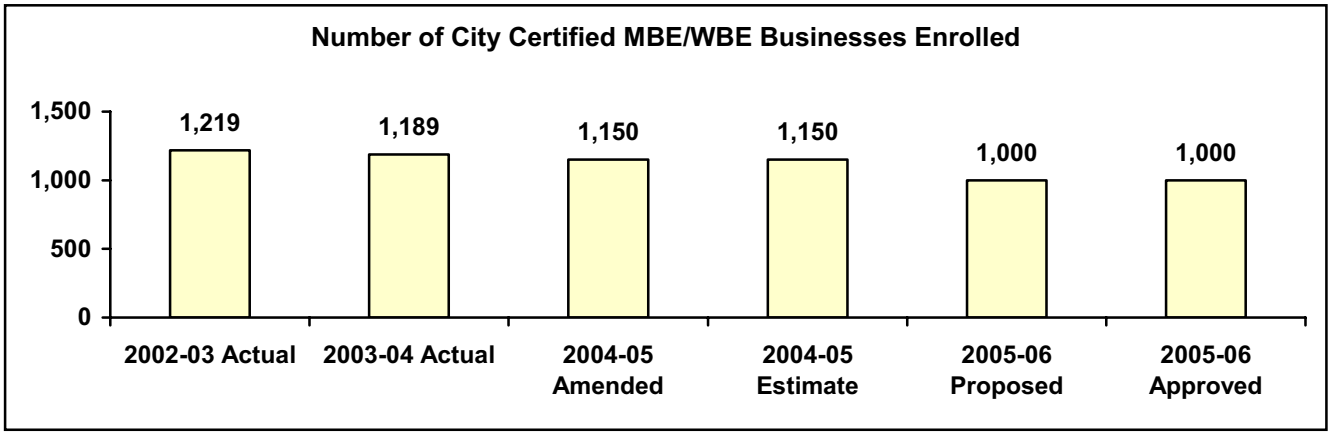
Small and Minority Business Resources — Total Budget $1.7 million

Budget Highlights

The Department of Small and Minority Business Resources (SMBR) is organized into three programs, the MBE/WBE Procurement Ordinance Program, the Professional Services Contract Compliance Program, and the Support Services Program. The Approved Budget continues the outsourcing of the Certification Division component of the MBE/WBE Procurement Ordinance Program. SMBR has taken on the Online Plan room, which was previously funded by Public Works for FY 2004-05. To support the online plan room, SMBR will transfer in 1 FTE from Public Works – Capital Project Management (CPM). Additional highlights for the FY 2005-06 Approved Budget are as follows:

MBE/WBE Procurement Ordinance Program

The Approved Budget includes an increase of $15,000 to the contract with South Central Texas Regional Certification Agency (SCTRCA) to provide certification services. SCTRCA will be required to provide more site audit functions in FY 2005-06, per mandates from the U. S. Department of Transportation, for the City of Austin to remain in compliance with the Disadvantage Business Enterprise regulations.



The MBE/WBE Procurement Ordinance Program will continue to conduct recruiting activities aimed at increasing the pool of MBE/WBE firms available to do business with the City. Information and referral concerning MBE/WBE and DBE certification will continue to be disseminated by the SMBR Certification Liaison and the South Central Regional Certification Agency. SMBR hopes to maintain the pool with the onset of certification outsourcing during FY 2005-06 with only a slight decrease in FY 2005-06. Vendors may be more apt to certify due to multiple certification opportunities with SCTRCA. If a vendor is certified with the City of Austin by SCTRCA, they also receive automatic certification with SCTRCA and the City of San Antonio. The Approved Budget includes 1 new FTE for a Business Development Counselor to increase post-award compliance inquiry capacity.

Professional Services Contract Compliance

The Professional Services Contract Compliance Program will continue to review all Requests for Qualification (RFQs) submittals for compliance with the MBE/WBE Ordinance, and continue establishing procedures for post-award monitoring of the resulting contracts. The program will also continue to review all City of Austin RFQs before they are issued, to ensure they meet all City and State regulations for Professional Service solicitations.

Small and Minority Business Resources — Total Budget $1.7 million

Support Services

The Department relocated from their previous office space into the Motorola Building, a city-owned facility in June 2005. With this move, comes the elimination of rent requirements for the previous facility. SMBR acquired the plan room and associated functions from Public Works. The Online Plan room is the venue used for receiving, copying, and distributing plans and specifications for City of Austin Projects. The plan room will contain projects contained in the SMBR SLBP (significant local business presence), consisting of the 5 surrounding counties of Travis, Williamson, Hays, Bastrop, and Caldwell. Plan room personnel will be asked to interpret drawings or direct potential bidders to information in the bid specifications, read blueprints and analyze data. In the Approved Budget 1 FTE will be transferred to SMBR from Public Works to assist in the plan room.

Employee Benefits

The Approved Budget includes $37,285 for an anticipated increase in Pay for Performance and $21,347 for a one-time Service Incentive Enhancement.

Capital Budget

The 2005-06 Approved Capital Budget does not include any new appropriations for SMBR.

Small and Minority Business Resources - 2005-06

Significant Revenue and Expenditure Changes by Program

Expenditure Changes by Program	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $37,285 for salary increases associated with Pay for Performance in FY 2006.	$37,285	
The Approved Budget includes $21,347 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$21,347	
2. MBE/WBE Procurement Program		
The Approved Budget includes an increase of $15,000 to the South Central Texas Regional Certification Agency (SCTRCA) certification contract.	$15,000	
The Approved Budget includes an increase of $58,311 for 1 FTE for a Business Development Counselor to assist in post-award inquiry capacity.	$58,311	1.00
3. Support Services Program		
The elimination of rent is included in the Approved Budget of $111,597, due to the move to the Motorola Building.	($111,597)	
The Approved Budget includes the lease of an additional copier in the amount of $6,600 and a new fax machine in the amount of $500 for service providers .	$7,100	
Included in the Approved Budget is the transfer in of an Engineering Associate from Public Works to support the Online Plan room.	$50,819	1.00
The Approved Budget includes funding of $62,086 to support the Online Plan room transferred to SMBR from Public Works. This funding includes $15,000 for the lease of a plotter; $20,000 for a McGraw-Hill DODGE internet construction subscription; $9,000 for specialized internet connections; $15,000 for supplies and $3,086 for lease and buy-out cost for computers.	$62,086	

Small Minority Business Resources – 2005-06

Support Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
M/WBE PROCUREMENT PROGRAM										
Compliance	$786,913	8.60	$800,553	11.25	$775,553	10.60	$878,661	11.50	$912,394	11.50
MBE/WBE Certification	$192,676	3.65	$111,452	0.00	$111,452	0.65	$115,568	0.75	$118,190	0.75
MBE/WBE Program Outreach	$47,964	2.50	$181,775	2.50	$156,775	2.50	$195,118	2.50	$201,955	2.50
Subtotal	$1,027,554	14.75	$1,093,780	13.75	$1,043,780	13.75	$1,189,347	14.75	$1,232,539	14.75
PROFESSIONAL SERVICES CONTRACT COMPLIANCE										
Professional Services Contracts MBE/WBE Compliance	$195,404	2.50	$223,910	2.50	$198,910	2.50	$245,637	2.75	$255,343	2.75
Professional Services Solicitation Review	$36,352	0.75	$60,478	0.75	$60,478	0.75	$31,921	0.50	$33,130	0.50
Subtotal	$231,756	3.25	$284,388	3.25	$259,388	3.25	$277,558	3.25	$288,473	3.25
SUPPORT SERVICES										
Administration and Management	$212,817	0.00	$54,363	0.50	$54,363	0.50	$168,813	1.50	$172,336	1.50
Facility Expenses	$170,237	0.00	$125,120	0.00	$125,120	0.00	$425	0.00	$425	0.00
Financial Monitoring / Budgeting	$0	0.00	$26,179	0.50	$26,179	0.50	$26,320	0.50	$27,322	0.50
Information Technology Support	$12,767	0.00	$10,052	0.00	$10,052	0.00	$13,138	0.00	$13,138	0.00
Personnel / Training	$9,480	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$405,301	0.00	$215,714	1.00	$215,714	1.00	$208,696	2.00	$213,221	2.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$0	0.00	$3,384	0.00	$3,384	0.00	$62,016	0.00	$3,384	0.00
Subtotal	$0	0.00	$3,384	0.00	$3,384	0.00	$62,016	0.00	$3,384	0.00
Total	$1,664,610	18.00	$1,597,266	18.00	$1,522,266	18.00	$1,737,617	20.00	$1,737,617	20.00

Small Minority Business Resources – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
M/WBE PROCUREMENT PROGRAM										
Compliance	$30,621	0.00	$37,754	0.00	$37,754	0.00	$37,754	0.00	$37,754	0.00
Subtotal	$30,621	0.00	$37,754	0.00	$37,754	0.00	$37,754	0.00	$37,754	0.00
SUPPORT SERVICES										
Administration and Management	$708	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$708	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$31,329	0.00	$37,754	0.00	$37,754	0.00	$37,754	0.00	$37,754	0.00

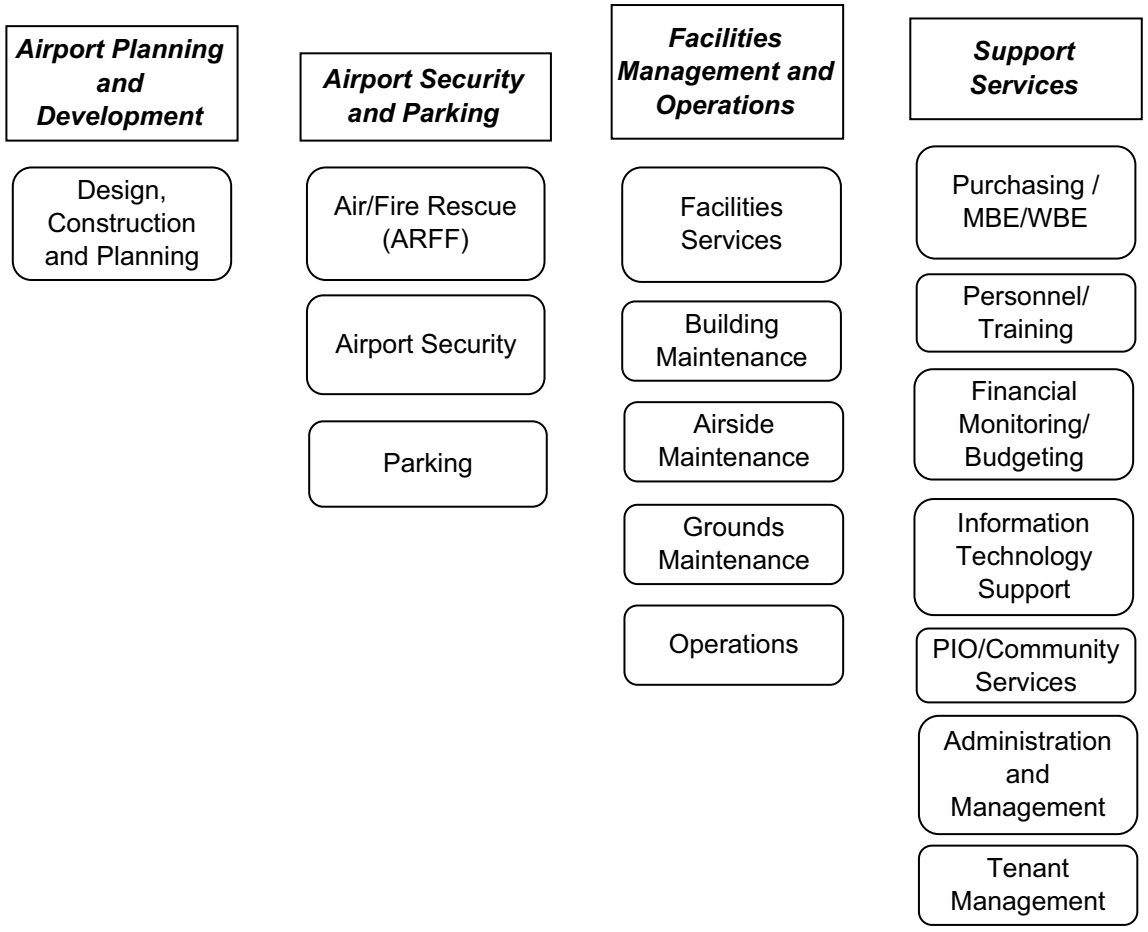
City of Austin
2005-2006
Approved
Budget

Executive Summary
Utility Major Enterprises

Aviation

Airport Fund
Airport Capital Fund
Mueller Airport Disposition Fund

Aviation – 2005-06



LEGEND= ***Program*** Activity

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$66,049,320	$64,815,977	$65,499,477	$68,614,079	$68,614,079
Transfers In	$7,384,492	$7,326,653	$7,326,653	$7,066,367	$7,066,367
Requirements	$58,962,133	$67,712,453	$63,094,093	$66,982,389	$67,139,270
Contribution to Capital Fund	$14,851,045	$4,430,177	$10,959,818	$8,698,057	$8,541,176
Full-time Equivalents (FTEs)	376.75	318.75	318.75	328.00	328.00

Aviation – 2005-06

Mission

The mission of the Aviation Department is to provide quality airport facilities and services by focusing on our customer's needs, our employees' work environment, continuously improving our operations, and preparing for the future. To help the department achieve its mission, the following goals have been developed:

Goals

- Ensure our customers have a positive experience at the airport.
  - Percent of positive responses to customer survey.
  - Mean score of 84 or better on the Department service standards.

- Provide a quality workplace for our employees.
  - Less than twelve lost time injuries.

- Achieve financial performance sufficient to maintain and develop airport facilities and services.
  - Annual net income, "the bottom line", equals or exceeds the 25% portion of the annual debt service coverage requirement.

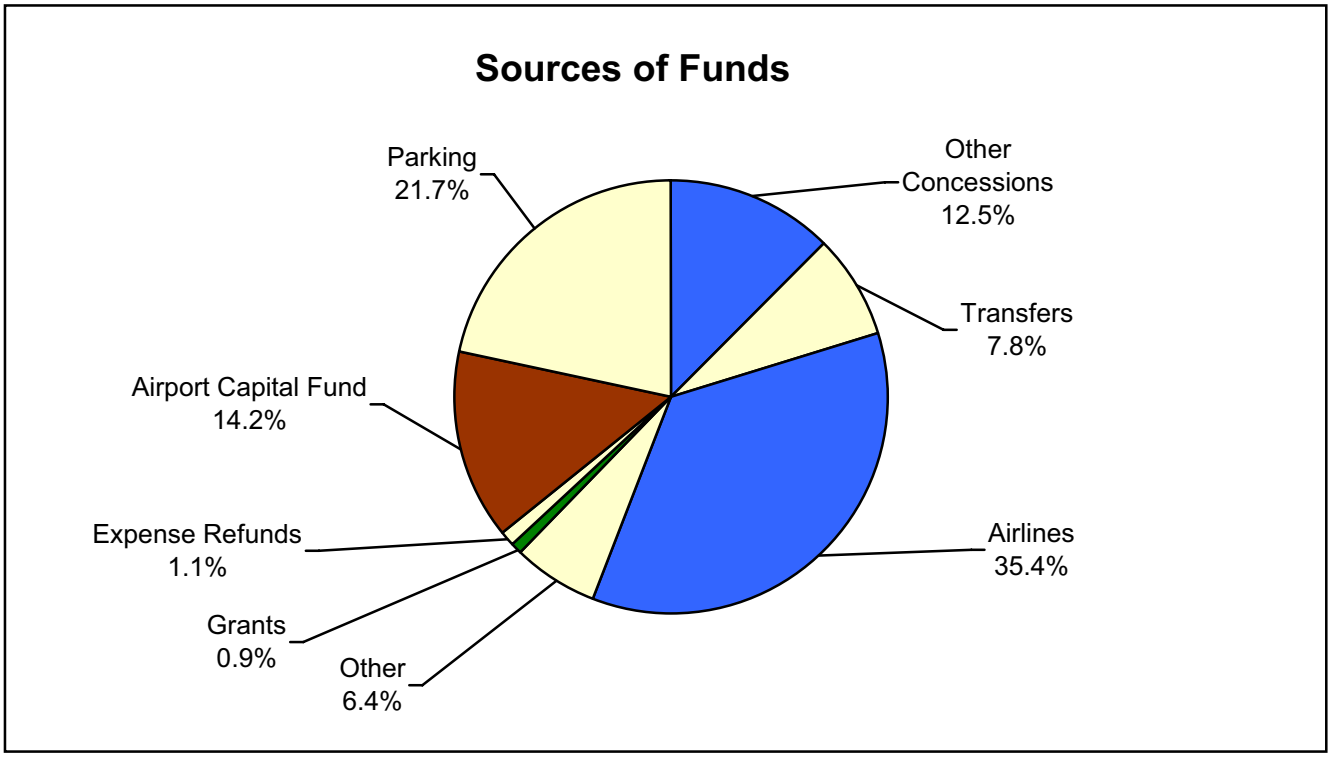
To assist the department in measuring how well the goals are being met, key indicators have been developed along with appropriate performance measures. The budget submitted by the Aviation Department supports these goals.

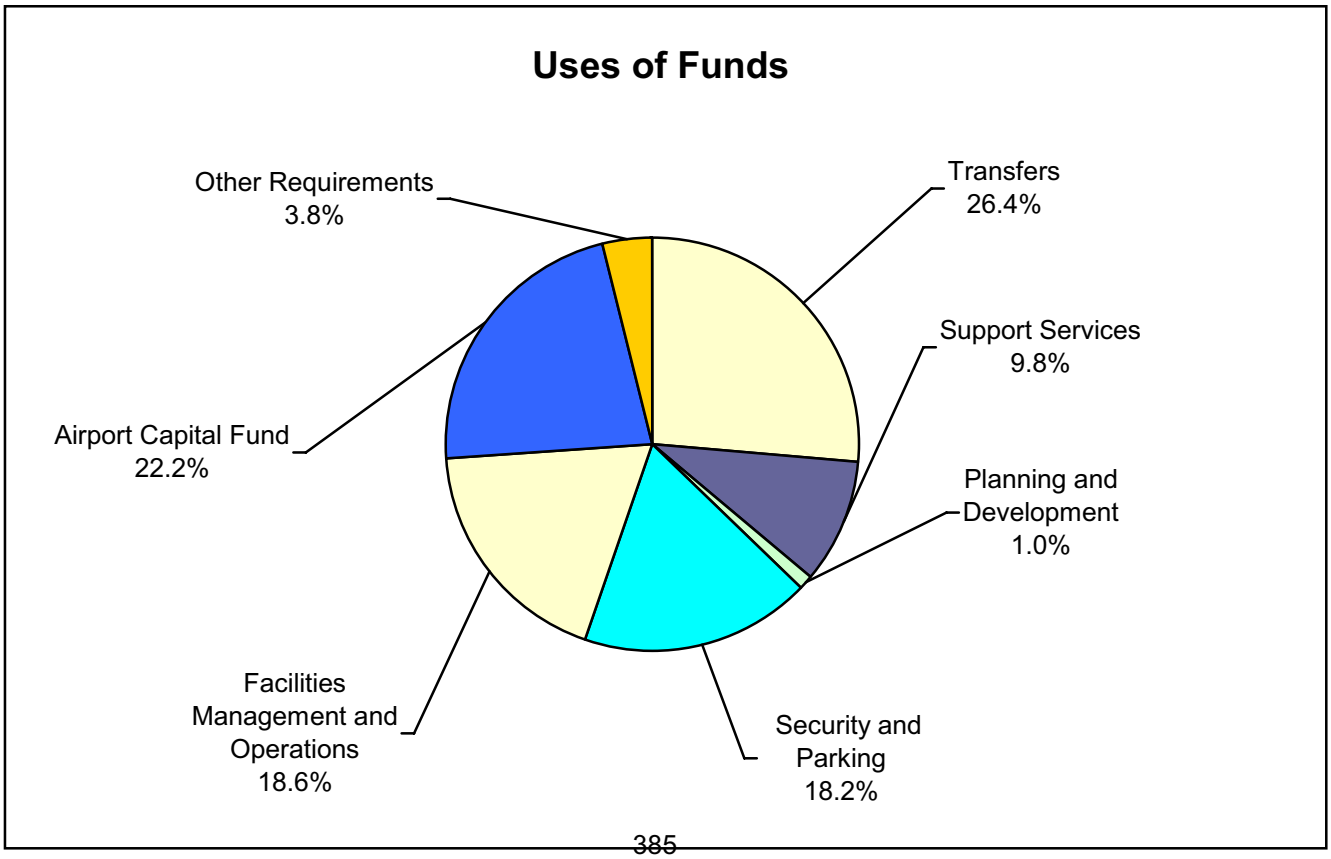
Key Indicators

The key indicators used by the Aviation Department include:

- Non-airline revenue per enplaned passenger
- Airline cost per enplaned passenger
- Total number of passengers
- Total cargo tons
- Mean score of 84 or better for cleanliness on the Department service standards
- Lost time injury rate

Aviation — Total Budget $99.4 million



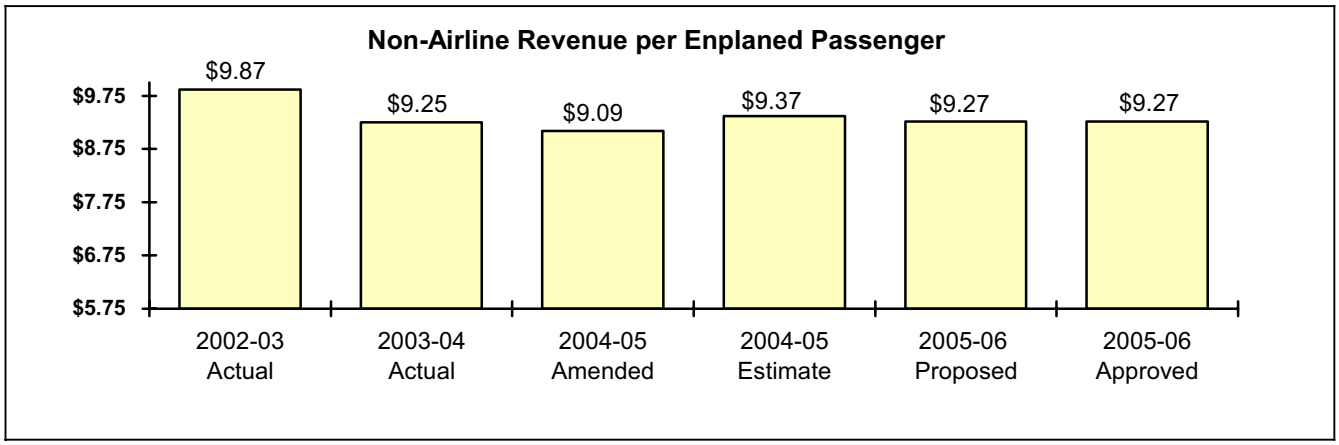


Aviation — Total Budget $99.4 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Airport Fund					
Revenue	$66,049,320	$64,815,977	$65,499,477	$68,614,079	$68,614,079
Transfers In	$7,384,492	$7,326,653	$7,326,653	$7,066,367	$7,066,367
Requirements	$58,962,133	$67,712,453	$63,094,093	66,982,389	$67,139,270
Transfer to Capital Fund	$14,851,045	$4,430,177	$10,959,818	$8,698,057	$8,541,176
Airport Capital Fund					
Revenue	$438,650	$420,000	$729,989	$750,000	$750,000
Transfers In	$15,413,464	$4,992,596	$11,522,237	$12,260,476	$12,103,595
Requirements	$7,384,492	$17,326,653	$17,326,653	$22,066,367	$22,066,367
Full-time Equivalents (FTEs)	376.75	318.75	318.75	328.00	328.00
Grants	$700,466	$728,552	$728,552	$842,811	$842,811
Expense Refunds	$1,245,817	$943,949	$901,294	$786,109	$786,109

Budget Highlights

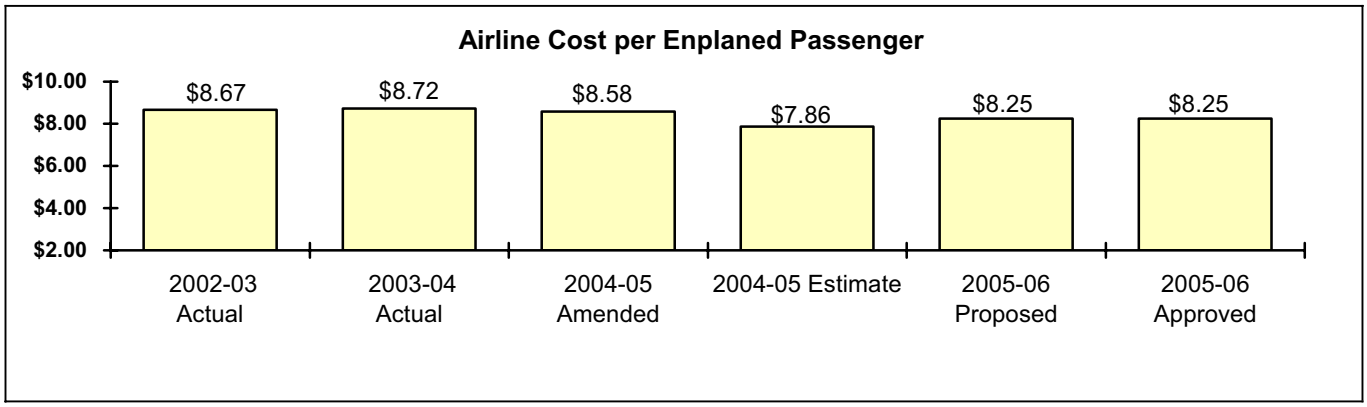
In the FY 2005-06 Approved Operating Budget, the Airport Fund receives 47% of its total revenue from airlines and 52% from non-airline fees, such as parking, concessions, rentals and other fees. Landing fees and terminal lease revenue is projected to increase 2.6%, while non-airline revenue is expected to increase 8.9% due to projected increases in parking and concession revenues. To ensure adequate funding for debt service coverage, a $7.1 million transfer from the Airport Capital Fund is made to the Operating Fund. Aviation's goal is to generate at least $9.27 of non-airline revenue per enplaned passenger in FY 2005-06.



The airline cost per enplaned passenger is one of the Department of Aviation's key indicators and a key indicator of the airport industry. This measure is a function of airport costs and enplanement trends. The FY 2005-06 Approved Budget's airline costs include $17.2 million in landing fees and $14.7 million in terminal rent and other fees. The airlines' landing fees are based on the estimated landed weight of commercial and cargo carriers and are set to recover the City's costs for the construction, operation, and maintenance of the airfield. Terminal rents are paid by the airlines and are intended to recover the capital, operating, and maintenance costs associated with the airlines' use of the terminal.

Aviation — Total Budget $99.4 million

The airline cost per enplaned passenger goal for FY 2005-06 is $8.25, which reflects the slight increase in operating costs and a decrease in debt service requirements. The FY 2005-06 goal is lower than the FY 2004-05 budget mainly due to the projected increase in enplaned passengers and the decrease of the debt service attributable to the airlines. Our cost remains reasonable when compared to other recently expanded airports whose airline cost per enplaned passenger ranges from $4.24 to $15.48. Providing quality facilities while controlling costs contributes to maintaining a reasonable cost per enplaned passenger.



The FY 2005-06 Approved Budget includes $35.2 million for operations and maintenance at Austin Bergstrom International Airport, which is a 3.6% increase over the FY 2004-05 Amended amount. This budget adds 10.25 positions, for a net increase of 9.25 FTEs, primarily in the maintenance area to maintain the EDS Baggage System and maintain other airport facilities. Debt Service requirements total $16.9 million, which is a decrease of $3.5 million. Projected revenue in excess of requirements, $8.5 million, is to be transferred to the Airport Capital Fund and used for capital improvement projects.

Public Safety

The Approved Budget includes annualized funding for 53 FTEs and associated costs to the Public Safety and Emergency Management Department. Expense refunds totaling $3.8 million in the Public Safety and Emergency Management Department results in a zero net effect for the Aviation Department.

Employee Benefits

The Approved Budget includes an increase of $502,130 for employee pay for performance, $231,532 for living wage adjustments, and $290,845 for the service incentive enhancement. Council approved an additional $156,881 for salary increases associated with market adjustments.**

Capital Budget

The FY 2005-06 Approved Capital Budget includes:

- $ 13,149,000 for ABIA Terminal Improvements

** In the Proposed Budget, Aviation included $502,130 for pay for performance increases. In the Approved Budget, $97,669 of this amount is included in the expense refund charged by the Public Safety and Emergency Management Department to fund pay for performance for Aviation police.

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Parking and concession revenue are projected to increase $2,671,923 due to projected passenger growth at Austin-Bergstrom International Airport. An additional $60,000 increase is projected due to the rate change for the off-airport parking facilities.	$2,731,923	
2. Landing fees and airline terminal rent revenue are anticipated to increase $800,056 due to higher operating costs which pass through to the users.	$800,056	
3. Other income, rentals, and fee revenue are projected to increase $192,123 primarily due to increases in ground rent.	$192,123	
4. Interest income is projected to increase $74,000 due to higher investment balances.	$74,000	
5. A decrease of $260,286 in transfers from the Capital Fund assures adequate funding for debt service coverage and operating fund requirements.	($260,286)	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $502,130 for salary increases associated with Pay for Performance in FY 2006. $231,532 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$733,662	
An additional $89,877 has been included for salary increases associated with market adjustments.	$89,877	
The Approved Budget includes $290,845 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$290,845	
2. Security and Parking		
Interdepartmental service costs increased $205,391 mainly due to the Meet and Confer increases for all firefighters.	$205,391	
One new Security Grounds Transportation Controller position is included at a total cost of $36,009 to provide additional security services at the gates.	$36,009	1.00
Increase in fuel for Parking Operations.	$214,949	
* The Approved Budget includes a reduction of $3,788,462 for the annualized cost of 53 Airport Police Officers and their associated costs that were transferred to the newly formed Public Safety and Emergency Management Department in late FY 2005, as well as $57,764 for the 2% Service Incentive Enhancement. This reduction will be completely offset by interdepartmental charges from the Public Safety and Emergency Management Department, for a net effect of zero to the Aviation Department.	$0	

* Footnote:

A Budget Amendment on August 4, 2005 created the Department of Public Safety and Emergency Management. Aviation transferred 53 FTEs and $456,890 to fund PSEM for six weeks at the conclusion of FY 2005. This amount is being offset by interdepartmental charges for a zero net effect.

	Dollars	FTEs
Two FTEs are internally reallocated to the Facilities Management and Operations program at a cost of $110,775.	($110,775)	(2.00)
The Approved Budget includes $85,000 for vehicle replacements.	$85,000	
3. Facilities Management and Operations		
The 2005-06 Approved Budget includes one new Heavy Equipment Operator II at a total cost of $28,725 to provide in-house pest control services.	$28,725	1.00
In order to maintain the current level of service, the Facility Services area is adding two Building and Grounds Assistants at a total cost of $65,794.	$65,794	2.0
The 2005-06 Approved Budget includes three new FTEs: one Airport Electrician, one Electronics Tech III and one Carpenter II, at a total cost of $164,377 for the maintenance of the new baggage system. In addition, two FTEs are being internally reallocated from the Security and Parking division at a cost of $110,775.	$275,152	5.0
Costs are projected to increase $115,480 for the window cleaning and floor mat contracts.	$115,480	
Costs associated with the bridges/carousels increased $110,000.	$110,000	
The approved drainage fees increased by $236,862.	$236,862	
4. Planning and Development		
An Engineer C position is approved at a total cost of $102,847 to develop building permits and asbestos certifications.	$102,847	1.00
5. Support Services		
The 2005-06 Approved Budget adds an Administrative Support FTE to assist with the decentralization of the HRD functions at a total cost of $39,655.	$39,655	1.00
The 2005-06 Approved Budget includes decreased requirements in bad debt expense of $500,000.	($500,000)	
A 0.75 Arts In Public Places Coordinator is approved to be converted to a regular 40 hour position at a total cost of $10,560.	$10,560	0.25
A Financial Manager position is transferred to the Austin Water Utility at a total cost of $92,134.	($92,134)	(1.00)
Real Estate costs increased $650,000 for the negotiations related to the land purchase for parking.	$650,000	
The Approved Budget adds a new System Support Tech C position at a cost of $66,765 to provide network security assistance.	$66,765	1.00

	Dollars	FTEs
5. Transfers/Other Requirements		
The transfer to the GO Debt Service Fund is decreased $81,350. The approved transfer to the Airport Variable Rate Notes is increased by $13,766,649 due to the issuance of Variable Rate Revenue Refunding Bonds which occurred in August 2005. The approved transfer to the Airport Revenue Bond debt service is decreased by $17,213,534 due to the $54 million Prior Lien Revenue Bond refunding which took place in December 2003 and the Passenger Facility Charge collection rate increase from $3 to $4.50. The Passenger Facility Charge revenue offsets the debt service payment amount transferred by the Operating Fund.	($3,528,235)	
The Trunked Radio transfer is approved at an increased cost of $7,617.	$7,617	
The Workers' Compensation transfer decreases by $94,240; the Communications and Technology Management and citywide Administrative Support transfers increase by $241,353; and the Accrued Payroll transfer is increased $21,000.	$168,113	
The approved transfer to the Operating Reserve Fund is decreased by $45,500.	($45,500)	
The contribution to the Airport Capital Fund is increased by $4,267,880, which reflects the excess of available funds over total requirements.	$4,267,880	

The following changes were approved by Council at Budget Adoption:

An additional $156,881 has been included for salary increases associated with market adjustments.	$156,881	
The contribution to the Airport Capital Fund is decreased by $156,881 which reflects the excess of available funds over total requirements.	($156,881)	

Aviation – 2005-06

Airport Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
AIRPORT PLANNING AND DEVELOPMENT										
Design, Construction and Planning	$748,619	12.00	$861,820	12.00	$833,117	12.00	$1,008,545	13.00	$1,044,392	13.00
Subtotal	$748,619	12.00	$861,820	12.00	$833,117	12.00	$1,008,545	13.00	$1,044,392	13.00
AIRPORT SECURITY AND PARKING										
Air/Fire Rescue (ARFF)	$3,401,568	0.00	$3,599,083	0.00	$3,599,083	0.00	$3,804,474	0.00	$3,804,474	0.00
Parking	$6,373,824	2.25	$6,634,425	2.00	$6,664,794	2.00	$6,814,378	2.00	$6,820,802	2.00
Security	$5,711,604	109.70	$6,569,926	57.00	$6,550,256	57.00	$6,573,846	56.00	$6,688,520	56.00
Subtotal	$15,486,996	111.95	$16,803,434	59.00	$16,814,133	59.00	$17,192,698	58.00	$17,313,796	58.00
FACILITIES MANAGEMENT & OPERATIONS										
Airside Maintenance	$1,546,799	25.45	$2,433,436	25.30	$2,398,480	25.30	$2,440,885	25.30	$2,487,594	25.30
Building Maintenance	$6,464,543	39.70	$7,745,272	40.70	$7,741,337	42.70	$8,398,835	47.70	$8,512,762	47.70
Facility Services	$4,113,005	88.70	$4,750,887	82.70	$4,591,563	80.70	$4,886,722	83.03	$5,140,560	83.03
Grounds Maintenance	$882,884	18.95	$1,116,426	19.10	$1,078,778	19.10	$1,162,560	19.77	$1,198,082	19.77
Operations	$1,007,271	18.25	$1,074,776	18.20	$1,011,207	18.20	$1,073,938	17.20	$1,114,323	17.20
Subtotal	$14,014,502	191.05	$17,120,797	186.00	$16,821,365	186.00	$17,962,940	193.00	$18,453,321	193.00
SUPPORT SERVICES										
Administration and Management	$1,163,388	10.00	$1,533,443	10.00	$1,450,696	10.00	$2,151,235	10.00	$2,187,523	10.00
Financial Monitoring / Budgeting	$869,852	11.00	$1,605,312	11.00	$927,794	11.00	$1,030,713	10.00	$1,059,100	10.00
Information Technology Support	$1,856,195	14.25	$3,108,719	14.25	$2,984,768	14.25	$3,265,867	15.25	$3,313,247	15.25
Personnel / Training	$411,968	5.00	$492,332	5.00	$534,307	5.00	$601,697	7.00	$619,337	7.00
PIO / Community Services	$598,677	9.20	$684,549	9.20	$659,330	9.20	$831,226	9.45	$856,223	9.45
Purchasing / M/WBE	$299,585	5.00	$316,790	5.00	$303,644	5.00	$246,590	5.00	$259,429	5.00
Tenant Management	$499,760	7.30	$552,266	7.30	$560,294	7.30	$558,603	7.30	$579,530	7.30
Subtotal	$5,699,425	61.75	$8,293,411	61.75	$7,420,833	61.75	$8,685,931	64.00	$8,874,389	64.00
TRANSFERS & OTHER REQUIREMENTS										

Aviation – 2005-06

Airport Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Other Requirements	$3,141,476	0.00	$3,376,351	0.00	$3,379,351	0.00	$4,441,753	0.00	$3,762,850	0.00
Transfers	$34,722,149	0.00	$25,686,817	0.00	$28,785,112	0.00	$26,388,579	0.00	$26,231,698	0.00
Subtotal	$37,863,625	0.00	$29,063,168	0.00	$32,164,463	0.00	$30,830,332	0.00	$29,994,548	0.00
Total	$73,813,167	376.75	$72,142,630	318.75	$74,053,911	318.75	$75,680,446	328.00	$75,680,446	328.00

Aviation – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
AIRPORT PLANNING AND DEVELOPMENT										
Design, Construction and Planning	$68	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$68	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
AIRPORT SECURITY AND PARKING										
Parking	$1,762	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Security	$3,538	0.00	$0	0.00	$9,245	0.00	$0	0.00	$0	0.00
Subtotal	$5,300	0.00	$0	0.00	$9,245	0.00	$0	0.00	$0	0.00
FACILITIES MANAGEMENT & OPERATIONS										
Building Maintenance	$72,127	0.00	$60,000	0.00	$60,000	0.00	$60,000	0.00	$60,000	0.00
Facility Services	$490	0.00	$0	0.00	$3,600	0.00	$5,600	0.00	$5,600	0.00
Operations	$1,152	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$73,769	0.00	$60,000	0.00	$63,600	0.00	$65,600	0.00	$65,600	0.00
SUPPORT SERVICES										
Administration and Management	$181,341	0.00	$162,819	0.00	$69,319	0.00	$0	0.00	$0	0.00
Financial Monitoring / Budgeting	$0	0.00	$0	0.00	$38,000	0.00	$0	0.00	$0	0.00
Information Technology Support	$949,483	0.00	$721,130	0.00	$721,130	0.00	$720,509	0.00	$720,509	0.00
PIO / Community Services	$35,848	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Purchasing / M/WBE	$8	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$1,166,680	0.00	$883,949	0.00	$828,449	0.00	$720,509	0.00	$720,509	0.00
Total	$1,245,817	0.00	$943,949	0.00	$901,294	0.00	$786,109	0.00	$786,109	0.00

Aviation – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
AIRPORT SECURITY AND PARKING										
Security	$700,466	0.00	$728,552	0.00	$728,552	0.00	$741,561	0.00	$741,561	0.00
Subtotal	$700,466	0.00	$728,552	0.00	$728,552	0.00	$741,561	0.00	$741,561	0.00
SUPPORT SERVICES										
Information Technology Support	$0	0.00	$0	0.00	$0	0.00	$101,250	0.00	$101,250	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$101,250	0.00	$101,250	0.00
Total	$700,466	0.00	$728,552	0.00	$728,552	0.00	$842,811	0.00	$842,811	0.00

Airport Capital Fund — 2005-06

Purpose and Nature of Fund

The Airport Capital Fund was established in September 1989 by ordinance authorizing the issuance of $30 million Airport System Prior Lien Revenue Bonds for new airport development. As specified in the ordinance, the Airport Operating Fund is required to transfer the excess of available funds over total requirements, less a reserve for future operating expenses, to the Airport Capital Fund on an annual basis. These funds may be used only for lawful purposes related to the Airport System, including expenditures associated with the Airport Capital Improvements Program (CIP).

Factors Affecting Funding

Total available funds of $12.9 million are approved for FY 2005-06. The major source of available funds includes a transfer of $8.5 million from the Airport Operating Fund. A $0.6 million transfer from the General Fund is approved as reimbursement of the City's obligation to pay the Airport for amounts spent on the new State Aircraft Pooling Board facility at Austin-Bergstrom International Airport. Interest income of $0.8 million is also included. Additionally, a transfer of $3.0 million is expected from the Passenger Facility Charge (PFC) Fund.

Factors Affecting Requirements

A transfer to Austin-Bergstrom International Airport CIP fund will provide $15 million in funding for capital projects associated with improvements at the new airport. Additionally, a $7.1 million transfer to the Operating Fund is approved to assure adequate funding for debt service coverage and Operating Fund requirements.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$438,650	$420,000	$729,989	$750,000	$750,000
Transfers In	$15,413,464	$4,992,596	$11,522,237	$12,260,476	$12,103,595
Requirements	$7,384,492	$17,326,653	$17,326,653	$22,066,367	$22,066,367

Mueller Airport Disposition Fund — 2005-06

Purpose and Nature of Fund

The Mueller Airport Disposition Fund was established by the ordinance authorizing the issuance of $30 million Airport System Prior Lien Revenue Bonds for new airport development in September 1989. As specified by the ordinance, net proceeds received by the City from the sale, lease, or other disposition of the land and improvements constituting Mueller Airport shall be deposited into the Mueller Airport Disposition Fund. These funds may be used for any lawful purposes after the payment of all costs and expenses incurred by the City subsequent to the closing of Mueller Airport for aviation purposes. In 1997-98, the City requested, and the Federal Aviation Administration approved, an agreement under which Mueller land and facilities would be exchanged for Bergstrom land and facilities. As additional consideration for the exchange, the Aviation Department committed to pay the amount of $8 million for the costs of environmental cleanup of Mueller after closure and the first two years of operations and maintenance expenses incurred to maintain and preserve the closed facility. Operations and maintenance expenses were limited to $1.5 million per year for the first two years after the date of beneficial occupancy of ABIA. The two-year period ended May 2001; only environmental clean-up costs remain. Any additional costs required to maintain or dispose of Mueller will be paid by the City's General Fund and will not be charged to Bergstrom users.

Factors Affecting Funding

Total committed funds of $8 million were transferred in FY 2000-01. The sole source of available funds was a transfer from the Airport Capital Fund.

Factors Affecting Requirements

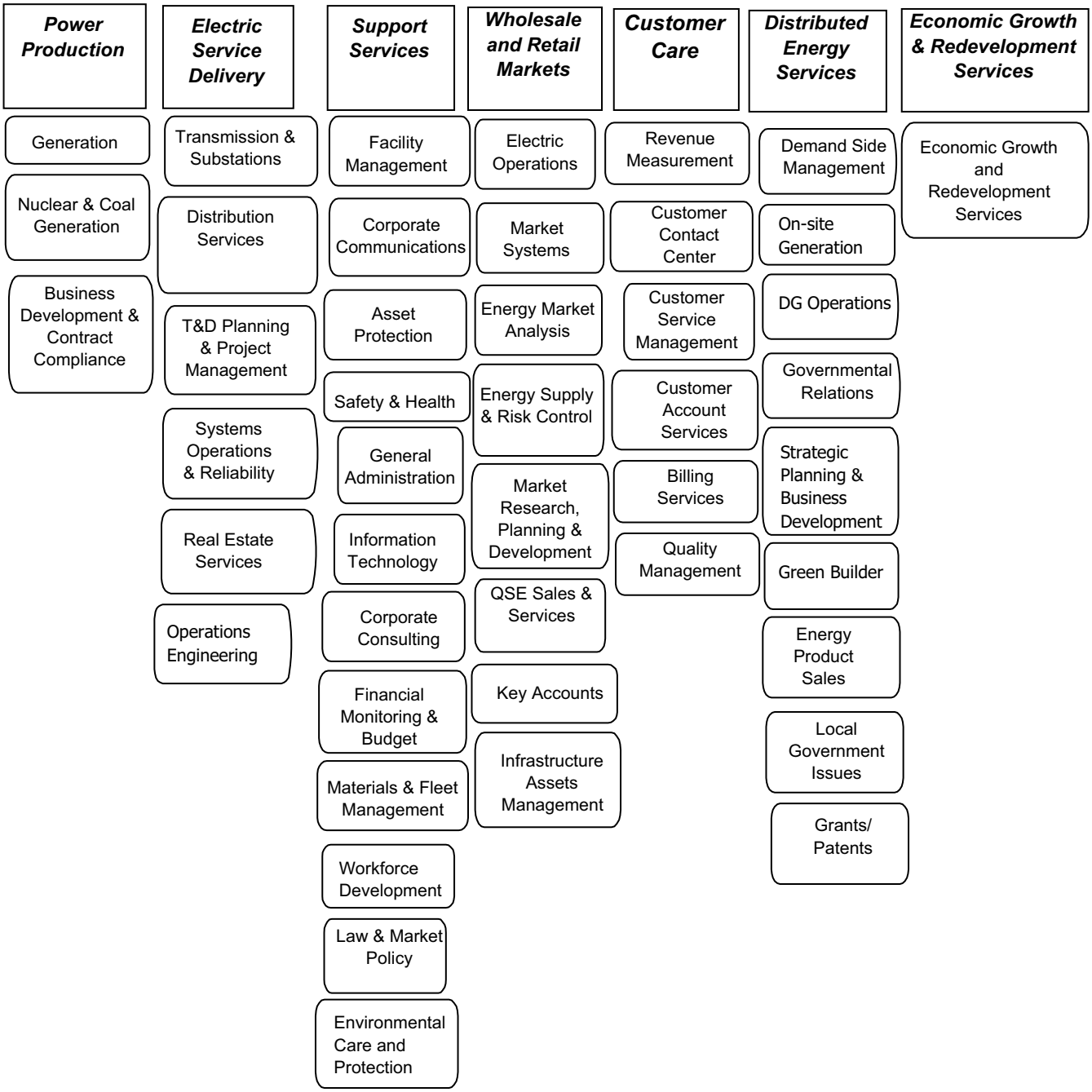
Total requirements during FY 2005-06 are projected to be $600,000 for environmental mitigation of Robert Mueller Municipal Airport after closure.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$198,171	$608,000	$597,000	$600,000	$600,000

Austin Energy

Austin Energy
Conservation Rebates and Incentives
Repair and Replacement Fund
Strategic Reserve Fund
Economic Growth and Redevelopment Services
Cultural Arts
Mueller Development Fund

Austin Energy — 2005-06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$849,272,657	$897,423,443	$914,410,918	$945,742,357	$945,742,357
Transfers In	$7,650,000	$10,000,000	$0	$7,500,000	$7,500,000
Requirements	$865,593,810	$904,611,903	$902,574,742	$952,870,557	$953,148,417
Full-time Equivalents (FTEs)	1,471.00	1,537.50	1,537.50	1,560.50	1,560.50

Mission

To deliver clean, affordable, reliable energy and excellent customer service.

Values

- **Care and concern**: We demonstrate dedication, care and concern for our customers, the community, the environment, and each other.
- **Safety**: We are dedicated to providing both a safe work environment and safe delivery of energy services.
- **Innovation**: We seek innovative ways to improve service delivery, exceed customer expectations and expand the value our energy services provide.
- **Integrity**: We conduct ourselves truthfully and honestly in a manner that strengthens the relationship we have with internal and external customers.
- **Diversity**: We embrace and value the differences and commonalities of our workforce that enable us to accomplish common goals.
- **Teamwork**: We will work cooperatively to accomplish the city's goals and to provide internal and external customers with quality service.
- **Open, honest communication**: We share information, thoughts and ideas with one another to achieve organizational learning and growth.

Strategies and Objectives

Austin Energy has identified three principal strategies to position itself for the future. Five objectives that cross business unit and functional lines support these strategies.

Principal Strategy	Objective
Excellent Customer Service (deregulation)	**Customer Satisfaction** **Economic Development** **Exceptional Reliability**
Risk Management	**Maintain Financial Integrity**
Energy Resource (non-traditional energy)	**Renewable Portfolio Standard**

Customer Satisfaction

Austin Energy will be proactive in developing an understanding of our customers by monitoring indicators and conducting customer surveys. Our target is a customer satisfaction score of 83/100 by 2010.

Austin Energy will prepare its employees to work successfully in a competitive environment by providing the skill development and information necessary to make informed business decisions. We target an employee satisfaction index showing a 10 percent improvement in positive responses on the *City's Listening to the Workforce Survey* by 2010.

Economic Development

Austin Energy will create and sustain economic development by providing contract opportunities for local businesses, attracting new businesses, and supporting the development of a clean energy industry. Austin Energy plans to exceed the City of Austin M/WBE goals by 2008.

Exceptional System Reliability

Austin Energy will pursue best operating and maintenance practices for its power plants to ensure unit availability and reliability.

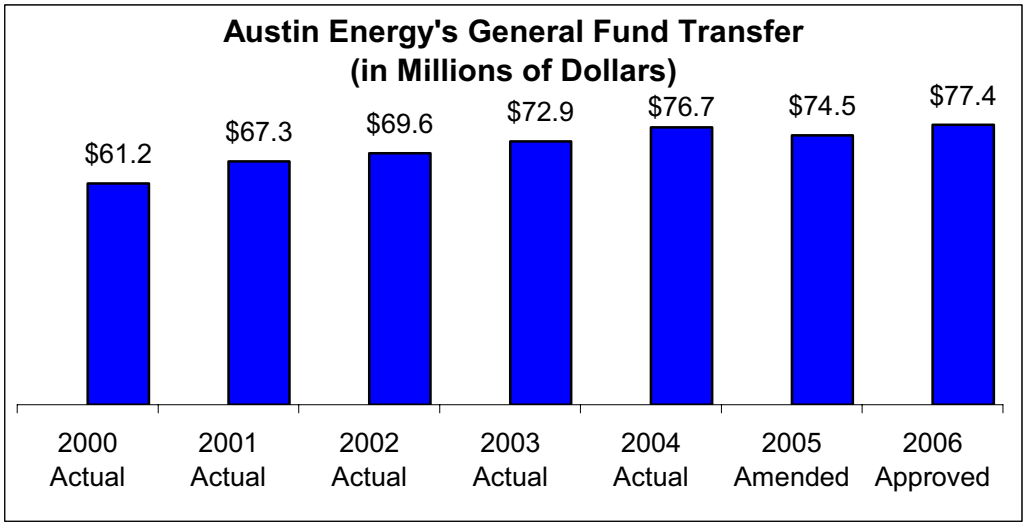
Austin Energy will target specific metrics to reduce the frequency (SAIFI) and duration (SAIDI) of power outages.

- SAIFI (system average interruption frequency index) = 0.8 interruptions per year
- SAIDI (system average interruption duration index) = 60 minutes per year

Maintain Financial Integrity

Austin Energy plans to achieve an "AA" (Standard & Poor's) Credit Rating by 2010 on its separate lien revenue bonds.

Austin Energy provides a return to its citizen owners in the form of financial support for local government.

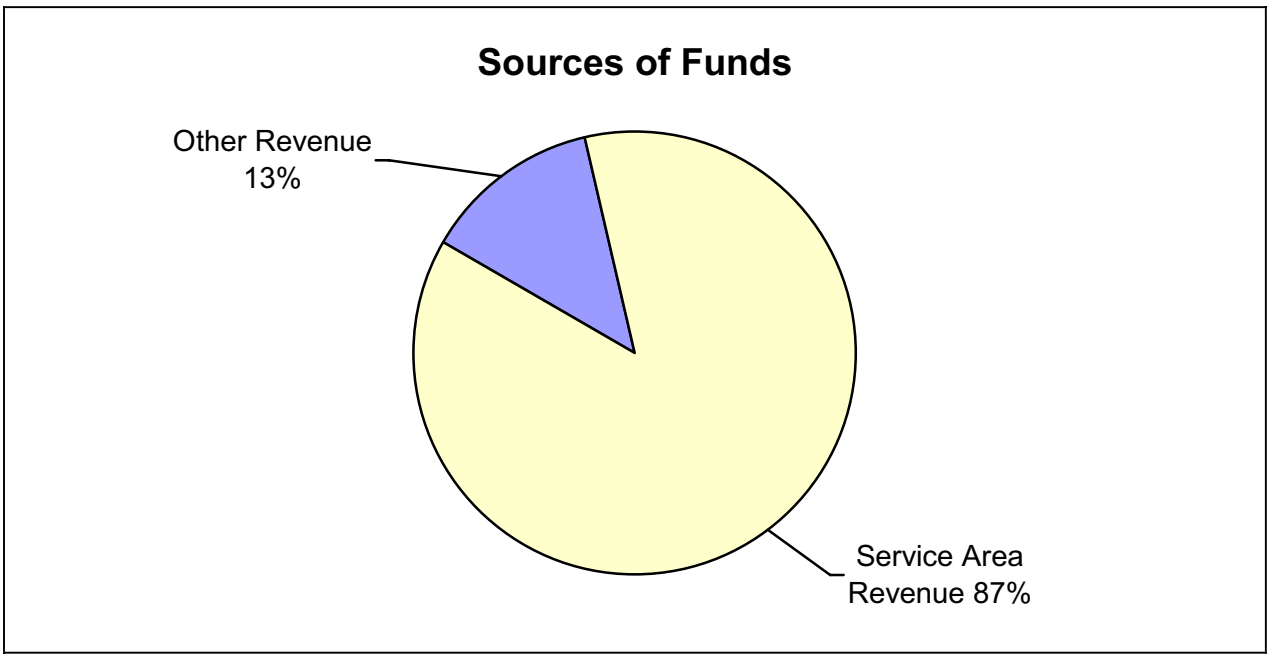


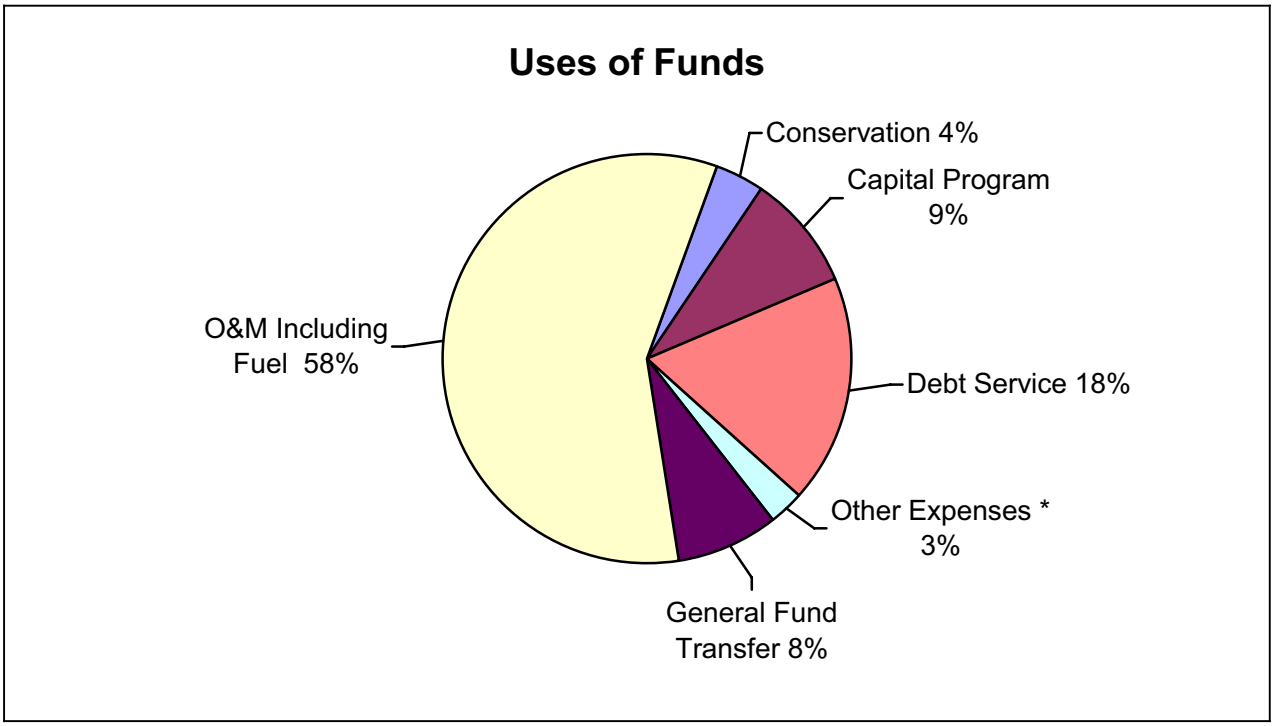
Renewable Portfolio Standard

Austin Energy will continue its nationally recognized renewable resources and Green Building programs.

Austin Energy will achieve a Renewable Portfolio Standard of 20 percent and meet the target of achieving 15 percent of Austin Energy's energy supply from energy efficiency efforts by 2020. Austin Energy will also ensure a commitment to solar energy through a solar energy goal of 100MW by 2020.

Austin Energy — Total Budget $953.1 million





* Other expenses: Workers Compensation, Liability Reserve, Administrative Support, Trunk Radio, Accrued Payroll, Strategic Reserve and Repair and Replacement

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$849,272,657	$897,423,443	$914,410,918	$945,742,357	$945,742,357
Transfers In	$7,650,000	$10,000,000	$0	$7,500,000	$7,500,000
Requirements	$865,593,810	$904,611,903	$902,574,742	$952,870,557	$953,148,417
Full-time Equivalents (FTEs)	1,471.00	1,537.50	1,537.50	1,560.50	1,560.50

Austin Energy — Total Budget $953.1 million

Budget Highlights

The 2005-06 Approved Operating Budget

Revenue, including transfers, total $953.2 million for the 2005-06 Approved Budget, which represents a $45.8 million or a 5.1 percent increase compared to the 2004-05 Amended Budget of $907.4 million. The increase is primarily due to increases in revenue from electric sales including fuel costs, chiller revenue and other miscellaneous revenues to meet the costs of providing those services.

- No base rate increase was included in FY 2005-06. There has been no base rate increase since 1994.

Total requirements of $953.1 million for the FY 2005-06 Approved Budget represents a $48.53 million or 5.4 percent increase from the FY 2004-05 Amended Budget of $904.6 million. Major expenditure changes include the following:

- $24.9 million increase in operating requirements excluding Demand Side Management. A majority of this increase is due to fuel price volatility in natural gas increases and plant maintenance expenses at the Sand Hill Energy Center and transmission cost of service expenses. Also, salary increases of $6.2 million are included.
- $4.3 million increase in conservation budget for the management and operations of the conservation programs, district cooling system and rebates and incentives to continue the implementation of the Strategic Plan Approved by City Council in December 2003.
- $6.5 million increase in debt service requirements
- $77.4 million transfer to the General Fund, which is a $2.9 million increase above the 2004-05 Amended Budget of $74.5 million. The General Fund Transfer is based on a percent of the Electric Utility's three-year average revenues (calculated using the current year estimate and the previous two years' actual revenues). For 2004-05 and 2005-06, the General Fund Transfer is based upon 9.1 percent of average revenue.
- A transfer to the Electric Utility Capital Improvement Program of $84.4 million, which is an increase of $21.2 million or 33.5 percent above the 2004-05 Amended Budget.
- A $13.2 million transfer to the Repair and Replacement Fund, a decrease of $6.8 million, is included to fund large future capital needs of the Utility.
- A one-time transfer to Austin Water and General Fund CIP of $4.6 million was eliminated.
- The African American Quality of Life Scorecard identified gaps in vocational job opportunities – the Approved Budget includes funding in the amount of $25,000 to partner with community organizations involved in vocational trade training.

The 2005-06 Approved Capital Budget

Total cash requirements for the 2005-06 Capital Improvement Spending Plan amount to $141.1 million, with $84.4 million funded from internally generated cash from CIP transfer and the remainder from issuance of commercial paper. The capital budget includes:

- $107.2 million to support projects related to the power production and delivery of energy services, including power plant improvements and various transmission and distribution projects.
- $10.0 million to support non-traditional business and environmental related projects such as the chilled water plants at the Downtown/Convention Center plant, the Domain at IBM and Dell Children's Hospital.
- $7.2 million for new billing system, meter installations and other Call Center improvements.

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
Increase in Service Area Revenue primarily due to fuel prices.	$34,742,962	
Increase in Other Revenue including chiller sales and transmission cost of service.	$13,575,952	
Decrease Transfers In from the Austin Energy Reserve Funds.	($2,500,000)	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $2,838,663 for salary increases associated with Pay for Performance for FY 2006. $292,225 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage implemented in 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$3,130,888	
An additional $1,131,444 has been included for salary increases associated with the Approved FY 2006 market adjustments.	$1,131,444	
The Approved Budget includes $1,630,036 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$1,630,036	
2. Operating Requirements		
Increase in operating requirements including increases in power plant maintenance and environmental costs, increases in nuclear and coal operations, increases in bad debt expense and reductions to economic incentives.	$9,800,000	
Electric Service Delivery		
Transmission Cost of Services expenses.	$4,861,005	
Streetlight Electricity Increase due to increased inventory and fuel cost.	$1,150,000	
Reduction in Expense Refunds to the Capital Improvements Projects, departmental charges for work performed and vehicle cost reimbursements.	$1,399,354	
Customer Care and Marketing		
City-wide 311 Information Center approved addition of 22.0 FTEs for expansion.	$1,035,902	22.00
City-wide 311 Information Center - increase of General Fund reimbursements is approved.	($1,500,000)	
City-wide 311 Information Center increase in temporary employees to cover 24/7 operations.	$1,340,000	
City-wide 311 Information Center rent, utilities, janitorial expenses for approved new space.	$600,000	
City-wide 311 Information Center increase in software, telephone and maintenance costs for new employees and contractors and 24/7 operations.	$328,775	

	Dollars	FTEs
Conservation		
Conservation Clean Energy Development enhancement, including seed money from Strategic Reserve transfer is included.	$1,000,000	
Conservation Gas optional hybrid market development - 50 City campaign is included in the Approved Budget.	$1,000,000	
Conservation Rebates Loan Star Payment to State of Texas decreasing to $305,000 in the Approved Budget.	($915,756)	
Includes Conservation Rebates Gas Optional Rebate set aside.	$1,000,000	
Conservation Rebates other rebate increases are approved.	$123,441	
Conservation program advertising approved to increase.	$558,277	
Watershed Protection energy inspection fees for greenbuilding program increasing due to increased participation.	$59,005	
Greenbuilder by design seminar reimbursements are included in the Approved Budget.	($16,000)	
Eliminate one-time budget amendment Solar rebates adopted on April 7, 2005 by City Council as carryover from FY 2004.	($1,000,000)	
Corporate, Other Expenses		
The transfer to the Communications and Technology Management Fund for IT services increases to $5,737,891.	$2,191,093	
Economic Growth and Redevelopment Services conversion of 1 temporary position to permanent status.	$0	1.00
Increase in Administrative Support.	$352,611	
Increase in Accrued Payroll.	$114,000	
Decrease In Workers Compensation.	($252,974)	
Decrease in Liability Reserve.	($35,000)	
3. Transfers		
Debt Service increase due to increase CIP spending plan.	$6,483,938	
Transfer to General Fund for increase in actual FY 2003 and FY 2004 and estimated FY 2005 revenue.	$2,899,609	
Elimination of one time transfer to General Fund CIP for the new accounting system.	($4,625,000)	
Reduction in transfer to Repair and Replacement fund.	($6,790,929)	
Increase in transfer to CIP including $4,500,000 funding from Strategic Reserve for Power Factor metering to meet ERCOT mandated 97% load factor for commercial customers.	$21,195,750	

	Dollars	FTEs
The following changes were approved by Council at Budget Adoption		
An additional $277,860 has been included for salary increases associated with market adjustments.	$277,860	
Reduction in Operating Requirements by $1,000,000 in order to increase Conservation Rebates and Incentives funding.	($1,000,000)	
Increase in Conservation Rebates and Incentives funding by $1,000,000 to increase the residentail Solar Rebates Program.	$1,000,000	

Conservation Rebates and Incentives Fund – 2005-06

Purpose and Nature of Fund

The Conservation Rebates and Incentives Fund accounts for the City's energy and water conservation rebates and incentives. The rebate and incentive programs are designed to achieve the most efficient, equitable and environmentally safe use of Austin's energy and water resources.

The goals of the fund are to:

- Avoid future generating and water treatment capacity problems
- Lower electric and water bills for customers
- Serve all rate classes
- Provide energy and water services to low-income, elderly and disabled customers
- Provide environmental benefits
- Stimulate community economic development

Factors Affecting Revenue and Requirements

The Conservation Rebates and Incentives Fund receives revenue from Austin Energy and the Water and Wastewater Utility. Austin Energy revenue repays Loan Star loans and provides residential and commercial energy conservation rebates and incentives. Water and Wastewater revenue provides residential, commercial and municipal water conservation rebates. Water and wastewater revenue also funds repairs and renovations to City-owned pools.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2004-05 Proposed	2005-06 Approved
Transfers In	$10,023,626	$16,566,347	$16,566,347	$16,374,032	$17,374,032
Requirements	$9,808,204	$16,566,347	$16,566,347	$16,374,032	$17,374,032

Repair and Replacement Fund — 2005-06

Purpose and Nature of Fund

The Repair and Replacement Fund shall be used for providing extensions, additions, and improvements to the Electric System. Net revenues available after meeting the General Fund Transfer, capital investment (equity contributions from current revenues) and 45 days of working capital may be deposited in the Repair and Replacement Account.

Factors Affecting Revenue

Sources of revenue include:

- Austin Energy transfers from current revenue
- Austin Energy transfers from other funds

Factors Affecting Requirements

Expenditure requirements in the Repair and Replacement Fund are related to extensions, additions, and improvements to the Electric System.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2004-05 Proposed	2005-06 Approved
Transfers In	$0	$20,000,000	$20,000,000	$13,209,071	$13,209,071
Requirements	$7,650,000	$0	$0	$0	$0

Strategic Reserve Fund — 2005-06

Purpose and Nature of Fund

The Strategic Reserve Fund has 3 components:

- An Emergency Reserve with a minimum of 60 days of operating cash
- Up to a maximum of 60 days additional operating cash set aside as a Contingency Reserve
- Any additional funds over the maximum 120 days of operating cash may be set aside in a Competitive Reserve

The Emergency Reserve shall only be used as a last resort to provide funding in the event of an unanticipated or unforeseen extraordinary need of an emergency nature such as costs related to a natural disaster, emergency or unexpected costs created by Federal or State legislation. The Emergency Reserve shall be used only after the Contingency Reserve has been exhausted.

The Contingency Reserve shall be used for unanticipated or unforeseen events that reduce revenues or increase obligations such as extended unplanned plant outages, insurance deductibles, unexpected costs created by Federal or State legislation, and liquidity support for unexpected changes in fuel costs or purchased-power which stabilize fuel rates for our customers.

In the event any portion of the Contingency Reserve is used, the balance will be replenished to the targeted amount within two (2) years.

The Competitive Reserve may be used to improve the strategic position of the Electric Utility including, but not limited to, funding capital needs in lieu of debt issuance, reduction of outstanding debt, rate reductions, acquisitions of new products and services, and new technologies.

Funding may be provided from net revenues available after meeting the General Fund Transfer, capital investment (equity contributions from current revenues), Repair and Replacement Fund, and 45 days of working capital.

Financial Policy number 16 is approved to administer and manage the balances in this fund.

Factors Affecting Revenue

Sources of revenue include:

- Austin Energy transfers from current revenue
- Interest earnings on the Strategic Reserve Fund

Factors Affecting Requirements

Requirements may include, but are not limited to, extended unplanned plant outages, insurance deductibles, unexpected costs created by Federal or State legislation, and liquidity support for unexpected changes in fuel costs or purchased-power which stabilizes fuel rates for our customers.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2004-05 Proposed	2005-06 Approved
Requirements	$0	$10,000,000	$0	$7,500,000	$7,500,000

Economic Growth & Redevelopment Services – 2005-06

Mission

The mission of the Economic Growth and Redevelopment Services Office is to develop a sustainable cultural and economic environment for the community that enhances the livability and economic vitality of Austin.

Goals

- EGRSO will provide a supportive economic development environment
    - Percent increase in jobs created
    - Percent increase in retail square footage available downtown
    - Percent increase in business start ups and expansions
    - Number of projects that have a positive economic impact

- Project developers will achieve 90% of agreed-upon performance standards.

- By 2006 EGRSO will have in place a single point of entry for doing business with and within the City of Austin.

- By 2006 EGRSO will have in place a functional cultural funding process.

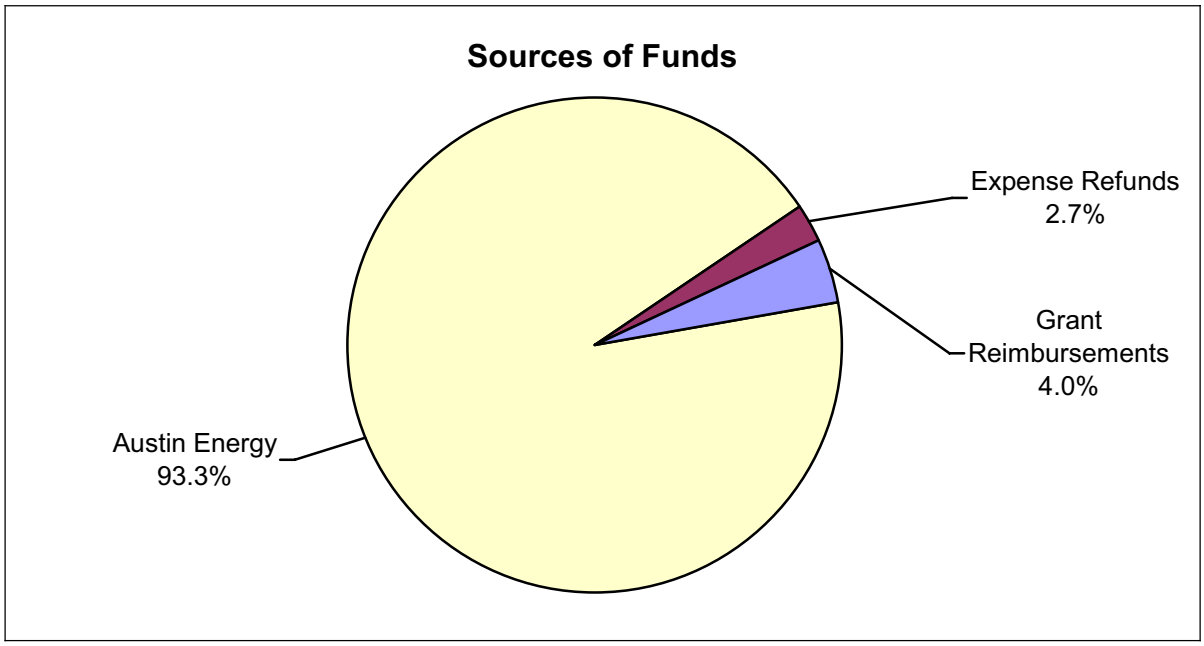
- By 2006 EGRSO will have a fully functioning web presence for all of its program areas.

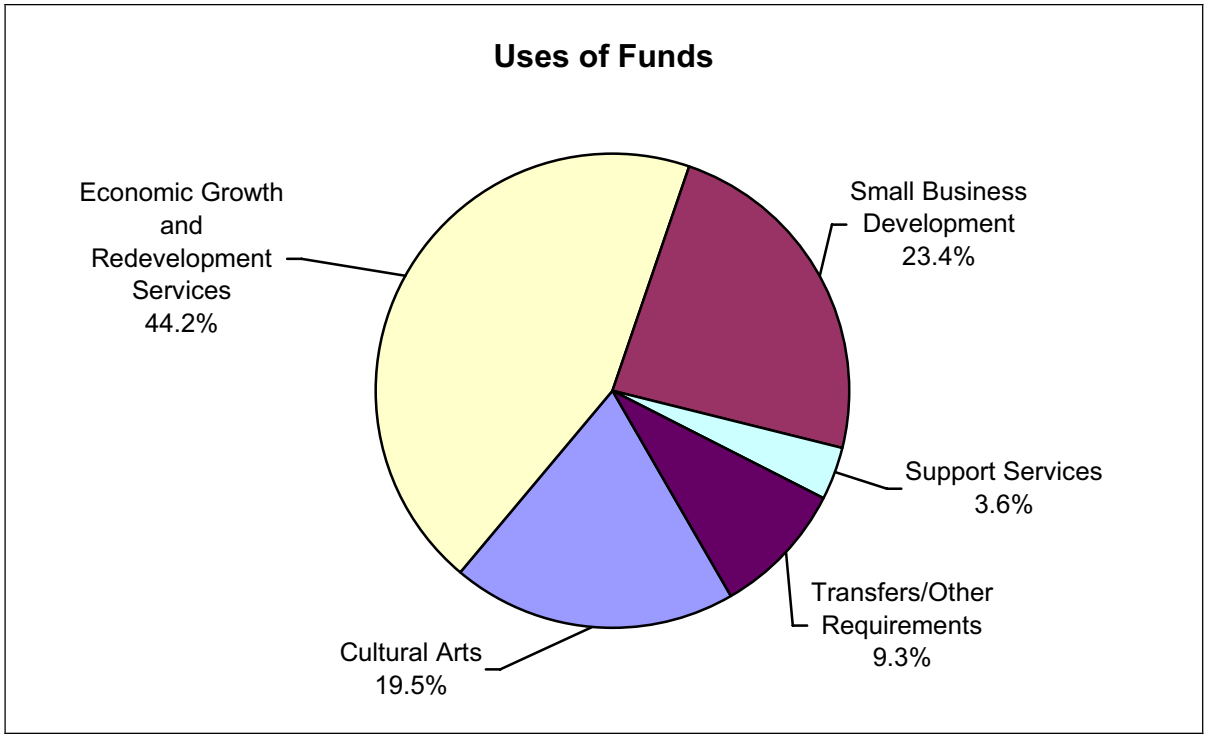
Key Indicators

To help the department track how well the goals are being met, key indicators have been developed along with appropriate performance measures.

- Percent increase in jobs created
- Percent increase in retail square footage available downtown
- Percent increase in business start ups and expansions
- Number of projects that have a positive economic impact
- Percentage of agreed-upon performance standards achieved by project developers
- Percent customers satisfied with business development resources and services
- Percent increase in business development technical assistance hours
- Percent increase of hits on Business development web site per year
- Total amount of funding dedicated to cultural contracts.

Economic Growth and Redevelopment Services — Total Budget $6.0 million





	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Requirements	$4,484,242	$5,938,133	$5,938,131	$5,562,353	$5,633,808
Full-time Equivalents (FTEs)	28.00	36.00	36.00	37.00	37.00
Grant Reimbursements	$99,323	$232,000	$76,000	$243,500	$243,500
Expense Refunds	$95,095	$212,824	$168,710	$163,624	$163,624

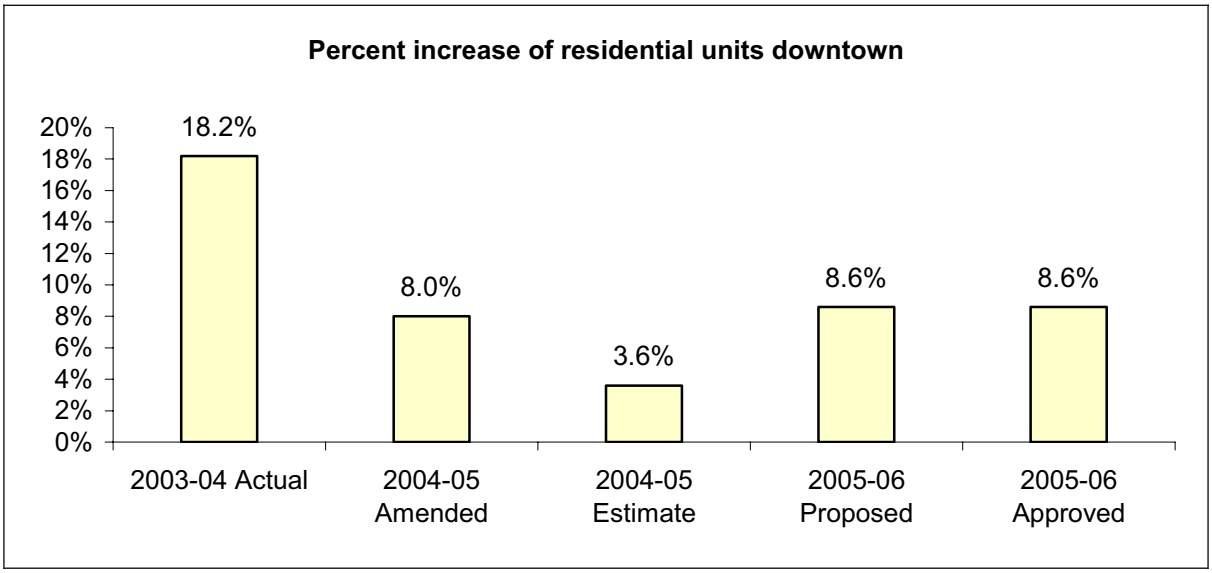
Economic Growth and Redevelopment Services — Total Budget $6.0 million

Budget Highlights

The Approved Budget contains the following proposals that support the goals of the Economic Growth and Redevelopment Services Office (EGRSO).

Economic Development

During FY 2005-06 the Economic Development division of EGRSO will pursue initiatives based on the comprehensive economic development policy and program adopted by Council to facilitate the growth of the local economy. The division also works with the Greater Austin Chamber of Commerce to attract new companies to Austin in order to create new jobs, increase tax revenue and diversify the local economy. Austin's economy has improved recently, evidenced by small increases in job growth and tax revenues. It is the goal of Economic Development to maintain and expand upon this growth.



Over the past year, Austin has experienced an increase in housing and retail redevelopment activities in the downtown area. The division will continue its efforts to attract new projects in FY 2005-06 while simultaneously working with current property owners through the Downtown Austin Alliance to enhance existing retail, employment, dining and entertainment business ventures in the downtown area. The Approved Budget includes $45,000 of funding for these projects in the form of co-sponsorship with the Downtown Austin Alliance for the second phase of The Downtown Austin Retail Development Strategy. The focus of this phase is developing plans for attracting and retaining a diverse blend of retail vendors.

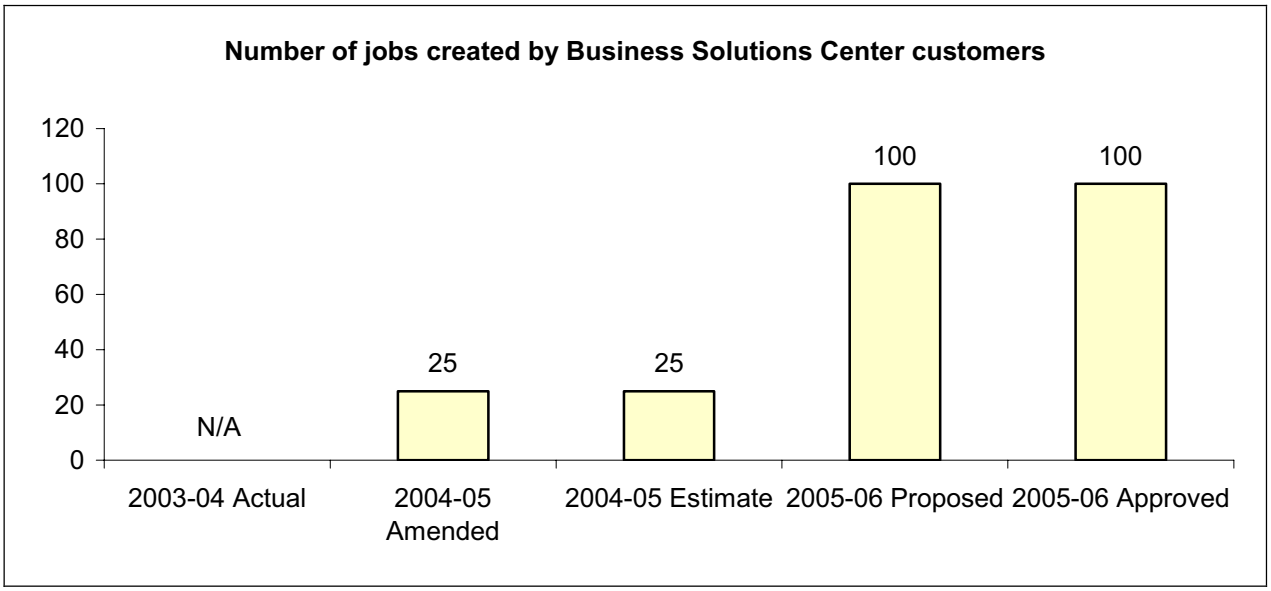
EGRSO manages additional projects including the implementation of the 2nd Street Retail District, the sale of Block 21, the negotiation for the Seaholm Power Plant property and the administration of the Master Development Agreement for the Mueller site.

The Approved Budget also includes $50,000 to support Community Tax Centers.

Small Business Development

The City Council has placed a priority on creating new jobs through assisting the start up and expansion of small businesses. Newly located in One Texas Center, the Business Solutions Center provides entrepreneurs and business owners with valuable resources. Visitors can locate training and technical assistance services and loan programs. The center also provides access to internet-based databases of

public and private-sector purchases and information on city business regulations. In addition, information is available regarding business opportunities with the city of Austin, including participation in city redevelopment initiatives.



Services at the Business Solutions Center are currently supported by a temporary administrative employee. In order to maintain current service levels, this position will be converted into a permanent, full-time position in FY 2005-06. Savings due to the elimination of the budget for temporary services will be used to completely offset the cost of the new position.

CDBG funding for the Business Solutions Center has been discontinued. Consequently, the FY 2005-06 Approved Budget includes $116,000 for equipment lease and rent costs that was previously covered by CDBG funding. Continued CDBG funding for contracted services that provide training and technical assistance to small business owners is also uncertain, and will need to be addressed in future budgets.

Cultural Arts

The Cultural Arts program nurtures, preserves and promotes Austin's arts and creative industries in order to strengthen and sustain Austin's cultural vitality. FY 2004-05 was the pilot year for the new Cultural Arts Funding Programs policy, and Cultural Arts worked to implement and evaluate all of the guidelines and processes established by the policy. The FY 2005-06 Approved Budget contains the resources necessary for the Cultural Arts program to foster and promote the arts in Austin through the Art in Public Places program and the Creative Industries Development activity.

First Night is a community celebration of the New Year through the arts and seeks to foster the public's appreciation of visual and performing arts through an innovative and diverse New Year's Eve program. EGRSO contributed $20,000 in the current fiscal year in support of Austin's initial First Night in December of 2005. Funding in the amount $20,000 has been included in the FY 2005-06 Approved Budget for next year's contribution.

Economic Growth and Redevelopment Services — Total Budget $6.0 million

EGRSO Website

In the past, individual websites were maintained for each of EGRSO's programs. Design of a new, department-wide website began in FY 2004-05; its development, implementation and refinement will continue through FY 2005-06. The new website will be a comprehensive, interactive tool for accessing information on all EGRSO's programs and will educate the public and promote interest in economic development policies and initiatives. The Approved Budget includes $200,000 for the programming, equipment, and software needed to successfully implement the website.

Austin's business community includes major corporations, small business owners, creative industries, economic development professionals, other governments and artists. EGRSO's website will be a dynamic and content-rich resource for doing business in Austin and will contain information specific to the needs of each of these audiences. Information will be provided on the following topics:

- Downtown redevelopment projects
- Other redevelopment projects
- Business Solutions Center
- Cultural Arts initiatives
- Incentives for businesses relocating to Austin
- Opportunities to do business with the City of Austin

Capital Budget

There are no capital budget appropriations included in the Approved Budget.

Economic Growth and Redevelopment Services —2005-06

Significant Revenue and Expenditure Changes by Program

Expenditure Changes	**Dollars**	**FTEs**
1. City-wide		
The Approved Budget includes $73,503 for salary increases associated with Pay for Performance in 2006.	$73,503	
The Approved Budget includes $38,763 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$38,763	
2. Economic Growth and Redevelopment Services		
The Approved Budget includes funding for the development of a new departmental website.	$200,000	
The Approved Budget decreases funding for legal and other professional services.	($33,000)	
Decrease in funding for project management costs due to the completion of the New City Hall.	($170,000)	
The Approved Budget includes funding for co-sponsorship of the second phase of the downtown retail development strategy in collaboration with the Downtown Austin Alliance.	$45,000	
One Administrative Specialist FTE transferred into the Support Services program.	($40,619)	(1.00)
The Approved Budget changes the way Vacancy Savings is distributed among programs. Rather than accounting for all of it in one area, the budgeted savings will now be spread to the relevant programs. Because of this redistribution, Vacancy Savings in Economic Growth will decrease by $37,616.	$37,616	
Reclassification of a position from Planner Senior to Project Manager.	$16,805	
The Approved Budget includes $50,000 to support Community Tax Centers.	$50,000	
3. Cultural Arts		
One-time funding for sponsorship of the 2006 World Congress on Information Technology has been eliminated.	($250,000)	
The Approved Budget includes a decrease in funding for facility costs due to the relocation of the International Program to space within the Convention Center Garage.	($15,000)	
The Approved Budget includes funding for the City's initial First Night in December 2005.	$20,000	
The Approved Budget is decreasing it's costs for Rental-Real Estate Office due to the relocation of Cultural Arts from One Texas Center to City Hall.	($27,806)	
The Approved Budget removes one-time costs for the Cultural Contracts database.	($50,000)	

		Dollars	FTEs
4.	**Small Business Development**		
	The Approved Budget includes funding for 1.0 new FTE to be an	$28,327	1.00
	One-time funding for initial planning of the EGRSO website has been	($72,000)	
	One-time funding for the Small Business Development Program's move to	($75,000)	
	The Approved Budget includes a decrease of $54,205 in funding for	($54,205)	
	The Approved Budget includes office and equipment lease costs previously	$120,000	
	The Approved Budget includes an increase in Vacancy Savings.	($16,116)	
	Several positions are budgeted at lower rates in FY06 than FY05 due to	($6,664)	
5.	**Support Services**		
	One Administrative Specialist FTE transferred in from the Economic Growth	$40,619	1.00
	Vacancy Savings are being added to this program.	($5,629)	
6.	**Transfers/Other Requirements**		
	Reduction in legal services funding used by the Law Department.	($210,000)	
	Elimination of overhead distribution.	$28,870	
	The following change was approved by Council at Budget Adoption:		
	An additional $32,692 has been included for salary increases associated with market adjustments.	$32,692	

Economic Growth and Redevelopment Services – 2005-06

Electric Utility Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CULTURAL ARTS										
Contracting Services	$64,046	3.00	$117,739	3.00	$99,985	3.00	$126,463	3.00	$130,729	3.00
Cultural Development Services	$572,783	5.25	$817,295	6.25	$769,679	6.25	$550,861	6.25	$562,992	6.25
International Program	$0	0.00	$204,032	3.00	$152,891	3.00	$180,078	3.00	$184,221	3.00
Subtotal	$636,829	8.25	$1,139,066	12.25	$1,022,555	12.25	$857,402	12.25	$877,942	12.25
ECONOMIC GROWTH										
Development and Redevelopment	$729,326	4.35	$731,547	3.35	$635,114	3.35	$726,852	3.20	$734,660	3.20
Downtown Initiatives	$64,797	1.00	$88,314	1.00	$93,881	1.00	$212,191	1.00	$214,816	1.00
Project Delivery	$1,289,511	4.90	$1,573,873	8.90	$1,809,989	8.90	$1,595,724	8.05	$1,614,204	8.05
Subtotal	$2,083,634	10.25	$2,393,734	13.25	$2,538,984	13.25	$2,534,767	12.25	$2,563,680	12.25
SMALL BUSINESS DEVELOPMENT										
Business Outreach & Referral Services	$15,799	0.25	$233,446	2.00	$115,353	2.00	$175,918	2.50	$180,787	2.50
Program Administration and Evaluation	$374,078	4.00	$340,513	3.25	$428,700	3.25	$261,294	3.50	$268,600	3.50
Small Business Assistance Center	$193,048	2.25	$336,912	2.00	$325,685	2.00	$397,735	2.50	$401,089	2.50
Small Business Assistance Services	$478,295	0.50	$574,684	0.75	$615,815	0.75	$561,139	0.50	$561,917	0.50
Subtotal	$1,061,220	7.00	$1,485,555	8.00	$1,485,553	8.00	$1,396,086	9.00	$1,412,393	9.00
SUPPORT SERVICES										
Administration and Management	$75,070	1.25	$80,997	1.25	$84,139	1.25	$118,479	2.25	$121,674	2.25
Facility Expenses	$4,349	0.00	$5,700	0.00	$4,600	0.00	$5,100	0.00	$5,100	0.00
Financial Monitoring / Budgeting	$78,683	1.25	$89,951	1.25	$92,300	1.25	$88,519	1.25	$91,019	1.25
Purchasing / M/WBE	$3,236	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$161,338	2.50	$176,648	2.50	$181,039	2.50	$212,098	3.50	$217,793	3.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$541,222	0.00	$743,130	0.00	$710,000	0.00	$562,000	0.00	$562,000	0.00
Subtotal	$541,222	0.00	$743,130	0.00	$710,000	0.00	$562,000	0.00	$562,000	0.00
Total	$4,484,243	28.00	$5,938,133	36.00	$5,938,131	36.00	$5,562,353	37.00	$5,633,808	37.00

Economic Growth and Redevelopment Services – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CULTURAL ARTS										
Contracting Services	$70,902	0.00	$75,644	0.00	$60,400	0.00	$55,314	0.00	$55,314	0.00
Cultural Development Services	$14,991	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$85,893	0.00	$75,644	0.00	$60,400	0.00	$55,314	0.00	$55,314	0.00
ECONOMIC GROWTH										
Project Delivery	$9,201	0.00	$108,310	0.00	$108,310	0.00	$108,310	0.00	$108,310	0.00
Subtotal	$9,201	0.00	$108,310	0.00	$108,310	0.00	$108,310	0.00	$108,310	0.00
SUPPORT SERVICES										
Purchasing / M/WBE	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$0	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$95,093	0.00	$183,954	0.00	$168,710	0.00	$163,624	0.00	$163,624	0.00

Economic Growth and Redevelopment Services – 2005-06

Grants

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CULTURAL ARTS										
Contracting Services	$0	0.00	$12,000	0.00	$12,000	0.00	$0	0.00	$0	0.00
Cultural Development Services	$0	1.00	$64,484	0.00	$64,484	0.00	$243,500	0.00	$243,500	0.00
Subtotal	$0	1.00	$76,484	0.00	$76,484	0.00	$243,500	0.00	$243,500	0.00
Total	$0	1.00	$76,484	0.00	$76,484	0.00	$243,500	0.00	$243,500	0.00

Cultural Arts Fund – 2005-06

Purpose and Nature of Fund

The Cultural Arts Fund is a special revenue fund established by Ordinance 9000830-L to account for the revenue distribution of 14.3 percent of bed tax receipts from the Hotel/Motel Occupancy Tax Fund. The Texas Tax Code allows this revenue to be used to encourage, promote, and improve the arts. The Code also allows expenditures for administrative costs that are incurred directly in the promotion and servicing of the arts.

Factors Affecting Revenue

The approved allocation of bed tax receipts to this fund for FY 2005-06 is $3.5 million which is an increase of 5% over the current year-end estimate, and an increase of 15.2 percent when compared to the FY 2004-05 Amended Budget of $3.0 million. The approved allocation for FY 2005-06 is based on the expected growth rate of bed tax receipts.

Factors Affecting Requirements

The allocation of bed tax funds to cultural agencies occurs through a predetermined process involving review and recommendation by the Arts Commission and approval of allocations by the City Council. The approved list of contracts total $3.7 million. The African American Quality of Life Scorecard identified gaps in funding for artists and cultural groups. The Approved Budget includes $125,000 in additional funding for emerging artists and capacity building for ethnically specific non-profit groups.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$2,964,663	$3,013,744	$3,308,660	$3,474,444	$3,474,444
Requirements	$3,226,886	$2,681,092	$2,655,145	$3,678,155	$3,800,155

Cultural Arts Fund - Contract Requirements - 2005-06

	2004-05 Approved	2005-06 Approved
Organizational Support		
Arthouse at the Jones Center	$45,889	$79,000
Austin Children's Museum	$47,547	$82,000
Austin Circle of Theaters	$32,840	$49,414
Austin Lyric Opera	$80,629	$87,000
Austin Museum of Art	$88,815	$82,000
Austin Symphony Orchestra Society, Inc.	$83,350	$93,000
Austin Theater Alliance	$69,745	$77,000
Ballet Austin, Inc.	$64,330	$99,000
Center for Women and Their Work	$47,921	$68,000
Film Society of Austin, Inc.	$51,855	$87,000
Mexic-Arte Museum	$61,302	$77,000
One World Theatre	$43,677	$91,000
Texas Folklife Resources	$36,141	$58,814
Zach Scott Theater Company	$38,150	$82,000
Total Institutional Support	**$792,191**	**$1,112,228**
Organizational/Project Support		
A. Mozart Fest	$30,234	$27,211
Academia de Danza y Folklore	$28,261	$30,000
African American Arts Technical Resource Center	$33,524	$30,172
Anthropos Arts	$10,862	$9,776
Ariel Dance Theatre	$19,739	$17,765
Austin Chamber Music Center, Inc.	$22,018	$65,000
Austin Circle of Theatres/Tongue & Groove Theatre	$8,954	$9,827
Austin Civic Chorus	$14,262	$21,000
Austin Classical Guitar Society	$7,038	$17,731
Austin Dance Ensemble	$9,842	$11,000
Austin Film Festival, Inc.	$4,500	$7,500
Austin Film Society/Heather Courtney	$4,500	$10,000
Austin Film Society/Karen Kocher	$9,276	$14,657
Austin Jazz Workshop, Inc.	$12,813	$25,000
Austin Latino/a Lesbian & Gay Organization	$22,501	$22,500
Austin Museum of Digital Art	$5,000	$6,500
Austin Playhouse	$4,692	$56,858
Austin Poetry Slam	$6,081	$10,000
Austin Poet's International, Inc./Austin International Poetry Festival	$7,897	$7,498
Austin Scottish Rite Company	$5,000	$4,500
Austin Script Works	$10,469	$17,706
Austin Shakespeare Festival	$17,031	$50,292
Austin Symphonic Band	$5,365	$8,000
Austin Visual Arts Association	$11,961	$15,848
Ballet East Dance Company	$32,477	$29,229
Blue Lapis Light, Inc.	$26,663	$23,997
Borderlands: Texas Poetry Review	$7,335	$10,532
Center for Maximum Potential Building Systems, Inc./Peter Struble	$5,911	$7,500
Center for Women & Their Work/Diverse Arts	$28,403	$31,000
Center for Women & Their Work/Pamela Hart	$18,747	$18,500
Chamber Soloists of Austin, Inc.	$20,373	$18,335
Cine Las Americas	$29,138	$35,000
Cine Las Americas/Youth Liberation Network	$2,662	$7,080
Conspirare, Inc.	$27,167	$69,000

Cultural Arts Fund - Contract Requirements - 2005-06

	2004-05 Approved	2005-06 Approved
Creative Opportunity Orchestra, Inc.	$29,305	$31,000
Dance Umbrella	$36,438	$33,000
Dance Umbrella/Leticia Rodriguez	$5,082	$7,500
Different Stages, Inc.	$9,086	$8,500
Friends of Classical Guitar	$5,000	$4,500
Great Promise for American Indians, Inc.	$15,906	$22,000
Greenlights for Nonprofit Success/Innovative Arts in Education	$14,447	$16,448
Hyde Park Theatre	$32,495	$38,000
Hyde Park Theatre/MS/Nerve Dance Co.	$6,847	$6,162
Imagine Art, Inc.	$22,625	$20,363
Indigenous Women's Network	$11,855	$16,000
International Cinematexas Short Film Festival	$5,000	$7,000
Johnson/Long Dance Company	$40,977	$37,329
Kathy Dunn Hamrick Dance Co.	$12,422	$11,180
La Pena	$43,212	$39,721
La Pena/Daniel Llanes	$6,477	$7,500
Latinas Unidas Por el Arte	$18,730	$16,857
Latinas Unidas Por El Arte/Austin Latino Theatre Alliance	$5,000	$4,500
Leadership Enrichment Arts Program	$12,596	$18,500
Mexic-Arte Museum/Johnny Degollado	$14,159	$12,743
Mexic-Arte/Robert Rodriguez	$8,542	$7,688
Motion Media Arts Center	$13,111	$20,123
One World/Alseny Silla	$5,000	$4,500
One World/Anuradha Naimpally	$8,747	$10,000
One World/Bob Livingston	$9,262	$12,500
One World/C. J. Menge	$13,897	$13,000
One World/Emily Dedear	$5,000	$4,500
One World/Illuminada	$14,159	$12,743
One World/Julian Goldstein	$13,644	$12,280
One World/Kalinka	$5,000	$4,500
One World/Mohammad Firoozi	$5,000	$4,500
One World/Oliver Rajamani	$4,500	$7,000
One World/Sabrina Barker	$9,159	$10,000
One World/Stewart Yaros	$8,151	$12,500
Pollyanna Theatre Company	$4,852	$4,367
Progressive Arts Collective	$34,259	$44,000
Puerto Rican Folkloric Dance, Inc.	$8,229	$18,174
Red Salmon Arts	$27,753	$24,978
Reel Women	$16,114	$21,000
Refraction Arts Project	$6,764	$33,000
Roy Lozano's Ballet Folklorico de Texas	$31,857	$28,671
Rude Mechanicals - A Theatre Collective	$31,222	$52,447
Rude Mechanicals - A Theatre/Herbert Bennett	$4,562	$7,500
Salvage Vanguard Theatre	$28,403	$38,797
Second Youth	$10,789	$10,789
Serie Project, Inc.	$33,805	$30,425
Sharir & Bustamante Danceworks	$36,184	$32,566
Stillpoint Dance	$9,388	$8,449
Tapestry Dance Company	$39,884	$63,000
Teatro Humanidad Cansada	$28,095	$47,095
Texas Educational Community Broadcasting Corp. (KOOP RADIO 91.7FM)	$15,497	$18,500
Texas Folklife Resources/Texas Folkmasters	$5,000	$4,500

Cultural Arts Fund - Contract Requirements - 2005-06

	2004-05 Approved	2005-06 Approved
Texas Nafas	$9,222	$8,300
The Gilbert & Sullivan Society of Austin, Texas, Inc.	$4,010	$18,341
The Non Profit Center/Michelle Voss	$2,737	$7,500
The Non-Profit Center	$6,586	$8,500
The Texas Democracy Foundation	$7,466	$10,000
Theatre Action Project	$20,404	$21,000
Tips on Art	$5,125	$4,613
Vortex Repertory Company	$27,786	$29,000
Vortex Repertory Company/Ethos	$5,495	$4,946
VSA Arts of Texas	$19,053	$49,000
Wax Track Gallery International	$12,187	$15,129
Women & Their Work/Art from the Streets	$4,917	$14,000
Writer's League of Texas	$21,912	$44,000
Zilker Theatre Productions	$18,318	$38,500
Austin Circle of Theaters/Will Taylor & Strings Attached	$5,000	$0
Austin Community Foundation/Austin Music Network	$13,310	$0
Austin Film Society/Ellen Spiro	$4,500	$0
Austin Film Society/Margaret Brown	$4,500	$0
Rude Mechanicals - A Theatre Collective/Glover Gill	$5,000	$0
Russian Speakers Society/Sergey Vashchenko	$5,000	$0
The Non Profit Center/Tonya Engel	$3,022	$0
Women & Their Work/David Barker	$4,562	$0
Total Project Support	**$1,564,296**	**$2,002,238**
Project Support II		
African American Arts Technical Resource Center/Bolm Studios	$4,500	$7,000
African American Arts Technical Resource Center/Jacob Fontaine Religious Musei	$2,405	$4,500
African American Arts Technical Resource Center/Proyecto Teatro	$4,475	$5,324
African American Arts Technical Resource Center/Roisel Ramirez	$1,376	$3,000
African American Arts Technical Resource Center/Versie Smith	$4,475	$3,000
Aienla Project	$4,128	$3,715
American YouthWorks	$4,811	$4,500
Asian American Community Partnership	$4,587	$8,500
Austin Celtic Association, Inc.	$4,590	$4,581
Austin Chamber Ensemble	$4,259	$3,833
Austin Chamber Ensemble/Classical Music Consortium of Austin	$2,279	$2,501
Austin Children's Choir	$4,251	$10,000
Austin Circle of Theaters/A Chick and Dude Productions	$4,419	$3,977
Austin Circle of Theaters/Bernadette Nason the Storyteller	$0	$3,750
Austin Circle of Theaters/Coda Theater Project	$3,916	$4,000
Austin Circle of Theaters/Texas Early Music Project	$2,621	$6,000
Austin Circle of Theaters/The Dirigo Group	$4,292	$3,863
Austin Circle of Theaters/Wicked Cricket Dance Theater	$2,101	$2,341
Austin Civic Orchestra	$4,923	$10,000
Austin Poets International, Inc./Barbara Youngblood Carr	$2,144	$4,850
Austin Singers, Inc.	$3,535	$3,500
Austin Traditional Jazz Society	$4,251	$5,664
Austin Visual Arts Association/Dr. Christopher Adejumo	$4,923	$7,000
Austin Visual Arts Association/Tim Pipe	$2,182	$4,000
Ballet East Dance Company/Melissa Villarreal	$4,500	$7,000
Capital City Men's Chorus	$4,268	$8,670
Celtic Cultural Center of Texas	$4,755	$4,280

Cultural Arts Fund - Contract Requirements - 2005-06

	2004-05 Approved	2005-06 Approved
Celtic Cultural Center of Texas/Lorella Loftus	$3,794	$4,000
Center for Mexican American Cultural Arts, Inc.	$3,267	$3,753
Center for Women & Their Work/Forklift Danceworks	$4,758	$4,732
Center for Women & Their Work/Michele Owens-Pearce	$3,746	$8,000
Center for Women & Their Work/Museum of Ephemerate	$3,893	$4,000
Center for Women & Their Work/Philippine Arts & Cultural Group	$1,000	$1,600
Center for Women & Their Work/Women Printmakers of Austin	$3,360	$3,737
Chamber Music Austin	$3,211	$6,500
Film Society of Austin, Inc./Anne Lewis	$0	$5,000
First Frontier Collage Society	$2,293	$5,000
Indian Classical Music Circle of Austin	$1,551	$3,150
Knowbility, Inc.	$4,500	$5,500
Latinas Unidas Por El Arte/Teatro Vivo	$4,699	$4,229
Mexican Community Center of Austin	$4,531	$4,078
Mexic-Arte Museum/Kenneth W. Jones	$4,307	$6,000
One World/Amie Maciszewski (Sangeet)	$4,500	$5,500
Outreach Productions	$4,479	$10,000
Refraction Arts Project/Lauren Tietz	$2,752	$4,000
Salon Concerts, Inc.	$3,779	$8,470
Salvage Vanguard Theater/Golden Hornet Project	$4,590	$6,000
Salvage Vanguard Theater/Spank Dance Company	$3,024	$5,500
Salvage Vanguard Theater/The Dionysium	$4,139	$4,000
Silver Thistle Pipes and Drums	$1,063	$2,500
Southwest TX Council of American Youth Hostels, Inc./Bill Oliver	$4,929	$5,880
Texas Juggling Society	$1,000	$1,800
Texas Music Museum	$4,535	$4,532
The Conservatory Dance Theatre	$4,923	$10,000
The NonProfit Center/Gin Daniels	$4,923	$4,500
The NonProfit Center/Poet on Watch	$0	$4,500
The Rhizome Collective	$2,321	$2,089
The Single Resource Network/Karen Skloss	$3,507	$4,000
The Violet Crown Players, Inc.	$4,475	$7,228
African Amercian Arts Technical Resource Center/Carolyn Jones	$1,460	$0
African American Arts Technical Resource Center/Austin Black Arts Movement	$4,500	$0
African American Arts Technical Resource Center/Mario Vasquez	$1,326	$0
Austin Association of Sculptors	$4,531	$0
Austin Circle of Theaters/Gypsy Baby	$4,139	$0
Austin Friends of Traditional Music	$1,047	$0
Austin Gay & Lesbian International Film Festival/Best Kept Secret	$4,531	$0
Austin Visual Arts Association/Mahalene Louis	$2,286	$0
Austin Young Artists Concert	$1,000	$0
Center for Women & Their Work/Poet on Watch	$4,755	$0
Film Society of Austin, Inc./High Stakes	$4,500	$0
Pollyanna Theater Company/Bernadette Nason the Storyteller	$1,783	$0
	$242,673	**$299,127**
Total Capacity Building Program	$0	$140,000
Total New Applicants Program	$0	$50,000
Total Special Opportunities Programs	$10,000	$20,000
Zach Scott Theatrer Company Maintenance	$60,000	$60,000
Adjustments	$0	$1,562
Total Requirements - Cultural Arts Contracts	**$2,669,160**	**$3,685,155**

Mueller Development Fund – 2005-06

Purpose and Nature of Fund

The Mueller Development Fund is a special revenue fund established to account for the Project Administrative Fee payable to the City in accordance with the Mueller Master Development Agreement with Catellus Corporation. This fee will be used by the City to cover the costs of overseeing the project. In addition, the agreement provides that other costs, such as legal costs, may be reimbursed by Catellus. In the event that the City incurs costs in excess of the project administrative fee, the City will be reimbursed its actual costs, up to a reasonable limit.

Factors Affecting Revenue

Approved revenue for 2005-06 is $458,334, comprised of the Project Administrative Fee which is set forth in the agreement based on the Mueller property's gross number of acres which have not been transferred to Catellus.

Factors Affecting Requirements

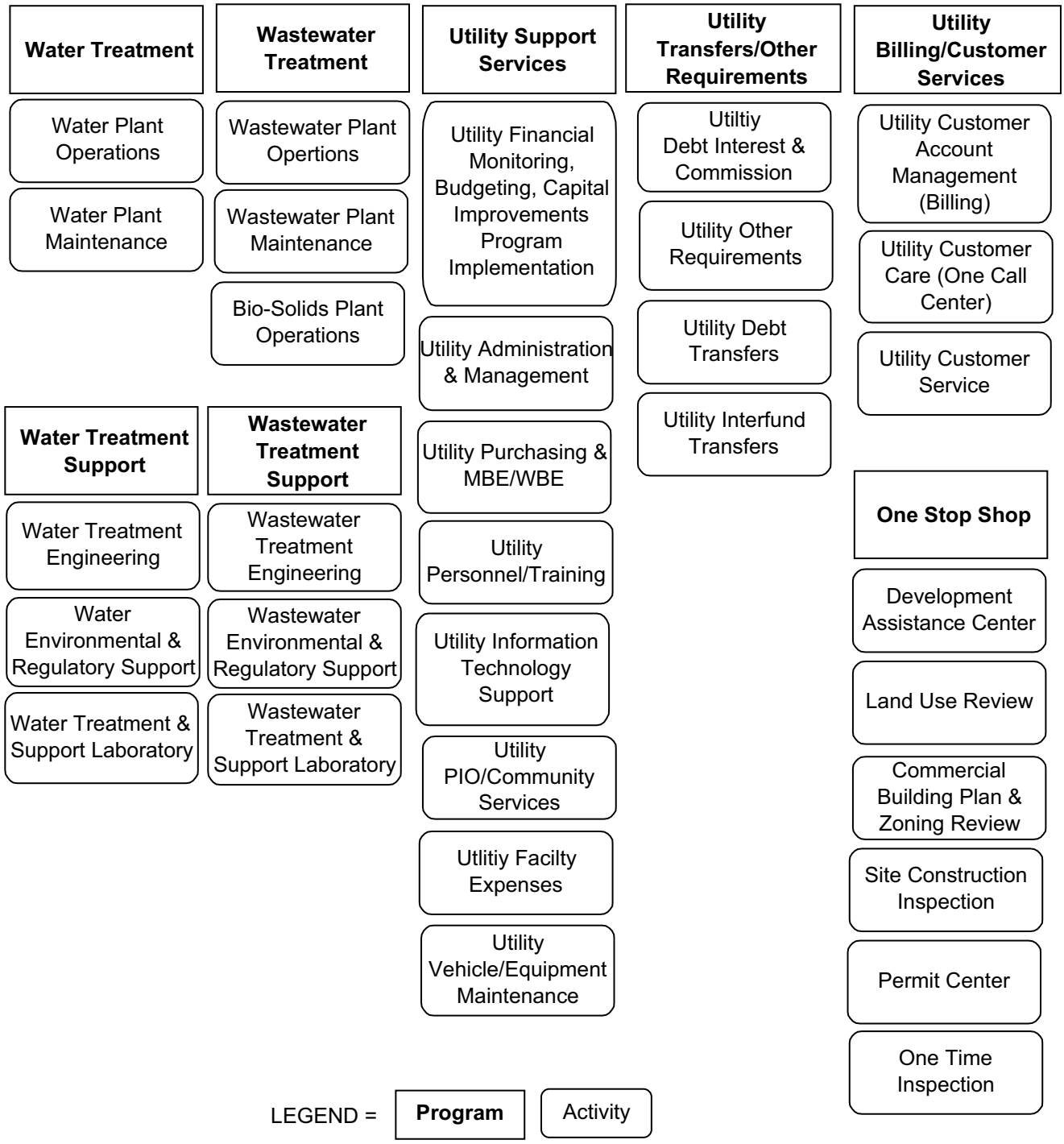
Approved requirements for 2005-06 are projected to be $458,334 for costs incurred to oversee the project.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$0	$0	$0	$458,334	$458,334
Requirements	$0	$0	$0	$458,334	$458,334

Austin Water Utility

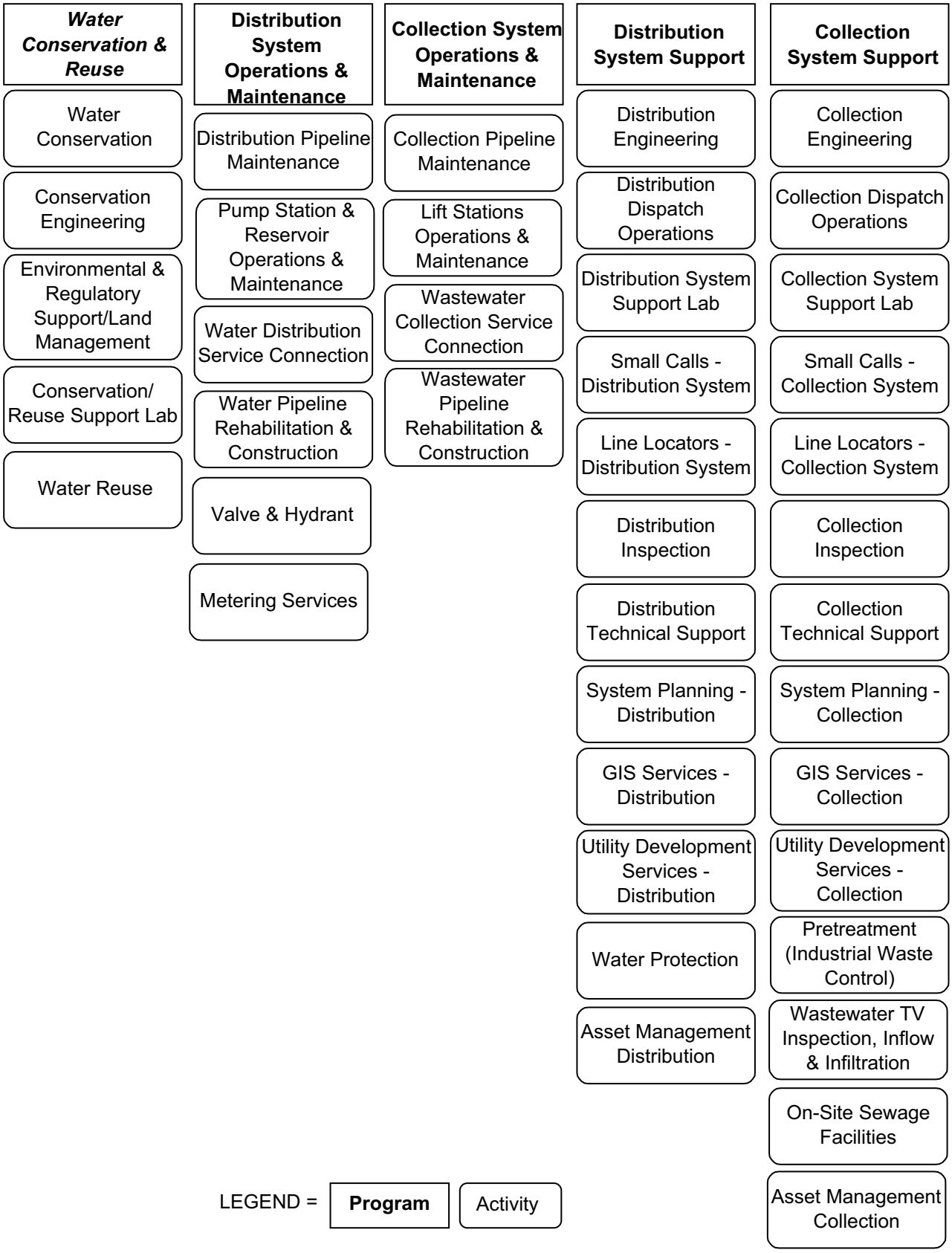
Austin Water Utility
Balcones Canyonlands Participation Certificate Fund

Austin Water Utility — 2005–06



	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$237,229,397	$282,977,352	$268,514,941	$294,724,414	$294,724,414
Transfers In	$11,326,485	$10,750,161	$10,750,161	$15,376,582	$15,376,582
Requirements	$262,963,443	$296,968,053	$287,411,401	$297,949,951	$298,156,824
Full-Time Equivalents (FTEs)	1,004.85	1,019.85	1,019.85	1,032.60	1,032.60

Austin Water Utility — 2005–06



Austin Water Utility — 2005-06

Mission

The purpose of the Austin Water Utility is to provide effective management of our water resources for the community in order to protect the public health and environment. To accomplish this mission we will:

- Optimize the use of our available water resources
- Provide a safe and reliable supply of water for community purposes and public safety
- Provide quality wastewater collection and treatment services
- Practice cost efficiency, continuous improvement, environmental responsibility, and customer service

Goals

Public Health, Safety and Fire Protection

- Ensure the protection of the public health, safety and fire protection through optimizing water quality and operations of the system
  - Maintaining a Superior Water Rating from the Texas Commission on Environmental Quality (TCEQ) as determined by their annual Sanitary Inspection of the City's Water System
  - Reduce reportable overflows to 0 by 2007, in accordance with the Austin Clean Water Program, which is an EPA Administrative Order
  - Maintain on an annual basis wastewater treatment discharge permits for major WWTPs below 5 mg/l for BOD, 5 mg/l for TSS, and 2 mg/l for Ammonia
  - Comply with the Microbial Disinfection By-Product regulations prior to the compliance date
  - Ensure all areas in the distribution system with existing hydrants have an operational fire hydrant available for fire suppression

Conservation and Environmental Protection

- Ensure protection of the environment through effective collection, treatment, reuse or releases of water and land management
  - Continue to incorporate conservation and reuse into Austin's long-term water resources plans and take steps to secure Austin's long-term ability to make beneficial use of Austin's water resources for the benefit of Austin ratepayers
  - Continue to study the feasibility of acquiring new watershed protection and wildlife habitat preservation lands as opportunities present themselves in FY 2005-06

Customer Service

- Strengthen and maintain customer satisfaction
  - Maintain the level of reported Citizen Satisfaction for Tap Water Quality, Emergency Repairs Response, and Water Pressure above 80 percent on the annual survey
  - Achieve above 70 percent satisfaction reported by citizens and commercial customers for the Value of Services provided by the Utility on the annual/biennial survey
  - Maintain the level of reported Commercial Customer Satisfaction for Tap Water Quality, Emergency Repairs Response, and Water Pressure above 75 percent on the biennial survey

Growth and Service Extension

- Support City-wide Land Development Policies by:
  - Updating a comprehensive plan annually to reduce the percentage difference between the capacity required to meet peak usage of water and that required for average usage

  - Annually increase the ratio of lots approved compared to the prior year for water and wastewater service extension in the Desired Development Zone as compared to the Drinking Water Protection Zone
  - Analyze any changes to the Land Development Code and adjust the Utility's SER Process annually
- Complete two year Water Resources Planning Study that began in FY 2004-05 to update comprehensive water resources plan, including a plan to manage future water use payment trigger

Financial Management

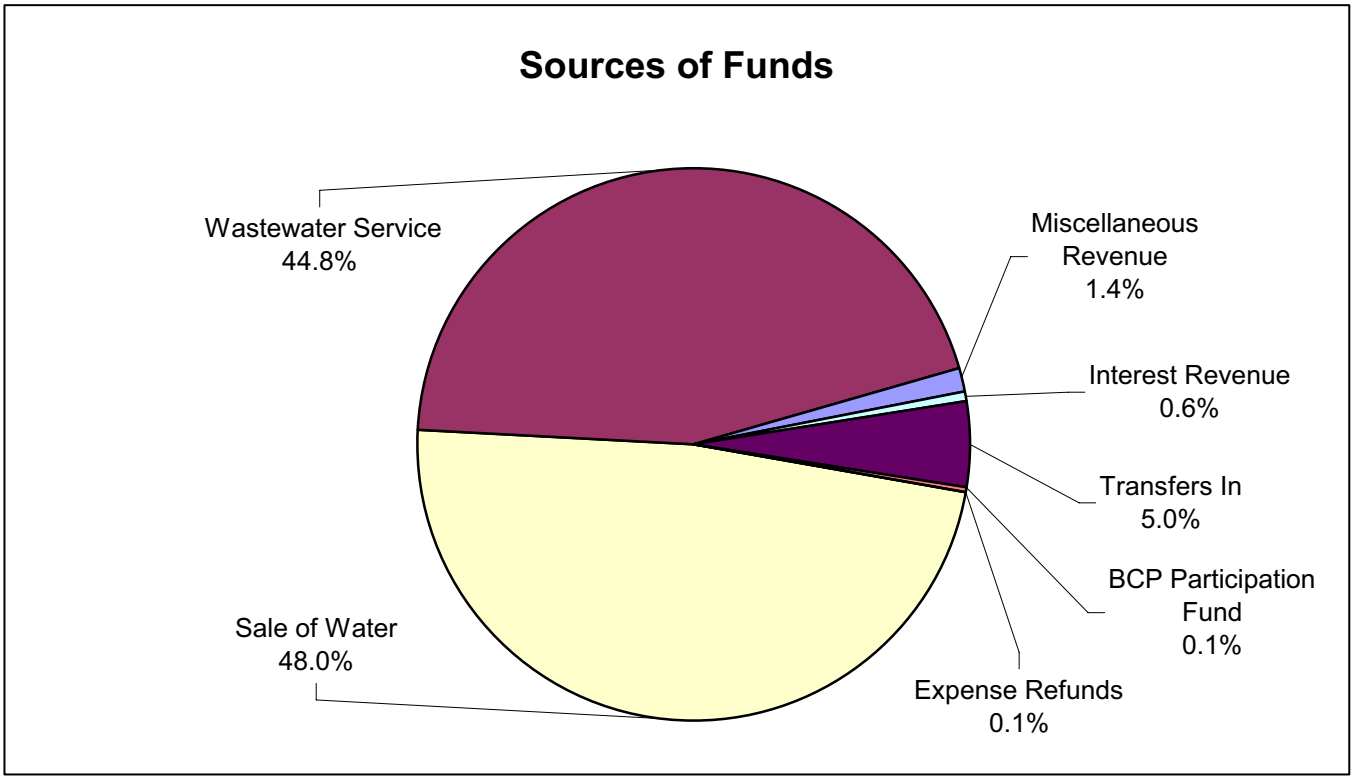
- Maintain strong financial position to ensure improved operating and capital cost structure, debt balance, contingency reserves, bond ratings, and overall financial competitiveness

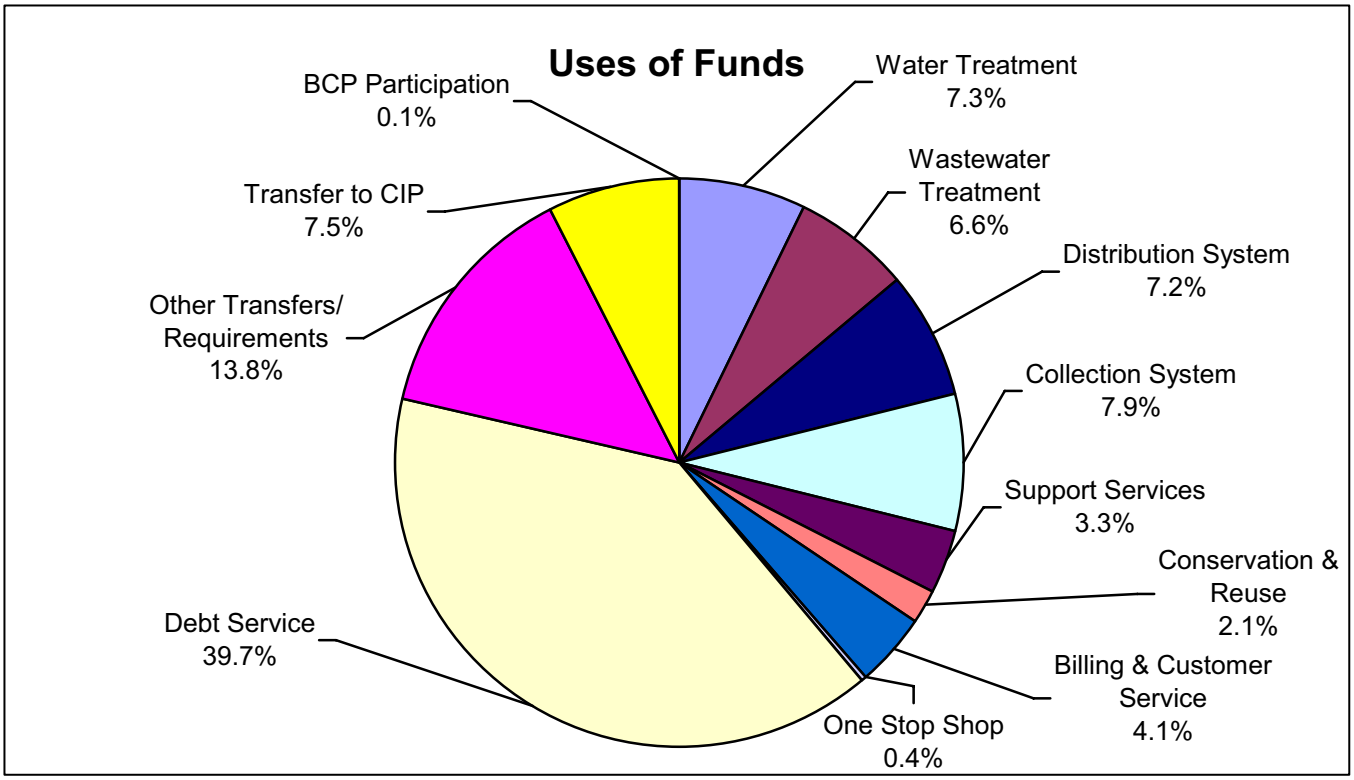
Key Indicators

The key indicators used by the Austin Water Utility include:

- The quality level of treated drinking water as measured by the industry standard for calculating turbidity that compares the actual level of turbidity, in NTUs, found in tested samples compared to the regulated turbidity level, in NTU, as mandated by the EPA and TCEQ
- The quality level of treated wastewater effluent that compares the actual level of Biological Oxygen Demand (BOD), in milligrams per liter, as compared to the permitted level mandated by the EPA and TCEQ
- The quality level of treated wastewater effluent that compares the actual level of Ammonia, in milligrams per liter, as compared to the permitted level mandated by the EPA and TCEQ
- Total and repeat wastewater overflows per 100 miles of wastewater main
- Value of services for citizens and commercial customers as measured by surveys
- Percentage of CIP projects that are completed within budget
- Percentage of CIP projects that remain on schedule
- Percentage Water-Loss unaccounted for (system pumpage vs. consumption billed)
- Average water and wastewater monthly bills comparison
- Percent of customers participating in water conservation programs compared to all Austin Water customers

Austin Water Utility — Total Budget $298.8 million





Austin Water Utility — Total Budget $298.8 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimate	2005-06 Proposed	2005-06 Approved
Austin Water Utility Fund					
Revenue	$237,229,397	$282,977,352	$268,514,941	$294,724,414	$294,724,414
Transfers In	$11,326,485	$10,750,161	$10,750,161	$15,376,582	$15,376,582
Requirements	262,962,443	$296,968,053	$287,411,401	$297,949,951	$298,156,824
Full-Time Equivalents (FTEs)	1,004.85	1,019.85	1,019.85	1,032.6	1,032.6
BCP Participation Certificate Fund					
Revenue	$208,831	$250,000	$250,000	$250,000	$250,000
Requirements	$250,000	$250,000	$250,000	$250,000	$250,000
Expense Refunds	$4,757,332	$6,092,340	$5,317,462	$365,585	$365,585

Budget Highlights

The Fiscal Year 2005-06 Approved Budget addresses major operating and capital improvement issues of the Austin Water Utility. The Austin Water Utility faces challenges in the future due to the ongoing demands of the system and meeting regulatory requirements, while continuing to work toward the City's goal of having the cleanest and safest drinking water and protecting the environment. In FY 2005-06, Austin Water Utility projects to serve 194,241 customers. The Utility will treat approximately 53.1 billion gallons of water. The Utility's service area covers approximately 450 square miles with a water distribution system of approximately 3,000 miles of pipe. In FY 2005-06, the Utility will treat approximately 35.2 billion gallons of wastewater. The wastewater collection system covers approximately 450 square miles with a wastewater collection system of approximately 2,300 miles of pipe.

Revenue

The Austin Water Utility will continue to focus on a reliable water supply, quality customer service and a strong infrastructure while minimizing rate increases. Due to the extensive capital requirements facing the Utility, as well as increased operating costs and a slow down in customer growth, the Approved Budget includes a 3.6 percent rate increase for water service and a 7.0 percent rate increase for wastewater service for a combined rate increase of 5.2 percent in FY 2005-06.

Miscellaneous revenue are decreasing primarily due to projected allowance for leak adjustments and the Northwest Austin MUD 1 surcharge credits. Interest income is projected to decline in FY 2005-06 as compared to FY 2004-05. The Approved Budget assumes interest earnings will decrease because of lower cash balances.

Expenditures

The Approved Budget includes cost increases for basic operating costs such as for power, pay-for-performance, chemicals, and other supplies. However, the department continues to implement many management initiatives to mitigate operating cost increases. Some of the more significant areas of cost reductions in FY 2005-06 include reduced over-time, a reduction in the number of vehicles and heavy equipment in the fleet, functional consolidations of operating work units, and an ongoing assessment of staffing efficiency opportunities. These efforts have helped to minimize the operating cost increase for FY 2005-06. Operating cost increases are related to pay for performance and other city-wide pay initiatives, line cleaning contracts for the Austin Clean Water Program, as well as increases in energy and chemical costs. The budget includes the addition of twelve FTEs to fast-track the ongoing initiatives for water conservation, reclamation and reuse program, watershed land management, and the wastewater overflow abatement inspection program.

Austin Water Utility — Total Budget $298.8 million

Other major cost drivers for the Austin Water Utility are related to required capital improvements and the associated increase in debt service. These costs are a direct result of efforts related to the Austin Clean Water Program, overall system improvements, utility relocations, service extensions, and treatment plant improvements and expansions. The Approved Budget also includes funding in the amount of $25,000 to partner with community organizations involved in vocational trade training, which is a gap identified in the African American Quality of Life Scorecard.

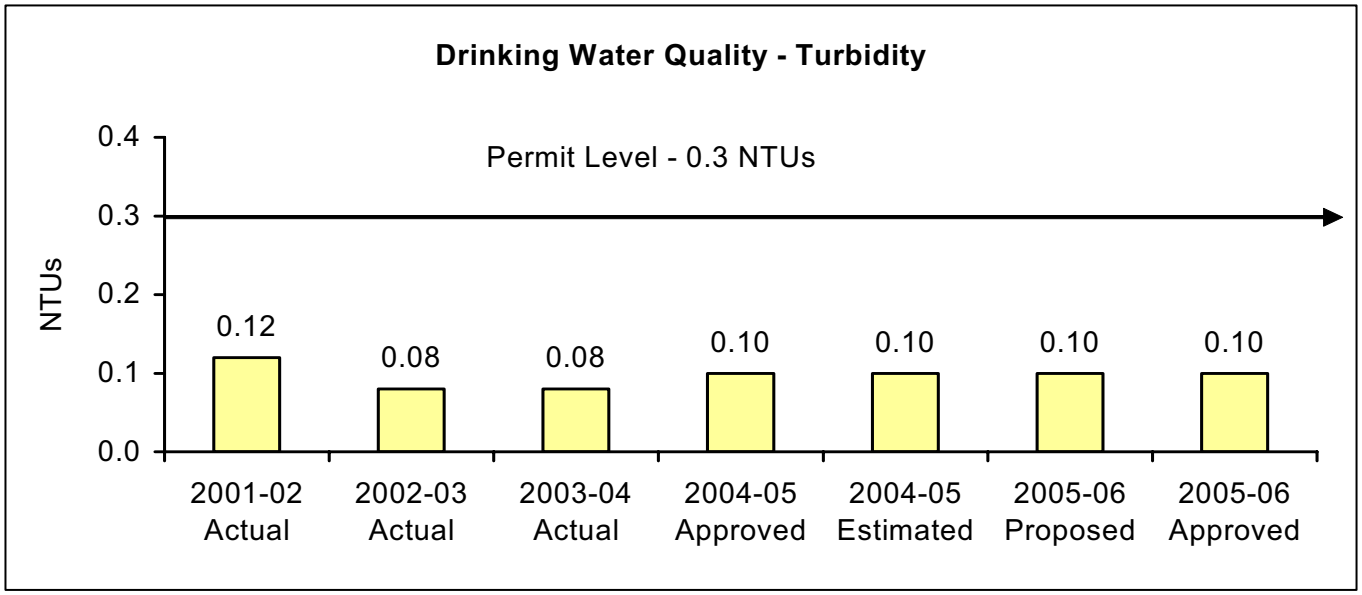
Capital Budget

The 2005-06 Approved Capital Budget includes:

- $ 49.2 million for the Austin Clean Water Program
- $ 31.2 million for relocation projects
- $ 21.8 million for plant improvements
- $ 19.6 million for wastewater collection system improvements
- $ 12.2 million for service extension requests reimbursements
- $ 10.5 million for rehabilitation projects
- $ 7.0 million for reclamation
- $ 5.2 million for transmission and distribution improvements
- $ 2.3 million for other
- $ 2.2 million for lift station improvements
- $ 1.8 million for capital equipment vehicles
- $ 1.4 million for service to annexed areas
- $ 1.3 million for reservoir improvements
- $ 0.9 million for pump station improvements

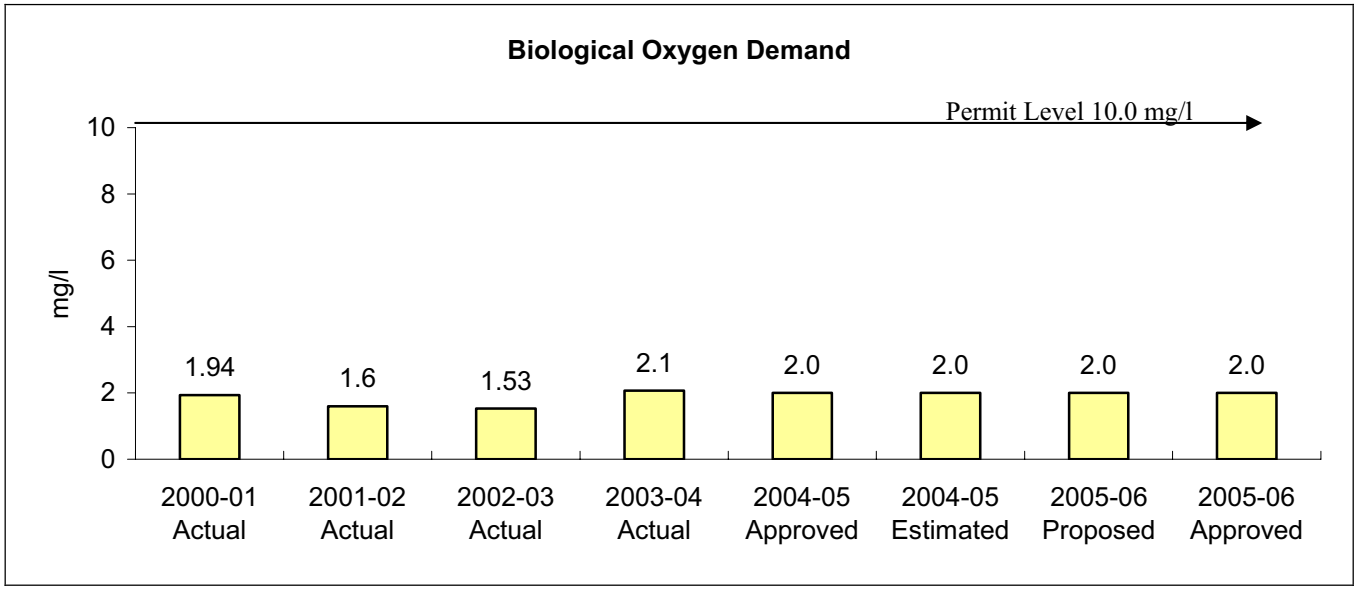
Key Indicators

The following graphs indicate the anticipated impacts of the Approved Budget on key indicators.

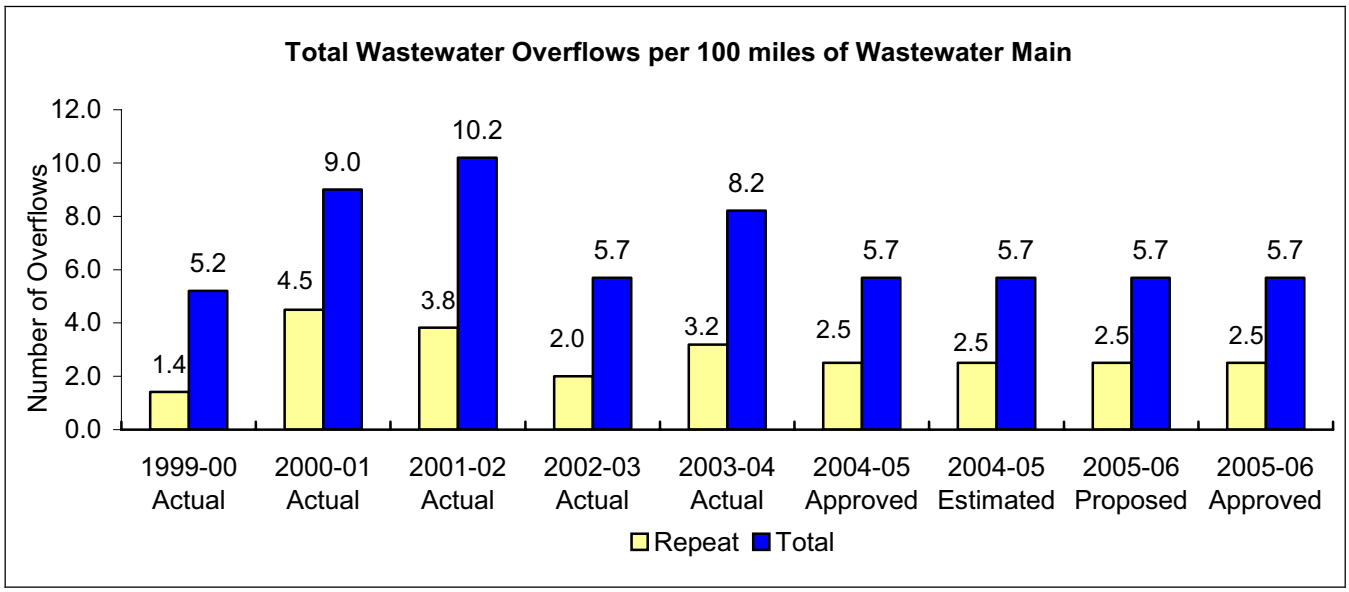


One way of assessing drinking water quality is to examine its turbidity, measured in NTUs. NTU stands for nephelometric turbidity units, which indicate the amount of suspended particles in a water sample. For example, cloudy river water would receive a higher number of NTUs than clear drinking water. NTUs of 1.0 or less generally are not detected by the naked eye.

The permit level for drinking water quality, as monitored by Texas Commission on Environmental Quality (TCEQ) is 0.3 NTUs. Austin's drinking water has maintained well below the permit level.

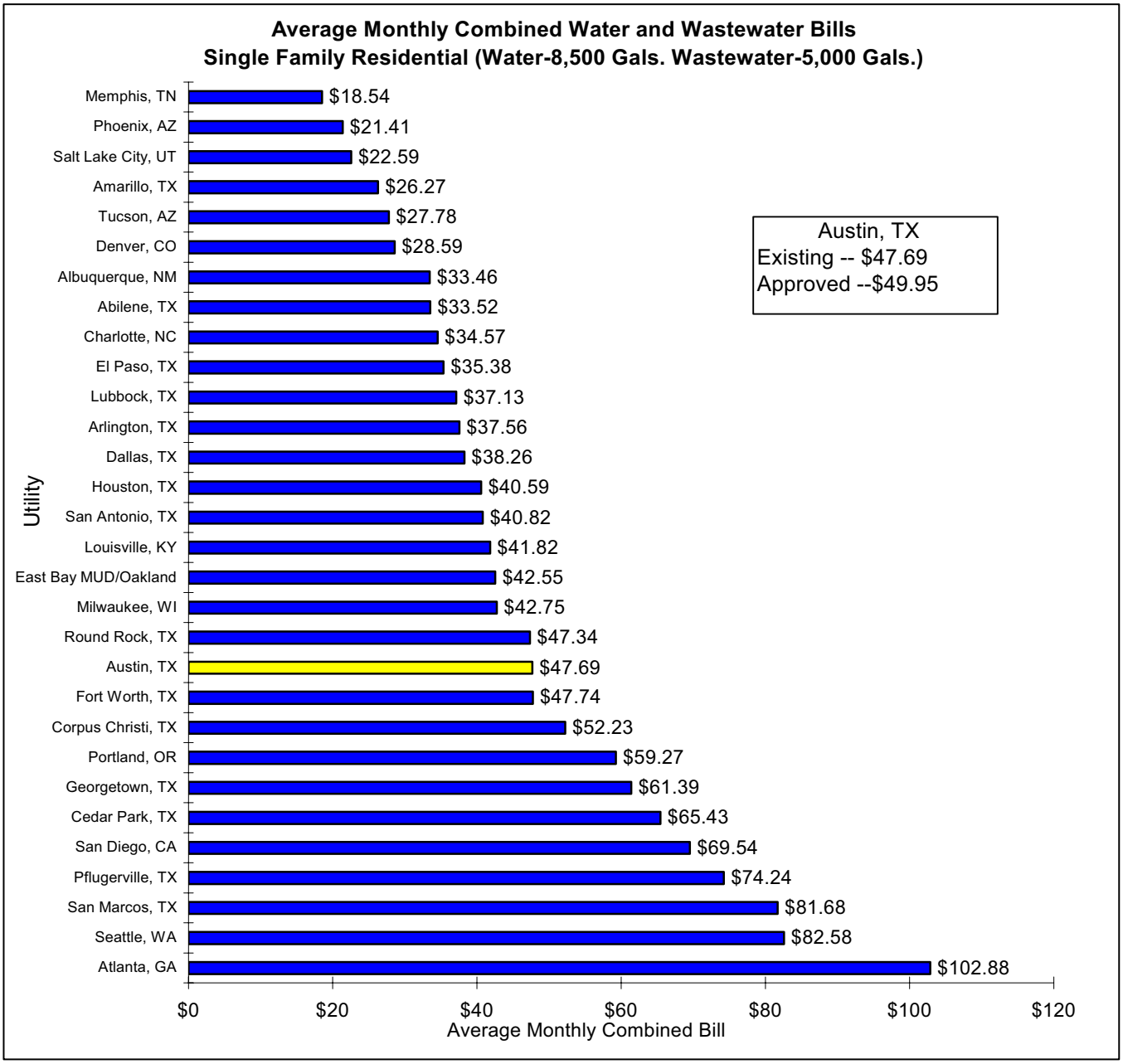


One way of assessing the quality level of treated wastewater effluent is to compare the actual level of Biological Oxygen Demand (BOD), in milligrams per liter, to the permitted level mandated by the Environmental Protection Agency (EPA) and the Texas Commission on Environmental Quality (TCEQ). Austin's wastewater treatment quality has historically been well below the permitted maximums.



This graph reflects the relationship between the number of overflows compared to the number of miles of main in the collection system. "Total overflows" are all of the sewer spills that occurred from the sewer collection system operated and maintained by the City of Austin. A "repeat overflow" occurs when a sewer spill occurs at the same location within a 3-year period. The objective is to measure how well the collection system is operating. A lower number indicates better maintenance and condition of the collection system. The Utility's Austin Clean Water Program will help manage both repeat and total overflow incidents in FY 2005-06.

Austin Water Utility — Total Budget $298.8 million



The average monthly bill comparison measure provides a benchmark of the Utility's overall financial competitiveness in comparison to other cities. The measure compares the combined water and wastewater monthly bill for the average City of Austin residential customer to bills from various cities at the same volume levels. Due to fluctuations in monthly weather patterns, Austin's historical usage trends by month are determined and average bill amounts are calculated for each of these months. An annual charge is determined from the sum of each monthly bill and then divided by twelve to establish the monthly average bills shown in the graph above. The same process is used to determine the average usage totals of 8,500 water gallons per month and 5,000 wastewater gallons per month. Factors which may explain the difference between utilities include service area, topography, system capacity, age of system facilities, customer growth, customer base, treatment processes and level of treatment, process automation, operating policies regarding service extensions, annexations, bond issuance, and other policies mandated by the respective local governments.

Significant Revenue and Expenditure Changes by Program

Revenue Changes	Dollars	FTEs
1. Water service revenue is increasing by $6,662,929 due to the net impact of an increase in base revenues of $1,432,929 and an increase in revenues of $5,230,000 resulting from the approved 3.6% water rate increase.	$6,662,929	
2. Wastewater service revenue is increasing by $6,274,697 due to the net impact of a decrease in base revenues of ($2,880,303) and an increase in revenues of $9,155,000 resulting from the approved 7.0% rate increase. The decrease to base revenues is primarily due to decreased wastewater averages resulting from decreased water usage during the most recent winter averaging period.	$6,274,697	
3. Miscellaneous revenues are decreasing by $1,017,046 primarily due to the net impact of allowance for leak adjustments ($550,000), Northwest Austin MUD 1 surcharge credits ($570,000) and the new Backflow Prevention Compliance Fee $124,000. The remaining is the net impact of changes in recurring and one-time miscellaneous fees and charges.	($1,017,046)	
4. Interest income is decreasing by $173,518 due to the net impact of changes in fund balances and interest rates.	($173,518)	
5. Transfers-in from Public Works is decreasing by $115,579 for their share of the North Service Center project due to the project being deferred.	($115,579)	
6. Transfers-in from Watershed Protection is decreasing by $108,000 due to scheduled reductions in Watershed Protection's funding for the Balcones Canyonland Preserve which is now funded by the Austin Water Utility.	($108,000)	
7. Reduced transfers-in from Capital Recovery Fee fund balances to be used for equity financing of Capital Improvement Program projects based on planned capital spending.	($500,000)	
8. Transfers-in from CIP are increased by $5,350,000 primarily due to available balance from fees.	$5,350,000	

Expenditure Changes	Dollars	FTEs
1. **City Wide**		
The Approved Budget includes $1,468,650 for salary increases associated with Pay for Performance in FY 2006. $340,760 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$1,809,410	
An additional $785,566 has been included for salary increases associated with market adjustments.	$785,566	

	Dollars	FTEs
The Approved Budget includes $845,382 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$845,382	
2. Water Treatment The Approved Budget includes an increase of $260,764 in personnel mainly due to the funding of five positions that were held vacant in FY 2004-05. There is an increase of $354,740 in electrical services due to increased pumping projections, and an increase of $273,165 in chemicals mainly due to price increases. Other increases include fleet related fuel and maintenance of $33,216, a decrease of $55,634 in CIP reimbursements and increases in other contractuals and commodities of $73,149.	$1,050,668	
3. Water Treatment Support The Approved Budget includes a decrease of $257,012 in CIP reimbursements due to the elimination of O&M backcharges to CIP projects. There is also an increase of $18,850 in non-CIP capital for the purchase of equipment at the water laboratory. Other increases in contractuals and commodities totaled $22,597.	$298,459	
4. Distribution System Operations and Maintenance The Approved Budget includes increases of $150,150 in electrical services for the pumping stations due to a projected increase in pumpage in 2006. There are also increases of $107,130 in meters and meter parts, and $733,072 due to the elimination of O&M backcharges to CIP projects. Decreases include $287,848 in reduced overtime/callback time, $314,231 in other personnel costs due to the re-allocation of 6.3 FTEs to the Distribution System Support program, $121,450 in reduced non-CIP capital costs, and $67,186 in decreases for other contractuals and commodities.	$199,637	(6.30)
5. Distribution System Support The Approved Budget includes an increase of $314,231 for FTEs reallocated from the Distribution System O&M program, $58,979 for one new FTE to work on water protection code enforcement, $366,334 due to the elimination of O&M backcharges to CIP projects, and $105,200 in additional non-CIP capital to upgrade the Utility's GIS system. Other increases include $45,078 for terminal pay due to planned employee retirements, and $58,332 mainly due to increases in computer maintenance and training.	$948,154	7.30
6. Wastewater Treatment The Approved Budget for Wastewater Treatment includes an increase in chemicals of $433,973 based on increased prices and projected flow increases for the expansion at South Austin Regional (SAR) plant, $150,000 for land application and sludge hauling at the Hornsby Bend plant, $100,000 for replacement of carbon in odor control units at the Walnut Creek plant, $70,474 due to the elimination of O&M backcharges to CIP projects. There were also increases of $46,437 for rental of heavy equipment and $35,852 in additional grounds maintenance contracts at the SAR plant in FY 2006. There is a decrease of $102,507 for the reallocation of 2 FTEs to the Conservation Program to serve as Land Management Rangers. The remaining $110,648 in increases was due to other miscellaneous contractuals and commodities increases related to the SAR expansion in FY 2006.	$844,877	(2.00)

	Dollars	FTEs
7. Wastewater Treatment Support The Approved Budget includes an increase of $177,057 due to the elimination of O&M backcharges to CIP projects. Non-CIP capital increased $16,750 for some replacement equipment at the wastewater laboratories. There was a decrease of $48,368 in personnel mainly due to a reduction in overtime and terminal pay for related retirements.	$145,439	
8. Collection System Operations and Maintenance The Approved Budget includes an increase of $412,978 due to the elimination of O&M backcharges to CIP projects. There is also an increase of $132,500 in non-CIP capital for the wastewater sanitary sewer overflow program associated with the Austin Clean Water Program. Additional increases are $200,000 for emergency overflow contracts for overflow related cleanup, and $545,832 in personnel increases due to the reallocation of fourteen FTEs from the Collection System Support program. Decreases are projected in overtime/callback of $256,875, street cut repair fees of $79,000 and $1,654 in other contractuals and commodities.	$953,781	14.00
9. Collection System Support The Approved Budget includes five new FTEs for an increase of $296,232; two are to support lateral line inspections, two for the Austin Clean Water Program (ACWP) and one for industrial waste code enforcement. There was also an increase of $583,730 due to the elimination of O&M backcharges to CIP projects, and an increase of $322,450 in non-CIP capital mainly to purchase cameras for wastewater line inspections in the ACWP. Decreases include $545,832 for the reallocation of fourteen FTEs to the Collection System O&M program, and a reduction of $36,912 in small tools and minor equipment.	$619,668	(9.00)
10. Support Services The Approved Budget includes an increase in personnel for two new FTEs totaling $62,811 for service center maintenance. One new FTE is needed at the Webberville Service Center where the Utility recently relocated several work groups. One FTE is needed to provide maintenance service at the Glen Bell Service Center for additional support. Other increases include additional electrical services and other miscellaneous contractuals and commodities at the service centers of $37,134. There was a reduction of 0.25 FTEs or $13,024 due to a permanent change in work schedules for one FTE.	$86,921	1.75
11. Conservation and Reuse The Approved Budget includes an increase of $229,277 for four new FTEs, two to enhance the Utility's water reuse program, and two to provide additional services in the watershed land management program. There was also a re-allocation of two FTEs from the wastewater treatment program for $102,507 to serve as Land Management Rangers. Other increases include $600,000 in additional conservation rebates and incentives to residential and commercial customers, $75,000 for priority pollutants testing at the labs, $50,000 for the Barton Springs Edwards Aquifer contribution, $35,000 for additional controlled-burn insurance for wildland conservation lands, $24,662 in increases for controlled burn contracts for the wildland conservation lands, and $47,688 for increases in miscellaneous small tools and other contractuals.	$1,164,134	6.00

	Dollars	FTEs
12. Billing/Customer Service		
The Approved Budget includes an increase of $142,818 for the Utility's share of customer billing costs charged by Austin Energy, $98,196 for increased bad debt expenses based on increase in total service revenues, and $85,437 for the transfer of one FTE from the Aviation Department. There was a decrease of $16,738 in miscellaneous contractuals and commodities.	$309,713	1.00
13. One Stop Shop		
The Approved Budget includes an increase of $414,680 due to the elimination of O&M backcharges to CIP projects, $45,688 for increases to contractuals and commodities to help build the budget for this second year program, $73,695 for increases in personnel mainly due to reallocation of higher level FTEs to this area, and $6,000 in non-CIP capital for upgrading of computer hardware.	$540,063	
14. Transfers/Other Requirements		
The Approved Budget includes a decrease of $1,358,049 in overhead refunds due to no longer backcharging labor to CIP projects, and an increase of $777,280 in transfers to the Communication and Technology Management department for technology support. Decreases include a reduction in the Administrative Support transfer by $299,024, a reduction in the transfer to the Liability Reserve fund of $135,000, $201,470 for the Worker's Compensation fund transfer, $78,472 less for property insurance premiums, and $61,785 less for other expenses.	$1,359,578	
Debt Service requirements are expected to increase by $1,950,316 due to the net impact of changes to payment schedules for existing debt and estimated debt service for new capital spending.	$1,950,316	
The Utility transfer to the General Fund is expected to increase by $641,593 as a result of a net increase in the 3-year average annual revenues used to calculate the transfer amount.	$641,593	
The Utility transfer to CIP is decreasing by $13,590,000 due to less projected capital spending as compared to the current year and from the elimination of all O&M backcharges to CIP, thus reducing the amount of equity funding required to comply with Financial Policies.	($13,590,000)	
The transfer to the Sustainability Fund is equal to 1% of projected revenues. This results in a transfer of $2,947,244 or an increase of $117,471 from the FY 2004-05 Approved Budget.	$117,471	
The Approved Budget includes a decrease of $98,932 for the Utility's share of the cost of the trunked radio infrastructure.	($98,932)	
The following changes were approved by Council at Budget Adoption:		
An additional $135,873 has been included for salary increases associated with the Approved FY 2006 market adjustments.	$160,873	
Increase appropriations in the amount of $46,000 for the Hill Country Foundation for volunteer training.	$46,000	

Austin Water Utility – 2005-06

Water/Wastewater Utility Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
BILLING AND CUSTOMER SERVICE										
Customer Service	$11,404,904	20.00	$11,851,543	18.00	$11,973,836	18.00	$12,161,256	18.70	$12,222,495	18.70
Subtotal	$11,404,904	20.00	$11,851,543	18.00	$11,973,836	18.00	$12,161,256	18.70	$12,222,495	18.70
COLLECTIONS SYSTEM OPERATIONS AND MAINTENANCE										
Collection Pipeline Maintenance	$3,227,228	42.95	$3,743,937	40.67	$3,866,398	40.67	$5,312,889	70.25	$5,440,635	70.25
Lift Stations	$3,381,138	20.20	$3,333,647	20.20	$3,188,490	20.20	$3,218,068	20.20	$3,267,209	20.20
Wastewater Collection Service Connection	$379,452	16.92	$1,079,427	16.22	$452,445	16.22	$280,124	3.30	$287,184	3.30
Wastewater Pipeline Rehabilitation & Construction	$999,159	18.42	$1,089,818	17.72	$1,357,632	17.72	$1,389,529	16.20	$1,434,984	16.20
Subtotal	$7,986,977	98.49	$9,246,829	94.81	$8,864,965	94.81	$10,200,610	109.95	$10,430,012	109.95
COLLECTIONS SYSTEM SUPPORT										
Asset Mgt. Support - Collection	$0	0.00	$0	0.00	$0	0.00	$266,799	4.50	$278,166	4.50
Collection Dispatch Operations	$287,872	7.50	$317,576	7.50	$329,445	7.50	$307,587	7.50	$327,949	7.50
Collection Engineering	$1,168,419	20.06	$1,087,175	19.06	$1,127,059	19.06	$1,453,121	19.76	$1,519,497	19.76
Collection Inspection	$193,367	5.20	$56,765	0.52	$46,696	0.52	$42,894	0.52	$45,087	0.52
Collection System Support Laboratory	$701,969	7.70	$661,963	7.70	$626,474	7.70	$610,821	7.50	$633,770	7.50
Collection Technical Support	$628,295	6.16	$779,538	7.86	$733,353	7.86	$791,422	6.08	$806,038	6.08
GIS Services - Collection	$439,235	6.50	$475,075	6.50	$500,564	6.50	$564,456	7.50	$585,197	7.50
Line Locations - Collection System	$241,992	4.55	$244,558	3.65	$268,281	3.65	$215,823	3.15	$222,909	3.15
On-Site Sewage Facilities (OSSF)	$194,848	3.00	$223,648	3.00	$181,951	3.00	$336,920	4.70	$343,996	4.70
Pretreatment (Industrial Waste Control)	$823,002	15.50	$982,462	14.50	$1,030,542	14.50	$1,053,174	15.50	$1,098,451	15.50
Small Calls - Collection System	$415,004	8.90	$452,750	7.40	$474,171	7.40	$466,235	7.40	$480,179	7.40

Water/Wastewater Utility Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
System Planning - Collection	$420,363	5.19	$423,321	4.69	$483,598	4.69	$506,650	5.82	$530,202	5.82
Utility Development Services - Collection	$209,635	3.90	$218,379	3.40	$217,867	3.40	$256,629	3.35	$266,131	3.35
Wastewater TV Inspection, Inflow & Infiltration	$5,274,310	70.00	$6,092,395	81.00	$5,281,055	81.00	$5,762,742	64.00	$5,908,503	64.00
Subtotal	$10,998,309	164.16	$12,015,605	166.78	$11,301,056	166.78	$12,635,273	157.28	$13,046,075	157.28
CONSERVATION AND REUSE										
Conservation and Reuse Support Laboratory	$596,245	7.70	$626,741	7.70	$734,996	7.70	$793,410	7.50	$812,532	7.50
Conservation Engineering	$33,873	0.41	$20,752	0.41	$27,414	0.41	$36,292	0.41	$38,196	0.41
Environmental & Regulatory Support / Land Management	$1,015,887	13.00	$1,245,166	13.00	$1,010,067	13.00	$1,447,811	17.00	$1,526,456	17.00
Water Conservation	$2,676,614	0.00	$2,910,235	13.95	$2,815,092	13.95	$3,554,596	13.95	$3,594,706	13.95
Water Reuse	$64,295	1.00	$79,929	1.00	$44,036	1.00	$214,848	3.00	$214,848	3.00
Subtotal	$4,386,913	22.11	$4,882,823	36.06	$4,631,605	36.06	$6,046,957	41.86	$6,186,738	41.86
DISTRIBUTION SYSTEM OPERATIONS AND MAINTENANCE										
Distribution Pipeline Maintenance	$6,136,853	47.10	$4,011,296	44.83	$5,219,992	44.83	$4,369,123	55.09	$4,502,007	55.09
Metering Services	$1,343,341	20.23	$1,556,108	19.23	$1,604,218	19.23	$1,655,114	20.23	$1,693,492	20.23
Pump Station and Reservoir Operation & Maintenance	$4,794,528	35.00	$4,770,680	35.00	$4,603,939	35.00	$5,024,586	34.00	$5,098,251	34.00
Valve and Hydrant	$1,634,639	27.65	$2,156,116	26.70	$1,684,760	26.70	$2,099,284	27.36	$2,160,500	27.36
Water Distribution Service Connection	$371,982	22.28	$1,248,378	21.28	$572,377	21.28	$297,697	4.70	$308,294	4.70
Water Pipeline Rehab. & Construction Activity	$693,715	30.58	$850,410	30.28	$988,850	30.28	$1,346,821	27.80	$1,425,050	27.80
Subtotal	$14,975,057	182.84	$14,592,988	177.32	$14,674,136	177.32	$14,792,625	169.18	$15,187,594	169.18
DISTRIBUTION SYSTEM SUPPORT										

Austin Water Utility – 2005-06

Water/Wastewater Utility Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Asset Mgt. Support - Distribution	$0	0.00	$0	0.00	$0	0.00	$263,279	4.50	$274,646	4.50
Distribution Dispatch Operations	$285,943	7.50	$317,576	7.50	$325,222	7.50	$309,743	7.50	$330,105	7.50
Distribution Engineering	$1,297,672	21.94	$1,196,333	20.94	$1,287,269	20.94	$1,627,175	22.44	$1,700,178	22.44
Distribution Inspection	$122,691	4.80	$53,634	0.48	$50,443	0.48	$39,409	0.48	$41,432	0.48
Distribution System Support Laboratory	$496,768	5.70	$497,520	5.70	$522,722	5.70	$478,840	5.50	$497,312	5.50
Distribution Technical Support	$354,498	5.84	$448,096	7.14	$405,829	7.14	$444,156	5.92	$458,303	5.92
GIS Services - Distribution	$449,075	6.50	$488,631	6.50	$529,129	6.50	$667,096	7.50	$687,837	7.50
Line Locations - Distribution System	$285,677	5.55	$276,486	4.65	$299,630	4.65	$226,101	4.15	$235,822	4.15
Small Calls - Distribution System	$502,831	8.87	$440,698	7.37	$486,445	7.37	$468,718	7.37	$483,090	7.37
System Planning - Distribution	$618,499	8.81	$692,273	8.31	$548,730	8.31	$663,049	8.18	$691,768	8.18
Utility Development Services - Distribution	$170,596	3.10	$170,187	2.60	$160,715	2.60	$226,267	2.95	$234,688	2.95
Water Protection	$490,093	7.50	$494,761	7.50	$501,090	7.50	$610,516	8.50	$637,802	8.50
Subtotal	$5,074,344	86.11	$5,076,195	78.69	$5,117,224	78.69	$6,024,349	84.99	$6,272,983	84.99
ONE STOP SHOP										
Commercial Building Plan Review	$0	0.00	$102,628	1.50	$107,864	1.50	$123,549	1.80	$129,170	1.80
Development Assistance Center	$0	0.00	$72,265	1.05	$18,920	1.05	$3,065	0.05	$3,219	0.05
Land Use Review	$0	0.00	$43,712	1.00	$66,069	1.00	$84,686	1.00	$87,718	1.00
One-Time Inspection	$0	0.00	$21,856	0.50	$3,714	0.50	$42,343	0.50	$44,090	0.50
Permit Center	$0	0.00	$128,440	2.00	$71,280	2.00	$197,563	2.80	$207,208	2.80
Site/Subdivision Inspection	$0	0.00	$183,762	10.00	$328,220	10.00	$641,520	10.00	$666,414	10.00

Austin Water Utility – 2005-06

Water/Wastewater Utility Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Subtotal	$0	0.00	$552,663	16.05	$596,067	16.05	$1,092,726	16.15	$1,137,819	16.15
SUPPORT SERVICES										
Administration and Management	$727,788	14.00	$946,603	14.00	$938,683	14.00	$995,864	12.00	$1,034,400	12.00
Facility Expenses	$1,357,897	10.00	$1,599,449	10.00	$1,633,485	10.00	$1,674,234	11.00	$1,703,612	11.00
Financial Monitoring / Budgeting	$1,769,417	29.70	$1,806,610	28.70	$1,728,998	28.70	$1,841,118	30.45	$1,940,717	30.45
Information Technology Support	$1,817,927	20.00	$2,447,559	20.00	$2,462,584	20.00	$2,211,864	19.00	$2,284,710	19.00
Personnel / Training	$1,142,220	21.00	$1,342,635	21.00	$1,412,218	21.00	$1,345,862	21.00	$1,402,107	21.00
PIO / Community Services	$357,142	4.85	$464,802	4.85	$457,273	4.85	$452,803	4.85	$468,175	4.85
Purchasing / M/WBE	$441,815	9.30	$520,081	10.30	$528,824	10.30	$533,536	10.30	$559,419	10.30
Vehicle / Equipment Maintenance	$527,046	7.00	$421,138	7.00	$451,814	7.00	$580,517	10.00	$600,636	10.00
Subtotal	$8,141,252	115.85	$9,548,877	115.85	$9,613,879	115.85	$9,635,798	118.60	$9,993,776	118.60
TRANSFERS & OTHER REQUIREMENTS										
Debt Interest and Commission	$217,848	0.00	$113,176	0.00	$143,695	0.00	$60,597	0.00	$60,597	0.00
Debt Transfers	$107,735,577	0.00	$116,417,976	0.00	$115,961,342	0.00	$118,368,292	0.00	$118,368,292	0.00
Interfund Transfers	$45,042,128	0.00	$61,341,119	0.00	$55,337,119	0.00	$48,157,781	0.00	$48,157,781	0.00
Other Requirements	$11,038,680	0.00	$12,840,659	0.00	$11,089,095	0.00	$17,946,644	0.00	$15,450,052	0.00
Subtotal	$164,034,233	0.00	$190,712,930	0.00	$182,531,251	0.00	$184,533,314	0.00	$182,036,722	0.00
WASTEWATER TREATMENT										
Biosolids Plant Operations	$3,516,550	41.00	$3,811,214	41.00	$3,822,774	41.00	$4,309,155	39.00	$4,385,657	39.00
Wastewater Plant Maintenance	$4,259,642	70.24	$4,493,901	70.24	$4,652,515	70.24	$4,599,052	69.84	$4,780,718	69.84
Wastewater Plant Operations	$7,850,139	42.95	$8,163,878	42.95	$7,739,863	42.95	$8,405,663	43.95	$8,518,735	43.95
Subtotal	$15,626,331	154.19	$16,468,993	154.19	$16,215,152	154.19	$17,313,870	152.79	$17,685,110	152.79
WASTEWATER TREATMENT SUPPORT										

Austin Water Utility – 2005-06

Water/Wastewater Utility Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Wastewater Environmental and Regulatory Support	$288,054	3.50	$325,710	3.50	$305,014	3.50	$321,158	3.50	$331,307	3.50
Wastewater Treatment and Support Laboratory	$731,434	11.20	$837,643	11.20	$717,328	11.20	$810,947	11.00	$838,258	11.00
Wastewater Treatment Engineering	$571,577	9.04	$648,142	9.54	$567,536	9.54	$824,829	9.54	$865,150	9.54
Subtotal	$1,591,065	23.74	$1,811,495	24.24	$1,589,878	24.24	$1,956,934	24.04	$2,034,715	24.04
WATER TREATMENT										
Water Plant Maintenance	$3,823,028	60.56	$4,117,009	60.56	$4,183,808	60.56	$4,213,789	60.96	$4,376,243	60.96
Water Plant Operations	$13,129,445	56.05	$14,162,656	56.05	$14,228,741	56.05	$15,116,544	56.05	$15,232,971	56.05
Subtotal	$16,952,474	116.61	$18,279,665	116.61	$18,412,549	116.61	$19,330,333	117.01	$19,609,214	117.01
WATER TREATMENT SUPPORT										
Water Environmental and Regulatory Support	$388,148	3.50	$432,834	3.50	$370,266	3.50	$461,669	3.50	$477,664	3.50
Water Treatment and Support Laboratory	$779,154	7.70	$794,567	7.70	$805,901	7.70	$874,297	8.50	$903,111	8.50
Water Treatment Engineering	$624,281	9.55	$700,046	10.05	$713,636	10.05	$889,940	10.05	$932,796	10.05
Subtotal	$1,791,583	20.75	$1,927,447	21.25	$1,889,803	21.25	$2,225,906	22.05	$2,313,571	22.05
Total	$262,963,442	1004.85	$296,968,053	1019.85	$287,411,401	1019.85	$297,949,951	1032.60	$298,156,824	1032.60

Austin Water Utility – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
COLLECTIONS SYSTEM OPERATIONS AND MAINTENANCE										
Collection Pipeline Maintenance	$923	0.00	$75,580	0.00	$0	0.00	$42,000	0.00	$42,000	0.00
Lift Stations	$11,114	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Wastewater Collection Service Connection	$0	0.00	$16,065	0.00	$0	0.00	$100	0.00	$100	0.00
Wastewater Pipeline Rehabilitation & Construction	$489,290	0.00	$540,404	0.00	$540,404	0.00	$0	0.00	$0	0.00
Subtotal	$501,326	0.00	$632,049	0.00	$540,404	0.00	$42,100	0.00	$42,100	0.00
COLLECTIONS SYSTEM SUPPORT										
Collection Engineering	$261,333	0.00	$463,569	0.00	$393,594	0.00	$0	0.00	$0	0.00
Collection Inspection	$114,550	0.00	$0	0.00	$15,000	0.00	$0	0.00	$0	0.00
Collection Technical Support	$0	0.00	$44,586	0.00	$1,056	0.00	$0	0.00	$0	0.00
On-Site Sewage Facilities (OSSF)	$0	0.00	$30,435	0.00	$0	0.00	$0	0.00	$0	0.00
Pretreatment (Industrial Waste Control)	$3,557	0.00	$3,500	0.00	$3,500	0.00	$3,500	0.00	$3,500	0.00
System Planning - Collection	$0	0.00	$8,478	0.00	$8,478	0.00	$0	0.00	$0	0.00
Utility Development Services - Collection	$67,560	0.00	$48,804	0.00	$48,804	0.00	$0	0.00	$0	0.00
Wastewater TV Inspection, Inflow & Infiltration	$238,049	0.00	$248,513	0.00	$343,633	0.00	$0	0.00	$0	0.00
Subtotal	$685,048	0.00	$847,885	0.00	$814,065	0.00	$3,500	0.00	$3,500	0.00
CONSERVATION AND REUSE										
Conservation Engineering	$43,655	0.00	$23,383	0.00	$52,080	0.00	$0	0.00	$0	0.00
Water Conservation	$0	0.00	$4,000	0.00	$4,000	0.00	$4,000	0.00	$4,000	0.00
Subtotal	$43,655	0.00	$27,383	0.00	$56,080	0.00	$4,000	0.00	$4,000	0.00
DISTRIBUTION SYSTEM OPERATIONS AND MAINTENANCE										

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Distribution Pipeline Maintenance	$2,849	0.00	$112,451	0.00	$5,850	0.00	$84,100	0.00	$84,100	0.00
Metering Services	$770	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Pump Station and Reservoir Operation & Maintenance	$47,732	0.00	$81,035	0.00	$51,200	0.00	$0	0.00	$0	0.00
Valve and Hydrant	$763	0.00	$26,424	0.00	$0	0.00	$0	0.00	$0	0.00
Water Distribution Service Connection	$0	0.00	$19,544	0.00	$0	0.00	$0	0.00	$0	0.00
Water Pipeline Rehab. & Construction Activity	$599,251	0.00	$891,593	0.00	$729,600	0.00	$0	0.00	$0	0.00
Subtotal	$651,365	0.00	$1,131,047	0.00	$786,650	0.00	$84,100	0.00	$84,100	0.00
DISTRIBUTION SYSTEM SUPPORT										
Distribution Engineering	$574,484	0.00	$451,152	0.00	$478,692	0.00	$0	0.00	$0	0.00
Distribution Inspection	$242,970	0.00	$0	0.00	$15,150	0.00	$0	0.00	$0	0.00
Distribution Technical Support	$0	0.00	$19,672	0.00	$0	0.00	$0	0.00	$0	0.00
System Planning - Distribution	$39,024	0.00	$11,895	0.00	$11,895	0.00	$0	0.00	$0	0.00
Utility Development Services - Distribution	$56,665	0.00	$48,804	0.00	$48,804	0.00	$0	0.00	$0	0.00
Subtotal	$913,143	0.00	$531,523	0.00	$554,541	0.00	$0	0.00	$0	0.00
ONE STOP SHOP										
Land Use Review	$0	0.00	$20,802	0.00	$0	0.00	$0	0.00	$0	0.00
One-Time Inspection	$0	0.00	$10,401	0.00	$0	0.00	$0	0.00	$0	0.00
Permit Center	$0	0.00	$10,401	0.00	$0	0.00	$0	0.00	$0	0.00
Site/Subdivision Inspection	$0	0.00	$582,654	0.00	$305,950	0.00	$19,504	0.00	$19,504	0.00
Subtotal	$0	0.00	$624,258	0.00	$305,950	0.00	$19,504	0.00	$19,504	0.00
SUPPORT SERVICES										
Facility Expenses	$40	0.00	$0	0.00	$20	0.00	$0	0.00	$0	0.00

Austin Water Utility – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Financial Monitoring / Budgeting	$305,299	0.00	$218,613	0.00	$260,000	0.00	$193,000	0.00	$193,000	0.00
PIO / Community Services	$2	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Vehicle / Equipment Maintenance	$241	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$305,581	0.00	$218,613	0.00	$260,020	0.00	$193,000	0.00	$193,000	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$1,056,399	0.00	$1,358,049	0.00	$1,184,388	0.00	$0	0.00	$0	0.00
Subtotal	$1,056,399	0.00	$1,358,049	0.00	$1,184,388	0.00	$0	0.00	$0	0.00
WASTEWATER TREATMENT										
Wastewater Plant Maintenance	$89,436	0.00	$101,881	0.00	$63,709	0.00	$0	0.00	$0	0.00
Subtotal	$89,436	0.00	$101,881	0.00	$63,709	0.00	$0	0.00	$0	0.00
WASTEWATER TREATMENT SUPPORT										
Wastewater Treatment Engineering	$215,062	0.00	$257,717	0.00	$257,717	0.00	$0	0.00	$0	0.00
Subtotal	$215,062	0.00	$257,717	0.00	$257,717	0.00	$0	0.00	$0	0.00
WATER TREATMENT										
Water Plant Maintenance	$25,891	0.00	$88,049	0.00	$26,310	0.00	$3,000	0.00	$3,000	0.00
Water Plant Operations	$8,600	0.00	$16,874	0.00	$4,825	0.00	$16,381	0.00	$16,381	0.00
Subtotal	$34,491	0.00	$104,923	0.00	$31,135	0.00	$19,381	0.00	$19,381	0.00
WATER TREATMENT SUPPORT										
Water Environmental and Regulatory Support	$3,852	0.00	$5,425	0.00	$8,860	0.00	$0	0.00	$0	0.00
Water Treatment Engineering	$257,971	0.00	$251,587	0.00	$453,943	0.00	$0	0.00	$0	0.00
Subtotal	$261,823	0.00	$257,012	0.00	$462,803	0.00	$0	0.00	$0	0.00
Total	$4,757,330	0.00	$6,092,340	0.00	$5,317,462	0.00	$365,585	0.00	$365,585	0.00

BCP Participation Certificate Fund – 2005-06

Purpose and Nature of Fund

The BCP Participation Certificate Fund (formerly known as the Balcones Canyonlands Preserve Fund) implements the Balcones Canyonlands Conservation Plan: Shared Vision, which provides for management and administration by the City of Austin and Travis County of a regional preserve system for endangered species. Program Activities of the entities are covered under a federal Endangered Species Act section 10(a) permit issued in May 1996. Funding support for implementation of the plan and permit is shared between the City of Austin and Travis County, while each entity is independently responsible for operations and maintenance of preserve lands that they own or acquire.

Factors Affecting Funding

The Wildland Conservation Fund is funded by payments of permit fees.

Factors Affecting Requirements

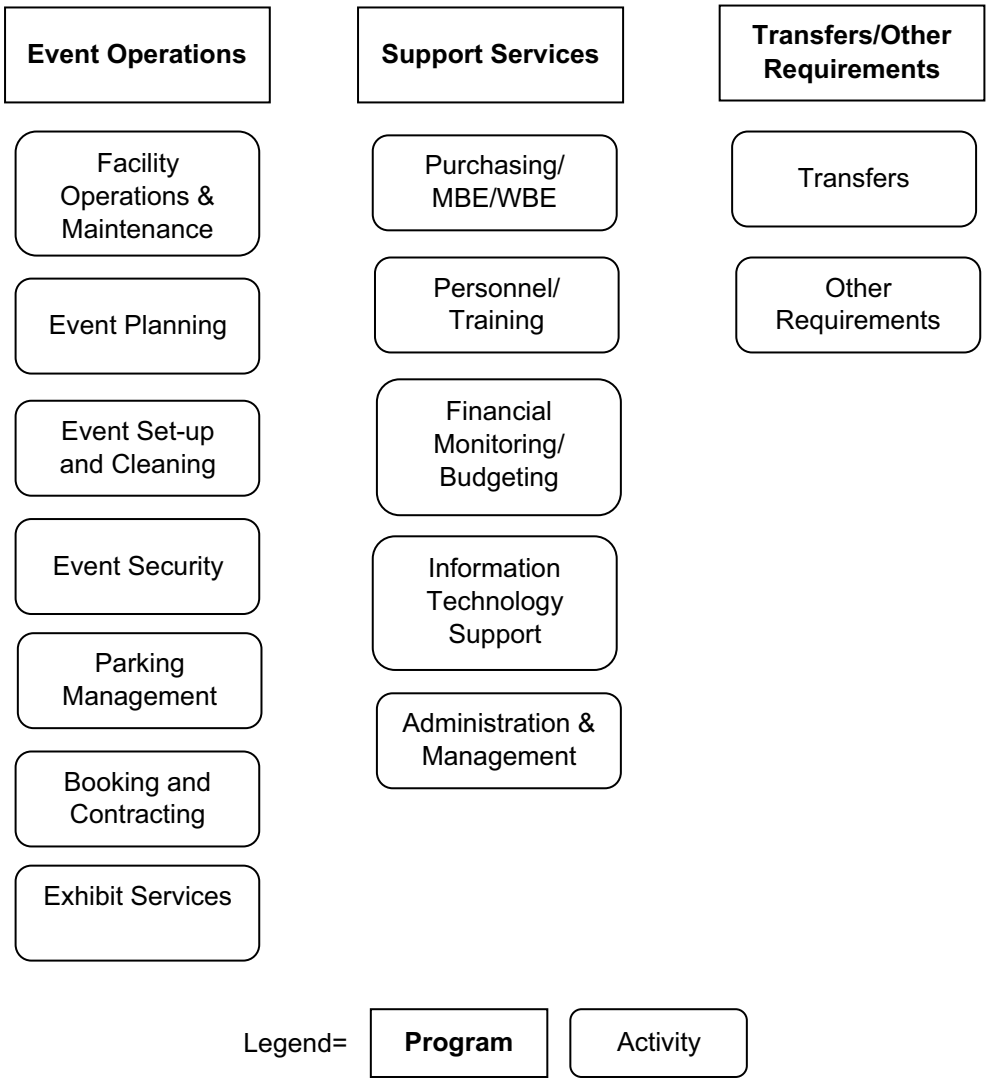
Requirements for the maintenance of the Balcones Canyonlands Preserves are $250,000.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$208,831	$250,000	$250,000	$250,000	$250,000
Requirements	$250,000	$250,000	$250,000	$250,000	$250,000

Convention Center

Convention Center Operating Fund
Convention Center Tax Fund
Convention Center Venue Project Fund
Palmer Events Center Operating Fund
Palmer Events Center Revenue Fund
Palmer Events Center Garage Fund
Town Lake Park Venue Project Fund
Hotel/Motel Occupancy Tax Fund
Tourism and Promotion Fund

Austin Convention Center — 2005–06



Convention Center Department	2003-04	2004-05	2004-05	2005-06	2005-06
Combined Funds	**Actual**	**Amended**	**Estimated**	**Proposed**	**Approved**
Convention Center Funds					
Revenue	$21,452,055	$23,400,165	$24,519,267	$24,885,801	$24,885,801
Requirements	$19,827,391	$24,302,676	$22,866,128	$26,377,655	$26,494,958
Full-time Equivalents (FTEs)-Cnv. Cntr	157.25	161.25	161.25	162.25	162.25
Venue Project Fund					
Revenue	$5,639,496	$5,737,344	$6,296,941	$6,611,766	$6,611,766
Requirements	$9,308,098	$9,373,260	$9,347,068	$7,451,317	$7,451,317
Palmer Events Center (PEC) Combined Funds					
Revenue	$6,439,844	$6,294,918	$6,892,072	$6,815,825	$6,815,825
Requirements	$5,914,394	$6,976,627	$6,433,671	$7,266,922	$7,269,278
Full-time Equivalents (FTEs) - PEC Operating	56.50	34.50	34.50	34.50	34.50
Full-time Equivalents (FTEs) - PEC Garage	10.25	6.25	6.25	6.25	6.25

Austin Convention Center — 2005-06

Mission

The central mission of the Austin Convention Center Department is to provide outstanding event facilities and services to our customers so they can have a positive experience.

Goals

The following competitive future goals will focus the Convention Center Department's efforts on achieving its mission:

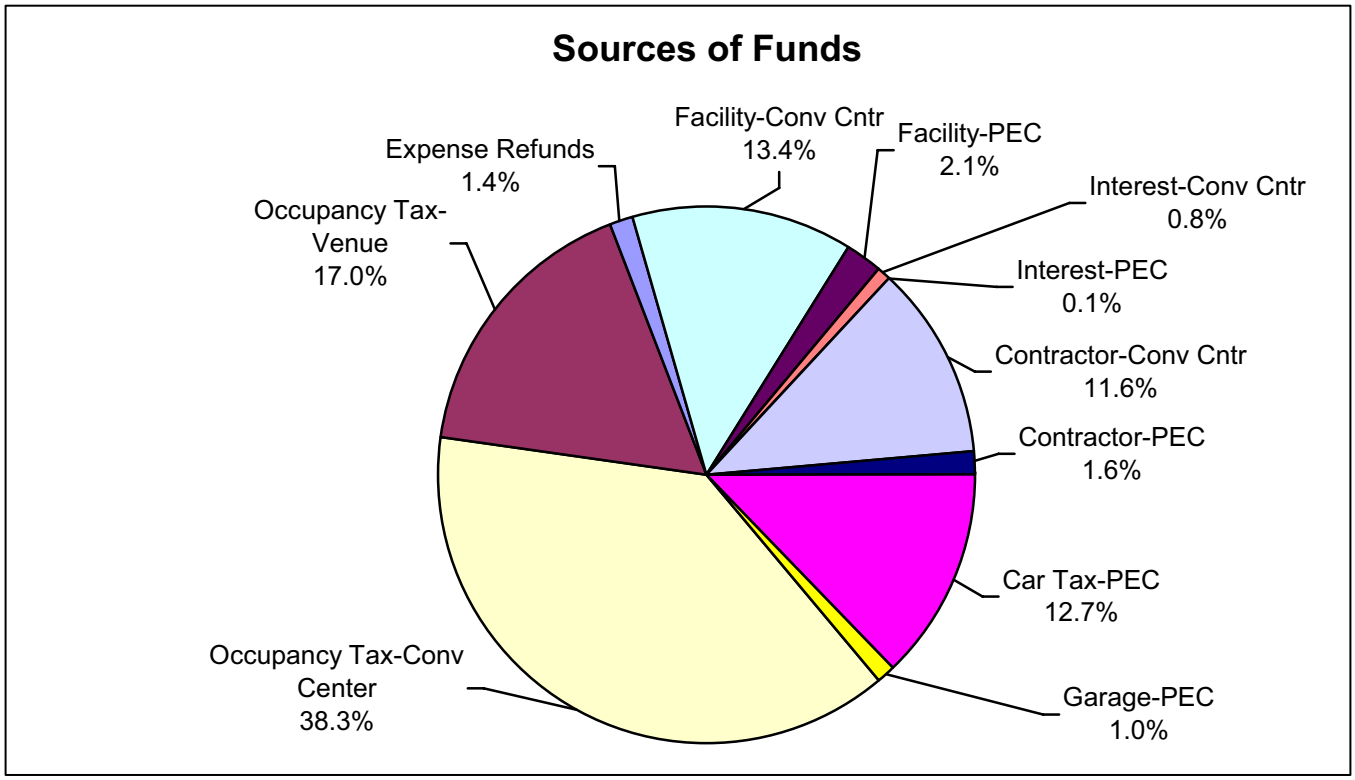
- Achieve a high level of customer satisfaction each year by exceeding a rating of 4.55 (5.0 scale)
- Continue the financial success of the department whereby total revenue exceeds requirements
    - Maintain an ending balance greater than $0 at all times
- Upgrade technology infrastructure to support upcoming major events such as the World Congress on Information Technology in May 2006
    - Amount spent on infrastructure upgrades
- Provide staffing for additional facilities as needed
- Continue to add to the local economy through Austin's hospitality industry
    - Actual Hotel Tax Collections in FY 2005-06 to meet or exceed actual collections in FY 2004-05

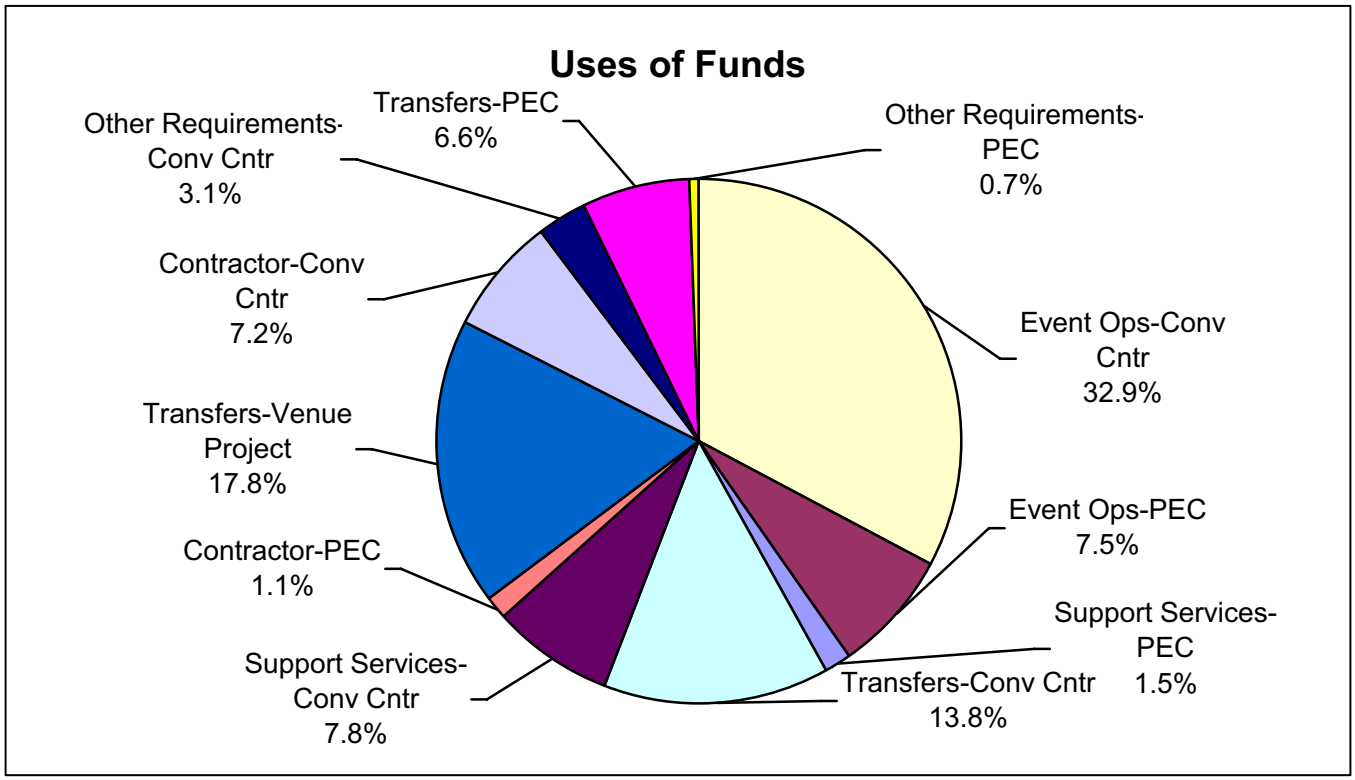
Key Indicators

To help the department track how well the goals are being met, key indicators have been developed along with appropriate program and activity performance measures. The Convention Center Department has selected the following key indicators to evaluate our overall performance:

- Client Evaluation Ratings
- Percentage of Clients indicating they would schedule another event at the Convention Center
- Exhibition Hall Occupancy
- Hotel Tax Collections
- Combined Fund Balances

Austin Convention Center — Total Budget $41.8 million





Austin Convention Center — Total Budget $41.8 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Convention Center Combined					
Revenue	$21,452,055	$23,400,165	$24,519,267	$24,885,801	$24,885,801
Requirements	$19,827,391	$24,302,676	$22,866,128	$26,377,655	$26,494,958
Full-Time Equivalents (FTEs)	157.25	161.25	161.25	162.25	162.25
Venue Project Fund					
Revenue	$5,639,496	$5,737,344	$6,296,941	$6,611,766	$6,611,766
Requirements	$9,308,098	$9,373,260	$9,347,068	$7,451,317	$7,451,317
Palmer Events Center (PEC) Combined Funds					
Revenue	$6,439,844	$6,294,918	$6,892,072	$6,815,825	$6,815,825
Requirements	$5,914,394	$6,976,627	$6,433,671	$7,266,922	$7,269,278
Full-Time Equivalents (FTEs)-(PEC)	56.50	34.50	34.50	34.50	34.50
Full-Time Equivalents (FTEs)-Garage	10.25	6.25	6.25	6.25	6.25
Expense Refunds-Conv. Center	$371,704	$499,862	$499,862	$560,569	$560,569

Budget Highlights

Revenue and Expenses

Total 2005-06 budgeted revenue is 8.1 percent higher than 2004-05 budgeted revenue collections. Budgeted Hotel/Motel Occupancy Tax collections for 2005-06 are 14.2 percent higher than the 2004-05 budgeted amounts and 5 percent above the 2004-05 estimated amounts. Car rental tax revenue in 2005-06 is 9.3 percent higher than the 2004-05 budget and 3 percent above the 2004-05 estimate. According to the City's financial advisor, an anticipated bond swap will reduce the Venue Fund Debt service by $2.4 million in FY 2005-06. One new FTE for the Information Technology area is approved.

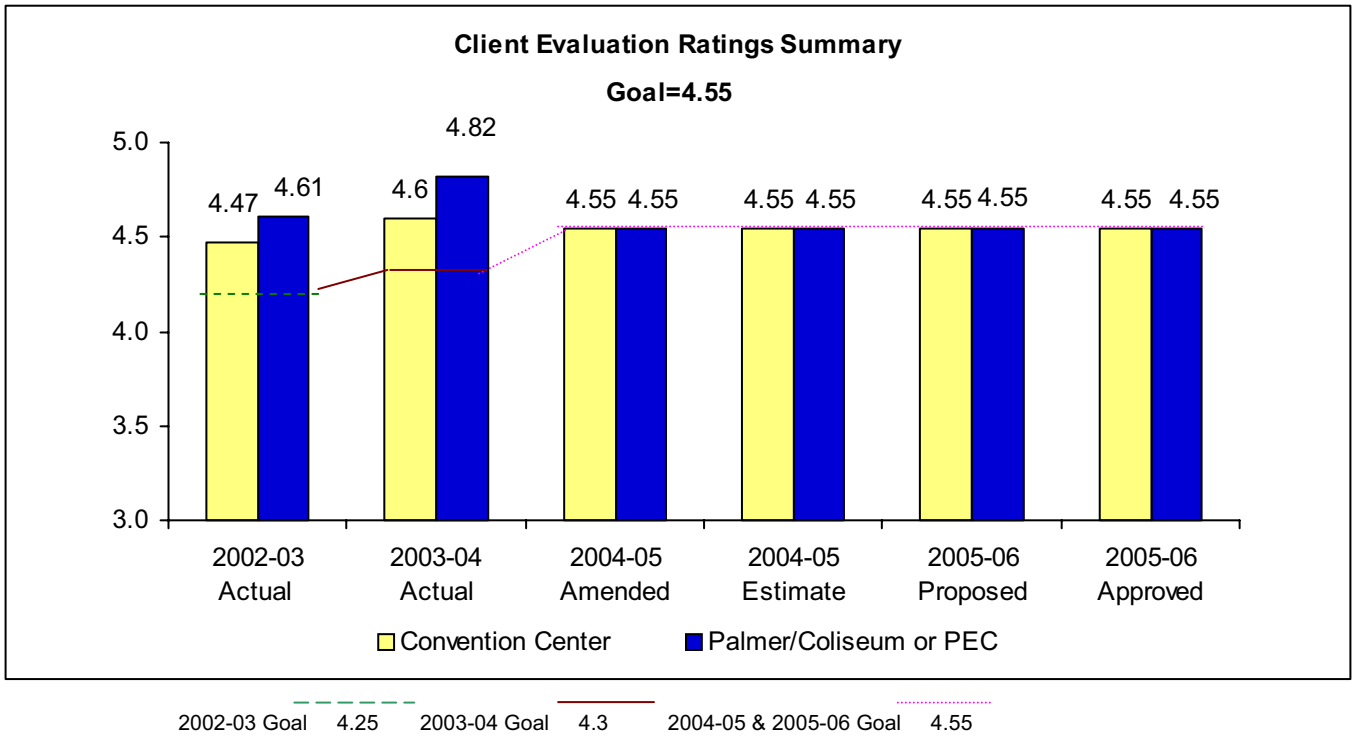
Convention Center Expansion Garage

The Department's newly constructed parking garage, which supports the expanded facilities, opened in January 2005. The new garage will continue to generate additional revenue for the Department.

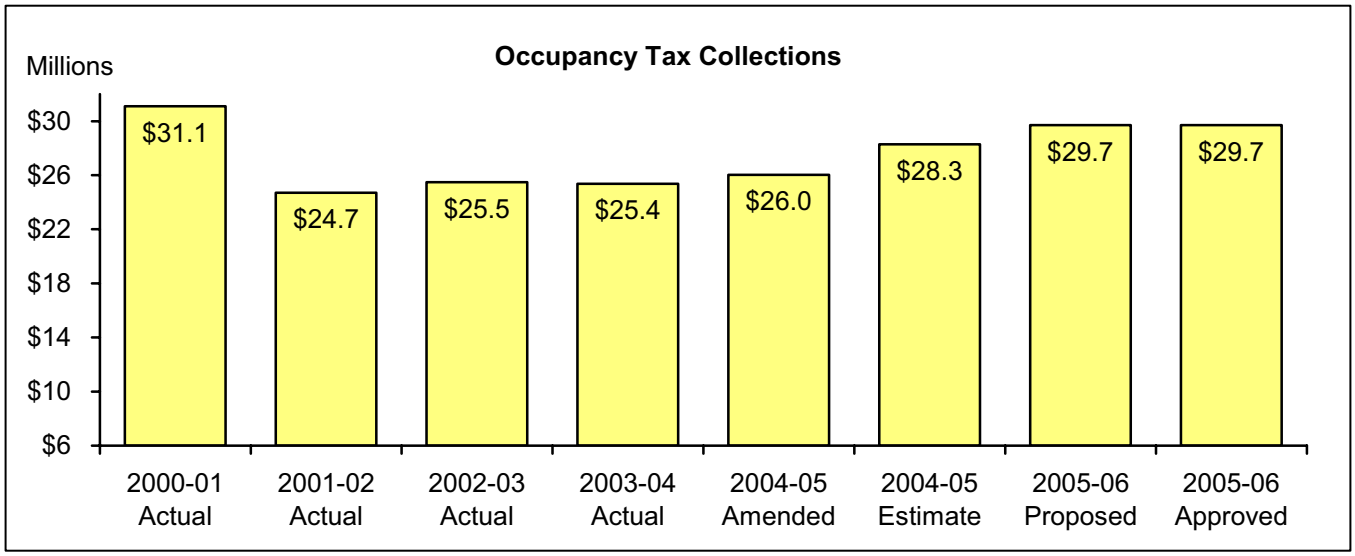
Performance Measures

In order to maintain a high level of customer service, surveys of Convention Center clients and users are conducted on a routine basis. The survey results are used to continually monitor the quality of service and ensure that the needs of our customers are being met. The customer satisfaction survey identifies each activity area within the department and asks the customer to rate each activity. The 2005-06 customer satisfaction goal is 4.55 (on a 5.0 scale); the Department expects to achieve customer satisfaction ratings above 4.55 in each activity area during the upcoming budget year.

Austin Convention Center — Total Budget $41.8 million

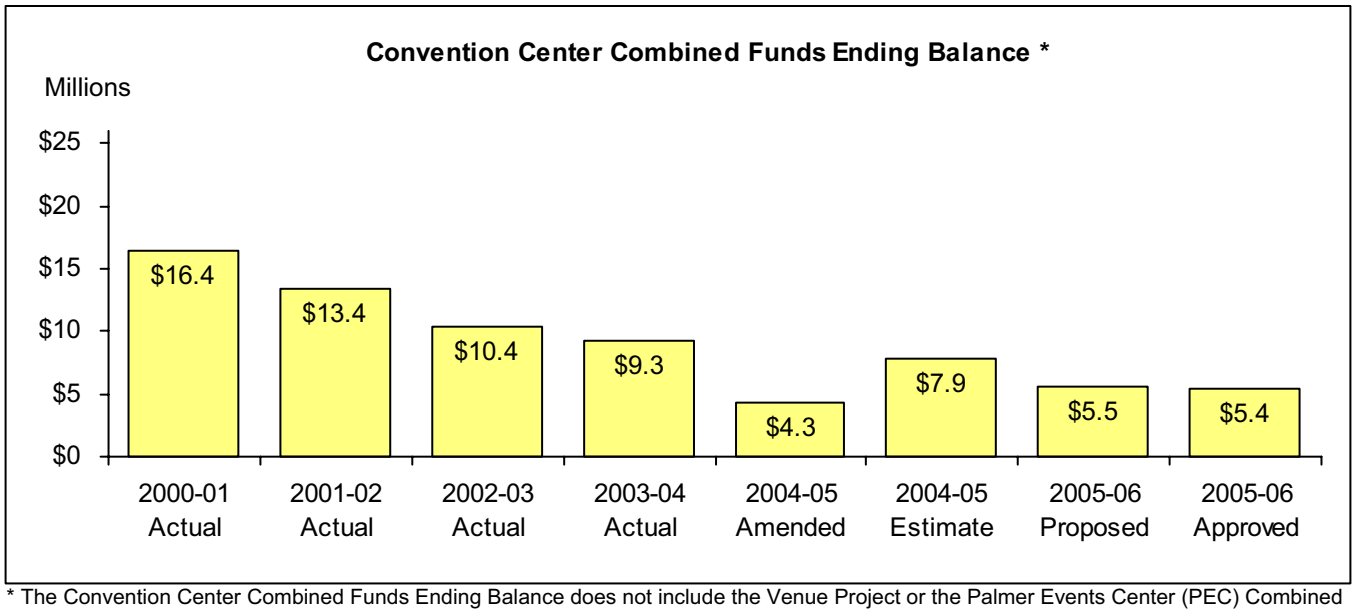


Conventions and trade shows held at the Austin Convention Center facilities are a mechanism to attract out-of-town visitors to the City of Austin and to stay in local hotels. The Convention Center's ability to host these types of events directly affects Austin's economy. The money spent by visitors to Austin translates into increased retail sales for local businesses, which in turn generates additional sales and hotel tax revenue for the City of Austin. Current collection trends in hotel tax have led to an increase in estimated hotel tax collections in 2004-05. Hotel tax collections are expected to remain strong in 2005-06 and a 5 percent increase above 2004-05 estimated levels is projected.



Austin Convention Center — Total Budget $41.8 million

The following Combined Funds Ending Balance indicator measures the financial position of the Convention Center Department. It is important that the Convention Center Department maintain an appropriate level of funding to provide for any unexpected financial needs, as the Department receives no General Fund support. The FY 2004-05 estimated ending balance has increased above budget primarily due to higher than anticipated hotel occupancy tax revenue collections, car tax collections, additional contractor revenue, anticipated bond refunding proceeds, and expenditure savings.



* The Convention Center Combined Funds Ending Balance does not include the Venue Project or the Palmer Events Center (PEC) Combined funds.

Employee Benefits

The Approved Budget includes $287,842 for the Convention Center and $57,058 for Palmer Events Center Combined for an anticipated increase in Pay-for-Performance, a Service Incentive Enhancement and an employee awards program.

Capital Outlay

The 2005-06 Approved Budget includes funding for the following capital outlay items:

- Information Technology upgrades $561,400
- Interior Sign upgrade $125,000
- Security System upgrades $105,400
- Miscellaneous Building Upgrades $418,200

Capital Budget

The 2005-06 Approved Capital Budget includes:

- $404,600 for Convention Center Parking Garage Upgrades
- $500,000 for Convention Center Roof Recoat

Austin Convention Center Combined Funds-2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Contractor revenue at the Convention Center is projected to increase $301,437.	$301,437	
2. The Convention Center's hotel tax allocation is projected to increase by $1,969,575.	$1,969,575	
3. The Venue Project Fund's hotel tax allocation is projected to increase by $875,978.	$875,978	
4. Facility revenue is projected to decrease by $244,126.	($244,126)	
5. One time revenue of $250,000 from ERGSO for the World Conference on Information Technology is no longer needed.	($250,000)	
6. Convention Center interest earnings are anticipated to decrease $291,250.	($291,250)	
7. Venue Project Fund interest earnings are anticipated to decrease $1,556.	($1,556)	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $173,026 for salary increases associated with Pay for Performance in FY 2006. $171,153 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$344,179	
The Approved Budget includes $100,469 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$100,469	
An additional $35,275 has been included for salary increases associated market adjustments.	$35,275	
2. Event Operations		
Transfer out of 1.00 FTE and related salary costs of $41,170 to the Convention Center Support Services Program.	($41,170)	(1.00)
Funding in the amount of $79,506 is included for one (1) new Full-Time Equivalent (FTE) for the exhibit services area.	$79,506	1.00
Vacancy savings of $51,707 were deleted in FY 2006.	$51,707	
Parking lot rentals will not be renewed, resulting in a decrease of $365,000	($365,000)	
One time capital outlay costs of $264,600 were deleted.	($264,600)	

	Dollars	FTEs
Utility costs are expected to increase $195,000.	$195,000	
Replacement of utility breakout boxes and floor covers are included at $130,000.	$130,000	
Additional liability insurance premiums are included at $11,000.	$11,000	
The Approved Budget includes funding of $20,000 for a building assessment to identify better practices in energy conservation.	$20,000	
Funding for additional building and other maintenance is included at $499,000.	$499,000	
Funding for linen and skirt replacements, tables, and tensabarriers are included at $39,590.	$39,590	
Hardware maintenance, household cleaning, temporary employees, uniforms, safety equipment, garbage collection fees and advertising costs are expected to increase $133,720.	$133,720	
Upgrading the interior signage will cost $125,000.	$125,000	
Investments in information technology capital outlay for the Event Operations Program total $184,000.	$184,000	
Enhancements and upgrades to the security services area are included at $85,000.	$85,000	
Other capital outlay items are included at $440,300.	$440,300	
An increase of $125,000 is included for lot rental taxes.	$125,000	
Other operational increases total $141,023.	$141,023	
3. <u>Contractor Expenses</u>		
Contractor expenses are projected to increase $184,781.	$184,781	
4. <u>Support Services</u>		
Convention Center support services program costs charged to PEC increased by $60,708, resulting in decreased costs for the Convention Center.	($60,708)	
Transfer in 1.00 FTE and related salary costs of $41,170 from the Convention Center Event Operations Program to the Human Resources Activity.	$41,170	1.00
Investments in information technology capital outlay for the Support Service program total $176,400.	$176,400	

	Dollars	FTEs
Reclassing several Information Technology positions will cost $46,260.	$46,260	
Funding for the Austin City Limits is included at $25,000.	$25,000	
Hardware maintenance cost increases are included at $15,000.	$15,000	
One-time capital outlay costs of $185,500 were deleted.	($185,500)	
5. Transfers/Other Requirements		
The Approved Budget includes a net decrease of $124,172 due to changes in workers compensation, liability reserve, GO debt service for trunked radio, accrued payroll, the City-wide administrative transfer and the transfer to the Wireless Communication Fund.	($124,172)	
A transfer to the CIP Budget is included at $904,600.	$904,600	
Debt service related to the Convention Center will decrease $913,273; debt service requirements related to the Venue Project Fund will decrease $1,921,943 due to a bond refunding. GO debt service related to the Convention Center retrofit will decrease $2,250. GO Debt service for the new expansion parking garage will decrease $101,328.	($2,938,794)	
The following change was approved by Council at Budget Adoption:		
An additional $117,303 has been included for salary increases associated market adjustments.	$117,303	

Palmer Events Center (PEC) Combined Fund-2005-06

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. Contractor revenue is projected to increase $140,389.	$140,389	
2. Facility revenue is projected to increase $25,846.	$25,846	
3. Car tax revenue is projected to increase by $420,522.	$420,522	
4. Revenue from the parking garage is projected to decrease $65,850.	($65,850)	

Expenditure Changes	**Dollars**	**FTEs**
1. City-Wide		
The Approved Budget includes $29,535 for salary increases associated with Pay for Performance for the PEC Operating Fund and $4,897 for the PEC Garage Fund. $36,659 for the PEC Operating Fund and $10,435 for the PEC Garage Fund is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and an additional proposal in FY 2006 to increase the City's living wage to $10.90 per hour.	$81,526	
The Approved Budget includes $17,155 for PEC employees and $2,912 for PEC Garage employees for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$20,067	
An additional $594 has been included for salary increases associated with the approved FY 2006 market adjustments.	$594	
2. Event Operations Program		
Vacancy savings of $86,707 have been deleted at PEC.	$86,707	
One time capital outlay costs of $57,300 were deleted.	($57,300)	
Capital Outlay costs for the Event Operations Program increased $94,300 for investments in information technology.	$94,300	
Funding of $45,000 is included for security system upgrades and $11,300 is included for other security related capital outlay.	$56,300	
Hardware maintenance for the exhibit services activity is included at $5,000; fleet costs have increased $20,000.	$25,000	
Equipment rentals are anticipated to increase $9,750, minor hardware and hardware maintenance are expected to increase $15,000, clothing will increase $4,000, and photographic materials will increase $4,000.	$32,750	
Funding of $20,000 for retirement of personnel is included.	$20,000	

Palmer Events Center (PEC) Combined Fund-2005-06

	Dollars	FTEs
Utility costs are expected to increase $19,000.	$19,000	
Other expenditure increases total $32,569.	$32,569	
3. Contractor Expenses		
Contractor expenses are expected to increase by $99,677.	$99,677	
4. Support Services Program		
One time capital outlay costs of $55,000 were deleted.	($55,000)	
Capital Outlay costs for the Support Services Program increased $48,700 for investments in information technology.	$48,700	
Convention Center support services program costs charged to PEC increased by $60,708.	$60,708	
5. Transfers/Other Requirements Program		
Debt service costs related to the Town Lake Park project have decreased $273,358 due to a bond refunding.	($273,358)	
Net decreases in accrued payroll, the City-wide administrative support transfer, workers compensation, and liability reserve costs total $1,945.	($1,945)	
The following change was approved by Council at Budget Adoption:		
An additional $2,356 has been included for salary increases associated with the approved FY 2006 market adjustments.	$2,356	

Convention Center – 2005-06

Convention Center Operating

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
EVENT OPERATIONS										
Booking and Contracting	$694,313	10.00	$871,273	10.00	$871,273	10.00	$926,983	10.00	$949,307	10.00
Event Planning	$617,214	11.00	$813,072	11.00	$663,072	11.00	$616,495	11.00	$638,829	11.00
Event Security	$1,320,382	28.50	$1,596,450	29.50	$1,346,450	29.50	$1,763,396	29.50	$1,805,688	29.50
Event Set-Up/Cleaning	$1,668,037	40.00	$1,538,448	39.00	$1,538,448	39.00	$1,750,296	38.00	$1,891,668	38.00
Exhibit Services	$826,906	10.50	$1,697,000	11.50	$1,647,000	11.50	$1,827,708	12.50	$1,853,801	12.50
Facility Operations & Maintenance	$6,623,765	23.00	$6,921,946	21.00	$7,241,351	21.00	$8,338,986	21.00	$8,373,951	21.00
Parking Management	$645,218	13.75	$1,136,072	17.75	$1,013,000	17.75	$1,127,217	17.75	$1,212,319	17.75
Subtotal	$12,395,837	136.75	$14,574,261	139.75	$14,320,594	139.75	$16,351,081	139.75	$16,725,563	139.75
SUPPORT SERVICES										
Administration and Management	$616,409	4.00	$1,232,625	4.00	$1,032,625	4.00	$1,252,942	4.00	$1,269,818	4.00
Financial Monitoring / Budgeting	$503,719	8.00	$526,414	8.00	$526,414	8.00	$519,403	8.00	$540,708	8.00
Information Technology Support	$383,508	3.50	$512,454	3.50	$412,454	3.50	$557,376	3.50	$566,195	3.50
Personnel / Training	$153,877	3.00	$156,385	3.00	$156,385	3.00	$175,716	4.00	$183,880	4.00
Purchasing / M/WBE	$88,936	2.00	$117,505	3.00	$117,505	3.00	$116,362	3.00	$121,107	3.00
Subtotal	$1,746,449	20.50	$2,545,383	21.50	$2,245,383	21.50	$2,621,799	22.50	$2,681,708	22.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$1,149,666	0.00	$1,266,212	0.00	$1,279,212	0.00	$1,619,823	0.00	$1,302,735	0.00
Transfers	$972,603	0.00	$2,354,950	0.00	$1,459,453	0.00	$3,136,355	0.00	$3,136,355	0.00
Subtotal	$2,122,269	0.00	$3,621,162	0.00	$2,738,665	0.00	$4,756,178	0.00	$4,439,090	0.00
Total	$16,264,555	157.25	$20,740,806	161.25	$19,304,642	161.25	$23,729,058	162.25	$23,846,361	162.25

Convention Center – 2005-06

Convention Center Tax Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
TRANSFERS & OTHER REQUIREMENTS										
Transfers	$3,562,742	0.00	$3,561,870	0.00	$3,561,486	0.00	$2,648,597	0.00	$2,648,597	0.00
Subtotal	$3,562,742	0.00	$3,561,870	0.00	$3,561,486	0.00	$2,648,597	0.00	$2,648,597	0.00
Total	$3,562,742	0.00	$3,561,870	0.00	$3,561,486	0.00	$2,648,597	0.00	$2,648,597	0.00

Convention Center – 2005-06

CCTR VENUE PROJ FUND

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
TRANSFERS & OTHER REQUIREMENTS										
Transfers	$9,308,098	0.00	$9,373,260	0.00	$9,347,068	0.00	$7,451,317	0.00	$7,451,317	0.00
Subtotal	$9,308,098	0.00	$9,373,260	0.00	$9,347,068	0.00	$7,451,317	0.00	$7,451,317	0.00
Total	$9,308,098	0.00	$9,373,260	0.00	$9,347,068	0.00	$7,451,317	0.00	$7,451,317	0.00

Convention Center – 2005-06

Palmer Events Center Operating Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
EVENT OPERATIONS										
Booking and Contracting	$15,313	0.00	$8,300	0.00	$8,300	0.00	$8,300	0.00	$8,300	0.00
Event Planning	$324,760	9.00	$333,775	6.00	$322,775	6.00	$334,738	6.00	$345,336	6.00
Event Security	$303,089	21.50	$418,953	8.50	$383,953	8.50	$498,228	8.50	$508,564	8.50
Event Set-Up/Cleaning	$340,759	14.00	$480,533	12.00	$332,533	12.00	$501,748	12.00	$546,626	12.00
Exhibit Services	$112,448	3.00	$159,878	0.00	$159,878	0.00	$208,978	0.00	$208,978	0.00
Facility Operations & Maintenance	$728,803	9.00	$964,704	8.00	$798,704	8.00	$1,121,078	8.00	$1,134,312	8.00
Subtotal	$1,825,173	56.50	$2,366,143	34.50	$2,006,143	34.50	$2,673,070	34.50	$2,752,116	34.50
SUPPORT SERVICES										
Administration and Management	$126,925	0.00	$231,419	0.00	$231,419	0.00	$253,480	0.00	$253,480	0.00
Financial Monitoring / Budgeting	$110,532	0.00	$122,647	0.00	$122,647	0.00	$131,835	0.00	$131,835	0.00
Information Technology Support	$102,992	0.00	$176,286	0.00	$176,286	0.00	$191,442	0.00	$191,442	0.00
Personnel / Training	$33,777	0.00	$33,362	0.00	$33,362	0.00	$41,217	0.00	$41,217	0.00
Purchasing / M/WBE	$18,307	0.00	$25,148	0.00	$25,148	0.00	$27,295	0.00	$27,295	0.00
Subtotal	$392,533	0.00	$588,862	0.00	$588,862	0.00	$645,269	0.00	$645,269	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$206,519	0.00	$226,131	0.00	$226,131	0.00	$292,679	0.00	$213,633	0.00
Subtotal	$206,519	0.00	$226,131	0.00	$226,131	0.00	$292,679	0.00	$213,633	0.00
Total	$2,424,225	56.50	$3,181,136	34.50	$2,821,136	34.50	$3,611,018	34.50	$3,611,018	34.50

Convention Center – 2005-06

Palmer Events Center Revenue

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
EVENT OPERATIONS										
Facility Operations & Maintenance	$305,740	0.00	$373,007	0.00	$424,522	0.00	$472,684	0.00	$472,684	0.00
Subtotal	$305,740	0.00	$373,007	0.00	$424,522	0.00	$472,684	0.00	$472,684	0.00
Total	$305,740	0.00	$373,007	0.00	$424,522	0.00	$472,684	0.00	$472,684	0.00

Convention Center – 2005-06

Palmer Events Center Garage

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
EVENT OPERATIONS										
Facility Operations & Maintenance	$700	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Parking Management	$273,926	10.25	$347,880	6.25	$287,880	6.25	$352,583	6.25	$370,827	6.25
Subtotal	$274,626	10.25	$347,880	6.25	$287,880	6.25	$352,583	6.25	$370,827	6.25
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$42,978	0.00	$45,520	0.00	$43,520	0.00	$74,911	0.00	$59,023	0.00
Subtotal	$42,978	0.00	$45,520	0.00	$43,520	0.00	$74,911	0.00	$59,023	0.00
Total	$317,604	10.25	$393,400	6.25	$331,400	6.25	$427,494	6.25	$429,850	6.25

Convention Center – 2005-06

TLP Venue Project Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
TRANSFERS & OTHER REQUIREMENTS										
Transfers	$2,866,780	0.00	$3,029,084	0.00	$2,856,613	0.00	$2,755,726	0.00	$2,755,726	0.00
Subtotal	$2,866,780	0.00	$3,029,084	0.00	$2,856,613	0.00	$2,755,726	0.00	$2,755,726	0.00
Total	$2,866,780	0.00	$3,029,084	0.00	$2,856,613	0.00	$2,755,726	0.00	$2,755,726	0.00

Convention Center – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
SUPPORT SERVICES										
Administration and Management	$124,900	0.00	$217,419	0.00	$217,419	0.00	$239,480	0.00	$239,480	0.00
Financial Monitoring / Budgeting	$110,532	0.00	$112,647	0.00	$112,647	0.00	$121,835	0.00	$121,835	0.00
Information Technology Support	$84,188	0.00	$111,286	0.00	$111,286	0.00	$130,742	0.00	$130,742	0.00
Personnel / Training	$33,777	0.00	$33,362	0.00	$33,362	0.00	$41,217	0.00	$41,217	0.00
Purchasing / M/WBE	$18,307	0.00	$25,148	0.00	$25,148	0.00	$27,295	0.00	$27,295	0.00
Subtotal	$371,704	0.00	$499,862	0.00	$499,862	0.00	$560,569	0.00	$560,569	0.00
Total	$371,704	0.00	$499,862	0.00	$499,862	0.00	$560,569	0.00	$560,569	0.00

Hotel/Motel Occupancy Tax Fund — 2005-06

Purpose and Nature of Fund

The Hotel/Motel Occupancy Tax Fund is a special revenue fund established to deposit receipts due to the city from the Hotel Occupancy Tax and distribute those proceeds according to City Ordinance 900830-L. The city collects nine cents per dollar of room occupancy fees. This rate increased in 1998 from seven cents per dollar to nine cents.

Factors Affecting Funding

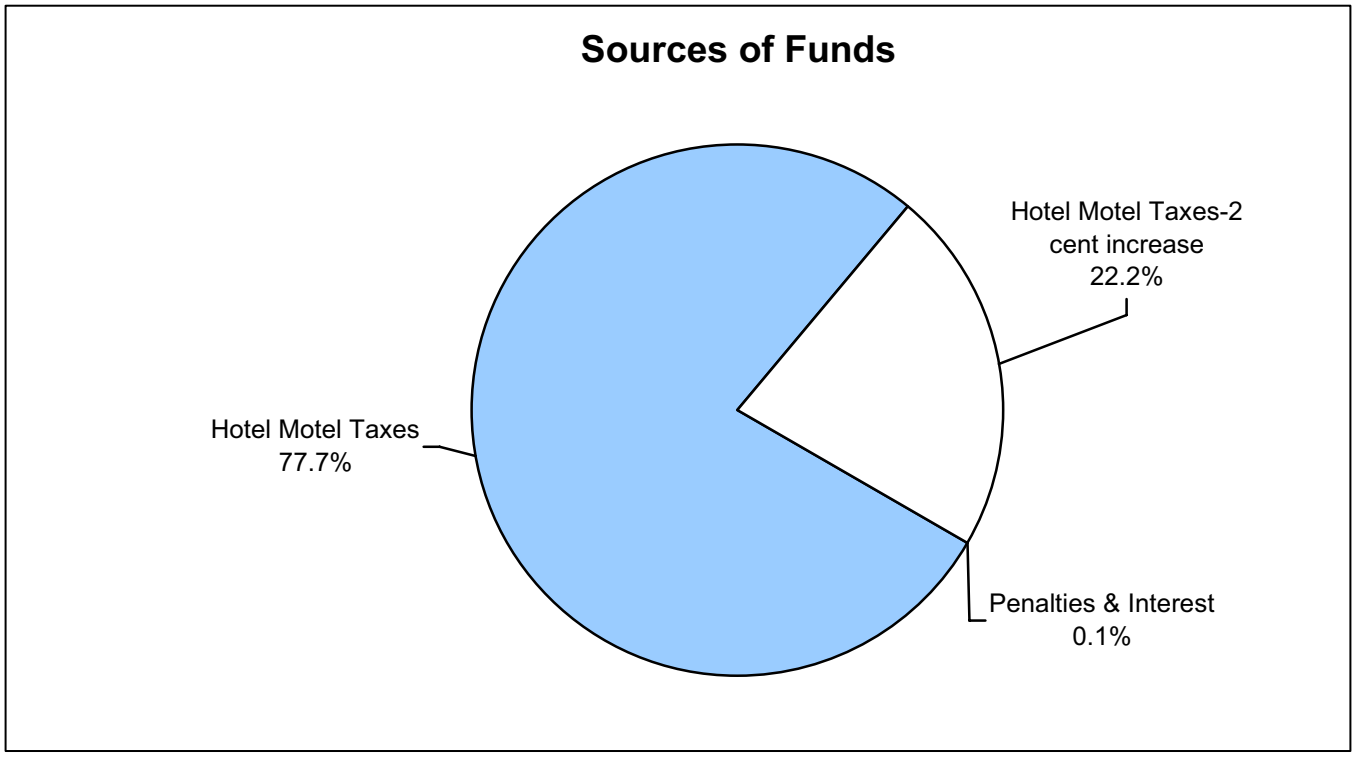
Projections for the Hotel/Motel Occupancy Tax receipts are based on analyzing the Hotel/Motel industry performance for the Austin metropolitan area and comparing actual results to the market analysis reports produced for the hotel industry. Occupancy tax revenue for 2005-06 of $29.7 million is 14.2 percent more than the 2004-05 amended budget and 5 percent higher than the estimated revenue of $28.3 million. Actual Hotel/Motel Occupancy Tax revenue is affected by a combination of hotel occupancy rates and average room rate charges.

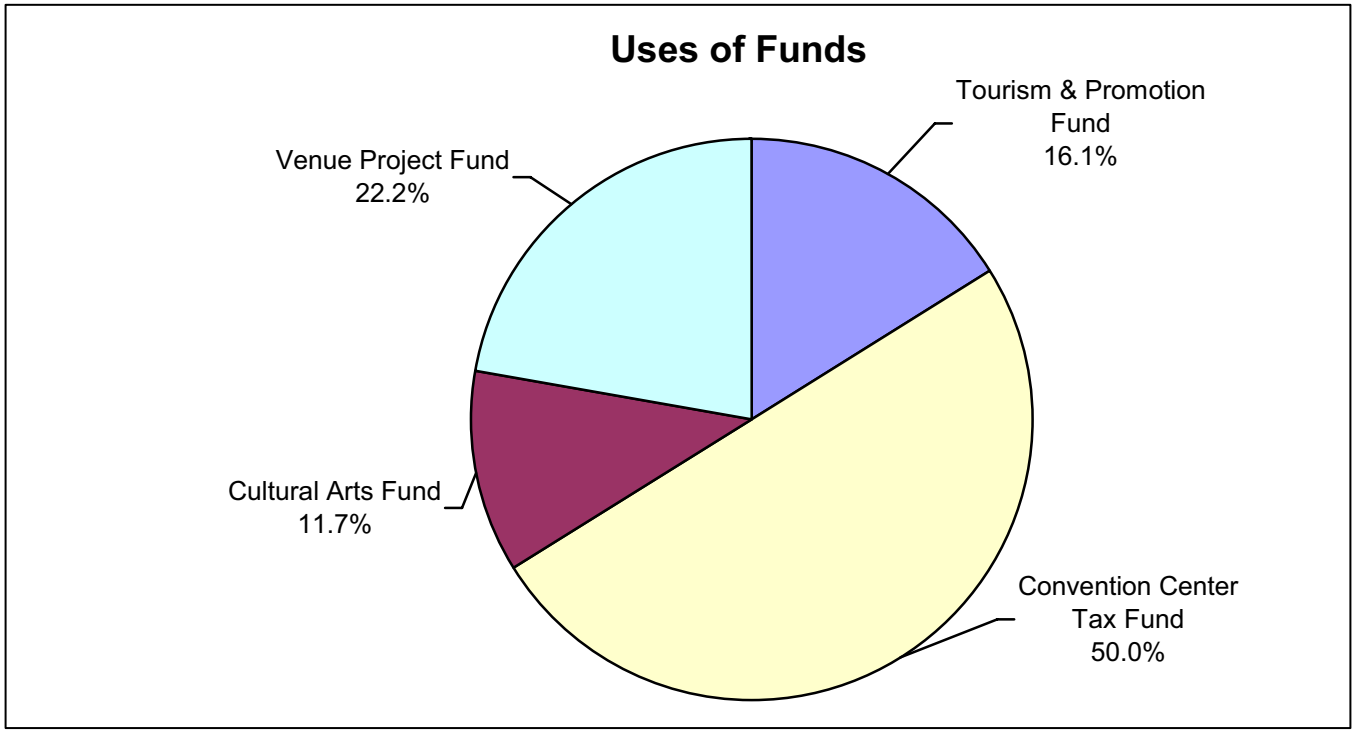
Factors Affecting Requirements

The city receives nine cents on each dollar of qualified room occupancy rents. The budgeted 2005-06 Hotel/Motel Occupancy Tax Fund allocates 4.50 cents of the nine cents of occupancy tax revenue collections to debt service related to the Convention Center and to Convention Center operations. The Venue Project Fund, which is used to pay debt service on bonds issued to pay for the expansion of the Convention Center and the Waller Creek Tunnel Project, receives 2.00 cents of out of the 9.00 cents received by the City. The Tourism and Promotion Fund receives 1.45 cents of total occupancy tax revenue. The revenue distribution to the Cultural Arts Fund is 1.05 cents of every nine cents of occupancy tax receipts.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$25,378,338	$26,051,800	$28,334,236	$29,750,948	$29,750,948
Requirements	$25,378,338	$26,051,800	$28,334,236	$29,750,948	$29,750,948

Hotel/Motel Occupancy Tax Fund — Total Budget $29.8 million





Hotel/Motel Occ Tax Fund	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$25,378,338	$26,051,800	$28,334,236	$29,750,948	$29,750,948
Requirements	$25,378,338	$26,051,800	$28,334,236	$29,750,948	$29,750,948

Hotel/Motel Occupancy Tax Fund — Total Budget $29.8 million

Budget Highlights

Revenue

The Hotel/Motel Occupancy Tax Fund receives revenue from taxes imposed on room occupancy fees of Austin hotels and motels. The city collects 9 cents per dollar. Revenue collections in 2005-06 are projected to increase 14.2 percent above 2004-05 budgeted amounts and 5 percent above the 2004-05 estimated amounts.

Requirements

The fund distributes the proceeds from tax collections according to Ordinance 900830-L. Of the 9.00 cents, 4.50 cents is allocated to the Convention Center, 1.05 cents goes to the Cultural Arts Fund, 1.45 cents is allocated to the Austin Convention and Visitors Bureau, and 2.00 cents is allocated to the Venue Project Fund.

Tourism and Promotion Fund — 2005-06

Purpose and Nature of Fund

The Tourism and Promotion Fund is a special revenue fund that receives 1.45 cents of the 9.0 cent Hotel Occupancy Tax to promote conventions and tourism for Austin. Of the 1.45 cents up to .25 cents must be used for heritage tourism as mandated by City Ordinance.

Factors Affecting Funding

The allocation of bed tax receipts to the Tourism and Promotion Fund for FY 2005-06 is $4.8 million. This funding is 9.0 percent higher than the FY 2004-05 Amended Budget and 5.0 percent higher than estimated receipts for FY 2004-05. The increase is based on higher hotel occupancy rates and average room rate charges. Additional revenue sources for the Tourism and Promotion Fund include interest earnings, budgeted at $4,000, and a General Fund transfer. The General Fund transfer of $125,382 is the same amount as the transfer in the FY 2004-05 Amended Budget.

Factors Affecting Requirements

The total requirements are $4.9 million, which is 8.5 percent higher than the FY 2004-05 Amended Budget. Currently, tourism and promotion activities are performed by the Austin Convention and Visitors Bureau (ACVB) through a contract with the City. A portion of the increase in occupancy tax revenue will fund a new sales manager position to enhance overall marketing efforts including Austin's African American culture, venues and events.

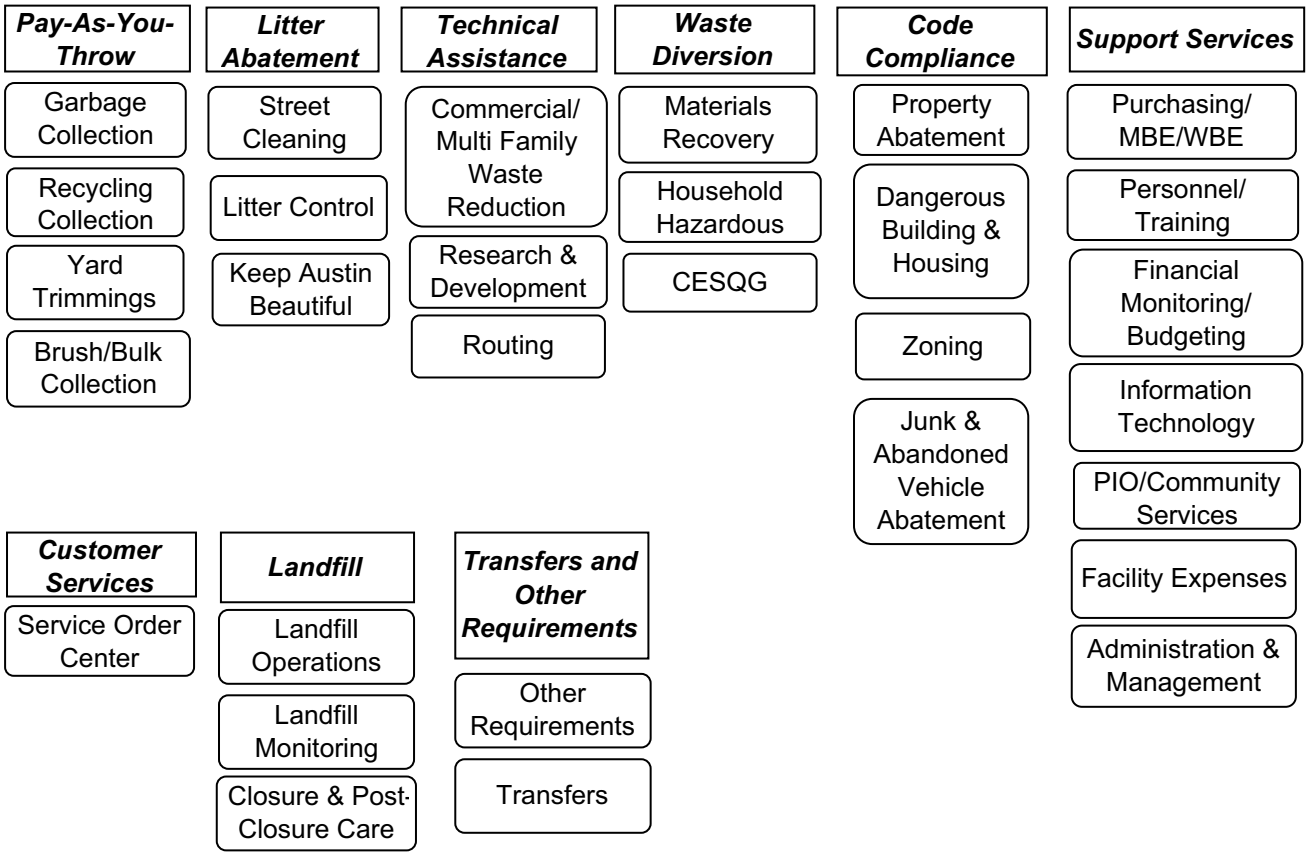
In prior years, the City set aside 10 percent of the total Hotel/Motel Occupancy Tax Revenue as a contingency reserve in the event that revenue fell below projections. During FY 2004-05 to minimize the impact of decreasing revenue on ACVB operations, no contingency or working capital reserve was set aside, although in FY 2004-05, the ACVB re-established $137,460 of the working capital reserve of $412,379 they are contractually required to maintain. In FY 2005-06, the ACVB will add another $147,460 to this reserve for a total of $274,920.

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
Revenue	$1,095	$10,000	$3,062	$4,000	$4,000
Transfers In	$4,213,832	$4,524,255	$4,690,344	$4,918,590	$4,918,590
Requirements	$4,168,467	$4,534,255	$4,534,255	$5,106,690	$5,106,690

Solid Waste Services

Solid Waste Services Department
Solid Waste Services Landfill Closure and Post – Closure Care Fund

Solid Waste Services — 2005–06



LEGEND= ***Programs*** Activities

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
SWS Operating Fund:					
Revenue	$42,255,580	$52,241,803	$43,472,874	$43,153,139	$43,153,139
Transfers In	$477,864	$968,888	$968,888	$1,300,880	$968,888
Requirements	$38,224,885	$47,214,200	$47,153,556	$50,490,251	$50,343,076
Landfill Fund:					
Revenue	$675,669	$524,000	$524,000	$534,460	$534,460
Transfers In	$1,300,000	$3,693,014	$3,693,014	$2,363,758	$2,363,758
Requirements	$1,680,288	$4,471,281	$4,307,281	$3,371,660	$3,371,660
Full-time Equivalents (FTEs):					
SWS Operating Fund	366.00	405.00	405.00	417.00	413.00
Landfill Fund	8.00	8.00	8.00	9.00	9.00
Total FTEs	374.00	413.00	413.00	426.00	422.00

Solid Waste Services — 2005-06

Mission

The mission of the Solid Waste Services Department is to efficiently provide reliable integrated waste management services in partnership with our customers, to enhance public health, resource conservation and quality of life.

The Department has developed the following goals in order to achieve this mission:

Goals

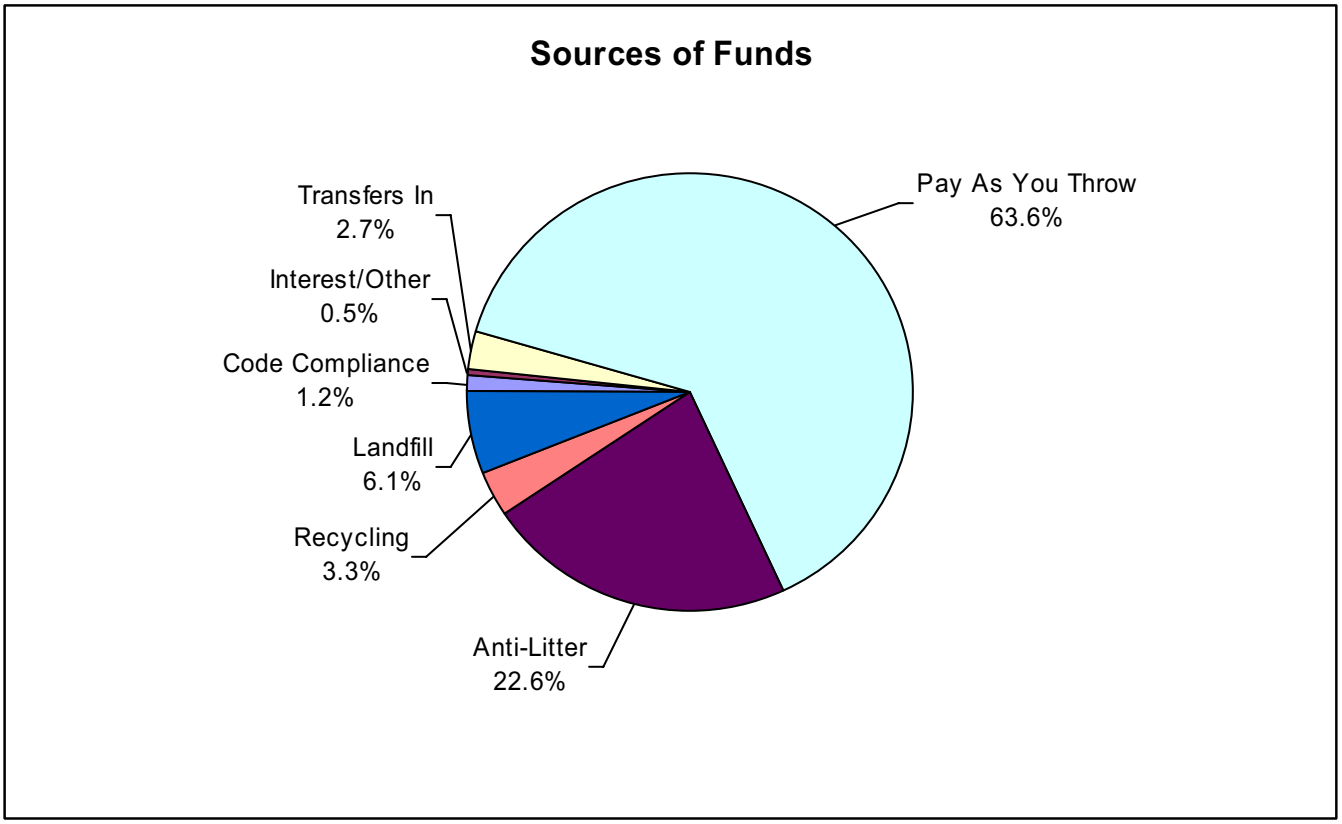
- Keep our commitment to citizens by maintaining stable Pay-As-You-Throw (PAYT) rates through September 30, 2006.
- Enhance diversion through PAYT by reducing average weekly household garbage by September 30, 2006 to save landfill space.
  - Maintain garbage of 32 lbs.
  - Maintain the recycling collection quantity of 8 lbs.
  - Decrease yard trimmings from 5 lbs. to 4.8 lbs.
- Increase customer satisfaction in Garbage Collection, Recycling Collection and Street Cleaning by September 30, 2006.
  - Reduce the number of complaints:
    - Residential Garbage collection from 5,820 to 5,800
    - Residential Recycling collection from 3,000 to 2,950
  - Increase the percent of customers satisfied with the overall quality of street sweeping services from 70% to 72%.
- Decrease the average process time for vacant lot code compliance cases from 30 days to 27 days.
  - Reduce the response time from the initial receipt of code complaint to the field investigation from 2 days to 1.8 days.

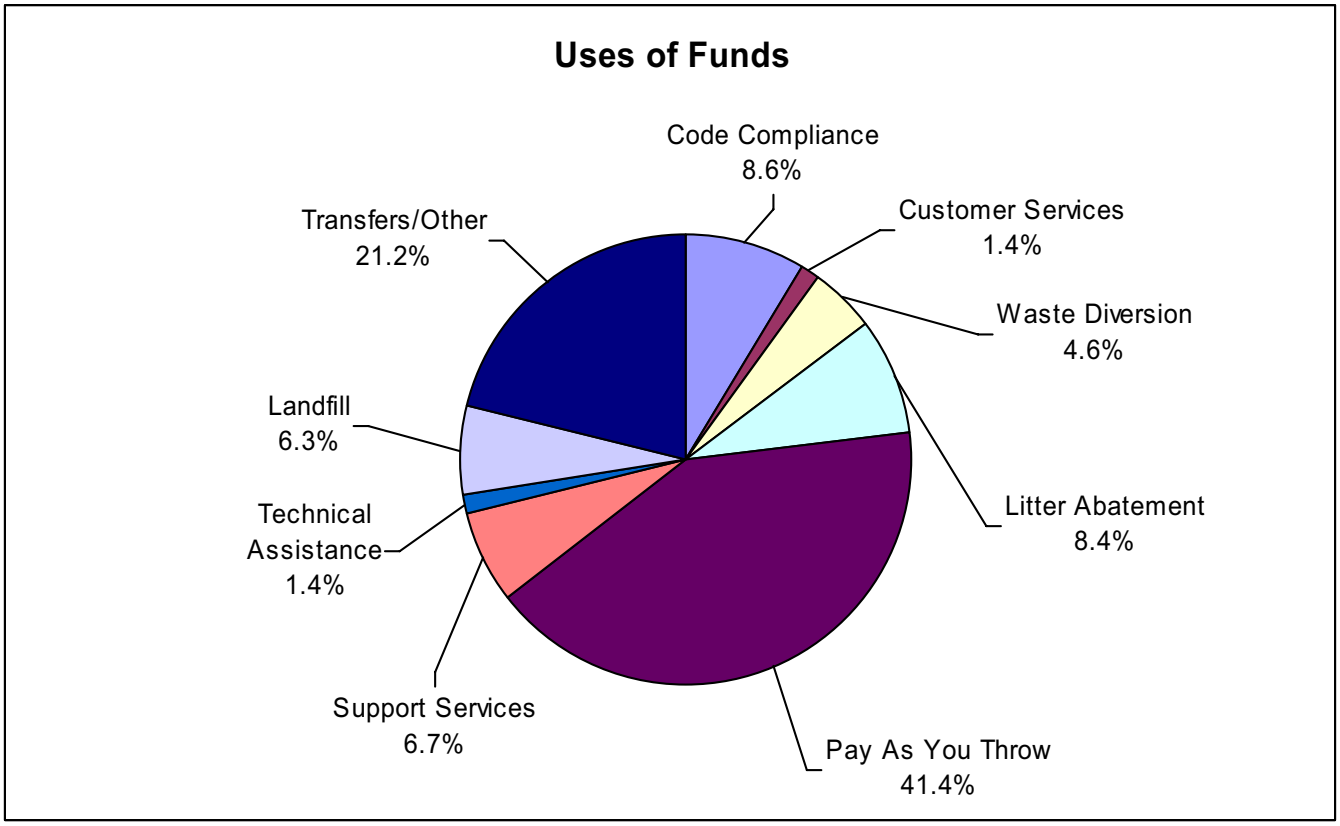
Key Indicators

To assist in tracking how well goals are being met, key indicators have been developed along with appropriate performance measures. The key indicators include:

- Percentage of residential waste stream diverted
- Tons collected (total for PAYT) services
- Cost per ton for garbage collection and disposal
- Net cost per ton to provide recycling services
- MRF recovery percentage
- Cost per residential street sweeping cycle
- Garbage pounds per household per week
- Average Code Compliance Vacant Lot Case Process Time (in days)

Solid Waste Services — Total Budget $53.7 million





Solid Waste Services — Total Budget $53.7 million

	2003-04 Actual	2004-05 Amended	2004-05 Estimated	2005-06 Proposed	2005-06 Approved
SWS Operating Fund:					
Revenue	$42,255,580	$42,241,803	$43,472,874	$43,153,139	$43,153,139
Transfers In	$477,864	$968,888	$968,888	$1,300,880	$968,888
Requirements	$38,224,885	$47,214,200	$47,153,556	$50,490,251	$50,343,076
Landfill Fund:					
Revenue	$675,669	$524, 000	$524,000	$534,460	$534,460
Transfers In	$1,300,000	$3,693,014	$3,693,014	$2,363,758	$2,363,758
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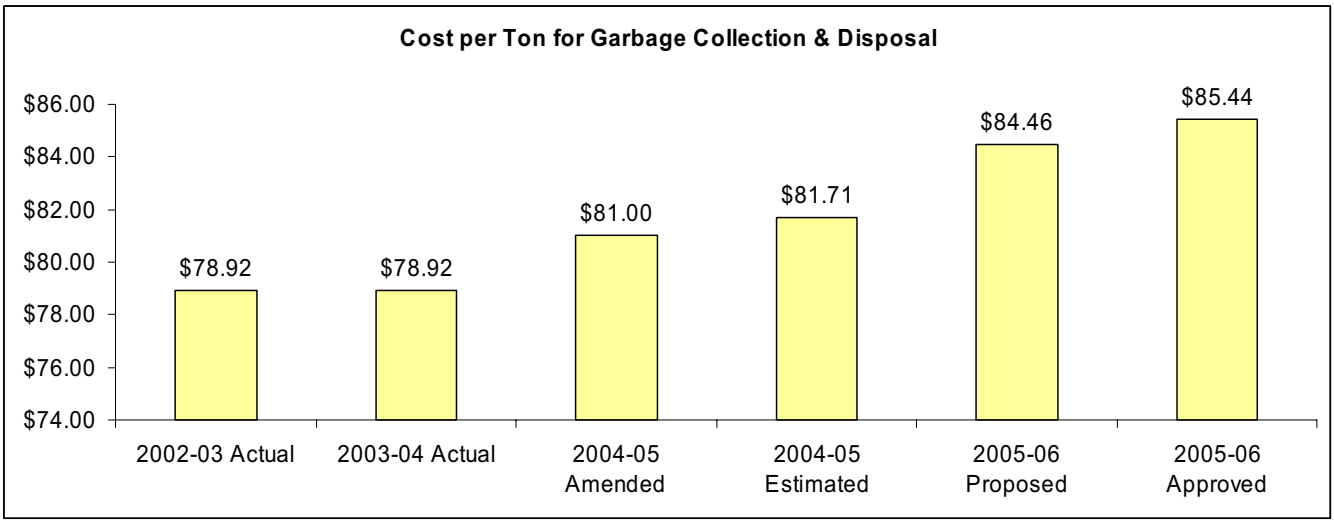
Landfill Fund	8.00	8.00	8.00	9.00	9.00
Total FTEs	374.00	413.00	413.00	426.00	422.00
Expense Refunds	$801	$0	$0	$0	$0

Budget Highlights

Pay As You Throw, Recycling, and Anti-Litter

Solid Waste Services provides weekly collection of garbage, recycling, and yard trimmings through our nationally recognized Pay-As-You-Throw (PAYT) program. PAYT provides a volume-based system for garbage collection which ties the fees charged to customers to the volume of garbage generated.

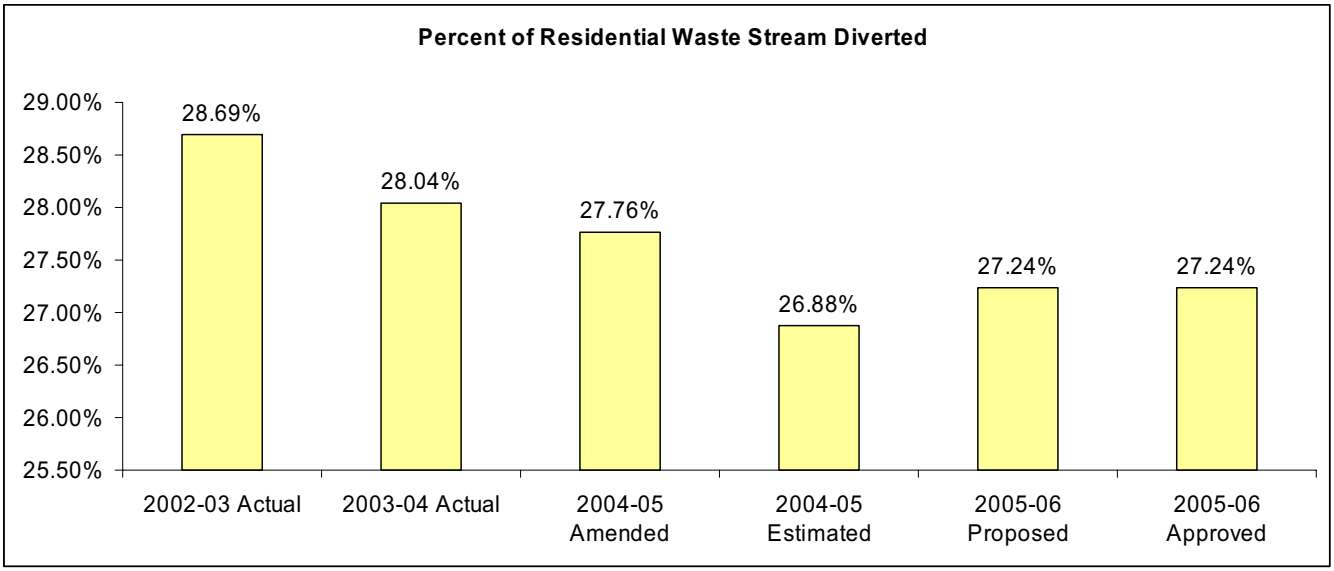
The cost per ton for garbage collection and disposal is expected to increase by $2.75 as compared to the FY 2004-05 Estimate of $81.71 per ton mainly due to an increase in operational expenditures in the PAYT program associated with customer growth. Although operating costs have increased, PAYT fees have not changed since they were adopted in FY 1996-97. Instead of raising fees, the rising operational costs have been offset by cost savings in other operational areas, such as process improvements and route shifting to combine garbage collection and recycling.



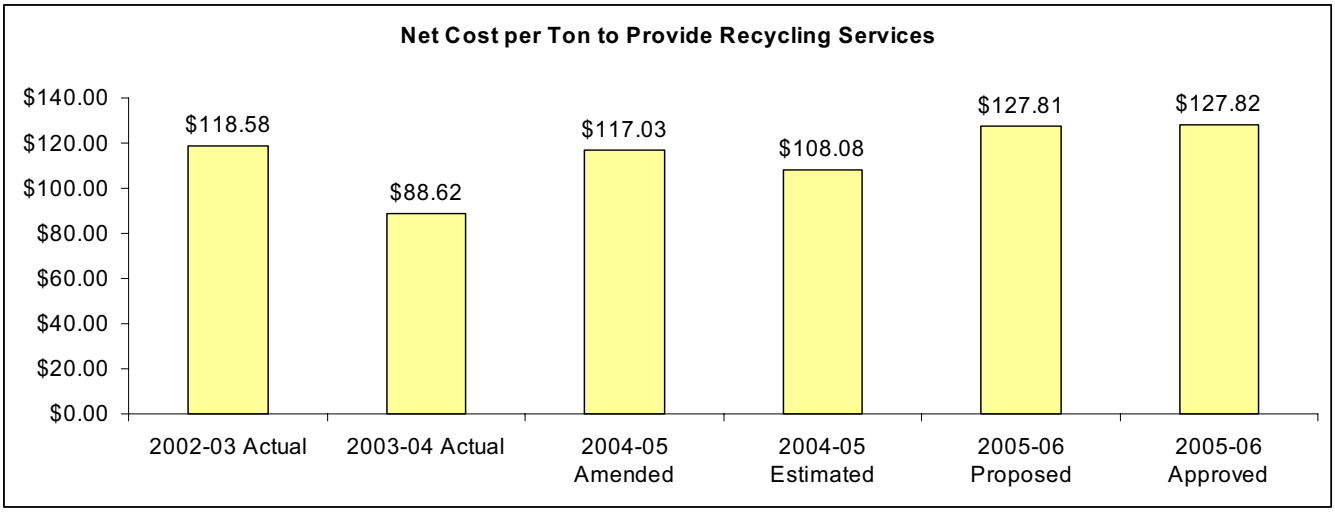
Solid Waste Services — Total Budget $53.7 million

Other services provided by Solid Waste Services include brush and bulky collection, operation of the Household Hazardous Waste Facility, street sweeping, operation of a Material Recovery Facility (MRF), operation of a landfill for construction and demolition debris, dead animal collection, and special Anti-Litter crews that clean the downtown business district on a daily basis as well as cleaning special targeted areas as needed. All of the services provided by SWS are considered core services.

The percentage of the residential waste stream diverted represents the volume of materials sold or composted as a portion of all materials collected through the PAYT program. The diversion rate is not expected to change significantly. The slight decrease in the FY 2004-05 Estimate and FY 2005-06 Approved from the FY 2004-05 Amended (budget) is due to the difference between the amount of materials delivered to the MRF and the amount of materials sold, as well as an increase in contaminated materials received.



The net cost per ton to provide recycling is shown below. This key indicator is calculated by taking the total MRF revenue less the total MRF and Recycling Collection expenses, divided by the gross tonnage of recyclables collected. The FY 2005-06 Approved Budget for this measure is expected to increase from the FY 2003-04 Actual of $88.62 per ton and the FY 2004-05 Estimate of $108.08 per ton. This is due to the increase in contaminated materials received at the MRF and the FY 2005-06 Approved Budget is based on the floor price per ton for materials sold. The price per ton of materials sold changes month-to-month depending on current market prices.



Solid Waste Services — Total Budget $53.7 million

Current Service Level

The Solid Waste Services Approved Budget includes increases in expenditures due to base customer growth and annexations. Basic services provided to customers will remain unchanged. Additional operational expenditures include a fifty-two percent (52%) increase in the fleet fuel cost as compared to last fiscal year. To help offset increasing operational expenses, SWS continues to review operational procedures and processes for improvements.

The budget includes increased revenue based on growth projections and annexations. The anticipated increase in revenue in FY 2005-06 is $911,336. SWS will not be increasing the PAYT or Anti-Litter fees.

Code Compliance Reorganization

The purpose of the City's Code Compliance reorganization was to consolidate the code compliance activity to enhance and improve services. In the past, SWS had focused efforts on property maintenance issues such as tall weeds, accumulation of trash and debris, stagnant water, and illegal dumping. With the reorganization, SWS will be able to focus on all of the major code violations that exist with regard to property or buildings.

Working with a core team and organizational specialist selected by the City Manager's Office, it has been determined that the three major code compliance functions dealing with property, zoning, and housing will be realigned into teams that will geographically overlay with the Police Department Area Commands. By working with and through the Police, Neighborhood Housing and Community Services, and Health and Human Services departments, SWS will deliver a more proactive and comprehensive code enforcement system that works with neighborhoods to bring a more uniform approach to code compliance.

During FY 2004-05, the department undertook a comprehensive review and workload analysis. This review determined that there was an immediate need for additional resources in the Zoning and Housing Code Compliance sections. Specifically, the review identified the need for 7 new positions, including 2 additional inspectors and a program coordinator for each section plus a Solid Waste Services Superintendent in order to meet the workload demand and the new geographic overlay. In an effort to accommodate the office space needed for the existing and new positions, SWS is proposing an increase in facility space from 142,225 square feet in FY 2004-05 to 163,161 square feet in FY 2005-06.

In addition, a review of the current technology utilized by the Code Compliance sections indicated a need for improvements. SWS plans to fully integrate the Code Compliance Sections with the new 311 Call Center and the AMANDA development Data Processing System at the earliest possible date. In the interim, SWS will add the Customer Service Request (CSR) Call Intake System to its current Code Compliance and Inspection Tracking Systems which will allow seamless integration with 311 and AMANDA when the programs are implemented.

Landfill Operations

SWS will continue current landfill operations, focusing on maintaining our commitment to protecting the environment and conducting sound operations. During the year, SWS will explore other options for revenue enhancement and possible cost savings to eliminate existing operating losses, including short and long term capital needs, associated with daily operations and long term closure plans.

Capital Improvement Projects

The FY 2005-06 Approved Capital Budget includes:

- $2,840,000 for Solid Waste Capital Equipment
- $795,000 for Landfill Capital Requirements

Significant Revenue and Expenditure Changes by Program

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes $794,687 in increased revenue from Garbage Fees and Anti-Litter Fees and $12,500 for Recycling due to customer growth and annexations.	$807,187	
2. Increased revenue from Extra Stickers and carts due to customer growth and annexations.	$85,000	
3. Increased revenue due to higher interest rates.	$1,700	
4. The Approved Budget includes an increase in revenue for Code Compliance.	$7,193	
5. Increased revenue in Conditionally Exempt Small Quantity Generators (CESQG), Material Recovery Facility (MRF) Processing Revenue, and Garbage Service Initiation Fees.	$10,256	
6. Increased transfer from the General Fund of $331,992 for Code Compliance Investment in Neighborhoods.	$331,992	
Expenditure Changes		
1. City-Wide		
The Approved Budget includes $479,278 for salary increases associated with Pay for Performance in FY 2006. $249,718 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and additional funding in FY 2006 to increase the City's living wage to $10.90 per hour.	$728,996	
An additional $100,443 has been included for salary increases associated with market adjustments.	$100,443	
The Approved Budget includes $278,037 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$278,037	
2. Pay-As-You-Throw		
The Approved Budget includes one new Division Manager position in the amount of $83,317.	$83,317	1.00
The Approved Budget includes $203,022 for additional disposal and processing costs to accommodate the increased volume from annexations and customer growth.	$203,022	
The Approved Budget includes a $246,325 decrease in other personnel costs which include overtime, terminal and stability pay.	($246,325)	
The Approved Budget includes $70,000 for expanded service on contracts for the Central Business District, designated residential areas, multi-departmental locations, and areas that may require emergency clearing assistance.	$70,000	
The Approved Budget includes a $66,713 increase in operational costs for printing, postage, training, and uniforms.	$66,713	
The Approved Budget includes an increase for employee medical services and safety equipment in the amount of $15,956.	$15,956	

	Dollars	FTEs
The Approved Budget includes an increase of $180,667 for fleet maintenance costs and an increase of $596,183 for fleet equipment fuel for a net increase of $776,850.	$776,850	
The Approved Budget includes $104,475 for the purchase of additional garbage carts and recycling bins.	$104,475	
3. Technical Assistance		
The Approved Budget includes an increase in operational costs for the Waste Reduction Assistance Program and public information promotions.	$42,763	
4. Waste Diversion		
The Approved Budget includes $152,735 for equipment supplies and maintenance at the Materials Recovery Facility (MRF).	$152,735	
As a result of the increased maintenance requirements at the Materials Recovery Facility (MRF), the Approved Budget includes $47,076 for one new Equipment Technician position.	$47,076	1.00
The Approved Budget includes $33,966 in temporary employee costs to work on the MRF sorting line during peak seasons.	$33,966	
The Approved Budget includes the transfer of $37,545 and one FTE to Landfill Operations of the Solid Waste Services Landfill Fund.	($37,545)	(1.00)
5. Litter Abatement		
The Approved Budget includes an increase of $25,000 for downtown area waste containers.	$25,000	
The Approved Budget includes an increase of $163,186 for fleet maintenance costs and an increase of $63,935 for fleet equipment fuel for a net increase of $227,121.	$227,121	
The Approved Budget includes an increase of $93,110 for terminal pay ($51,460), employee training ($15,300), additional disposal and processing costs ($7,500) and other operational costs ($18,850).	$93,110	
6. Code Compliance		
The Approved Budget includes 4 new Inspector Senior positions and 2 new Program Coordinator positions for the Dangerous Building and Housing and Zoning Activities for a total budget of $316,698 and 6 new FTEs.	$316,698	6.00
The Approved Budget includes 1 new Solid Waste Services Superintendent position for a total budget of $75,978 and 1 FTE.	$75,978	1.00
The Approved Budget includes an increase of rental expenses in the amount of $299,357. This increase is a result of the reallocation of real estate rental expenses.	$299,357	
The Approved Budget includes an increase of $25,947 for fuel and maintenance charges, $227,000 for contracted services, postage, and training, and $33,371 for small tools and uniforms.	$286,318	
The Proposed Budget included an increase of $331,992 for 4.0 Code Enforcement Inspectors ($205,102) and Contractuals and Commodities ($126,980).	$331,992	4.00

	Dollars	FTEs
The Approved Budget includes an increase in Interdepartmental Expenses for 1.0 FTE at Municipal Court.	$33,977	
The Approved Budget includes an increase in contractual services for rodent control in the amount of $200,000.	$200,000	
7. Customer Services		
The Approved Budget includes an increase of rental expenses in the amount of $75,160. This increase is a result of the reallocation of real estate rental expenses.	$75,160	
8. Support Services		
The Approved Budget includes a reduction of rental expenses in the amount of $159,528. This reduction is a result of the reallocation of real estate rental expenses.	($159,528)	
The Approved Budget includes an increase for consultant services for field automation and Code Compliance in the amount of $49,500.	$49,500	
The Approved Budget includes $20,000 for skill based pay.	$20,000	
The Approved Budget includes an increase for interdepartmental charges and operational expenditures.	$274,576	
9. Transfers and Other Requirements		
The Approved Budget includes an increase in the transfer to the Sustainability Fund and Trunked Communication.	$16,888	
The Approved Budget includes an increase in the transfer to Communications and Technology Management.	$219,915	
The Approved Budget includes an increase of $216,853 in the General Obligation (GO) Debt Service payments for the purchase of vehicles and equipment.	$216,853	
The Approved Budget includes an increase of $389,744 in the transfer to the Landfill Fund to support landfill monitoring, closure, and post-closure care activities associated with the FM 812 Landfill and previously closed city-owned landfills.	$389,744	
The Approved Budget decreases the transfer to the Landfill Capital Improvement Projects.	($1,719,000)	
The Approved Budget decreases the transfer to the Workers' Compensation Fund.	($334,757)	
The Approved Budget decreases the amount allocated for city-wide administrative support.	($171,504)	
The Approved Budget includes increased requirements totaling $63,281 for Liability Reserve, Accrued Payroll, and UCSO (CIS) Billing Support.	$63,281	
The following changes were approved by City Council at budget adoption:		
The City Council voted to reduce the Code Compliance budget by $331,992 and 4.0 Inspector FTEs for Investment in Neighborhoods.	($331,992)	(4.00)
An additional $159,817 has been included for salary increases and consulting fees associated with market adjustments.	$184,817	

Significant Revenue and Expenditure Changes by Program
Solid Waste Services Landfill Fund

Revenue Changes	**Dollars**	**FTEs**
1. The Approved Budget includes an increase in revenue generated from Landfill fees.	$10,460	
2. The Approved Budget includes a decrease in the transfer from the Solid Waste Services Operating Fund of $1,719,000 for the Landfill CIP. This decrease is offset by an increased transfer of $389,744 for Landfill Operations which results in a net decrease of $1,329,256.	($1,329,256)	

Expenditure Changes		
1. City-Wide		
The Approved Budget includes $12,561 for salary increases associated with Pay for Performance in FY 2006. $4,924 is also included for salary increases associated with full-year funding of the $10.00 per hour living wage that was implemented in FY 2005 and additional funding in 2006 to increase the City's living wage to $10.90 per hour.	$17,485	
An additional $2,855 has been included for salary increases associated with the proposed FY 2006 market adjustments and full-year funding of the executive market adjustments that occurred in FY	$2,855	
The Approved Budget includes $7,283 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	$7,283	
2. Landfill		
The Approved Budget includes increased expenditures of $295,000 to provide dirt for cover material and erosion control/settlement repair and $50,000 for consultant engineering services to evaluate and make recommendations on the landfill closure.	$345,000	
The Approved Budget includes $152,143 in tire recycling/disposal service, armored car services, and for the relocation of truck scales from the FM 812 Landfill to Hornsby Bend Water Treatment Plant for Brush and Yard trimming trucks.	$152,143	
The Approved Budget includes the transfer of $37,545 and one FTE to Landfill Operations from Solid Waste Services Waste Diversion Program.	$37,545	1.00
The Approved Budget includes an increase of $73,400 for groundwater monitoring, methane well field balancing and calibration/repair of the landfill gas monitor. Also included are expenditures for consultant fees for the Title V air permit.	$73,400	

	Dollars	FTEs
The Approved Budget includes $2,407 for various contractuals and commodities, such as office supplies and computer hardware.	$2,407	
The Approved Budget includes an increase of $109,017 for quarterly groundwater monitoring and surface water sampling.	$109,017	
3. <u>Transfers Out and Other Requirements</u>		
The Approved Budget removes a transfer to the Capital Improvements Program for the FM 812 Erosion Project and the Landfill Water Collections and Improvement Projects in the amount of $1,719,000.	($1,719,000)	
The Approved Budget includes decreased transfers to the Environmental Remediation Fund in the amount of $34,576 and the G.O. Debt service in the amount of $91,951.	($126,527)	

Solid Waste Services – 2005-06

Solid Waste Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
CODE COMPLIANCE										
Dangerous Buildings and Housing	$0	0.00	$913,671	12.00	$903,671	12.00	$1,609,165	19.33	$1,326,141	15.33
Junk and Abandoned Vehicle Abatement	$0	0.00	$168,475	3.00	$161,475	3.00	$156,994	3.00	$159,356	3.00
Property Abatement	$1,254,150	17.20	$1,555,616	17.00	$1,549,784	17.00	$2,140,083	17.33	$2,183,581	17.33
Zoning Code Compliance	$0	0.00	$630,277	10.00	$615,277	10.00	$908,033	13.34	$949,040	13.34
Subtotal	$1,254,150	17.20	$3,268,039	42.00	$3,230,207	42.00	$4,814,275	53.00	$4,618,118	49.00
CUSTOMER SERVICES										
Service Order Center	$582,946	12.33	$614,188	12.33	$614,327	12.33	$751,701	12.33	$786,145	12.33
Subtotal	$582,946	12.33	$614,188	12.33	$614,327	12.33	$751,701	12.33	$786,145	12.33
LITTER ABATEMENT										
Keep Austin Beautiful	$179,733	2.00	$210,265	2.66	$210,265	2.66	$227,482	2.66	$235,121	2.66
Litter Control	$1,515,958	21.95	$2,336,264	32.75	$2,328,732	32.75	$2,363,698	32.75	$2,438,824	32.75
Street Cleaning	$1,529,406	21.95	$1,451,667	22.25	$1,443,628	22.25	$1,764,707	22.25	$1,824,679	22.25
Subtotal	$3,225,097	45.90	$3,998,196	57.66	$3,982,625	57.66	$4,355,887	57.66	$4,498,624	57.66
PAY AS YOU THROW										
Brush / Bulk Collection	$2,018,335	35.90	$2,528,269	35.00	$2,502,726	35.00	$2,605,033	35.00	$2,689,536	35.00
Garbage Collection	$10,307,743	98.65	$11,617,429	105.50	$11,741,598	105.50	$12,559,911	106.50	$12,823,601	106.50
Recycling Collection	$3,648,412	63.75	$4,200,386	67.00	$4,096,580	67.00	$4,121,127	67.00	$4,253,916	67.00
Yard Trimmings Collection	$2,289,735	31.75	$2,259,867	32.50	$2,257,330	32.50	$2,402,383	32.50	$2,474,683	32.50
Subtotal	$18,264,225	230.05	$20,605,951	240.00	$20,598,234	240.00	$21,688,454	241.00	$22,241,736	241.00
SUPPORT SERVICES										
Administration and Management	$1,005,521	6.00	$1,011,916	6.00	$1,018,631	6.00	$926,256	6.00	$943,193	6.00
Facility Expenses	$859,675	3.00	$1,014,136	2.34	$1,014,136	2.34	$1,022,179	2.34	$1,031,506	2.34
Financial Monitoring / Budgeting	$232,009	3.00	$237,831	3.00	$237,831	3.00	$254,781	3.00	$264,735	3.00

Solid Waste Services – 2005-06

Solid Waste Services Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
Information Technology Support	$83,426	0.00	$112,956	0.00	$105,400	0.00	$178,650	0.00	$178,650	0.00
Personnel / Training	$691,105	9.35	$320,575	3.00	$322,975	3.00	$408,172	3.00	$418,874	3.00
PIO / Community Services	$481,401	3.34	$467,912	3.34	$467,912	3.34	$497,310	3.34	$505,440	3.34
Purchasing / M/WBE	$237,172	4.50	$246,581	4.00	$251,178	4.00	$245,962	4.00	$255,038	4.00
Subtotal	$3,590,308	29.19	$3,411,907	21.68	$3,418,063	21.68	$3,533,310	21.68	$3,597,436	21.68
TECHNICAL ASSISTANCE										
Commercial/Multi-Family Waste Reduction Assistance	$385,018	4.33	$420,106	4.33	$419,625	4.33	$455,249	4.33	$467,332	4.33
Research and Development	$19,081	0.00	$17,800	0.00	$18,000	0.00	$19,580	0.00	$19,580	0.00
Routing	$258,104	4.00	$271,421	4.00	$271,421	4.00	$277,399	4.00	$286,603	4.00
Subtotal	$662,203	8.33	$709,327	8.33	$709,046	8.33	$752,228	8.33	$773,515	8.33
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$3,678,694	0.00	$4,138,147	0.00	$4,199,549	0.00	$5,352,943	0.00	$4,530,727	0.00
Transfers	$5,236,696	0.00	$8,266,338	0.00	$8,203,928	0.00	$6,839,066	0.00	$6,839,066	0.00
Subtotal	$8,915,390	0.00	$12,404,485	0.00	$12,403,477	0.00	$12,192,009	0.00	$11,369,793	0.00
WASTE DIVERSION										
CESQG	$31,849	0.50	$44,218	0.50	$44,218	0.50	$46,060	0.50	$47,277	0.50
Household Hazardous Waste	$680,151	7.50	$954,290	7.50	$954,290	7.50	$1,015,862	7.50	$1,032,355	7.50
Materials Recovery Facility	$1,018,567	15.00	$1,203,599	15.00	$1,199,069	15.00	$1,340,465	15.00	$1,378,077	15.00
Subtotal	$1,730,568	23.00	$2,202,107	23.00	$2,197,577	23.00	$2,402,387	23.00	$2,457,709	23.00
Total	$38,224,886	366.00	$47,214,200	405.00	$47,153,556	405.00	$50,490,251	417.00	$50,343,076	413.00

Solid Waste Services – 2005-06

Landfill Fund

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
LANDFILL										
Closure and Post Closure Care	$134,457	2.00	$509,269	2.00	$509,269	2.00	$668,286	2.00	$672,185	2.00
Landfill Monitoring	$87,795	0.00	$106,000	0.00	$106,000	0.00	$179,400	0.00	$179,400	0.00
Landfill Operations	$955,618	6.00	$1,536,813	6.00	$1,536,813	6.00	$2,022,679	7.00	$2,043,548	7.00
Subtotal	$1,177,871	8.00	$2,152,082	8.00	$2,152,082	8.00	$2,870,365	9.00	$2,895,133	9.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	$12,243	0.00	$2,848	0.00	$848	0.00	$30,471	0.00	$5,703	0.00
Transfers	$490,175	0.00	$2,316,351	0.00	$2,154,351	0.00	$470,824	0.00	$470,824	0.00
Subtotal	$502,418	0.00	$2,319,199	0.00	$2,155,199	0.00	$501,295	0.00	$476,527	0.00
Total	$1,680,289	8.00	$4,471,281	8.00	$4,307,281	8.00	$3,371,660	9.00	$3,371,660	9.00

Solid Waste Services – 2005-06

Expense Refunds

	2003-04 Actual	2003-04 FTE	2004-05 Amended	2004-05 FTE	2004-05 Estimate	2004-05 FTE	2005-06 Proposed	2005-06 FTE	2005-06 Approved	2005-06 FTE
LANDFILL										
Landfill Operations	$301	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$301	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
SUPPORT SERVICES										
Administration and Management	$500	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Subtotal	$500	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00
Total	$801	0.00	$0	0.00	$0	0.00	$0	0.00	$0	0.00

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Debt Service – 2005-06

Debt Position

Types of Debt

The City sells bonds to finance a major portion of its capital improvement plan. *General obligation bonds* fund improvements such as streets, police and fire stations, health clinics, parks and libraries, and are repaid from property taxes.

Revenue bonds fund improvements for the City's enterprise activities. Revenue bonds are used to finance capital projects for the utilities and also have been used to build the new convention center and to fund construction of the Austin-Bergstrom International Airport. Revenue bonds are repaid from revenue of the enterprise and not from property taxes.

The City's outstanding debt from all sources as of June 30, 2005, is as follows:

Debt Position

General Obligation Bonds (G.O.)		
Public Improvement Bonds	$762,505,000	
Assumed Municipal Utility District Bonds	1,340,4288	
Certificates of Obligation	133,695,000	
Public Property Finance Contractual Obligations	39,335,000	936,875,288
Less: Revenue Supported G.O. Bonds [1]		(198,482,202)
Less: G.O. Debt Service Fund Balance		(77,540,901)
Net Total G.O. Debt		$660,852,185
Revenue Bonds and Commercial Paper		
Electric Utility Revenue Bonds	$1,243,448,373	
Water and Wastewater Utility Revenue Bonds	1,306,070,274	
Electric Utility Commercial Paper	147,791,000	
Water and Wastewater Utility Commercial Paper	162,792,000	2,860,101,647
Water and Wastewater Assumed MUD's		9,962,179
Water and Wastewater Contract Revenue Bonds		11,750,000
Total Debt Payable from Utility Systems Revenue		2,881,813,826
Convention Center Revenue Bonds (payable from hotel/motel occupancy taxes and rental car tax)		226,200,000
Airport Revenue Bonds (payable from airport system revenue)		380,475,000
Total Revenue Debt		$3,488,488,826

[1] Revenue supported general obligation bonds are subtracted from debt payable from property taxes, because the respective enterprises and general fund departments transfer funds to support the necessary debt service payments.

In addition, $9,220,000 in certificates of participation are currently outstanding. The certificates are being repaid from utility systems revenue.

Debt Service – 2005-06

Debt Service Requirements [1] - 2005-2006

General Obligation Bond Debt	$113,039,719
Utility Revenue Bond Debt	258,249,677
Airport Revenue Bond Debt	29,074,860
Airport Variable Rate Bond Debt	1,116,932
Town Lake Park Community Venue Bond Debt	2,784,228
Hotel Tax Revenue Bond Debt	12,854,534
	$417,119,950

[1] For Bonds outstanding on June 30, 2005.

Current Bond Ratings

A bond rating is a measure of a city's ability to repay its debt. Several factors are considered when assigning a rating, including the local economy and the strength of the city's financial and administrative management as well as various debt ratios. Net debt per capita is an important ratio and is calculated by dividing the net outstanding general obligation bond principal by the population. As of September 30, 2004, Austin's net debt per capita was $1,164.44. The amount of debt owed by jurisdictions with boundaries overlapping the city's is also considered. The City's overlapping net debt per capita ratio is higher $2,517 because the debt of Travis County, the Austin Independent School District, as well as other local entities, are considered in the calculation.

Revenue bonds are different from general obligation bonds in that debt service is paid by ratepayers both inside and outside the city. Factors considered when rating revenue bonds include financial performance of the enterprise activity, long range planning for capital improvements and the process of setting rates and fees.

The level of revenue debt is dependent upon the number of enterprise activities within the City. Since the City of Austin owns its own water and wastewater utility as well as an airport, convention center and electric utility, revenue debt issued by the City will exceed that issued by many municipalities of comparable size which do not provide those services. The combined utility systems revenue bond debt rating is A (highest usually given is AA) which means the outstanding revenue bonds are considered a good credit risk.

The City of Austin's current bond ratings are:

	General Obligation	Utility Systems
Moody's Investors Services	Aa2	A2
Standard & Poor's	AA+	A
Fitch	AA+	A+

Debt Service – 2005-06

Annual Bond Sales

The City Financial Policies were revised to include new policies regarding remaining authorized but unissued general obligation bonds, and the timing of bond elections. An estimated two (2) years of authorized but unissued bonds shall remain before an election will be held. In addition, the total dollar amount of bond election propositions recommended to the voters shall not exceed the city's estimated ability to issue the bonds within a six (6) year period. This six year period was recommended by the Council's Audit and Finance Committee on June 24, 1998 and is included in the 2004-05 Approved Budget.

These policies will assist the City in completing projects approved by the voters in a reasonable amount of time.

Authorized but Unissued G.O. Bonds

Street Improvements	$90,000,000
Parks and Recreation	9,995,000
Cultural Arts, Library & Museum	14,065,000
Total	$114,060,000 [1]

[1] Brackenridge 2000 bond authority of $9,215,000 is excluded due to the lease of hospital to Seton.

Financial Policies

Financial policies adopted by the City Council guide the City's debt management. The status of selected policies as of September 30, 2004 is summarized in the following graphs.

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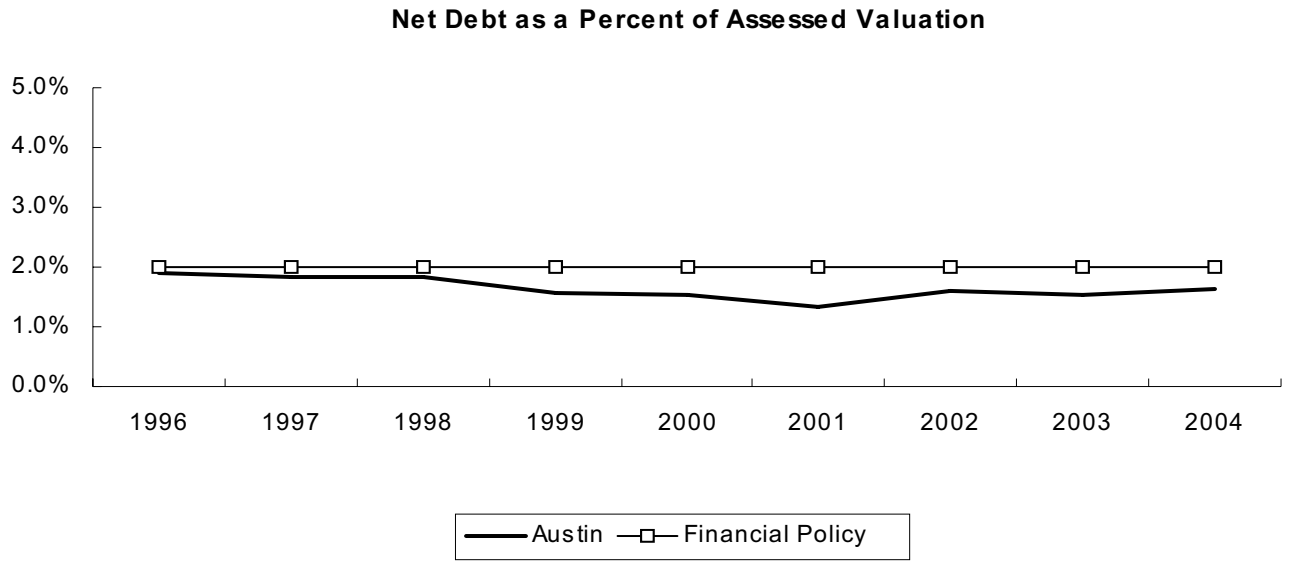
Debt Service – 2005-06

Policy: The ratio of net debt to total assessed valuation shall not exceed 2%. This ratio is calculated by dividing general obligation debt (net of debt service fund balance and self-supporting debt) by total assessed valuation. The target net debt to total assessed value ratio is 2% beginning with fiscal year end 1996.

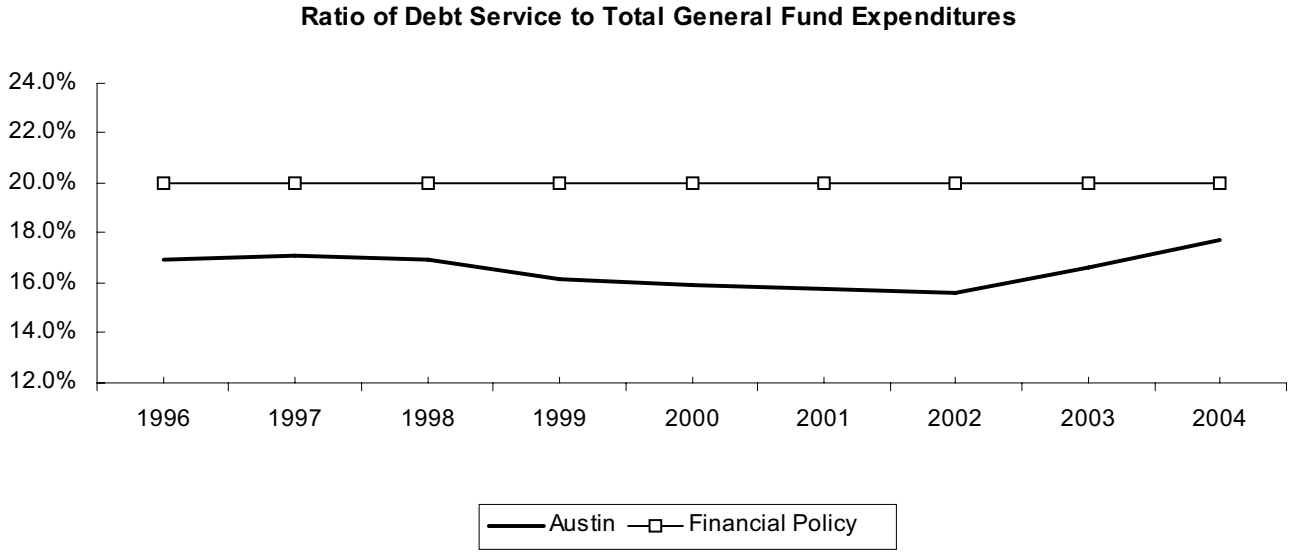
As of September 30, 2004, this ratio was 1.65%, which is below the new 2% guideline.



Source: City of Austin - Financial Services

Policy: The ratio of debt service to total General Fund expenditures shall not exceed approximately 20% of total expenditures. This ratio is calculated by dividing general obligation debt service expense by the sum of general fund operating and debt service expense.

This ratio as of September 30, 2004, was 17.76%, remaining below the 20% guideline.

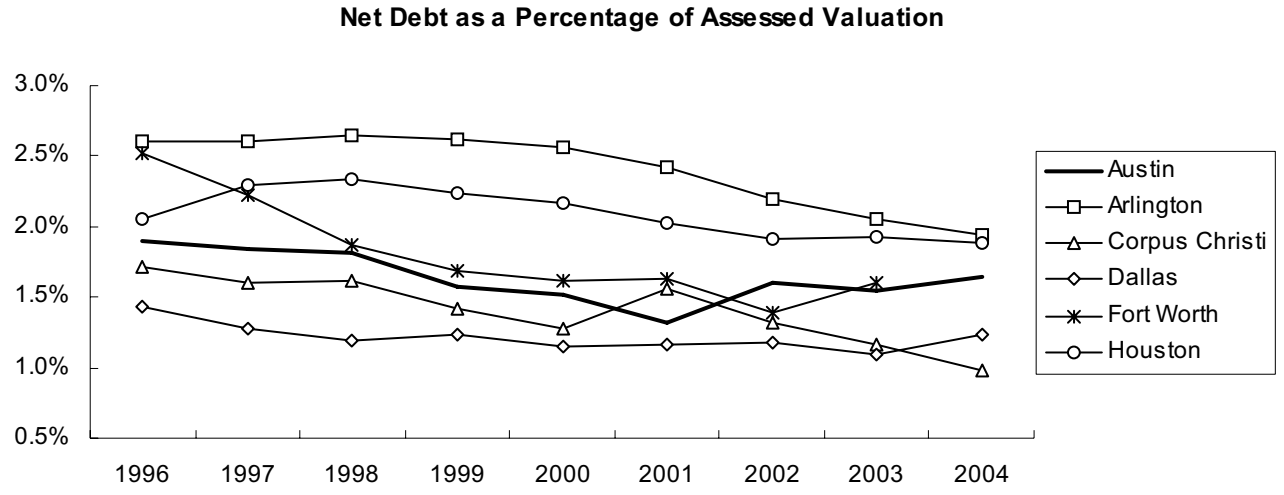


Source: City of Austin - Financial Services

Debt Service – 2005-06

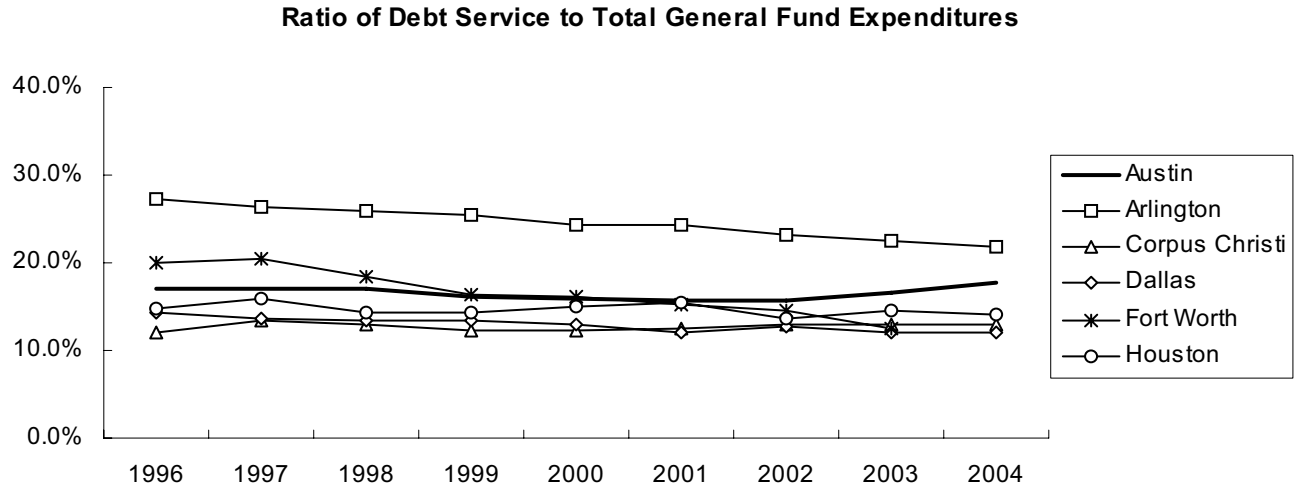
How Does Austin Compare?

The following graphs compare the City of Austin to other Texas cities, using two of the City's adopted financial policies for debt management. A third comparison is also presented based on net debt per capita. The first graph compares the ratio of Austin's net debt as a percentage of assessed valuation to other Texas cities.



Source: City of Austin - Financial Services

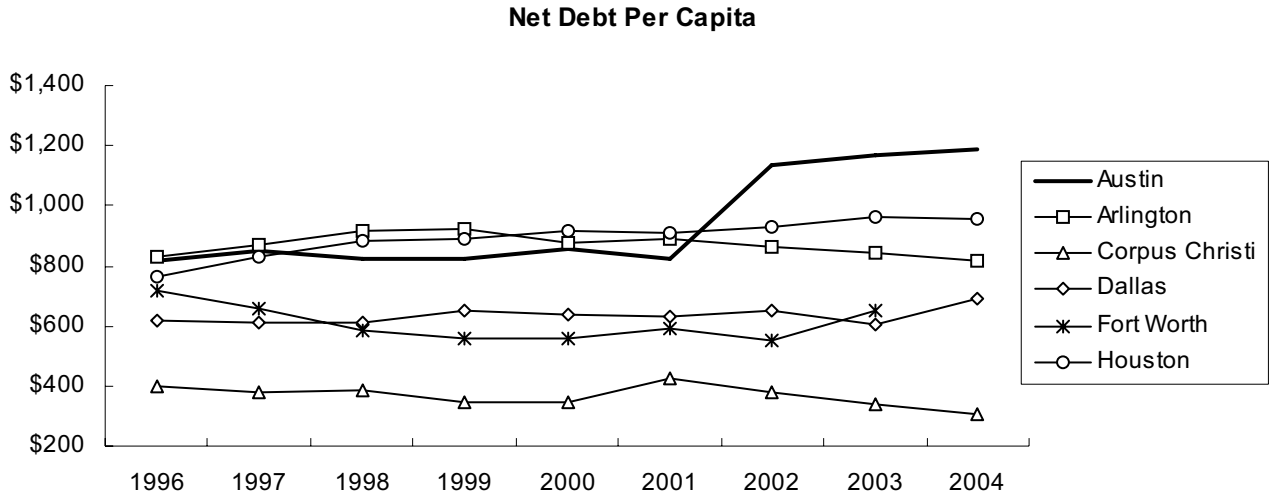
The next graph compares the ratio of Austin's debt service to total general fund expenditures to other Texas cities. As for most other cities, this ratio has remained fairly stable.



Source: City of Austin - Financial Services

Debt Service – 2005-06

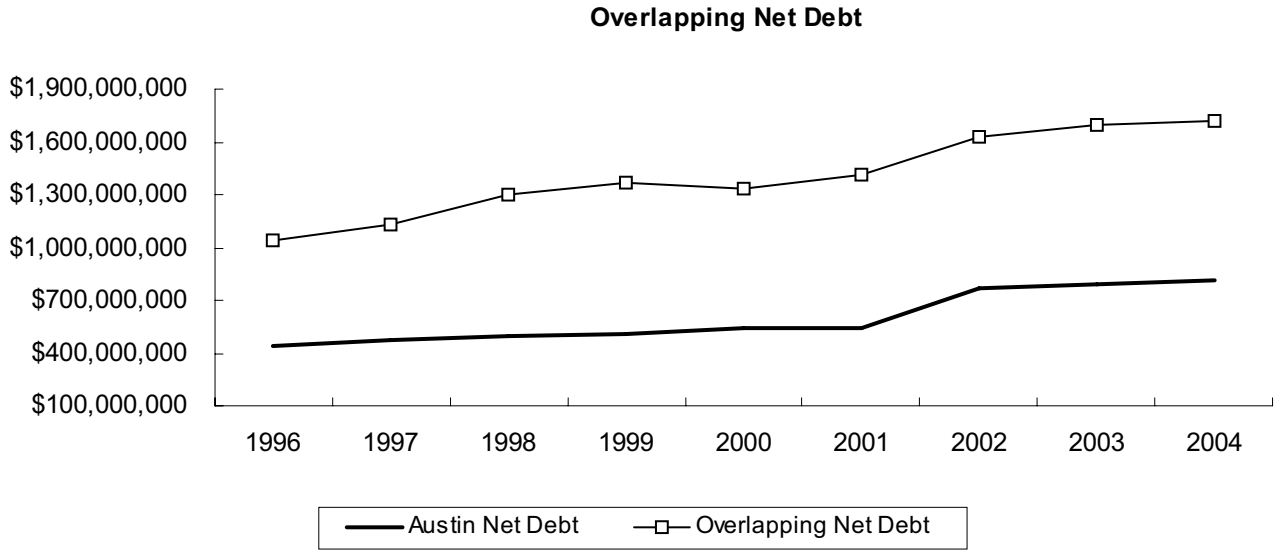
The following graph compares Austin's net debt per capita to other Texas cities. This statistic represents the rate of debt retirement versus debt issuance as well as growth in population.



Source: City of Austin - Financial Services. In 2002 the timing of the delivery of the bond issuance changed from October to September.

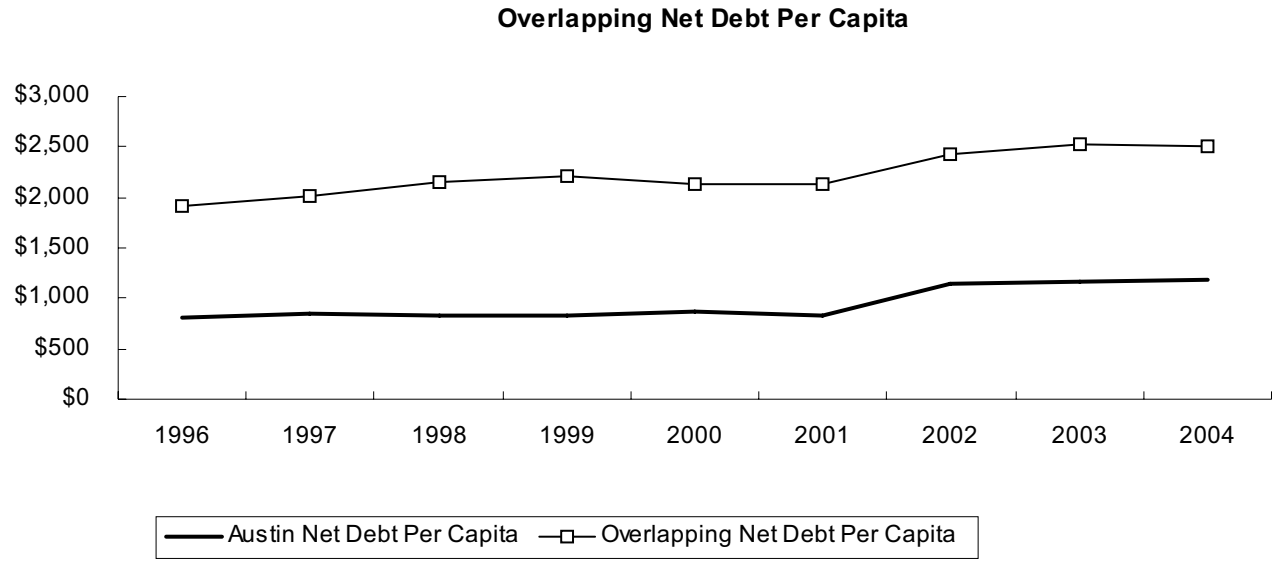
Overlapping Debt

The following graphs reflect the additional debt burden imposed by other governmental units in the area, including Travis County, Austin Independent School District, and Austin Community College.



Source: City of Austin - Financial Services

While Austinites are impacted through individual tax rates of these entities, the City of Austin does not have the authority to impose restrictions on the other jurisdictions borrowing power.



Source: City of Austin - Financial Services

Conclusion

Because of the implementation and adherence to its debt management financial policies, Austin has been able to retain its excellent bond ratings even during periods of economic stress. As a consequence, the city will continue to receive competitive interest rates when entering the bond market.

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The Capital Improvements Program Plan and Capital Budget

The Capital Improvements Program (CIP) Plan

The Austin City Charter requires that the Planning Commission recommend a five-year program of capital improvements and a spending plan for financing these improvements to the City Manager. This list is compiled as the Five-Year Capital Improvement Program (CIP) Plan. The Plan shows the anticipated spending plan for projects in the upcoming year as well as for future years. The Planning Commission reviews the Plan each year and recommends specific projects to be included in the Capital Budget for the next fiscal year. Detailed are:

- all active projects contained in prior Capital Budgets;
- additional appropriations for previously approved projects;
- additional appropriations for new projects;
- estimated expenditures for each project; and
- projected methods of financing.

The Plan is developed through public input and department prioritization of needs. The process includes:

- departmental information gathered through neighborhood meetings;
- department requests;
- Budget Office assessment of requested projects;
- input from the Planning Commission's CIP Subcommittee, CIP Coordinating Committee, and other Boards and Commissions; and
- Planning Commission public hearing(s).

The CIP Plan is a recommendation from the Planning Commission.

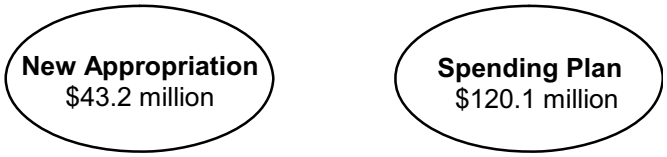
The Capital Budget

The Capital Budget as adopted by City Council includes appropriation (the legal authority to spend funds) to support the approved capital projects and reflects the input received from citizens, staff, and the Planning Commission. It contains requested appropriations for new projects, additional appropriations for previously approved projects, and any requests to revise prior year appropriations. Unlike the Operating Budget, which authorizes expenditures for only one fiscal year, Capital Budget appropriations are multi-year - they last until the project is complete or until changed by Council. This is why the Capital Budget is used for construction projects and major expenditures that may require longer than a twelve-month period to complete.

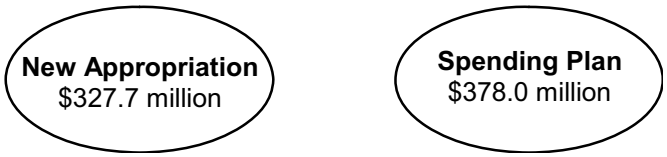
Appropriations and Spending Plan for the 2005-06 Capital Budget

As mentioned previously, the Operating Budget is a single-year authorization; all of the funds to be expended must be appropriated each year and, therefore, there is no difference between appropriation and spending plan. However, the Capital Budget is a multi-year spending authorization. There is a distinction between what the City plans to spend in the next fiscal year and the new appropriations required to be approved in the budget. The following illustration summarizes the Capital Budget appropriation versus the anticipated spending plan for 2005-2006:

General Government



Enterprise Funds



In order to finance capital expenditures, various City funds transfer current revenue to the Capital Budget. The City also issues debt to finance projects. Public Improvement Bonds are long-term debt instruments that allow the cost of capital investments to be repaid over the life of the project, much like financing the construction or purchase of a new home. Other debt instruments, including Certificates of Obligation and Contractual Obligations, are paid off over a shorter period and therefore have lower borrowing costs. To avoid incurring debt and borrowing costs until cash is actually needed, cities can now begin the preliminary phases of a project and reimburse the costs incurred with the sale of bonds at a later date through the use of a Reimbursement Resolution. To save issuance costs the City of Austin's annual debt issuance is normally sold once each year. Of the $43.2 million in New Appropriations for General Government projects, $19.2 million is funded by tax supported Public Improvement Bonds, of which $14.2 million is supported by Reimbursement Resolution. The General Obligation Bond Sale Schedule, which includes Public Improvement Bonds, and other debt instruments, is included in this section. Most of the scheduled bond sale is supported by reimbursement resolutions which were approved in conjunction with the FY 2005 Capital Budget.

The Supporting Documents section of the Approved Budget contains additional information on the City's debt and how the decisions are made to borrow, as well as schedules of the City's outstanding debt.

In addition to new appropriations, re-allocation and deappropriation requests are also included in the Capital Budget for projects that are either complete or canceled and whose funding source is no longer available.

General Obligation Bond Sale Schedule

($000s)

PUBLIC IMPROVEMENT BONDS			
Election Year	**Description**	**2005-06 Bond Sale** *August 2005*	
		TAX Supported	**NON TAX Supported**
	Infrastructure: Streets/Signals		
2000	Sidewalk Improvements	5,000	0
2000	Highway ROW Participation	10,000	0
	Total: Streets and Signals	**15,000**	**0**
	Libraries and Cultural Centers		
1998	Spicewood Springs Library Expansion	1,755	0
	Total: Libraries and Cultural Ctrs.	**1,755**	**0**

TOTAL Public Improvement Bonds	**16,755**	**0**

PUBLIC IMPROVEMENT REFUNDING BONDS		
Description	**2005-06 Bond Sale** *August 2005*	
	TAX Supported	**NON TAX Supported**
Michael King Settlement - Tax Exempt	2,780	0
TOTAL Public Improvement Refunding Bonds	**2,780**	**0**

General Obligation Bond Sale Schedule

($000s)

CERTIFICATES OF OBLIGATION		
	2005-06 Bond Sale *August 2005*	
Description	**TAX Supported**	**NON TAX Supported**
Financial Services		
Motorola Office Purchase	0	4,975
Parks & Recreation		
Colony Park Recreation Center	2,000	0
Watershed Protection & Development Review		
Developer Reimbursements	210	0
TOTAL Certificates of Obligation	**2,210**	**4,975**

CONTRACTUAL OBLIGATIONS		
	2005-06 Bond Sale *August 2005*	
Description	**TAX Supported**	**NON TAX Supported**
Austin Water Utility		
Capital Equipment - Water	0	375
Capital Equipment - Wastewater	0	1,440
Communications & Technology Mgmt		
COATN	0	2,330
Mobile Data System	3,000	0
Golf		
Capital Equipment	0	860
Public Works - Transportation		
Capital Equipment	0	3,300
Solid Waste Services		
Capital Equipment	0	3,635
TOTAL Contractual Obligations	**3,000**	**11,940**
Totals	**24,745**	**16,915**

2005-06 General Government New Appropriations

Communications & Technology Management	$7,127,717
Emergency Medical Services	$283,000
Financial & Administrative Services	$4,471,040
Fire	$2,000,000
Fleet	$500,000
Library	$4,005,000
Neighborhood Housing & Community Development	$1,576,474
Neighborhood Planning & Zoning	$1,900,000
Parks and Recreation	$4,720,000
Public Works	$16,577,022
Total New Appropriation	$43,160,253

Communications & Technology Management

Account	Project Name	Amount	Funding Source
New Appropriation:			
8640 567 0004	AMANDA Project	$1,417,000	FY06 General Fund
8640 567 0050	Critical Technology Replacement & Upgrades	$2,983,717	FY06 General Fund
8700 747 5000	Trunked Radio	$2,727,000	FY06 General Fund
	Total New Appropriation	$7,127,717	

Emergency Medical Services

Account	Project Name	Amount	Funding Source
New Appropriation:			
8030 937 New	EMS Facility Improvements	$283,000	FY06 General Fund
	Total New Appropriation	$283,000	

Capital Budget — 2005-06

Financial & Administrative Services

Account	Project Name	Amount	Funding Source
New Appropriation:			
8560 747 0008	Building Maintenance	$150,000	FY06 General Fund
8560 747 New	Call Center	$221,040	FY06 General Fund
8560 747 0005	CIP Contingency	$3,800,000	CIP Interest
8560 747 0515	Financial System Upgrade	$300,000	FY06 Support Services Fund
	Total New Appropriation	$4,471,040	

Fire

Account	Project Name	Amount	Funding Source
New Appropriation:			
8940 837 New	Avery Ranch Fire Station *Reimbursment Resolution*	$2,000,000	*FY07 Certificates of Obligation*
	Total New Appropriation	$2,000,000	

Fleet Services

Account	Project Name	Amount	Funding Source
New Appropriation:			
8870 787 0257	Fleet Facility Improvements	$500,000	FY06 Fleet Services Fund
	Total New Appropriation	$500,000	

Library

Account	Project Name	Amount	Funding Source
New Appropriation:			
8101 857 6000	1998 / P4 Library Facilities *Reimbursement Resolution*	$3,940,000	*1998 GO Bonds P4*
8410 857 0050	Facility Improvements	$65,000	CIP Interest
	Total New Appropriation	$4,005,000	

Neighborhood Housing & Community Development

Account	Project Name	Amount	Funding Source
New Appropriation:			
8151 727 0100	Housing Acquisitions & Development	$90,474	FY06 General Fund
		$1,486,000	FY06 Sustainability Fund
		$1,576,474	
	Total New Appropriation	$1,576,474	

Neighborhood Planning & Zoning

Account	Project Name	Amount	Funding Source
New Appropriation:			
8400 257 1179	Great Streets - Developer Reimbursements	$400,000	Parking Meter Revenue
8071 257 New	Guadalupe Streetscape Improvements *Reimbursement Resolution*	$1,500,000	*2000 GO Bonds P1*
	Total New Appropriation	$1,900,000	

Parks and Recreation

Account	Project Name	Amount	Funding Source
New Appropriation:			
8740 867 3500	ADA Improvements	$250,000	FY06 General Fund
8740 867 New	Brownie Park	$50,000	CIP Interest
8740 867 0114	Deep Eddy Bathhouse	$152,647	FY06 General Fund
		$97,353	CIP Interest
		$250,000	
8921 867 0092	Gus Garcia Recreation Center *Reimbursement Resolution*	$4,170,000	*1998 GO Bonds P2*
	Total New Appropriation	$4,720,000	
Reallocations:			
8921 867 0120	Destination Parks	($150,000)	*1998 GO Bonds P2*
8921 867 New	Disc Golf Course	$150,000	*1999 GO Bonds P2*
	Net Reallocations	$0	

Public Works

Account	Project Name	Amount	Funding Source
New Appropriation:			
8400 607 New	Parking Meter Pay Stations	$595,000	FY06 Contractual Obligations
8400 607 9010	ROW Maintenance	$250,000	FY06 Transportation Fund
8071 257 NEW	Sidewalk Improvements	$5,000,000	2000 GO Bonds P1
8071 257 NEW	Street Improvements *Reimbursement Resolution*	$4,590,000	*2000 GO Bonds P1*
8582 607 New	Street Reconstruction	$2,300,000	Capital Metro - BCT Program
8400 607 9001	Technology Improvements	$700,000	FY06 CPM Fund
8400 607 8024	Traffic Signals	$42,022	Developer Deposits
8400 607 8012	Vehicles and Equipment	$250,000 $145,000 $2,705,000 $3,100,000	FY06 Transportation Fund FY06 CPM Fund FY06 Contractual Obligations
	Total New Appropriation	$16,577,022	
Reallocations:			
8071 607 NEW	Street Improvements	$5,710,000	2000 GO Bonds P1
8071 257 9000	ROW Acquisition/Utility Relocation	($5,710,000)	2000 GO Bonds P1
	Net Reallocations	$0	
Deappropriations:			
8950 607 1670	Riverside at Pleasant Valley	($62)	Grant
8950 607 1671	Riverside at Wickersham	($5,449)	Grant
8950 607 1601	45th Street/Guadalupe - Airport (sidewalk)	($29,417)	Grant
8950 607 1611	Traffic Signal Scnchronization #5	($10,842)	Grant
8950 607 1612	Changeable Lane Control Signs	($5,920)	Grant
8950 607 1589	Traffic Signal Bike Sensors	($3,787)	Grant
8581 257 Various	Various	($705,433)	Capital Metro
	Total Deappropriations	($760,910)	

2005-06 Enterprise New Appropriations

Austin Energy	$124,400,000
Austin Water Utility	$166,607,000
Aviation	$13,149,000
Convention Center	$904,600
Golf	$160,000
Solid Waste Services	$3,635,000
Watershed Protection	$18,862,000
Total New Appropriation	$327,717,600

Austin Energy

Account	Project Name	Amount	Funding Source
New Appropriation:			
3260 117 5080	Customer Services, Billing & Metering	$6,355,000	Current Revenue
		$845,000	Commercial Paper
		$7,200,000	
3250 117 3101	Distribution	$18,022,000	Current Revenue
		$29,978,000	Commercial Paper
		$48,000,000	
3240 117 4000	Distribution Substation	$2,800,000	Current Revenue
		$5,200,000	Commercial Paper
		$8,000,000	
3060 117 0100	Non-Electric Plant Assets	$1,500,000	Current Revenue
		$8,500,000	Taxable Debt
		$10,000,000	
3220 117 7101	Power Production	$24,501,200	Current Revenue
		$2,698,800	Taxable Debt
		$27,200,000	
3230 117 2900	Transmission	$9,879,000	Current Revenue
		$14,121,000	Commercial Paper
		$24,000,000	
	Total New Appropriation	$124,400,000	

Austin Water Utility

Account	Project Name	Amount	Funding Source
New Appropriation:			
Water			
3920 227 1016	Water Improvements City-Wide	$5,949,000	FY06 AWU Fund (Current Revenue)
3940 227 5010	Water Subdivision Eng & Inspection	$1,100,000	FY06 AWU Fund (Fees)
3960 227 1019	Water System Improvements	$53,662,000	Commercial Paper
4180 227 8004	Capital Equipment - Vehicles	$375,000	FY06 Contractual Obligations
4200 227 7006	Water Improvements & Upgrade	$730,000	1998 Prop 6-Water/Improv, Upgrade, Replace
4240 227 1018	Water System Expansion & Improvements	$5,400,000	FY06 AWU Fund (CRF)
Wastewater			
4410 237 8230	Replacement of Deteriorated Facilities	$101,000	1985 Prop 8-NE Area Improv
4430 237 0710	Service to Annexed Areas	$10,000	1985 Prop 10-Improvs & Extensions
4480 237 2016	Wastewater Improvements City-Wide	$12,576,000	FY06 AWU Fund (Current Revenue)
4510 237 5010	Wastewater Subdivision Eng & Inspection	$600,000	FY06 AWU Fund (Fees)
4510 237 5011	Wastewater House Connection	$405,000	FY06 AWU Fund (Fees)
4530 237 8009	Wastewater Improvs Prop9/98	$855,000	1998 Prop 9-WW/Improv, Upgrade, Replace
4570 237 2017	Wastewater System Improvements	$80,544,000	Commercial Paper
4590 237 2018	Wastewater System Expansion & Imprvs	$2,860,000	FY06 AWU Fund (CRF)
4680 237 8004	Capital Equipment - Vehicles	$1,440,000	FY06 Contractual Obligations
	Total New Appropriation	$166,607,000	

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Aviation

Account	Project Name	Amount	Funding Source
New Appropriation:			
4910 817 3050	ABIA Terminal Improvements	$13,149,000	Airport Capital Fund Grants
	Total New Appropriation	$13,149,000	
Deappropriations:			
4870-817-0824	Peat Marwick, Financial Services	($9,565)	Deappropriate
8800-817-0043	Remote Vehicle Parking Phase 1	($200)	Deappropriate
	Total Deappropriations	($9,765)	

Convention Center

Account	Project Name	Amount	Funding Source
New Appropriation:			
8900 807 New	Convention Center Improvements	$904,600	FY06 Convention Center Fund
	Total New Appropriation	$904,600	

Golf

Account	Project Name	Amount	Funding Source
New Appropriation:			
8760 897 0800	Minor Course Improvements	$160,000	FY06 Golf Surcharge Fund
	Total New Appropriation	$160,000	

Solid Waste Services

Account	Project Name	Amount	Funding Source
New Appropriation:			
4800 157 0100	Solid Waste Services Capital Equipment	$2,840,000	FY06 Contractual Obligations
4800 497 0507	Landfill Capital Requirements	$795,000	FY06 Contractual Obligations
	Total New Appropriation	$3,635,000	
Reallocations:			
4800 157 0150	Closed Landfill Assessments	($1,000,000)	FY05 Certificates of Obligation
4800 497 0507	Landfill Requirements	$1,000,000	FY05 Certificates of Obligation
	Net Reallocations	$0	

Watershed Protection

Account	Project Name	Amount	Funding Source
New Appropriation:			
General Government			
8960 617 9350	Developer Reimbursements	$210,000	FY06 Certificates of Obligation
Enterprise			
4850 617 7003	Equipment Replacement	$986,000	FY06 Drainage Utility Fund
4850 617 8000	Erosion Control Projects	$3,650,000	FY06 Drainage Utility Fund
4850 617 6400	Flood Control Improvement Projects	$2,677,000	FY06 Drainage Utility Fund
4850 617 2000	Master Plan - Multi Objective Projects	$7,239,000	FY06 Drainage Utility Fund
4850-617-6000	Water Quality Ponds - Urban Watersheds	$1,350,000	UWO Structural Control Fund
4860 617 Fund	Regional Stormwater Management Projects	$750,000	FY06 RSMP
4850 617 4100	Stormsewer Improvements	$2,000,000	FY06 Drainage Utility Fund
	Total New Appropriation	$18,862,000	

City of Austin
2005-2006
Approved
Budget

Executive Summary

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Financial Summaries

PERSONNEL SUMMARY FY 2005-06

	2003-04 ACTUAL BUDGET	2004-05 AMENDED BUDGET	TRANSFERRED IN	TRANSFERRED OUT	ELIMINATED	NEW POSITIONS	TEMP. CONVER.	TOTAL DEPT. CHANGE	2005-06 PROPOSED BUDGET	COUNCIL ACTION NEW POSITIONS	COUNCIL ACTION ELIMINATED POSITIONS	COUNCIL ACTION TRANSFER POSITIONS	2005-06 APPROVED BUDGET
GENERAL FUND													
Municipal Court	147.00	139.00	0.00	0.00	0.00	7.25	0.00	7.25	146.25	1.00	0.00	0.00	147.25
Transportation Planning & Sustainability	163.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Watershed Protection & Dev. Review	122.00	180.00	0.00	(3.00)	0.00	5.00	1.00	3.00	183.00	0.00	0.00	0.00	183.00
Neighborhood Planning & Zoning	47.00	58.50	1.00	(1.00)	0.00	4.00	0.00	4.00	62.50	0.00	0.00	0.00	62.50
Fire - Sworn	1,036.00	1,033.00	0.00	0.00	0.00	20.00	0.00	20.00	1,053.00	0.00	0.00	0.00	1,053.00
Fire - Non-Sworn	120.00	116.00	0.00	0.00	0.00	1.00	0.00	1.00	117.00	0.00	0.00	0.00	117.00
Library	281.85	280.85	0.00	0.00	0.00	38.88	2.00	40.88	321.73	3.00	0.00	0.00	324.73
Parks and Recreation	381.50	345.00	2.00	0.00	0.00	13.00	0.00	15.00	360.00	0.00	0.00	0.00	360.00
Police - Sworn	1,431.00	1,434.00	0.00	0.00	0.00	6.00	0.00	6.00	1,440.00	0.00	(5.00)	0.00	1,435.00
Police - Non-Sworn	577.25	576.50	2.00	(8.00)	0.00	9.00	0.00	3.00	579.50	0.00	0.00	0.00	579.50
Health & Human Services	238.00	232.00	3.00	(1.00)	0.00	9.00	0.00	11.00	243.00	0.00	0.00	0.00	243.00
Emergency Medical Services	269.67	375.00	0.00	0.00	0.00	47.00	0.00	47.00	422.00	0.00	0.00	0.00	422.00
Public Safety & Emergency Mgmt	0.00	117.20	0.00	0.00	0.00	0.00	0.00	0.00	117.20	2.00	0.00	0.00	119.20
GENERAL FUND TOTAL	4,814.77	4,887.05	8.00	(13.00)	0.00	160.13	3.00	158.13	5,045.18	6.00	(5.00)	0.00	5,046.18
INTERNAL SERVICE FUNDS													
Mayor and Council	7.00	7.00	0.00	0.00	0.00	0.00	0.00	0.00	7.00	0.00	0.00	0.00	7.00
Management Services	32.25	29.25	0.00	0.00	0.00	0.00	0.00	0.00	29.25	0.00	0.00	0.00	29.25
City Clerk	34.50	33.50	0.00	0.00	0.00	0.00	0.00	0.00	33.50	0.00	0.00	0.00	33.50
Law	73.00	74.00	0.00	0.00	0.00	4.00	0.00	4.00	78.00	0.00	0.00	0.00	78.00
Human Resources	86.00	86.00	0.00	0.00	0.00	4.00	0.00	4.00	90.00	0.00	0.00	0.00	90.00
Communications and Public Information	13.00	14.00	0.00	0.00	0.00	1.00	0.00	1.00	15.00	0.00	0.00	0.00	15.00
City Auditor	20.55	20.30	0.00	0.00	0.00	0.00	0.00	0.00	20.30	0.00	0.00	0.00	20.30
Financial Services	314.75	331.00	1.00	(2.00)	0.00	13.75	0.00	12.75	343.75	0.00	0.00	0.00	343.75
Small and Minority Business Resources	18.00	18.00	1.00	0.00	0.00	1.00	0.00	2.00	20.00	0.00	0.00	0.00	20.00
Communications & Technology Mang.	203.00	203.00	13.00	(4.00)	0.00	5.00	0.00	14.00	217.00	0.00	0.00	0.00	217.00
Wireless Communications	29.00	34.00	2.00	(1.00)	0.00	0.00	0.00	1.00	35.00	0.00	0.00	0.00	35.00
Fleet	199.00	199.00	0.00	(1.00)	0.00	0.00	0.00	(1.00)	198.00	0.00	0.00	0.00	198.00
CTECC	34.00	35.00	4.00	(5.00)	0.00	6.00	0.00	5.00	40.00	0.00	0.00	0.00	40.00
INTERNAL SERVICE FUNDS TOTAL	1,064.05	1,084.05	21.00	(13.00)	0.00	34.75	0.00	42.75	1,126.80	0.00	0.00	0.00	1,126.80
HOSPITAL DISTRICT													
Hospital District	367.33	317.83	0.00	0.00	0.00	0.00	0.00	0.00	317.83	0.00	0.00	0.00	317.83
Hospital District Special Revenue	52.40	75.90	0.00	0.00	0.00	0.00	0.00	0.00	75.90	0.00	0.00	0.00	75.90
HOSPITAL DISTRICT TOTAL	419.73	393.73	0.00	0.00	0.00	0.00	0.00	0.00	393.73	0.00	0.00	0.00	393.73

PERSONNEL SUMMARY FY 2005-06

	2003-04	2004-05						TOTAL	2005-06	COUNCIL ACTION			2005-06
	ACTUAL	AMENDED	TRANSFERRED			NEW	TEMP.	DEPT.	PROPOSED	NEW	ELIMINATED	TRANSFER	APPROVED
	BUDGET	BUDGET	IN	OUT	ELIMINATED	POSITIONS	CONVER.	CHANGE	BUDGET	POSITIONS	POSITIONS	POSITIONS	BUDGET
ENTERPRISE AND OTHER FUNDS													
Austin Energy	1,471.00	1,537.50	0.00	0.00	0.00	22.00	1.00	23.00	1,560.50	0.00	0.00	0.00	1,560.50
Austin Water Utility	1,004.85	1,019.85	1.00	0.00	(0.25)	12.00	0.00	12.75	1,032.60	0.00	0.00	0.00	1,032.60
Solid Waste Services	366.00	405.00	0.00	(1.00)	0.00	13.00	0.00	12.00	417.00	0.00	(4.00)	0.00	413.00
Austin Convention Center	157.25	161.25	0.00	0.00	0.00	1.00	0.00	1.00	162.25	0.00	0.00	0.00	162.25
Aviation	376.75	318.75	0.00	(1.00)	0.00	10.00	0.25	9.25	328.00	0.00	0.00	0.00	328.00
PARD - Golf	63.00	50.00	0.00	0.00	(5.00)	0.00	0.00	(5.00)	45.00	0.00	0.00	0.00	45.00
Watershed Protection & Dev Review	265.25	268.25	0.00	0.00	0.00	19.25	1.00	20.25	288.50	0.00	0.00	0.00	288.50
PARD - Softball	7.00	7.00	0.00	0.00	0.00	0.00	0.00	0.00	7.00	0.00	0.00	0.00	7.00
Transportation Fund - Public Works	225.50	342.00	3.00	(4.00)	0.00	0.00	0.00	(1.00)	341.00	0.00	0.00	0.00	341.00
PARD - Recreation Programs	19.50	19.50	0.00	0.00	0.00	0.00	0.00	0.00	19.50	0.00	0.00	0.00	19.50
Hospital Fund	3.50	1.50	0.00	0.00	0.00	0.00	0.00	0.00	1.50	0.00	0.00	0.00	1.50
Palmer Events Center Operating	56.50	34.50	0.00	0.00	0.00	0.00	0.00	0.00	34.50	0.00	0.00	0.00	34.50
Palmer Events Center Garage	10.25	6.25	0.00	0.00	0.00	0.00	0.00	0.00	6.25	0.00	0.00	0.00	6.25
Public Works - Capital Projects Mgmt.	234.00	187.00	4.00	(4.00)	0.00	4.00	0.00	4.00	191.00	0.00	0.00	0.00	191.00
Landfill Closure/Postclosure Fund	8.00	8.00	1.00	0.00	0.00	0.00	0.00	1.00	9.00	0.00	0.00	0.00	9.00
Neighborhood Housing & Community Dev.	4.00	4.00	1.00	(1.00)	0.00	0.00	0.00	0.00	4.00	0.00	0.00	0.00	4.00
EMS - Travis County Reimbursed	109.33	12.00	0.00	0.00	0.00	0.00	0.00	0.00	12.00	0.00	0.00	0.00	12.00
Child Safety	3.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	0.00	5.00
Municipal Court Security	4.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Health - Travis County Reimbursed	28.00	28.00	0.00	0.00	0.00	2.00	0.00	2.00	30.00	0.00	0.00	0.00	30.00
ENTERPRISE AND OTHER FUNDS TOTAL	4,416.68	4,415.35	10.00	(11.00)	(5.25)	83.25	2.25	79.25	4,494.60	0.00	(4.00)	0.00	4,490.60
GRANT FUNDS													
NPZD Special Revnue	1.00	1.00	0.00	(1.00)	0.00	0.00	0.00	(1.00)	0.00	0.00	0.00	0.00	0.00
Health Special Revenue	182.50	182.50	2.00	(1.00)	(1.00)	0.00	0.00	0.00	182.50	0.00	0.00	0.00	182.50
Human Resources Special Revenue	5.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	0.00	5.00
Library Special Revenue	13.50	13.50	0.00	0.00	0.00	0.00	0.00	0.00	13.50	0.00	0.00	0.00	13.50
Management Services Special Revenue	3.50	3.80	0.00	(2.80)	(1.00)	0.00	0.00	(3.80)	0.00	0.00	0.00	0.00	0.00
Neighborhood Housing Special Revenue	63.00	64.00	1.00	(1.00)	0.00	0.00	0.00	0.00	64.00	0.00	0.00	0.00	64.00
PARD Special Revenue	13.00	12.00	0.00	0.00	0.00	0.00	0.00	0.00	12.00	0.00	0.00	0.00	12.00
Police Special Revenue	34.50	37.50	0.00	(2.00)	(1.00)	0.00	0.00	(3.00)	34.50	0.00	0.00	0.00	34.50
EMS Special Revenue	3.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00	3.00	0.00	0.00	0.00	3.00
EGRSO Special Revenue	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fire Special Revenue	0.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	0.00	5.00
Watershed Protection & Dev Review	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00
Safety and Security Special Revenue	0.00	0.00	2.80	0.00	0.00	0.00	0.00	2.80	2.80	0.00	0.00	0.00	2.80
GRANT FUNDS TOTAL	320.00	327.30	5.80	(7.80)	(3.00)	0.00	0.00	(5.00)	322.30	1.00	0.00	0.00	323.30
CITY TOTAL	11,035.23	11,107.48	44.80	(44.80)	(8.25)	278.13	5.25	275.13	11,382.61	7.00	(9.00)	0.00	11,380.61

Funds Subject to Appropriation

General Fund

The General Fund is the general operating fund for the City of Austin. This fund accounts for revenue and expenditures for general government services. The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services and interest income. The General Fund also includes transfers from other funds including Austin Water Utility and Austin Energy.

Enterprise Funds

Enterprise funds account for the acquisition, operations and maintenance of the City's facilities and services that are entirely or predominantly supported by user charges or those for which the City has decided that periodic determination of the revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. All activities necessary to provide services are accounted for in these funds, including, but not limited to, administration, operations, and maintenance. The nonmajor enterprise funds are as follows:

The Convention Center Fund;
The Drainage Utility Fund;
The Golf Fund;
The Hospital Fund;
The Parks and Recreation Fund;
The Softball Fund;
The Solid Waste Services Fund;
The Solid Waste Service Landfill Fund;
The Transportation Fund; and
The Airport Fund.

Austin Water Utility Fund

The Austin Water Utility Fund is the operating fund for the Water and Wastewater utility. The primary revenue source is from the water and wastewater sales. The revenue supports treatment, collection and distribution.

Austin Energy Fund

The Austin Energy Fund is the operating fund for the electric utility. The primary source of revenue is the sale of electricity to customers. The revenue supports operations and maintenance of the electrical distribution system.

Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department to other departments of the City and other agencies on a cost-reimbursement basis.

The internal service funds are as follows:

The Airport Capital Fund – Accounts for funds used for the Airport Capital Improvements Program (CIP);
The Capital Projects Management Fund;
The Combined Transportation, Emergency, and Communication Center;
The Communications and Technology Management Fund;
The Employee Benefits Fund – Includes activities related to the health, dental, and life insurance costs of City employees;
The Fleet Maintenance Fund – Includes vehicle and equipment services;
The IH-35 Parking Program Fund – Supplements employee parking;
The Liability Reserve Fund – Provides coverage of the City’s major claims liabilities;
The Strategic Reserve Fund – Provides emergency funding in case of unforeseen events for Austin Energy;

The Support Services Fund – Includes the activities of the various support service departments;
The Vehicle Acquisition Fund – Which is used to purchase replacement vehicles for general government departments;
The Wireless Communication Fund – Which includes communication support activities; and
The Workers' Compensation Fund – Which accounts for workers' compensation costs.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specific purposes. Included in the special revenue funds are:

Federal, State, and other special revenue grant funds;
The Housing Assistance fund, which provides housing assistance to the citizens of Austin; and
Other special revenue funds. See below for descriptions of the individual funds.

Child Safety Fund – Accounts for certain fines and fees used to provide school crossing guards at City schools.

Environmental Remediation Fund – Accounts for remediation of sites, which affect ground and surface water quality or public health and safety.

Public Health

Health and Human Services:

Community Care Travis County Reimbursed Fund;

Hospital Fund – Accounts for all City assets relating to Brackenridge Hospital;

Disproportionate Share Fund – Used to purchase medical equipment and fund structural changes for the clinic system of the Austin/Travis County Health Department in order to serve indigent patients;

Health and Human Services Travis County Reimbursed Fund – Accounts for expenses incurred by the City on behalf of Travis County and the corresponding reimbursement from Travis County for Health and Human Services and Federally Qualified Health Center programs.

Public Recreation and Culture

Parks and Recreation:

BCP Participation Certificate Fund – Accounts for an endowment to be used for long-term monitoring and management of the Bohls tract;

PARD Cultural Arts Fund – Records activities for cultural project purposes. Funded by a portion of the bed tax;

Urban Growth Management

Austin Cable Access Fund – Payments cable companies and disbursement to Austin Access Television;

Economic Growth and Redevelopment Fund – Accounts for the economic development policies of the City;

Energy Conservation Rebates and Incentives Fund – Used for energy loans and rebates/ incentives to customers; funded primarily by Electric Fund

Hotel-Motel Occupancy Tax Fund – Accounts for hotel/motel occupancy tax revenues and transfers of these revenues to participating funds;

Housing Trust Fund – Accounts for preserving and creating reasonably priced housing in the City of Austin;

Mueller Airport Disposition Fund – Accounts for costs related to closing Mueller Airport;

Neighborhood Housing and Community Development Fund – Accounts for economic development, affordable housing and neighborhood revitalization efforts;

One Texas Center Fund – Accounts for the revenues and debt service requirements of the One Texas Center Building;

Palmer Events Center (PEC) Combined Fund – Used to account for expenditures and debt service related to the Palmer Events Center. Include Garage, Revenue and Operating Funds;

Repair and Replacement Fund – Accounts for extensions, additions, and improvements to the Electric System;

Sustainability Fund – Provides resources for one-time projects that will help the City of Austin build a sustainable economic, environmental, and equitable infrastructure;

Tourism and Promotion Fund – Accounts for the promotion of tourism in Austin as both a leisure and business destination. Funded by a portion of bed tax receipts; and

Town Lake Park Venue Project Fund – Accounts for the levy of a short-term motor vehicle rental tax.

Mueller Development Fund- Accounts for costs associated with the Mueller Master Development Agreement

General Government

City Hall Fund;

Municipal Court Building Security Fund – Provides funding to enhance courthouse security;

Municipal Court Technology Fund – Provides funding for technological enhancements to Municipal Court operations.

Public Safety

Police:

APD Incident Management Fund – Accounts for the funds from Capital Metro to the Austin Police Department to establish a traffic command center within APD;

Police Federal Seized Funds Fund – Records all federal seized funds generated by police enforcement activities per State Code of Criminal Procedures (Chapter 59);

Police Seized Money Fund – Accounts for the redistribution of proceeds generated by police enforcement activities;

Emergency Medical Services:

EMS Travis County Reimbursed Fund – Accounts for expenses incurred in providing for expanded emergency medical services to the citizens of Travis County, located outside the City of Austin and the corresponding reimbursements from Travis County.

Safety and Security:

Park Safety Asset Forfeiture Fund – Accounts for the redistribution of proceeds generated by Parks Safety enforcement activities.

Funds Subject to Appropriation

Debt Retirement

Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt.

The General Obligation Debt Service Fund – Used for payments of principal, interest and related costs of general obligation and other tax-supported debt;

Airport Revenue Bond Redemption Fund – Used to pay debt for airport construction;

Airport Variable Rate Revenue Notes Fund – Used to pay debt for rental car area;

Combined Utility Revenue Bond Redemption Fund – Used to pay debt for utility bonds;

Hotel Tax Revenue Bond Redemption Fund – Used to pay debt for the Convention Center and Waller Creek expansion with funds from Venue Project Fund;

The Section 108 Loans Fund – Used to account for HUD loans for construction costs; and

The Town Lake Park Venue Project Debt Service Fund.

Capital Projects Funds

Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds. There are eight major groups of funds that account for the activities related to the capital improvement projects:

Prior to 1984: Funds authorized prior to 1981;

Funds authorized August 29, 1981, for street and drainage, fire stations, traffic signals and emergency medical service projects;

Funds authorized September 11, 1982, for various purposes;

Funds authorized October 22, 1983, for Jollyville Road Improvements;

1984: Funds authorized September 8, 1984, for various purposes;

1985: Funds authorized January 19, 1985, for cultural arts;

Funds authorized July 26, 1985, for parks and recreation;

Funds authorized September 26, 1985, for art in public places;

Funds authorized December 14, 1985, for various purposes;

1987: Funds authorized September 3, 1987, for street improvements;

1992: Funds authorized August 10, 1992, for various purposes;

1997: Funds authorized May 3, 1997, for radio trunking;

1998: Funds authorized November 3, 1998, for various purposes;

2000: Funds authorized November 7, 2000, for street improvements and land acquisition; and

Other: Other funds established for various purposes.

GENERAL FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	35,068,457	43,399,068	53,727,248	49,113,124	49,571,111
REVENUE					
Taxes					
General Property Taxes					
Current	155,844,147	134,593,063	135,171,063	145,579,645	147,395,500
Delinquent	896,748	500,000	716,000	500,000	500,000
Penalty and Interest	943,477	800,000	925,000	800,000	800,000
Subtotal	157,684,372	135,893,063	136,812,063	146,879,645	148,695,500
City Sales Tax	117,724,997	123,753,156	123,753,156	131,178,345	131,178,345
Other Taxes	3,946,455	3,887,700	4,111,700	4,323,500	4,323,500
Total Taxes	279,355,824	263,533,919	264,676,919	282,381,490	284,197,345
Gross Receipts/Franchise Fees					
Telecommunications	15,428,720	15,092,000	15,092,000	14,552,000	14,552,000
Gas	5,351,174	5,484,000	5,543,000	5,897,000	5,897,000
Cable	6,047,793	5,968,000	6,508,000	6,832,000	6,832,000
Miscellaneous	2,190,498	2,019,838	2,032,785	2,144,302	2,144,302
Total Franchise Fees	29,018,185	28,563,838	29,175,785	29,425,302	29,425,302
Fines,Forfeitures,Penalties					
Library Fines	546,861	582,229	650,641	663,979	663,979
Traffic Fines	7,424,397	7,744,109	7,871,109	7,963,000	7,963,000
Parking Violations	2,398,398	2,539,013	2,509,013	2,476,400	2,476,400
Other Fines	6,606,463	6,284,474	6,661,014	6,794,474	6,794,474
Total Fines,Forfeitures,Penalties	16,976,119	17,149,825	17,691,777	17,897,853	17,897,853
Licenses,Permits,Inspections					
Parking Meters	2,335,387	0	0	0	0
Alarm Permits	1,416,048	1,416,500	1,256,500	1,260,690	1,260,690
Commercial Solid Waste	784,819	805,100	793,200	804,600	804,600
Public Health	1,899,747	2,204,860	2,081,920	2,068,660	2,068,660
Development	1,710,828	3,797,107	3,848,820	3,925,282	3,925,282
Building Safety	6,668,750	5,723,686	6,838,697	7,060,962	7,060,962
Other Licenses/Permits	500,932	585,086	594,446	647,778	647,778
Total Licenses,Permits,Inspections	15,316,511	14,532,339	15,413,583	15,767,972	15,767,972
Charges for Services					
Recreation and Culture	2,167,615	2,333,570	2,341,790	2,388,764	2,388,764
Public Health	1,309,320	1,277,644	1,261,047	1,245,375	1,245,375
Emergency Medical Services	9,993,907	17,769,669	17,646,189	18,871,820	18,871,820
General Government	908,860	1,175,498	1,203,910	1,191,451	1,191,451
Total Charges for Services	14,379,702	22,556,381	22,452,936	23,697,410	23,697,410
Interest and Other					
Interest	2,875,956	2,480,186	3,330,486	5,011,580	5,011,580
Use of Property	14,713,838	1,094,845	1,255,324	2,428,930	2,428,930
Other Revenue	1,227,113	4,626,825	4,610,028	4,629,314	4,629,314
Total Interest and Other	18,816,907	8,201,856	9,195,838	12,069,824	12,069,824
TOTAL REVENUE	373,863,248	354,538,158	358,606,838	381,239,851	383,055,706
TRANSFERS IN					
Electric Revenue	76,674,360	74,520,189	74,520,189	77,419,798	77,419,798
Water Revenue	19,219,718	19,596,391	19,596,391	20,237,984	20,237,984
Water Conservation	1,185,291	0	0	0	0
Water Infrastructure Inspection	0	850,000	850,000	850,000	850,000
Non-Recurring Reserve Fund	539,613	0	0	0	0
Contingency Reserve Fund	0	100,000	100,000	0	0
TOTAL TRANSFERS IN	97,618,982	95,066,580	95,066,580	98,507,782	98,507,782
TOTAL APPROPRIATED FUNDS	471,482,230	449,604,738	453,673,418	479,747,633	481,563,488

GENERAL FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
EXPENDITURES					
DEPARTMENT APPROPRIATIONS					
Administrative Services					
Municipal Court	8,230,101	8,870,899	8,870,899	9,051,717	9,427,033
Total Administrative Services	8,230,101	8,870,899	8,870,899	9,051,717	9,427,033
Urban Growth Management					
Neighborhood Planning and Zoning	3,094,093	3,844,126	3,775,496	4,183,348	4,183,348
Watershed Protection & Development Review	6,938,258	12,045,569	11,945,698	12,495,677	12,495,677
Total Urban Growth Management	10,032,351	15,889,695	15,721,194	16,679,025	16,679,025
Public Safety					
Police	157,691,167	172,097,356	172,097,356	183,830,085	183,275,085
Fire	82,771,940	89,304,300	90,235,300	91,501,825	91,501,825
Emergency Medical Services	19,519,088	29,468,291	29,363,085	35,195,872	35,195,872
Public Safety and Emergency Management	0	368,303	368,303	3,471,728	3,642,620
Total Public Safety	259,982,195	291,238,250	292,064,044	313,999,510	313,615,402
Public Works					
Street Lighting	176,457	160,000	260,000	160,000	160,000
Transportation, Planning & Design	8,804,120	0	0	0	0
Total Public Works	8,980,577	160,000	260,000	160,000	160,000
Public Health and Human Services					
Health and Human Services	15,484,745	16,444,386	16,369,287	17,474,918	17,474,918
Medicaid Tax Payments	31,543,884	0	0	0	0
Social Services Contracts	10,083,684	10,401,410	10,401,410	10,906,389	11,984,314
Expense Reimbursement	(31,543,884)	0	0	0	0
Total Public Health and Human Services	25,568,429	26,845,796	26,770,697	28,381,307	29,459,232
Public Recreation and Culture					
Parks and Recreation	26,682,257	27,894,472	27,884,474	26,970,708	27,140,708
Libraries	16,186,743	17,214,507	17,128,371	19,348,738	19,502,491
Total Public Recreation and Culture	42,869,000	45,108,979	45,012,845	46,319,446	46,643,199
TOTAL DEPARTMENT EXPENDITURES	355,662,653	388,113,619	388,699,679	414,591,005	415,983,891

GENERAL FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
TRANSFERS OUT					
Capital Improvements Projects	6,102,282	3,792,846	3,792,846	416,079	0
Plus One Program	152,000	152,000	152,000	152,000	152,000
Support Services Fund	12,722,561	16,028,139	16,028,139	18,280,469	18,498,898
Communications & Tecnology Mangt.	12,227,207	10,034,436	10,034,436	12,290,816	12,290,816
CTECC	5,672,048	6,042,096	5,970,345	6,341,668	6,341,668
Vehicle Acquisition Fund	2,200,000	0	0	0	0
Fleet Maintenance Fund	186,371	186,371	186,371	0	0
Radio Maintenance Fund	812,474	1,250,367	1,250,367	1,249,397	1,249,397
Solid Waste Services Fund	477,864	968,888	968,888	1,300,880	968,888
Neighborhood Housing and Conservation	1,165,450	1,115,756	1,115,756	1,280,482	1,280,482
Austin Convention & Visitors Bureau	125,382	125,382	125,382	125,382	125,382
Drainage Utility Fund	298,504	298,504	298,504	298,504	298,504
Federally Qualified Health Clinic Fund	6,072,398	0	0	0	0
FQHC - MAP Support	29,876,091	0	0	0	0
Capital Projects Management Fund	1,755,530	1,113,442	1,113,442	1,113,442	1,113,442
Sustainability Fund	3,380,655	2,024,530	2,024,530	1,984,753	2,095,571
Great Streets	494,621	0	0	0	0
Barton Springs Conservation Fund	45,000	45,000	45,000	45,000	45,000
Tax Increment Financing Fund	100,000	100,000	100,000	100,000	100,000
RMMA Transfer	700,267	700,267	700,267	700,267	700,267
David Powell Fund	627,599	0	0	0	0
Customer Service Call Center	0	500,000	500,000	1,924,473	1,924,473
Transporation Fund	0	3,672,371	3,672,371	3,672,371	3,672,371
Turner/Roberts O&M Fund	0	314,000	314,000	0	0
Transfer to Contingency Reserve Fund	0	0	0	320,866	320,866
TOTAL TRANSFERS OUT	85,194,304	48,464,395	48,392,644	51,596,849	51,178,025
OTHER REQUIREMENTS					
Workers' Compensation Fund	7,146,683	6,942,613	6,942,613	3,027,009	3,027,009
Liability Reserve Fund	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Accrued Payroll	3,130,810	1,427,122	1,438,000	679,000	679,000
Tuition Reimbursement	81,945	85,000	85,000	85,000	85,000
Wireless Communications Charges	1,299,336	2,411,190	2,411,190	2,625,850	2,625,850
Wage Adjustment	0	500,001	500,001	4,642,920	5,484,713
TOTAL OTHER REQUIREMENTS	14,158,774	13,865,926	13,876,804	13,559,779	14,401,572
Total Requirements	455,015,731	450,443,940	450,969,127	479,747,633	481,563,488
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	16,466,499	(839,202)	2,704,291	0	0
Adjustment to GAAP	2,192,292	0	457,987	0	0
ENDING BALANCE	53,727,248	42,559,866	56,889,526	49,113,124	49,571,111
One-time Critical Equipment	0	7,872,238	7,618,415	16,369,404	16,522,051
One-time Travis County Hospital District	0	7,700,000	7,700,000	0	0
Transfer to/from Budget Stabalization Reserve	0	0	(8,000,000)	32,743,719	33,049,059
ADJUSTED ENDING BALANCE	53,727,248	26,987,628	49,571,111	0	0
EMERGENCY RESERVE FUND	15,000,000	15,000,000	15,000,000	40,000,000	40,000,000
CONTINGENCY RESERVE FUND	4,358,499	4,258,499	4,258,499	4,579,365	4,579,365
BUDGET STABILIZATION RESERVE FUND	33,000,000	33,000,000	25,000,000	32,743,719	33,049,059

SUPPORT SERVICES FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	5,625,560	6,360,865	8,006,084	3,756,007	3,756,007
REVENUE					
Indirect Cost Recovery	1,070,390	627,734	789,734	1,000,000	1,000,000
Charges to Enterprise Departments	28,416,852	29,695,689	29,695,689	29,282,643	29,282,643
Interest Income	177,520	250,000	250,000	250,000	250,000
Building Maintenance Charges	0	767,000	767,000	500,000	500,000
Rent	96,250	0	0	0	0
TOTAL REVENUE	29,761,012	31,340,423	31,502,423	31,032,643	31,032,643
TRANSFERS IN					
Transfer from General Fund	12,722,561	16,028,139	16,028,139	18,280,469	18,498,898
Transfer from Gen Fund Critical One-Time	0	0	0	623,869	623,869
TOTAL TRANSFERS IN	12,722,561	16,028,139	16,028,139	18,904,338	19,122,767
TOTAL AVAILABLE FUNDS	42,483,573	47,368,562	47,530,562	49,936,981	50,155,410
EXPENDITURES					
DEPARTMENT APPROPRIATIONS					
City Clerk	1,402,928	2,775,810	2,201,886	3,050,196	3,050,196
City Clerk-Mayor and Council Support	911,770	1,080,045	1,080,045	1,096,023	1,096,023
Mayor and Council	529,422	593,869	593,869	578,967	578,967
Management Services	2,999,409	3,662,890	3,521,801	3,643,824	3,643,824
Communications & Public Information	1,106,603	1,329,258	1,039,466	1,384,825	1,384,825
Law	5,963,685	6,509,626	6,372,695	6,736,813	6,736,813
Human Resources	5,794,841	6,035,856	6,035,856	6,772,828	6,772,828
City Auditor	1,392,491	1,397,066	1,397,066	1,408,773	1,408,773
Financial Services	17,883,812	20,534,394	19,973,690	21,858,387	21,908,387
Small & Minority Business Resources	1,664,633	1,597,266	1,522,266	1,737,617	1,737,617
TOTAL DEPARTMENT EXPENDITURES	39,649,594	45,516,080	43,738,640	48,268,253	48,318,253
TRANSFERS OUT					
Liability Reserve	72,000	72,000	72,000	65,000	65,000
General Obligation Debt Service	242,238	1,026,812	1,026,812	3,358,811	3,358,811
Transfer to CTM	0	2,736,916	2,736,916	1,604,335	1,604,335
Transfer to CIP	0	4,086,271	4,086,271	300,000	300,000
TOTAL TRANSFERS OUT	314,238	7,921,999	7,921,999	5,328,146	5,328,146
OTHER REQUIREMENTS					
Bonding and Technical Assistance	426,251	0	0	0	0
Wage Adjustment	0	0	0	44,589	213,018
Accrued Payroll	268,008	148,000	120,000	52,000	52,000
TOTAL OTHER REQUIREMENTS	694,259	148,000	120,000	96,589	265,018
TOTAL REQUIREMENTS	40,658,091	53,586,079	51,780,639	53,692,988	53,911,417
AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,825,482	(6,217,517)	(4,250,077)	(3,756,007)	(3,756,007)
Adjustment to GAAP	555,042	0	0	0	0
ENDING BALANCE	8,006,084	143,348	3,756,007	0	0

AIRPORT CAPITAL FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	33,395,919	36,687,104	41,863,541	36,789,114	36,789,114
REVENUE					
Interest Earnings	438,650	420,000	729,989	750,000	750,000
TOTAL REVENUE	438,650	420,000	729,989	750,000	750,000
TRANSFERS IN					
Airport Fund (1)	14,851,045	4,430,177	10,959,818	8,698,057	8,541,176
General Fund	562,419	562,419	562,419	562,419	562,419
Passenger Facility Charge	0	0	0	3,000,000	3,000,000
TOTAL TRANSFERS IN	15,413,464	4,992,596	11,522,237	12,260,476	12,103,595
TOTAL AVAILABLE FUNDS	15,852,114	5,412,596	12,252,226	13,010,476	12,853,595
TRANSFERS OUT					
Aviation - CIP	0	10,000,000	10,000,000	15,000,000	15,000,000
Airport Fund	7,384,492	7,326,653	7,326,653	7,066,367	7,066,367
TOTAL TRANSFERS OUT	7,384,492	17,326,653	17,326,653	22,066,367	22,066,367
TOTAL REQUIREMENTS	7,384,492	17,326,653	17,326,653	22,066,367	22,066,367
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	8,467,622	(11,914,057)	(5,074,427)	(9,055,891)	(9,212,772)
ENDING BALANCE	41,863,541	24,773,047	36,789,114	27,733,223	27,576,342

(1) As required by the Airport Revenue Bond ordinance, the excess of available funds over total requirements in the Airport Operating Fund is to be transferred annually to the Airport Capital Fund. Capital Improvement projects may be funded with money available in the Airport Capital Fund.

AIRPORT FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE (1)	1,555,979	0	1,227,781	0	0
REVENUE					
AIRLINE REVENUE					
Landing Fees	16,634,349	17,090,000	16,478,310	17,244,000	17,244,000
Terminal Rental & Other Fees	15,095,918	14,085,000	13,124,667	14,731,056	14,731,056
TOTAL AIRLINE REVENUE	31,730,267	31,175,000	29,602,977	31,975,056	31,975,056
NON-AIRLINE REVENUE					
Parking	17,880,828	17,894,677	19,241,000	19,572,000	19,572,000
Other Concessions	10,876,603	10,264,400	11,053,000	11,319,000	11,319,000
Other Rentals and Fees	4,878,253	4,871,900	4,992,500	5,064,023	5,064,023
TOTAL NON-AIRLINE REVENUE	33,635,684	33,030,977	35,286,500	35,955,023	35,955,023
Interest Income	683,369	610,000	610,000	684,000	684,000
TOTAL REVENUE	66,049,320	64,815,977	65,499,477	68,614,079	68,614,079
TRANSFERS IN					
Airport Capital Fund	7,384,492	7,326,653	7,326,653	7,066,367	7,066,367
TOTAL TRANSFERS IN	7,384,492	7,326,653	7,326,653	7,066,367	7,066,367
TOTAL AVAILABLE FUNDS	73,433,812	72,142,630	72,826,130	75,680,446	75,680,446
OPERATING REQUIREMENTS					
Facilities Management and Operations	14,014,504	17,120,797	16,821,365	17,962,940	18,453,321
Security and Parking	15,486,996	16,803,434	16,814,133	17,192,698	17,313,796
Planning and Development	748,619	861,820	833,117	1,008,545	1,044,392
Support Services	5,699,433	8,293,411	7,420,833	8,685,931	8,874,389
TOTAL OPERATING REQUIREMENTS	35,949,552	43,079,462	41,889,448	44,850,114	45,685,898
TRANSFERS OUT					
GO Debt Service Fund	200,490	129,329	128,767	47,979	47,979
Airport Revenue Bond Debt Service	19,308,461	19,307,324	12,681,998	2,093,790	2,093,790
Airport Variable Rate Notes Debt Srvc	315,039	987,182	4,289,174	14,753,831	14,753,831
Operating Reserve	0	751,300	643,850	705,800	705,800
Trunked Radio Allocation	47,115	81,505	81,505	89,122	89,122
TOTAL TRANSFERS OUT	19,871,105	21,256,640	17,825,294	17,690,522	17,690,522

AIRPORT FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
OTHER REQUIREMENTS					
Workers' Compensation	367,553	436,240	436,240	342,000	342,000
Citywide Administrative Support	1,978,747	2,154,346	2,154,346	2,040,891	2,040,891
Communications & Technology Mgmt	692,441	657,545	657,545	1,012,353	1,012,353
Accrued Payroll	92,735	76,000	79,000	97,000	97,000
Compensation Adjustment	0	42,220	42,220	939,509	260,606
Liability Reserve	10,000	10,000	10,000	10,000	10,000
TOTAL OTHER REQUIREMENTS	3,141,476	3,376,351	3,379,351	4,441,753	3,762,850
TOTAL REQUIREMENTS	58,962,133	67,712,453	63,094,093	66,982,389	67,139,270
EXCESS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	14,471,679	4,430,177	9,732,037	8,698,057	8,541,176
Contribution To Capital Fund (2)	14,851,045	4,430,177	10,959,818	8,698,057	8,541,176
Adjustment to GAAP	51,168	0	0	0	0
ENDING BALANCE	1,227,781	0	0	0	0

(1) The actual 2003-04 beginning balance does not include the GASB 31 recognized but unrealized loss on investments in the amount of $267,458.

(2) The contribution to the Airport Capital Fund is determined by the excess of revenue over requirements and the fund balance at the beginning of the year.

AIRPORT REVENUE BOND REDEMPTION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	14,654,109	14,723,781	14,723,275	8,602,451	8,602,451
REVENUE					
Passenger Facility Charge	9,344,539	10,000,000	10,017,167	1,801,188	1,801,188
TOTAL REVENUE	9,344,539	10,000,000	10,017,167	1,801,188	1,801,188
TRANSFERS IN					
Airport Fund	19,308,461	19,307,324	12,681,998	2,093,790	2,093,790
TOTAL TRANSFERS IN	19,308,461	19,307,324	12,681,998	2,093,790	2,093,790
TOTAL REVENUE AND TRANSFERS IN	28,653,000	29,307,324	22,699,165	3,894,978	3,894,978
REQUIREMENTS					
Principal	7,195,000	7,650,000	7,650,000	8,415,000	8,415,000
Interest Expense	21,388,122	21,169,278	21,169,278	3,039,285	3,039,285
Other	711	711	711	711	711
TOTAL REQUIREMENTS	28,583,833	28,819,989	28,819,989	11,454,996	11,454,996
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	69,166	487,335	(6,120,824)	(7,560,019)	(7,560,019)
ENDING BALANCE	14,723,275	15,211,116	8,602,451	1,042,433	1,042,433

AIRPORT VARIABLE RATE REVENUE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	366,202	438,922	384,941	4,785,490	4,785,490
REVENUE					
Passenger Facility Charge	0	0	697,794	10,903,373	10,903,373
Excess bond proceeds	0	0	847,325	0	0
TOTAL REVENUE	0	0	1,545,119	10,903,373	10,903,373
TRANSFERS IN					
Airport Fund	315,039	987,182	4,289,174	14,753,831	14,753,831
TOTAL TRANSFERS IN	315,039	987,182	4,289,174	14,753,831	14,753,831
TOTAL REVENUE AND TRANSFERS IN	315,039	987,182	5,834,293	25,657,204	25,657,204
REQUIREMENTS					
Principal	0	0	0	5,375,000	5,375,000
Interest Expense	296,300	995,215	1,353,023	14,543,320	14,543,320
Other	0	0	80,721	787,680	787,680
TOTAL REQUIREMENTS	296,300	995,215	1,433,744	20,706,000	20,706,000
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	18,739	(8,033)	4,400,549	4,951,204	4,951,204
ENDING BALANCE	384,941	430,889	4,785,490	9,736,694	9,736,694

AUSTIN CABLE ACCESS FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	162,337	157,850	160,234	111,949	111,949
REVENUE					
Access Payment	634,742	636,500	636,500	633,000	633,000
Interest Income	2,615	1,500	1,500	3,247	3,247
TOTAL AVAILABLE FUNDS	637,357	638,000	638,000	636,247	636,247
EXPENSES					
Operating & Maintenance	617,500	650,000	632,500	630,000	630,000
Capital Expenditures	21,960	100,000	53,785	50,000	50,000
TOTAL REQUIREMENTS	639,460	750,000	686,285	680,000	680,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(2,103)	(112,000)	(48,285)	(43,753)	(43,753)
ENDING BALANCE	160,234	45,850	111,949	68,196	68,196

AUSTIN ENERGY

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	$ 134,517,433	$ 100,430,121	$ 126,314,375	$ 138,150,551	$ 138,150,551
REVENUE					
Service Area Revenue	745,386,588	785,442,318	791,923,716	818,945,253	818,945,253
Other Revenue	103,886,069	111,981,125	122,487,202	126,797,104	126,797,104
TOTAL REVENUE	849,272,657	897,423,443	914,410,918	945,742,357	945,742,357
TRANSFERS IN					
Repair & Replacement Fund	7,650,000	0	0	0	0
Strategic Reserve Fund	0	10,000,000	0	7,500,000	7,500,000
TOTAL TRANSFERS IN	7,650,000	10,000,000	0	7,500,000	7,500,000
TOTAL AVAILABLE FUNDS	856,922,657	$907,423,443	$914,410,918	$953,242,357	$953,242,357
OPERATING REQUIREMENTS					
Operations and Maintenance,including Joint Projects	437,916,215	486,404,000	485,586,251	506,122,039	505,233,234
Conservation	13,690,417	15,542,539	15,796,652	19,479,638	19,646,303
Conservation Rebates & Incentives Funding	8,276,266	15,458,619	15,458,619	14,666,304	15,666,304
Other Operating Expenses	47,031,669	50,045,000	49,468,993	56,070,995	56,070,995
TOTAL OPERATING REQUIREMENTS	506,914,567	567,450,158	566,310,515	596,338,976	596,616,836
OTHER REQUIREMENTS					
Accrued Payroll	143,623	410,000	535,000	524,000	524,000
Administrative Support	10,200,000	10,507,012	10,507,012	10,859,623	10,859,623
Interest and Finance Expense	1,040,240	1,346,110	1,346,110	1,351,625	1,351,625
Liability Reserve	677,000	650,000	650,000	615,000	615,000
Workers' Compensation	789,359	786,974	786,974	534,000	534,000
TOTAL OTHER REQUIREMENTS	12,850,222	13,700,096	13,825,096	13,884,248	13,884,248
SUBTOTAL BEFORE TRANSFERS OUT	519,764,789	581,150,254	580,135,611	610,223,224	610,501,084
TRANSFERS OUT					
Debt Service (Principal and Interest)	175,620,818	160,253,810	159,234,484	166,886,830	166,886,830
Electric Capital Improvement Program	92,827,000	63,217,900	63,217,900	84,413,650	84,413,650
General Fund	76,674,360	74,520,189	74,520,189	77,419,798	77,419,798
General Obligation Debt Service	568,837	606,013	602,821	456,931	456,931
GG Capital Improvement Fund/Austin Water	0	4,625,000	4,625,000	0	0
Repair and Replacement Fund	0	20,000,000	20,000,000	13,209,071	13,209,071
Trunked Radio	138,006	238,737	238,737	261,053	261,053
TOTAL TRANSFERS OUT	345,829,021	323,461,649	322,439,131	342,647,333	342,647,333
TOTAL REQUIREMENTS	$865,593,810	$904,611,903	$902,574,742	$952,870,557	$953,148,417
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(8,671,153)	$2,811,540	$11,836,176	$371,800	$93,940
Adjustment to GAAP	468,095	0	0	0	0
ENDING BALANCE	$ 126,314,375	$ 103,241,661	$ 138,150,551	$ 138,522,351	$ 138,244,491

AUSTIN WATER UTILITY FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE:	35,852,615	25,120,883	24,605,910	14,685,611	14,685,611
REVENUE					
Sale of Water	117,413,153	142,531,727	136,116,055	149,194,656	149,194,656
Sale of Wastewater Service	111,669,478	132,934,814	125,848,146	139,209,511	139,209,511
Miscellaneous Revenue	3,238,381	5,512,597	5,425,890	4,495,551	4,495,551
Interest Revenue	4,908,385	1,998,214	1,124,850	1,824,696	1,824,696
TOTAL REVENUE	237,229,397	282,977,352	268,514,941	294,724,414	294,724,414
TRANSFERS IN:					
Transfer from Public Works	200,485	416,161	416,161	300,582	300,582
Transfer from Watershed Protection	432,000	324,000	324,000	216,000	216,000
Transfer from CRFs	9,694,000	8,760,000	8,760,000	8,260,000	8,260,000
Transfer from CIP	1,000,000	1,250,000	1,250,000	6,600,000	6,600,000
TOTAL TRANSFERS IN	11,326,485	10,750,161	10,750,161	15,376,582	15,376,582
TOTAL AVAILABLE FUNDS	248,555,882	293,727,513	279,265,102	310,100,996	310,100,996
OPERATING REQUIREMENTS:					
Operations and Maintenance					
Water Treatment	16,952,474	18,279,665	18,412,549	19,330,333	19,609,214
Water Treatment Support	1,791,583	1,927,447	1,889,803	2,225,906	2,313,571
Wastewater Treatment	15,626,333	16,468,993	16,215,152	17,313,870	17,685,110
Wastewater Treatment Support	1,591,065	1,811,495	1,589,878	1,956,934	2,034,715
Distribution System O & M	14,975,057	14,592,988	14,674,136	14,792,625	15,187,594
Distribution System Support	5,074,350	5,076,195	5,117,224	6,024,349	6,272,983
Collection System O & M	7,986,977	9,246,829	8,864,965	10,200,610	10,430,012
Collection System Support	10,998,309	12,015,605	11,301,056	12,635,273	13,046,075
Support Services	8,141,257	9,548,877	9,613,879	9,635,798	9,993,776
Conservation and Reuse	4,386,919	4,882,823	4,631,605	6,046,957	6,186,738
Billing and Customer Service	11,404,909	11,851,543	11,973,836	12,161,256	12,222,495
Other Utility - Wide Requirements	2,245,140	3,164,940	2,031,601	4,887,438	5,831,204
One Stop Shop	0	552,663	596,067	1,092,726	1,137,819
Operating Contingency	0	587,706	0	0	0
TOTAL OPERATING REQUIREMENTS	101,174,373	110,007,769	106,911,751	118,304,075	121,951,306
OTHER REQUIREMENTS					
Accrued Payroll	7,064	202,000	378,000	285,000	285,000
Workers Compensation Fund	1,286,401	1,246,470	1,246,470	1,045,000	1,045,000
Liability Reserve Fund	832,000	825,000	825,000	690,000	690,000
Administrative Support	6,364,518	6,588,617	6,588,617	6,289,593	6,289,593
CTM Support	2,612,572	2,612,572	2,612,572	3,389,852	3,389,852
Wage Adjustment	0	0	0	3,440,358	0
TOTAL OTHER REQUIREMENTS	11,102,555	11,474,659	11,650,659	15,139,803	11,699,445
TOTAL OPERATING REQUIREMENTS	112,276,928	121,482,428	118,562,410	133,443,878	133,650,751

AUSTIN WATER UTILITY FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
DEBT SERVICE REQUIREMENTS					
Revenue Bond Debt Service (Net)	97,317,984	115,604,327	104,714,246	104,008,813	104,008,813
Projected Defeasance Savings	0	(10,473,491)	0	0	0
Commercial Paper Debt Service	1,306,497	1,675,350	1,722,144	4,495,026	4,495,026
Contract Bond Debt Service (NET)	2,756,055	2,434,687	2,434,687	2,323,016	2,323,016
General Obligation Debt Service	2,344,047	3,474,826	3,387,988	4,114,157	4,114,157
Water District Bonds	2,568,164	2,317,927	2,317,927	2,053,842	2,053,842
Certificates of Participation	1,477,105	1,384,350	1,384,350	1,373,438	1,373,438
TOTAL DEBT SERVICE	107,769,852	116,417,976	115,961,342	118,368,292	118,368,292
TRANSFERS OUT					
Transfer to CIP	20,729,000	35,965,000	29,785,000	22,375,000	22,375,000
Transfer to General Fund	19,219,718	19,596,391	19,596,391	20,237,984	20,237,984
Transfer to Radio Communications	119,996	359,985	359,985	261,053	261,053
Transfer to Sustainability	2,531,449	2,829,773	2,829,773	2,947,244	2,947,244
Public Improvement District Transfer	75,000	75,000	75,000	75,000	75,000
Environmental Remediation Fund	241,500	241,500	241,500	241,500	241,500
TOTAL TRANSFERS OUT	42,916,663	59,067,649	52,887,649	46,137,781	46,137,781
TOTAL REQUIREMENTS:	262,963,443	296,968,053	287,411,401	297,949,951	298,156,824
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS:	(14,407,561)	(3,240,540)	(8,146,299)	12,151,045	11,944,172
Adjustment to GAAP:	3,160,856	0	(1,774,000)	0	0
ENDING BALANCE:	24,605,910	21,880,343	14,685,611	26,836,656	26,629,783

BCP PARTICIPATION CERTIFICATE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	1,492,813	1,451,644	1,451,644	1,451,644	1,451,644
REVENUE					
Interest Income	25,446	20,000	20,000	20,000	20,000
BCP Participation	183,385	230,000	230,000	230,000	230,000
TOTAL REVENUE	208,831	250,000	250,000	250,000	250,000
TOTAL AVAILABLE FUNDS	208,831	250,000	250,000	250,000	250,000
EXPENSES					
Natural Resources	250,000	230,000	230,000	250,000	250,000
Capital Outlay	0	20,000	20,000	0	0
TOTAL EXPENSES	250,000	250,000	250,000	250,000	250,000
TOTAL REQUIREMENTS	250,000	250,000	250,000	250,000	250,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(41,169)	0	0	0	0
Adjustment to GAAP	0	0	0	0	0
ENDING BALANCE	1,451,644	1,451,644	1,451,644	1,451,644	1,451,644

BRACKENRIDGE HOSPITAL FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	106,160	103,160	147,736	335,878	335,878
REVENUE					
Interest Income	4,797	0	6,000	5,000	5,000
Collections	0	0	95,700	85,000	85,000
Other Rent	492,140	311,288	627,264	315,509	315,509
TOTAL AVAILABLE FUNDS	496,937	311,288	728,964	405,509	405,509
EXPENSES					
Operating Expenses	479,253	314,145	219,141	323,270	326,847
TOTAL EXPENSES	479,253	314,145	219,141	323,270	326,847
OTHER REQUIREMENTS					
Compensation Adjustment	0	537	537	6,213	2,636
Accrued Payroll	2,563	1,000	0	0	0
TOTAL OTHER REQUIRMENTS	2,563	1,537	537	6,213	2,636
TOTAL REQUIREMENTS	481,816	315,682	219,678	329,483	329,483
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	15,121	(4,394)	509,286	76,026	76,026
Adjustment to GAAP	26,455	0	(321,144)	0	0
ENDING BALANCE	147,736	98,766	335,878	411,904	411,904

CAMERON ROAD FACILITY FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Operating Income	0	0	0	1,150,000	1,150,000
TOTAL REVENUE	0	0	0	1,150,000	1,150,000
EXPENSES					
Operating Expenditures	0	0	0	835,000	835,000
TOTAL REQUIREMENTS	0	0	0	835,000	835,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	315,000	315,000
ENDING BALANCE	0	0	0	315,000	315,000

CITY HALL FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	(150,000)	(150,000)
REVENUE					
Operating Income	0	312,000	0	20,000	20,000
TOTAL REVENUE	0	312,000	0	20,000	20,000
EXPENSES					
Operating Expenses	0	312,000	150,000	200,000	200,000
TOTAL REQUIREMENTS	0	312,000	150,000	200,000	200,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	(150,000)	(180,000)	(180,000)
ENDING BALANCE	0	0	(150,000)	(330,000)	(330,000)

COMBINED TRANSPORTATION, EMERGENCY, AND COMMUNICATIONS CENTER FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	566	(3,709)	127,280	127,280
REVENUE					
Travis County	912,825	1,253,631	1,318,891	1,462,555	1,462,555
Texas Dept. of Transportation	543,785	872,497	759,780	1,007,935	1,007,935
Capital Metro	327,207	433,451	482,256	409,588	409,588
Interest	3,276	3,400	3,400	3,400	3,400
TOTAL REVENUE	1,787,093	2,562,979	2,564,327	2,883,478	2,883,478
TRANSFERS IN					
General Fund	5,672,048	5,970,345	5,970,345	6,341,668	6,341,668
TOTAL TRANSFERS IN	5,672,048	5,970,345	5,970,345	6,341,668	6,341,668
TOTAL AVAILABLE FUNDS	7,459,141	8,533,324	8,534,672	9,225,146	9,225,146
EXPENSES					
CTECC	8,055,727	8,518,086	8,377,879	9,212,504	9,305,113
TOTAL EXPENSES	8,055,727	8,518,086	8,377,879	9,212,504	9,305,113
OTHER REQUIREMENTS					
Liability Reserve	0	0	0	1,000	1,000
Compensation Adjustment	0	5,804	5,804	118,812	32,313
Accrued Payroll	0	10,000	20,000	14,000	14,000
TOTAL OTHER REQUIREMENTS	0	15,804	25,804	133,812	47,313
TOTAL REQUIREMENTS	8,055,727	8,533,890	8,403,683	9,346,316	9,352,426
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(596,586)	(566)	130,989	(121,170)	(127,280)
Adjustment to GAAP	592,877	0	0	0	0
ENDING BALANCE	(3,709)	0	127,280	6,110	0

COMBINED UTILITY REVENUE BOND REDEMPTION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	128,205,298	134,571,739	126,393,352	123,548,857	123,548,857
REVENUE					
Transfers from Utility Funds	256,758,000	247,356,857	252,235,669	269,254,157	269,254,157
Debt Defeasance	0	0	799,196	0	0
Interest Income	7,357,929	595,697	1,526,143	1,790,000	1,790,000
TOTAL REVENUE	264,115,929	247,952,554	254,561,008	271,044,157	271,044,157
TOTAL REVENUE AND TRANSFERS IN	264,115,929	247,952,554	254,561,008	271,044,157	271,044,157
REQUIREMENTS					
Principal	121,935,477	127,455,000	130,745,000	123,230,000	123,230,000
Interest Expense	143,992,398	130,148,069	126,660,503	135,019,677	135,019,677
TOTAL REQUIREMENTS	265,927,875	257,603,069	257,405,503	258,249,677	258,249,677
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	(1,811,946)	(9,650,515)	(2,844,495)	12,794,480	12,794,480
ENDING BALANCE	126,393,352	124,921,224	123,548,857	136,343,337	136,343,337

COMMUNICATIONS AND TECHNOLOGY MANAGEMENT FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	1,754,083	2,868,251	2,868,251	823,709	823,709
REVENUE					
GATTN Agency	166,100	172,412	166,100	172,412	172,412
Interest Income	86,189	85,000	75,000	75,000	75,000
TOTAL REVENUE	252,289	257,412	241,100	247,412	247,412
TRANSFERS IN					
Wireless Communication Services Fund	0	0	0	939,300	939,300
General Fund	12,227,207	10,034,436	10,034,436	12,290,816	12,290,816
Other Funds	10,149,685	12,797,148	12,797,148	16,189,064	16,189,064
TOTAL TRANSFERS IN	22,376,892	22,831,584	22,831,584	29,419,180	29,419,180
TOTAL AVAILABE FUNDS	22,629,181	23,088,996	23,072,684	29,666,592	29,666,592
EXPENSES					
IT Operations	11,150,373	10,498,002	9,748,752	10,795,318	10,937,091
GAATN/COA Networks	1,892,471	2,072,786	1,958,771	2,136,491	2,192,424
Security	637,145	518,557	546,277	835,820	862,183
IT Projects and Development	4,480,387	6,066,402	6,328,964	8,915,835	9,175,696
Program Management	2,100,865	2,451,639	2,355,644	2,790,419	2,899,254
One Stop Shop	0	87,338	140,987	104,921	109,233
TOTAL EXPENSES	20,261,241	21,694,724	21,079,395	25,578,804	26,175,881
TRANSFERS OUT					
GO Debt Services Fund	123,896	2,029,767	2,029,767	3,968,652	3,968,652
Comm. and Tech. Mgmt. CIP	985,162	1,897,000	1,897,000	0	0
TOTAL TRANSFERS OUT	1,109,058	3,926,767	3,926,767	3,968,652	3,968,652
OTHER REQUIREMENTS					
Liability Reserve	6,000	6,000	6,000	6,000	6,000
Workers' Compensation	71,494	48,167	48,167	24,000	24,000
Property Insurance Premium	0	19,803	19,803	31,678	31,678
Compensation Adjustment	0	37,094	37,094	801,167	204,090
Accrued Payroll	154,189	60,000	0	80,000	80,000
TOTAL OTHER REQUIREMENTS	231,683	171,064	111,064	942,845	345,768
TOTAL REQUIREMENTS	21,601,982	25,792,555	25,117,226	30,490,301	30,490,301
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,027,199	(2,703,559)	(2,044,542)	(823,709)	(823,709)
Adjustment to GAAP	86,969	0	0	0	0
ENDING BALANCE	2,868,251	164,692	823,709	0	0

CONSERVATION REBATES AND INCENTIVES FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	425,610	47,131	841,720	841,720	841,720
TRANSFERS IN					
Transfer from Austin Energy	9,192,024	15,458,619	15,458,619	14,666,304	15,666,304
Transfer from Water and Wastewater Utility	831,602	1,107,728	1,107,728	1,707,728	1,707,728
TOTAL TRANSFERS IN	10,023,626	16,566,347	16,566,347	16,374,032	17,374,032
REQUIREMENTS					
Electrical Rebates & Incentives					
Free Weatherization	830,000	860,000	860,000	860,000	860,000
Multi-Family Rebates	1,207,364	550,000	550,000	550,000	550,000
Loan Options	218,038	417,077	417,077	417,077	417,077
Rebate Options	2,539,946	2,902,168	2,902,168	2,648,450	2,648,450
Clothes Washer Rebates	21,000	30,000	30,000	30,000	30,000
Duct Diagnostic/Sealing Rebates	197,912	200,000	200,000	255,000	255,000
Nexus-Home Audit CD	38,351	57,750	57,750	57,750	57,750
Compact Fluorescent Distribution	33,840	28,000	28,000	28,000	28,000
Loan Star Debt Service	1,222,068	1,221,011	1,221,011	305,255	305,255
Commercial Existing Construction	1,285,247	1,639,170	1,639,170	1,639,170	1,639,170
Small Businesses	305,652	392,000	392,000	596,000	596,000
Green Building	14,000	42,000	42,000	30,000	30,000
Commercial Power Partner	250,000	572,000	572,000	808,000	808,000
Commercial Miser Program	347,394	105,868	105,868	150,000	150,000
Solar Rebates	426,180	3,500,000	3,500,000	2,200,000	3,200,000
Refrigerator Recycle program	0	441,050	441,050	382,050	382,050
Multi-Family Duct Sealing	0	810,664	810,664	809,430	809,430
Residential Power Partner-Aggressive	0	1,431,861	1,431,861	1,417,622	1,417,622
Load Coop	0	67,000	67,000	100,000	100,000
Thermal Energy Storage	0	191,000	191,000	382,500	382,500
Hybrid Vehicles	0	0	0	1,000,000	1,000,000
Total Electric Rebates and Incentives	8,936,991	15,458,619	15,458,619	14,666,304	15,666,304
Water Conservation Rebates					
Residential Rebates	723,818	821,478	821,478	1,371,478	1,371,478
Commercial Incentives	112,549	84,750	84,750	134,750	134,750
Municipal Program	22,474	40,000	40,000	40,000	40,000
Total Water Conservation Rebates	858,841	946,228	946,228	1,546,228	1,546,228
Swimming Pools Repairs and Renovations	12,372	161,500	161,500	161,500	161,500
TOTAL REQUIREMENTS	9,808,204	16,566,347	16,566,347	16,374,032	17,374,032
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	215,422	0	0	0	0
Adjustment to GAAP	200,688	0	0	0	0
ENDING BALANCE	841,720	47,131	841,720	841,720	841,720

CONVENTION CENTER ALL FUNDS COMBINED*

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE					
Convention Center Combined Funds	10,412,594	8,824,699	9,269,986	7,872,998	7,872,998
PEC Combined Funds	2,350,872	1,730,353	2,786,388	3,244,789	3,244,789
REVENUE/TRANSFERS IN					
Hotel/Motel Occ Tax-Convention Cntr.	12,689,169	12,905,899	14,167,117	14,875,474	14,875,474
Hotel/Motel Occ Tax (2.0%)-Venue	5,639,067	5,735,344	6,296,497	6,611,322	6,611,322
Car rental tax revenue-PEC	4,368,077	4,528,430	4,804,808	4,948,952	4,948,952
Car rental tax revenue-PEC (1)	95,128	0	0	0	0
Parking Garage Revenue-PEC	406,988	467,000	419,479	401,150	401,150
Facility Revenue-Convention Center	4,811,478	5,458,915	5,405,238	5,214,789	5,214,789
Contractor Revenue-Convention Cntr.	3,672,118	4,185,351	4,396,912	4,486,788	4,486,788
Facility Revenue-PEC	858,248	778,172	853,172	804,018	804,018
Contractor Revenue-PEC	663,158	471,316	764,613	611,705	611,705
Other Revenue-World Conference	0	250,000	250,000	0	0
Interest Earnings-Convention Center	279,290	600,000	300,000	308,750	308,750
Interest Earnings-Venue Project Fund	429	2,000	444	444	444
Interest Earnings-PEC	48,245	50,000	50,000	50,000	50,000
TOTAL REVENUE/TRANSFERS IN	33,531,395	35,432,427	37,708,280	38,313,392	38,313,392
EXPENSES					
Event Operations-Convention Center	9,395,611	11,753,798	11,255,726	13,345,837	13,720,319
Contractor Expenses-Convention Cntr.	3,000,295	2,820,463	3,064,868	3,005,244	3,005,244
Support Services-Convention Center	1,746,474	2,545,383	2,245,383	2,621,799	2,681,708
Event Operations-PEC	2,099,843	2,714,023	2,294,023	3,025,653	3,122,943
Contractor Expenses-PEC	305,740	373,007	424,522	472,684	472,684
Support Services-PEC	392,534	588,862	588,862	645,269	645,269
TOTAL EXPENSES	16,940,497	20,795,536	19,873,384	23,116,486	23,648,167
TRANSFERS OUT					
GO Debt Service-retrofit-Convention Cntr	780,412	787,413	787,413	785,163	785,163
GO Debt Service-trunked radio-Conv. Cntr	83,196	75,969	75,969	50,857	50,857
CIP	0	0	0	904,600	904,600
Wireless Communication Fund-Conv Cnt	33,995	58,807	58,807	64,302	64,302
Public Improvement Dist.-Conv. Cntr.	75,000	75,000	75,000	75,000	75,000
Debt Service-Convention Center	3,562,742	3,561,870	3,561,486	2,648,597	2,648,597
GO Debt Service-Expansion Garage	0	1,357,761	462,264	1,256,433	1,256,433
Debt Service-Venue Fund	9,308,098	9,373,260	9,347,068	7,451,317	7,451,317
Debt Service-PEC	2,866,780	3,029,084	2,856,613	2,755,726	2,755,726
TOTAL TRANSFERS OUT	16,710,223	18,319,164	17,224,620	15,991,995	15,991,995

CONVENTION CENTER ALL FUNDS COMBINED*

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
OTHER REQUIREMENTS					
Compensation Adjustments-Conv. Cntr.	0	14,347	14,347	472,513	155,425
Compensation Adjustments-PEC	0	2,559	2,559	100,443	5,509
Accrued Payroll-Convention Center	17,543	26,000	39,000	34,000	34,000
Accrued Payroll-PEC	983	0	(2,000)	6,000	6,000
Admin. Support-Convention Center	1,018,534	1,094,566	1,094,566	1,007,200	1,007,200
Administrative Support-PEC	223,580	240,270	240,270	236,257	236,257
Workers Comp-Convention Center	105,389	123,099	123,099	98,010	98,010
Workers Compensation-PEC	23,134	27,022	27,022	22,990	22,990
Liability Reserve-Convention Center	8,200	8,200	8,200	8,100	8,100
Liability Reserve-PEC	1,800	1,800	1,800	1,900	1,900
TOTAL OTHER REQUIREMENTS	1,399,163	1,537,863	1,548,863	1,987,413	1,575,391
TOTAL REQUIREMENTS	35,049,883	40,652,563	38,646,867	41,095,894	41,215,553
EXCESS (DEFICIENCY) OF REVENUE/ TRANSFERS IN OVER TOTAL REQUIREMENTS	(1,518,488)	(5,220,136)	(938,587)	(2,782,502)	(2,902,161)
Adjustment to GAAP	906,524	0	0	0	0
Unavailable Resources-PEC	(95,128)	0	0	0	0
ENDING BALANCE	12,056,374	5,334,916	11,117,787	8,335,285	8,215,626
COMPONENTS OF ENDING BALANCE					
Convention Center-unreserved	9,269,986	4,286,272	7,872,998	5,541,593	5,424,290
Palmer Events Center (PEC)-reserved	370,017	648,644	577,715	817,955	817,955
Palmer Events Center (PEC)-unreserved	2,016,371	0	2,067,074	1,175,737	1,173,381
Palmer Events Center (PEC) Restricted for Repair and Replacements	400,000	400,000	600,000	800,000	800,000

(*) Funds are accounted for separately in order to comply with State statutes. Includes: (1) Convention Center Combined Funds, (2) Venue Project Fund (3) Palmer Events Center (PEC) Combined Funds.

(1) The City implemented GASB 33 in 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period. Car rental tax revenues excluding the GASB 33 adjustment was $4,368,077.

CONVENTION CENTER COMBINED FUNDS*

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE					
Convention Center Combined Funds	10,412,594	8,824,699	9,269,986	7,872,998	7,872,998
REVENUE/TRANSFERS IN					
Hotel/Motel Occ Tax-Convention Cntr.	12,689,169	12,905,899	14,167,117	14,875,474	14,875,474
Hotel/Motel Occ Tax (2.0%)-Venue	5,639,067	5,735,344	6,296,497	6,611,322	6,611,322
Facility Revenue-Convention Center	4,811,478	5,458,915	5,405,238	5,214,789	5,214,789
Contractor Revenue-Convention Cntr.	3,672,118	4,185,351	4,396,912	4,486,788	4,486,788
Other Revenue-World Congress	0	250,000	250,000	0	0
Interest Earnings-Convention Center	279,290	600,000	300,000	308,750	308,750
Interest Earnings-Venue Project Fund	429	2,000	444	444	444
TOTAL REVENUE/TRANSFERS IN	27,091,551	29,137,509	30,816,208	31,497,567	31,497,567
EXPENSES					
Event Operations-Convention Center	9,395,611	11,753,798	11,255,726	13,345,837	13,720,319
Contractor Expenses-Convention Cntr.	3,000,295	2,820,463	3,064,868	3,005,244	3,005,244
Support Services-Convention Center	1,746,474	2,545,383	2,245,383	2,621,799	2,681,708
TOTAL EXPENSES	14,142,380	17,119,644	16,565,977	18,972,880	19,407,271
TRANSFERS OUT					
GO Debt Service-retrofit	780,412	787,413	787,413	785,163	785,163
GO Debt Service-trunked radio	83,196	75,969	75,969	50,857	50,857
CIP	0	0	0	904,600	904,600
Wireless Communication Fund	33,995	58,807	58,807	64,302	64,302
Public Improvement Dist.-Conv. Cntr.	75,000	75,000	75,000	75,000	75,000
Debt Service-Convention Center	3,562,742	3,561,870	3,561,486	2,648,597	2,648,597
GO Debt Service-Expansion Garage	0	1,357,761	462,264	1,256,433	1,256,433
Debt Service-Venue Fund	9,308,098	9,373,260	9,347,068	7,451,317	7,451,317
TOTAL TRANSFERS OUT	13,843,443	15,290,080	14,368,007	13,236,269	13,236,269
OTHER REQUIREMENTS					
Compensation Adjustments	0	14,347	14,347	472,513	155,425
Accrued Payroll-Convention Center	17,543	26,000	39,000	34,000	34,000
Admin. Support-Convention Center	1,018,534	1,094,566	1,094,566	1,007,200	1,007,200
Workers Comp-Convention Center	105,389	123,099	123,099	98,010	98,010
Liability Reserve-Convention Center	8,200	8,200	8,200	8,100	8,100
TOTAL OTHER REQUIREMENTS	1,149,666	1,266,212	1,279,212	1,619,823	1,302,735
TOTAL REQUIREMENTS	29,135,489	33,675,936	32,213,196	33,828,972	33,946,275
EXCESS (DEFICIENCY) OF REVENUE/ TRANSFERS IN OVER TOTAL REQUIREMENTS	(2,043,938)	(4,538,427)	(1,396,988)	(2,331,405)	(2,448,708)
Adjustment to GAAP	901,330	0	0	0	0
ENDING BALANCE	9,269,986	4,286,272	7,872,998	5,541,593	5,424,290
COMPONENTS OF ENDING BALANCE					
Convention Center	9,269,986	4,286,272	7,872,998	5,541,593	5,424,290

(*) Funds are accounted for separately in order to comply with State statutes. Includes: (1) Convention Center Funds, (2) Venue Project Fund.

CONVENTION CENTER OPERATING FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	10,412,594	8,824,699	9,269,986	7,872,998	7,872,998
REVENUE					
Facility Revenue	4,811,478	5,458,915	5,405,238	5,214,789	5,214,789
Contractor Revenue	3,672,118	4,185,351	4,396,912	4,486,788	4,486,788
Other Revenue-World Congress	0	250,000	250,000	0	0
Interest Earnings	104,323	300,000	250,000	258,750	258,750
TOTAL REVENUE	8,587,919	10,194,266	10,302,150	9,960,327	9,960,327
TRANSFERS IN					
Convention Center Tax Fund	5,632,792	6,008,113	7,605,504	11,437,326	11,437,326
TOTAL TRANSFERS IN	5,632,792	6,008,113	7,605,504	11,437,326	11,437,326
TOTAL AVAILABLE FUNDS	14,220,711	16,202,379	17,907,654	21,397,653	21,397,653
EXPENSES					
Event Operations	9,395,611	11,753,798	11,255,726	13,345,837	13,720,319
Contractor Expenses	3,000,295	2,820,463	3,064,868	3,005,244	3,005,244
Support Services	1,746,474	2,545,383	2,245,383	2,621,799	2,681,708
TOTAL EXPENSES	14,142,380	17,119,644	16,565,977	18,972,880	19,407,271
TRANSFERS OUT					
GO Debt Service-retrofit	780,412	787,413	787,413	785,163	785,163
GO Debt Service-trunked radio	83,196	75,969	75,969	50,857	50,857
GO Debt Service-Expansion Garage	0	1,357,761	462,264	1,256,433	1,256,433
CIP	0	0	0	904,600	904,600
Wireless Communication Fund	33,995	58,807	58,807	64,302	64,302
Public Improvement District	75,000	75,000	75,000	75,000	75,000
TOTAL TRANSFERS OUT	972,603	2,354,950	1,459,453	3,136,355	3,136,355
OTHER REQUIREMENTS					
Compensation Adjustments	0	14,347	14,347	472,513	155,425
Accrued Payroll	17,543	26,000	39,000	34,000	34,000
Administrative Support	1,018,534	1,094,566	1,094,566	1,007,200	1,007,200
Workers Compensation	105,389	123,099	123,099	98,010	98,010
Liability Reserve	8,200	8,200	8,200	8,100	8,100
TOTAL OTHER REQUIREMENTS	1,149,666	1,266,212	1,279,212	1,619,823	1,302,735
TOTAL REQUIREMENTS	16,264,649	20,740,806	19,304,642	23,729,058	23,846,361
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(2,043,938)	(4,538,427)	(1,396,988)	(2,331,405)	(2,448,708)
Adjustment to GAAP	901,330	0	0	0	0
ENDING BALANCE	9,269,986	4,286,272	7,872,998	5,541,593	5,424,290

CONVENTION CENTER TAX FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Interest Income	174,967	300,000	50,000	50,000	50,000
TOTAL REVENUE	174,967	300,000	50,000	50,000	50,000
TRANSFERS IN					
Hotel/Motel Occ Tax Fund	12,689,169	12,905,899	14,167,117	14,875,474	14,875,474
TOTAL TRANSFERS IN	12,689,169	12,905,899	14,167,117	14,875,474	14,875,474
TOTAL AVAILABLE FUNDS	12,864,136	13,205,899	14,217,117	14,925,474	14,925,474
TRANSFERS OUT					
Series A-Debt Service	1,406,846	0	0	0	0
Series 2004-Refunding bonds	940,629	2,343,675	2,343,325	2,343,325	2,343,325
Series A-1999 Taxable Bonds	1,215,267	1,218,195	1,218,161	305,272	305,272
Venue Project Fund	3,668,602	3,635,916	3,050,127	839,551	839,551
Operating Fund	5,632,792	6,008,113	7,605,504	11,437,326	11,437,326
TOTAL TRANSFERS OUT	12,864,136	13,205,899	14,217,117	14,925,474	14,925,474
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL TRANSFERS OUT	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

CULTURAL ARTS FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	163,140	(142,818)	(102,360)	551,155	551,155
TRANSFERS IN					
Interest	3,011	2,060	3,000	3,500	3,500
Hotel/Motel Bed Tax	2,961,652	3,011,684	3,305,660	3,470,944	3,470,944
TOTAL AVAILABLE FUNDS	2,964,663	3,013,744	3,308,660	3,474,444	3,474,444
EXPENSES					
Cultural Arts Contracts	3,062,150	2,669,160	2,643,213	3,663,155	3,685,155
Program Administration	0	11,932	11,932	15,000	15,000
Cultural Arts Master Plan	0	0	0	0	100,000
TOTAL EXPENSES	3,062,150	2,681,092	2,655,145	3,678,155	3,800,155
TRANSFERS OUT					
Support Services (Austin Music Network)	164,736	0	0	0	0
TOTAL TRANSFERS OUT	164,736	0	0	0	0
TOTAL REQUIREMENTS	3,226,886	2,681,092	2,655,145	3,678,155	3,800,155
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(262,223)	332,652	653,515	(203,711)	(325,711)
Adjustments to GAAP	(3,277)	0	0	0	0
TOTAL ENDING BALANCE	(102,360)	189,834	551,155	347,444	225,444
COMPONENTS OF ENDING BALANCE					
Reserve Requirement	(102,360)	189,834	330,866	347,444	225,444
Unreserved Requirement	0	0	220,289	0	0

NOTE: The Approved FY 2006 column includes a reserve of 6.5 percent of Hotel-Motel Bed Tax revenue, or $347,444.

DRAINAGE UTILITY FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	4,198,471	4,421,645	4,421,645	5,678,597	5,678,597
REVENUE					
Drainage Fee					
Residential	21,634,390	23,495,991	23,856,265	25,190,073	25,190,073
Commercial/City	15,947,601	18,926,260	19,756,244	22,781,291	22,781,291
Storm Sewer Discharge Permits	118,034	125,000	118,034	125,000	125,000
Underground Storage Permits	31,613	25,000	23,752	85,000	85,000
Development Fees	642,015	449,662	491,823	454,159	454,159
Monitoring and Maintenance	34,950	35,000	20,200	35,000	35,000
Maple Run	63,311	63,198	63,198	63,198	63,198
Interest Income	615,540	300,000	857,756	857,756	857,756
Property Sales	8,024	15,000	31,969	15,000	15,000
Miscellaneous	11,044	11,000	11,000	11,000	11,000
TOTAL REVENUE	39,106,522	43,446,111	45,230,241	49,617,477	49,617,477
TRANSFER IN GENERAL FUND	298,504	298,504	298,504	298,504	298,504
TOTAL AVAILABLE FUNDS	39,405,026	43,744,615	45,528,745	49,915,981	49,915,981
OPERATING REQUIREMENTS					
Creek Erosion Mitigation	565,771	627,394	545,792	534,784	568,395
Flood Hazard Mitigation	2,153,215	2,471,689	2,483,286	3,068,014	3,246,632
Infrastructure & Waterway Maint.	8,130,577	8,692,340	8,442,836	9,317,924	9,531,718
Land Develop. Rev. & Inspection	3,313,867	0	0	0	0
Master Planning	159,178	176,639	169,600	167,138	176,676
One Stop Shop	0	4,223,125	3,882,156	4,044,274	4,379,204
Support Services	2,622,015	2,341,150	2,285,435	2,963,763	2,607,410
Water Quality Protection	5,683,975	6,221,260	6,029,764	6,181,672	6,543,632
TOTAL OPERATING REQUIREMENTS	22,628,598	24,753,597	23,838,869	26,277,569	27,053,667
OTHER OPERATING REQUIREMENTS					
Bad Debt	537,919	647,192	647,192	606,506	606,506
Hazardous Materials Response	222,515	222,515	222,515	222,515	222,515
Information Systems Support	758,004	804,876	804,876	1,060,436	1,060,436
PARD Flood Control	68,024	85,000	85,000	85,000	85,000
Transfer to AE-Greenbuilder Prgm.	17,835	17,835	17,835	17,835	17,835
UCSO Billing Sup. & LIS Upgrade	467,220	752,918	752,918	824,740	824,740
UWO Law Water Quality	66,000	66,000	66,000	66,000	66,000
TOTAL OTHER OPERATING REQUIREMENTS	2,137,517	2,596,336	2,596,336	2,883,032	2,883,032

DRAINAGE UTILITY FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
TOTAL EXPENSES	24,766,115	27,349,933	26,435,205	29,160,601	29,936,699
TRANSFERS OUT					
Austin Water Utility	432,000	324,000	324,000	216,000	216,000
Environmental Remediation Fund	241,500	241,500	241,500	241,500	241,500
General Obligation Debt Service	1,265,699	1,285,123	1,280,465	1,278,170	1,278,170
Other Enterprise CIP	9,402,000	11,715,000	11,715,000	16,552,000	16,552,000
Radio Comm. Fund/Trunked Radio	22,544	38,999	38,999	42,644	42,644
Sustainability Fund	388,011	434,461	434,461	496,175	496,175
UWO Local Cntrl. Structural Match	500,616	400,000	400,000	400,000	400,000
TOTAL TRANSFERS OUT	12,252,370	14,439,083	14,434,425	19,226,489	19,226,489
OTHER REQUIREMENTS					
Accrued Payroll	50,506	66,000	108,000	85,000	85,000
Administrative Support - City-wide	1,879,280	2,254,000	2,254,000	1,997,471	1,997,471
Compensation Adjustment	0	36,152	36,152	1,501,512	750,414
Insurance - Fire/EC	0	3,783	3,783	3,429	3,429
Liability Reserve	23,000	37,000	37,000	90,000	90,000
Workers' Compensation	65,941	63,228	63,228	112,000	112,000
TOTAL OTHER REQUIREMENTS	2,018,727	2,460,163	2,502,163	3,789,412	3,038,314
TOTAL REQUIREMENTS	39,037,212	44,249,179	43,371,793	52,176,502	52,201,502
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	367,814	(504,564)	2,156,952	(2,260,521)	(2,285,521)
ADJUSTMENT TO GAAP	(144,640)	0	(900,000)	0	0
ENDING BALANCE	4,421,645	3,917,081	5,678,597	3,418,076	3,393,076

EMERGENCY MEDICAL SERVICES
TRAVIS COUNTY REIMBURSED FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	116,877	0	0	0	0
REVENUE					
Travis County Reimbursement	7,614,252	1,133,304	1,133,304	1,351,119	1,351,119
TOTAL REVENUE	7,614,252	1,133,304	1,133,304	1,351,119	1,351,119
EXPENSES					
Operations	7,293,626	1,133,304	1,133,304	1,351,119	1,351,119
Support Services	42,774	0	0	0	0
Training and Education	409,982	0	0	0	0
TOTAL EXPENSES	7,746,382	1,133,304	1,133,304	1,351,119	1,351,119
TOTAL REQUIREMENTS	7,746,382	1,133,304	1,133,304	1,351,119	1,351,119
EXCESS (DEFICIT) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS	(132,130)	0	0	0	0
Adjustment to GAAP	15,253	0	0	0	0
ENDING BALANCE	0	0	0	0	0

EMPLOYEE BENEFITS FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	6,932,486	6,654,417	8,945,912	14,874,717	14,874,717
REVENUE					
City Contributions	64,075,885	71,110,603	71,110,603	73,166,232	73,166,232
Employee Medical	11,639,717	12,876,132	12,989,793	13,549,488	13,549,488
Employee Dental	1,766,094	1,804,103	1,842,829	1,940,991	1,940,991
Employee Long Term Disability	1,553,563	1,781,705	1,667,117	1,925,419	1,925,419
Employee Supplemental Life	1,902,852	1,979,582	2,130,077	2,222,833	2,222,833
Employee PrePaid Legal	400,715	415,668	438,236	448,926	448,926
Retiree Medical	5,860,602	6,547,530	6,744,711	7,094,256	7,094,256
Retiree Dental	535,591	530,475	571,587	589,200	589,200
Cobra Contributions	394,247	464,433	345,699	493,419	493,419
TOTAL AVAILABLE FUNDS	88,129,266	97,510,231	97,840,652	101,430,764	101,430,764
REQUIREMENTS					
PPO Medical Claims Employees	28,888,925	31,614,387	28,594,053	32,488,947	32,488,947
PPO Prescriptions Employees	6,504,924	7,289,990	6,998,977	8,090,254	8,090,254
Dental Claims - Employees	4,493,045	4,544,895	4,516,867	5,671,503	5,671,503
Dental Premiums - Retirees	542,975	530,475	570,729	589,200	589,200
HMO Premiums	27,259,757	30,530,334	30,301,277	36,329,503	36,329,503
PPO Medical Plan - Retirees	8,654,942	10,396,562	9,298,509	12,030,640	12,030,640
Basic Life Insurance & AD&D	412,887	413,768	418,978	834,094	834,094
Life Insurance - Supp. & Dep	1,904,097	1,979,582	2,127,975	2,222,833	2,222,833
Stop Loss Premiums - Medical	312,577	423,196	378,449	418,205	418,205
Stop Loss - Reserve	0	2,200,000	0	2,700,000	2,700,000
Long Term Disability Premiums	1,555,995	1,781,705	1,666,189	1,925,419	1,925,419
Short Term Disability Premiums	408,718	465,085	411,173	410,908	410,908
Employee Assistance Program	150,576	170,000	162,011	170,000	170,000
Wellness Program	183,414	250,000	250,000	250,000	250,000
Child Care	589,947	600,000	600,000	600,000	600,000
Unemployment	284,473	350,000	350,000	350,000	350,000
PrePaid Legal	402,376	415,668	440,253	448,926	448,926
Administration and Other Fees	3,586,717	4,870,749	4,826,407	4,999,346	4,999,346
Claims Reserve	0	5,338,252	0	5,775,703	5,775,703
TOTAL REQUIREMENTS	86,136,345	104,164,648	91,911,847	116,305,481	116,305,481
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,992,921	(6,654,417)	5,928,805	(14,874,717)	(14,874,717)
Adjustments to GAAP	20,505	0	0	0	0
ENDING BALANCE	8,945,912	0	14,874,717	0	0

ENVIRONMENTAL REMEDIATION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	321,013	23,176	64,505	477,257	477,257
TRANSFERS IN					
Water Fund	120,750	120,750	120,750	120,750	120,750
Wastewater Fund	120,750	120,750	120,750	120,750	120,750
Solid Waste Services-Landfill Fund	241,500	276,076	276,076	241,500	241,500
Drainage Utility Fund	241,500	241,500	241,500	241,500	241,500
Investment Interest	5,735	6,000	7,500	7,500	7,500
TOTAL FUNDING SOURCES	730,235	765,076	766,576	732,000	732,000
EXPENSES					
Spills Response	8,405	50,000	50,000	50,000	50,000
TOTAL EXPENSES	8,405	50,000	50,000	50,000	50,000
TRANSFERS OUT					
Solid Waste Services CIP	978,338	0	0	0	0
Brownfields Revolving Loan Fund	0	78,329	78,329	78,329	78,329
GO Debt Service	0	738,252	225,495	612,894	612,894
TOTAL TRANSFERS OUT	978,338	816,581	303,824	691,223	691,223
TOTAL REQUIREMENTS	986,743	866,581	353,824	741,223	741,223
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(256,508)	(101,505)	412,752	(9,223)	(9,223)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	64,505	(78,329)	477,257	468,034	468,034

FLEET SERVICES FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	381,968	1,480,643	1,334,197	819,548	819,548
REVENUE					
Fleet Maintenance Revenue	17,186,617	17,000,000	17,377,865	18,162,667	18,162,667
Interlocal Maintenance Revenue	4,833	0	0	0	0
Fleet Service Fees	369	0	0	0	0
Fleet Scrap Sales	8,440	5,000	12,070	5,000	5,000
Auction Revenue	521,969	400,000	388,025	0	0
Rental Revenue	673,803	600,000	755,472	0	0
Fuel Revenue	7,197,020	7,494,000	7,535,265	10,135,992	10,135,992
Interest Earnings	102,435	150,000	149,985	150,000	150,000
Miscellaneous Revenue	61,487	0	0	0	0
TOTAL REVENUE	25,756,973	25,649,000	26,218,682	28,453,659	28,453,659
TRANSFERS IN					
General Fund	186,371	186,371	186,371	0	0
TOTAL TRANSFERS IN	186,371	186,371	186,371	0	0
TOTAL AVAILABLE FUNDS	25,943,344	25,835,371	26,405,053	28,453,659	28,453,659
EXPENSES					
Support Services	1,350,983	1,720,780	1,374,999	1,560,460	1,611,378
Vehicle Support Services	6,650,885	6,801,247	7,641,502	9,038,974	9,077,961
Service Centers	15,164,407	15,596,738	15,816,214	16,000,000	16,359,585
TOTAL EXPENSES	23,166,275	24,118,765	24,832,715	26,599,434	27,048,924
TRANSFERS OUT					
Workers' Compensation	597,489	578,878	578,878	379,000	379,000
Trunked Radio Allocation	5,248	9,079	9,079	9,930	9,930
Capital Improvements Program	0	500,000	500,000	500,000	500,000
G.O. Debt Service	946,845	495,808	494,905	493,250	493,250
Liability Reserve Fund	41,000	40,000	40,000	30,000	30,000
TOTAL TRANSFERS OUT	1,590,582	1,623,765	1,622,862	1,412,180	1,412,180
OTHER REQUIREMENTS					
Information Systems Fund	377,561	326,511	326,511	536,426	536,426
Accrued Payroll	10,250	41,000	74,000	54,000	54,000
Compensation Adjustment	0	23,409	23,409	502,593	183,042
Insurance - Bond/Theft	391	469	469	469	469
Insurance - Fire/EC	44,317	39,736	39,736	38,166	38,166
TOTAL OTHER REQUIREMENTS	432,519	431,125	464,125	1,131,654	812,103
TOTAL REQUIREMENTS	25,189,376	26,173,655	26,919,702	29,143,268	29,273,207
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	753,968	(338,284)	(514,649)	(689,609)	(819,548)
ADJUSTMENT TO GAAP	198,261	0	0	0	0
ENDING BALANCE	1,334,197	1,142,359	819,548	129,939	0

GENERAL OBLIGATION DEBT SERVICE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	12,810,924	11,899,575	11,522,958	12,146,077	12,146,077
REVENUE					
Property Tax Revenue					
Current	81,441,730	82,460,897	82,460,897	82,460,897	82,460,897
Delinquent	887,206	396,028	396,028	396,028	396,028
Penalty and Interest	522,982	440,000	440,000	440,000	440,000
Property Tax Requirement	82,851,918	83,296,925	83,296,925	83,296,925	83,296,925
Other Revenue					
CMTA Mobility	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Post Properties	77,000	77,000	77,000	77,000	77,000
Other Revenue	3,577,000	3,577,000	3,577,000	3,577,000	3,577,000
Interest on Investments	626,778	780,058	1,320,418	1,387,553	1,387,553
TOTAL REVENUE	87,055,696	87,653,983	88,194,343	88,261,478	88,261,478
TRANSFERS IN					
Austin Energy	522,397	563,608	560,711	428,543	428,543
Austin Water Utility	2,877,422	3,474,826	3,387,989	4,114,157	4,114,157
Aviation	200,490	129,329	128,767	47,979	47,979
Communication & Technology Mgmt.	123,896	2,029,767	2,029,767	3,968,652	3,968,652
Convention Center	863,610	2,219,945	1,325,116	2,092,452	2,092,452
EMS	53,099	117,495	117,495	119,486	119,486
Environmental Remediation	0	738,252	225,495	612,894	612,894
Financial Services	0	0	0	394,157	394,157
Fire	79,474	387,340	302,039	488,060	488,060
Fleet	946,845	495,808	494,905	493,250	493,250
Golf	892,433	689,842	687,067	1,032,352	1,032,352
Health & Human Services	229,795	469,425	434,159	467,502	467,502
MUD Surcharge	197,434	192,000	192,000	192,000	192,000
One Texas Center	983,374	1,224,799	1,224,799	1,226,774	1,226,774
Police	223,364	225,558	225,559	227,192	227,192
Solid Waste Services	2,345,994	2,670,588	2,617,979	2,967,291	2,967,291
Support Services	165,238	1,217,463	1,026,812	2,964,654	2,964,654
Transportation	137,014	244,529	198,560	604,428	604,428
Utility Customer Service Office	46,440	42,405	42,110	28,388	28,388
Watershed Protection	1,265,699	1,285,123	1,280,465	1,278,170	1,278,170
TOTAL TRANSFERS IN	12,154,018	18,418,102	16,501,794	23,748,381	23,748,381
TOTAL REVENUE & TRANSFERS IN	99,209,714	106,072,085	104,696,137	112,009,859	112,009,859

GENERAL OBLIGATION DEBT SERVICE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
REQUIREMENTS					
Principal	57,698,608	61,482,113	61,257,113	69,796,839	69,796,839
Interest Expense	42,903,568	45,695,259	42,800,905	43,227,880	43,227,880
Other	13,590	15,000	15,000	15,000	15,000
TOTAL REQUIREMENTS	100,615,766	107,192,372	104,073,018	113,039,719	113,039,719
ADJUSTMENT TO GAAP	118,086	0	0	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,287,966)	(1,120,287)	623,119	(1,029,860)	(1,029,860)
ENDING BALANCE	11,522,958	10,779,288	12,146,077	11,116,217	11,116,217

GOLF ENTERPRISE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	47,011	43,355	(113,003)	(17,110)	(17,110)
REVENUE					
Golf Fee Revenues	5,245,770	5,839,555	5,413,342	5,444,755	5,444,755
Interest Income	812	8,000	0	0	0
TOTAL AVAILABLE FUNDS	5,246,582	5,847,555	5,413,342	5,444,755	5,444,755
EXPENSES					
Golf	4,179,097	4,711,187	4,146,079	3,819,630	3,941,706
TOTAL EXPENSES	4,179,097	4,711,187	4,146,079	3,819,630	3,941,706
TRANSFERS OUT					
Aviation Operating	83,363	83,363	83,363	0	0
GO Debt Service	729,080	689,842	687,067	1,032,352	1,032,352
TOTAL TRANSFERS OUT	812,443	773,205	770,430	1,032,352	1,032,352
OTHER REQUIREMENTS					
Accrued Payroll	(9,441)	6,000	2,000	11,000	11,000
Compensation Adjustment	0	5,446	5,446	128,888	39,316
Administrative Support	335,386	303,435	303,435	292,553	292,553
Liability Reserve	3,000	3,000	3,000	3,000	3,000
Workers' Compensation	87,059	87,059	87,059	88,000	88,000
TOTAL OTHER REQUIREMENTS	416,004	404,940	400,940	523,441	433,869
TOTAL REQUIREMENTS	5,407,544	5,889,332	5,317,449	5,375,423	5,407,927
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(160,962)	(41,777)	95,893	69,332	36,828
Adjustments to GAAP	948	0	0	0	0
ENDING BALANCE	(113,003)	1,578	(17,110)	52,222	19,718

GOLF SURCHARGE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	585,873	445,873	426,616	326,616	326,616
REVENUE					
Green Fee Revenue	78,948	90,000	90,000	150,000	150,000
Interest Income	11,795	10,000	10,000	10,000	10,000
TOTAL AVAILABLE FUNDS	90,743	100,000	100,000	160,000	160,000
TRANSFERS OUT					
CIP	250,000	200,000	200,000	160,000	160,000
TOTAL REQUIREMENTS	250,000	200,000	200,000	160,000	160,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(159,257)	(100,000)	(100,000)	0	0
ENDING BALANCE	426,616	345,873	326,616	326,616	326,616

HEALTH AND HUMAN SERVICES DEPARTMENT
TRAVIS COUNTY REIMBURSED FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	225,909	225,909	540,868	540,868	540,868
REVENUE					
Health & Human Services	1,532,616	1,653,566	1,653,566	1,825,087	1,825,087
TOTAL AVAILABLE FUNDS	1,532,616	1,653,566	1,653,566	1,825,087	1,825,087
EXPENSES					
One Stop Shop	0	0	11,265	11,272	11,732
Animal Services	104,965	103,711	103,711	187,783	199,109
Communicable Disease	602,926	635,054	616,288	639,388	670,057
Environmental & Consumer Health	336,748	358,769	364,001	335,335	350,264
Youth Services	83,634	83,634	83,634	83,634	83,634
Health Promotion and Disease Prevention	190,292	231,733	233,733	230,492	237,100
Vital Records	37,327	36,811	37,311	38,943	41,661
Support Services	195,992	200,493	200,262	209,432	219,400
TOTAL OPERATING EXPENSES	1,551,884	1,650,205	1,650,205	1,736,279	1,812,957
OTHER REQUIREMENTS					
Compensation Adjustment	0	3,361	3,361	88,808	12,130
TOTAL OTHER REQUIREMENTS	0	3,361	3,361	88,808	12,130
TOTAL REQUIREMENTS	1,551,884	1,653,566	1,653,566	1,825,087	1,825,087
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(19,268)	0	0	0	0
Adjustment to GAAP	334,227	0	0	0	0
ENDING BALANCE	540,868	225,909	540,868	540,868	540,868

HOTEL/MOTEL OCCUPANCY TAX FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Penalties & Interest	24,488	32,356	34,236	35,948	35,948
Hotel/Motel Taxes	19,718,542	20,291,290	22,011,111	23,111,667	23,111,667
Hotel/Motel Taxes-Venue Fund	5,635,308	5,728,154	6,288,889	6,603,333	6,603,333
TOTAL REVENUE	25,378,338	26,051,800	28,334,236	29,750,948	29,750,948
TRANSFERS OUT					
Tourism and Promotion Fund	4,088,450	4,398,873	4,564,962	4,793,208	4,793,208
Convention Center Tax Fund	12,689,169	12,905,899	14,167,117	14,875,474	14,875,474
Cultural Arts Fund	2,961,652	3,011,684	3,305,660	3,470,944	3,470,944
Venue Project Fund	5,639,067	5,735,344	6,296,497	6,611,322	6,611,322
TOTAL TRANSFERS OUT	25,378,338	26,051,800	28,334,236	29,750,948	29,750,948
TOTAL REQUIREMENTS	25,378,338	26,051,800	28,334,236	29,750,948	29,750,948
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS	0	0	0	0	0
Adjustment to GAAP	6,834,633	0	0	0	0
Unavailable Resources (1)	(6,834,633)	0	0	0	0
ENDING BALANCE	0	0	0	0	0

(1) The City implemented GASB 33 in 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period.

HOTEL TAX REVENUE BOND REDEMPTION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	6,384,350	4,759,614	4,762,134	4,794,216	4,794,216
REVENUE					
Convention Center Tax Fund	3,562,742	3,561,870	3,561,486	2,648,597	2,648,597
Venue Fund	9,308,098	9,373,260	9,347,068	7,451,317	7,451,317
Interest Income	20,105	19,979	43,590	56,452	56,452
TOTAL REVENUE	12,890,945	12,955,109	12,952,144	10,156,366	10,156,366
TOTAL REVENUE AND TRANSFERS IN	12,890,945	12,955,109	12,952,144	10,156,366	10,156,366
REQUIREMENTS					
Principal	4,860,000	3,020,000	3,020,000	3,120,000	3,120,000
Interest Expense	9,646,690	9,897,659	9,897,659	9,732,034	9,732,034
Other	6,471	2,850	2,403	2,500	2,500
TOTAL REQUIREMENTS	14,513,161	12,920,509	12,920,062	12,854,534	12,854,534
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	(1,622,216)	34,600	32,082	(2,698,168)	(2,698,168)
ENDING BALANCE	4,762,134	4,794,214	4,794,216	2,096,048	2,096,048

HOUSING TRUST FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	1,304,605	130,979	1,501,595	113,229	113,229
TRANSFERS IN					
Sustainability Fund	800,000	1,000,000	1,000,000	1,000,000	1,000,000
Restitution	95,616	0	11,482	0	0
Interest Earnings	20,131	12,500	12,500	30,000	30,000
TOTAL TRANSFERS IN	915,747	1,012,500	1,023,982	1,030,000	1,030,000
TOTAL AVAILABLE FUNDS	915,747	1,012,500	1,023,982	1,030,000	1,030,000
TRANSFERS OUT					
Austin Housing Finance Corporation					
Rental Housing Development	545,603	943,479	1,747,876	968,229	968,229
Acquisition and Development	0	0	100,000	0	0
Tenant Based Rental Assistance	147,639	175,000	177,361	175,000	175,000
Loan Guarantee	0	0	300,000	0	0
Material Rebate	25,515	25,000	87,111	0	0
TOTAL TRANSFERS OUT	718,757	1,143,479	2,412,348	1,143,229	1,143,229
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	196,990	(130,979)	(1,388,366)	(113,229)	(113,229)
Adjustment to GAAP	0	0	0	0	0
ENDING BALANCE	1,501,595	0	113,229	0	0

HUD SECTION 108 DEBT SERVICE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
CDBG	1,890,965	1,594,765	1,570,765	1,676,890	1,676,890
NHCDO	0	371,386	371,386	373,397	373,397
TOTAL REVENUE	1,890,965	1,966,151	1,942,151	2,050,287	2,050,287
TOTAL REVENUE AND TRANSFERS IN	1,890,965	1,966,151	1,942,151	2,050,287	2,050,287
REQUIREMENTS					
Principal	840,000	905,000	905,000	970,000	970,000
Interest Expense	1,050,965	1,017,606	1,017,606	1,050,242	1,050,242
Other	0	43,545	19,545	30,045	30,045
TOTAL REQUIREMENTS	1,890,965	1,966,151	1,942,151	2,050,287	2,050,287
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

HURRICANE KATRINA DISASTER RELIEF FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Donations	0	0	0	0	400,000
TOTAL AVAILABLE FUNDS	0	0	0	0	400,000
EXPENSES					
Social Services-Basic Needs	0	0	0	0	400,000
TOTAL REQUIREMENTS	0	0	0	0	400,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

IH-35 PARKING PROGRAM FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	123,030	232,030	232,030
REVENUE					
Operating Income	197,231	200,000	196,200	200,000	200,000
Interest	719	0	3,800	4,000	4,000
TOTAL REVENUE	197,950	200,000	200,000	204,000	204,000
REQUIREMENTS					
Operating Requirements	74,920	200,000	91,000	400,000	400,000
TOTAL REQUIREMENTS	74,920	200,000	91,000	400,000	400,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	123,030	0	109,000	(196,000)	(196,000)
ENDING BALANCE	123,030	0	232,030	36,030	36,030

LIABILITY RESERVE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	(6,609,372)	(1,609,371)	(1,727,025)	(1,727,025)	(1,727,025)
TRANSFERS IN					
General Fund	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Support Services Fund	72,000	72,000	72,000	65,000	65,000
Aviation Airport Fund	10,000	10,000	10,000	10,000	10,000
Convention Center Fund	10,000	10,000	10,000	10,000	10,000
Watershed Prot. Drainage Utility Fund	23,000	37,000	2,637,000	90,000	90,000
Austin Energy Electric Utility Fund	677,000	650,000	650,000	615,000	615,000
PARD - Golf Fund	3,000	3,000	3,000	3,000	3,000
PARD - Recreation Fund	1,000	1,000	1,000	1,000	1,000
Solid Waste Services Fund	192,000	192,000	192,000	195,000	195,000
Public Works Transportation Fund	60,000	75,000	2,775,000	200,000	200,000
Austin Water Utility - Water Fund	457,000	439,000	439,000	365,000	365,000
Austin Water Utility - Wastewater Fund	375,000	386,000	386,000	325,000	325,000
Fleet Maintenance Fund	41,000	40,000	40,000	30,000	30,000
Wireless Fund	1,000	1,000	1,000	1,000	1,000
Comm. & Technology Mgmt. Fund	6,000	6,000	6,000	6,000	6,000
Community Care FQHC Fund	6,000	7,000	7,000	7,000	7,000
Pub. Wks. Cap. Projects Mgmt. Fund	6,000	6,000	6,000	6,000	6,000
CTECC Fund	0	0	0	1,000	1,000
Neighbor. Housing and Comm. Dev.	60,000	65,000	65,000	70,000	70,000
GO Bond Proceeds	5,355,000	0	0	0	0
TOTAL AVAILABLE FUNDS	9,855,000	4,500,000	9,800,000	4,500,000	4,500,000
EXPENSES					
Claims	3,656,956	4,500,000	9,800,000	4,500,000	4,500,000
Encumbrances (Claims)	838,741	0	0	0	0
TOTAL REQUIREMENTS	4,495,697	4,500,000	9,800,000	4,500,000	4,500,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	5,359,303	0	0	0	0
Adjustment to GAAP	(476,956)	0	0	0	0
ENDING BALANCE	(1,727,025)	(1,609,371)	(1,727,025)	(1,727,025)	(1,727,025)

MUELLER DEVELOPMENT FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Operating Income	0	0	0	458,334	458,334
TOTAL REVENUE	0	0	0	458,334	458,334
REQUIREMENTS					
Operating Expenses	0	0	0	458,334	458,334
TOTAL REQUIREMENTS	0	0	0	458,334	458,334
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

MUELLER AIRPORT DISPOSITION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	1,723,417	1,437,417	1,968,978	1,371,978	1,371,978
EXPENSES					
Operating Expenses	198,171	608,000	597,000	600,000	600,000
TOTAL REQUIREMENTS	198,171	608,000	597,000	600,000	600,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(198,171)	(608,000)	(597,000)	(600,000)	(600,000)
Adjustment to GAAP	443,732	0	0	0	0
ENDING BALANCE	1,968,978	829,417	1,371,978	771,978	771,978

MUNICIPAL COURT BUILDING SECURITY FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	132,968	126,388	164,709	162,759	162,759
REVENUES					
Court Special Expense Fees	438,142	413,579	450,000	440,000	440,000
Investment Interest	2,562	7,238	3,400	2,500	2,500
TOTAL REVENUE	440,704	420,817	453,400	442,500	442,500
EXPENSES					
Security	406,806	454,737	454,737	470,190	470,190
TOTAL EXPENSES	406,806	454,737	454,737	470,190	470,190
OTHER REQUIREMENTS					
Accrued Payroll	4,008	0	0	0	0
Compensation Adjustment	0	613	613	0	0
TOTAL OTHER REQUIREMENTS	4,008	613	613	0	0
TOTAL REQUIREMENTS	410,814	455,350	455,350	470,190	470,190
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	29,890	(34,533)	(1,950)	(27,690)	(27,690)
Adjustment to GAAP	1,851	0	0	0	0
ENDING BALANCE	164,709	91,855	162,759	135,069	135,069

MUNICIPAL COURT TECHNOLOGY FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	1,697,454	48,464	246,448	380,238	380,238
REVENUES					
Court Special Expense Fees	577,740	551,439	615,000	605,000	605,000
Interest	30,976	9,650	25,000	20,000	20,000
TOTAL REVENUE	608,716	561,089	640,000	625,000	625,000
EXPENSES					
PCSS Court Records Sys. Upgrade & Enhancements	0	60,000	30,000	30,000	30,000
Document Imaging	0	75,000	37,500	37,500	37,500
Replacement / Upgrade PC Workstation Equipment	1,815,704	100,000	130,925	283,600	283,600
Court Systems Upgrade & Support	244,938	300,000	307,785	387,200	387,200
TOTAL EXPENSES	2,060,642	535,000	506,210	738,300	738,300
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,451,926)	26,089	133,790	(113,300)	(113,300)
Adjustment to GAAP	920	0	0	0	0
ENDING BALANCE	246,448	74,553	380,238	266,938	266,938

NEIGHBORHOOD HOUSING & COMMUNITY DEVELOPMENT

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	949,309	0	539,511	75,175	75,175
REVENUE					
Interest Income	31,298	13,947	13,947	38,414	38,414
TOTAL REVENUE	31,298	13,947	13,947	38,414	38,414
TRANSFERS IN					
General Fund	1,165,450	1,115,756	1,115,756	1,280,482	1,280,482
TOTAL TRANSFERS IN	1,165,450	1,115,756	1,115,756	1,280,482	1,280,482
TOTAL AVAILABLE FUNDS	1,196,748	1,129,703	1,129,703	1,318,896	1,318,896
EXPENSES					
Support Services	1,341,643	705,658	1,159,423	907,242	898,887
S.M.A.R.T Housing	149,556	269,093	269,093	304,145	316,307
Compensation Adjustment	0	527	527	12,689	8,882
TOTAL EXPENSES	1,491,199	975,278	1,429,043	1,224,076	1,224,076
TRANSFERS & OTHER REQUIREMENTS					
Liability Reserve	60,000	65,000	65,000	70,000	70,000
Accrued Payroll	1,825	1,000	1,000	1,000	1,000
Austin Energy	88,425	88,425	98,996	98,995	98,995
TOTAL TRANSFERS & OTHER REQUIREMENTS	150,250	154,425	164,996	169,995	169,995
TOTAL REQUIREMENTS	1,641,449	1,129,703	1,594,039	1,394,071	1,394,071
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(444,701)	0	(464,336)	(75,175)	(75,175)
Adjustment to GAAP	34,903	0	0	0	0
ENDING BALANCE	539,511	0	75,175	0	0

ONE TEXAS CENTER FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	1,543,712	406,612	(195,993)	(1,301,133)	(1,301,133)
REVENUE					
Operating Income	1,448,762	1,434,979	1,418,475	1,832,551	1,832,551
TOTAL REVENUE	1,448,762	1,434,979	1,418,475	1,832,551	1,832,551
REQUIREMENTS					
Building Renovations	2,205,093	2,595,000	1,298,816	0	0
Transfer to GO Debt Service	983,374	1,224,799	1,224,799	1,226,774	1,226,774
TOTAL REQUIREMENTS	3,188,467	3,819,799	2,523,615	1,226,774	1,226,774
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,739,705)	(2,384,820)	(1,105,140)	605,777	605,777
ENDING BALANCE	(195,993)	(1,978,208)	(1,301,133)	(695,356)	(695,356)

PALMER EVENTS CENTER (PEC) COMBINED FUNDS

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	2,350,872	1,730,353	2,786,388	3,244,789	3,244,789
REVENUE					
Car rental tax revenue	4,368,077	4,528,430	4,804,808	4,948,952	4,948,952
Car rental tax revenue (1)	95,128	0	0	0	
Parking Garage Revenue	406,988	467,000	419,479	401,150	401,150
Facility Revenue	858,248	778,172	853,172	804,018	804,018
Contractor Revenue	663,158	471,316	764,613	611,705	611,705
Interest Earnings	48,245	50,000	50,000	50,000	50,000
TOTAL REVENUE	6,439,844	6,294,918	6,892,072	6,815,825	6,815,825
EXPENSES					
Event Operations	2,099,843	2,714,023	2,294,023	3,025,653	3,122,943
Contractor Expenses	305,740	373,007	424,522	472,684	472,684
Support Services	392,534	588,862	588,862	645,269	645,269
TOTAL EXPENSES	2,798,117	3,675,892	3,307,407	4,143,606	4,240,896
TRANSFERS OUT					
Town Lake Park Venue Project Bond Redemption Fund	2,866,780	3,029,084	2,856,613	2,755,726	2,755,726
TOTAL TRANSFERS OUT	2,866,780	3,029,084	2,856,613	2,755,726	2,755,726
OTHER REQUIREMENTS					
Compensation Adjustments	0	2,559	2,559	100,443	5,509
Accrued Payroll	983	0	(2,000)	6,000	6,000
Administrative Support	223,580	240,270	240,270	236,257	236,257
Workers Compensation	23,134	27,022	27,022	22,990	22,990
Liability Reserve	1,800	1,800	1,800	1,900	1,900
TOTAL OTHER REQUIREMENTS	249,497	271,651	269,651	367,590	272,656
TOTAL REQUIREMENTS	5,914,394	6,976,627	6,433,671	7,266,922	7,269,278
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS	525,450	(681,709)	458,401	(451,097)	(453,453)
Adjustment to GAAP	5,194	0	0	0	0
Unavailable Resources	(95,128)	0	0	0	0
ENDING BALANCE	2,786,388	1,048,644	3,244,789	2,793,692	2,791,336
COMPONENTS OF ENDING BALANCE					
Reserved Ending Balance	370,017	648,644	577,715	817,955	817,955
Unreserved Ending Balance	2,016,371	0	2,067,074	1,175,737	1,173,381
Restricted for Repair and Replacements	400,000	400,000	600,000	800,000	800,000

(1) The City implemented GASB 33 in 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period. Car rental tax revenues excluding the GASB 33 adjustment was $4,368,077.

PALMER EVENTS CENTER GARAGE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	(4,303)	0	(2,422)	0	0
REVENUE					
Parking garage revenue	406,988	467,000	419,479	401,150	401,150
TOTAL REVENUE	406,988	467,000	419,479	401,150	401,150
TRANSFERS IN					
TLP Venue Project Fund	497,397	347,880	287,880	352,583	370,827
TOTAL TRANSFERS IN	497,397	347,880	287,880	352,583	370,827
TOTAL AVAILABLE FUNDS	904,385	814,880	707,359	753,733	771,977
EXPENSES					
Event Operations	274,637	347,880	287,880	352,583	370,827
TOTAL EXPENSES	274,637	347,880	287,880	352,583	370,827
TRANSFERS OUT					
PEC Operating Fund	585,129	421,480	373,537	326,239	342,127
TOTAL TRANSFERS OUT	585,129	421,480	373,537	326,239	342,127
OTHER REQUIREMENTS					
Compensation Adjustments	0	701	701	18,945	3,057
Accrued Payroll	1,971	0	(2,000)	1,000	1,000
Administrative Support	37,263	40,045	40,045	49,738	49,738
Workers Compensation	3,474	4,504	4,504	4,828	4,828
Liability Reserve	270	270	270	400	400
TOTAL OTHER REQUIREMENTS	42,978	45,520	43,520	74,911	59,023
TOTAL REQUIREMENTS	902,744	814,880	704,937	753,733	771,977
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,641	0	2,422	0	0
Adjustment to GAAP	240	0	0	0	0
ENDING BALANCE	(2,422)	0	0	0	0

PALMER EVENTS CENTER OPERATING FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	2,355,175	1,730,353	2,788,810	3,244,789	3,244,789
REVENUE					
Interest earnings	32,599	34,000	34,000	34,000	34,000
TOTAL REVENUE	32,599	34,000	34,000	34,000	34,000
TRANSFERS IN					
TLP Venue Project Fund	1,019,546	1,160,466	1,669,315	1,849,643	1,831,399
PEC Garage Fund	585,129	421,480	373,537	326,239	342,127
PEC Revenue Fund	1,215,666	883,481	1,200,263	950,039	950,039
TOTAL TRANSFERS IN	2,820,341	2,465,427	3,243,115	3,125,921	3,123,565
TOTAL AVAILABLE FUNDS	2,852,940	2,499,427	3,277,115	3,159,921	3,157,565
EXPENSES					
Event Operations	1,825,206	2,366,143	2,006,143	2,673,070	2,752,116
Support Services	392,534	588,862	588,862	645,269	645,269
TOTAL EXPENSES	2,217,740	2,955,005	2,595,005	3,318,339	3,397,385
OTHER REQUIREMENTS					
Compensation Adjustments	0	1,858	1,858	81,498	2,452
Accrued Payroll	(988)	0	0	5,000	5,000
Administrative Support	186,317	200,225	200,225	186,519	186,519
Workers Compensation	19,660	22,518	22,518	18,162	18,162
Liability Reserve	1,530	1,530	1,530	1,500	1,500
TOTAL OTHER REQUIREMENTS	206,519	226,131	226,131	292,679	213,633
TOTAL REQUIREMENTS	2,424,259	3,181,136	2,821,136	3,611,018	3,611,018
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	428,681	(681,709)	455,979	(451,097)	(453,453)
Adjustment to GAAP	4,954	0	0	0	0
ENDING BALANCE	2,788,810	1,048,644	3,244,789	2,793,692	2,791,336
COMPONENTS OF ENDING BALANCE					
Reserved Ending Balance	370,017	648,644	577,715	817,955	817,955
Unreserved Ending Balance	2,018,793	0	2,067,074	1,175,737	1,173,381
Restricted for Repair and Replacements	400,000	400,000	600,000	800,000	800,000

PALMER EVENTS CENTER REVENUE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Facility Revenue	858,248	778,172	853,172	804,018	804,018
Contractor Revenue	663,158	471,316	764,613	611,705	611,705
Interest Earnings	0	7,000	7,000	7,000	7,000
TOTAL REVENUE	1,521,406	1,256,488	1,624,785	1,422,723	1,422,723
EXPENSES					
Contractor Expenses	305,740	373,007	424,522	472,684	472,684
TOTAL EXPENSES	305,740	373,007	424,522	472,684	472,684
TRANSFERS OUT					
PEC Operating Fund	1,215,666	883,481	1,200,263	950,039	950,039
TOTAL TRANSFERS OUT	1,215,666	883,481	1,200,263	950,039	950,039
TOTAL REQUIREMENTS	1,521,406	1,256,488	1,624,785	1,422,723	1,422,723
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

PARKS SAFETY ASSET FORFEITURE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	1,525	1,550	1,551	1,576	1,576
REVENUE					
Forfeitures	0	0	0	0	0
Interest	26	25	25	0	0
TOTAL AVAILABLE FUNDS	26	25	25	0	0
EXPENSES					
Public Safety	0	1,575	0	1,576	1,576
TOTAL REQUIREMENTS	0	1,575	0	1,576	1,576
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	26	(1,550)	25	(1,576)	(1,576)
ENDING BALANCE	1,551	0	1,576	0	0

POLICE FEDERAL ASSET FORFEITURE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	782,336	1,502,320	1,574,863	552,863	552,863
REVENUE					
Forfeitures	1,475,809	350,000	375,000	350,000	350,000
Interest Earned	14,538	10,000	23,000	20,000	20,000
Liquidation of Assets	0	4,000	5,000	4,000	4,000
TOTAL REVENUE	1,490,347	364,000	403,000	374,000	374,000
TOTAL AVAILABLE FUNDS	1,490,347	364,000	403,000	374,000	374,000
EXPENSES					
Salaries/Overtime	51,995	250,000	175,000	175,000	175,000
Contractural	116,389	175,000	65,000	135,000	135,000
Employee Training/Travel	190,234	150,000	200,000	175,000	175,000
Commodities	66,132	175,000	225,000	115,000	115,000
Capital Outlay	274,651	1,083,000	760,000	325,000	325,000
TOTAL EXPENSES	699,401	1,833,000	1,425,000	925,000	925,000
TOTAL REQUIREMENTS	699,401	1,833,000	1,425,000	925,000	925,000
EXCESS/(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	790,946	(1,469,000)	(1,022,000)	(551,000)	(551,000)
Adjustment to GAAP	1,581	0	0	0	0
ENDING BALANCE	1,574,863	33,320	552,863	1,863	1,863

POLICE STATE ASSET FORFEITURE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	391,445	631,031	371,192	163,692	163,692
REVENUE					
Forfeitures	91,863	200,000	125,000	110,000	110,000
Interest Earned	9,566	10,000	10,000	7,500	7,500
Liquidation of Assets	10,340	15,000	15,000	15,000	15,000
TOTAL REVENUE	111,769	225,000	150,000	132,500	132,500
TOTAL AVAILABLE FUNDS	111,769	225,000	150,000	132,500	132,500
EXPENSES					
Contractural	8,839	25,000	15,000	25,000	25,000
Employee Training/Travel	14,048	25,000	7,500	25,000	25,000
Commodities	109,409	150,000	81,000	125,000	125,000
Capital Outlay	0	300,000	254,000	100,000	100,000
TOTAL EXPENSES	132,296	500,000	357,500	275,000	275,000
TOTAL REQUIREMENTS	132,296	500,000	357,500	275,000	275,000
EXCESS/(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(20,527)	(275,000)	(207,500)	(142,500)	(142,500)
ADJUSTMENT TO GAAP	274	0	0	0	0
ENDING BALANCE	371,192	356,031	163,692	21,192	21,192

PUBLIC WORKS CAPITAL PROJECTS MANAGEMENT FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	4,691,609	4,314,666	6,337,600	2,903,046	2,903,046
REVENUE					
CIP/Enterprise Project Charges	13,694,707	13,620,000	14,003,300	16,035,000	16,035,000
Real Estate Fees	409,514	216,125	241,500	193,000	193,000
Interest Income/Other	92,491	83,000	120,400	84,000	84,000
Utility Cut Permit	620,178	0	0	0	0
Subdivision Construction Inspection	2,217,152	0	0	0	0
Utility Subdivision CIP	850,000	0	0	0	0
TOTAL REVENUE	17,884,042	13,919,125	14,365,200	16,312,000	16,312,000
TRANSFERS IN					
General Fund Transfer	1,755,530	1,113,442	1,113,442	1,113,442	1,113,442
Transportation Fund Transfer	200,000	200,000	200,000	200,000	200,000
TOTAL TRANSFERS IN	1,955,530	1,313,442	1,313,442	1,313,442	1,313,442
TOTAL AVAILABLE FUNDS	19,839,572	15,232,567	15,678,642	17,625,442	17,625,442
EXPENDITURES					
Capital Projects Delivery	11,309,759	12,566,476	12,381,037	13,942,050	14,424,297
Regulations, Standards & Enforcement	2,434,597	377,228	230,434	361,148	375,108
Leasing and Property Management	279,477	363,442	361,501	400,069	417,746
ROW Management	1,281,062	0	0	0	0
Support Services	1,170,217	1,621,447	1,609,767	1,800,465	1,858,119
TOTAL EXPENDITURES	16,475,112	14,928,593	14,582,739	16,503,732	17,075,270
OTHER REQUIREMENTS					
Workers Compensation	14,819	30,419	30,419	42,000	42,000
Liability Reserve	6,000	6,000	6,000	6,000	6,000
Administrative Support - City	912,466	1,087,717	1,087,717	1,173,347	1,173,347
Communications Tech. Mgmt	669,585	382,620	382,620	429,406	429,406
Trunked Radio	11,451	19,809	19,809	21,659	21,659
Accrued Payroll	44,813	50,692	0	64,000	64,000
Transfer to GGCIP (MACC)	0	1,800,000	1,800,000	0	0
Transfer to PARD CIP	0	475,000	475,000	0	0
Compensation Adjustments	0	28,892	28,892	1,164,574	593,036
Transfer to PW CIP	0	700,000	700,000	845,000	845,000
TOTAL OTHER REQUIREMENTS	1,659,134	4,581,149	4,530,457	3,745,986	3,174,448
TOTAL REQUIREMENTS	18,134,246	19,509,742	19,113,196	20,249,718	20,249,718
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,705,326	(4,277,175)	(3,434,554)	(2,624,276)	(2,624,276)
Adjustment to GAAP	(59,335)	0	0	0	0
ENDING BALANCE	6,337,600	37,491	2,903,046	278,770	278,770

PUBLIC WORKS CHILD SAFETY FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	467,876	361,146	358,760	218,313	218,313
REVENUE					
Traffic Violations - City	640,170	700,000	675,731	695,000	695,000
Vehicle Registration Fees - County	727,140	718,000	728,000	718,000	718,000
Interest Income	6,472	7,100	7,799	7,100	7,100
TOTAL REVENUE	1,373,782	1,425,100	1,411,530	1,420,100	1,420,100
EXPENDITURES					
Child Safety	1,441,275	1,533,487	1,514,206	1,548,745	1,562,538
TOTAL EXPENDITURES	1,441,275	1,533,487	1,514,206	1,548,745	1,562,538
OTHER REQUIREMENTS					
Compensation Adjustments	0	329	329	14,122	329
Administrative Support - Public Works	37,442	37,442	37,442	37,442	37,442
Accrued Payroll	5,870	6,000	0	4,000	4,000
TOTAL OTHER REQUIREMENTS	43,312	43,771	37,771	55,564	41,771
TOTAL REQUIREMENTS	1,484,587	1,577,258	1,551,977	1,604,309	1,604,309
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER REQUIREMENTS	(110,805)	(152,158)	(140,447)	(184,209)	(184,209)
Adjustment to GAAP	1,689	0	0	0	0
ENDING BALANCE	358,760	208,988	218,313	34,104	34,104

PUBLIC WORKS TRANSPORTATION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	3,024,960	3,381,525	4,155,772	3,440,756	3,440,756
REVENUE					
Transportation Fund					
Residential	9,737,668	9,900,000	10,195,000	10,350,000	10,350,000
Commercial	8,946,461	9,200,000	9,370,000	9,580,000	9,580,000
Utility Cut Cost Recovery	3,615,854	3,000,000	3,000,000	3,850,000	3,850,000
Parking Meters	0	2,350,000	2,400,000	2,400,000	2,400,000
Taxicabs, Chauffeurs & Limousines	0	290,000	296,000	290,000	290,000
Property Sales	171,727	125,000	50,000	75,000	75,000
Interest Income and Other	105,340	270,000	475,000	270,000	270,000
TOTAL REVENUE	22,577,050	25,135,000	25,786,000	26,815,000	26,815,000
TRANSFERS IN					
Transfer from General Fund	0	3,672,371	3,672,371	3,672,371	3,672,371
TOTAL TRANSFERS IN	0	3,672,371	3,672,371	3,672,371	3,672,371
TOTAL AVAILABLE FUNDS	22,577,050	28,807,371	29,458,371	30,487,371	30,487,371
OPERATING REQUIREMENTS					
Public Works					
Street Preventive Maintenance	8,707,627	9,135,022	8,498,660	9,490,689	9,667,391
Street Repair	6,235,817	6,827,070	6,742,424	5,666,271	5,875,037
Bridge Repair and Maintenance	554,612	725,000	221,794	725,000	725,000
Concrete Repair and Construction	594,733	502,418	421,209	372,320	422,130
Traffic Control	1,278,554	4,109,626	4,065,150	4,437,018	4,578,883
Transportation Enhancement	0	2,743,256	2,864,516	3,016,728	3,180,127
One Stop Shop	0	166,987	65,452	55,753	58,038
Support Services	269,861	665,917	656,599	1,178,784	1,201,356
TOTAL OPERATING REQUIREMENTS	17,641,204	24,875,296	23,535,804	24,942,563	25,707,962
TRANSFERS OUT					
General Obligation Debt Service	137,014	244,529	198,560	604,428	604,428
Sustainability Fund	208,773	223,250	223,250	268,150	268,150
Austin Water Utility	200,485	416,161	416,161	300,582	300,582
Transportation CIP	0	900,000	900,000	500,000	500,000
Great Streets CIP	0	493,938	482,400	482,400	482,400
Capital Projects Mgmt. Fund	200,000	200,000	200,000	200,000	200,000
TOTAL TRANSFERS OUT	746,272	2,477,878	2,420,371	2,355,560	2,355,560

PUBLIC WORKS TRANSPORTATION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
OTHER REQUIREMENTS					
Workers Compensation	434,912	511,400	511,400	445,000	445,000
Liability Reserve	60,000	75,000	75,000	200,000	200,000
Property Insurance	0	12,213	12,213	15,950	15,950
Administrative Support - City	1,406,288	1,504,701	1,504,701	1,758,493	1,758,493
UCSO Billing Support	323,409	590,111	590,111	603,001	603,001
Communications Tech. Mgmt	244,992	459,343	459,343	754,909	754,909
Accrued Payroll	26,943	57,553	264,000	80,000	80,000
Compensation Adjustments	0	33,796	33,796	1,137,794	384,895
Trunked Radio	38,527	66,648	66,648	72,879	72,879
TOTAL OTHER REQUIREMENTS	2,535,071	3,310,765	3,517,212	5,068,026	4,315,127
TOTAL REQUIREMENTS	20,922,547	30,663,939	29,473,387	32,366,149	32,378,649
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,654,503	(1,856,568)	(15,016)	(1,878,778)	(1,891,278)
Adjustment to GAAP	(523,691)	0	(700,000)	0	0
ENDING BALANCE	4,155,772	1,524,957	3,440,756	1,561,978	1,549,478

RECREATION PROGRAMS ENTERPRISE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	9,761	1,346	29,649	125,191	125,191
REVENUE					
Fee Revenue	2,907,425	3,083,470	3,021,977	3,192,320	3,192,320
Interest Income	2,866	0	0	0	0
TOTAL AVAILABLE FUNDS	2,910,291	3,083,470	3,021,977	3,192,320	3,192,320
EXPENSES					
Sports Management	276,287	329,588	330,838	330,930	334,035
Cultural Arts Services	419,114	461,218	414,152	613,606	617,417
Natural Resources	456,958	427,270	385,536	403,395	414,290
Community Services	1,582,274	1,631,038	1,635,651	1,601,307	1,611,287
TOTAL EXPENSES	2,734,633	2,849,114	2,766,177	2,949,238	2,977,029
OTHER REQUIREMENTS					
Accrued Payroll	4,549	6,000	17,000	9,000	9,000
Administrative Support	124,665	117,813	117,813	89,952	89,952
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Workers' Compensation	30,011	23,310	23,310	23,000	23,000
Compensation Adjustment	0	1,135	1,135	28,926	9,382
TOTAL OTHER REQUIREMENTS	160,225	149,258	160,258	151,878	132,334
TOTAL REQUIREMENTS	2,894,858	2,998,372	2,926,435	3,101,116	3,109,363
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	15,433	85,098	95,542	91,204	82,957
Adjustments to GAAP	4,455	0	0	0	0
ENDING BALANCE	29,649	86,444	125,191	216,395	208,148

REPAIR AND REPLACEMENT FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	20,000,000	12,350,000	12,350,000	32,350,000	32,350,000
TRANSFERS IN					
Transfer in from Austin Energy	0	20,000,000	20,000,000	13,209,071	13,209,071
TOTAL AVAILABLE FUNDS	0	20,000,000	20,000,000	13,209,071	13,209,071
TRANSFERS OUT					
Transfer to Austin Energy Operating Fund	7,650,000	0	0	0	0
TOTAL TRANSFERS OUT	7,650,000	0	0	0	0
TOTAL REQUIREMENTS	7,650,000	0	0	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(7,650,000)	20,000,000	20,000,000	13,209,071	13,209,071
ENDING BALANCE	12,350,000	32,350,000	32,350,000	45,559,071	45,559,071

SOFTBALL ENTERPRISE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	32,461	21,473	(26,434)	29,538	29,538
REVENUE					
Softball Enterprise Fee Revenues	802,198	838,200	841,700	810,000	810,000
Interest Income	327	0	0	0	0
TOTAL AVAILABLE FUNDS	802,525	838,200	841,700	810,000	810,000
EXPENSES					
Sports Management	805,476	794,573	732,807	773,004	789,079
TOTAL EXPENSES	805,476	794,573	732,807	773,004	789,079
OTHER REQUIREMENTS					
Accrued Payroll	2,029	1,000	2,000	2,000	2,000
Administrative Support	42,769	33,095	33,095	33,133	33,133
Workers' Compensation	10,656	17,325	17,325	11,000	11,000
Compensation Adjustment	0	501	501	16,576	3,741
TOTAL OTHER REQUIREMENTS	55,454	51,921	52,921	62,709	49,874
TOTAL REQUIREMENTS	860,930	846,494	785,728	835,713	838,953
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(58,405)	(8,294)	55,972	(25,713)	(28,953)
Adjustments to GAAP	(490)	0	0	0	0
ENDING BALANCE	(26,434)	13,179	29,538	3,825	585

SOLID WASTE SERVICES FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	8,555,338	10,438,062	13,554,361	10,842,567	10,842,567
REVENUE					
Residential	26,495,330	26,872,150	27,288,330	27,373,129	27,373,129
Extra Stickers and Carts	674,123	515,000	571,556	600,000	600,000
Commercial	1,518,707	1,472,522	1,557,131	1,487,247	1,487,247
Anti-Litter	10,150,775	10,418,000	10,418,000	10,696,983	10,696,983
CESQG	73,607	90,720	90,720	91,627	91,627
Recycling	1,612,620	1,250,000	1,532,123	1,262,500	1,262,500
MRF Processing Revenue	246,655	150,000	260,334	151,500	151,500
New Services Fees	723,830	618,000	746,345	625,849	625,849
Other	168,976	170,000	285,000	171,700	171,700
Auction Sales	117,149	35,000	72,924	35,000	35,000
Code Compliance	389,018	566,411	566,411	573,604	573,604
Travis County	84,790	84,000	84,000	84,000	84,000
TOTAL REVENUE	42,255,580	42,241,803	43,472,874	43,153,139	43,153,139
TRANSFERS IN					
General Fund	477,864	968,888	968,888	1,300,880	968,888
TOTAL TRANSFERS IN	477,864	968,888	968,888	1,300,880	968,888
TOTAL AVAILABLE FUNDS	42,733,444	43,210,691	44,441,762	44,454,019	44,122,027
EXPENSES					
Code Compliance	1,254,150	3,268,039	3,230,207	4,814,275	4,618,118
Customer Services	582,947	614,188	614,327	751,701	786,145
Waste Diversion	1,730,568	2,202,107	2,197,577	2,402,387	2,457,709
Litter Abatement	3,225,098	3,998,196	3,982,625	4,355,887	4,498,624
Pay As You Throw (PAYT)	18,264,222	20,605,951	20,598,234	21,688,454	22,241,736
Support Services	3,590,307	3,411,907	3,418,063	3,533,310	3,597,436
Technical Assistance	662,203	709,327	709,046	752,228	773,515
TOTAL EXPENSES	29,309,495	34,809,715	34,750,079	38,298,242	38,973,283
TRANSFERS OUT					
Sustainability Fund	409,310	422,418	422,418	431,531	431,531
GO Debt Service Fund	2,097,319	2,521,114	2,458,704	2,737,967	2,737,967
Comm. and Tech. Mgmt. Fund	687,200	687,200	687,200	907,115	907,115
Wireless Communications Fund	48,070	83,156	83,156	90,931	90,931
Landfill Fund - Operations	1,300,000	1,974,014	1,974,014	2,363,758	2,363,758
Landfill Fund - CIP	0	1,719,000	1,719,000	0	0
TOTAL TRANSFERS OUT	4,541,899	7,406,902	7,344,492	6,531,302	6,531,302

SOLID WASTE SERVICES FUND

OTHER REQUIREMENTS					
Workers' Compensation	1,177,890	1,340,757	1,340,757	1,006,000	1,006,000
Liability Reserve Fund	192,000	192,000	192,000	195,000	195,000
Insurance - Fire/EC	12,107	13,879	13,879	13,879	13,879
Administrative Support-City	1,938,183	1,938,183	1,938,183	1,766,679	1,766,679
Accrued Payroll	36,726	70,598	132,000	96,000	96,000
Compensation Adjustment	0	38,470	38,470	1,144,574	322,358
UCSO (CIS) Billing Support	582,288	903,696	903,696	938,575	938,575
Bad Debt Expense	434,297	500,000	500,000	500,000	500,000
TOTAL OTHER REQUIREMENTS	4,373,491	4,997,583	5,058,985	5,660,707	4,838,491
TOTAL REQUIREMENTS	38,224,885	47,214,200	47,153,556	50,490,251	50,343,076
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	4,508,559	(4,003,509)	(2,711,794)	(6,036,232)	(6,221,049)
Adjustment to GAAP	490,464	0	0	0	0
Restricted for SWS Facilities	750,000	750,000	750,000	750,000	750,000
Unrestricted Ending Balance	12,804,361	5,684,553	10,092,567	4,056,335	3,871,518
ENDING BALANCE	13,554,361	6,434,553	10,842,567	4,806,335	4,621,518

SOLID WASTE SERVICES
LANDFILL FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	268,328	254,267	563,709	473,442	473,442
REVENUE					
Landfill	675,669	523,000	523,000	533,460	533,460
Interest Income	0	1,000	1,000	1,000	1,000
TOTAL REVENUE	675,669	524,000	524,000	534,460	534,460
TRANSFERS IN					
Solid Waste Services for Operations	1,300,000	1,974,014	1,974,014	2,363,758	2,363,758
Solid Waste Services for CIP	0	1,719,000	1,719,000	0	0
TOTAL TRANSFERS IN	1,300,000	3,693,014	3,693,014	2,363,758	2,363,758
TOTAL AVAILABLE FUNDS	1,975,669	4,217,014	4,217,014	2,898,218	2,898,218
EXPENSES					
Landfill	1,177,870	2,152,082	2,152,082	2,870,365	2,895,133
TOTAL EXPENSES	1,177,870	2,152,082	2,152,082	2,870,365	2,895,133
TRANSFERS OUT					
GO Debt Services Fund	248,675	321,275	159,275	229,324	229,324
Environmental Remediation Fund	241,500	276,076	276,076	241,500	241,500
Landfill CIP	0	1,719,000	1,719,000	0	0
TOTAL TRANSFERS OUT	490,175	2,316,351	2,154,351	470,824	470,824
OTHER REQUIREMENTS					
Accrued Payroll	12,243	2,000	0	2,000	2,000
Compensation Adjustment	0	848	848	28,471	3,703
TOTAL OTHER REQUIREMENTS	12,243	2,848	848	30,471	5,703
TOTAL REQUIREMENTS	1,680,288	4,471,281	4,307,281	3,371,660	3,371,660
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	295,381	(254,267)	(90,267)	(473,442)	(473,442)
ENDING BALANCE	563,709	0	473,442	0	0

STRATEGIC RESERVE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	169,566,108	169,566,108	170,133,734	170,133,734	170,133,734
REVENUE					
Interest Income	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0
REQUIREMENTS					
Transfer to Electric Fund	0	10,000,000	0	7,500,000	7,500,000
TOTAL REQUIREMENTS	0	10,000,000	0	7,500,000	7,500,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	(10,000,000)	0	(7,500,000)	(7,500,000)
Adjustment to GAAP	567,626	0	0	0	0
ENDING BALANCE	170,133,734	159,566,108	170,133,734	162,633,734	162,633,734

SUSTAINABILITY FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	12,616	41,766	93,851	52,085	52,085
TRANSFERS IN					
General Fund	3,380,655	2,024,530	2,024,530	1,984,753	2,095,571
Solid Waste Services Fund	409,310	422,418	422,418	431,531	431,531
Public Works Transportation Fund	208,773	223,250	223,250	268,150	268,150
Watershed Prot. Drainage Utility Fund	388,011	434,461	434,461	496,175	496,175
Austin Water Utility	2,531,449	2,829,773	2,829,773	2,947,244	2,947,244
TOTAL AVAILABLE FUNDS	6,918,198	5,934,432	5,934,432	6,127,853	6,238,671
EXPENSES					
Workforce Development	1,781,680	1,775,927	1,775,927	1,873,019	1,929,211
Child Care Initiative	1,460,344	1,471,271	1,471,271	1,550,919	1,597,445
Community Technology Initiative	241,294	243,000	243,000	270,000	278,100
TOTAL EXPENSES	3,483,318	3,490,198	3,490,198	3,693,938	3,804,756
TRANSFERS OUT					
Library CIP	801,000	0	0	0	0
Neighborhood Housing CIP	1,800,000	1,486,000	1,486,000	1,486,000	1,486,000
Housing Trust Fund	800,000	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL TRANSFERS OUT	3,401,000	2,486,000	2,486,000	2,486,000	2,486,000
TOTAL REQUIREMENTS	6,884,318	5,976,198	5,976,198	6,179,938	6,290,756
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	33,880	(41,766)	(41,766)	(52,085)	(52,085)
Adjustment to GAAP	47,355	0	0	0	0
ENDING BALANCE	93,851	0	52,085	0	0

TOURISM AND PROMOTION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	(29,656)	0	24,949	184,100	184,100
REVENUE					
Miscellaneous	154	0	0	0	0
Interest on Investments	941	10,000	3,062	4,000	4,000
TOTAL REVENUE	1,095	10,000	3,062	4,000	4,000
TRANSFERS IN					
Hotel/Motel Occ Tax Revenue	4,088,450	4,398,873	4,564,962	4,793,208	4,793,208
General Fund	125,382	125,382	125,382	125,382	125,382
TOTAL TRANSFERS IN	4,213,832	4,524,255	4,690,344	4,918,590	4,918,590
TOTAL AVAILABLE FUNDS	4,214,927	4,534,255	4,693,406	4,922,590	4,922,590
EXPENSES					
Tourism and Promotion Contracts	4,168,467	4,534,255	4,534,255	5,106,690	5,106,690
TOTAL EXPENSES	4,168,467	4,534,255	4,534,255	5,106,690	5,106,690
TOTAL REQUIREMENTS	4,168,467	4,534,255	4,534,255	5,106,690	5,106,690
EXCESS (DEFICIENCY) OF AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	46,460	0	159,151	(184,100)	(184,100)
Adjustment to GAAP	8,145	0	0	0	0
ENDING BALANCE	24,949	0	184,100	0	0

TOWN LAKE PARK VENUE PROJECT DEBT SERVICE FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	869,291	975,794	976,758	1,074,086	1,074,086
REVENUE					
Town Lake Park Venue Project Fund	2,866,780	3,029,084	2,856,613	2,755,726	2,755,726
Accrued Interest Income	0	0	112,372	0	0
Interest Income	5,886	6,532	14,855	16,070	16,070
TOTAL REVENUE	2,872,666	3,035,616	2,983,840	2,771,796	2,771,796
TOTAL REVENUE AND TRANSFERS IN	2,872,666	3,035,616	2,983,840	2,771,796	2,771,796
REQUIREMENTS					
Principal	350,000	500,000	500,000	710,000	710,000
Interest Expense	2,414,990	2,386,303	2,386,303	2,073,978	2,073,978
Other	209	250	209	250	250
TOTAL REQUIREMENTS	2,765,199	2,886,553	2,886,512	2,784,228	2,784,228
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	107,467	149,063	97,328	(12,432)	(12,432)
ENDING BALANCE	976,758	1,124,857	1,074,086	1,061,654	1,061,654

TOWN LAKE PARK VENUE PROJECT FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Car rental tax	4,368,077	4,528,430	4,804,808	4,948,952	4,948,952
Car rental tax (1)	95,128	0	0	0	0
Interest	15,646	9,000	9,000	9,000	9,000
TOTAL REVENUE	4,478,851	4,537,430	4,813,808	4,957,952	4,957,952
TRANSFERS OUT					
Transfer to PEC Operating Fund	1,019,546	1,160,466	1,669,315	1,849,643	1,831,399
Transfer to PEC Garage Fund	497,397	347,880	287,880	352,583	370,827
Town Lake Park Venue Project Bond Redemption Fund	2,866,780	3,029,084	2,856,613	2,755,726	2,755,726
TOTAL TRANSFERS OUT	4,383,723	4,537,430	4,813,808	4,957,952	4,957,952
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL TRANSFERS OUT	95,128	0	0	0	0
Unavailable Resources	(95,128)	0	0	0	0
ENDING BALANCE	0	0	0	0	0

(1) The City implemented GASB 33 in 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period. Car rental tax revenues excluding the GASB 33 adjustment was $4,368,077.

TRAVIS COUNTY HOSPITAL DISTRICT

	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	1,893,399	1,893,399
REVENUE				
Medicare	1,139,512	1,261,817	1,331,289	1,364,111
Medicaid	7,314,895	6,282,374	6,481,308	7,221,765
CHIP	144,000	103,590	103,590	105,382
Patient Fees/Other	1,434,748	1,153,773	1,153,773	1,174,908
Title XX Family Planning	266,076	266,076	266,076	266,076
Title V Maternal/Child Health	266,766	266,766	266,766	266,766
DSHS-PHC Grant		0	151,879	151,879
TOTAL REVENUE	10,565,997	9,334,396	9,754,681	10,550,887
OTHER FUNDING				
Hospital District Payment	41,752,392	41,897,642	40,458,648	45,084,126
TOTAL OTHER FUNDING	41,752,392	41,897,642	40,458,648	45,084,126
TOTAL AVAILABLE FUNDS	52,318,389	51,232,038	50,213,329	55,635,013
OPERATING EXPENSES				
Personnel	19,128,957	19,274,207	20,369,678	21,973,793
Contractuals	27,988,893	24,988,893	26,322,882	28,021,661
Commodities	4,154,997	4,029,997	4,261,329	4,367,175
Expense Refunds	(727,628)	(727,628)	(600,000)	(600,000)
Capital	272,331	272,331	300,000	392,400
TOTAL OPERATING EXPENSES	50,817,550	47,837,800	50,653,889	54,155,029
TRANSFERS OUT				
CIP	1,281,000	1,281,000	1,200,000	1,200,000
TOTAL TRANSFERS OUT	1,281,000	1,281,000	1,200,000	1,200,000
OTHER REQUIREMENTS				
Compensation Adjustment	34,417	34,417	34,417	61,562
Communications and Tech Mgmt	103,857	103,857	103,857	103,857
Accrued Payroll	62,000	62,000	95,000	95,000
Property Insurance Premium	12,565	12,565	12,565	12,565
Liability Reserve	7,000	7,000	7,000	7,000
TOTAL OTHER REQUIREMENTS	219,839	219,839	252,839	279,984
TOTAL REQUIREMENTS	52,318,389	49,338,639	52,106,728	55,635,013
EXCESS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	1,893,399	(1,893,399)	0
ENDING BALANCE - RESTRICTED	0	1,893,399	0	1,893,399

UNIVERSITY NEIGHBORHOOD DISTRICT - HOUSING TRUST FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Developer's Fee	0	0	0	37,824	37,824
TOTAL REVENUE	0	0	0	37,824	37,824
TOTAL AVAILABLE FUNDS	0	0	0	37,824	37,824
EXPENSES					
Austin Housing Finance Corporation	0	0	0	37,824	37,824
TOTAL EXPENSES	0	0	0	37,824	37,824
TOTAL REQUIREMENTS	0	0	0	37,824	37,824
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
Adjustment to GAAP	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

VEHICLE ACQUISITION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	483,561	428,786	429,611	1,642,756	1,642,756
TRANSFERS IN					
General Fund	2,200,000	4,693,534	4,693,534	4,138,936	4,138,936
TOTAL AVAILABLE FUNDS	2,200,000	4,693,534	4,693,534	4,138,936	4,138,936
EXPENSES					
Vehicle Acquisition	2,253,950	4,693,534	3,480,389	5,781,692	5,781,692
TOTAL EXPENSES	2,253,950	4,693,534	3,480,389	5,781,692	5,781,692
TOTAL REQUIREMENTS	2,253,950	4,693,534	3,480,389	5,781,692	5,781,692
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(53,950)	0	1,213,145	(1,642,756)	(1,642,756)
ENDING BALANCE	429,611	428,786	1,642,756	0	0

VENUE PROJECT FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Interest	429	2,000	444	444	444
TOTAL REVENUE	429	2,000	444	444	444
TRANSFERS IN					
Hotel/Motel Occ Tax Fund	5,639,067	5,735,344	6,296,497	6,611,322	6,611,322
Convention Center Tax Fund	3,668,602	3,635,916	3,050,127	839,551	839,551
TOTAL TRANSFERS IN	9,307,669	9,371,260	9,346,624	7,450,873	7,450,873
TOTAL AVAILABLE FUNDS	9,308,098	9,373,260	9,347,068	7,451,317	7,451,317
TRANSFERS OUT					
Hotel Tax Revenue Bond Redemption Fund	9,308,098	9,373,260	9,347,068	7,451,317	7,451,317
TOTAL TRANSFERS OUT	9,308,098	9,373,260	9,347,068	7,451,317	7,451,317
EXCESS (DEFICIENCY) OF AVAILABLE FUNDS OVER TOTAL TRANSFERS OUT	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

WIRELESS COMMUNICATION SERVICES FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	152,126	461,911	224,225	988,349	988,349
REVENUE					
Radio Communications	1,570,520	2,858,720	2,425,625	3,109,877	3,109,877
Trunked Radio Interlocal A/R	305,663	1,440,601	2,379,901	1,478,272	1,478,272
Interest Income	15,998	13,000	13,000	13,000	13,000
TOTAL REVENUE	1,892,181	4,312,321	4,818,526	4,601,149	4,601,149
TRANSFERS IN					
General Fund	812,474	1,249,397	1,249,397	1,249,397	1,249,397
Austin Energy	138,006	238,737	238,737	261,053	261,053
Austin Water Utility	119,996	207,579	207,579	226,982	226,982
Solid Waste Services Fund	48,070	83,156	83,156	90,931	90,931
Convention Center Fund	33,995	58,807	58,807	64,302	64,302
Aviation Fund	47,115	81,505	81,505	89,122	89,122
Watershed Prot. Drain. Utility Fund	22,544	38,999	38,999	42,644	42,644
Public Works Transportation Fund	38,527	66,648	66,648	72,879	72,879
Office of Emergency Management	4,890	8,460	8,460	9,251	9,251
Public Information Office	660	1,238	1,238	1,353	1,353
Fleet Services Fund	5,248	9,079	9,079	9,930	9,930
Public Works - CPM Fund	11,451	19,809	19,809	21,659	21,659
TOTAL TRANSFERS IN	1,282,976	2,063,414	2,063,414	2,139,503	2,139,503
TOTAL FUNDS AVAILABLE	3,175,157	6,375,735	6,881,940	6,740,652	6,740,652
EXPENSES					
Support Services	7,024	0	0	0	0
Wireless Communications	3,010,365	6,297,291	5,977,012	6,483,832	6,566,713
TOTAL EXPENSES	3,017,389	6,297,291	5,977,012	6,483,832	6,566,713
TRANSFERS OUT					
Comm. & Tech. Mgmt. Fund	0	0	0	939,300	939,300
TOTAL TRANSFERS OUT	0	0	0	939,300	939,300
OTHER REQUIREMENTS					
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Property Insurance Premium	0	0	0	5,000	5,000
Comm. & Tech. Mgmt. Fund	77,134	121,104	121,104	160,195	160,195
Compensation Adjustment	0	3,700	3,700	86,581	24,022
Accrued Payroll	163	4,000	15,000	10,000	10,000
TOTAL OTHER REQUIREMENTS	78,297	129,804	140,804	262,776	200,217
TOTAL REQUIREMENTS	3,095,686	6,427,095	6,117,816	7,685,908	7,706,230
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	79,471	(51,360)	764,124	(945,256)	(965,578)
Adjustment to GAAP	(7,372)	0	0	0	0
ENDING BALANCE	224,225	410,551	988,349	43,093	22,771

WORKERS' COMPENSATION FUND

	2003-04 ACTUAL	2004-05 AMENDED	2004-05 ESTIMATED	2005-06 PROPOSED	2005-06 APPROVED
BEGINNING BALANCE	1,811,505	3,149,067	4,676,189	7,579,040	7,579,040
TRANSFERS IN					
General Fund	7,146,683	6,942,613	6,942,613	3,027,009	3,027,009
Airport Fund	367,553	436,240	436,240	342,000	342,000
Convention Center Fund	128,523	150,121	150,121	121,000	121,000
Drainage Utility Fund	65,941	63,228	63,228	112,000	112,000
Austin Energy Electric Fund	789,359	786,974	786,974	534,000	534,000
PARD - Golf Fund	87,059	87,059	87,059	88,000	88,000
PARD - Recreation Fund	30,011	23,310	23,310	23,000	23,000
PARD - Softball Fund	10,656	17,325	17,325	11,000	11,000
Solid Waste Services Fund	1,177,890	1,340,757	1,340,757	1,006,000	1,006,000
Public Works Transportation Fund	434,912	511,400	511,400	445,000	445,000
Austin Water Utility-Water Fund	701,097	661,658	661,658	601,000	601,000
Austin Water Utility-Wastewater Fund	585,304	584,812	584,812	444,000	444,000
Fleet Maintenance Fund	597,489	578,878	578,878	379,000	379,000
Com & Tech Mgmt Fund	71,494	48,167	48,167	24,000	24,000
Public Works CPM Mgmt Fund	14,819	30,419	30,419	42,000	42,000
TOTAL TRANSFERS IN	12,208,790	12,262,961	12,262,961	7,199,009	7,199,009
TOTAL AVAILABLE FUNDS	12,208,790	12,262,961	12,262,961	7,199,009	7,199,009
EXPENSES					
Operations & Administration	1,997,894	2,221,185	2,215,752	2,995,500	2,995,500
Settlements & Impairments	1,345,610	2,510,801	1,186,131	2,282,000	2,282,000
Medical Expenses	5,838,077	7,869,167	5,729,511	6,948,639	6,948,639
Indemnity Payments	1,170,267	1,640,534	1,010,177	1,793,000	1,793,000
Court & Legal Fees	16,186	65,000	65,000	65,000	65,000
Interdepartmental & Expense Refunds	(1,023,928)	(1,456,628)	(846,461)	(1,645,000)	(1,645,000)
Claims Reserve	0	2,561,969	0	2,338,910	2,338,910
TOTAL REQUIREMENTS	9,344,106	15,412,028	9,360,110	14,778,049	14,778,049
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,864,684	(3,149,067)	2,902,851	(7,579,040)	(7,579,040)
ENDING BALANCE	4,676,189	0	7,579,040	0	0