

**2006 - 07**  
**APPROVED BUDGET**  
**EXECUTIVE SUMMARY**

**Table of Contents**

<b>Preface</b> .....	P-1
<b>Transmittal Letter</b> .....	T-1
<b>Adopted Budget Reconciliation</b> .....	1
<b>Budget Process</b> .....	7
<b>Comprehensive Planning</b> .....	13
<b>Operating Budget Overview</b> .....	27
All City Funds Charts .....	27
<b>General Fund</b> .....	35
<u>Revenue</u>	
Property Tax.....	42
Fines .....	46
Licenses & Franchise Fees.....	47
Sales Tax .....	48
Other Revenue.....	49
Transfers.....	50
Charges for Service .....	51
<u>Departments</u>	
<i>Public Safety</i>	
Emergency Medical Services.....	53
Fire.....	69
Municipal Court.....	83
Police .....	103
Public Safety and Emergency Management .....	119
<i>Recreation and Culture</i>	
Library .....	133
Parks and Recreation .....	145

<i>Human Services</i>	
Health and Human Services.....	173
<i>Housing</i>	
Neighborhood Housing and Community Development .....	197
<i>Infrastructure</i>	
Neighborhood Planning and Zoning.....	227
Public Works and Transportation .....	237
Watershed Protection Development .....	269
<b>Support Services Departments .....</b>	<b>291</b>
Communications and Public Information.....	295
Financial and Administrative Services.....	301
Government Relations .....	351
Human Resources.....	357
Law .....	371
Management Services.....	379
Mayor and City Council .....	385
Office of the City Auditor .....	387
Office of the City Clerk.....	395
Small and Minority Business Resources .....	405
<b>Utilities/Major Enterprises</b>	
Austin Energy.....	413
Austin Water Utility .....	441
Aviation.....	465
Convention Center.....	479
Solid Waste Services .....	503
<b>Debt Service.....</b>	<b>519</b>
<b>Capital Budget.....</b>	<b>527</b>
<b>Financial Summaries</b>	
Personnel Summary.....	549
General Fund .....	555
Support Services Fund.....	558
All Other Funds .....	559



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Austin  
Texas**

For the Fiscal Year Beginning

**October 1, 2005**

President

Executive Director





## **CITY OF AUSTIN, TEXAS**

### **CITY COUNCIL**

Will Wynn  
*Mayor*

Betty Dunkerley  
*Mayor Pro Tem*

Sheryl Cole  
Jennifer Kim  
Lee Leffingwell  
Mike Martinez  
Brewster McCracken  
*Council Members*

Toby Hammett Futrell  
*City Manager*



**CITY OF AUSTIN, TEXAS**  
**CITY COUNCIL PRIORITIES**  
**2006-2007**

*Youth, Family and Neighborhood Vitality*

*Public Safety*

*Sustainable Community*

*Affordability*

# EXECUTIVE TEAM

## **Toby Hammett Futrell** **City Manager**

Juan Garza  
General Manager, Austin Energy

John Steiner  
Integrity Officer, Integrity Office

David Smith  
City Attorney, Law Department

Susan Hutson  
Acting Police Monitor, Office of Police Monitor

## **City Council Appointments**

Rebecca Stark  
Municipal Court Clerk

Shirley Brown  
City Clerk

Steve Morgan  
City Auditor

Judge Evelyn J. McKee  
Municipal Court Presiding Judge

## **Rudy Garza** **Assistant City Manager**

Austin Water Utility  
Chris Lippe, Director

Public Works Department  
Sondra Creighton, Director

Small and Minority  
Business Resources Department  
Jeff Travillion, Director

Austin Convention Center Department  
Robert Hodge, Director

Aviation Department  
Jim Smith, Executive Director

## **Bert Lumbreras** **Assistant City Manager**

Community Care Department  
David Vliet, Director

Health and Human Services Department  
David Lurie, Director

Library Department  
Brenda Branch, Director

Parks and Recreation Department  
Warren Struss, Director

Solid Waste Services Department  
Willie Rhodes, Director

## **John Stephens** **Chief Financial Officer**

Financial and  
Administrative Services Department  
Leslie Browder, Deputy CFO  
Vickie Schubert, Deputy CFO

## **Michael McDonald** **Assistant City Manager**

Community Court  
Gregory Toomey, Community  
Court Administrator

Emergency Medical Services  
Department  
Richard Herrington, Director

Fire Department  
Juan J. Adame, Chief

Police Department  
Cathy Ellison, Acting Chief

Public Safety and Emergency  
Management Department  
Bruce Mills, Director  
Otis Latin, Officer

## **Kristen Vassallo** **Chief of Staff**

Agenda Office

Communications and  
Public Information Office  
Gene Acuña, Director

Government Relations  
John Hrcir, Officer

Human Resources Department  
Cathy Rodgers, Director

Neighborhood Housing and  
Community Development Office  
Paul Hilgers, Officer

## **Laura Huffman** **Assistant City Manager**

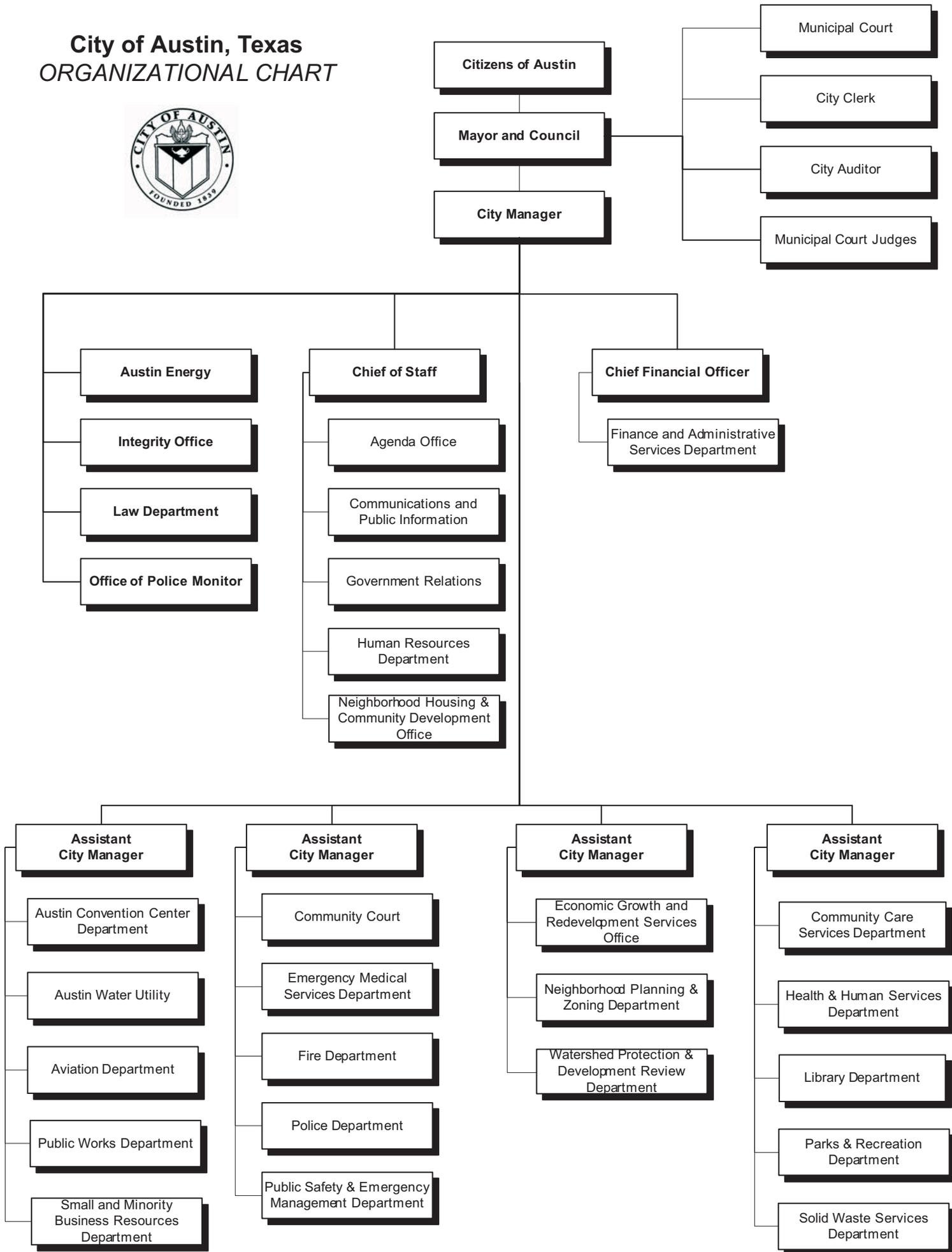
Economic Growth and  
Redevelopment Services Office  
Sue Edwards, Director

Neighborhood Planning & Zoning  
Department  
Greg Guernsey, Director

Watershed Protection and  
Development Review Department  
Victoria Hsu, Director

# City of Austin, Texas

## ORGANIZATIONAL CHART



## Preface



# Preface

---

## The Approved Budget consists of four volumes:

- **Executive Summary**—Summarizes the City’s financial structure and explains where the City’s money comes from and where it goes in both narrative and graphic formats. It also includes a financial summary of all City Funds and comparative information on revenue, expenditures and fund balance for all budgeted funds throughout the City. This volume is divided into sections based on the services provided and financial highlights, as well as departmental missions and goals are provided for each department throughout the City.
- **Performance Plan Volume I**—Includes detailed information on the operations of General Fund and Support Service Departments. Each department includes financial overview information followed by the program and activity pages, which highlight the departments’ business plans, services, performance measures, and goals for the coming fiscal year.
- **Performance Plan Volume II**—Includes detailed information on the operations of Enterprise and other departments. Each department includes financial overview information followed by the program and activity pages, which highlight the departments’ business plans, services, performance measures, and goals for the coming fiscal year.
- **Supporting Documents**—Contains the Council approved City Financial Policies, a summary schedule of capital outlay, property tax information, a list of fees and charges, and the ordinances necessary for adoption and implementation of the budget.

## Other References

In addition to the Approved Budget, additional information concerning the City’s financial plan is contained in the Financial Forecast issued by the Financial and Administrative Services Department during the spring, [http://www.ci.austin.tx.us/budget/06-07/downloads/fy07\\_forecast.pdf](http://www.ci.austin.tx.us/budget/06-07/downloads/fy07_forecast.pdf). This document provides additional information on the local economy as well as projections of future revenue and expenditures. In accordance with the City Charter, the Planning Commission compiles a list of recommended capital improvements for the next five years. These recommendations are contained in the Capital Improvement Plan that is adopted by the commission. Funding authorization for the next fiscal year is shown in the Capital Budget, contained in the Executive Summary.

## Financial Policies

The Austin City Council has adopted a comprehensive set of financial policies to govern the financial management of the various City funds. These policies cover 1) Accounting, Auditing and Financial Planning, 2) General Topics, 3) Reserves, 4) Debt Refinancing, 5) Unbudgeted Funds, 6) Letters of Credit, 7) General Fund Financial Policies, 8) Contingency Reserve, 9) General Obligation Debt Financial Policies, 10) Non-Voter Approved Debt, 11) Austin Energy Financial Policies, 12) Austin Water Financial Policies, 13) Airport Financial Policies, 14) Drainage Utility Fund Financial Policies, and 15) Solid Waste Services Financial Policies.

The City Council developed financial policies to ensure that the City’s financial resources were managed in a prudent manner. The City maintains the goal of a structurally balanced budget to achieve long-term financial stability for the Austin community.

Current revenue, which does not include the General Fund beginning balance, will be sufficient to support current expenditures (defined as “structural balance”). Unreserved fund balances in excess of required shall normally be used to fund capital items in the operating and capital budget. However, if projected revenue in future years is not sufficient to support projected requirements, an unreserved ending balance may be budgeted to achieve structural balance.

# Preface

---

A complete copy of the financial policies is contained in the Supporting Documents along with the City's current compliance status for each individual policy.

## **Basis of Budgeting and Accounting**

The City uses the modified accrual basis for all fund budgets, both enterprise and general fund. This means that revenues are recognized when they become measurable. A revenue is "measurable" when the amount of the transaction can be reasonably determined. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Revenue and expenditures are budgeted in a format that is consistent with the City's financial statement.

The City also uses the modified accrual basis for all governmental fund types accounting. Accounting records for proprietary and trust funds are maintained on an accrual basis.

Copies of the budget can be found at all City libraries or on the City of Austin website at <http://www.ci.austin.tx.us/budget/>. Additionally, a cd-rom may be requested from the Budget Office by calling (512) 974-2610.

## Transmittal Letter



# ***City Manager's Proposed Budget Fiscal Year 2007***

***July 27, 2006***

Mayor, Mayor Pro Tem, and Members of the City Council:

Today I present to you my proposed fiscal year 2007 budget. This budget continues to rebuild our services, respond to growth and reinvest in our workforce, following several years of economic downturn.

Our current economic outlook is strong: the revenue recovery that began in 2005 has continued unabated in 2006 and is also reflected in our projections for 2007.

There are a number of reasons why Austin is enjoying renewed success. We're an incubator for local creativity and enjoy an economy that's based on intellectual capital. Today we're open for business. We're ready to compete. Austin was recently chosen as the site for Samsung's new \$4 billion 300mm chip production facility. This project alone has the potential to anchor Austin's high-tech community for years to come. *Expansion Management* magazine recently featured Austin as one of a few worldwide, high-tech communities because of our status as the most wired city in the United States and our abundance of high-tech workers. Freescale Semiconductor's decision to locate its corporate headquarters in Austin and the opening of Whole Foods' new flagship store and worldwide headquarters simply reinforce that reputation.

As I presented to you in our policy discussion at the end of May, this budget proposal is based on the effective tax rate and on aggressive revenue projections. At the effective tax rate, growth in our new revenue will enable us to fund the Council's policy and contractual cost drivers, in addition to maintaining our current service delivery.

However, beyond funding our cost drivers and current services, our projections for revenue growth and the work we have done to further refine our expenditure projections have allowed us – for the first time since 2002 – to begin rebuilding our services, responding to growth, and reinvesting in our workforce within a budget balanced at the effective tax rate.

As a service organization, our workforce is our greatest asset. During this current fiscal year, we continued reinvesting in the workforce by addressing key pay and benefits issues. The 2007 budget proposal builds on that momentum to position our organization to better deliver the services our citizens need and expect.

The transmittal letter for the 2007 proposed budget is organized into several major sections that can be found on the following pages:

- Planning for the Future: Managing our Resources Wisely T-2
- Reinvesting in our Workforce T-6
- Rebuilding our Services, Responding to Growth:  
    Funded Budget Enhancements T-9
- Strategic Adds not Funded in the Proposed Budget T-15
- Understanding Community Priorities and  
    Measuring Customer Satisfaction T-20
- Revenue Policies T-26
- Bond Election T-29
- Managing Public Safety Overtime T-30
- Proposed Rate and Fee Increases T-32
- Departmental Budget Highlights T-33

### ***Planning for the Future: Managing our Financial Resources Wisely***

The City Council's commitment to focusing on a multi-year budget horizon, on using one-time funds judiciously, and on attaining structural budget balance – that is, not spending more in a given year than we collect in revenue – has been crucial to our success thus far. While we have experienced much-needed economic growth that we can use to reinvest in our workforce, as well as in our frontline and support services, we must not lose sight of our sustainable budget goals.

We got where we are today by planning for the future. The Austin City Council adopted a comprehensive set of financial policies to govern the financial management of our major funds and provide the foundation for long-range financial sustainability. These financial policies are directly aligned with Council's priority of affordability and continue to position the City to invest in its future economic development, infrastructure needs, and quality of life. The financial policies are also crucial in maintaining the City's favorable bond ratings. Consistent with Council's philosophy of affordability, we successfully implemented a number of budget reductions or containment strategies during the downturn and resisted one-time fixes that did not ensure long-term financial health.

This proposed budget continues our philosophy of a budget based on “needs” and not “wants.” This approach has served us well and positioned us on the front edge of rebuilding services in our organization.

**Balancing the Proposed Budget.** Our forecast at the beginning of the budget process projected a deficit of \$2.2 million. Since that time, we have continued to record positive trends in our revenue base. We are seeing further increases in our sales tax revenue, there is new property coming onto the tax roll next year, and we continue to achieve a high collection rate on property tax revenue. We have also refined our cost estimates throughout the budget process and have realized some projected savings as a result.

**Beginning at the Effective Tax Rate.** Today, I am presenting a budget that is sound, balanced, and based upon the effective tax rate. We do not receive our certified tax roll until the end of July, so as of the date that this proposed budget went to print; we do not know the exact effective tax rate. However, our estimate of the effective rate for the proposed budget is 40.66 cents per \$100 assessed value, a decrease of about 3.64 cents from the current tax rate. I have prepared this proposed budget based on the estimated effective tax rate. I will apprise you of any changes in the effective rate when we receive the certified roll. We do not expect significant changes.

It is important to note that for the second year in a row, we will see an increase in commercial assessed value, which will continue to bring some tax relief to Austin homeowners.

<b>Summary of Tax Rates</b>			
	<b>2006 Approved Budget</b>	<b>2007 Policy Budget</b>	<b>2007 Proposed Budget</b>
Tax Rate	.4430	N/A	.4066
Effective Tax Rate	.4320	.4062	.4066
Rollback Tax Rate	.4481	.4212	.4214

Due to an overall increase in new property on the tax rolls, we can reduce our tax rate well below the 2006 level of 44.30 cents, and still fund our annual cost drivers, as well as about \$6.1 million of our most pressing operational needs.

I am therefore pleased to say that we have been able to include funding in this proposed budget to rebuild some of the critical operational areas

that we did not anticipate being able to fund during early budget planning. These prioritized areas are crucial to the quality and integrity of our service delivery.

**Going Above the Effective Tax Rate.** An additional \$8.6 million in new revenue could be generated by adopting a tax rate equal to the rollback rate of 42.14 cents, which is 1.48 cents above the effective rate of 40.66. This would translate into an annual increase of \$26 in the tax bill of a homeowner with a residence valued at \$175,000.

Alternatively, Council may wish to adopt a tax rate above the effective rate of 40.66 cents, but somewhere below the rollback rate of 42.14 cents. Each ½ cent that is added to the effective tax rate generates roughly \$2.9 million in additional revenue. I have also included in this proposal a prioritized list of strategic adds for the Council's consideration during budget deliberations. These potential add backs can be funded by going above the effective tax rate.

**Budget Stabilization Reserve.** I am recommending the use of one-third of our budget stabilization reserve in fiscal year 2007, consistent with the Council's policy regarding budget stabilization and reserves that was adopted in fiscal year 2006. That policy provides that we will deposit expenditure savings and revenue surpluses into the budget stabilization reserve, one-third of which can then be appropriated to fund capital or other one-time expenditures. Related financial policies adopted by Council in 2006 and continued in this proposed budget maintain our contingency and emergency reserves – our “hard” reserves – at close to ten percent of our total General Fund expenditures, which is an excellent benchmark according to our bond rating agencies.

In fiscal year 2007, we are proposing \$17.4 million to fund one-time expenditures, including the replacement of critical equipment and other one-time needs. Of this amount, \$16.7 million will be funded directly from the budget stabilization reserve, with an additional \$700,000 in savings from the 2006 one-time appropriations. This will leave us a balance of \$33.4 million in the budget stabilization reserve to provide a financial buffer from another unexpected downturn like we experienced in 2002, as well as to fund future one-time expenditures as we continue to rebuild our organization.

**Managing our Cost Drivers.** Managing our financial resources wisely also means managing our cost drivers. The most significant of our cost drivers include our public safety staffing policies – maintaining 2.0 police officers per 1,000 population and enhanced task force staffing in the Austin Fire Department, as well as the costs associated with current and future public safety labor contracts. In addition to public safety, our cost

drivers also include increased operations and maintenance costs as we bring new or expanded facilities online, rising health insurance costs, and most recently, intense inflationary pressures resulting from the high cost of fuel and construction.

In the forecast presented in April 2006, our cost drivers totaled \$40.5 million. Since then, as we worked through refinements to each department's budget, we managed to reduce the cost drivers by \$2.9 million. The proposed budget contains \$37.6 million in cost drivers as shown below.

<b>Major Cost Drivers (in Millions of Dollars)</b>			
	<b>2007 Forecast</b>	<b>Adjustments</b>	<b>2007 Proposed Budget</b>
Public Safety	\$24.0	- \$1.0	\$23.0
Health Insurance			
• Public Safety	2.4	- 1.2	1.2
• Non-Public Safety	0.9	- 0.4	0.5
Pay for Performance			
• Public Safety	1.3	- 0.1	1.2
• Non-Public Safety	2.0	- 0.1	1.9
New Facilities O&M	0.9	0.1	1.0
Other Estimated Cost Increases	9.0	- 0.2	8.8
<b>Total Estimated Cost Increases</b>	<b>\$40.5</b>	<b>- \$2.9</b>	<b>\$37.6</b>

Since presenting the forecast, we have also identified additional revenue, including additional sales tax revenue, additional interest income, and additional fee revenue. At forecast, we projected receiving \$38.1 million in new revenue; however, the proposed budget now includes a total of \$43.7 million in new revenue. We therefore have enough new revenue in 2007 to fund all of our cost drivers, as well as to fund \$6.1 million in pressing workforce and operational needs.

Nevertheless, we must continue to be vigilant in monitoring our cost drivers – future increases in cost drivers are more certain than future increases in revenues.

To illustrate that point, let's examine two snapshots in time. Today we are projecting to receive \$150.7 million in sales tax revenue in the proposed 2007 budget, a 22% increase over the amount we received in fiscal year 2005. Conversely, during the downturn that began in 2001, our sales tax revenue actually declined 10.4% - from \$123.2 million in 2001 to \$110.4 million in 2003.

Applying that same percentage decline of 10.4% to our projected 2007 sales tax revenue of \$150.7 would result in an imputed “loss” of \$15.6 million. Subtracting that \$15.6 million from the \$43.7 million in new revenue that is included in the 2007 proposed budget would result in our being \$9.5 million “upside down” on our cost drivers – in other words, our total new revenue would decrease from \$43.7 million to \$28.1 million, with our cost drivers remaining at \$37.6 million. The \$9.5 million shortfall would then have to be funded through a tax increase or through cuts to our non-public safety departments.

### ***Reinvesting in our Workforce***

Lean budget times forced us to eliminate positions, and to forego pay increases while our employees continued to experience rising costs of living. In fiscal year 2005, we began reinvesting in our workforce and included our first pay increase since 2002 for non-civil service employees who met or exceeded their performance expectations. The 2006 budget reinvested further in our workforce, continuing pay for performance and moving the living wage from \$10.00 to \$10.90 per hour for our lowest paid employees. Additionally, we completed a review of market conditions for our entire non-civil service workforce, shifting our pay philosophy to also consider the internal relationships of positions within the City. These strategies are particularly critical with a large number of employees retiring or planning to retire, and as we work on succession planning and on aggressively recruiting the future leadership of this organization.

**Pay for Performance.** The 2007 budget proposal includes pay for performance for non-civil service employees. Employees who meet expectations would receive an increase of 3.5 percent to their base pay; employees who exceed expectations would receive an additional 1.5 percent increase to their base pay for exceptional performance. During the downturn, we eliminated this feature and rewarded exceptional performance through a lump sum payment.

**Compensation Review.** The 2007 budget proposal includes \$14.2 million in full-year funding for the compensation review, which was implemented in three stages during 2006. Approximately 86 percent of the workforce received an average market adjustment of 4 percent on top of the 3.5 percent Pay for Performance increase.

**Service Incentive Pay.** The 2007 budget also continues service incentive pay, which is based on tenure, as well as the one-time, two

percent lump-sum payment that was introduced as a service incentive pay enhancement in 2006.

**Medical and Dental Insurance.** Note that the City continues to cover 100 percent of each employee's medical and dental insurance coverage in the 2007 benefits plan. Employees will see cost increases this year of approximately nine percent for spouse and dependent coverage. In 2007, we will introduce a new premium dental plan recommended by the Employee Workforce Committee as an additional alternative to the existing dental plan, offering a higher level of coverage at a higher premium to employees.

**Temporary and Seasonal Conversion.** An important part of employment is a living wage and simply having access to health and other benefits. This year, I began an internal review of long-standing temporary and seasonal employees who have regularly worked over 20 hours per week and have worked at least one year as of April 1, 2006. Although the estimated cost of the conversion is \$1.3 million, I believe it is critical to provide equal access to City benefits for all of our employees who are truly working on a regular and continuous basis. The budget proposal includes converting 109 temporary employees to regular employment status with health and retirement benefits.

**Tuition Reimbursement Program.** The proposed budget includes city-wide funding of \$340,000 to increase the maximum reimbursement for tuition and fees from \$1,200 to \$2,000 annually and doubles the amount of money available for the program. The program is available to regular, non-probationary employees who wish to pursue career-enhancing or job-related educational opportunities at accredited, degree granting schools and institutions. A program to allow limited use of tuition reimbursement funds for certain non-college certifications is under development by the Employee Workforce Committee.

**Vacation Accrual.** We have fallen behind other major Texas cities in our vacation accrual schedule, so additional annual vacation accrual is proposed in the budget. The additional amounts are 1 extra day for full-time employees with less than 10 years of service, 1½ days with 10 – 14 years of service, and 2 days for 15 or more years of service.

**Restoring Productive Time.** The budget proposal includes the reinstatement of the definition of productive time or hours worked for the purpose of calculating overtime for nonexempt employees to fiscal year 2004 status. In October 2003, the City changed its definition of productive time to include only hours worked. Effective September 17, 2006, the earnings codes previously considered to be productive hours would be restored to the calculation of overtime, including administrative

leave, holiday pay, exception vacation, administrative recognition, bad weather pay, court leave, emergency leave, injury pay, mentoring and serious injury supplement. The estimated total cost in any single department is not material and will be absorbed within each department.

**Domestic Partner Coverage.** Equally important, this past spring Council directed me to include funding in the budget so that the City could extend health coverage to the domestic partners of our workforce. We have included \$500,000 in the budget proposal to cover the estimated costs of new plan participants, which includes both same sex and opposite sex domestic partners in the existing workforce, as well as current and future retirees.

**Supplemental Funding to the City of Austin Employees Retirement System.** In May 2005, the City Council approved a plan to provide supplemental funding to the City of Austin Employee Retirement System. Of our three retirement systems, ERS has the greatest unfunded liability. The purpose of the additional funding is to strengthen the financial position of the retirement system by reducing the unfunded liability to an amount that can be amortized over 30 years. Beginning in 2007, supplemental funding will increase by one percent of compensation each year, paid as a stipend, until we are able to achieve 30-year amortization.

This additional amount will be capped at no more than four percent in additional City contributions in any one year and will be reduced as market conditions allow. Payment of the additional funds in any given fiscal year will be deferred until the following budget year if the retirement system achieves an overall investment return of greater than 12 percent.

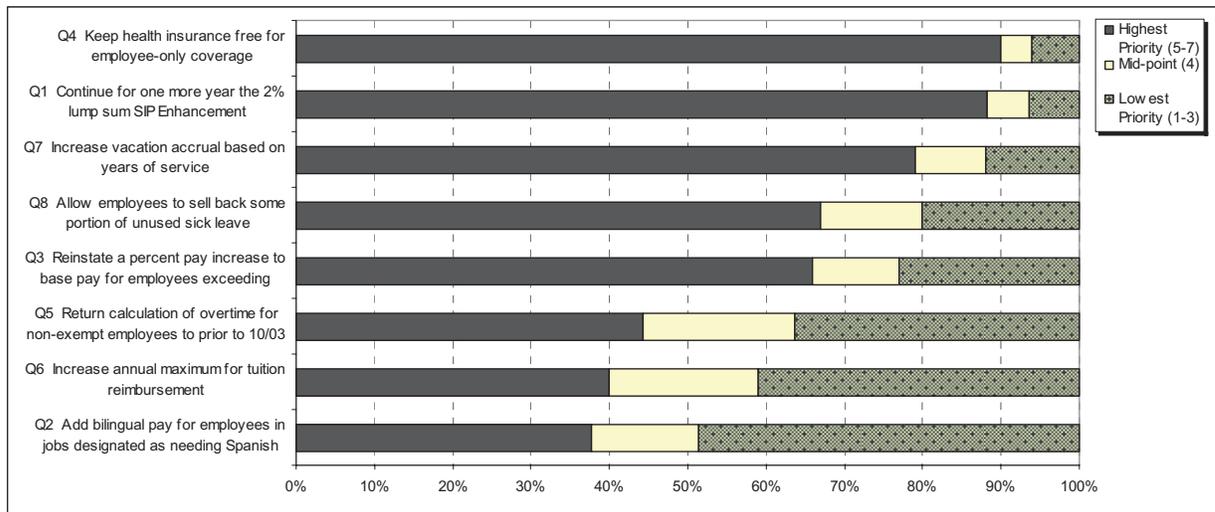
This agreement does not increase employee retirement contributions or reduce future retirement benefits. We have included \$1.3 million in the proposed budget for costs related to our General and Support Services Funds. The estimated cost across all City funds is \$3.6 million, which is the equivalent of one percent of payroll for non-civil service employees.

**Employee Feedback.** We have a dedicated workforce, who worked hard and persevered through our lean years. Our employee recognition efforts, including the ACE (Austin City Employee) program, are some of the ways we thank those employees who go above and beyond the call of duty to deliver quality City services. I am continuing my annual tradition of having a direct dialogue with employees about this proposed budget and other workforce issues through a series of Town Hall Meetings held at different worksites at different times over three months.

Special thanks go to the members of our Employee Workforce Committee who are elected by their co-workers in each department. The Committee serves as a valuable source of information and ideas that I use to address the concerns of employees, particularly those not formally represented through meet and confer or collective bargaining. The Committee worked hard all year on employee benefit issues and much of that work is reflected in the employee benefit package in front of you today.

I also continue to solicit employee feedback throughout the year through employee surveys. The most recent employee survey on how our workforce ranks their benefit priorities is shown below. Well over half of our workforce participated in this survey and you will see a strong correlation between the survey priorities and the proposed employee benefit package.

### Workforce Survey Ranking Benefit Priorities



### ***Rebuilding Our Services, Responding to Growth: Funded Budget Enhancements***

In each of the last two years, City departments have conducted an annual risk and vulnerability assessment to identify basic unmet operational needs that have become critical due to the demands of growth or pressures from budget reductions in previous years. There is no question that our resources are still strained, both in our frontline operations and support services. During the 2007 budget development process, our department directors identified \$23 million of critical unmet needs. We have rigorously scrubbed that list at the corporate level down

to \$13.8 million, taking into consideration our service goals, key indicator trends and performance measurements.

The most pressing needs – those that are crucial to the effective delivery of our core city services – totaled \$6.1 million and are funded in the proposed budget and outlined in the section below.

The remaining \$7.7 million will follow in another section, providing Council with potential investments that could be added by taking the proposed tax rate above the effective tax rate. The unfunded \$7.7 million in requests represent investments that would position us to more effectively deliver quality service and respond to growth.

<b>Strategic Adds by Category</b>	<b>Added to Proposed Budget</b>
Public Safety	\$2.4 million
Community Services	\$2.4 million
Central Support Services	\$1.3 million
Total Investment	\$6.1 million
Total Full-Time Equivalents	86.0 FTEs

***Public Safety***

***Respond to Increased Demand for Emergency Medical Services*** – Growth in the Austin area has resulted in increasing demand for emergency medical services (EMS), with paramedics having less and less downtime between increasing volumes of calls. This translates into longer response times, which is compounded by the difficulty that we are currently experiencing in hiring paramedics. The 2007 budget proposal includes the addition of a peak load unit to rove during times and in areas of the city where call volumes are high, as well as signing bonuses, training and other resources needed to recruit, retain and supervise paramedics.

A full-time associate medical director is also needed to help manage the existing workload and respond to increased demand. The current medical director oversees over 2,000 system credentialed providers and twelve emergency service districts, as well as coordinating education, quality assurance and responding on-scene to incidents. Additional staff

is included in the medical director's unit dedicated to system education, medical quality assurance and coordination among agencies.

*Proposed Funding: \$1,620,000, including 16 FTEs and \$227,000 for one peak-demand ambulance and equipment.*

***Provide 24/7 Magistration at the Central Booking Facility*** –

Currently, magistration at the Central Booking Facility takes place from 7 a.m. to 1 a.m. with two, one-hour meal breaks. 24/7 magistration will smooth the entire process at the Central Booking Facility and eliminate unnecessary overnight bookings. During peak times at the Central Booking Facility, 24/7 magistration could keep the holding facility from overcrowding. The addition of a court clerk (lead), two court clerk assistants, and a part-time associate judge will provide a third shift for magistration support at Central Booking, making it a 24 hours/7 days per week operation instead of the current schedule of 16 hours/7 days per week.

*Proposed Funding: \$313,000, including 3.5 FTEs.*

***Restore Frontline Firefighter Positions*** – The restoration of four firefighter positions is needed to rebuild frontline operations. The reclassification of these four positions was approved in May and June 2006 to focus on medical service delivery and to team up with the Austin Independent School District to provide a firefighter and emergency medical technician certification program at LBJ High School beginning with the 2006-2007 school year. Additional funding of \$50,000 is also included for cultural awareness training for our firefighters to promote respect and understanding of the increasing cultural differences encountered in today's workplace. This funding would be ongoing and would be targeted at one-third of the workforce each year. Funding of \$17,000 is also included for a fire career program with the Austin Independent School District to encourage and prepare high school students to enter the fire service.

*Proposed Funding: \$227,000, including 4 FTEs.*

***Restore an Assistant Police Chief*** – The addition of an assistant police chief is included to restore a position redeployed at the commander level during the downturn. The restoration of this position will provide stronger oversight and leadership in a growing Police Department.

*Proposed Funding: \$165,000 (1 FTE).*

***Enhance the Volunteer Program in Emergency Preparedness*** – The addition of one position is proposed in the budget to oversee a volunteer recruiting, training and mobilization program for emergency events. As we debriefed the Katrina and Rita events, one of the gaps we identified was in the area of volunteer training and coordination. The addition of a volunteer coordinator to create a pool of prescreened and trained

volunteers will better position the City to effectively staff any number of diverse emergency events and ensure that volunteers can participate and work in areas where their talents can best be tapped.

*Proposed Funding: \$65,000 (1 FTE).*

### **Community Services**

**Provide for Timely Residential Building Inspections** – Real estate activity continues to increase resulting in continued strain on inspection services. In Austin, a home is currently being built about every 60 minutes. Residential inspections are up over 20 percent compared to last year and our goal of making at least 95 percent of inspections within 24 hours after requested is not being met. Our inspectors performed 92,873 inspections last month alone. Time is money for builders and developers when they are at a critical juncture during construction and must wait for an inspector for two days instead of one day. Adding four inspectors and funding for temporary employment services will help bring us closer to our goal of completing 95 percent of inspections within 24 hours of the request and will assist the development community in keeping their projects on track.

*Proposed Funding: \$515,000, including 4 FTEs.*

**Strengthen Code Enforcement and Court Operations** – The number of bench trials has increased by almost 50 percent in only one year. By adding a judge, a court clerk assistant and two prosecutors, 16 evening dockets could be added that would double the number of code enforcement dockets and reduce cases per docket across the board by about 20 percent. An additional court clerk assistant is also included for the Downtown Community Court to respond to increased caseload and the addition of citywide public works-related community restitution programs, such as graffiti removal and right of way mowing.

Hiring an additional court operations supervisor would restore one of four positions eliminated during the downturn. These supervisors provide leadership for the frontline employees who issue warrants and regulatory citations, serving approximately 278,000 people each year. Currently, the employee-to-supervisor ratio is 20 to 1, far too large a span of control for one supervisor to effectively manage. Adding a new supervisory position will give supervisors more time to focus on quality control.

*Proposed Funding: \$393,000, including 6 FTEs.*

**Respond to Increased Demand for Zoning and Plan Review** – New commercial building applications are up over 40 percent so far this year. Residential applications are up another 10 percent. Current staffing levels in the Watershed Protection and Development Review Department

are not sufficient to handle the demand. In addition to responding to current and projected demand, these new positions will also provide the resources needed to implement the new commercial design standards, scheduled for City Council approval in August, as well as the new single family residential standards recently adopted by the City Council.

*Proposed Funding: \$308,000 (5 FTEs).*

**Improve Timeliness and Quality of Traffic Plan Reviews** – The right of way management program reviews traffic control plans and inspects work sites to ensure public safety during construction. The number of plan reviews alone has increased 66 percent in 2006. It is critically important to do thorough reviews to reduce the number of expensive corrections that would otherwise be required in the field. With the passage of the commercial design guidelines, we expect to see another significant increase in the number of agreements that would be required for trees and amenities in the right of way. Funding for two additional positions is included to address the growing workload for traffic control plan review and inspecting traffic control plans for compliance in the field. These positions will improve the quality of traffic plan reviews while allowing inspectors to monitor traffic control and ensure safety at construction sites.

*Proposed Funding: \$126,000 (2 FTEs).*

**Improve Transportation Planning in Neighborhood Plans** – The addition of a senior planner is included in the budget to help ensure that neighborhood plans include a strong and connected transportation component. Additionally, this position will assist in strategic planning related to development along State Highway 130 and other corridor plans.

*Proposed Funding: \$66,000 (1 FTE).*

**Provide Additional Resources for Graffiti Abatement** – Since 2003, there has been a steady increase in the numbers of graffiti taggings appearing on private and public properties in Austin. In addition to paint, vandals have begun etching their tags onto glass, metal and wood surfaces. The addition of two community service crew leaders - one in the Health and Human Services Department and one in Community Court - is included to clean up or paint over graffiti tags, as well as funding to hire youth to get involved in cleanup efforts. These efforts are expected to result in at least a 75 percent increase in the number of cleanups in the first year. The program will also include education and collaboration with other interested parties, including work with neighborhoods, business owners, and the Austin Police Department to strengthen prevention efforts.

*Proposed Funding: \$200,000, including 2 FTEs.*

**Enhance Outreach Efforts for Primary and Preventive Care** – Funding for two additional positions in the Health and Human Services Department is included for more outreach efforts targeted at hypertension, diabetes and other health issues taking such a disproportionate toll on our lower-income residents today. These resources are also critical to our ongoing African American Quality of Life initiative.

*Proposed Funding: \$128,000 (2 FTEs).*

**Increase Maintenance of our Parks and Gardens** – In the past, respondents to our annual citizen survey have generally indicated they are satisfied with the services provided by the Parks and Recreation Department, in spite of the significant budget cuts made in recent years. In 2006, satisfaction ratings slipped somewhat compared to last year and the survey results appear to focus on the condition of our facilities, notably the appearance of park facilities and grounds. Eight of seventeen recreation centers do not currently have a dedicated building or grounds assistant to provide ongoing preventive maintenance. Funding is included for the addition of 5 Building and Grounds Assistants.

Additional funding is included for Zilker Botanical Gardens for tree trimming and tree preservation, as well as security cameras to prevent thief and vandalism of the garden. Funding is also included in the proposed budget for 6 additional staff to help maintain the facility and grounds.

*Proposed Funding: \$429,000, including 11 FTEs.*

**Strengthen Services in the Library** – During the downturn, our first cuts focused on management and administration, and conversely our first add backs in 2006 were for frontline services. The library's staff was reduced in all administrative areas, including human resources and financial support, security services and circulation. Beginning to restore these positions is the Library's top priority. Their resources are stretched thin, sometimes even having to pull employees on the frontline to fill support roles such as screening applications to fill vacant positions. The proposed budget includes funding for a human resources specialist, an accountant associate, a security guard, and 2 administrative positions for circulation support.

*Proposed Funding: \$204,000 (5 FTEs).*

### **Central Support Services**

**Ensure Integrity of Internal Controls and Support Services** – Support service functions across the City are strained. Routine transactions take longer to complete while workloads have increased.

For example, personnel reclassification requests are backlogged for up to nine months. Last year, we focused on strategic add backs in our direct services. This year, I am recommending that we also turn our attention to rebuilding the foundation of our organization, including building services, finance, human resources, legal services, procurement, audit and our City Clerk's office. Support functions provide the internal control systems that are crucial to the integrity and well-being of any organization. These work areas have been stretched especially thin over recent years, while in the midst of implementing critical new systems and managing new facilities. In addition to adding back a number of central support service positions, funding is included for additional engineering services in the amount of \$35,000 to be used in an Austin Water Utility audit planned by the Office of the City Auditor in fiscal year 2007. Additional funding of \$115,000 also was included in the Office of the City Auditor for a department-wide restructuring that involves position reclassifications.

*Proposed Funding: \$1,312,000 (22.5 FTEs).*

### ***Strategic Adds not Funded in the Proposed Budget***

The list of unfunded strategic adds has been continually refined and prioritized since our policy discussions with Council this past May. These unfunded add backs could be wholly or partially added to the budget by taking the proposed tax rate above the effective tax rate. The majority of the potential add backs involve frontline public safety and community services. These add backs total \$7.7 million.

#### ***Public Safety***

***Recruit, Develop, and Supervise Future Paramedics*** – Recruiting for paramedics is very difficult now, even at the national level. Without innovative new ways to bring on qualified paramedics, we will be facing a critical shortage in our community. Working collaboratively with Austin Community College to create a paramedic developmental academy and establishing a training program at the Austin Independent School District would result in a grassroots recruiting program aimed at attracting our youth to become future paramedics in Austin.

To maintain optimal patient care and to preserve paramedic safety, the 2006 budget included the conversion from 24-hour shifts to 12-hour shifts for all EMS stations. The purpose of this change was to allow for sufficient down time in the face of increasing call volume. Meanwhile, the current staffing ratio is one supervisor to 14.8 paramedics. Adding three district commanders would result in a ratio of 1 supervisor to 12.8

paramedics, providing a better standard of medical oversight to a critical public safety function.

*Estimated Cost: \$1,022,000, including 15 FTEs.*

**Increase Civilian Staffing in the Police Department** – While sworn staffing was not reduced and in fact increased during the downturn, civilian staff was cut dramatically. Our civilians are stretched to the limit. Requests for latent print comparisons and identification are up 108%. Officers are currently responding to the overwhelming majority of property-related calls, which no longer leaves them free to remain on patrol. Civilian crime technicians previously handled this caseload. This proposal will free up 600 additional patrol hours, increasing officer time on the street and improving response time for citizens who report property crime. Additional resources are also needed in the juvenile services unit to handle the current workload.

The addition of nine crime technicians and converting two part-time positions to full-time status in juvenile services will help address current workload and demand.

*Estimated Cost: \$479,000 (9.5 FTEs).*

**Provide Additional Resources for Lake Patrol** – Lake patrol currently consists of only one officer per boat, in spite of dramatic increases in boat traffic and boating accidents on our lakes. Additional resources would allow for a two-officer patrol during peak times, increasing the total number of patrol hours and providing adequate back-up for the one-officer patrol that is currently in place.

*Estimated Cost: \$286,000 (5 FTEs).*

**Standardize Replacement Cycle of Protective Firefighter Gear** – Our goal is to replace protective bunker gear every seven years. Currently, about 30 percent of our operations personnel are in the same bunker gear over a longer period of time. Additional funding of \$100,000 will allow us to replace 83 sets of bunker gear and start moving back to a standard replacement cycle of seven years.

*Estimated Cost: \$100,000.*

**Augment Customer Services at Municipal Court Substations** – A court clerk assistant is needed to cover increased customer demand at substations. Customers at the south substation, in particular, are estimated to be up six percent by the end of the fiscal year. Because of previous staff reductions, there are only two court clerk assistants currently assigned to the south substation. This additional resource would restore staff to three assistants and help meet growing demand.

*Estimated Cost: \$37,000 (1 FTE).*

## **Community Services**

**Increase Preventive Maintenance of our Streets** – For a number of years, the City’s goal has been to provide preventive maintenance on 10 percent of our lane miles on an annual basis. Timely funding of preventive maintenance helps to avoid street reconstruction in the long run, which can be much more expensive per lane mile than preventive maintenance. Our current resources only provide for preventive maintenance at the eight percent level; an additional one percent would cost \$2 million.

*Estimated Cost: \$2,000,000.*

**Provide a Cost of Living Increase for Social Services Providers** – We contract with a myriad of social service providers to deliver services to eligible individuals to improve their quality of life. These services are directed at basic needs, child development, HIV community programs, homeless services, mental health, self sufficiency, substance abuse, violence and victimization and workforce development. Our non-profit providers face the same cost drivers that other organizations face, such as rising insurance and fuel costs. This funding would provide an inflationary increase of 3.5 percent for social services providers, and is estimated based on existing funding levels in the 2006 approved budget.

*Estimated Cost: \$543,000.*

**Establish a Second Day Labor Site in South Austin** – Over the last several years, we have had reports of people gathering without oversight in multiple south Austin neighborhoods looking for day labor work. Our community has outgrown the single north central day labor facility the City began operating many years ago. With this additional funding, we could provide a second coordinated location with oversight and controls for workers, which could place about 20,000 workers annually.

*Estimated Cost: \$275,000.*

**Expand Outreach and Education to Reduce Euthanizing Lost or Abandoned Pets at Animal Shelter** – We do not have dedicated staff in our animal services unit for prevention programs. Our stray cat intake is up over 15 percent since 2002 and our rate of euthanizing adoptable animals has increased from 25 percent to close to 40 percent from 2002 to 2005. We are losing important ground on our No Kill Millennium goal. Additional funding for animal sterilization, education and outreach and a microchipping identification program to help return animals to their owners will go a long way toward decreasing our animal intake at the shelter.

*Estimated Cost: \$155,000, including 1 FTE.*

**Accelerate the Implementation of Neighborhood Plans** – Five new planning positions would allow us to accelerate the development and implementation of neighborhood plans brought before Council for incorporation in the City’s comprehensive plan, Austin Tomorrow. This proposal also includes funding for the incorporation of three-dimensional computer modeling in neighborhood plans.

*Estimated Cost: \$333,000, including 5 FTEs.*

### **Central Support Services**

**Restore an Auditor Position for the Office of the City Auditor** – Although our audit staffing levels remain above our peer city comparisons, one auditor is requested by the Office of the City Auditor to restore staffing cuts in previous years.

*Estimated Cost: \$66,000 (1 FTE).*

### **Unfunded Workforce Initiatives**

At our policy discussions, Council directed me to research the cost of several options related to expanded coverage under a new Plus One employee health insurance program, and our Employee Workforce Committee has been examining the costs associated with the implementation of a bilingual pay program. The additional analysis is provided below.

**Plus One Coverage** – We have included funding in our proposed budget to add a same or opposite sex partner program as approved by Council. Because of the uncertainty of the actual cost implications of expanding our health care coverage, I would strongly recommend getting one year of claims experience under our belt in 2007 for same or opposite sex domestic partners before adding any additional coverage to our plan.

However, during our policy discussion, Council requested that we consult our actuary for additional information about extending insurance coverage to one adult dependent under a new Plus One program. This program would allow an employee to cover a spouse, domestic partner **or an adult relative**.

For all the options that follow, there were two ways to estimate costs. We could have either done the analysis based on the same dollar subsidy provided by the City for other dependents or based on the same percentage subsidy. We have chosen the lower cost model of assuming the same dollar subsidy. The actuary’s analysis is summarized below.

In addition to the funding included in the proposed budget for same sex and opposite sex domestic partners (including current and future

retirees), it would cost an additional \$280,000 each year for all City funds to implement a Plus One program. This option is considered in the medium-risk category by our actuary because of the uncertainty surrounding the amount of future claims costs that could be incurred as people began to enroll in the program. By contrast, the actuary categorized as low risk simply extending benefits coverage to opposite and same sex domestic partners, which is included in the budget proposal.

Based on further Council direction at our policy discussions in May, we also asked our actuary to estimate the costs for other coverage options. The addition of same/opposite sex domestic partner **and an adult dependent of the employee or retiree** would cost an additional \$560,000 for all City funds. The additions of same/opposite sex domestic partner **and an adult dependent of the employee, retiree, spouse or partner** would cost another increment of \$560,000.

The total incremental cost between what we have included in the proposed budget and expanding coverage to include an adult dependent of the employee, retiree, spouse or partner is estimated at \$1.4 million, with an impact to the General and Support Services Funds of about \$700,000 each year.

**Bilingual Pay** – Beginning a basic bilingual program for Spanish only beginning in January 2007 would require funding of about \$546,000 for the first year for the General and Support Services Funds. The annualized cost of the program is estimated at \$720,000. The program is recommended by the Employee Workforce Committee and is built around 70 job titles pre-prioritized by departments. To be eligible, the employee would need to use Spanish routinely for his or her job, as well as pass a standardized proficiency test.

### ***Other Unfunded Considerations***

**Affordable Housing Funds** – Our survey results have shown for several years now that affordable housing is one of the community's top priorities. Over recent years, the federal government has been systematically cutting funding to Community Development Block Grants and H.O.M.E. funding, and additional cuts are expected next year. At our policy discussions in May, we included affordable housing as an area that Council might consider as a candidate for added resources. However, before committing to additional housing funds in 2007, we want to do some additional analysis to determine the level of carry-forward funding that will be available to Neighborhood Housing and Community Development and to understand how that carry-forward funding fits into the department's capacity to spend in 2007. We should

not add funds to the department's 2007 budget that it will not be able to spend in 2007.

## ***Understanding Community Priorities and Measuring Customer Satisfaction***

Austin's city councils have been defining their top policy priorities since the early nineties. Current council priorities support our vision of being the most livable city in the country and provide an organizing framework for planning and service delivery. These priorities provide the continuity and direction needed to develop business plans that build upon each other, year after year, to help achieve longer-ranging goals. The City Council's four policy priorities are:

- Youth, Family and Neighborhood Vitality,
- Public Safety,
- Sustainable Community, and
- Affordability.

When we talk about a livable city from a government perspective, we mean a responsive city government that understands the community's priorities and invites citizens to participate in the political life of their city. Public feedback serves as one frame of reference for assessing progress in service delivery, as well as a tool for resource allocation during budget deliberations. In addition, public feedback helps us improve the public accessibility and accountability of City government.

The City of Austin annually asks its citizens to complete an extensive survey that seeks to identify their priorities and concerns, as well as to gauge their satisfaction with city services. Citizens are asked to rate a number of City services grouped according to Council's top policy priority areas, including emergency public safety response, transportation, parks and recreation, library services, garbage collection and utility services. Citizens rank the issues by level of importance and provide us with information about what's working or not working with City services. The report further categorizes findings according to regions within the City, by ethnic group, household income and other demographic categories.

### ***Austin's Top Issues***

When citizens were asked to cite the most important issues Austin faces, they responded somewhat differently depending on the region surveyed.

In general the following concerns were cited by citizens, as listed in rank order below:

1. Road conditions and new roads
2. Growth management
3. Cost of living

Other issues that citizens considered important, also in rank order:

4. Tax-related issues (including rates, fees and charges)
5. Mass transit
6. Pollution-related issues
7. Quality of life (more green space, arts, etc.)
8. Public education issues
9. Water quality and supply
10. Management of budget

### ***Customer Priorities***

The following is how residents ranked the priority of City services:

1. Police services
2. Ambulance (EMS) services
3. Fire services
4. Environmental protection
5. Affordable housing
6. Traffic flow and synchronization
7. Health care and social services to low-income citizens
8. Parks
9. Libraries
10. Economic development efforts

### ***Customer Satisfaction***

**Public Safety.** Public safety continues to be the highest priority for Austin citizens, specifically police, emergency medical services and fire. Satisfaction with most public safety services is higher than last year. Neighborhood policing showed the most improvement from 2005, notably in police cooperation with neighborhoods. Similar to 2005 survey results, however, satisfaction with neighborhood policing and traffic control and enforcement is low compared to other public safety services. Minority residents expressed less satisfaction with public safety services than other residents.

Satisfaction with emergency medical services (EMS) among people who have used these services within the last 12 months has dropped compared to last year's survey result with the primary factor cited as

timeliness. This statistic is consistent with the rising call volumes that EMS is experiencing. In addition to funding 2 new EMS station openings in the next 12 months, our budget proposal includes the addition of a peak load unit to rove during times and in areas of the city where call volumes are high, as well as funding to recruit and retain paramedics.

**Youth, Family and Neighborhood Vitality.** The City Council priority of youth, family and neighborhood vitality began as a discussion about preserving Austin's quality of life. Child and youth development, strong families, community health, a viable economy, and a clean environment all contribute to a safe, vital community with self-reliant neighborhoods.

In the past, respondents have generally indicated they are satisfied with the services provided by the Parks and Recreation Department, in spite of the significant budget cuts made in recent years. As we noted earlier, this is changing. In 2006, satisfaction with almost all service areas has declined slightly over last year and the survey results appear to focus on the condition of our facilities, notably the appearance of park facilities and grounds and the availability of parks and preserves.

The City Council's vote to place a \$567.4 million bond package before Austin voters in November 2006, which will include \$20 million for parkland acquisition and \$64.7 million for park facilities, will be targeted primarily at major rehabilitation of our existing facilities. Of the \$64.7 million for park facilities, the bond package will include \$53 million to renovate our buildings and facilities, pools, and park infrastructure.

About 60 percent of all residents use library services during the year. The overall rating of library services has increased compared to 2005, with satisfaction related to availability of materials showing the most improvement. The bond package will include \$90 million for construction of a new central library.

Satisfaction with health and human services programs declined compared to 2005 survey results, particularly animal control services. Proposed budget additions for Council consideration include funding for animal sterilization, education and outreach and a microchipping identification program to help return animals to their owners in order to decrease our animal intake at the shelter. Council's bond package also includes \$12 million for a much needed new animal shelter.

Quality of life encompasses considerations such as the livability of neighborhoods, the vitality of downtown, pedestrian-friendly areas, and neighborhood planning and zoning efforts. Downtown Austin has virtually undergone a development renaissance, offering a vibrant and diverse array of shops, restaurants, live music venues, museums, and

theater for its residents and visitors. This vitality also shows up in our survey results, which reflect a higher level of satisfaction in all survey categories than last year. The survey also indicates that residents continue to be very satisfied with the livability of their neighborhoods. Additionally, customers continued to express satisfaction with our garbage collection and recycling programs in the 2006 survey.

**Sustainable Community.** Survey results continue to show that Austin citizens consider environmental protection as one of the top priority areas for municipal services. Residents are most satisfied with the quality of drinking water, consistent with 2005 findings. In 2006, satisfaction with almost all service areas has improved over last year.

The preservation of green space slipped somewhat compared to the 2005 survey results, but was still higher than the results for 2003 and 2004. The November bond package includes \$50 million funding for acquisition of land, including fee title and conservation easements in the Barton Springs contributing and recharge zones and should favorably impact ratings in the future.

For the first time, survey responses indicate that citizens see significant improvement in the road conditions in Austin. About 70 percent of respondents view road conditions as “good” or “mostly good” compared to 62 percent in 2005. Satisfaction with the traffic flow and traffic signal timing on city streets has also increased compared to 2005 survey results, yet citizens still remain dissatisfied with road conditions and traffic flow overall. Both of these categories remain in the top ten citizen issues in 2006.

The recent storms that swept through the Austin area coincided with the administration of our survey. We believe this affected the survey results for questions related to electric service reliability, timely responses to power outages, and tree trimming around power lines. Austin Energy and other City departments responding to these storms have completed an after action report that was presented to the City Council in June 2006. Plans are underway to implement an automated alert system for proactive identification and trouble shooting of likely outage areas by Austin Energy. Austin Energy has also begun working closely within the neighborhoods to balance the need for keeping trees trimmed around the power lines while preserving the beauty and shade that these trees provide.

**Affordability.** Affordability can be defined as a guiding principle for how we do business. Affordability means providing the best possible service to our customers at a reasonable price. The citizen survey asks questions about the amounts citizens pay for electricity, water and

wastewater, and garbage and recycling. Survey results are relatively unchanged compared to the results in 2005. The most favorable ratings regarding affordability are associated with fees for the garbage collection and disposal services. Rates for the City's "Pay-As-You-Throw" program have been stable since the rate structure was adopted in 1996. Although operating costs have increased, Solid Waste Services has managed its rising costs by implementing cost savings, such as process improvements and by shifting routes to combine garbage collection and recycling rather than raising fees.

### ***Customer-Driven Initiatives***

**Update on 3-1-1 Call Center.** The 24/7 Call Center is designed to provide a single point of citizen access for information and City services. The system is configured around the 3-1-1 phone number and manages the intake, routing, and resolution of service requests. Equipped with a work-flow mapping function, the system is capable of coordinating cross-functional or multi-departmental response. Additionally, the system generates performance, trend and management information on the provision of City services and on our performance in complaint resolution.

In February 2004, the project began by expanding the 3-1-1 system from public safety non-emergency calls to the phasing in of all relevant City services. To date, the following functions are fully integrated: Public Works Transportation Division, Public Works Street and Bridge Division, Watershed Protection Operations, Parks and Recreation Forestry and Maintenance, Health and Human Services Animal Services and Code Compliance. The next department to be added will be Solid Waste Services in the summer of 2006.

Additional departments will continue to be phased in all during fiscal year 2007, most notably being the public safety non-emergency calls currently going to the Austin Police Department. In the summer of 2007, the Call Center is expected to begin comprehensively taking all city 3-1-1 calls. This should continue to relieve some of the growing workload pressure on our 9-1-1 operation and allow the Police Department to redeploy five 3-1-1 call takers to dispatch and ten call takers to crime report writers.

The final call center consolidation coupled with expected growth in future years requires the center to move to a larger facility with more seats for customer service representatives. The location for the consolidated call center is at the new Cameron Road Campus Facility that the City acquired in 2005 and the move is planned for the end of 2006.

**Austin Energy Quality Initiative.** Recognizing the importance of achieving the highest level of quality service and reliability to its large high-tech customers, Austin Energy has embarked on a quality enhancement plan that will be designed by experts in this field. Austin Energy is striving to obtain ISO 9000 certification for the utility and is adding a quality management program (i.e., Sixth Sigma, Total Quality Management). We are also increasing Electric Service Delivery staff, plus working with an engineering firm to augment the utility's engineers with engineering support when necessary. The utility is committed to providing the necessary time and resources to accomplish this effort.

Beginning with Austin Energy and several of our other key enterprise departments, we are also exploring ISO 9000 certification for some essential General Fund functions. Coming out of the downturn, the ISO 9000 certification along with a quality management program will provide a solid structure for assessing and maintaining the City of Austin as a high quality service organization.

### ***Department of Public Safety and Emergency Management***

In August 2005, Council approved a budget amendment that combined the Office of Emergency Management, Park Police, Aviation Police, and Municipal Court Marshall functions into one General Fund department, Public Safety and Emergency Management (PSEM). Combining these functions creates greater consistency in standards of operation and training. The officers assigned to each function are still housed in their corresponding department to provide focused service, while the PSEM Department Director works closely with all customer departments to ensure their needs are met.

In June 2006, the Council directed me to complete a feasibility study regarding the potential costs, savings, efficiencies, employment issues, and practicality of combining all of the City's law enforcement officers under a central command and control structure. We will report back to Council on the results of the study in August. This analysis will include an evaluation of the current structure and organization to determine the impact on services if these functions are placed in a centralized command within the Austin Police Department. The analysis will also include an estimation of the cost of compensating the officers in the Public Safety and Emergency Management Department commensurate with the officers of their rank and tenure within the Austin Police Department. Lastly, we will review the legal requirements and other employment issues associated with potentially combining these departments.

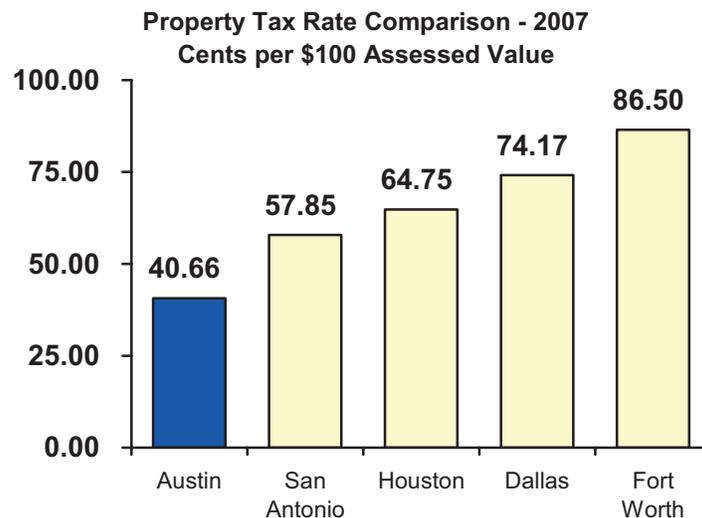
## ***Fiscal Year 2007 Revenue Policies***

### ***Tax Rate***

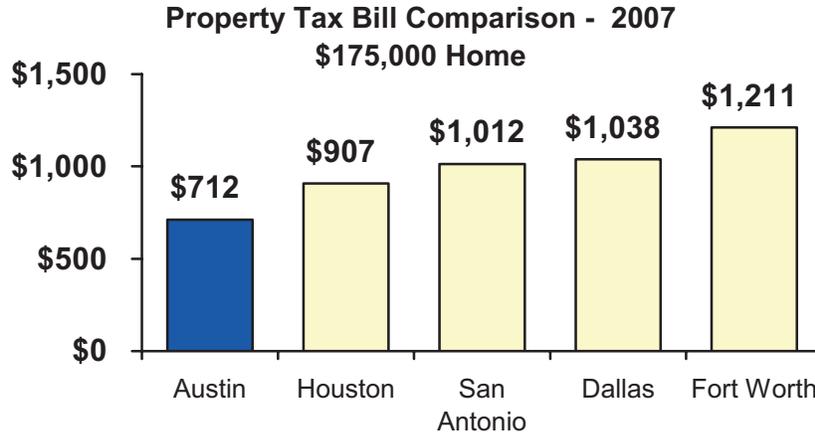
Affordability for Austin residents is a key consideration when Council considers the property tax rate each year during the budget process. Property taxes serve as the primary funding source for basic City services, including police, fire protection, emergency medical services, and health and human services.

Our task is to submit an annual budget proposal to Council based on “needs”, not “wants”. The principles that guide our budget development process focus on affordability. These principles include managing our financial resources effectively, delivering high quality services at a competitive cost, and investing in technology that enhances productivity and efficiency.

The budget is proposed at the effective rate of 40.66 cents per \$100 assessed valuation, a decrease of 3.64 cents from the current tax rate of 44.30 cents. The rollback tax rate is 42.14 cents per \$100 assessed valuation. The following chart compares our proposed 2007 tax rate of 40.66 cents with the current or 2006 tax rates for the major Texas cities shown. However, even at the current tax rate for Austin of 44.30 cents, Austin’s tax rate is significantly lower.



What does this mean for homeowners? For the owner of a homesteaded residence valued at \$175,000, the proposed tax rate of 40.66 cents will result in an annual tax bill of \$712 or \$59 per month.



**Citizen Focus Groups.** In conjunction with our annual citizen survey, we hired M. Crane and Associates, Inc. to conduct a series of six focus groups in late June with a diverse array of Austin residents in order to understand their opinions about the value of various strategic adds, as well as their willingness to incur increased property taxes needed to fund the adds. Research participants received basic information about the City of Austin, including tax rates, revenue and expenditures, and then were led through descriptions of a representative package of strategic adds.

More than 80 percent of these Austin residents expressed their willingness to sustain at least an additional \$20 per year in property taxes for a series of strategic adds. Further, 38 percent expressed their willingness to sustain at least an additional \$40 per year in property taxes. The factor driving their support was a strong sense of identification with Austin's quality of life and sense of community. The participants placed the greatest importance on reinvesting in emergency medical services and social services.

### ***Use of One-Time Funds***

Last year, we increased our emergency reserve from \$15 million to \$40 million. We left our contingency reserve at one percent of expenditures, estimated at \$5.1 million in 2007. If funds are appropriated from either of these two reserves during the course of a year, these funds would have to be replenished the following year. The total of these two reserves in fiscal year 2007 is expected to be \$45.1 million, which is about 10 percent of our total General Fund expenditures. According to our credit

rating agencies, a 10 percent “hard” reserve amount is an excellent benchmark for cities.

Additionally, Council adopted a change to our financial policy on fund balance and reserves that allows us to do two things: one, to capture unanticipated revenues and savings into a Budget Stabilization Reserve, and two, to provide guidelines for continuing to use that reserve judiciously for capital items and other one-time expenses.

At the end of each year, we place the remainder of our projected ending balance into our Budget Stabilization Reserve. This reserve is expected to total approximately \$50.1 million at the beginning of fiscal year 2007.

<b>Reserve Policy Summary</b>	
	2007
Contingency of 1%	\$5.1m
Emergency	\$40.0m
Subtotal: "hard" reserves	\$45.1m
Budget Stabilization	\$50.1m
Total	\$95.2m
<b>Use of Budget Stabilization Reserve</b>	
	2007
Beginning balance	\$50.1m
Less: appropriation during year	(\$16.7m)
Estimated ending balance	\$33.4m

In the past when we have discussed our balances and reserves with the rating agencies, we told them consistently that we would be spending some of our balances in the future to pay for one-time costs we deferred during the downturn. Under the proposed policy, we may appropriate one-third of this reserve for one-time expenditures in a fiscal year, and we are proposing an appropriation of approximately \$16.7 million in fiscal year 2007. This will fund some critical capital and other one-time needs, but equally importantly, it will leave us an ending balance in the reserve of \$33.4 million.

Following is a list of the one-time needs we are proposing to fund in 2007:

- Computer replacements
- New and replacement radios, mobile data computer equipment and automatic vehicle location equipment
- Vehicle replacements

- Departmental equipment (primarily parks and public safety equipment)
- Stability pay enhancement for our workforce
- Supplemental funding for the retirement system to begin reducing the unfunded liability to an amount that can be amortized over 30 years
- One-time funding to cover additional firefighter overtime resulting from vacancies caused by cancellation of a scheduled cadet class
- Replenishment of \$500,000 for park maintenance and capital investment that we could not fit into our final bond proposition
  - These repairs would help fund rehabilitation of our pools, such as electrical upgrades and backwash water discharge systems. Our goal is to continue this same amount of funding annually through 2010.
- Funding of \$500,000 for Barton Springs Pool would begin to address a variety of infrastructure issues at the pool, including restroom and dressing room upgrades, roofs and HVAC, asbestos and lead abatement, and electrical upgrades
  - This funding would first be used for a condition assessment by a preservation specialist and engineer. Our goal is then to make this \$500,000 an annual contribution to the restoration of Barton Springs Pool in future years.

At the end each fiscal year, we direct any unanticipated revenues and any unspent appropriations into the Budget Stabilization Reserve.

### ***Bond Election***

In June 2006, after an extensive public input process, the City Council resolved to submit to the voters a \$567.4 million bond election program of long-term capital investments. These investments meet both municipal and regional goals for providing quality public services and responding to growth in Central Texas. The process that culminated in the Council's approval of the bond proposition began with the appointment of a Citizen Bond Election Advisory Committee (BEAC) in February 2005. The BEAC presented its recommendation to the Council one year later in February 2006.

Council voted to hold the Bond Election in November 2006 and received a series of briefings and recommendations on different project and program areas from staff. In May 2006, Council conducted two public hearings to receive additional citizen input. Council used the BEAC recommendation, staff briefings and public input to determine the bond program that voters will be asked to consider in November.

The following table outlines the final bond propositions.

<b>Number</b>	<b>2006 Bond Proposition</b>	<b>Amount</b>
1	Transportation	\$ 103,100,000
2	Drainage & Water Quality Protection	\$ 145,000,000
3	Parks Facilities & Parkland	\$ 84,700,000
4	Community & Cultural Facilities	\$ 31,500,000
5	Affordable Housing	\$ 55,000,000
6	Central Library	\$ 90,000,000
7	Public Safety Facilities	\$ 58,100,000
<b>TOTAL</b>		<b>\$ 567,400,000</b>

The City currently enjoys favorable bond ratings from our rating agencies: Standard and Poor's, Moody's, and Fitch. Our rating agencies believe Austin's economy will remain strong, that the City has the proper financial and management controls in place, and that our debt burden and debt structure are manageable. Further, they believe that the City has the capacity to issue additional debt in the future. Moody's Investor Services, considered by many cities to be the toughest of the rating agencies, reaffirmed the City of Austin's general obligation bond rating in 2005 and upgraded the City's outlook from "stable" to "positive".

The bond projects would be implemented over approximately seven years and would add an estimated 2.88 cents per \$100 assessed value to the tax rate after the facilities are completed and brought online. Of the 2.88 cents, 1.00 cent is associated with additional operations and maintenance costs of the new facilities. The remaining amount of 1.88 cents is associated with the debt service tax rate.

### ***Managing Public Safety Overtime***

Public safety overtime has been in the forefront recently, both through our analysis of costs and issues during ongoing expenditure review, and through a series of articles and editorials in Austin's daily newspaper. Overtime costs for our frontline public safety employees are significant. In 2005, overtime costs incurred in the Austin Police Department totaled \$10.3 million; while overtime totaled \$3.5 million in the Austin Fire Department.

**Police.** Our analyses of the factors that have contributed to the increased use of overtime over recent years include:

- Increased homeland security demands after September 11<sup>th</sup>

- Implementation of a constant staffing level goal of 80 percent for all patrol shifts, beginning in 2001
- Increased intensive training requirements to ensure officers have the tools they need to better serve our community, over 60,000 additional training hours over the past two years
- An increase of 75 percent in special and major events, such as Halloween, Mardi Gras, New Year's Eve and the Texas Relays

As part of our analysis, we compared ourselves to other cities and found that Austin is the only city with a constant level staffing policy for patrol. This is despite the fact that both our authorized strength and our vacancy rates are at the midpoint of that comparison. For cities that limit the amount of overtime that an officer can work and/or that monitor secondary employment, Austin's policies and practices are essentially in line with those cities or in some cases stricter.

There are operational reasons to consider in using overtime. Backfilling for vacant positions allows for more flexibility in work assignments and places more tenured, experience officers on the street. This is consistent with our community policing expectations by keeping officers who know an area on patrol in that same area, as opposed to hiring a pool of floaters to provide this coverage. Finally, in some cases, the staffing demand can only be filled by overtime, such as for large special events.

Our budget clearly reflects the investment and commitment we have made to ensure that our citizens and our officers are safe.

- The Austin Police Department has maintained national and international accreditation.
- Our officers have implemented strategies and programs that are recognized as national best practices.
- Their dedication and efforts have resulted in the ranking of Austin as the third safest city in the country.

Our Acting Police Chief is developing a plan to manage overtime more effectively in the future, while still maintaining public safety as a priority. Those efforts to date have found that our constant staffing model is being applied inconsistently among the many patrol units. This correction, along with exercising more centralized control over the assignment of officers for overtime duty, the filling of vacancies when our two cadet classes are completed, and the addition of civilian positions to free up patrol hours should result in reduced overtime hours next year. Overtime of \$7.1 million is included in fiscal year 2007 budget, a decrease of 25 percent compared to our current estimates of overtime for 2006. We plan to monitor spending throughout the year as we

implement these operational controls and will keep Council informed about our progress.

**Fire.** Enhanced task force staffing, begun as a pilot program in 2004, and the cancellation of a cadet class due to legal challenges exacerbated the number of vacancies and required additional backfill overtime to cover those vacancies. However, the cadet class cancellation was a one-time occurrence. The Austin Fire Department is estimated to have about 70 vacancies at the end of 2006, compared to the average of 30 vacancies that are normal for the department. With the resumption of cadet classes in August 2006, we should be back on track by the end of fiscal year 2007. The proposed budget includes \$2.3 million for one-time funding to cover the additional firefighter overtime resulting from increased vacancies caused by cancellation of the scheduled cadet class.

## ***Fiscal Year 2007 Proposed Rate and Fee Increases***

### ***Water and Wastewater Rate Increases***

The major cost driver for the utility is related to required capital improvements. Over the next five-year period, operations and maintenance costs for the combined utility system will increase due to aging infrastructure, an increase in the treatment volume for water and wastewater, regulatory compliance and costs for system expansions and additions, as well as annexations. Growth in the customer base alone will not be sufficient to generate the needed revenue for new capital expenditures estimated at \$920.2 million.

In an effort to avoid two large rate increases over a five-year period, the Utility proposed a five-year level rate increase plan ranging from 4.2 percent to 5.2 percent per year beginning in 2006. During the last year, construction costs have skyrocketed, together with increased inflationary pressures on the combined utility systems operations and maintenance costs. As a result, the Utility proposes a combined system-wide rate increase of 7.1 percent in 2007.

Austin's average monthly combined water and wastewater bill is \$49.95 and somewhat above the midpoint monthly bill of \$45.24 for 27 cities surveyed. The proposed rate increase would bring the average monthly bill to \$54.01.

### ***Other Fee Increase Highlights***

As is our practice, every two years we complete a comprehensive revenue initiative in which we review existing fees and explore new fees appropriate to support the services we deliver. The review included an

analysis of whether fees had kept pace with inflation, as well as identifying viable new fees. Highlights of the initiative are outlined below.

**EMS.** This year, we propose increasing the advanced life support transport fees by \$100 for the Emergency Medical Services department. It has been four years since these rates were adjusted and during this time, costs have increased over 30 percent. The rates as proposed would remain below a 200-city average per a survey that was completed in 2005 and are lower than the majority of surveyed agencies in our area. The additional revenue is estimated at \$1.1 million and will help fund the cost of emergency medical services, as well as the increased demand for those services.

**Airport.** Airport hourly parking garage rates are proposed to increase from \$2.00 to \$3.00 per hour or part thereof after the initial thirty minutes. The authorized maximum daily rate would increase from \$18.00 to \$21.00. The maximum valet parking rate would increase from \$25.00 to \$27.00 for each period of time up to 24 hours. The estimated annual fiscal impact is \$1.8 million and will help to reallocate parking patterns so that the parking garage does not reach capacity as often.

**Municipal Court.** A new fee of \$4.00 will be added to the fee schedule for fiscal year 2007 although the fee actually became effective in January 2006 per an ordinance adopted by Council. The fee is paid by a defendant convicted or receiving deferred dispositions on fine-only misdemeanors in Municipal Court. The revenue from the fee must be used to offset the costs of case managers handling juvenile cases in Municipal Court. The estimated annual impact of this fee is \$550,000.

**Golf.** Increases in golf green fees at Hancock, Jimmy Clay, Morris Williams, Lions and Roy Kizer will continue to help restore turf maintenance that was cut during the downturn. This change is expected to increase golf revenue by about \$170,000.

A comprehensive listing of all fees can be found in the Proposed Budget Supporting Documents Volume – Fee Schedule.

### ***Fiscal 2007 Departmental Budget Highlights***

This section of the transmittal letter highlights the proposed budgets of the major General Fund and Support Services departments. New investments that are included in the proposed budget are shown in italics at the end of each department.

There are several cost drivers which have impacted numerous departments this year that I would like to mention. First as was previously mentioned, the initiative to convert long-term temporary positions to permanent status will have an incremental cost as a result of adding health insurance and moving the employees to a market-based salary. In addition, over the last few years we have seen significant increases in contractual services and commodities as the result of rising energy costs. Virtually all departmental budgets were increased this year to reflect higher utility, fuel and maintenance costs. Finally, in an effort to provide our employees with opportunities for training and professional growth and to provide more equity between departments, some of the training funds cut during the downturn have been restored based on a per FTE calculation.

### ***Police (APD)***

- **Total 2007 proposed budget** - \$196.6 million
- **Maintain 2.0 officers per 1,000 residents** – Adds partial-year funding for six additional officers.
- **Meet and confer** – Funding is included for the fourth year of the approved Meet and Confer contract provisions.
- **Jail interlocal** – Contractual increases of \$156,000 have been included for the jail interlocal contract with Travis County.
- **Traffic incident management program** – Adds \$158,000 to fund seven part-time, retired police officers and related program costs to manage the City’s towing ordinance and provide rapid response to clear vehicular accidents from our major roads and highways.
- **Addition of civilian staff** – Eight new civilian positions, (including five dispatchers, two positions in the homeland defense area and a community liaison), are included in the General Fund as the result of expiring grants in 2007. The proposed budget also includes a 9-1-1 call taker as well as the conversion of 6.75 positions from temporary to permanent status.
- **Addition of Assistant Chief** – *The addition of an assistant police chief is also included to restore a position redeployed at the commander level during the downturn. The restoration of this position will provide stronger oversight and leadership at the Police Department.*

### ***Fire (AFD)***

- **Total 2007 proposed budget** – \$105.9 million
- **Full funding for operation of all fire stations at enhanced task force staffing levels** – The proposed budget includes funding to operate all 44 of the City’s existing fire stations, including full-year

funding for the new Spicewood Springs fire station and \$180,000 for bunker gear for all graduating cadets.

- **Collective bargaining** – Funding is included for the second year of the approved collective bargaining contract provisions.
- **Wellness center** – Because of an expiring grant, five positions and \$308,000 are added to fully fund the wellness center. Early successes in the program have resulted in the identification of three firefighters with potentially life-threatening conditions that were caught early and can now be corrected.
- **Reduces estimated vacancy savings as cadets graduate** – Additional cadet classes will reduce the number of vacancies and related salary savings next year, estimated at \$1.4 million.
- **Critical equipment replacement** – Systematic replacement of critical equipment will continue with funding for four pumpers in the upcoming year.
- **Training** – *Funding has been included for cultural awareness training for all staff on a three-year rotating cycle and to establish an AISD career track program.*
- **Sworn positions** – *During 2006, four sworn firefighter positions were reclassified to higher levels to serve as leaders in two areas: three are being utilized as Field Training Officers in the wellness program and one serves as the leader for the AISD career track program. The proposed budget replaces these four positions at a cost of \$160,000.*

### ***Emergency Medical Services (EMS)***

- **Total 2007 proposed budget** – \$38.1 million
- **New stations** – Includes full year funding for Del Valle and Circle C stations.
- **Conversion to 48-hour work week for paramedics** – In 2006, funding was included in the budget to convert from 24-hour shifts to 12-hour shifts for all EMS stations. Implementation of this new 48-hour work week for paramedics began earlier this month and is expected to improve patient care, preserve paramedic safety, and save \$525,000 in overtime in 2007.
- **Critical equipment replacement** – Systematic replacement of critical equipment will continue with funding for five ambulances in the upcoming year.
- **Call volumes** – *An additional demand peak unit with six paramedic positions at a cost of \$770,000, which includes \$227,000 in one-time funds for an ambulance. Also, one additional communications position was added at a cost of \$59,000 to address high call volumes.*
- **Office of the Medical Director** – *The 2007 budget includes adding \$308,000 and four positions to enhance the services provided by the Office of the Medical Director.*

- **Training and recruiting** – Budget proposal includes two new instructors for the EMS academy, an additional 20 hours of training per paramedic, and signing bonuses for new paramedics at a total cost of \$319,000.
- **Safety initiative** – Two new positions and \$125,000 are included to provide EMS with in-house occupational safety expertise and additional research capabilities to address on-the-job-injury rates which continue to be the highest in the City.

### **Public Safety and Emergency Management**

- **Total 2007 proposed budget** – \$5.1 million
- **Additional officers** – Full year funding for converting five temporaries to permanent parks officer positions added in FY 2006 at a cost of \$192,000.
- **Stipend program** – Addition of \$179,000 for full year funding for stipend program for officers to provide consistency within the department and with Travis County Law Enforcement Officer Standards.
- **Emergency preparedness** – Addition of one position is included to oversee a volunteer recruiting, training and mobilization program for emergency events.

### **Municipal Court**

- **Total 2007 proposed budget** – \$10.1 million
- **24/7 Magistration at the Central Booking Facility** – Proposed budget adds 3.5 positions and \$313,000 to provide this enhanced service.
- **Graffiti removal** – \$75,000 and one position are included in the Downtown Austin Community Court (DACC) budget to support the overall graffiti abatement program with community restitution workers.
- **Improved customer service** – Addition of one court supervisor in Municipal Court will reduce employee to supervisor ratios from 20:1 to 17:1 to support improved customer service and effective operations. One administrative assistant is added in DACC to provide needed support for the increased number of community restoration programs carried out by the court. Total cost of \$93,000.
- **Evening docket** – Two positions and \$141,000 are included to support the evening docket program to address growth in bench trials and code enforcement cases. In addition, two prosecutor positions and \$159,000 are included in the Law Department budget to support this program.

## **Health and Human Services**

- **Total 2007 proposed budget** – \$30.9 million
- **Base cost increases** – Funding of approximately \$208,000 is included for anticipated cost increases for operations and maintenance at the Austin Resource Center for the Homeless (ARCH), flu vaccine, animal shelter equipment and drugs, and security guard contracts.
- **Graffiti removal** – *Addition of one program specialist and related supplies at the cost of \$125,000 to address increased graffiti activity and coordinate youth workers as part of the graffiti abatement program.*
- **Access to Primary and Preventive Care** – *Funding of \$128,000 for two additional positions in the Health and Human Services Department is included for more outreach efforts related to health issues taking such a disproportionate toll on our lower income residents.*
- **CAN social services contract** – *City of Austin share of a new position proposed by the Community Action Network (CAN). The City portion is \$10,000. Matching dollars would be required by other participating entities.*

## **Parks and Recreation Department (PARC)**

- **Total 2007 proposed budget** – \$31.4 million
- **Mexican American Cultural Center (MACC)** – With the anticipated opening of the MACC in mid-2007, partial year funding for eight positions, temporaries, contractuales and commodities has been proposed. In 2007, the cost of \$450,000 will be offset by a transfer to the General Fund of Holly mitigation monies as was proposed by Council several years ago to accelerate the opening of the MACC.
- **Town Lake Park** – Partial year funding for six positions and related costs associated with the opening of Town Lake Park in the summer of 2007 is included at \$314,000.
- **Turner Roberts Recreation Center** – Expected to open in September 2007, funding of \$63,000 is included for four positions and related program costs for this recreation center at Colony Park for one month in 2007.
- **Increase in lifeguard salaries** – Full year funding of \$312,000 is included for a \$1.50 per hour increase in lifeguard salaries implemented in the summer of 2006 because of the inability to fill positions and fully staff pools this summer.
- **Community recreation programs** – Recreation centers, summer programs and other recreation programs are included at constant levels for fiscal year 2007.

- **Parks maintenance** – The proposed budget includes the addition of five building and grounds assistants at a cost of \$206,000 to provide for full-time custodial services at five additional recreation centers.
- **Zilker Botanical Gardens** – Funding of \$222,000 and six positions are included to improve staffing levels and security, as well as improvements to the grounds to address on-going issues at the gardens.

### **Austin Public Library**

- **Total 2007 proposed budget** – \$21.0 million
- **Spicewood Springs Library expansion** – Two positions have been added for a full year to support the funding of this expansion.
- **Support services** – Five positions and \$204,000 have been added to address core administrative and support functions that were cut dramatically during the downturn. With the restoration of library hours in 2006, this is the library’s most critical operational need in 2007.

### **Neighborhood Planning and Zoning (NPZ)**

- **Total 2007 proposed budget** – \$4.5 million
- **Increased focus on planning** – One additional transportation planner at \$66,000 is proposed to address transportation planning within neighborhood plans, as well as SH 130 and other corridor plans. This will complement the four positions added in 2006, which added focus on downtown design, neighborhood plans that are eligible for updates, implementing design standards, and handling the significant increase in historic zoning and preservation cases.

### **Watershed Protection and Development Review (WPDRD)**

#### **General Fund**

- **Total 2007 proposed budget** – \$14.4 million. The General Fund portion of WPDRD provides funding for the City’s One Stop Shop for development services.
- **Building inspections** – The 2007 proposed budget includes \$515,000 for four additional inspectors and temporary funding for the building inspections function as the result of tremendous growth in workload in the development area.
- **Zoning review** – The proposed budget includes \$187,000 and three plan review specialists in residential zoning review to meet increased demand as well as the workload associated with the new single family ordinance.

- **Commercial review** – An additional \$121,000 and two positions are proposed for the commercial plan review area to address issues related to the new design standards.
- **Right of Way Management** – The proposed budget includes \$126,000 for two positions for enhanced right of way management resulting from increased development and the impact of design standards.

### ***Drainage Fund***

- **Total 2006 proposed budget** – \$55.3 million. The Drainage Fund supports the WPDRD mission related to water quality protection, flooding and erosion controls.
- **Continues funding** – For 16 positions added in 2006 to address infrastructure and waterway maintenance and flooding and erosion control needs.
- **Capital budget** – The department continues to set aside a portion of its revenue for capital projects. The proposed budget includes a \$17.1 million capital transfer which primarily provides \$3.7 million for multi-objective projects, \$1.2 million for erosion control, \$4.4 million for storm sewers, and \$4.8 million for flood control projects.

### ***Roadways, Sidewalks, Bikeways and Transportation***

The fiscal year 2007 proposed budget continues the City's investment in roadway maintenance, as well as the construction of sidewalks and curb ramps and transportation infrastructure. Maintenance highlights include:

- 578 lane miles or eight percent of the roadway network will receive preventative maintenance.
- 74 percent of the roadway network is projected to be in fair to excellent condition, exceeding our goal of 70 percent.
- \$2.2 million is available for Americans with Disabilities Act (ADA) projects such as restroom upgrades, curb ramps and sidewalks and park facilities.
- 75,000 linear feet of sidewalks and 400 curb ramps are proposed to be constructed.
- \$2 million of new bikeways funding will be used to complete the second phase of the Pleasant Valley bikeways project, the North Acres bikeways project and to fund the matching portion of several previously announced grants.

### ***1998 and 2000 Bond Projects***

The proposed budget includes new appropriations for projects approved by voters in the 1998 and 2000 bond elections. With the appropriation

for the Twin Oaks Library, all appropriations of the voter-approved \$339.4 million from the 1998 bond election have been made. All 1998 bond projects are now underway and estimated to be complete within the next three years.

- \$2,973,000 Twin Oaks Branch Library (1998)
- \$5,000,000 Sidewalk Improvements (2000)
- \$4,900,000 Street Improvements (2000)
- \$2,000,000 Bicycle Improvements (2000)
- \$2,000,000 Transportation Grant Matches (2000)

### **Critical Additions to Central Support Services**

As discussed in a previous section, a portion of the critical additions I have included in the proposed budget are related to central support services. The following information provides additional detail:

**Law Department** – *In 2003 and 2004, 20 percent of the Law Department staff was cut. At the same time, litigation matters are up 225 percent since 2002, contract matters are up 187 percent and employment matters are up 246 percent to mention just a few areas. The addition of one legal secretary and three attorneys at a cost of \$364,000 is included to keep up with this rising demand. In addition, as was mentioned previously, two prosecutors are proposed as a part of the evenings docket program at Municipal Court.*

**City Clerk** – *The proposed budget includes \$56,000 and one records management consultant to address requests for records management assistance, which have increased over 300 percent since 2003.*

**Mayor and Council** – *From 2003 to 2006, Mayor and Council budgets increased only three percent, which is less than the growth in salaries, retirement and insurance costs, resulting in an effective decrease in their budgets. In addition, in response to the interest of some Council Offices to convert their temporary employees to regular positions, one additional position per office has been included. The proposed budget includes an additional \$31,000 per office to cover all salary changes.*

**Financial and Administrative Services (FASD)** – *Resources were added to several areas of FASD. One project manager at a cost of \$60,000 was added to building services to deal with a backlog of projects at City facilities. Since 2002, over 700,000 square feet of new facilities have been added to the building inventory with no increases in staff to handle maintenance projects such as parking lots, HVAC systems or roofs.*

*In the Controller's Office, a proposed addition of five accountant and programmer positions and \$307,000 will help to address new requirements associated with the implementation of a new citywide financial accounting system October 1 of this year. During the downturn, staffing was cut 17 percent. These positions will support numerous new applications and support significant changes in processes that will occur as the result of the system. The Purchasing Office, which was cut 24 percent during the downturn, will also be impacted by the new financial system and has one additional position and \$73,000. All of the positions included are critical to successful implementation of the new system and to ensure that bills are paid, vendors are included in the appropriate solicitations for services and the City's books and records are accurate.*

**Management Services** – *One-half support position is added to address customer service and security issues in the management services reception area.*

**Human Resources** – *Two positions and \$131,000 are proposed to be added to provide training and support to human resources staff in City departments. With the decentralization of certain personnel responsibilities, inconsistencies exist and are growing among departments. This addition will ensure more consistent treatment of employees and application of personnel policies across all departments.*

**Small and Minority Business Resources** – *Addition of one position and \$47,000 is required to fulfill the City's Good Faith requirements under the MBE/WBE ordinance.*

## **How Can We Preserve What We Cherish About Our Community?**

Austin is a city that works on so many different levels.

A native Texan, I came to Austin 34 years ago and fell in love with the Highland Lakes, hill country scenery and the town's mystique as an eclectic music town with great nightlife. Poised now to rebound after the downturn, Austin's reputation seems impenetrable. With our metro population bumping up to about 1.4 million, we continue to attract people from across the nation with a booming high tech employment center, a thriving motion picture industry, a vibrant downtown and a legendary quality of life.

But as the 16<sup>th</sup> largest city in the country, we aren't a "town" any more. Facing becoming the size of San Antonio by 2040, the question is whether we can preserve what we cherish about our community? What

we do today – how we invest today – shapes and sets the course for our future.

With this 2007 budget, we continue the process of rebuilding our organization to handle the challenges of governing a city that is transforming itself into a major metropolitan area.

Our economy continues to prosper and our revenue growth, particularly in sales tax, has allowed us to make headway in responding to growth and rebuilding our services and our workforce.

In my 2007 proposed budget, we have provided funding to address the increased demand for ambulance services in our EMS Department and for code enforcement in our Municipal Court. We have also provided additional resources in our EMS and Fire Departments for rebuilding frontline operations and for enhancing our ability to recruit locally from our school system.

In the area of community services, we have provided additional funding in a number of areas: building inspection, zoning and plan review, graffiti abatement, parks and recreation, and other areas.

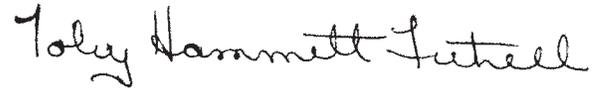
We are also adding resources to our corporate support services functions that were cut back severely during the downturn. These functions are essential in ensuring system integrity and providing critical internal controls, as well as in carrying out the complex service improvement projects we have undertaken, such as the one-stop shop, the 3-1-1 call center, and our new financial system.

While our economic outlook is positive and we are making progress in rebuilding our organization, we should continue to observe the financial policies and practices that have served us well over the last several years, in particular our focus on maintaining structural balance. A structural balance approach means funding ongoing expenditures with ongoing revenue. But it also means managing our cost drivers and understanding that future increases in cost drivers are more certain than future increases in revenues.

I would therefore suggest that while we can be optimistic about our economy and about our 2007 budget, we cannot ignore the fact that our cost drivers are submerged below an increase in new revenue that history tells us will dissipate at some point in the future. We must be judicious about adding expenses to our budget that will further increase these cost drivers.

I look forward to working with Council and Austin citizens on our 2007 budget. My staff and I stand ready to assist throughout the process.

Respectfully submitted,

A handwritten signature in cursive script that reads "Toby Hammett Futrell".

Toby Hammett Futrell  
Austin City Manager



## Adopted Budget Reconciliation



# Adopted Budget Reconciliation

---

The Austin City Council made several changes to the FY 2006-07 Proposed Budget during its consideration on September 11, 2006. These changes, which are described below, have been incorporated into the FY 2006-07 Approved Budget document.

## **GENERAL FUND**

### **Ad Valorem Tax Rate**

Council amended the Ad Valorem Tax Rate and adopted a rate of 41.26 cents per \$100 valuation.

### **Revenue**

The Proposed Budget was amended by increasing property tax revenue in the amount of \$9,343,270. The increase represents the additional revenue from adopting a nominal tax rate of 41.26 cents per \$100 valuation.

### **Emergency Medical Services**

The Proposed Budget of the Emergency Medical Services Department was amended by appropriating \$995,386 and adding 15 FTEs for the recruitment and development of future paramedics and to strengthen supervisory oversight of the current workforce.

### **Fire**

The Approved Budget includes an increase in appropriations for the Austin Fire Department of \$100,000 to accelerate the replacement of protective bunker gear.

The Proposed Budget of the Austin Fire Department was amended by appropriating \$33,000 to provide funding for the Travis County Fire Academy.

### **Health & Human Services**

The Proposed Budget of the Health and Human Services Department was amended by increasing appropriations in the amount of \$419,451 for existing Social Services Contracts. This represents a 3.5 percent increase over the Proposed Budget.

The Proposed Budget of the Health and Human Services Department was amended by appropriating \$275,000 to establish a second day labor site in South Austin.

The Approved Budget of the Health and Human Services Department includes an increase of \$155,121 and 1 FTE to expand outreach and education to reduce the euthanization of lost or abandoned pets at the animal shelter.

The Approved Budget of the Health and Human Services Department includes an appropriation of \$50,000 to provide additional funding for sickle cell anemia.

The Approved Budget of the Health and Human Services Department includes the transfer in of 1 position from the Austin Police Department and an increase of \$90,860 for project outreach. There is no fiscal impact to the General Fund.

### **Library**

The Proposed Budget of the Austin Public Library was amended by appropriating \$42,099 and adding an exhibit specialist at the Austin History Center.

The Approved Budget of the Austin Public Library includes an amendment that added 5 custodial positions to bring the cleaning of branch libraries under the direct supervision of library facilities management. These services were previously provided by an outside contractor, thus no additional funding is needed.

# Adopted Budget Reconciliation

---

## **Municipal Court**

The Proposed Budget of the Municipal Court was amended by appropriating \$36,534 and adding 1 court clerk assistant to cover increased customer demand at substations.

## **Neighborhood, Planning & Zoning**

The Approved Budget of the Neighborhood Planning and Zoning Department includes an increase of \$332,864 and 5 FTEs to incorporate an advance team, facilitation and a transition team for the implementation of neighborhood plans.

## **Parks & Recreation**

The Approved Budget of the Parks & Recreation Department was amended by increasing appropriations in the amount of \$100,000 for the AISD Metz HOSTS (Helping One Student to Succeed) Program.

The Proposed Budget of the Parks & Recreation Department was amended by increasing appropriations in the amount of \$100,000 and adding 2 FTEs for enhancing tree maintenance on City owned property.

## **Police**

The Proposed Budget of the Austin Police Department was amended by appropriating \$479,200 and adding 9.5 civilian FTEs to support crime detection and juvenile services. This will help free up additional patrol hours, increase officer time on the street and improve response time for citizens who report property crime. This additional staff will also address the backlog of fingerprinting and managing of APFIS (Automated, Palm & Fingerprint Identification System), and add valuable assets to the recently accredited forensics lab.

The Approved Budget of the Austin Police Department includes the transfer out of 1 position to the Health & Human Services Department and a decrease of \$90,860 for project outreach. There is no fiscal impact to the General Fund.

The Proposed Budget of the Austin Police Department was amended by adding 1 forensic chemist in the amount of \$88,700 to be funded by Travis County to address all County cases on a priority basis. Fiscal impact to the department is zero.

## **Public Safety & Emergency Management**

The Proposed Budget of the Public Safety and Emergency Management Department was amended by appropriating \$143,000 and adding 3 officers to provide additional resources for lake patrol and enhancing officer safety.

The Proposed Budget of the Public Safety & Emergency Management Department was amended by appropriating \$90,000 and adding 2 marshals to provide adequate back-up when serving warrants.

## **Transfers Out**

The Approved Budget includes an increased transfer to the Sustainability Fund in the amount of \$123,433 for existing Social Services Contracts. This represents a 3.5 percent increase over the current proposed budget.

The Approved Budget includes an increased transfer to the Neighborhood Housing and Community Development Department in the amount of \$1,200,000 to provide funding for affordable housing programs affected by reductions in federal grant funding.

The Proposed Budget was amended by increasing the General Fund transfer to the Neighborhood Housing and Community Development Department in the amount of \$50,000 for the Urban League's emergency home repair program.

The Proposed Budget was amended by increasing the General Fund transfer to the Support Services Fund and increasing appropriations in the Office of the City Auditor in the amount of \$94,733 and adding 1 FTE and converting a temporary position to regular status for the purpose of conducting revenue audits.

# **Adopted Budget Reconciliation**

---

The Approved Budget includes an amendment to increase the General Fund transfer to the Transportation Fund by \$2,000,000 to provide additional funding for street maintenance to increase the percent of lane miles maintained annually from 8% to 9%.

The Approved Budget includes an amendment to increase transfers to the Neighborhood Housing & Community Development Department CIP Budget in the amount of \$1,000,000 to provide funding for the City's contribution toward a single room occupancy facility as part of the mental health initiative.

The Proposed Budget was amended by increasing the General Fund transfer to the Support Services Fund and increasing appropriations in the Financial & Administrative Services Department in the amount of \$36,000 to provide additional funding for marketing related to independent business outreach and development.

The Approved Budget includes an amendment to increase the transfer to the Neighborhood Planning and Zoning Department CIP program by \$200,000 to provide additional funding for the Downtown Master Plan.

The Proposed Budget was amended by transferring out \$186,000 to the Softball Fund to allow the reduction of softball program fees from the highest current per team fee of \$378 to \$300. All other softball league fees will be lowered by the same amount of \$78 as well.

The Proposed Budget was amended by increasing transfers out to the Support Services Fund and appropriating \$150,000 in the Financial & Administrative Services Department (FASD) for participation in the Austin Technology Wireless Incubator Program.

The Approved Budget includes an amendment to increase transfers to the Support Services Fund and appropriating \$30,000 in the Financial & Administrative Services Department to increase funding for Grants for Technology Opportunities (GTOP).

The Proposed Budget was amended by transferring \$100,000 to the Town Lake Hike and Bike Trail Lighting CIP Project in the Parks & Recreation Department to provide lighting along the trail.

The Approved Budget includes an amendment to increase the General Fund transfer to the Support Services Fund and appropriating \$200,000 in the Office of the City Auditor to solicit, negotiate, and execute a contract with consultants having expertise in public safety operations and administration for the purpose of conducting an independent assessment of public safety in the City of Austin.

## **Various**

The Proposed Budget was amended by appropriating \$503,672 for various General Fund departments and increasing the General Fund transfer to the Support Services Fund in the amount of \$12,735 to increase appropriations of various Support Services Fund departments for a total of \$516,407 to begin a basic bilingual program for Spanish and sign language starting on the pay period beginning January 21, 2007.

The Approved Budget includes an amendment to appropriate \$80,258 for various General Fund Departments and increase transfers to the Support Services Fund in the amount of \$24,784 to increase appropriations in various Support Services Fund departments for a total of \$105,042 to provide additional funding to reward exceptional employee performance.

## **SUPPORT SERVICES FUND**

### **Financial & Administrative Services**

The Proposed Budget was amended by increasing appropriations in the Financial & Administrative Services Department in the amount of \$36,000 to provide additional funding for marketing related to independent business outreach and development.

## **Adopted Budget Reconciliation**

---

The Approved Budget includes an amendment to increase appropriations in the Financial & Administrative Services Department in the amount of \$150,000 for the participation in the Austin Technology Wireless Incubator Program.

The Approved Budget includes an amendment to increase appropriations in the amount of \$30,000 in the Financial & Administrative Services Department to increase funding for Grants for Technology Opportunities (GTOP).

### **Office of the City Auditor**

The Proposed Budget was amended by increasing appropriations in the amount of \$94,733 and adding 1.0 FTE and converting a temporary position to regular status for the purpose of conducting revenue audits.

The Approved Budget includes an amendment appropriating \$200,000 in the Office of the City Auditor to solicit, negotiate, and execute a contract with consultants having expertise in public safety operations and administration for the purpose of conducting an independent assessment of public safety in the City of Austin.

### **Transfers In**

The Approved Budget of the Support Services Fund includes an increased transfer in from the General Fund in the amount of \$548,252 for the following:

- \$94,733 – Audit – 1.0 FTE and converting a temporary position to regular status for the purpose of conducting revenue audits
- \$12,735 – Various – to begin a basic bilingual program for Spanish and sign language starting on the payperiod beginning January 21, 2007
- \$36,000 – FSD – to provide additional funding for marketing related to independent business outreach and development
- \$150,000 – FSD – for the participation in the Austin Technology Wireless Incubator Program
- \$30,000 – FSD – to provide funding for Grants for Technology Opportunities (GTOP)
- \$24,784 – Various – to provide additional funding to reward exceptional employee performance.
- \$200,000 – Audit – to solicit, negotiate, and execute a contract with consultants having expertise in public safety operations and administration for the purpose of conducting an independent assessment of public safety in the City of Austin.

### **Various**

The Approved Budget includes an increase in appropriations of \$12,735 for various departments to begin a basic bilingual program for Spanish and sign language starting on the payperiod beginning January 21, 2007.

The Proposed Budget was amended by increasing appropriations for various Support Services Fund Departments in the amount of \$24,784 to provide additional funding to reward exceptional employee performance.

## **ENTERPRISE / OTHER FUNDS**

### **Austin Energy**

The Proposed Budget of the Austin Energy Operating Budget was amended by appropriating \$1,996,603 from the ending fund balance and adding 26 FTEs for Electric Service Delivery to improve cycle time and focus on customer service delivery.

The Approved Budget includes an amendment to the Austin Energy Operating Budget to increase appropriations in the amount of \$1,000,000 and reduce the department's ending balance by the same amount for tree maintenance, the completion of a tree inventory and to conduct a regrowth study, among other task force recommendations.

# Adopted Budget Reconciliation

---

## **Neighborhood Housing & Community Development**

The Approved Budget includes an amendment to increase transfers in from the General Fund in the amount of \$1,200,000 and increase appropriations by the same amount to provide funding for affordable housing programs affected by reductions in federal grant funding.

The Proposed Budget was amended by increasing transfers in from the General Fund in the amount of \$50,000 and increasing appropriations by the same amount for the Urban League's emergency home repair program.

## **Parks & Recreation Department Softball Fund**

The Proposed Budget was amended by increasing transfers in from the General Fund in the amount of \$186,000 and reducing softball fee revenue by the same amount and allowing for the reduction of softball program fees.

## **Public Works Capital Projects Management (CPM) Fund**

The Approved Budget includes an amendment to the Public Works Department Capital Projects Management Fund to add 5.0 FTEs and supplies in the amount of \$465,000 for work on the Austin Clean Water Program. Expenses will be charged to existing Austin Water Utility CIP projects, therefore there is no fiscal impact to the Capital Projects Management Fund.

## **Public Works Transportation Fund**

The Proposed Budget was amended by increasing transfers in from the General Fund by \$2,000,000 and increasing appropriations in the same amount to provide additional funding for street maintenance to increase the percent of lane miles maintained annually from 8% to 9%.

## **Sustainability Fund**

The Proposed Budget was amended by increasing transfers in from the General Fund in the amount of \$123,433 and increasing appropriations by the same amount for existing Social Services Contracts. This represents a 3.5 percent increase over the Proposed Budget.

## **Various**

The Approved Budget includes an amendment to increase appropriations in various enterprise departments by \$175,280 to provide additional funding to reward exceptional employee performance.

The Approved Budget includes an amendment to increase the appropriation of various departments in the amount of \$110,370 to begin a basic bilingual program for Spanish and sign language starting with the payperiod beginning in January 21, 2007.

## **GRANT FUNDS**

### **Health & Human Services**

The Approved Budget includes an amendment to increase appropriations in the amount of \$47,000 for a total amount of \$329,000 for the HUD Fair Housing Act compliance grant.

The Proposed Budget was amended by increasing appropriations in the amount of \$33,000 for a total of \$228,000 and adding a 0.5 FTE for the Refugee Health Grant.

The Approved Budget includes an amendment to increase appropriations in the amount of \$9,000 for a total amount of \$940,000 for the Housing Opportunities for Persons with AIDS grant.

### **Library**

The Proposed Budget was amended by increasing appropriations in the amount of \$6,000 for the National Film Preservation Foundation Partnership grant.

## **Adopted Budget Reconciliation**

---

The Approved Budget includes an amendment to increase appropriations in the amount of \$20,000 for a total of \$420,000 and adding 0.5 FTEs for the Interlibrary Loan grant.

### **Parks & Recreation**

The Proposed Budget was amended by increasing appropriations in the amount of \$9,000 for a total amount of \$58,000 for the Kids' Café Grant.

### **Police**

The Proposed Budget was amended by increasing appropriations in the amount of \$100,000 for the COPS Technology grant.

The Approved Budget includes an amendment to increase appropriations in the amount of \$15,000 for the Enforcing Underage Drinking Laws grant.

## **CAPITAL IMPROVEMENTS PROGRAM (CIP)**

### **Neighborhood Housing & Community Development CIP**

The Approved Budget includes an amendment to increase transfers in from the General Fund in the amount of \$1,000,000 and increase appropriations by the same amount to the Neighborhood Housing & Community Development CIP budget to provide funding for the City's contribution toward a single room occupancy facility as part of the mental health initiative.

### **Neighborhood, Planning & Zoning CIP**

The Proposed Budget was amended to increase transfers in from the General Fund and increase appropriations of the Neighborhood, Planning & Zoning Department CIP budget in the amount of \$200,000 to provide additional funding for the Downtown Master Plan.

### **Parks & Recreation CIP**

The Approved Budget includes an amendment to increase transfers in to the Parks & Recreation CIP from the General Fund in the amount of \$100,000 for the Town Lake Hike and Bike Trail Lighting CIP Project to provide lighting along the trail.

## **FINES, FEES AND OTHER CHARGES**

The Proposed Budget Fee Schedule for the Parks & Recreation Department was amended by reducing slow pitch softball league fees by an amount of \$78 each.

## Budget Process



# The Budget Process

---

## OVERVIEW

The Charter of the City of Austin mandates that a budget be adopted no later than September 27th for the new fiscal year beginning October 1. The process leading to the budget adoption is participatory and includes a communications plan that encourages input from citizens, boards and commissions, City departments, and the City Council.

The budget process focuses on identifying funding levels necessary to continue basic municipal services, Council priorities, and community goals. Throughout the budget process, the City Manager provides the City Council with projected revenue collections and funding requirements for the upcoming fiscal year. This information enables the City Council to provide policy direction in developing the new budget.

The City of Austin's basis for budgeting is a modified accrual for all funds.

For those customers requiring a generalized knowledge of the City of Austin, an Executive Summary volume is available which summarizes the entire budget. It reports total dollars spent on various areas, consolidating information from several funds, and includes highlights of the Capital Budget. Detailed department information is located in the Performance Plan Volumes 1 and 2.

### ***Business Plan***

The vision of the City of Austin is "To be the most livable city in the country," and the Council's priorities include Public Safety, Youth, Family and Neighborhood Vitality, Sustainable Community and Affordability. The budget reflects a business planning process that allows the City to achieve its vision while focusing on Council priorities. The resulting business plans reflected in the FY 2006-07 budget are intended to focus on goals and objectives, clearly specify the results that we are proposing, and integrate these into employee responsibilities.

City departments have worked with groups of managers and employees to redefine where necessary their mission and goals. Beginning with a listing of the services provided, departments have grouped the services according to their common purposes into activities. Activity objectives are developed that define the service or product that is provided, the customer and the intended benefit for the customer. A family of results-oriented measures - including result, efficiency, and output - is developed for each activity. In the same manner, activities are grouped into programs with a defined objective. The end-results of this process are departmental business plans that focus on the results to be achieved in the next two to five years and outline the way those results can be measured. The business plans provide the information necessary for making decisions on the allocation of resources and establishing accountability for achieving results with those resources.

### ***Budget Document Structure***

The Budget document is arranged by service categories, for example, Public Safety (Fire, Police, Emergency Medical Services, and Public Safety and Emergency Management) and Infrastructure (Watershed Protection and Development Review, Neighborhood Planning and Zoning, Public Works). This is to simplify the need for fund accounting knowledge to analyze the City's budget and to allow a user to find all detailed information about a particular department or budget category.

The detailed budgetary information for a single department is found in one section of the Executive Summary. For instance, the Public Works departmental section contains information for the Transportation Fund, Child Safety Fund, and Capital Projects Management Fund, as well as the General Fund, even though there are four fund types included (governmental, internal service, special revenue and proprietary). The City has chosen to move away from the strict fund accounting structure for the budget and move toward a budget that is more user friendly.

### ***Financial Policies***

City Council has approved a comprehensive set of financial policies to guide the City's financial practices including accounting practices, investments and debt financing. These policies are reviewed by the Audit and Finance Committee annually, and recommendations for change are submitted for Council approval if necessary. The policies provide direction for all aspects of financial planning and resource allocation.

# The Budget Process

---

A copy of these policies is included in the Supporting Documents volume. Much of the financial policies concern debt and the policies to guide the City since the State of Texas has no statute for limit on debt. However, the City has gauged its success in debt management by its bond ratings and whether we can comply with all our financial policies concerning debt management. The utilities have the added burden of competition; therefore, they have additional policies to cover those areas.

## ***The Budget Process***

The budget process begins with the Financial Forecast presented in May. This document contains an economic outlook for the Austin/Travis County area. The forecast is used as a basis to project revenue and expenditures for the coming budget year, as well as the next three to five-year period. Economic trends are analyzed to project the needs of the City and the means to fund those needs. Each major fund is included in the forecast with expected changes to revenues and expenditures for the period. Included in this analysis is the determination of the financial operating impacts that Capital Improvements projects will have on departmental operations. For a copy of the Financial Forecast contact the City of Austin Budget Office at (512) 974-2610.

In June, the City of Austin releases the City Manager's Draft Policy Budget. This document is a preview of the proposed operating budget with major funds included.

The Proposed Budget is released near the end of July with departmental presentations and public hearings occurring in August.

# The Budget Process

---

Each of these documents is further described below:

## ***Capital Improvements Plan***

In accordance with the Austin City Charter, the Planning Commission prepares a recommendation to Council each year of the capital improvements needed during the next five-year period to facilitate the City's infrastructure, facility and maintenance needs. This recommendation is contained in the Capital Improvements Plan, which is submitted to the City Manager before the preparation of the annual budget. Council approves appropriations for these capital improvements in the Capital Budget. The Capital Budget is found in the Executive Summary volume.

## ***Financial Forecast***

Presentation of the Financial Forecast initiates the financial planning for the budget. This document contains a three to five-year forecast of operating expenses and projected revenue and a summary of the *key budget issues* to provide Council information in budget preparation.

## ***City Manager's Proposed Budget***

The City Manager is required by the City Charter to present proposed operating and capital budgets to the City Council at least 30 days prior to the beginning of the City's fiscal year, which begins October 1. The proposed budget contains a detailed allocation of projected revenues and expenditures for the entire City's various funds and a summary of the City's debt position. The Manager also includes a transmittal letter, which outlines the essential elements of the financial plan.

## ***Communications Plan***

An extensive communications plan is implemented each year to inform the public on the policy issues and the proposed resource allocation that are a part of the budget process. This process includes:

- Televised coverage of Council worksessions on the Financial Forecast, Draft Policy Budget, and Proposed Operating budgets for individual departments
- Public hearings
- Presentations to advisory boards and commissions
- Distribution of summary documents
- Access to all budget documents through the Austin Public Library system
- Public access television
- Internet access to all volumes of the Proposed and Approved Budgets at <http://www.ci.austin.tx.us/budget/>.

## ***Proposed & Approved Budget***

Both the Proposed and Approved budget documents are published in the following volumes:

- ***Executive Summary***—Summarizes the City's financial structure, explains where we get our money and what we do with it in narrative and graphic formats. It also includes a financial summary of all City funds and comparative information on revenue, expenditures and fund balance for all budgeted funds.
- ***Performance Plan Volume 1***—Includes detailed information about the business plans and performance measures for the General and Support Services Fund departments.
- ***Performance Plan Volume 2***— Includes detailed information about the business plans and performance measures for the Enterprise Fund departments.
- ***Supporting Documents***—Contains the Council-approved City Financial Policies, a summary schedule of capital outlay, information on the capital budget, grants information, property tax information, a glossary, a list of fees and charges and the ordinances necessary for adoption and implementation of the budget.

# **Process for Adoption and Amendment of the Operating Budget**

---

## **BUDGET ADOPTION**

At least thirty (30) days prior to the beginning of each budget year, the City Manager shall submit to the Council a Proposed Budget in the form required by this Charter. At the meeting of the Council at which the budget is submitted, the Council shall order a public hearing on the budget and shall cause to be published, at least ten (10) days prior to the date of such hearing, the time and place thereof. At the time and place so advertised, the Council shall hold a public hearing on the Budget as submitted, at which all interested persons shall be given an opportunity to be heard. The Budget shall be finally adopted not later than the twenty-seventh day of the last month of the fiscal year. Upon final adoption the Budget shall be in effect for the budget year, and copies thereof shall be filed with the City Clerk, the County Clerk of Travis County, and the State Comptroller of Public Accounts. The final Budget shall be reproduced and sufficient copies shall be made available for use of all offices, departments, and agencies of the City, and for the use of interested persons.

## **BUDGET AMENDMENT**

1. The originating department submits a preliminary request to the Budget Office for review and discussion. The Budget Office and originating department determine final requirements. Amendments to increase appropriations and/or transfer appropriations and/or Full Time Equivalents (FTEs) from one to another require City Council approval.
2. The originating department presents the proposed amendment to the Assistant City Manager for review and approval to proceed with an action item.
3. The originating department will prepare a Request for Council Action form (RCA) to place the item on the Council agenda.
4. The originating department head (or designee) notifies the appropriate reviewing authorities, such as Law, Finance, Human Resources, Small Minority Business, and Other Departments affected. Reviewing authorities are departments involved in the preparation of support material for the RCA document, or affected by the action proposed in the RCA. The originating department is responsible for ensuring that all other departments affected by the proposed action approve the RCA packet.
5. If the reviewing authority approves the RCA packet as prepared by the originating department, the Law Department will prepare the appropriate ordinance, and the Budget Office will prepare a fiscal note or other required back-up materials. The reviewing authority department head (or designee) will sign off on the RCA.
6. After receiving approval from all reviewing authorities, the originating department will prepare a final packet and submit it to the City Manager's Office for placement on the appropriate Council agenda. The RCA shall be signed by the originating department head and by each of the reviewing authorities that approved the item.
7. The item is presented to the City Council for review and approval.

## **Budget Calendar for FY 2006-07**

---

**October through December** – Departments develop business plans

**February** – Departments present their financial forecasts

**April** – Presentation of Financial Forecast to Council

**May** – Presentation of Draft Policy Budget to Council

**July 26<sup>th</sup>, 2006** – Present Proposed Budget to Council

**August 9<sup>th</sup>, 2006** – Budget Presentations and Public Hearing

**August 23<sup>rd</sup>, 2006** – Budget Presentations and Public Hearing

**August 30<sup>th</sup>, 2006**– Budget Presentations and Public Hearing

**September 10<sup>th</sup>, 11<sup>th</sup>, and 12<sup>th</sup>, 2006** – Budget Approval Readings



# Comprehensive Planning



# Comprehensive Planning

## LINKING PLANNING PROCESSES ACROSS THE CITY OF AUSTIN



The Comprehensive Planning Pyramid is the structure that links the processes together to support the City's vision of being the most livable city in the country. This vision drives the City's planning and service delivery. The City's planning process is dynamic and evolving. The tactics needed to achieve the vision must be refined and calibrated to be responsive to an ever-changing environment.

The first three layers of the pyramid focus on overarching long-term planning efforts: City Vision, Council Priorities and Long-Range Council Policies and Plans. This level of detail provides the framework for the mid and short-range planning documents that are more responsive to changes in the environment and are easily refined and revisited on a regular basis. Moving down the pyramid, more flexibility is allowed while staying true to the vision and Council priorities.

### ***The Vision***

The City of Austin's vision of being the most livable city in the country means that Austin is a place where all residents participate in its opportunities, its vibrancy and its richness of culture and diversity. Austin residents share a sense of community pride and a determination that the City's vision is not just a slogan, but a reality for everyone who lives here. Local government plays a critical role in determining a city's quality of life. Local government services can make a resident's life easier or more stressful and turn non-residents away or invite

# Comprehensive Planning

---

them to join in Austin's future. When Austin is viewed by others, it receives high marks. Austin's rankings reflect a City government that keeps its vision in the forefront while planning for the future.

## ***City Council Priorities***

Austin's City Council has been defining its top policy priorities since the early 1990s. Council priorities support the vision and provide an organizing framework for planning and service delivery. Beginning in June 1993, the City created a report called Strategic Choices which noted that while setting priorities might seem simple at the time, few governing bodies did it. Today's priorities were updated and supported by a series of issue papers in 1997 that outlined policy priorities to position Austin for the future. Those priorities are:

- Youth, Family and Neighborhood Vitality
- Public Safety
- Sustainable Community
- Affordability

These Council priorities continue to serve as an organizing framework for how the City does business, providing the continuity and direction needed to develop business plans that build upon each other, year after year, to help achieve longer-ranging goals. A performance report on progress toward the achievement of Council's priorities is published annually.

Organizationally, City departments are grouped and aligned under assistant city managers and a chief financial officer to focus on each Council priority. Corporate planning processes help tie department efforts together into a cohesive inventory of plans that achieve specific purposes, yet also meld to support the City's overarching vision of livability. An inventory of major planning processes is provided at the end of this report in a matrix format to provide a road map that helps link corporate and department planning efforts in support of vision and priorities.

## ***Long-Range Growth Plans***

Livability is the principal theme that governs the City's planning processes for land use, transportation and economic growth. Managing physical growth and preserving the environment are key components of the Council's vision for Austin.

The oldest and most fundamental building block of our long-range planning is the **Austin Tomorrow Comprehensive Plan ("Austin Tomorrow")** which was adopted in 1979 as a planning tool to guide development. The plan itself is required by the City Charter, which specifies that one responsibility of the Planning Commission is to "make and amend a master plan for the physical development of the city."

The Plan anticipated that subsequent complimentary efforts would be needed to implement the goals. The Plan was not intended to be a stand alone document and both the Plan itself and the City Charter reference this fact. For example the Charter states that, "The council may also adopt by ordinance other elements as are necessary or desirable to establish and implement policies for growth, development and beautification within the city, its extraterritorial jurisdiction, or for geographic portions thereof, including neighborhood, community, or area-wide plans."

Aspects of the plan are timeless. For example, the first goal of the plan is to "assure that the development of the urban environment is compatible with the unique natural and constructed features of the Austin area. The second goal is to "protect and improve the desirable image and character of neighborhoods and districts." Clearly these two goals remain relevant in our community today. In fact, recent efforts to revamp residential zoning regulations are directly on point with the second goal of preserving neighborhood character.

A few elements of the plan are dated. For example, Austin Tomorrow states that most new residential construction would be low density single family units, which is not in line with the discussions of high-density

# Comprehensive Planning

---

building that are common today. However, the City Council has the flexibility, in adopting neighborhood plans, to amend elements of the comprehensive plan that no longer reflect our policy strategies and priorities, and has done so on many occasions.



In the late 1990s, the City adopted a **Smart Growth** initiative to modernize Austin's long-range plan for growth, managing and directing growth that minimized damage to the environment and helped build a more livable city. The tenets of the City's Smart Growth initiative were consistent with the general policies of Austin Tomorrow, discouraging growth in the west by creating the Drinking Water Protection Zone to protect our water supply and growing our boundaries in the east by creating the Desired Development Zone, taking into

account geographical and utility constraints.

The Smart Growth Map depicts where the City wants to direct future growth – in the Desired Development Zone (DDZ), and where growth should be discouraged due to environmental concerns – in the Drinking Water Protection Zone (DWPZ). The DDZ and the DWPZ were included in a September 1997 ordinance, the underlying purpose of which was to link planning to environmental protection. To encourage growth within the DDZ, the City Council approved development and utility fee reductions, as well as differentiated utility reimbursements that are still in place today. Together, the fee structure and reimbursement policy incent development in the DDZ and created a financial penalty for developing in the DWPZ.

The goals of the Smart Growth Initiative and the Smart Growth Map still provide a long-range framework today – determining how and where to grow, improving quality of life, and enhancing the tax base.

The City Council also approved a package of Smart Growth code amendments that allowed administrative approval of certain cut and fill variances within the DDZ, more uniform treatment of impervious cover throughout the city, exclusion of boundary streets from impervious cover calculations, construction on slopes within the urban watershed and encouraged redevelopment of existing impervious cover. Together, these amendments made it easier to develop and redevelop property in the DDZ and in the core of the city.

At around the same time the Smart Growth initiative began, the City also initiated **Neighborhood Planning** which allows the City to collaborate with citizens on a neighborhood by neighborhood basis on smaller scale plans that balance the needs of growth with preserving and enhancing the character of our unique neighborhoods.

Neighborhood Planning was explicitly anticipated in Austin Tomorrow because even then it was understood that values and goals would vary among and between neighborhoods. Specifically, Austin Tomorrow recommends that Austin: "Develop and implement specific, detailed plans tailored to the needs of each neighborhood." In addition, when a second attempt at comprehensive planning failed (The Austin Plan), the Citizens Planning Committee (CPC) recommended and Council approved the creation of a Neighborhood Planning process as a way to achieve the broad goals of Austin Tomorrow.

This is an opportunity for citizens to take a proactive role in the planning process and decide how their neighborhoods will move into the future. The process brings together members of the community to address the local issues and concerns that affect them, their families, and their neighbors. All stakeholders of the neighborhood are invited to participate – business owners, renters, residents, property owners, and various community organizations and institutions.

Working together with neighborhood planning staff, stakeholders establish a clear vision of their priorities, needs and guide for future development. Neighborhood planning is an opportunity for citizens to shape the neighborhoods where they live, work, own property, or manage a business. The neighborhood planning process addresses land use, zoning, transportation, and urban design issues.

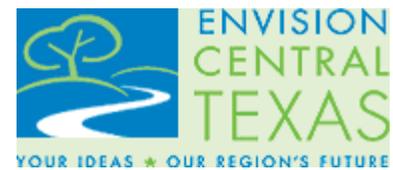
# Comprehensive Planning

---

The City's neighborhood planning process complements the broader concept of Smart Growth and serves to update the comprehensive plan. In addition to a recommended plan, the neighborhood planning process results in the creation of a future land use map, which is a graphical representation of recommendations for future growth patterns, and it depicts where different types of development should occur. Special use options available through the neighborhood planning process allow a greater diversity of housing types than currently found in many urban core neighborhoods. Neighborhood plans also identify locations for mixed use, where the addition of housing to a commercial corridor or node contributes to urban vitality and reduces sprawl.

The neighborhood plans are reviewed by the Planning Commission and then adopted by the City Council as a formal amendment to Austin Tomorrow. Zoning changes that implement the land use recommendations in the plan take place concurrently through the creation of a neighborhood plan combining district.

**Envision Central Texas (ECT)** was founded in 2002 by regional leaders to develop a new approach for addressing the tremendous growth in the central Texas region. The City was a major financial donor to the project and participated in the regional visioning process undertaken in 2004 and remains involved in regional planning efforts. Austin's Mayor serves as a director on the ECT board and staff continues to participate in and fund ECT.



A report on the results of the visioning process was issued in May 2004 and included information about four possible patterns of land use, or scenarios. This was a visioning document—not a detailed land use plan. As such, City planning staff use the concepts from these scenarios, as appropriate, when analyzing the fiscal impact of future development, mostly recently in an analysis of possible growth along the State Highway 130 corridor.

In addition to utilizing ECT analysis in State Highway 130 planning, some of the recent City initiatives that incorporate ECT principles include:

- Redevelopment of the former **Robert Mueller Municipal Airport**, which will create a transit-oriented community and include a town square, a mixed-use district, an employment center, and a variety of residential uses;
- The **University Neighborhood Overlay (UNO)** zoning district, which was created to implement some of the goals in the Combined Central Austin Neighborhood Plan, aimed at denser, pedestrian-oriented commercial and multi-family development west of the campus and buffering adjoining single family neighborhoods by limiting mass, height and scale of developments bordering these neighborhoods;
- The recent passage of an ordinance that adds a new zoning district related to **Transit Oriented Development**; and
- The development of a **Downtown Austin Master Plan**, which will incorporate economic development goals, as well as encourage more residential development in the downtown area.

More recent planning efforts have centered on supporting multi-modal transportation and redeveloping Austin's downtown. **Transit-Oriented Development** is a development pattern that is designed to support transit and increase ridership of publicly funded transit investments. Key features promote livability and often include moderate to high density (relative to context), pedestrian orientation, mixed use, strong transit connection, public / private partnerships and market responsive development. In July 2004, the Council directed staff to begin developing Transit-Oriented Development (TOD) regulations. After an extensive public input process, the Council adopted an ordinance to add a new zoning district related to transit oriented development.

**Downtown Planning.** The City Council has made the development of downtown Austin one of its priorities. The office of Economic Growth and Redevelopment Services publishes its "Downtown Report" quarterly to inform the City Council, stakeholders and the general public about the status and progress of City projects and initiatives in downtown Austin and adjacent areas. Key elements of the Council's strategies include:

# Comprehensive Planning

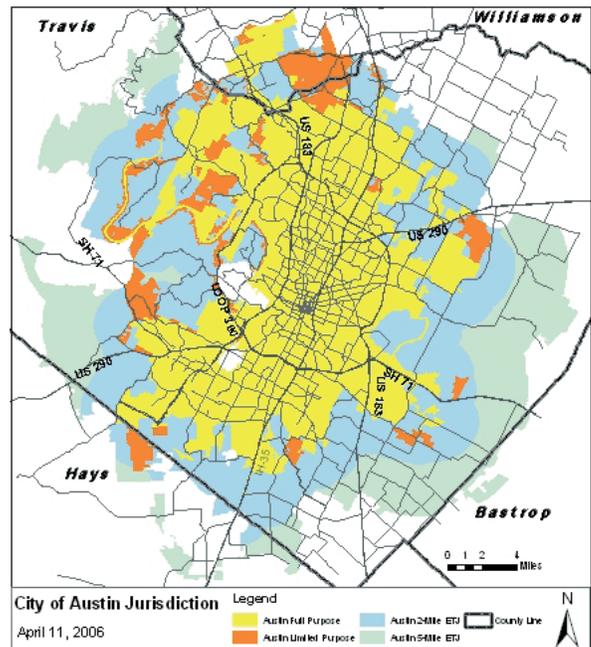
- Development of a Downtown Master Plan. In December 2005, the City Council adopted a resolution directing the City Manager to initiate a planning process for downtown Austin. In many ways this is a Neighborhood Plan for one of Austin's most vital and significant neighborhoods. Staff has prepared a draft request for qualifications for a consultant with extensive experience in urban downtown planning and financial modeling, to assist the City and the community in the creation of a vision for the development of downtown Austin for the next 20 years, and to develop a strategy to achieve that vision.
- Downtown Austin Retail Market Strategy. This plan was released in April 2005 and provides a framework for the development of a strong retail component in downtown Austin, strengthening the existing retail base and adding complementary new development. The City of Austin partnered with the Downtown Austin Alliance to develop the Downtown Austin Retail Market Strategy, a nearly yearlong study employing nationally recognized retail consultants in association with local firms and a local steering committee.

Economic Growth and Redevelopment Services is responsible for negotiating, planning and overseeing development projects that enhance livability and the tax base. Emerging projects include redevelopment of the former Robert Mueller Municipal Airport, the downtown Seaholm District Master Plan, and 2<sup>nd</sup> Street retail development, including the development of "Block 21" immediately to the north of City Hall.

Finally, the City's **Annexation Program** manages expansion of the city's boundaries. The long-term well being of cities and regions in Texas relies on annexation as an important tool to increase efficiency in service delivery to urbanizing areas, minimize the negative effect of development at the city's fringes, and add to the tax base to support the cost of providing services.

Texas law requires that each city adopt a three-year annexation plan effective December 31, 1999. The **Municipal Annexation Plan** helps manage and plan for growth beyond the City limits in a fiscally prudent way by evaluating the ability of the City to serve an area with the need to expand the City's boundaries. Austin annually updates a three-year plan that proposes the extension of municipal services, regulations, voting privileges, and taxing authority to new territory in the near-term future.

The three-year process is designed to give property owners and residents of an area proposed for annexation greater input in determining the types and levels of services that they will receive upon annexation. The City's planning staff monitor developing areas where some municipal services and infrastructure are already in place or can be provided efficiently, taking advantage of the proximity to existing facilities. The plan includes an extensive, long-range financial analysis of the proposed areas under consideration for annexation. This same extensive financial model is used to evaluate unique or significant developments that occur in Austin. The results of this analysis help the City plan for needed infrastructure and general government services that result from significant development projects.



# Comprehensive Planning

---

## Long-Range Service Plans

**Public Safety.** Public Safety is one of four Council priority areas and is an important factor contributing to community livability. The public safety priority is supported by the strategies of police, fire, emergency medical services and emergency management services. These strategies focus primarily on operations yet are supported by the capital planning to address facilities needed to achieve public safety goals. Police and Fire use long-range planning tools to remain focused on their missions.

The Austin Police Department's mission is to protect and serve Austin's diverse community so that residents and visitors feel safe and are safe. The Austin Police Department's ATTAC initiative (Area Team Tactical Analysis of Crime) is a planning tool modeled upon New York City's Comstat program. The ATTAC program keeps management focused on strategic departmental goals while providing a forum for sharing best practices between commands. The department's planning and analysis unit collects, analyzes and maps crime data and other essential police performance measures, which is used by each command or civilian division to address issues in their respective areas. ATTAC meetings are held monthly and the process has been in place since 2002. The information sharing that characterizes ATTAC is behind a number of initiatives begun in one command area and then implemented with success in others.



In 2004, the Austin Fire Department's leadership team established a 2010 strategic plan that identified priority areas including firefighter safety, enhancing medical response delivery, community life safety, regionalization, diversity, personnel and staffing, and facility needs. The plan serves as a guide for the department's business planning and budget development to achieve their mission of protecting lives and property.

**Transportation Planning.** The Neighborhood Planning and Zoning Department also conducts long-range transportation planning for the City of Austin and coordinates these efforts with other jurisdictions and agencies, providing input to the Capital Area Metropolitan Planning Organization (CAMPO) in the development of the area's long-range transportation plan. Work is primarily aimed at providing analyses and maintenance of the City's adopted Austin Metropolitan Area Transportation Plan (AMATP). These long-range plans are updated every five years. The City Council is briefed whenever these plans are updated. A presentation of the *CAMPO Mobility 2030 Plan* and how it integrates with City of Austin *2025 AMATP* was presented to the City Council in April 2005. The Public Works Department provides support for transportation planning through data-driven prioritization of transportation projects for roadway ranking, cost estimation services and transportation systems management. The City also addresses the condition and future needs of arterials and major streets through corridor planning. Austin's Mayor and three Council Members serve on the CAMPO board.

**Clean Energy.** In 2003, the City Council directed Austin Energy to develop and incorporate strategies that will ensure Austin remains a national and international leader in the development and use of clean energy, including progressive and ambitious renewable energy and energy conservation programs. The strategies support Council's goals of achieving at least 20% of the energy in its portfolio mix from renewable sources and increasing energy efficiency by 15%, all by the year 2020. The plan is supplemented by a long-range financial forecast. Austin Energy updates the City Council annually on progress toward their strategic goals annually.



**Strategic Water Resource Plan.** The Strategic Water Resource Plan is intended to serve as the master plan for the water and wastewater systems and reclaimed water system by determining future water supply and demand and wastewater infrastructure needs. The planning horizon is forty years, and is updated every two to five years in map form using the City's geographical information system. The City demographer's population forecast, employment forecast, and the LCRA water supply agreement provide the inputs for the plan. This strategic plan provides the general basis for system growth projects to be included in the Austin Water Utility's capital improvements program.

# Comprehensive Planning

**Watershed Protection Master Plan.** Protecting lives, property and the environment by reducing the impact of flood, erosion and water pollution and providing comprehensive development review and inspection services are key components of how we grow. In 2001, the Council adopted the first phase of a long-range watershed protection master plan for 17 watersheds within the city that represent 64% of the City of Austin's limited purpose annexation area. Austin was one of the first cities to complete a watershed master plan that encompassed water quality, erosion and flood control within one comprehensive analysis. The master plan assembles an inventory of most watershed problems, gauges the impact of urbanization over a 40-year planning horizon and recommends solutions to address water quality, erosion and flood control.

## Watershed Protection Development Review

**protects lives, property and the environment  
by providing  
development review and inspection services  
and reducing the impact  
of flood, erosion and water pollution.**



**Zero Waste Master Plan.** In January 2006, the City Council adopted guiding principles for the delivery of solid waste services and upon which long-range planning decisions should be based. The Solid Waste Services Department, working with the Solid Waste Advisory Commission and other area solid waste representatives, plans to develop a 50-year waste management plan to address landfill availability and waste reduction issues. A request for qualifications was issued in May 2006 to obtain the professional services needed for development of the master plan. A contract is expected to be awarded in August 2006, with completion of the master plan anticipated in early 2007.

**Affordable Housing.** Affordable housing is a critical equity issue facing many communities today, including Austin. The five-year consolidated plan, prepared by the Neighborhood Housing and Community Development Department, describes community needs, resources, and priorities for the City's housing and community development activities that are funded primarily with grants from the U.S. Department of Housing and Urban Development (HUD). The action plan is developed annually and is intended to outline how best to use limited public resources to increase the supply of decent, affordable, accessible housing; revitalize economically distressed neighborhoods; and expand economic opportunities. The action plan includes funding recommendations for the upcoming fiscal year. Generally, funding recommendations include a combination of HUD funds, additional monies from the General Revenue Fund and program income. Development of the draft consolidated plan and action plan involves participation by citizens and includes public input from nonprofit organizations, the private sector, community members and government agencies involved in housing and community development. The process of public input continues with the release of the draft plan.



**Public Health.** The Health and Human Services Department is responsible for providing public health, social services, and environmental health services in Austin and Travis County. The department leads or participates in a variety of long-term planning initiatives that illustrate a wide range of community involvement, including social services needs assessment, the Mayor's task force on mental health, the Ten Year Plan to End Chronic Homelessness, efforts through the Day Labor Advisory Committee, African American health disparities, HIV comprehensive planning process, pandemic flu and public health emergency preparedness plan and the Center for Disease Control's 2010 Healthy People Plan. The department builds on the more current aspects of these efforts by incorporating

relevant objectives in their business plans year after year.

# Comprehensive Planning

---

## *Long-Range Economic Development*



As a vital component of the city's economic development program, the office of Economic Growth and Redevelopment Services was created to manage and implement the city's economic development policies and to promote and facilitate sustainable growth in the Desired Development Zone, in partnership with the community, project developers and the City of Austin organization. The goal is to enhance livability and economic viability in a manner that preserves the character of Austin and its environment. Economic viability is a key component to achieving the City's vision of most livable city and supports long-range financial sustainability as well.

**Economic Development Policy.** The City's economic development policy outlines measures adopted by the City Council in the fall of 2004 and strives to influence economic development resulting in an improved quality of life for its citizens. The incentive policy guides the evaluation of companies either expanding or establishing new locations in the city. The firm must be located in the Desired Development Zone and must comply with current water quality regulations on all current projects and during the term of the incentive agreement. Each company is evaluated using a scoring system to ensure that the City's investment in projects match the region's competitive advantages and result in viable opportunities for the local workforce and economy. Part of this process is a comprehensive financial analysis of the proposed investment and corresponding benefits to the local economy. This process ensures that the City is making the best business decisions for economic development incentives.

The scoring criteria considered when evaluating new companies or business expansions include the following:

- Overall economic and fiscal impact
- Local linkages to the Austin economy
- Infrastructure impact
- Labor force practices
- Cultural and quality of life considerations
- Extraordinary economic impact
- Green building initiatives

**New Business Recruitment.** Economic Growth and Redevelopment Services serves as the liaison with area chambers of commerce and provides funding for key chamber programs such as "Opportunity Austin," a five-year strategy of the Greater Austin Chamber of Commerce to target and recruit desired industries, including clean energy. The office completes employer incentive impact studies when new businesses are being recruited in order to offer incentive packages that are reasonable based on the estimated long-range economic benefit.

# Comprehensive Planning

---

## *Long-Range Financial Planning*

**Corporate Financial Policies and Planning.** Managing physical growth and enhancing the tax base through strategic economic development initiatives help ensure the City's ability to stay on track to sustain structural budget balance and maintain adequate reserves. The Austin City Council has also adopted a comprehensive set of financial policies to govern the financial management of major City funds and provide the foundation for financial sustainability. The financial policies are directly aligned with Council's priority of affordability. These policies cover accounting, auditing, financial planning, reserves, and debt management. The City developed financial policies to ensure that its financial resources were managed in a prudent manner and to achieve long-term financial stability for the Austin community with a structurally balanced budget. These policies continue to position the City to invest in its future economic development, infrastructure needs, and quality of life. The financial policies are crucial in maintaining the City's favorable bond ratings. The Government Finance Officer's Association cites Austin's financial policies as an example of best practices in their budget training materials.

The City's corporate financial planning process begins with presentation and discussion of the economic outlook and financial forecast. The forecast is used as a basis to project revenue and expenditures for the coming budget year, as well as the next five-year period. Economic trends are analyzed to project the needs of the City and the means to fund those needs. Each major fund is included in the forecast. Included in this analysis is the determination of the financial operating impacts that capital improvements projects will have on departmental operations. The City Manager's draft policy budget follows the forecast and serves as a preview of the proposed operating budget. The draft policy budget also serves as a vehicle to begin discussing priorities and budget issues with Council and begin receiving their direction.

Annual business plans provide the basis for budget development and are intended to focus on longer range goals and objectives, to clearly specify expected results and then integrate these into employee responsibilities. Business plans are updated annually and support the achievement of each department's mission and goals. A family of results-oriented measures - including result, efficiency, and output - is developed for each activity. These business plans provide the information needed to make decisions where to allocate resources and establish accountability for achieving results with those resources. These planning processes culminate in a budget that reflects a business planning process focused on achieving the City's vision by emphasizing Council priorities.

**Information Technology Planning.** The City has a strategic plan to manage investment in information technology (IT). In addition to defining key strategic goals and how to measure performance, the plan includes the following elements:

- Governance – describes how and where IT-related decisions are made
  - Decisions on IT infrastructure, investment, standards, etc.
- Principles – describes the principles that are used to guide IT decisions
  - Principles on software acquisition, implementation practices, risk management
- Standards – describes IT standards in effect in the City and who maintains them.
  - Standards on hardware, security, data, etc.

# Comprehensive Planning

---

## *Integrating the Plans*



The City has a complicated but coordinated network of plans and policies that support our vision and priorities and that are founded on the first three layers of the Planning Pyramid: City Vision, Council Priorities, and Long-Range Council Policies and Plans.

In a report on planning in the City of Austin, the City Auditor’s Office recognized that our medium term and annual planning efforts were both proactive and well established. These shorter term plans do two things. First, they function as the investment mechanics for projects and programs. This is precisely what the Capital Improvements Program and Annual City budget accomplish. Secondly, our performance evaluation system guides the activities of the individual employees to ensure that together the workforce is supporting the City Council’s vision and priorities.

This information about the City’s planning process is intended to serve as a road map – that it can be helpful in navigating through the City’s myriad planning efforts and in understanding how they fit together. A comprehensive list of planning efforts is contained on the following pages, including the linkage among planning processes that ultimately culminates in supporting Council’s vision and priorities. This road map can be found on our web site at [www.ci.austin.tx.us](http://www.ci.austin.tx.us).

# Comprehensive Planning

## *Supporting the Vision and Priorities- Linking Planning Processes Across City Departments*

### Supporting All Council Priorities

Department	Planning Tool	Key Elements
City Council	Vision and priorities	Provides the basis for all planning efforts, at the corporate level and across departments. Manages key priority areas through the committee process.
City Manager	Quarterly planning retreats with senior executive team	Ongoing environmental scan and SWOT analysis to enhance support of the City's vision and Council's priorities and to integrate planning efforts.
City Manager	Governmental relations and legislative plan	Promotes the City's interests at state and federal levels. Legislative team is assembled based on analysis of issues facing the City, both immediate and long range. The team reports to and receives direction from the Council legislative committee. All Council members serve on the committee.
City Manager	Employee committee on workforce issues; annual employee survey	Committee meets quarterly to apprise City Manager of immediate and long-range concerns, priorities, and ideas. Annual survey provides statistically sampled feedback.
City Manager	Citizens survey	Annual survey to gauge citizen satisfaction with municipal services and top issues/concerns.

### Business Enterprise Planning

#### Council Priorities: Affordability and Sustainable Community

Department	Planning Tool	Key Elements
Austin Energy	Strategic plan	This 20+-year comprehensive plan was developed in fall of 2003 to support Council's vision of positioning Austin to become the clean energy capital of the world. Progress report to Council in March 2006.
Austin Water Utility	Strategic water resource plan	50-year master plan for water and wastewater systems and reclaimed water system. Projects supply, demand and infrastructure needs. Computerized hydraulic models serve as a 40- to 50-year planning tool to estimate the size of future facilities based on demand.
Austin Water Utility	Long-range financial plan	10-year plan that translates water resource plan into a more detailed spending plan.
Airport	Airport master plan	Provides guidelines for future airport development based on aviation demand forecasts over a 20-year planning horizon. Last updated in 2001.
Austin Convention Center	Feasibility studies	Undertaken as needed to analyze feasibility of potential facility expansion based on demand for convention facilities.
Austin Convention Center	Austin Convention and Visitors Bureau marketing and strategic plans	The City contracts with ACVB to market Austin as a premier business and leisure destination, promoting tourism and potential events for the Convention Center. ACVB develops the annual marketing plan for the Convention Center, and has a longer-range strategic plan. The Convention Center's director is a member of the ACVB board.
Solid Waste Services	"Zero Waste" long-range solid waste plan	Currently working with the Solid Waste Advisory Commission and other area solid waste representatives to develop a 50-year waste management plan to address landfill availability and waste reduction issues. RFQ has been developed and will soon be issued.

# Comprehensive Planning

**John Stephens, Chief Financial Officer**  
**Council Priority: Affordability**

Department	Planning Tool	Key Elements
Financial and Administrative Services	Financial policies	Provides the basis for budgeting decisions and achieving long-term financial sustainability. Policies are updated Annual status report to Council included in budget document.
Financial and Administrative Services	Information Technology Strategic Plan	Incorporates information technology governance, principles, standards and measurable strategic goals
Financial and Administrative Services	Vulnerability and needs Assessment	Departments assess vulnerabilities and associated risks as a prelude to forecast and budget development.
Financial and Administrative Services	Economic roundtable and financial forecast	Provides analysis and forum for discussion of economy and issues that will affect long-term future financial condition, as well as upcoming budget development. Financial projections focus on next five years.
Financial and Administrative Services	Capital improvement plan	5-year forecast of capital needs, including an analysis of whether funding sources are adequate
Financial and Administrative Services	Policy budget	Preview of the proposed budget used to begin discussions with Council and receive direction
Financial and Administrative Services	“Managing for Results” business planning and performance measurements	Under corporate direction, departments develop business plans to help achieve intermediate-range goals and performance measures to aid in making ongoing, informed decisions about efficiency and effectiveness. Progress is tracked for each activity and program and performance measurements are designed to report workload, effectiveness and efficiency.
Financial and Administrative Services	Operating and capital budget	Financial planning processes culminate in the annual budget process, which includes a series of public hearings to obtain citizen input.

**Laura Huffman, Assistant City Manager**  
**Council Priority: Sustainable Community**

Department	Planning Tool	Key Elements
Neighborhood Planning and Zoning	Austin Tomorrow Comprehensive Plan	Adopted in 1979 as a master plan to manage growth and guide development. The plan looked forward to 1995. Neighborhood plans currently serve to update and supplement the comprehensive plan.
Neighborhood Planning and Zoning	Smart Growth Initiative and Map	Defines desired development zone and drinking water protection zone; smart growth initiative in late 1990s served to modernize the long-range plan for growth.
Neighborhood Planning and Zoning	Neighborhood Plans	Process addresses land use, zoning, transportation, and urban design issues. Provides an opportunity for citizens to shape the neighborhoods where they live, work, own property, or manage a business.
Neighborhood Planning and Zoning	Downtown Austin Plan	In process – plan will create a vision for the development of downtown Austin for the next 20 years, and develop strategies to achieve that vision.
Neighborhood Planning and Zoning	Municipal Annexation Plan	Multi-year planning tool; incorporates evaluation of ability to serve a given area and includes 25-year financial and capital analysis. Also incorporates criteria governing release of Extraterrestrial Jurisdiction.
Neighborhood Planning and Zoning	Transportation Plan	Includes two major tracks: the most recently adopted 2025 transportation plan and corridor planning to address the condition and future needs of arterials and major streets.

# Comprehensive Planning

**Laura Huffman, Assistant City Manager**  
**Council Priority: Sustainable Community (Continued)**

Department	Planning Tool	Key Elements
Economic Growth and Redevelopment	Economic Development Policy	Adopted by Council in the fall of 2004 to provide criteria for evaluating companies either expanding or establishing new locations in the city, using a scoring system to ensure that the City's investment in projects match the region's competitive advantages and result in viable opportunities for the local workforce.
Economic Growth and Redevelopment	Downtown Retail Plan	Joint policy development with Downtown Austin Alliance
Economic Growth and Redevelopment	Industry/Employer Recruitment	Liaises with chambers of commerce and provides funding of chamber programs such as "Opportunity Austin", a 5-year strategy to target and recruit desired industries, including clean energy.
Economic Growth and Redevelopment	Redevelopment Plans	Negotiate, plan and oversee development projects that enhance livability and the tax base. Major initiatives include: - Mueller Redevelopment - Seaholm District Master Plan - 2 <sup>nd</sup> Street Retail Master Plan - Transit Oriented Development Districts
Economic Growth and Redevelopment	Downtown Austin Arts Master Plan	Five-year action plan currently in development to sustain cultural vitality and public art in downtown area
Economic Growth and Redevelopment	Austin Community Cultural Plan	Currently in development, this 5-year+ plan will evaluate community's arts and cultural assets.
Watershed Protection and Development Review	Watershed Protection Master Plan	Inventories existing watershed problems, gauges impact of urbanization over next 40 years and recommends solutions to address water quality, erosion and flood control

**Bert Lumbreras, Assistant City Manager**  
**Kristen Vassallo, Chief of Staff**  
**Council Priority: Youth, Family, Neighborhood Vitality**

Department	Planning Tool	Key Elements
City Manager	African American Quality of Life Initiative	The purpose of the plan is to eliminate identified disparities in several key areas between African Americans and others in Austin. The initiative includes both short-term and longer-range strategies focusing on arts and culture, business and economic development, employment and education, health, neighborhood sustainability and police and safety.
Community Care	Strategic Plan	New long-range planning initiative underway in coordination with the Travis County Hospital District.
Health and Human Services	Multiple long-range planning initiatives addressing diverse concerns	<ul style="list-style-type: none"> <li>• Social services needs assessment</li> <li>• Mayor's task force on mental health</li> <li>• Day labor advisory committee</li> <li>• 10-year plan to end chronic homelessness</li> <li>• 2010 Healthy People Plan</li> <li>• HIV prevention</li> <li>• Public health emergency preparedness plan</li> </ul>
Library	Strategic Plan	5-year plan identify and plan for significant change dynamics that may impact operations, including changes in customer base, customer needs, city policies, city funding, state and federal regulatory and legislative directives

# Comprehensive Planning

---

**Bert Lumbreras, Assistant City Manager**

**Kristen Vassallo, Chief of Staff**

**Council Priority: Youth, Family, Neighborhood Vitality (Continued)**

Library	Facilities Master Plan	A long-range plan to guide capital investment; complements the strategic plan
Parks and Recreation	Long-Range Plan for Land and Facilities	Update of the plan is underway and will cover next 7 to 10 years. The updated plan will be included as part of the department's application for national accreditation from the National Recreation and Parks Association.

**Michael McDonald, Assistant City Manager**

**Council Priority: Public Safety**

Department	Planning Tool	Key Elements
Police	ATTAC (Area Team Tactical Analysis of Crime)	Chiefs and Commanders review trend data, including demographics, to establish community policing priorities that achieve long-range goals of reducing crime and traffic fatalities.
Fire	Strategic plan	2010 plan developed in 2004 to set goals, guide operations and capital expansion needs
Emergency Medical Services	Annual environmental scan and SWOT analysis	Review trend data, update goals and action plans, serves as basis for preparation of business plan
Public Safety and Emergency Management	Emergency Operations Master Plan	Identifies hazards, assesses vulnerabilities, and prioritizes actions to reduce losses; assessed annually and tested through periodic exercises; plan is adjusted as exercises indicate the need for change

## Operating Budget

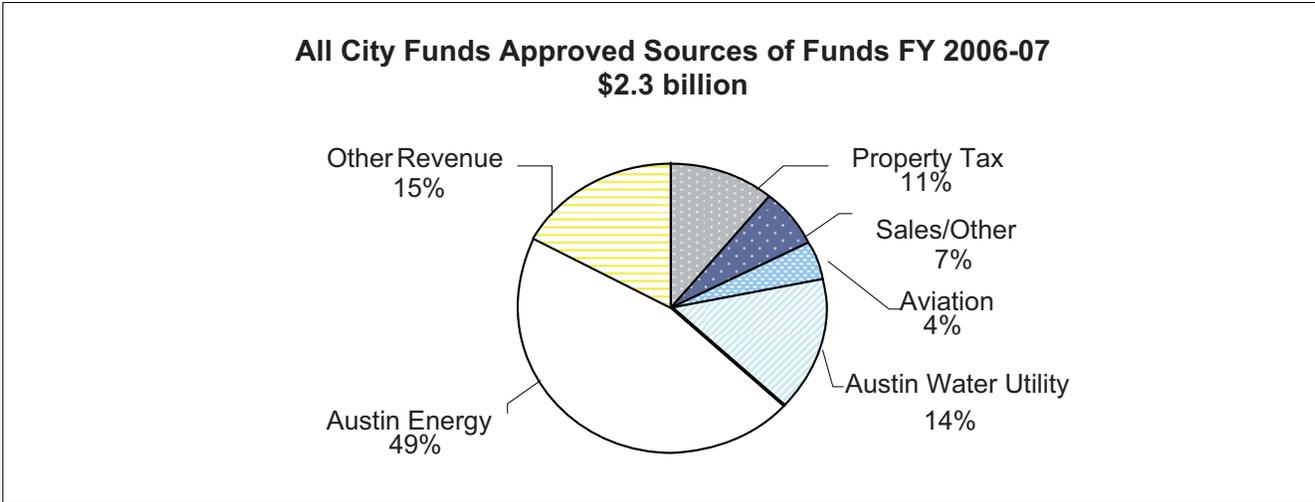


# Overview — 2006-07

## City at a glance:

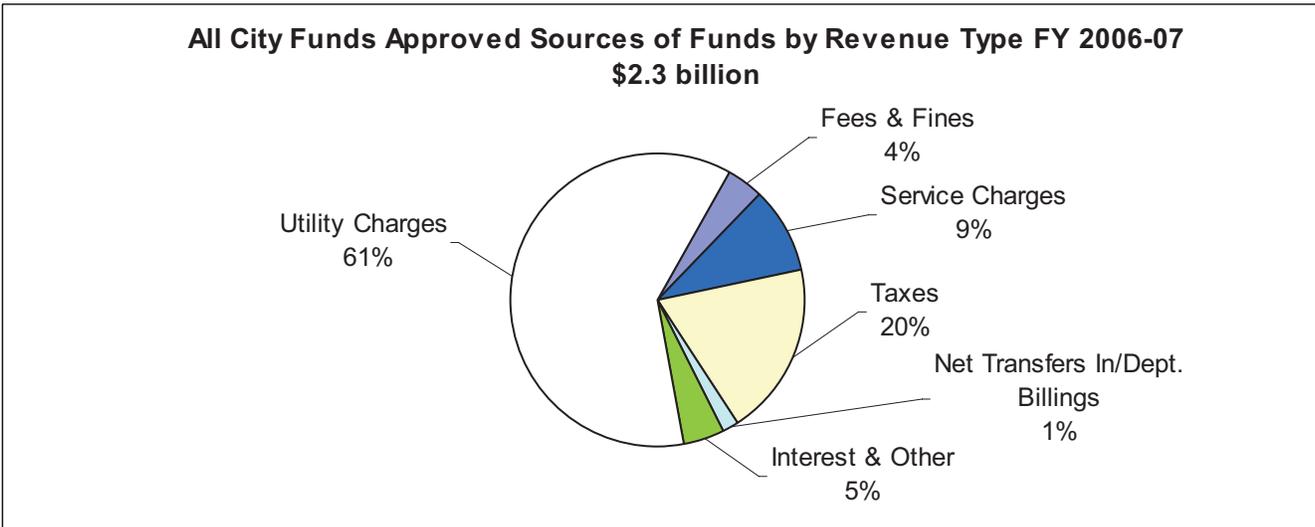
The City of Austin Budget has two primary components: the Operating Budget, which encompasses daily activities, and the Capital Budget, which includes major improvement projects. This volume of the Budget, the Executive Summary, is intended to provide a fiscal overview of the entire City operation. More detailed information on each aspect of that operation is found in the other budget volumes.

## Where does the money come from:



Source: City of Austin Financial Services Department

Austin prides itself on being a unique place to live and work. The City of Austin is a unique municipal operation because of its multi-faceted revenue sources that reflect the many businesses that make up the City corporation. Although most citizens associate property taxes with city government, as a revenue source for the City of Austin property taxes continue to account for only 11% of total revenue. The various utilities which the City operates as enterprise funds, electric, water, wastewater as well as airport make up 67% of our projected \$2.3 billion in revenue. Other revenue includes solid waste and drainage utility charges, convention center and hotel/motel tax revenue, fees and charges for service, such as concessions, inspections and parking.

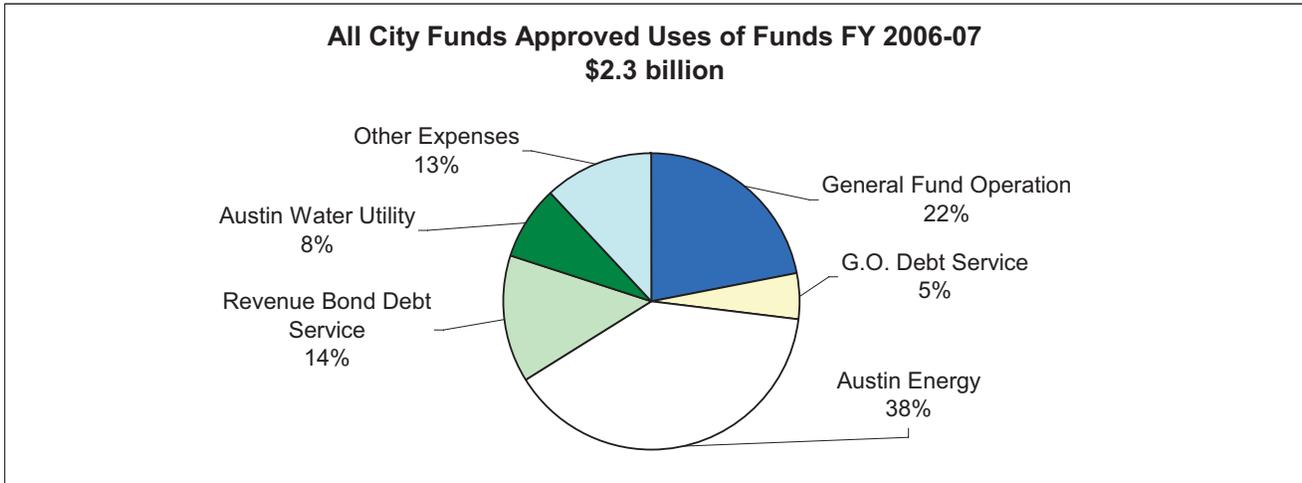


Source: City of Austin Financial Services Department

# Overview — 2006-07

## Where does the money go:

Our Operating Budget is divided into funds for fiscal and accounting purposes. The following chart gives a broad overview of the major categories of expenditures.

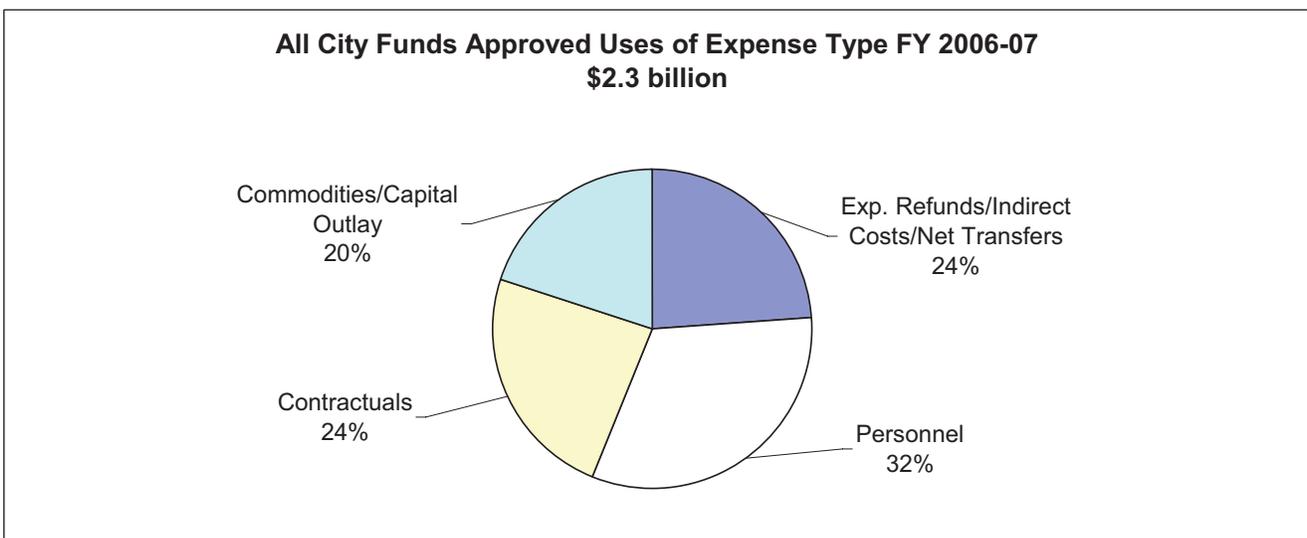


Source: City of Austin Financial Services Department

It is evident from the Uses of Funds chart that the City's enterprise funds, which contribute most of our revenue, also account for most of the expenditures. Austin Energy accounts for 38% of the 2006-07 Budget and Austin Water Utility accounts for 8%. The functions that most people associate with City government, services like police, fire, parks and libraries, are included in the General Fund.

The chart below shows the proposed uses of funds by expense category, such as personnel and commodities. Transfers and expense refunds are used to fund such items as Debt Service requirements and services performed by one department for another.

Further detail on these categories may be found in subsequent pages of this document.



Source: City of Austin Financial Services Department

## SUMMARY OF ALL CITY FUNDS

(000's)

	<u>20004-05</u> <u>ACTUAL</u>	<u>2005-06</u> <u>AMENDED</u>	<u>2005-06</u> <u>ESTIMATED</u>	<u>2006-07</u> <u>PROPOSED</u>	<u>2006-07</u> <u>APPROVED</u>
<b><u>BEGINNING BALANCES:</u></b>					
<b>OPERATING FUNDS</b>					
General Fund	53,727	49,571	52,249	0	0
Airport Capital Fund	41,864	36,789	42,922	35,742	35,742
Airport Fund	1,228	0	537	0	0
Austin Cable Access Fund	160	112	324	136	136
Austin City Store Fund	0	0	0	0	0
Austin Energy Fund	126,014	200,454	200,454	192,074	192,074
Austin Water Utility Fund	24,606	14,686	19,625	38,438	38,438
Brackenridge Hospital Fund	148	336	400	477	477
Cameron Road Facility Fund	0	0	0	(95)	(95)
Child Safety Fund	359	218	249	158	158
City Hall Fund	0	(150)	(144)	(269)	(269)
Combined Trans., Emerg., and Com. Cntr. Fund	(4)	127	470	405	405
Convention Center All Funds Combined	12,056	11,118	12,286	18,470	18,470
Cultural Arts Fund	(102)	551	837	1,223	1,223
Drainage Utility Fund	4,422	5,679	6,948	7,270	7,270
EMS - Travis County Reimbursed Fund	0	0	0	20	20
HHSD - Travis County Reimbursed Fund	541	541	533	533	533
Hotel/Motel Occupancy Tax Fund	0	0	0	0	0
IH-35 Parking Program Fund	123	232	242	344	344
Liability Reserve Fund	(1,727)	(1,727)	3,985	3,985	3,985
Mueller Development Fund	0	0	0	0	0
Municipal Court Juvenile Case Manager Fund	0	0	0	320	320
Municipal Court Security Fund	165	163	169	142	142
Municipal Court Technology Fund	26	698	565	362	362
One Texas Center	(196)	(1,301)	(1,479)	(806)	(806)
PARD Enterprise - Golf Fund	(113)	(17)	(147)	(39)	(39)
PARD Enterprise - Softball Fund	(26)	30	(41)	(45)	(45)
PARD Enterprise - Recreation Programs Fund	30	125	148	295	295
Public Works Capital Projects Management Fund	6,338	2,903	2,965	311	311
Solid Waste Services Fund	13,554	10,843	11,801	12,656	12,656
Solid Waste Services Landfill Fund	564	473	1,591	261	261
Tourism and Promotion Fund	25	476	476	855	855
Transportation Fund	4,156	3,441	4,627	3,764	3,764
Workers' Compensation Fund	4,676	7,579	8,239	6,016	6,016
Strategic Reserve/ Repair and Replacement Funds	180,702	202,484	200,488	208,447	208,447
<b>TOTAL OPERATING FUNDS</b>	<b>473,313</b>	<b>546,433</b>	<b>571,318</b>	<b>531,451</b>	<b>531,451</b>
<b>DEBT RETIREMENT FUNDS</b>					
General Obligation Debt Service Fund	11,523	12,146	14,151	15,121	15,121
HUD Section 108 Loans Debt Service Fund	0	0	0	0	0
Combined Utility Revenue Bond Redemption Fund	125,686	123,549	122,850	135,974	135,974
Airport Revenue Bond Redemption Fund	14,723	8,602	8,604	1,017	1,017
Airport Variable Rate Revenue Notes Fund	385	4,785	4,758	9,927	9,927
Hotel/Motel Tax Revenue Bond Redemption Fund	4,762	4,794	4,480	2,445	2,445
Town Lake Park Venue Project Debt Service Fund	977	1,074	1,075	1,062	1,062
<b>TOTAL DEBT RETIREMENT FUNDS</b>	<b>158,056</b>	<b>154,951</b>	<b>155,918</b>	<b>165,546</b>	<b>165,546</b>
<b>TOTAL BEGINNING BALANCES</b>	<b>631,370</b>	<b>701,384</b>	<b>727,236</b>	<b>696,996</b>	<b>696,996</b>

**SUMMARY OF ALL CITY FUNDS**  
(000's)

	<u>20004-05</u> <u>ACTUAL</u>	<u>2005-06</u> <u>AMENDED</u>	<u>2005-06</u> <u>ESTIMATED</u>	<u>2006-07</u> <u>PROPOSED</u>	<u>2006-07</u> <u>APPROVED</u>
<b><u>REVENUE AND TRANSFERS IN:</u></b>					
<b>OPERATING FUNDS</b>					
General Fund	457,275	481,563	496,787	525,260	534,603
Airport Capital Fund	18,385	12,854	17,226	18,076	18,042
Airport Fund	76,832	75,680	78,482	80,750	80,750
Austin Cable Access Fund	785	636	493	639	639
Austin City Store Fund	0	0	0	429	429
Austin Energy Fund	995,332	953,242	1,053,877	1,122,005	1,122,005
Austin Water Utility Fund	278,602	310,101	316,603	329,147	329,147
Brackenridge Hospital Fund	771	406	406	90	90
Cameron Road Facility Fund	0	1,150	355	2,770	2,770
Child Safety Fund	1,366	1,420	1,407	1,408	1,408
City Hall Fund	0	20	0	20	20
Combined Trans., Emerg., and Com. Cntr. Fund	8,284	9,225	9,087	9,674	9,674
Convention Center All Funds Combined	38,024	38,313	44,238	44,167	44,167
Cultural Arts Fund	3,525	3,474	4,108	4,190	4,190
Drainage Utility Fund	45,831	49,916	51,797	52,902	52,902
EMS - Travis County Reimbursed Fund	1,133	1,351	1,351	1,385	1,385
HHSD - Travis County Reimbursed Fund	1,600	1,825	1,740	2,065	2,065
Hotel/Motel Occupancy Tax Fund	30,134	29,751	35,012	35,742	35,742
IH-35 Parking Program Fund	197	204	186	165	165
Liability Reserve Fund	12,580	4,500	4,500	4,437	4,437
Mueller Development Fund	0	458	458	250	250
Municipal Court Juvenile Case Manager Fund	0	0	320	556	556
Municipal Court Security Fund	468	443	443	449	449
Municipal Court Technology Fund	643	625	638	635	635
One Texas Center	1,410	1,833	1,900	1,814	1,814
PARD Enterprise - Golf Fund	5,078	5,445	5,095	5,566	5,566
PARD Enterprise - Softball Fund	848	810	810	810	810
PARD Enterprise - Recreation Programs Fund	3,197	3,192	3,200	3,462	3,462
Public Works Capital Projects Management Fund	15,645	17,625	16,511	19,426	19,891
Solid Waste Services Fund	44,824	44,367	46,800	48,672	48,672
Solid Waste Services Landfill Fund	4,332	2,898	1,579	2,664	2,664
Tourism and Promotion Fund	4,985	4,923	5,777	5,895	5,895
Transportation Fund	29,888	30,487	30,692	35,110	37,110
Workers' Compensation Fund	12,263	7,199	7,199	7,199	7,199
Strategic Reserve/ Repair and Replacement Funds	20,000	13,209	13,209	16,000	16,000
<b>TOTAL OPERATING FUNDS</b>	<b>2,114,239</b>	<b>2,109,147</b>	<b>2,252,287</b>	<b>2,383,828</b>	<b>2,395,603</b>
<b>DEBT RETIREMENT FUNDS</b>					
General Obligation Debt Service Fund	105,139	112,010	112,049	109,997	109,997
HUD Section 108 Loans Debt Service Fund	1,923	2,050	1,982	2,069	2,069
Combined Utility Revenue Bond Redemption Fund	254,625	271,044	257,833	290,990	290,990
Airport Revenue Bond Redemption Fund	22,701	3,895	4,913	4,261	4,261
Airport Variable Rate Revenue Notes Fund	5,786	25,657	25,410	24,077	24,077
Hotel/Motel Tax Revenue Bond Redemption Fund	12,954	10,156	7,520	9,964	9,964
Town Lake Park Venue Project Debt Service Fund	2,985	2,772	2,761	2,733	2,733
<b>TOTAL DEBT RETIREMENT FUNDS</b>	<b>406,113</b>	<b>427,585</b>	<b>412,468</b>	<b>444,091</b>	<b>444,091</b>
<b>TOTAL APPROPRIATED FUNDS</b>	<b>2,520,352</b>	<b>2,536,732</b>	<b>2,664,755</b>	<b>2,827,919</b>	<b>2,839,694</b>
<b>LESS: INTER-FUND TRANSFERS</b>	<b>(516,255)</b>	<b>(519,348)</b>	<b>(521,813)</b>	<b>(566,143)</b>	<b>(568,329)</b>
<b>NET APPROPRIATED FUNDS</b>	<b>2,004,097</b>	<b>2,017,384</b>	<b>2,142,943</b>	<b>2,261,776</b>	<b>2,271,365</b>

**SUMMARY OF ALL CITY FUNDS**  
(000's)

	<u>20004-05</u> <u>ACTUAL</u>	<u>2005-06</u> <u>AMENDED</u>	<u>2005-06</u> <u>ESTIMATED</u>	<u>2006-07</u> <u>PROPOSED</u>	<u>2006-07</u> <u>APPROVED</u>
<b><u>EXPENDITURES AND TRANSFERS OUT:</u></b>					
<b>OPERATING FUNDS</b>					
General Fund	458,753	531,135	549,036	525,260	534,603
Airport Capital Fund	17,327	24,406	24,406	21,821	21,821
Airport Fund	77,523	75,680	79,020	80,750	80,750
Austin Cable Access Fund	621	680	681	735	735
Austin City Store Fund	0	0	0	429	429
Austin Energy Fund	920,893	974,073	1,062,257	1,121,770	1,124,863
Austin Water Utility Fund	283,583	298,157	297,789	341,544	341,588
Brackenridge Hospital Fund	520	329	328	327	328
Cameron Road Facility Fund	0	835	450	3,170	3,170
Child Safety Fund	1,476	1,604	1,498	1,564	1,566
City Hall Fund	144	200	125	200	200
Combined Trans., Emerg., and Com. Cntr. Fund	7,811	9,352	9,152	10,079	10,079
Convention Center All Funds Combined	37,794	41,266	38,054	46,700	46,705
Cultural Arts Fund	2,585	3,800	3,722	4,993	4,993
Drainage Utility Fund	43,305	52,202	51,475	55,256	55,275
EMS - Travis County Reimbursed Fund	1,133	1,351	1,331	1,385	1,385
HHSD - Travis County Reimbursed Fund	1,607	1,825	1,740	2,065	2,071
Hotel/Motel Occupancy Tax Fund	30,134	29,751	35,012	35,742	35,742
IH-35 Parking Program Fund	78	400	85	450	450
Liability Reserve Fund	6,868	4,500	4,500	5,332	5,332
Mueller Development Fund	0	458	458	250	250
Municipal Court Juvenile Case Manager Fund	0	0	0	275	275
Municipal Court Security Fund	463	470	470	534	534
Municipal Court Technology Fund	104	738	841	835	835
One Texas Center	2,693	1,227	1,227	1,232	1,232
PARD Enterprise - Golf Fund	5,113	5,408	4,987	5,220	5,222
PARD Enterprise - Softball Fund	862	839	814	855	855
PARD Enterprise - Recreation Programs Fund	3,079	3,109	3,053	3,704	3,705
Public Works Capital Projects Management Fund	19,018	20,250	19,165	19,661	20,136
Solid Waste Services Fund	46,578	50,588	45,945	53,814	53,847
Solid Waste Services Landfill Fund	3,305	3,372	2,908	2,926	2,926
Tourism and Promotion Fund	4,534	5,398	5,398	6,750	6,750
Transportation Fund	29,417	32,379	31,555	35,534	37,549
Workers' Compensation Fund	8,700	14,778	9,421	13,216	13,216
Strategic Reserve/ Repair and Replacement Funds	214	7,500	5,250	4,250	4,250
<b>TOTAL OPERATING FUNDS</b>	<b>2,016,234</b>	<b>2,198,062</b>	<b>2,292,154</b>	<b>2,408,628</b>	<b>2,423,665</b>
<b>DEBT RETIREMENT FUNDS</b>					
General Obligation Debt Service Fund	102,512	113,040	111,078	113,743	113,743
HUD Section 108 Loans Debt Service Fund	1,923	2,050	1,982	2,069	2,069
Combined Utility Revenue Bond Redemption Fund	257,461	258,250	244,709	284,440	284,440
Airport Revenue Bond Redemption Fund	28,820	11,455	12,500	2,704	2,704
Airport Variable Rate Revenue Notes Fund	1,413	20,706	20,241	23,805	23,805
Hotel/Motel Tax Revenue Bond Redemption Fund	13,235	12,855	9,556	8,369	8,369
Town Lake Park Venue Project Debt Service Fund	2,887	2,784	2,774	2,712	2,712
<b>TOTAL DEBT RETIREMENT FUNDS</b>	<b>408,251</b>	<b>421,139</b>	<b>402,841</b>	<b>437,842</b>	<b>437,842</b>
<b>TOTAL REQUIREMENTS &amp; TRANSFERS OUT</b>	<b>2,424,485</b>	<b>2,619,201</b>	<b>2,694,995</b>	<b>2,846,469</b>	<b>2,861,507</b>
<b>LESS: INTER-FUND TRANSFERS</b>	<b>(516,255)</b>	<b>(519,348)</b>	<b>(521,813)</b>	<b>(566,143)</b>	<b>(568,329)</b>
<b>NET EXPENDITURES</b>	<b>1,908,230</b>	<b>2,099,853</b>	<b>2,173,183</b>	<b>2,280,326</b>	<b>2,293,177</b>

Note: Requirements do not include residual equity transfers or required reserves.

**SUMMARY OF ALL CITY FUNDS**  
(000's)

	<u>20004-05</u> <u>ACTUAL</u>	<u>2005-06</u> <u>AMENDED</u>	<u>2005-06</u> <u>ESTIMATED</u>	<u>2006-07</u> <u>PROPOSED</u>	<u>2006-07</u> <u>APPROVED</u>
<b>EXCESS (DEFICIENCY) OF REVENUE, TRANSFERS IN AND OTHER SOURCES OVER EXPENDITURES AND TRANSFERS OUT:</b>					
<b>OPERATING FUNDS</b>					
General Fund	(1,479)	(49,571)	(52,249)	0	0
Airport Capital Fund	1,059	(11,553)	(7,180)	(3,745)	(3,779)
Airport Fund	(690)	0	(537)	0	0
Austin Cable Access Fund	164	(44)	(188)	(97)	(97)
Austin City Store Fund	0	0	0	0	0
Austin Energy Fund	74,440	(20,831)	(8,380)	235	(2,858)
Austin Water Utility Fund	(4,981)	11,944	18,813	(12,396)	(12,441)
Brackenridge Hospital Fund	252	76	77	(237)	(238)
Cameron Road Facility Fund	0	315	(95)	(400)	(400)
Child Safety Fund	(110)	(184)	(91)	(156)	(158)
City Hall Fund	(144)	(180)	(125)	(180)	(180)
Combined Trans., Emerg., and Com. Cntr. Fund	473	(127)	(65)	(405)	(405)
Convention Center All Funds Combined	230	(2,952)	6,184	(2,534)	(2,539)
Cultural Arts Fund	940	(326)	385	(804)	(804)
Drainage Utility Fund	2,526	(2,286)	322	(2,353)	(2,373)
EMS - Travis County Reimbursed Fund	0	0	20	0	0
HHSD - Travis County Reimbursed Fund	(8)	0	0	0	(5)
Hotel/Motel Occupancy Tax Fund	0	0	0	0	0
IH-35 Parking Program Fund	119	(196)	101	(285)	(285)
Liability Reserve Fund	5,712	0	0	(895)	(895)
Mueller Development Fund	0	0	0	0	0
Municipal Court Juvenile Case Manager Fund	0	0	320	281	281
Municipal Court Security Fund	5	(28)	(28)	(85)	(85)
Municipal Court Technology Fund	539	(113)	(202)	(200)	(200)
One Texas Center	(1,283)	606	673	582	582
PARD Enterprise - Golf Fund	(34)	37	108	345	344
PARD Enterprise - Softball Fund	(15)	(29)	(4)	(45)	(45)
PARD Enterprise - Recreation Programs Fund	118	83	147	(242)	(242)
Public Works Capital Projects Management Fund	(3,373)	(2,624)	(2,654)	(235)	(246)
Solid Waste Services Fund	(1,753)	(6,221)	855	(5,142)	(5,175)
Solid Waste Services Landfill Fund	1,027	(473)	(1,329)	(261)	(261)
Tourism and Promotion Fund	451	(476)	379	(855)	(855)
Transportation Fund	471	(1,891)	(863)	(424)	(439)
Workers' Compensation Fund	3,563	(7,579)	(2,222)	(6,016)	(6,016)
Strategic Reserve/ Repair and Replacement Funds	19,786	5,709	7,959	11,750	11,750
<b>TOTAL OPERATING FUNDS</b>	<b>98,005</b>	<b>(88,915)</b>	<b>(39,867)</b>	<b>(24,799)</b>	<b>(28,062)</b>
<b>DEBT RETIREMENT FUNDS</b>					
General Obligation Debt Service Fund	2,628	(1,030)	970	(3,746)	(3,746)
HUD Section 108 Loans Debt Service Fund	0	0	0	0	0
Combined Utility Revenue Bond Redemption Fund	(2,836)	12,794	13,124	6,550	6,550
Airport Revenue Bond Redemption Fund	(6,119)	(7,560)	(7,587)	1,558	1,558
Airport Variable Rate Revenue Notes Fund	4,374	4,951	5,169	272	272
Hotel/Motel Tax Revenue Bond Redemption Fund	(282)	(2,698)	(2,035)	1,595	1,595
Town Lake Park Venue Project Debt Service Fund	98	(12)	(13)	21	21
<b>TOTAL DEBT RETIREMENT FUNDS</b>	<b>(2,138)</b>	<b>6,445</b>	<b>9,627</b>	<b>6,250</b>	<b>6,250</b>
<b>TOTAL EXCESS (DEFICIENCY) OF APPROPRIATED FUNDS</b>					
<b>OVER EXPENDITURES</b>	<b>95,867</b>	<b>(82,469)</b>	<b>(30,240)</b>	<b>(18,550)</b>	<b>(21,813)</b>

**SUMMARY OF ALL CITY FUNDS**  
(000's)

	<u>20004-05</u> <u>ACTUAL</u>	<u>2005-06</u> <u>AMENDED</u>	<u>2005-06</u> <u>ESTIMATED</u>	<u>2006-07</u> <u>PROPOSED</u>	<u>2006-07</u> <u>APPROVED</u>
<b><u>ENDING BALANCES AND RESERVES:</u></b>					
<b>OPERATING FUNDS</b>					
General Fund	52,249	0	0	0	0
Airport Capital Fund	42,922	25,236	35,742	31,997	31,964
Airport Fund	537	0	0	0	0
Austin Cable Access Fund	324	68	136	40	40
Austin City Store Fund	0	0	0	0	0
Austin Energy Fund	200,454	179,623	192,074	192,308	189,216
Austin Water Utility Fund	19,625	26,630	38,438	26,042	25,998
Brackenridge Hospital Fund	400	412	477	240	240
Cameron Road Facility Fund	0	315	(95)	(495)	(495)
Child Safety Fund	249	34	158	2	0
City Hall Fund	(144)	(330)	(269)	(449)	(449)
Combined Trans., Emerg., and Com. Cntr. Fund	470	0	405	0	0
Convention Center All Funds Combined	12,286	8,166	18,470	15,936	15,931
Cultural Arts Fund	837	225	1,223	419	419
Drainage Utility Fund	6,948	3,393	7,270	4,917	4,897
EMS - Travis County Reimbursed Fund	0	0	20	20	20
HHSD - Travis County Reimbursed Fund	533	541	533	533	528
Hotel/Motel Occupancy Tax Fund	0	0	0	0	0
IH-35 Parking Program Fund	242	36	344	59	59
Liability Reserve Fund	3,985	(1,727)	3,985	3,090	3,090
Mueller Development Fund	0	0	0	0	0
Municipal Court Juvenile Case Manager Fund	0	0	320	601	601
Municipal Court Security Fund	169	135	142	57	57
Municipal Court Technology Fund	565	585	362	163	163
One Texas Center	(1,479)	(695)	(806)	(224)	(224)
PARD Enterprise - Golf Fund	(147)	20	(39)	306	305
PARD Enterprise - Softball Fund	(41)	1	(45)	(90)	(90)
PARD Enterprise - Recreation Programs Fund	148	208	295	53	52
Public Works Capital Projects Management Fund	2,965	279	311	75	65
Solid Waste Services Fund	11,801	4,622	12,656	7,514	7,481
Solid Waste Services Landfill Fund	1,591	0	261	0	0
Tourism and Promotion Fund	476	0	855	0	0
Transportation Fund	4,627	1,549	3,764	3,340	3,325
Workers' Compensation Fund	8,239	0	6,016	0	0
Strategic Reserve/ Repair and Replacement Funds	200,488	208,193	208,447	220,197	220,197
<b>TOTAL OPERATING FUNDS</b>	<b>571,318</b>	<b>457,518</b>	<b>531,451</b>	<b>506,652</b>	<b>503,389</b>
<b>DEBT RETIREMENT FUNDS</b>					
General Obligation Debt Service Fund	14,151	11,116	15,121	11,374	11,374
HUD Section 108 Loans Debt Service Fund	0	0	0	0	0
Combined Utility Revenue Bond Redemption Fund	122,850	136,343	135,974	142,524	142,524
Airport Revenue Bond Redemption Fund	8,604	1,042	1,017	2,575	2,575
Airport Variable Rate Revenue Notes Fund	4,758	9,737	9,927	10,199	10,199
Hotel/Motel Tax Revenue Bond Redemption Fund	4,480	2,096	2,445	4,040	4,040
Town Lake Park Venue Project Debt Service Fund	1,075	1,062	1,062	1,083	1,083
<b>TOTAL DEBT RETIREMENT FUNDS</b>	<b>155,918</b>	<b>161,396</b>	<b>165,546</b>	<b>171,795</b>	<b>171,795</b>
<b>TOTAL ENDING BALANCES</b>	<b>727,236</b>	<b>618,915</b>	<b>696,996</b>	<b>678,447</b>	<b>675,184</b>

**All Funds Summary Matrix: Major Funding Sources and Major Expenditure Categories by Fund Type  
City of Austin's FY 2006-07 Approved Budget**

in (000's)

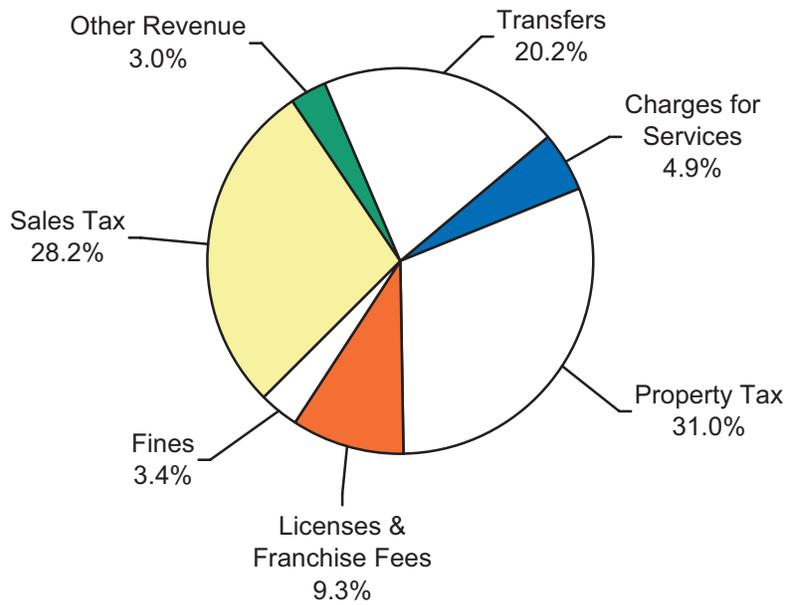
FY 2006-07 APPROVED BUDGET	in (000's)				Total
	General	Enterprise	Internal Service	Special Revenue	
<b>BEGINNING BALANCES</b>	\$0	\$272,883	\$254,501	\$4,067	\$696,996
<b>ALL FUNDS AVAILABLE FUNDING</b>					
Taxes	\$321,408	\$5,317	\$0	\$35,742	\$444,764
Fees & Franchise Fees	\$30,454	\$38,276	\$0	\$635	\$69,365
Fines, Forfeitures & Penalties	\$18,001	\$800	\$0	\$1,604	\$20,406
Licenses, Permits & Inspections	\$19,114	\$71,728	\$46	\$501	\$91,389
Charges for Services	\$26,069	\$92,296	\$14	\$5,717	\$124,096
Interest & Other	\$11,466	\$70,954	\$1,398	\$1,597	\$102,904
Utility Charges	\$0	\$1,388,342	\$0	\$0	\$1,388,450
Transfers In/Billings to Departments	\$108,091	\$56,879	\$64,112	\$25,043	\$598,321
<b>TOTAL ALL FUNDS AVAIL. FUNDING</b>	<b>\$534,603</b>	<b>\$1,724,591</b>	<b>\$65,569</b>	<b>\$70,839</b>	<b>\$2,839,694</b>
Less: Interfund Transfers	-\$107,427	-\$54,753	-\$42,104	-\$19,181	-\$568,329
<b>NET TOTAL AVAILABLE FUNDING</b>	<b>\$427,176</b>	<b>\$1,669,839</b>	<b>\$23,466</b>	<b>\$51,658</b>	<b>\$2,271,365</b>
<b>ALL FUNDS REQUIREMENTS</b>					
Personnel	\$414,165	\$292,599	\$16,555	\$8,506	\$731,825
Contractuals	\$67,006	\$441,457	\$21,389	\$24,771	\$555,636
Commodities	\$11,909	\$442,102	\$1,064	\$733	\$455,807
Capital Outlay	\$36	\$5,986	\$1	\$672	\$6,695
Exp.Refunds/Indirect Costs/Transfers	\$41,488	\$568,216	\$25,746	\$39,265	\$1,111,544
<b>ALL FUNDS TOTAL REQUIREMENTS</b>	<b>\$534,603</b>	<b>\$1,750,360</b>	<b>\$64,755</b>	<b>\$73,947</b>	<b>\$2,861,507</b>
Less: Interfund Transfers	-\$23,714	-\$497,644	-\$7,931	-\$39,040	-\$568,329
<b>NET TOTAL REQUIREMENTS</b>	<b>\$510,889</b>	<b>\$1,252,716</b>	<b>\$56,824</b>	<b>\$34,907</b>	<b>\$2,293,177</b>
<b>ENDING BALANCES</b>	<b>\$0</b>	<b>\$247,115</b>	<b>\$255,316</b>	<b>\$959</b>	<b>\$675,184</b>

General Fund

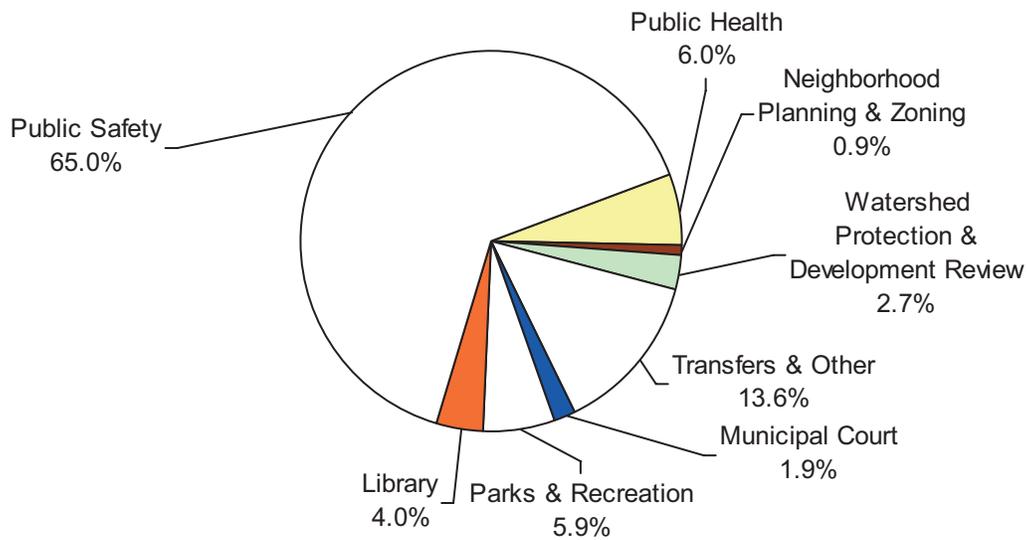


# General Fund — 2006-07

**Sources of Funds - General Fund  
(\$534.6 million)**



**Uses of Funds - General Fund  
(\$534.6 million)**



# General Fund – 2006-07

---

## Purpose and Nature of Fund

The General Fund is the general operating fund for the City of Austin. This fund accounts for revenue and expenditures for the general government services.

## Factors Affecting Revenue

The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services and interest income. The approved property tax rate is 41.26 cents which is 3.04 cents lower than the 2004-05 tax rate of 44.30 cents. Property values increased 14.9% from last year's certified tax roll. Revenue from current and delinquent property tax collections is budgeted at \$165.9 million, about \$17.2 million above the 2005-06 budget.

Sales tax revenue is projected at \$150.7 million, which is an 8.5% growth above the 2005-06 year-end estimate. This amount is a \$19.5 million increase from the 2005-06 budget.

The General Fund revenues also include funding of \$1.4 million in new 2006-07 revenue associated with the recently completed revenue initiative.

Transfers from other funds are \$108.1 million, an increase of \$9.6 million from the 2005-06 budget. The Electric Utility transfer is \$7.1 million higher than the 2005-06 budget. The Water and Wastewater transfer is projected to increase \$1.7 million above the 2005-06 budget. The transfer rates from the utilities remain at the levels established by Council policies, 9.1% and 8.2%, respectively.

Total appropriated revenues are projected to increase from the 2005-06 amended level of \$481.6 to the approved level of \$534.6 million, an overall net increase of \$53.0 million.

## Factors Affecting Requirements

The 2006-07 General Fund Approved Budget includes funding for:

- Funding for the Police meet and confer contract
- Funding for the Fire collective bargaining contract
- A 2 percent Public Safety premium for Police and EMS first responder personnel
- A 3.5% Pay for Performance salary increase for all non-sworn personnel
- Additional funding for anticipated changes in the City's contribution for health insurance
- 2% Service Incentive Enhancement for all non-sworn personnel
- Annualized cost of market study adjustments implemented in FY 2006
- Increased funding for employee training opportunities
- Conversion of 52.25 FTEs from temporary to permanent status
- Funding to begin a basic bilingual program for Spanish and American Sign Language
- Increase funding to reward exceptional employee performance
- 6 additional police officers, as well as vehicles and equipment, are included to maintain a ratio of 2.0 officers per 1,000 residents
- 9.5 additional civilian positions to support Police crime detection and juvenile services
- 1 position for a forensic chemist funded by Travis County to address all County cases on a priority basis
- Full year funding for the Spicewood Springs Fire station
- Full year funding for Del Valle and Circle C Fire/EMS stations
- Funding to accelerate the replacement of Fire Department protective bunker gear
- 6 paramedics for an additional EMS peak load unit

## General Fund – 2006-07

---

- 3 additional positions to expand the EMS Office of the Medical Director for quality assurance and improvement
- 2 additional positions for a safety package to provide in house occupational safety expertise
- 3 additional positions to increase continuing education and training of existing EMS staff
- 15 additional EMS positions for the recruitment and development of future paramedics and to strengthen supervisory oversight of the current workforce
- 3 additional officers to provide additional Public Safety and Emergency Management resources for lake patrol and enhancing officer safety
- 2 additional Public Safety & Emergency Management marshals to provide adequate back-up when serving warrants
- 2 additional positions for expanded evening dockets related to code enforcement at the Municipal Court
- 3.5 additional positions to operate 24/7 magistration services at Municipal Court Central Booking
- 1 additional position to cover increased customer demand at Municipal Court substations
- 2 additional positions for graffiti abatement, one position will be in the Health Department and the other at the Community Court
- 2 positions in the Health Department for increased neighborhood and community outreach programs
- 1 position and funding expand pet outreach and education at the animal shelter
- Funding to establish a second Health and Human Services day labor site in south Austin
- Additional funding for sickle cell anemia in Health and Human Services
- Increase proposed funding of Health and Human Services existing Social Services contracts
- 6 positions and funding for Town Lake Park
- 8 positions and funding for the Mexican American Cultural Center
- 4 positions for the Turner/Roberts Recreation Center
- 5 positions to provide dedicated building and grounds service at various recreation centers
- 6 positions to provide increased security and maintenance at the Zilker Botanical Gardens
- Funding increase for Parks & Recreation for the AISD Metz Helping One Student To Succeed Program
- 2 positions for the Parks & Recreation enhancing tree maintenance on City owned property
- 2 positions and funding for the expansion of Spicewood Springs Branch Library
- 1 position in the Austin Public Library for an exhibit specialist at the Austin History Center
- 5 custodial positions for branch libraries cleaning with facilities management supervision
- 11 additional positions for Watershed One Stop Shop to support residential building inspections, zoning review, commercial plan review and right of way management
- 1 position for Neighborhood Planning and Zoning for transportation and corridor planning
- 5 positions for Neighborhood Planning and Zoning for the implementation of neighborhood plans
- Fund CIP transfers to the Neighborhood Housing & Community Development for the City's contribution toward a single room occupancy facility as part of the mental health initiative
- Fund CIP transfers to Neighborhood Planning and Zoning for the Downtown Master Plan
- Fund CIP transfers to Parks & Recreation for the Town Lake Hike and Bike Trail Lighting Project
- Fund transfers to Neighborhood Housing and Community Development for affordable housing programs
- Fund transfers to Neighborhood Housing and Community Development for the Urban League's emergency home repair program
- Fund transfers to the Softball Fund to allow the reduction of softball program fees
- Fund transfers to the Transportation Fund for street maintenance to increase the percent of lane miles maintained annually from 8% to 9%
- Funding increase for the Fire Department for the Travis County Fire Academy

## GENERAL FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	53,727,248	49,571,111	52,248,735	0	0
REVENUE					
Taxes					
General Property Taxes					
Current	135,258,286	147,395,500	148,100,500	155,229,305	164,572,575
Delinquent	765,791	500,000	845,000	500,000	500,000
Penalty and Interest	903,297	800,000	900,000	800,000	800,000
Subtotal	<u>136,927,374</u>	<u>148,695,500</u>	<u>149,845,500</u>	<u>156,529,305</u>	<u>165,872,575</u>
City Sales Tax	<u>123,617,122</u>	<u>131,178,345</u>	<u>138,860,281</u>	<u>150,663,405</u>	<u>150,663,405</u>
Other Taxes	<u>4,241,674</u>	<u>4,323,500</u>	<u>4,536,500</u>	<u>4,872,500</u>	<u>4,872,500</u>
Total Taxes	<u>264,786,170</u>	<u>284,197,345</u>	<u>293,242,281</u>	<u>312,065,210</u>	<u>321,408,480</u>
Gross Receipts/Franchise Fees					
Telecommunications	14,592,232	14,552,000	15,140,000	14,136,000	14,136,000
Gas	5,695,554	5,897,000	6,433,661	7,039,000	7,039,000
Cable	6,733,982	6,832,000	6,650,000	7,037,000	7,037,000
Miscellaneous	1,950,837	2,144,302	2,151,302	2,242,000	2,242,000
Total Franchise Fees	<u>28,972,605</u>	<u>29,425,302</u>	<u>30,374,963</u>	<u>30,454,000</u>	<u>30,454,000</u>
Fines, Forfeitures, Penalties					
Library Fines	661,220	663,979	663,979	679,798	679,798
Traffic Fines	7,773,589	7,963,000	7,851,324	7,992,648	7,992,648
Parking Violations	2,352,394	2,476,400	2,375,918	2,399,677	2,399,677
Other Fines	6,741,909	6,794,474	6,803,842	6,929,168	6,929,168
Total Fines, Forfeitures, Penalties	<u>17,529,112</u>	<u>17,897,853</u>	<u>17,695,063</u>	<u>18,001,291</u>	<u>18,001,291</u>
Licenses, Permits, Inspections					
Alarm Permits	1,263,239	1,260,690	1,100,000	1,179,350	1,179,350
Commercial Solid Waste	748,669	804,600	813,600	801,100	801,100
Public Health	2,131,081	2,068,660	2,119,140	2,208,485	2,208,485
Development	4,166,168	3,925,282	4,560,082	4,653,995	4,653,995
Building Safety	8,419,923	7,060,962	9,270,362	9,614,229	9,614,229
Other Licenses/Permits	670,811	647,778	685,298	656,447	656,447
Total Licenses, Permits, Inspections	<u>17,399,891</u>	<u>15,767,972</u>	<u>18,548,482</u>	<u>19,113,606</u>	<u>19,113,606</u>
Charges for Services					
Recreation and Culture	2,545,274	2,388,764	2,389,469	2,331,633	2,331,633
Public Health	1,405,960	1,245,375	1,753,069	1,846,280	1,846,280
Emergency Medical Services	17,913,741	18,871,820	18,841,820	20,680,037	20,680,037
General Government	1,198,784	1,191,451	1,352,034	1,211,232	1,211,232
Total Charges for Services	<u>23,063,759</u>	<u>23,697,410</u>	<u>24,336,392</u>	<u>26,069,182</u>	<u>26,069,182</u>
Interest and Other					
Interest	4,378,516	5,011,580	7,112,564	8,275,746	8,275,746
Use of Property	1,169,752	2,428,930	2,051,184	2,550,813	2,550,813
Other Revenue	4,908,325	4,629,314	4,918,766	639,307	639,307
Total Interest and Other	<u>10,456,593</u>	<u>12,069,824</u>	<u>14,082,514</u>	<u>11,465,866</u>	<u>11,465,866</u>
TOTAL REVENUE	<u>362,208,130</u>	<u>383,055,706</u>	<u>398,279,695</u>	<u>417,169,155</u>	<u>426,512,425</u>
TRANSFERS IN					
Electric Revenue	74,520,189	77,419,798	77,419,798	84,500,000	84,500,000
Water Revenue	19,596,391	20,237,984	20,237,984	21,970,776	21,970,776
Water Infrastructure Inspection	850,000	850,000	850,000	850,000	850,000
Good Neighbor Program	0	0	0	770,000	770,000
Contingency Reserve Fund	100,000	0	0	0	0
TOTAL TRANSFERS IN	<u>95,066,580</u>	<u>98,507,782</u>	<u>98,507,782</u>	<u>108,090,776</u>	<u>108,090,776</u>
TOTAL APPROPRIATED FUNDS	<u>457,274,710</u>	<u>481,563,488</u>	<u>496,787,477</u>	<u>525,259,931</u>	<u>534,603,201</u>

## GENERAL FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
EXPENDITURES					
DEPARTMENT APPROPRIATIONS					
Administrative Services					
Municipal Court	8,769,459	9,437,065	9,437,065	10,133,991	10,249,887
Total Administrative Services	8,769,459	9,437,065	9,437,065	10,133,991	10,249,887
Urban Growth Management					
Neighborhood Planning and Zoning	3,504,453	4,236,355	3,752,815	4,503,979	4,839,069
Watershed Protection & Development Review	11,671,670	12,709,431	12,764,680	14,441,213	14,477,338
Total Urban Growth Management	15,176,123	16,945,786	16,517,495	18,945,192	19,316,407
Public Safety					
Police	172,093,945	183,341,743	183,341,743	196,557,274	197,012,588
Fire	90,451,433	95,802,205	96,702,205	105,901,380	106,036,754
Emergency Medical Services	29,338,542	35,206,011	34,520,878	38,114,727	39,155,474
Public Safety and Emergency Management	402,072	3,642,990	3,642,620	5,105,391	5,342,618
Total Public Safety	292,285,992	317,992,949	318,207,446	345,678,772	347,547,434
Public Works					
Street Lighting	288,576	160,000	300,000	300,000	300,000
Total Public Works	288,576	160,000	300,000	300,000	300,000
Public Health and Human Services					
Health and Human Services	16,230,104	17,550,184	17,369,815	18,912,833	19,634,182
Social Services Contracts	10,401,410	11,984,314	11,984,314	12,030,383	12,499,834
Total Public Health and Human Services	26,631,514	29,534,498	29,354,129	30,943,216	32,134,016
Public Recreation and Culture					
Parks and Recreation	27,852,127	27,221,948	27,140,708	31,437,634	31,646,802
Libraries	17,102,727	19,558,768	19,277,185	20,971,938	21,151,782
Total Public Recreation and Culture	44,954,854	46,780,716	46,417,893	52,409,572	52,798,584
TOTAL DEPARTMENT EXPENDITURES	388,106,518	420,851,014	420,234,028	458,410,743	462,346,328

## GENERAL FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
<b>TRANSFERS OUT</b>					
Capital Improvements Projects	3,792,846	0	0	0	1,300,000
Plus One Program	152,000	152,000	152,000	152,000	152,000
Support Services Fund	16,028,139	18,498,898	18,498,898	23,098,537	23,646,789
Communications & Tecnology Mangt.	10,034,436	12,290,816	12,290,816	13,041,526	13,041,526
CTECC	5,970,345	6,341,668	6,341,668	6,534,152	6,534,152
Fleet Maintenance Fund	186,371	0	0	186,371	186,371
Radio Maintenance Fund	1,250,367	1,249,397	1,249,397	1,242,305	1,242,305
Solid Waste Services Fund	968,888	968,888	968,888	968,888	968,888
Neighborhood Housing and Conservation	1,115,756	1,280,482	1,280,482	1,289,547	2,539,547
Austin Convention & Visitors Bureau	125,382	125,382	125,382	125,382	125,382
Drainage Utility Fund	298,504	298,504	298,504	298,504	298,504
Capital Projects Management Fund	1,113,442	1,113,442	1,113,442	1,873,442	1,873,442
Sustainability Fund	2,024,530	2,095,571	2,095,571	2,233,035	2,356,468
Barton Springs Conservation Fund	45,000	45,000	45,000	45,000	45,000
Tax Increment Financing Fund	100,000	100,000	100,000	100,000	100,000
RMMA Transfer	700,267	700,267	700,267	700,267	700,267
Customer Service Call Center	500,000	1,924,473	1,924,473	2,000,000	2,000,000
Transporation Fund	3,672,371	3,672,371	3,672,371	3,672,371	5,672,371
Turner/Roberts O&M Fund	314,000	0	0	0	0
Softball Fund	0	0	0	0	186,000
Transfer to Contingency Reserve Fund	0	320,866	320,866	509,526	509,526
<b>TOTAL TRANSFERS OUT</b>	<b>48,392,644</b>	<b>51,178,025</b>	<b>51,178,025</b>	<b>58,070,853</b>	<b>63,478,538</b>
<b>OTHER REQUIREMENTS</b>					
Workers' Compensation Fund	6,942,613	3,027,009	3,027,009	3,027,009	3,027,009
Liability Reserve Fund	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Accrued Payroll	1,658,901	679,000	2,106,122	0	0
Tuition Reimbursement	78,557	85,000	85,000	255,000	255,000
Wireless Communications Charges	2,475,299	2,625,850	2,625,850	2,411,190	2,411,190
Wage Adjustment	0	617,590	0	0	0
Economic Incentives Reimbursements	0	0	0	585,136	585,136
<b>TOTAL OTHER REQUIREMENTS</b>	<b>13,655,370</b>	<b>9,534,449</b>	<b>10,343,981</b>	<b>8,778,335</b>	<b>8,778,335</b>
<b>Total Requirements</b>	<b>450,154,532</b>	<b>481,563,488</b>	<b>481,756,034</b>	<b>525,259,931</b>	<b>534,603,201</b>
<b>EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS</b>	<b>7,120,178</b>	<b>0</b>	<b>15,031,442</b>	<b>0</b>	<b>0</b>
Adjustment to GAAP	(863,952)	0	0	0	0
<b>ENDING BALANCE</b>	<b>59,983,474</b>	<b>49,571,111</b>	<b>67,280,177</b>	<b>0</b>	<b>0</b>
Unreimbursed Disaster Expenses	534,079	0	649,382	0	0
One-time Retirement Increase - 1%	0	0	0	1,009,634	1,009,634
One-time Critical Equipment	7,500,660	16,522,051	16,522,051	15,691,610	15,691,610
One-time Travis County Hospital District	7,700,000	0	0	0	0
Transfer to/from Budget Stabalization Reserve	(8,000,000)	33,049,059	50,108,744	(16,701,244)	(16,701,244)
<b>ADJUSTED ENDING BALANCE</b>	<b>52,248,735</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>EMERGENCY RESERVE FUND</b>	<b>15,000,000</b>	<b>40,000,000</b>	<b>40,000,000</b>	<b>40,000,000</b>	<b>40,000,000</b>
<b>CONTINGENCY RESERVE FUND</b>	<b>4,258,499</b>	<b>4,579,365</b>	<b>4,579,365</b>	<b>5,088,892</b>	<b>5,088,892</b>
<b>BUDGET STABILIZATION RESERVE FUND</b>	<b>25,000,000</b>	<b>33,049,059</b>	<b>50,108,744</b>	<b>33,407,500</b>	<b>33,407,500</b>

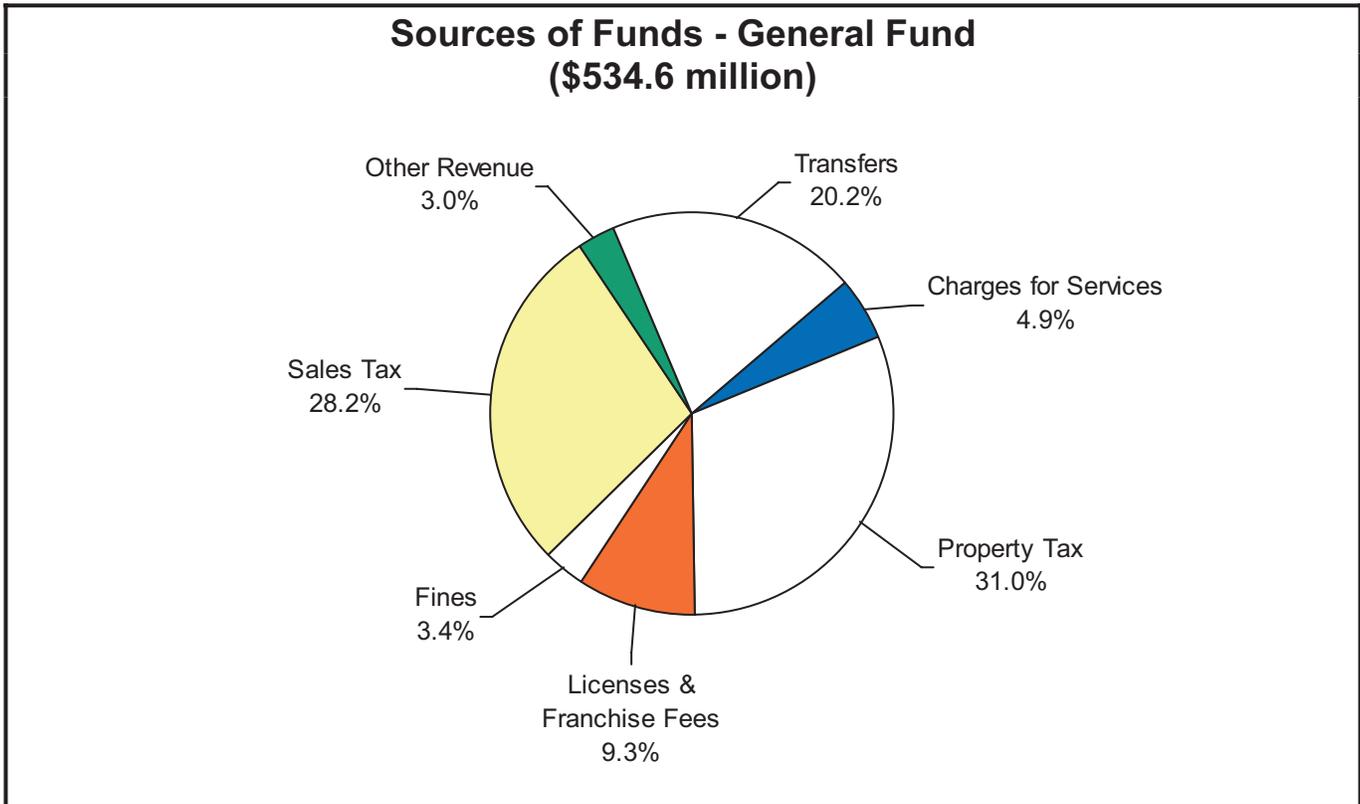
# General Fund

---

The General Fund has three primary sources of revenue:

Property Tax,  
Sales Tax, and  
Transfers from Utilities

The following chart illustrates the revenue sources:



As shown in the graph, three primary sources comprise 79.1% of total revenues:

Property Tax	\$165.9 million
Sales Tax	\$150.7 million
Transfers from Utilities	\$106.5 million

# Property Tax

**\$248.2 million**

**General Fund: \$165.9 million \***  
**Debt Service Fund: \$ 82.3 million**

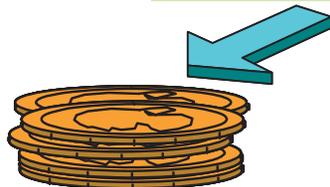
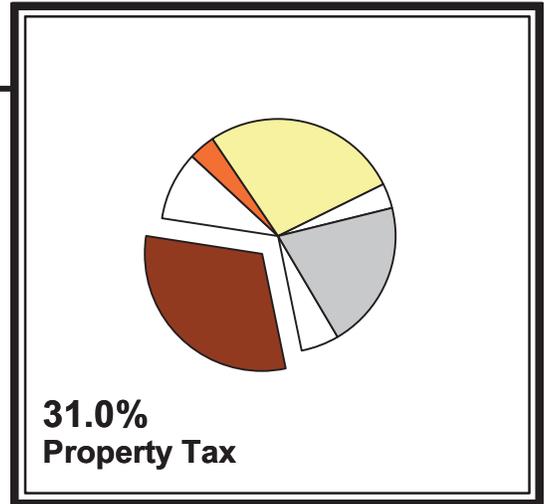
(\* Includes delinquent tax collections)

The property tax is based on the ownership of real property, such as real estate and land with improvements. The total amount received by the City in property taxes is the result of

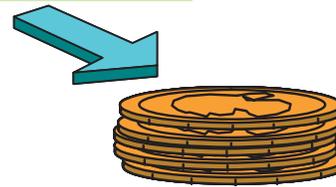
- the tax rate,
- the taxable value of property,
- the amount of taxes paid in a timely manner, and
- the amount of late or unpaid taxes.

## Property Tax Rate

The property tax rate consists of two parts, the debt service rate and the operating rate. The debt service rate is dedicated to paying the City's debt accumulated through general obligation bonds. General obligation bonds provide funds for facilities such as police and fire stations, libraries, and park improvements. The operating rate is dedicated to paying for City services. The property tax rate is established annually during the City budget process. The property tax rate applied to every \$100 of assessed property valuation determines the total tax levy, or the amount of billed taxes. The Travis and Williamson County Assessor-Collector's, under contract with the City, collect the taxes once the total tax levy is established. Below are the anticipated current property tax revenue collections:



**GENERAL (OPERATING) FUND**  
**\$164.6 million**



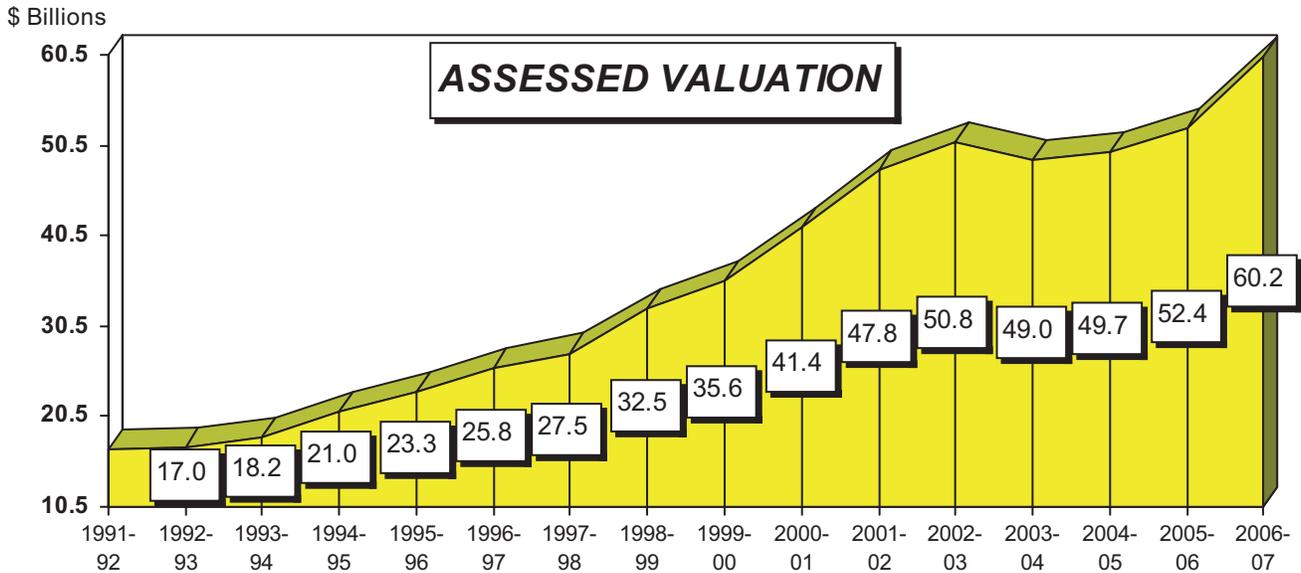
**DEBT SERVICE FUND**  
**\$81.4 million**

# Property Tax

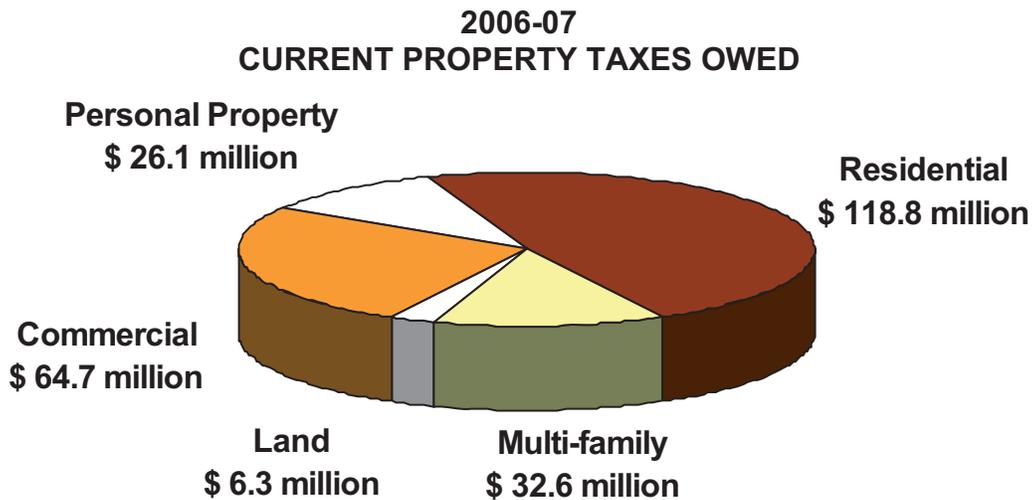
## Taxable Value of Property

The Travis Central and Williamson County Appraisal Districts appraise property by assessing its market, cost, and income value. In accordance with State law passed in 1979, the appraisal district appraises all taxable property at its full market value.

Property owners may protest appraised property values or exemptions before the Appraisal Review Board. Once these protested values are settled, the appraisal district provides the certified tax roll to its respective cities, counties, and school districts.

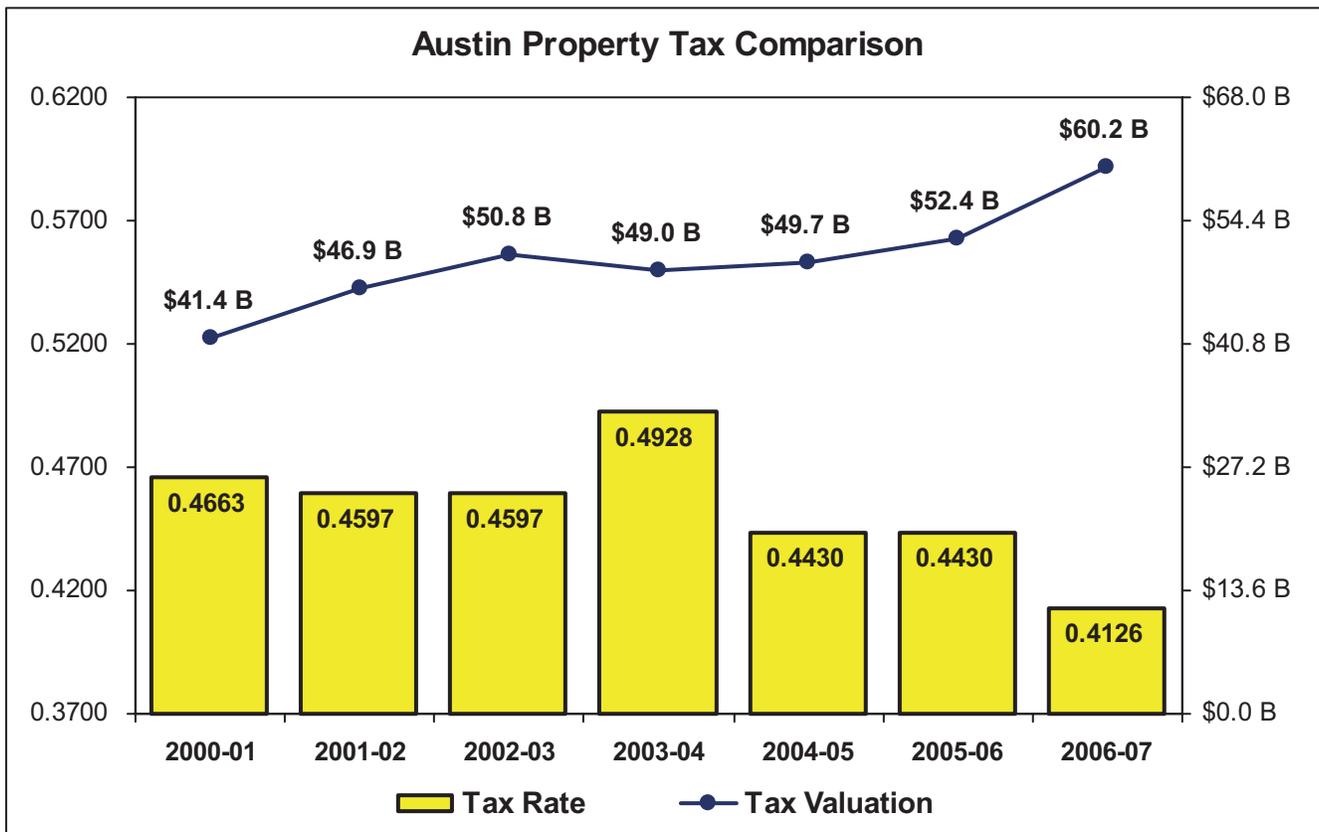


In Austin, values declined nearly 30 percent over the period from 1987-88 to the 1991-92 fiscal year. From 1992-93 increases in assessed valuations have raised property values \$34.2 billion through 2002-03. In 2003-04 assessed valuation decreased for the first time in twelve years. The assessed valuation increased 1.5% in 2004-05, by 5.4% in 2005-06, and an estimated 14.9% in 2006-07 as a result of the local area economic recovery.



# Property Tax

As indicated by the assessed valuation graph on the previous page, property value decreased in 2003-04 for the first time in twelve years to \$49.0 billion. As the property tax comparison graph below indicates, the tax rate of 0.4928 increased for the first time in four years as a result of the decrease in assessed value in 2003-04. Assessed valuation in 2004-05 increased to \$49.7 billion, an increase of 1.5%. The tax rate was approved at the effective tax rate of 0.5065. However, as a result of the voter approved new Hospital District, the approved tax rate was reduced by 6.35¢ to 0.4430 for the value of services transferred to the Travis Hospital District. In 2005-06 property valuations increased by 5.4% and the tax rate remained the same. Property valuations for 2006-07 increased by 14.9% as the local economy enters an expansion phase. As a result of the increase in valuations, the approved tax rate of 0.4126 which is a decrease of 3.04¢ from last year.



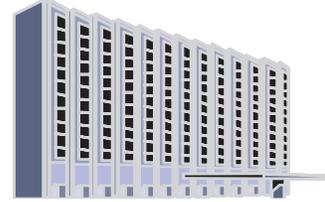
# Property Tax

---

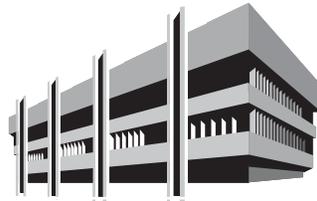
## 2006-07 CHANGES IN VALUE BY PROPERTY TYPE



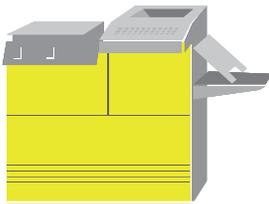
Single Family Residential  
\$1,802 M      6.9 %



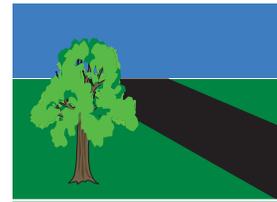
Multi-Unit Residential  
\$1,081 M      16.3 %



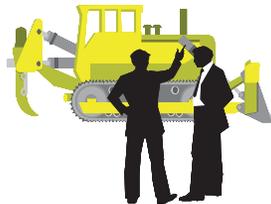
Commercial  
\$2,755 M      21.9 %



Personal Property  
\$310 M      5.3 %



Land  
\$174 M      12.9 %



New Construction  
\$1,702 M      NA

**\$7,824 M**

**TOTAL**

**14.9%**

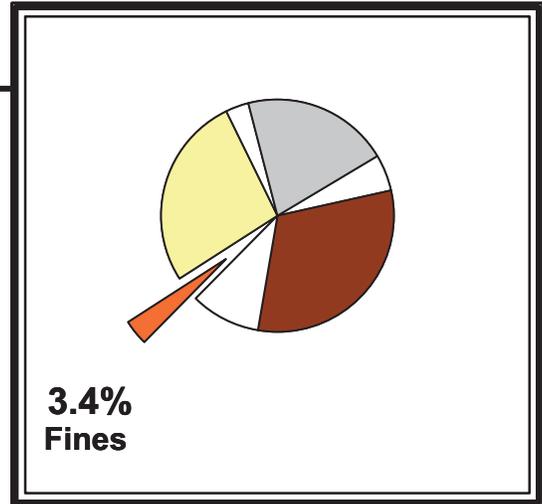
# Fines

**\$18.0 million**

**Municipal Court Collections: \$17.3 million**

**Library Collections: \$ 0.7 million**

Fine revenue collected by the Municipal Court may be classified into three categories: Traffic, Parking, and Other Fines. In 2006-07, traffic citations are expected to generate the largest amount of revenue at \$8.0 million. Traffic citation revenue projections are based on the number of citations written by the Austin Police Department and the collection rate of 47% established by the Municipal Court. The Austin Police Department is estimated to issue 240,000 traffic citations in 2006-07. Parking citations are driven by the parking enforcement program operated by the Public Works Department. Projected parking fine revenue of \$2.4 million reflects parking citations at 146,000 and a 76 percent collection rate by the Municipal Court at an average fine of \$22. Other fines include misdemeanor, warrant, and special expense fees.



**Estimated Municipal Court Collections: \$17.3 million from...**

**TRAFFIC FINES  
\$8.0 million**

**PARKING FINES  
\$2.4 million**

**OTHER FINES  
\$6.9 million**

In addition to the court collections, library fines add \$0.7 million to the fines total.

# Licenses & Franchise Fees

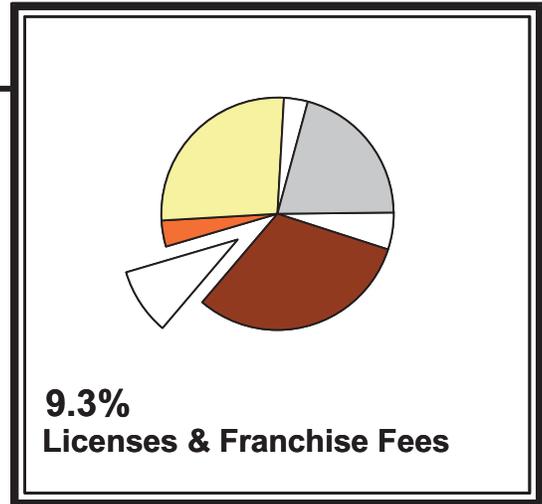
**\$49.5 million**

**BUILDING AND DEVELOPMENT**

Building Safety:	\$ 9.6 million
Development:	\$ 4.7 million
Other licenses and permits:	\$ 4.8 million

**FRANCHISE FEES**

Telecommunications	\$14.1 million
Gas	\$ 7.0 million
Cable	\$ 7.0 million
Other Franchise Fees	\$ 2.3 million



**Franchise Fees**

Franchise fees are assessments for a company’s use of the city’s rights-of-way. Three major franchises exist in Austin. These are franchises for telecommunications, gas, and cable. These fees generally increase on an annual basis as the franchise holders’ revenue increases as a result of increased services and customers.

**Building and Development Fees**

Building and development revenue comes from a variety of fees and charges for permits recognizing all development activity. Generally, this includes single and multi-family residential development and commercial development (e.g. shopping malls, convenience and grocery stores, etc.). Although development revenue varies by the type and size of development project, most activity follows a process of four primary components.



**Assessment, Zoning, Plan Review Fees**

These fees are for reviewing the project’s application, determining its feasibility and appropriateness, reviewing the development layout for environmental impacts and utility requirements, and code compliance.



**Subdivision Fees**

These fees are for developing proposed subdivision layouts, including the utility and infrastructure requirements.



**Building Permits**

Building permits require structures to be built according to city code on approved lots and subdivisions.



**Building Inspection**

These fees are for inspecting the building plan and structure to assure they meet building, fire, mechanical, plumbing, and other codes. Approved structures are given Certificates of Occupancy.

**Other Licenses and Permits**

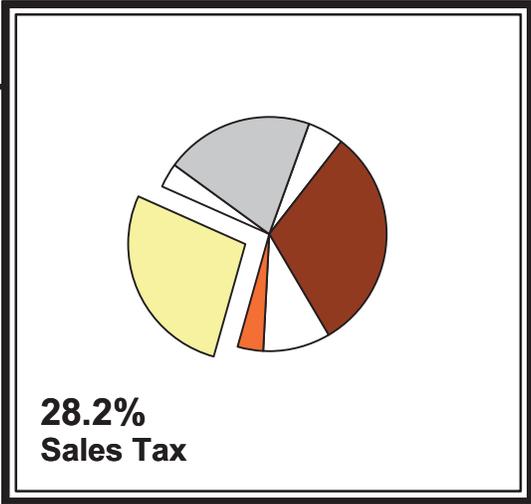
Other licenses and permits include alarm permit, commercial waste hauler permit, and public health permit revenue.

# Sales Tax

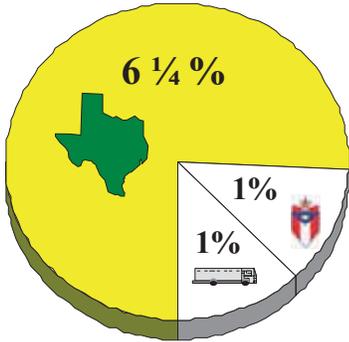
**\$150.7 million**

In effect since 1968, the sales tax is levied on the sale, lease, or rental of all taxable goods and services within the Austin city limits. Purchasers of these goods and services pay the tax. Certain foods and drugs as well as governmental purchases are exempted from the sales tax.

Sales tax is collected by businesses at the time of the sale and then paid periodically to the Texas Comptroller of Public Accounts. The Comptroller then remits that portion due to the locality where the business is located. For the City of Austin, the State collects 8¼ cents for every dollar spent in retail sales. Of this amount, the State keeps 6¼ cents, 1 cent is paid to the city, and 1 cent is paid to the Capital Metropolitan Transportation Authority.

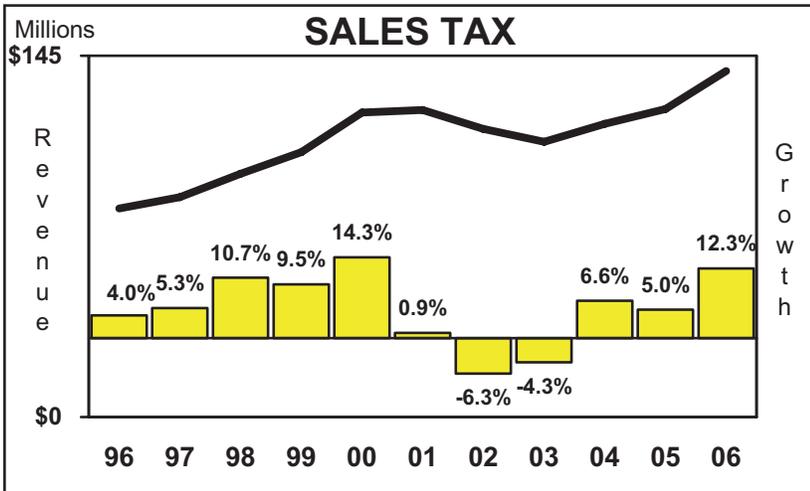


**8 ¼ % Sales Tax**



Until 2000-01 sales tax represented an increasing source of revenue for the City. In fiscal 2002 and 2003, sales tax revenue declined along with the local economy. In 2003-04 as the economy strengthened, sales tax collections recovered to a positive growth of 6.6% followed by 5.0% growth in 2004-05. The 2006-07 sales tax receipts are expected to increase 8.5 percent over the 2005-06 collections of 12.3 percent.

Budgeted sales tax receipts as a percentage of the General Fund were 27.3 percent in 2001-02. Sales tax revenue decreased to 25.9 percent in 2002-03 and to 24.1 percent in 2003-04. As the economy rebounded sales tax increased to 27.5 percent in 2004-05 to an estimated 28 percent in 2005-06. Approved Budget sales tax revenue is projected at 28.2 percent of the General Fund.

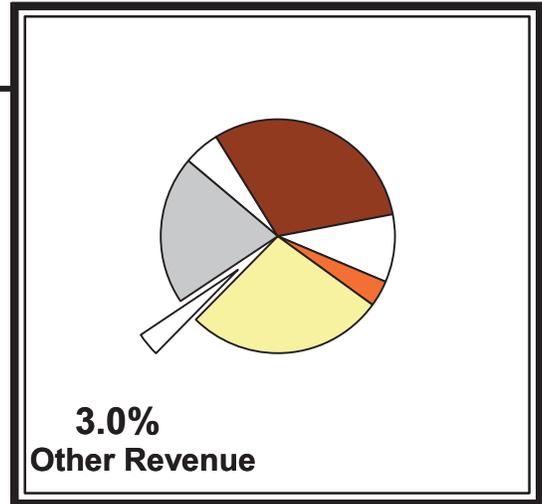


Sales tax collections are volatile since they are directly related to the well-being of the local economy. Sales tax receipts steadily increased for eight years from 1993 through 2000. Over the next 3 years, the local economy slowed dramatically resulting in a corresponding decrease in overall retail spending growth. In 2004 the local and national economy began to stabilize and recover as jobs and retail sales rebounded and grew again. Sales tax growth has been positive for three years as the economy has recovered and entered into an expansion phase.

# Other Revenue

**\$16.3 million**

<b>Interest:</b>	<b>\$ 8.3 million</b>
<b>Use of Property:</b>	<b>\$ 2.6 million</b>
<b>Other Revenue</b>	<b>\$ 5.4 million</b>



### Interest Income

The flow of revenue into the General Fund does not occur evenly over the fiscal year. Most property tax, for example, is collected during December and January of each year. The City Manager and the Director of Financial Services are authorized to invest these funds in short-term federal maturity obligations. The resulting interest accrued on the invested funds is considered interest revenue for the City. The City is estimating higher interest income revenue in 2006-07 based on a substantial increase in short-term interest rates.



### Use of Property

The City is authorized by the City Charter to rent or lease City-owned property. The Parks and Recreation, Financial Services, and Health and Human Services departments currently generate all rental income.



The City sponsors periodic auctions for abandoned and unclaimed property. Revenue from the sale of this property is based on competitive bidding.



### Other Revenue/Funding Sources

This revenue consists of miscellaneous revenue including the bingo and mixed drink taxes as well as other revenue generated from City activities that are not easily categorized into other areas.

# Transfers

**\$108.1 million**

**Transfers In:**

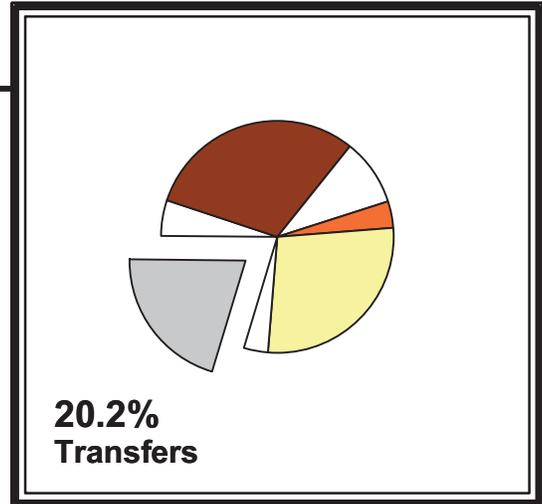
**Electric Utility: \$84.5 million**

**Water Revenue: \$22.0 million**

**OTHER**

**Water Infrastructure Inspection \$ 0.8 million**

**Good Neighbor Program \$ 0.8 million**

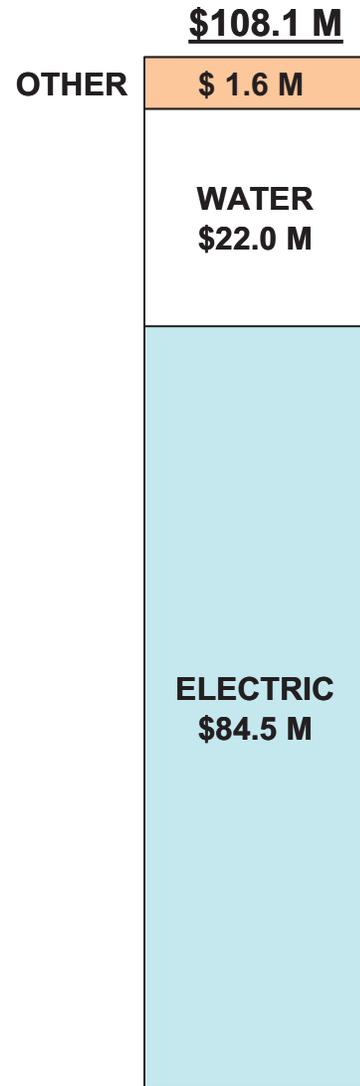


Austin owns both the electric and water utilities. Since these are publicly owned, fund transfers from the utilities to the General Fund reflect payments that private utilities would have to otherwise make in the form of property taxes, franchise fees, and owners' return on equity. These transfers are used to support general government operations. A total of \$106.5 million will be transferred to the General Fund from the Electric and Water utilities.

The amounts transferred from the utilities are set by Council policy. The 2006-07 Austin Energy Utility General Fund transfer percentage of 9.1% is the same as 2005-06. The transfer percentage, applied to the three-year average of Austin Energy Department revenue, results in a 2006-07 transfer to the General Fund of \$85.5 million, an increase of \$7.1 million above 2005-06.

The Austin Water Utility General Fund transfer is \$20.2 million. This is based on an 8.2 % transfer rate applied to the three-year average total water and wastewater revenue for the utility.

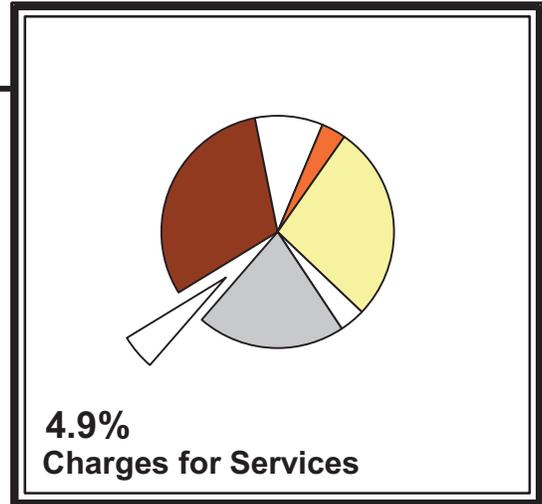
The approved budget contains two other transfers. A water utility transfer for the construction inspection service agreement to support Water Utility infrastructure projects for developers and businesses. The second is the one-time transfer from the Holly Good Neighbor Program for the operations and maintenance costs for the Mexican American Cultural Center.



# Charges for Services

**\$26.1 million**

<b>Emergency Medical Services:</b>	<b>\$20.7 million</b>
<b>Recreation and Culture:</b>	<b>\$2.3 million</b>
<b>Public Health:</b>	<b>\$1.9 million</b>
<b>General Government:</b>	<b>\$1.2 million</b>



### Emergency Medical Services

Emergency Medical Service revenue is based largely on fees for emergency ambulance service billed to insurance companies, Medicaid and Medicare, and to patients in the City and the County. Fees are also received outside of Travis County for emergency service. The 2006-07 revenue is anticipated to increase \$1.8 million above the 2005-06 Amended Budget.



### Recreation and Culture

Parks and libraries generate revenue through charges and fees for services and facility use. Most park revenue comes from park entry, swimming pool entry, and tennis court fees. All park service fees and charges are expected to yield \$2.3 million during 2005-06. Library revenue, aside from fine collections, comes from nonresident card fees, replacement card fees, and book reservations. Library services are expected to generate about \$32,000 during 2006-07.



### Public Health

Most of the revenue from public health activity comes from patient fees, food manager training, animal reclaim and adoption charges, and birth and death certificates. In 2006-07, these larger revenue sources are expected to generate \$1.7 million, 93 percent of the total for Public Health revenue.

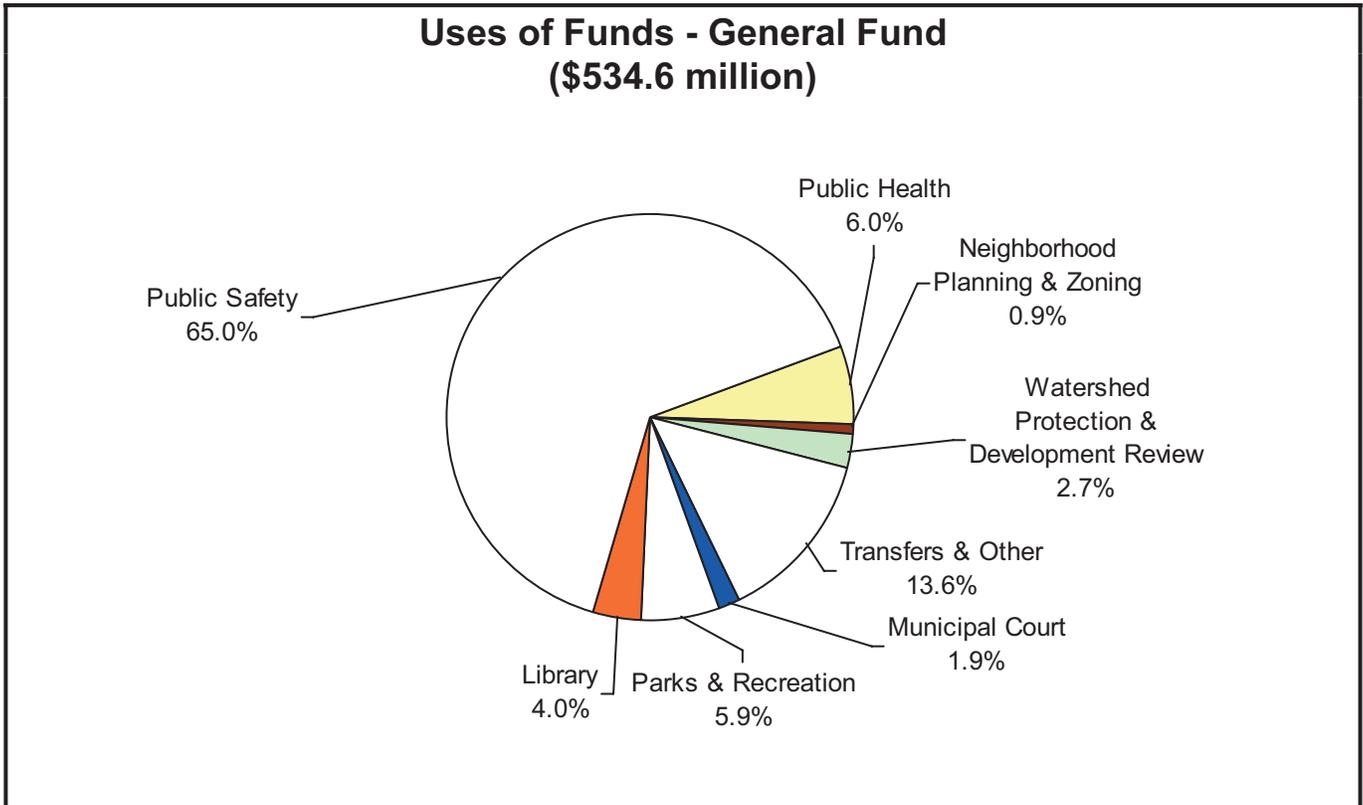


### General Government

General government charges for service are generated through many departments. This miscellaneous area includes report or publication sales, photocopy fees and various other service fees.

# General Fund

The services usually associated with City government are included in the City's General Fund. They include:



As shown above, public safety functions (police, fire, emergency medical services, and safety & security) account for nearly two-thirds of the General Fund. Social services include the contracts with local agencies which the City funds to provide social services. Austin's public health expenditures include environmental health, animal control and family health services. Urban growth management includes current development services and land use in the development review function and comprehensive planning, development, and conservation activities in the planning and environmental conservation services function. Libraries and parks and recreation programs make up the public recreation and culture category. The cost of administrative services such as accounting and payroll, as well as support of other city funds, are included as transfers.

The following pages contain detailed information on each of these categories.



City of Austin  
2006-2007  
Approved  
Budget

**Executive Summary**  
Public Safety

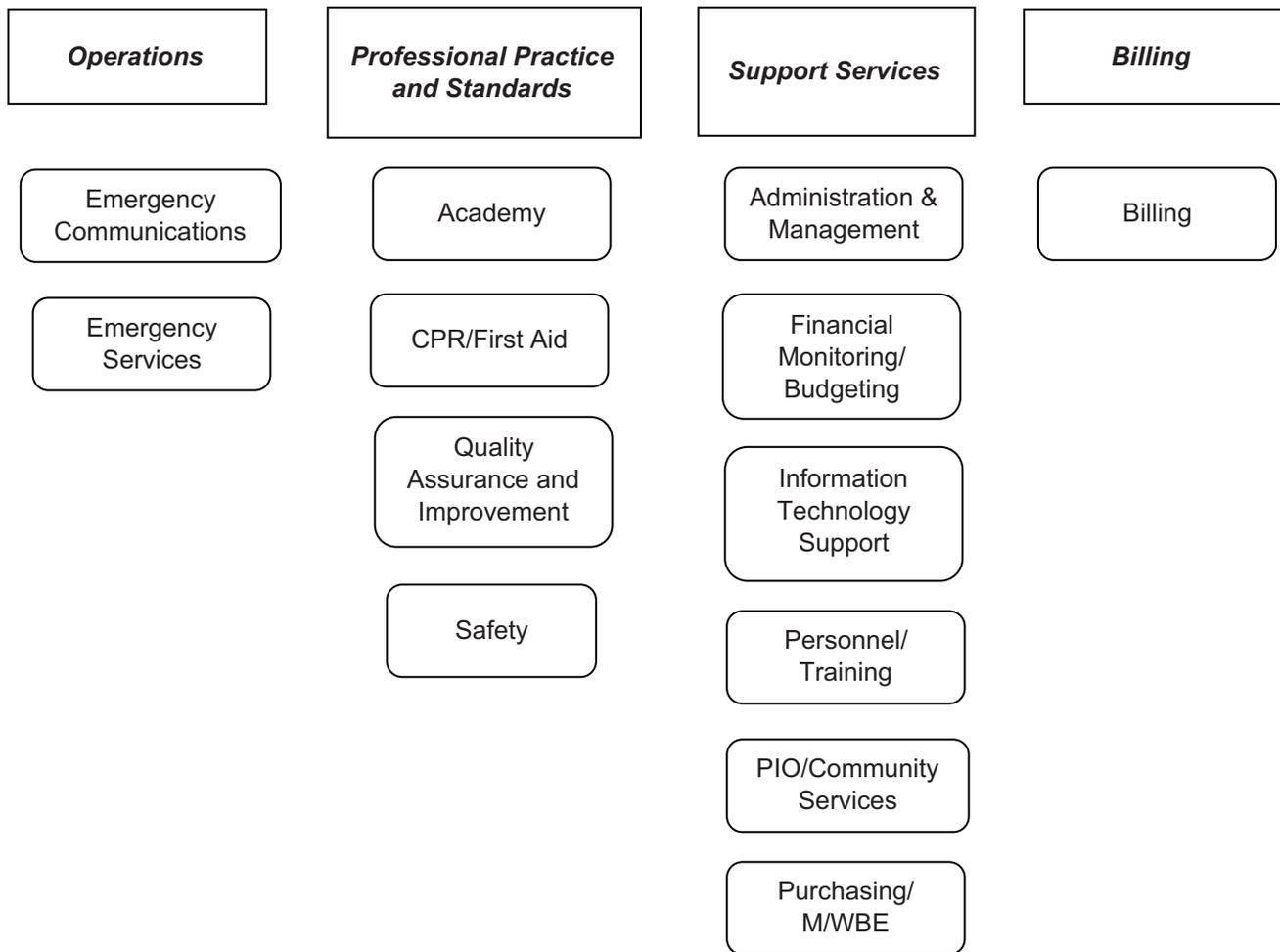


# Emergency Medical Services

Emergency Medical Services  
EMS Travis County Reimbursed Fund



# Emergency Medical Services — 2006-07



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$17,946,103	\$18,915,120	\$18,875,120	\$20,713,857	\$20,713,857
<b>Expenditures</b>	\$29,338,542	\$35,206,011	\$34,520,878	\$38,114,727	\$39,155,474
<b>Full-time Equivalents (FTEs) - Uniformed</b>	318.00	363.00	361.00	373.00	377.00
<b>Full-time Equivalents (FTEs) - Non-Uniformed</b>	57.00	59.00	61.00	65.00	76.00

\*Footnote: In addition to the amount shown above, the FY 2006-07 Approved Budget also includes \$559,676 for capital and critical one-time costs.

# Emergency Medical Services — 2006-07

---

## Mission

The purpose and mission of the Austin-Travis County Emergency Medical Services (EMS) Department is to respond to the community to preserve life, improve health and promote safety. In order to stay focused on this mission, the department developed a business plan that promotes the following goals:

## Goals

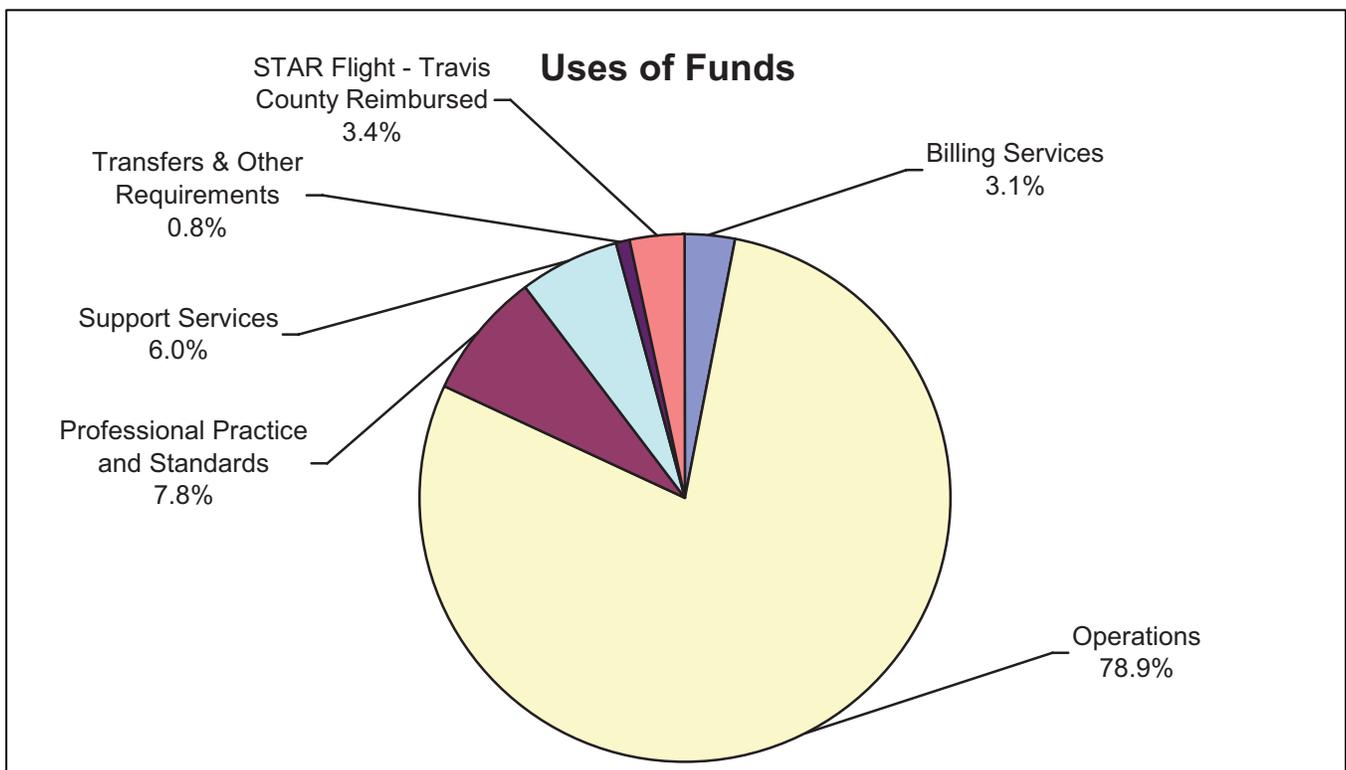
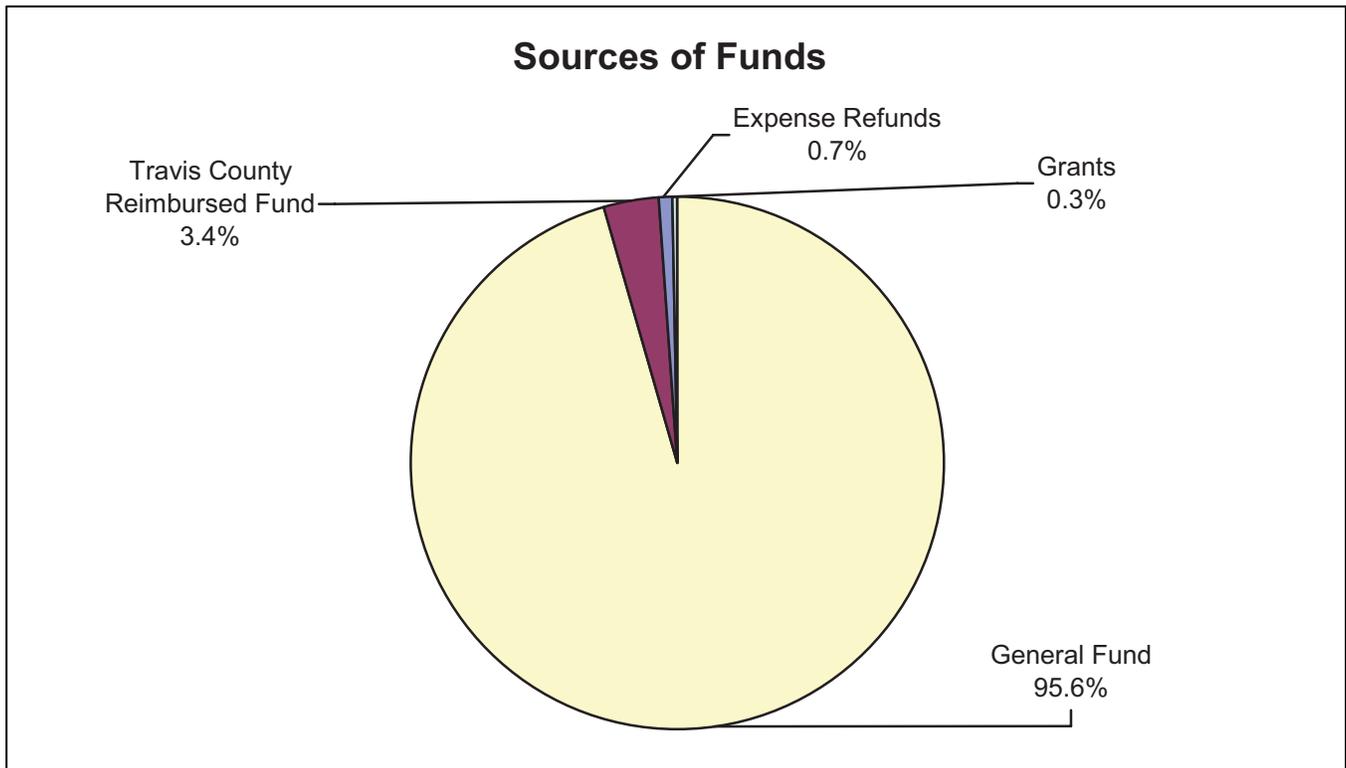
- Enhance EMS' ability to assess customer service satisfaction, maintaining at least a 90 percent customer satisfaction rating by providing caring, competent, and appropriate service.
  - FY 2007 Approved Goal: 95 percent.
- Respond to life threatening calls in under 10 minutes 90 percent of the time (within City of Austin).
  - FY 2007 Approved Goal: 90 percent.
- Tie continuing education training, clinical protocol development and the oversight of clinical care directly to patient outcomes, patient expectations, and patient perception of care.
  - Percentage of patients with full cardiac arrest from medical causes (excluding trauma) discharged from the hospital alive – FY 2007 Approved Goal: 11.50 percent.
  - Percentage of patients with full cardiac arrest from medical causes (excluding trauma) delivered to a medical facility with a pulse – FY 2007 Approved Goal: 24.50 percent.
  - Average trauma scene time for non-entrapped, life-threatening trauma injuries (without STAR Flight) FY 2007 Approved Goal: 10 minutes.
- Enhance the EMS system's ability to recruit and retain a high quality and diverse workforce.
  - Reduce employee turnover rate by 10 percent by FY 2007.
- Make safety improvements to reduce employee injuries and lost time injury rate.
  - Reduce employee injuries and lost time injury rate by 10 percent by FY 2007.
- Increase actual dollar amount collected from private insurance for ground ambulance services.
  - Increase total revenue from mail return accounts by 5 percent by FY 2007.
- Develop existing support staff and increase support resources, enhancing the level of relevant professional expertise in all support areas.
  - Reduce employee turnover rate by 10 percent by FY 2007.

## Key Indicators

The key performance indicators for Austin-Travis County EMS are:

- Number of EMS responses (number of units dispatched)
- Percentage of life threatening calls responded to in less than 10 minutes (within City of Austin)
- Percentage of patients with full cardiac arrest from medical causes (excluding trauma) discharged from the hospital alive
- Percentage of patients with full cardiac arrest from medical causes (excluding trauma) delivered to a medical facility with a pulse
- Average communications call-processing time (from time stamp of call initiation to time stamp of dispatch of ambulance)
- Average trauma scene time for non-entrapped, life threatening trauma injuries (without STAR Flight)
- Customer satisfaction rating of at least 90 percent

# Emergency Medical Services — Total Budget \$41.0 million



## **Emergency Medical Services — Total Budget \$41.0 million**

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>General Fund</b>					
Revenue	\$17,946,103	\$18,915,120	\$18,875,120	\$20,713,857	\$20,713,857
Requirements	\$29,338,542	\$35,206,011	\$34,520,878	\$38,114,727	\$39,155,474
Full-time Equivalents (FTEs) – Uniformed	318.00	363.00	361.00	373.00	377.00
Full-time Equivalents (FTEs) – Non-Uniformed	57.00	59.00	61.00	65.00	76.00
<b>EMS Travis County Reimbursed Fund</b>					
Revenue	\$1,133,304	\$1,351,119	\$1,351,119	\$1,384,535	\$1,384,535
Requirements	\$1,134,703	\$1,351,119	\$1,331,043	\$1,384,535	\$1,384,535
Full-time Equivalents (FTEs) – Uniformed	12.00	12.00	12.00	12.00	12.00
<b>Grant Reimbursements</b>	<b>\$330,159</b>	<b>\$293,000</b>	<b>\$143,000</b>	<b>\$143,000</b>	<b>\$143,000</b>
<b>Expense Refunds</b>	<b>\$553,335</b>	<b>\$279,244</b>	<b>\$396,670</b>	<b>\$302,053</b>	<b>\$302,053</b>

### **Budget Highlights**

The Approved Budget includes the personnel, tools, and equipment for EMS to continue to provide exceptional emergency medical services and meet the growing service demand.

#### **Revenue Changes**

For FY 2006-07, all city departments participated in a biannual revenue initiative to examine their fees and charges and propose adjustments to them if warranted. This examination led to EMS approving an increase to its advanced life support (ALS) transport fees. This approved increase would change the ALS-1 transport fee from the 2006 rate of \$415 to a rate of \$515 and would change the ALS-2 transport fee from a 2006 rate of \$515 to a rate of \$615. The majority of calls EMS receives are ALS-1. Both of these transport fees have not been increased for four years, over which time related EMS costs have increased by 32%. Further, a survey of other municipalities in Texas indicates that Austin's current ALS transport fees are substantially lower than the other cities. The recommended increase to these fees will generate an estimated \$1,113,960 in revenue.

Overall, EMS expects an increase of \$1,303,300 in transport fee revenue for total transport fee revenue of \$10,770,300 in 2007. The increase of over FY 2005-06 is primarily the result of the approved fee increases discussed above, with the remainder coming from a projected 2 percent growth in billing call volume. As fewer employers provide insurance to their workforce and as overall collection rates decrease, EMS is experiencing growth in the number of patients who must establish payment plans to cover their portion of the transport bill. Consequently, one additional billing FTE is approved at a cost of \$37,944 to handle the increase in the number of bills that are being processed and put on payment plans.

In addition to the overall payer mix trends, EMS began paying Travis County in FY 2004-05 for their share of revenue from all ground transports where the pick up zone is outside the city limits. Due to the limited history on the impact of these payments, EMS is being conservative in estimates for future General Fund revenue related to patient fees. Other revenue sources will remain fairly constant. Reimbursement from Travis County is proportional to overall approved costs per the Interlocal Agreement with the County. The current approved revenue from Travis County is \$11,116,082, which is an increase of \$534,917 from FY 2005-06.

#### **Response Time Performance**

One of the primary goals for EMS is to improve response time, particularly in responding to life threatening calls. The goal is to respond to such calls in fewer than 10 minutes, 90 percent of the time. Annualized funding for two new full-time units is included in FY 2006-07 Approved Budget to assist in meeting this goal. The Del Valle unit is currently in operation on a 24/7 basis with a county-funded unit that was temporarily relocated from a poorly sited

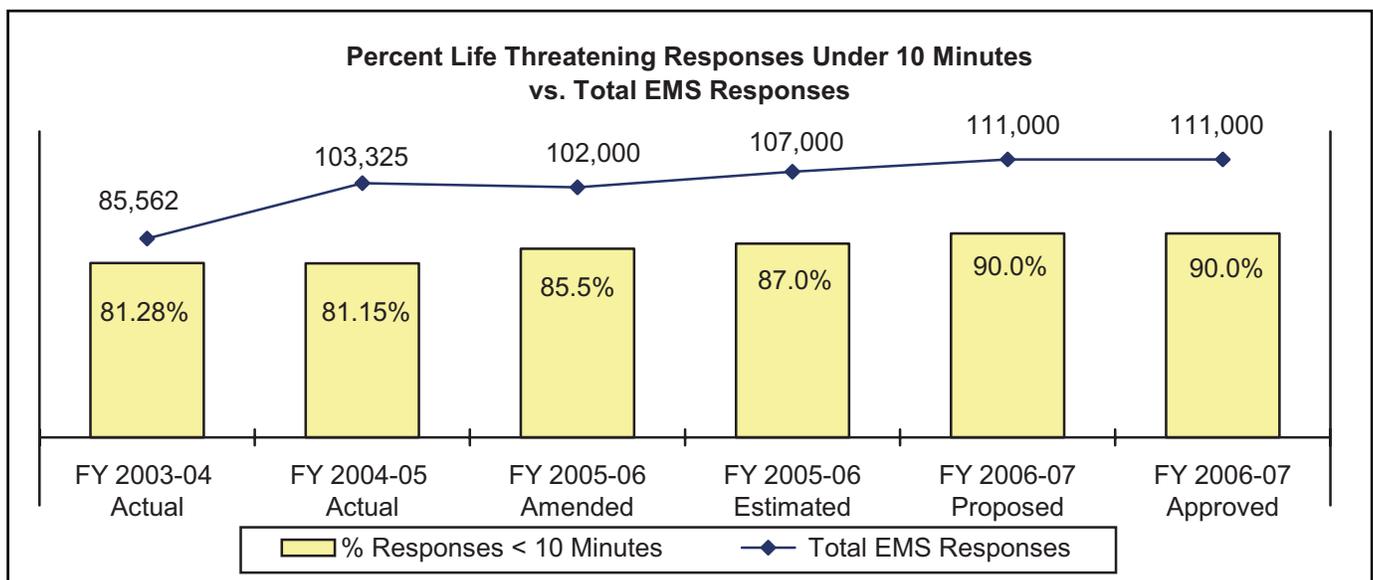
## Emergency Medical Services — Total Budget \$41.0 million

county station. Upon staffing availability, this county unit will be moved during FY 2006-07 to an as yet undetermined location. The new unit for the Del Valle station was funded for 8 months in the FY 2005-06 Approved Budget. A total of \$213,094 is included for FY 2006-07 for the remaining 4 months of funding that is needed.

The Circle C Fire/EMS station is anticipated to open by December 2006. The opening of the Circle C station has been delayed pending the conversion of all field staff to a 48-hour schedule. This new schedule will go into effect on July 23, 2006. A total of \$372,915 is included for FY 2006-07 for the remaining 7 months of funding that is needed to annualize funding for this station.

One peak load unit is also added for FY 2006-07. This requires the addition of 6 Paramedic FTE's at a cost of \$543,334 in personnel and related ongoing costs. This unit will not be assigned to a particular station. It will be a roving unit that will be deployed wherever coverage is most needed in the system to enhance response time performance.

EMS currently projects a response rate for life threatening calls of 87 percent in fewer than 10 minutes. For FY 2006-07 EMS projects that this rate will increase to 90 percent with the addition of the two new units unit that are scheduled to be placed in service. The approved response rate is a conservative estimate, based in part on limited historical data, as well as the growth in call volume that is currently occurring. EMS is projecting a total of 107,000 responses in FY 2005-06 which is a 3.6 percent increase over the actual call volume for FY 2004-05. An additional 3.5 percent growth in call volume (111,000 responses) is projected for FY 2006-07. EMS call volume and response time data is summarized in the following chart.



## Compensation and Benefit Changes

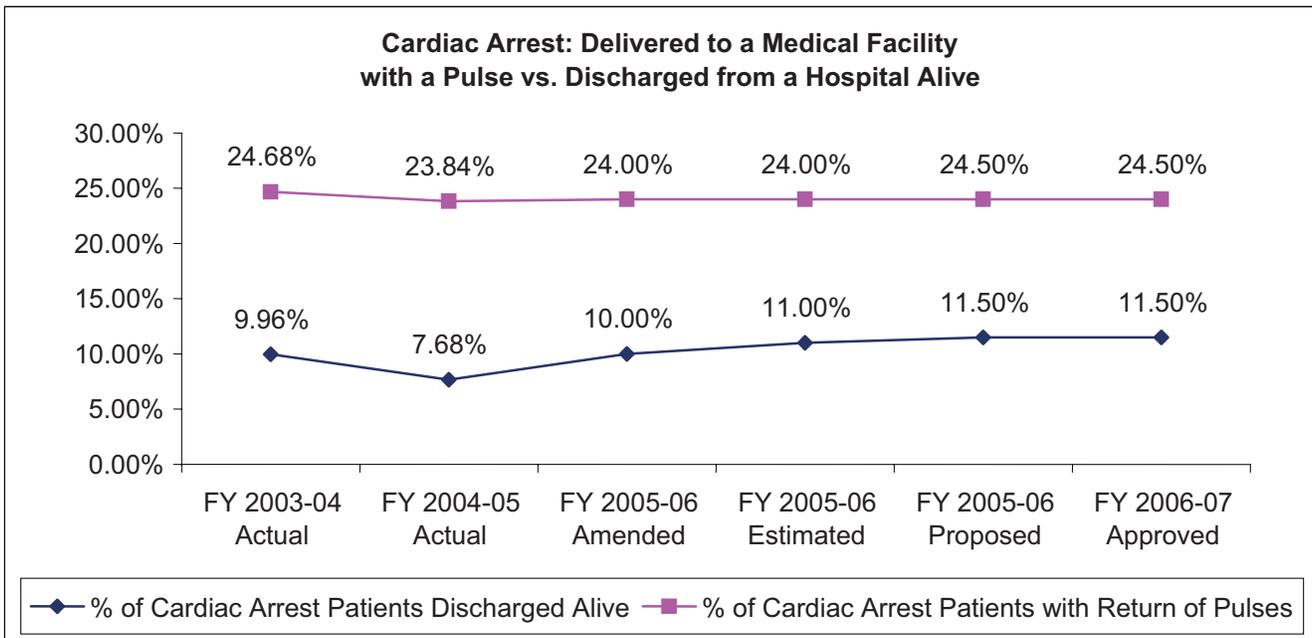
Filling paramedic vacancies is one of the top priorities and challenges for EMS to achieve more manageable workload levels and bring the two new units online. Maintaining competitive salaries will help to meet this goal. A continuation of the 2 percent premium pay increase for uniformed staff in FY 2006-07, at a cost of \$511,720, is included. A 3.5 percent pay for performance increase for uniformed staff is also included, totaling \$895,510. These calculations are based on the hourly rates associated with the new 48-hour work week and include scheduled overtime costs. Overtime is expected to decrease by \$525,000 due to the conversion to the 48-hour work week from the present 56-hour weekly schedule. A total of \$112,286 for pay for performance is also included for non-uniformed staff. Health insurance will increase by \$137,994 due to the rising costs of these benefits. Pay

## Emergency Medical Services — Total Budget \$41.0 million

for Performance increased by an additional \$19,891 due to an amendment from the dais in the Approved Budget. The Approved Budget also includes an amendment from the dais which increased appropriations in the amount of \$25,470 for a bilingual stipend program for employees utilizing Spanish and American Sign Language.

### Cardiac Arrest Patient Treatment Performance

The most effective measure for EMS paramedic intervention in cardiac arrest patients is “Percent of Cardiac Arrest Patients Delivered to a Medical Facility with a Pulse”. This measure is one of the best indications of the direct effectiveness of pre-hospital emergency care. The “Percent of Cardiac Arrest Patients Discharged from the Hospital Alive” measures the ultimate outcome of the patient after they have been admitted to the hospital. While this measure includes variables and interventions beyond the initial treatment provided by EMS, such as variances in patient populations, preexisting medical conditions, as well as in-hospital patient care management, it is another important indicator of performance. The following chart demonstrates the cardiac arrest success rates that Austin-Travis County EMS has achieved since FY 2003-04. For FY 2004-05, EMS achieved a 23.84 percent success rate in the number of cardiac arrest patients delivered to a medical facility with a pulse. By comparison, surveys of the top 200 U.S. cities by the Journal of Emergency Medical Services (JEMS) reported the national average for this cardiac survival measure at 19.0 percent for calendar year 2004 and 15.6 percent for 2005.



### Additional Safety, Training and Medical Oversight Staff

Paramedic safety is a goal that will assist in improving employee retention. EMS continues to have one of the highest on-the-job-injury (OJI) rates among city departments. While improvements in the OJI rate are expected through participation in the joint Wellness Center with the Austin Fire Department, EMS needs an FTE with safety expertise to focus on injury prevention issues that are unique to the department. Two FTE positions were funded in the FY 2005-06 Approved Budget. Two additional FTEs are included in the FY 2006-07 Approved Budget. One Occupational Health and Safety Coordinator FTE will provide EMS with in-house occupational safety expertise. A research FTE is also approved for safety data collection and medical quality assurance analysis. Recent safety audits have noted that this was an area of weakness for EMS. A total of \$125,180 is approved to fund these two FTEs.

## **Emergency Medical Services — Total Budget \$41.0 million**

---

Instituting a continuing education program for incumbent field staff is vital to continue the high quality of patient care and improve employee retention. Two Academy Instructor FTEs are included at a cost of \$144,468 to focus solely on the training of existing staff. Training areas will include the required national standards courses, pediatric training, homeland security, airway management, cardiac care, vehicle operator training and other critical areas. A Communications Training Officer FTE is also included to provide quality assurance oversight for medical priority dispatching. This oversight is required to maintain national accreditation and will enable Communications to receive regular feedback and education on a consistent basis. Also approved is an increase of \$135,000 in training overtime to provide new skills and refresher training to all field staff in the areas of homeland security, vehicle operations, pediatrics, cardiac care and airway management.

EMS and the Fire Department currently fund one full-time physician who serves as Medical Director for both departments. This position oversees employee credentialing and all medical aspects related to training, quality assurance, testing of new treatment modalities and the implementation of new equipment and drugs to improve patient care. A new Associate Medical Director is included for FY 2006-07 to assist the Medical Director. This position will be filled with a licensed physician who is a recent medical school graduate. The Associate Medical Director will serve Austin-Travis County EMS full-time for a one-year rotation and will be replaced annually. The approved FTE will provide medical oversight to paramedics and EMTs in the Austin-Travis County EMS System (city, county, ESDs and corporate system agencies), teach clinical skills to uniformed staff, provide on scene clinical care and assist the Medical Director in system credentialing, education, program development, administrative duties, quality improvement and system oversight.

To further enhance the abilities of the Medical Director's Office, an Assistant to the Medical Director FTE is included to supervise and direct the business activities of the Office of the Medical Director, coordinate multi-agency projects, and oversee clinical care and training for the system. A System Education Coordinator and a System Quality Coordinator are also included. These positions will focus on the development, coordination and implementation of system-wide plans for education and quality assurance. A total of \$308,212 is included to fund these four FTEs for FY 2006-07.

An amendment from the dais added \$995,386 and fifteen FTEs to EMS for the creation and implementation of a Developmental Paramedic Academy, an AISD program, and District Commander support for the 48 hour schedule conversion. The focus is on recruiting and developing future paramedics to further enhance service delivery throughout the City of Austin.

### **One-Time Critical Items**

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- \$500,578 for Capital and Critical One-time Equipment
- \$59,098 for Service Incentive Enhancement

### **Capital Budget**

The 2006-07 Approved Capital Budget does not include any new appropriations for Emergency Medical Services.

# Emergency Medical Services — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Payments by patients and by patients' insurance carriers are projected to increase by \$189,340 due to volume growth in billable trips.	\$189,340	
2. Net decrease in public education and training fees, plan review fees, and copy charges.	(\$9,480)	
3. Decrease in standby fees due to reduction in demand for standby services.	(\$30,000)	
4. Increase in payment from Travis County per the interlocal agreement between the City of Austin and Travis County for the provision of emergency medical services in the county.	\$534,917	
5. The Approved Budget includes an increase of \$1,113,960 for revenue for an increase in transport and walkup fees, mileage increase, and medication fees included in the FY 07 Revenue Initiative.	\$1,113,960	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <b>City-Wide</b> The Approved Budget includes \$1,007,796 for salary increases associated with Pay for Performance in FY 2007. An additional \$137,994 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$1,145,790	
The Approved Budget includes \$511,720 for 2% pay increase for uniformed staff.	\$511,720	
The Approved Budget includes \$54,225 for the annualized cost of market study adjustments implemented in FY 2006.	\$54,225	
2. <b>Billing</b> Decrease in the amount of \$15,000 in contractual services due to lower collection costs associated with implementation of a new collection contract.	(\$15,000)	
Decrease in the amount of \$2,066 in personnel expenses due to normal staff turnover.	(\$2,066)	
Increase in the amount of \$10,000 in the commodities budget based on historical analysis and anticipated expenditures in FY 2007.	\$10,000	
Increase in the amount of \$37,944 due to the addition of 1 Patient Account Representative FTE.	\$37,944	1.00

## Emergency Medical Services — 2006-07

---

	Dollars	FTEs
<b>3. <u>Operations</u></b>		
Increase in the amount of \$213,094 for the annualized cost of the Del Valle Fire/EMS Station.	\$213,094	
Increase in the amount of \$372,915 for the annualized cost of the Circle C Station.	\$372,915	
Overtime reduction in the amount of \$525,000 due to the conversion to a 48-hour workweek schedule for paramedics.	(\$525,000)	
Increase in fuel budget and fleet maintenance budget.	\$80,357	
Decrease in overtime for one-time training costs.	(\$12,500)	
Increase in personnel due to the reallocation of 1 FTE from Professional Practice and Standards.	\$97,532	1.00
Decrease in the amount of \$109,339 due to reallocation of 1 FTE to Administration and Management.	(\$109,339)	(1.00)
Decrease in the amount of \$318,079 due to reallocation of 4 FTEs to Professional Practice and Standards as part of departmental reorganization.	(\$318,079)	(4.00)
Increase in Operations due to transfer in of 1 Systems Programmer FTE from Communications and Technology Management.	\$75,629	1.00
Decrease in Operations due to transfer out of 1 IT Project Manager FTE to Communications and Technology Management.	(\$73,813)	(1.00)
Increase in the amount of \$543,334 for personnel and ongoing costs due to the addition of 1 Peak Load Unit with 6 Paramedic FTEs.	\$543,334	6.00
Adding signing bonuses for newly hired paramedics to assist with recruiting.	\$40,000	
The Approved Budget includes an increase in vacancy savings of \$325,000 for FY 2007.	(\$325,000)	
Increase in the amount of \$58,976 due to the addition of 1 EMS Communications Medic FTE as a Communications Training Officer.	\$58,976	1.00
<b>4. <u>Support Services</u></b>		
Increase in Information Technology due to reallocation of 1 FTE from Professional Practice and Standards.	\$109,266	1.00
Increase in Administration and Management due to reallocation of 1 FTE from Operations.	\$109,339	1.00

## Emergency Medical Services — 2006-07

---

	Dollars	FTEs
Increase in Administration and Management due to reallocation of 1 FTE from Professional Practice and Standards.	\$100,357	1.00
Increase in the amount of \$37,415 for three months of funding due to the addition of 1 Associate Medical Director FTE to assist the Office of the Medical Director.	\$37,415	1.00
<b>5. <u>Professional Practice and Standards</u></b>		
Increase in personnel costs in the amount of \$318,079 due to the reallocation of 4 FTEs from Operations.	\$318,079	4.00
Increase in the amount of \$125,180 due to the addition of 1 Research Analyst Senior and 1 Occupational Health and Safety Coordinator, for EMS Safety activity.	\$125,180	2.00
Decrease in personnel costs due to the reallocation of 2 FTEs to Support Services.	(\$209,623)	(2.00)
Decrease in personnel costs due to the reallocation of 1 FTE to Operations.	(\$97,532)	(1.00)
Increase in the amount of \$135,000 for increased training overtime for uniformed personnel.	\$135,000	
Increase in the amount of \$144,468 due to the addition of 2 EMS Academy Instructor FTEs for continuing education of existing staff.	\$144,468	2.00
Increase in the amount of \$270,797 due to the addition of 1 Assistant to the Medical Director, 1 System Education Coordinator, and 1 System Quality Coordinator to expand the Office of the Medical Director and enhance medical oversight, education, and training. Includes one-time cost for commodities and contractals.	\$270,797	3.00
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$995,386 has been included for the creation of a Developmental Paramedic Academy, high school recruiting program, and increased Commander staffing for the 48 hour schedule conversion.	\$995,386	15.00
An additional \$19,891 has been included for salary increases associated with Pay for Performance.	\$19,891	
An additional \$25,470 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$25,470	

# EMS Travis County Reimbursed Fund — 2006-07

---

Operations

STAR Flight

Legend= Program Activity

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$1,133,304	\$1,351,119	\$1,351,119	\$1,384,535	\$1,384,535
<b>Expenditures</b>	\$1,134,703	\$1,351,119	\$1,331,043	\$1,384,535	\$1,384,535
<b>Full-time Equivalents (FTEs) - Uniformed</b>	12.00	12.00	12.00	12.00	12.00

# EMS Travis County Reimbursed Fund — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

### Revenue Changes

	Dollars	FTEs
1. All changes noted below will yield a total of \$1,384,535 in requirements for this fund, which represents an increase of \$33,416 over FY 2005-06. Receipt of the revenue and the corresponding expenditures is contingent upon the renewal of an interlocal agreement with Travis County.	\$33,416	

### Expenditure Changes

1. <u>City-Wide</u>		
The Approved Budget includes \$31,468 for salary increases associated with Pay for Performance in FY 2007. An additional \$3,924 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$35,392	
The Approved Budget includes \$17,482 for a 2 percent pay increase for uniformed staff.	\$17,482	
The Approved Budget includes a stipend of \$7,703 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$7,703	
2. <u>Operations</u>		
Increase in the amount of \$12,000 for the cost of extended warranties and maintenance for ventilators purchased in FY 2005-06.	\$12,000	
Increase in fleet maintenance and fuel costs.	\$3,000	
Decrease for one-time capital outlay.	(\$39,900)	

# Emergency Medical Services – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>BILLING SERVICES - EMS</b>										
Billing Services	\$1,081,590	19.00	\$1,180,637	18.00	\$971,498	18.00	\$1,189,168	19.00	\$1,257,853	19.00
<b>Subtotal</b>	\$1,081,590	19.00	\$1,180,637	18.00	\$971,498	18.00	\$1,189,168	19.00	\$1,257,853	19.00
<b>OPERATIONS - EMS</b>										
Emergency Communications	\$2,551,296	37.00	\$2,648,902	37.00	\$2,958,089	37.00	\$2,773,221	38.00	\$2,861,410	38.00
Emergency Services	\$22,632,479	280.00	\$27,370,238	324.00	\$26,689,132	322.00	\$28,071,982	328.00	\$29,141,603	331.00
<b>Subtotal</b>	\$25,183,775	317.00	\$30,019,140	361.00	\$29,647,221	359.00	\$30,845,203	366.00	\$32,003,013	369.00
<b>PROFESSIONAL PRACTICE AND STANDARDS</b>										
Academy	\$386,156	6.00	\$651,088	7.00	\$714,021	7.00	\$982,164	10.00	\$1,704,015	22.00
CPR / First Aid	\$80,925	1.00	\$96,165	1.00	\$84,542	1.00	\$92,597	1.00	\$94,972	1.00
Quality Assurance and Improvement	\$781,905	10.00	\$922,785	10.00	\$723,242	10.00	\$902,369	10.00	\$935,456	10.00
Safety	\$195,102	2.00	\$315,958	4.00	\$247,797	4.00	\$448,525	6.00	\$467,058	6.00
<b>Subtotal</b>	\$1,444,087	19.00	\$1,985,996	22.00	\$1,769,602	22.00	\$2,425,655	27.00	\$3,201,501	39.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$549,346	6.00	\$646,275	6.00	\$788,383	8.00	\$1,095,043	10.00	\$1,150,614	10.00
Financial Monitoring / Budgeting	\$264,839	4.00	\$284,614	4.00	\$256,028	4.00	\$264,097	4.00	\$277,706	4.00
Information Technology Support	\$263,989	3.00	\$322,188	4.00	\$328,277	4.00	\$453,660	5.00	\$471,307	5.00
Personnel / Training	\$188,979	3.00	\$199,389	3.00	\$199,650	3.00	\$207,509	3.00	\$217,856	3.00
PIO / Community Services	\$100,353	1.00	\$105,152	1.00	\$103,286	1.00	\$106,758	1.00	\$109,680	1.00
Purchasing / M/WBE	\$128,124	3.00	\$130,775	3.00	\$131,135	3.00	\$134,388	3.00	\$141,708	3.00
<b>Subtotal</b>	\$1,495,631	20.00	\$1,688,393	21.00	\$1,806,759	23.00	\$2,261,455	26.00	\$2,368,871	26.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$133,453	0.00	\$331,845	0.00	\$325,798	0.00	\$1,393,246	0.00	\$324,236	0.00
<b>Subtotal</b>	\$133,453	0.00	\$331,845	0.00	\$325,798	0.00	\$1,393,246	0.00	\$324,236	0.00
<b>Total</b>	\$29,338,536	375.00	\$35,206,011	422.00	\$34,520,878	422.00	\$38,114,727	438.00	\$39,155,474	453.00

## Emergency Medical Services – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>OPERATIONS - EMS</b>										
Emergency Communications	\$2,374	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Emergency Services	\$310,691	0.00	\$186,278	0.00	\$310,449	0.00	\$212,653	0.00	\$212,653	0.00
STAR Flight	\$116,160	0.00	\$15,000	0.00	\$10,387	0.00	\$10,000	0.00	\$10,000	0.00
<b>Subtotal</b>	<b>\$429,225</b>	<b>0.00</b>	<b>\$201,278</b>	<b>0.00</b>	<b>\$320,836</b>	<b>0.00</b>	<b>\$222,653</b>	<b>0.00</b>	<b>\$222,653</b>	<b>0.00</b>
<b>PROFESSIONAL PRACTICE AND STANDARDS</b>										
Academy	\$2,481	0.00	\$0	0.00	\$2,352	0.00	\$0	0.00	\$0	0.00
Quality Assurance and Improvement	\$45,538	0.00	\$0	0.00	\$4,330	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$48,019</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$6,682</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$76,091	0.00	\$77,966	0.00	\$69,152	0.00	\$79,400	0.00	\$79,400	0.00
<b>Subtotal</b>	<b>\$76,091</b>	<b>0.00</b>	<b>\$77,966</b>	<b>0.00</b>	<b>\$69,152</b>	<b>0.00</b>	<b>\$79,400</b>	<b>0.00</b>	<b>\$79,400</b>	<b>0.00</b>
<b>Total</b>	<b>\$553,335</b>	<b>0.00</b>	<b>\$279,244</b>	<b>0.00</b>	<b>\$396,670</b>	<b>0.00</b>	<b>\$302,053</b>	<b>0.00</b>	<b>\$302,053</b>	<b>0.00</b>

## Emergency Medical Services – 2006-07

### Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>OPERATIONS - EMS</b>										
Emergency Communications	\$0	0.00	\$150,000	3.00	\$0	0.00	\$0	0.00	\$0	0.00
Emergency Services	\$330,159	0.00	\$143,000	0.00	\$143,000	0.00	\$143,000	0.00	\$143,000	0.00
<b>Subtotal</b>	\$330,159	0.00	\$293,000	3.00	\$143,000	0.00	\$143,000	0.00	\$143,000	0.00
<b>Total</b>	\$330,159	0.00	\$293,000	3.00	\$143,000	0.00	\$143,000	0.00	\$143,000	0.00

# Emergency Medical Services – 2006-07

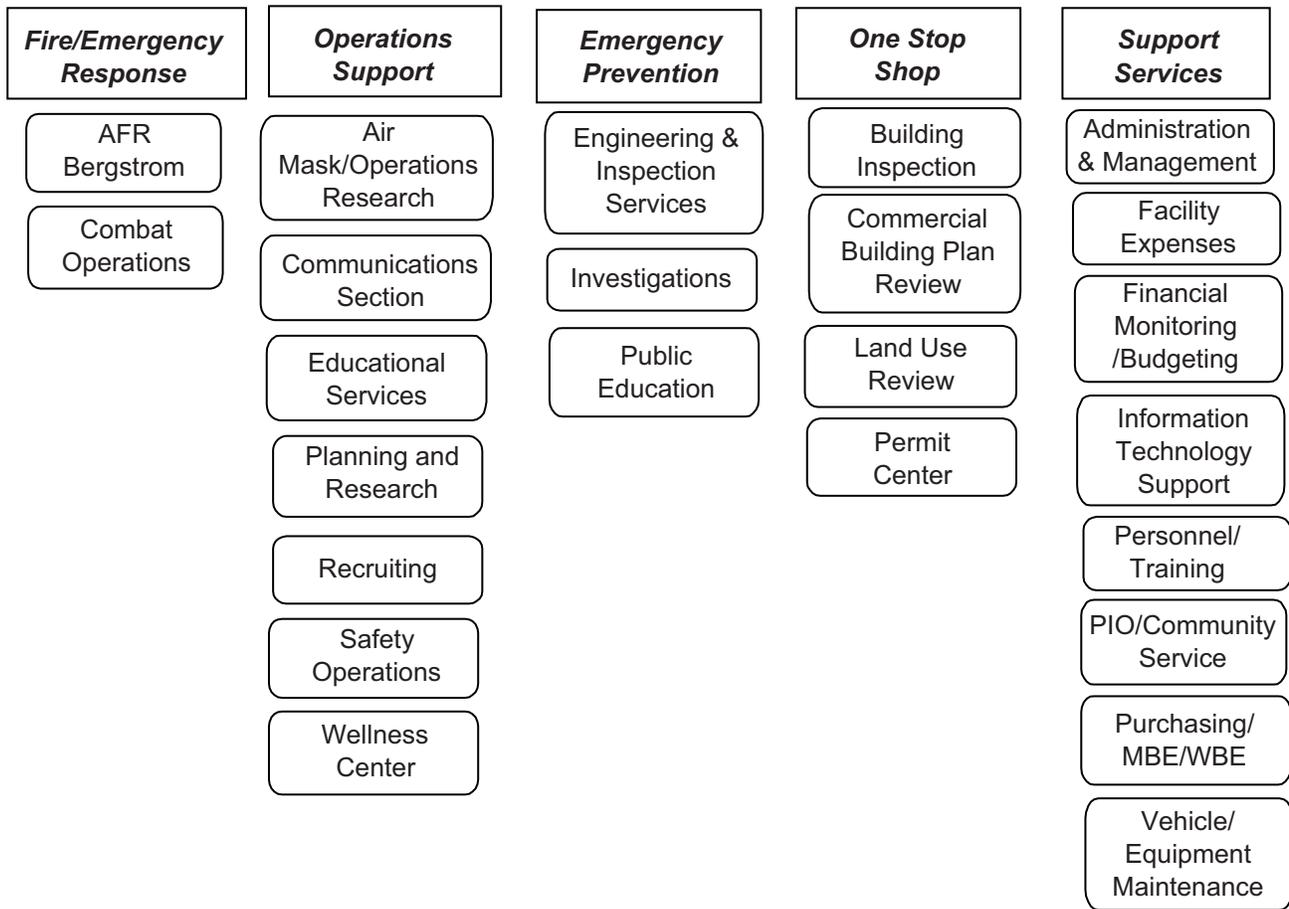
## EMS Travis County Reimbursed Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>OPERATIONS - EMS</b>										
STAR Flight	\$1,134,704	12.00	\$1,351,119	12.00	\$1,331,043	12.00	\$1,384,535	12.00	\$1,384,535	12.00
<b>Subtotal</b>	\$1,134,704	12.00	\$1,351,119	12.00	\$1,331,043	12.00	\$1,384,535	12.00	\$1,384,535	12.00
<b>Total</b>	\$1,134,704	12.00	\$1,351,119	12.00	\$1,331,043	12.00	\$1,384,535	12.00	\$1,384,535	12.00

Fire



# Fire — 2006-07



LEGEND= **Programs** Activities

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$727,530	\$683,283	\$771,733	\$752,280	\$752,280
<b>Expenditures</b>	\$90,451,433	\$95,802,205	\$96,702,205	\$105,901,380	\$106,036,754
<b>Full-time Equivalents (FTEs)</b>					
<b>Sworn</b>	1033.00	1053.00	1053.00	1057.00	1057.00
<b>Non-Sworn</b>	56.00	57.00	57.00	62.00	62.00
<b>Non-Sworn Cadet Training Positions (Unfunded)</b>	60.00	60.00	60.00	60.00	60.00

\* Footnote: In addition to the amount shown above, the FY 2007 Approved Budget also includes \$63,312 for critical one-time costs.

### Mission

The central mission of the Austin Fire Department is the preservation of life and property. To help the department achieve its mission the following goals have been developed:

### Goals

- Deliver comprehensive safety services of the highest quality.
  - The number of emergency incidents where the amount of time between call receipt and the arrival of AFD units on scene is 8 minutes or less is at least 80%.
  - Respond rapidly to emergencies with units arriving on scene within 5 minutes of dispatch for at least 69% of emergency incidents.
- Support and maintain a safe, healthy, well-trained and high performing workforce.
  - Minimize time lost from work by maintaining a lost time injury rate less than 6.40.
- Provides high-quality first responder service as part of an integrated emergency medical care system.
  - Prevent death from heart attacks with return of spontaneous circulation after application of automated external defibrillators in at least 32% of patients.
- Firefighters are community resources for life safety knowledge and information about the services which the Austin Fire Department provides.
  - Six fire deaths and a rate of no more than 0.83 deaths per 100,000 population.
- Recruit, hire, and train the best qualified and most skilled workforce, which is representative of the community which we serve.
  - Continue to maintain the diversity of incoming cadet classes.
  - Maintain retention of employees by holding turnover rate to less than 6.0%.
- Is accountable to our community for demonstrable results.
  - Maintain customer satisfaction with Fire Department services as evidenced by favorable overall satisfaction rating on at least 95% of the City of Austin Citizen Survey.

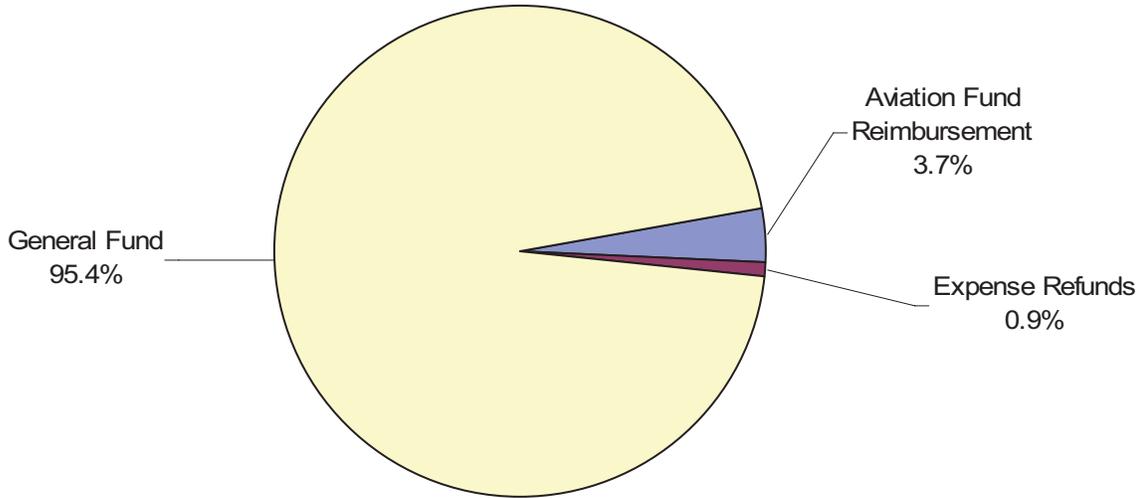
### Key Indicators

The key indicators used by the Austin Fire Department include:

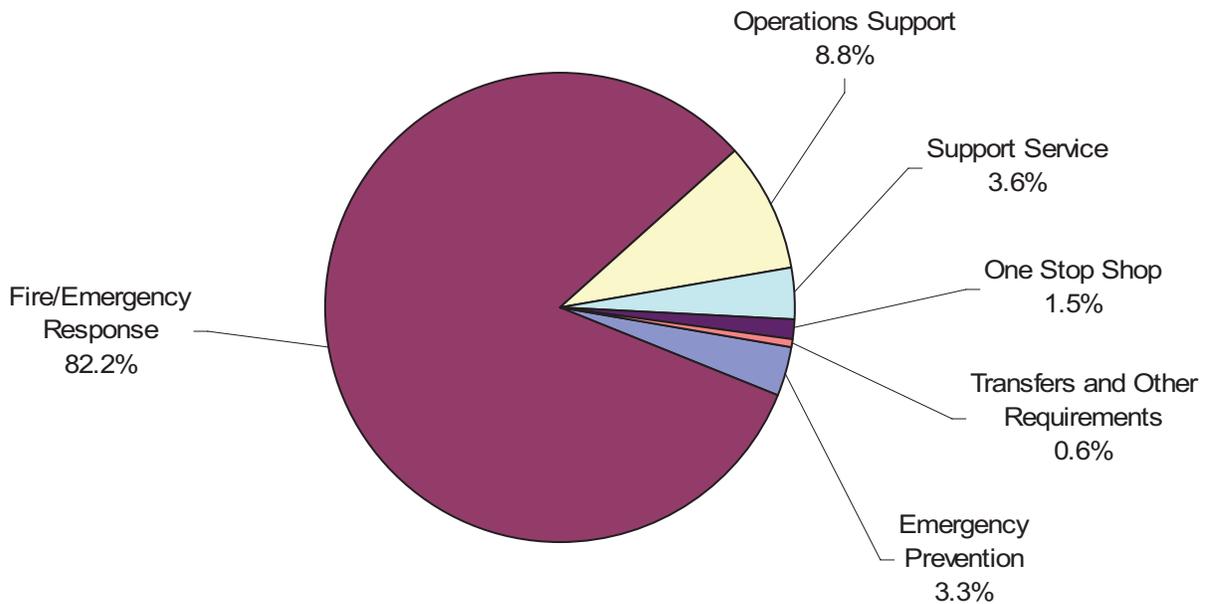
- Percent of emergency incidents where the amount of time between call receipt and the arrival of AFD units on scene is 8 minutes or less
- Number of fire deaths and rate per 100,000 residents
- Percent return of spontaneous circulation after application of Automated External Defibrillators
- Percent of fires confined to room or area of origin for all structure fires and for multi-family residences
- Overall satisfaction with AFD contacts in the City of Austin Citizen Survey
- Percent of emergency incidents with a dispatch to arrival time of 5 minutes or less

# Fire — Total Budget \$111.1 million

### Sources of Funds



### Uses of Funds



## Fire — Total Budget \$111.1 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$727,530	\$683,283	\$771,733	\$752,280	\$752,280
<b>Requirements</b>	\$90,451,433	\$95,802,205	\$96,702,205	\$105,901,380	\$106,036,754
<b>Full-time Equivalents (FTEs)</b>					
<b>Sworn</b>	1033.00	1053.00	1053.00	1057.00	1057.00
<b>Non-Sworn</b>	56.00	57.00	57.00	62.00	62.00
<b>Non-sworn Cadet Training   Positions (Unfunded)</b>	60.00	60.00	60.00	60.00	60.00
<b>Grant Funded (Non-   Sworn)</b>	5.00	5.00	5.00	0.00	0.00
<b>Grant Funds</b>	\$0	\$0	\$0	\$0	\$0
<b>Reimbursements from Other Funds</b>	\$4,803,608	\$4,530,303	\$4,814,754	\$5,049,229	\$5,049,229

### Budget Highlights

The Approved Budget for the Fire Department includes the personnel, tools, and equipment to provide fire/emergency response and fire prevention services, maintaining all current service levels, and achieve the goals and objectives of the department.

#### Fire & Emergency Response

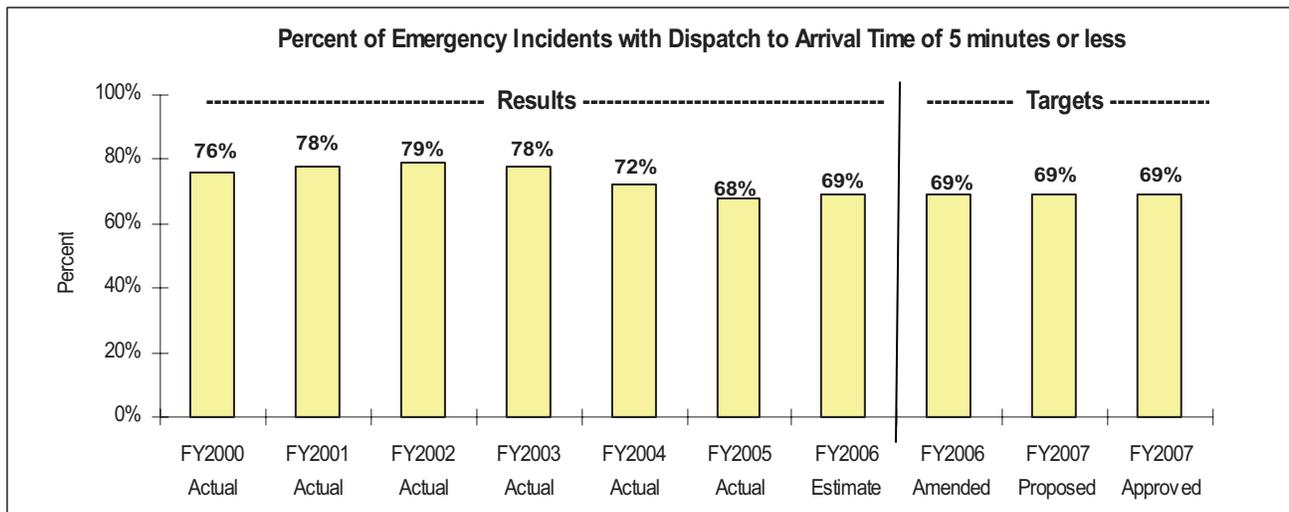
The Approved Budget includes funding for 1,057 firefighters to support 44 fire stations throughout the city. The Fire Department estimates it will respond to approximately 70,900 incidents in FY 2007. AFD projects to arrive on scene within 5 minutes of dispatch for at least 69% of emergency incidents. AFD also anticipates that 32% of cardiac patients attached to an Automated External Defibrillator will experience a return of circulation.

The Approved Budget also includes an increase for full year funding of \$256,511 for 20 new firefighters hired in FY 2005-06 to support the opening of the Spicewood Springs fire station, anticipated to open in spring 2007, as well as an increase in overtime to meet staffing requirements and training in the amount of \$800,000. The Approved Budget also includes funding for increases associated with the collective bargaining contract between the City of Austin and the Austin Association of Professional Firefighters approved in December 2005 in the amount of \$4,814,570. During the budget adoption, the City Council voted to increase appropriations in the amount of \$100,000 to accelerate the replacement of protective bunker gear and an additional \$33,000 to provide funding for the Travis County Fire Academy.

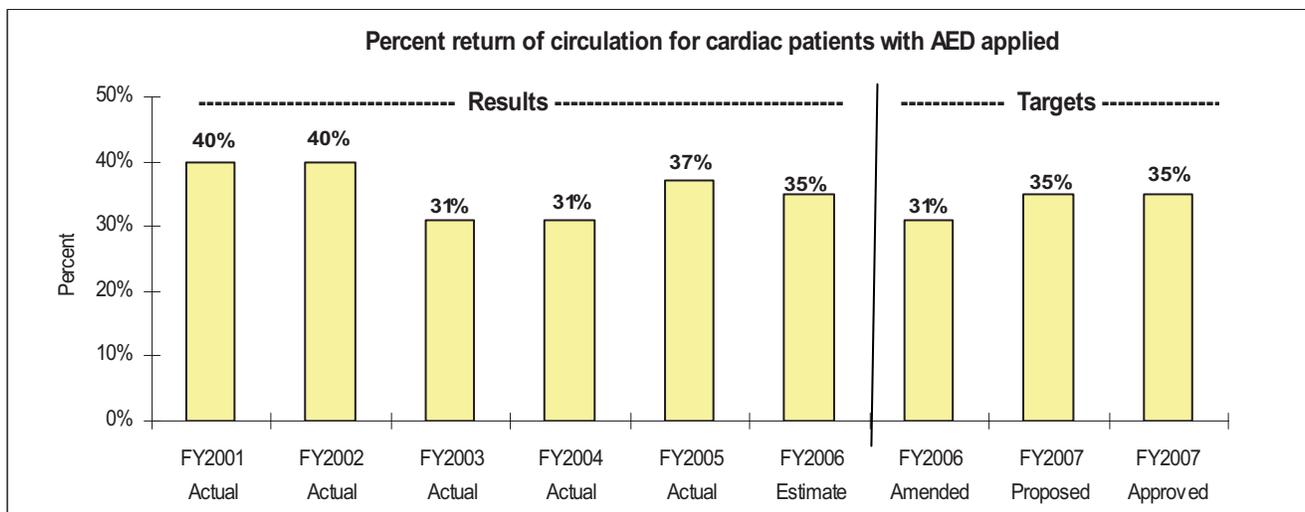
Other approved requirement increases for the Austin Fire Department include fleet maintenance and fuel cost increases of \$470,678 and bunker gear and uniform clothing increases of \$180,000 for two classes to be conducted in FY 2007.

A key measure of Fire and Emergency Response performance is the percent of emergencies with on-scene arrival within 5 minutes of dispatch. The target for this measure was reduced last year due to changes in how response time had been measured. The change in CAD systems in April 2004 had the effect of shifting some of what had been considered dispatch processing time to the response time of Operations units. The result for this response time measure has held steady at 69% and met the target for both FY 2005 and FY 2006, despite increasing call volume.

## Fire — Total Budget \$111.1 million



Another important operations performance measure is the percent of cardiac cases where patients experience a return of circulation after application of an Automated External Defibrillator (AED). A return of circulation offers hope that the patient can be delivered alive to the hospital for further treatment. After a dip in performance in FY 2003 and FY 2004, the results for the last two years have shown an improvement. In FY 2005, 37% of cardiac arrest patients experienced a return of circulation, and a conservative estimate for the current fiscal year is 35%. Even though results for this measure tend to fluctuate, AFD is keeping the target at the current year estimate of 35% in FY 2007.



### Operations Support

The Austin Fire Department received grant funding in FY 2006 from the Federal Emergency Management Agency (FEMA) for the design and implementation of a Wellness/Fitness Center to further enhance firefighter safety and wellness. The Wellness Center formally opened in May 2006. The grant provided for five positions and associated equipment/supplies for the Wellness Center. The grant expires in August 2006 and the five FTEs and salary costs, as well as equipment and supplies previously covered under the grant, are transferred to the AFD General Fund Operating Budget in FY 2007.

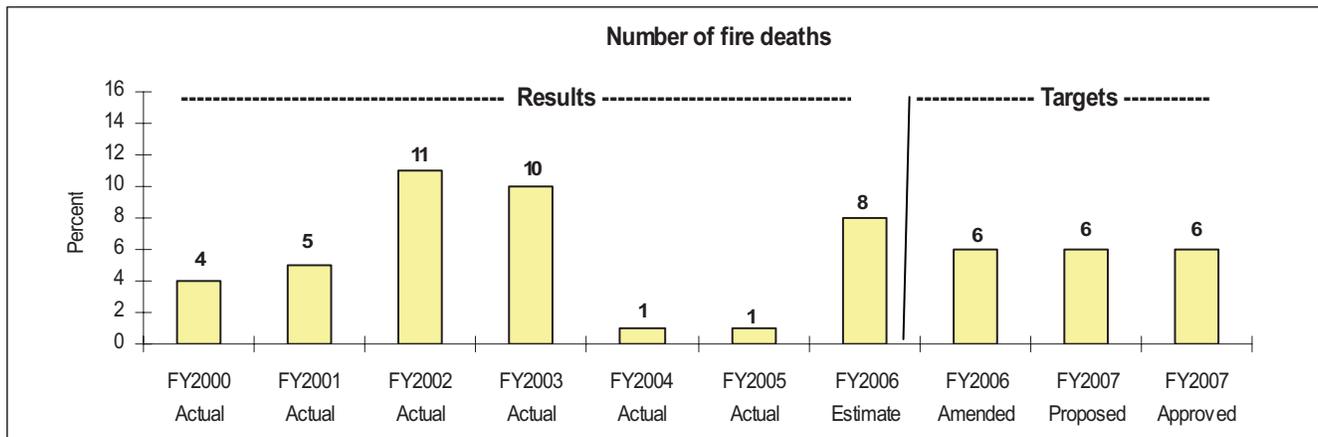
## Fire — Total Budget \$111.1 million

The Approved Budget includes a net increase of four sworn firefighter positions. The sworn position increases resulted from a reclassification in May and June 2006 of four firefighter positions to three Captains for the Field Medical Officer program and one Lieutenant for the AFD/AISD cooperative recruiting initiative at LBJ High School. The Approved Budget also includes \$17,000 for the AISD career track program and \$50,000 for cultural awareness training.

This Approved Budget continues funding for operations support for the maintenance of all tools and equipment, communications, safety programs, recruiting and training.

### Emergency Prevention

The Approved Budget includes funding for fire prevention and public education programs projected to reach 183,700 people in fiscal year 2006. Firefighters are community resources for life safety knowledge and information about the services the Austin Fire Department provides. After two straight years of a record low number of deaths in FY 2004 and FY 2005, the tragedy of fire deaths has started to edge up once more. Three fire deaths occurred during the first six months of the current fiscal year, suggesting the possibility of eight deaths total for the year. While this statistic is within AFD's target, developed from long-term historical averages, this is one target AFD strives hard to fall short of rather than meet.



The department is aggressively providing fire prevention education to the citizens of Austin so they can effectively and proactively take steps to reduce the loss of life and property. All three of the fire deaths this year involved improper use of smoking materials, with two caused by smoking in bed. Smoking is a leading cause of fatal fires and has been the focus of AFD's public education campaigns.

Fire Code and On-Site inspections activities continue to be funded in the Approved Budget. An estimated 27,500 inspections are projected to be performed in the upcoming fiscal year, with \$710,000 in General Fund revenue expected from inspections fees.

The Approved Budget maintains funding for the Fire and Arsons investigations activity. The arrest rate for arsons was 36% in FY 2005 and is estimated to remain high at 35% for the current fiscal year.

### One Stop Shop

The Prevention Division's move to the One Stop Shop location at One Texas Center in FY 2005 resulted in a reallocation of funding for office space to be placed in AFD's FY 2007 Approved Budget in the amount of \$85,321. This division coordinates and organizes the issuance of permits for builders, developers, and property owners so they can begin their activity; inspections of buildings at various stages of construction; insurance that compliant

## **Fire — Total Budget \$111.1 million**

---

commercial building plans are reviewed in a timely manner; and comprehensive land use review services to ensure compliance with local rules and regulations.

### **Other Requirements**

The Approved Budget includes GO debt service increases for previously purchased fire apparatus in the amount of \$9,802 and debt service of \$45,169 for annexed areas. The total for these increased requirements is \$54,971.

### **Employee Benefits**

The Approved Budget includes an increase of \$681,372 for firefighter step and longevity and other pay cost increases. Also included in the Approved Budget are Pay for Performance increases of \$120,292 are included for non-sworn employees as well as funding based on the January and July 2006 market studies for civilian employees in the amount of \$50,309. Pay for Performance increased by an additional \$2,374 due to an amendment from the dais in the Approved Budget.

### **Revenue**

For FY 2007 General Fund revenue is approved to increase \$69,042 over the FY 2006 budgeted levels. Site inspection fee collections are approved to increase as part of the adoption of the uniform fire code and due to increased development. Reductions in revenue include a decrease of \$59,226 due to staggering of hazardous materials permits in FY 2007 and decreased revenue of \$31,476 due to an increased time for fee collection for extrication fees and other services. An increase of \$19,820 is included based on an adjusted contract for fire protection to Sunset Valley. Also approved are minor anticipated decreases in miscellaneous services of \$5,864.

### **Capital Budget**

The FY 2006-07 Approved Capital Budget includes \$4,500,000 for the Avery Ranch Fire Station.

## Fire — 2006-07

---

### Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Site inspection fee collections increase as part of adoption of uniform fire code and due to increased development.	\$145,743	
2. Hazardous materials permit revenue decreases \$43,626 due to staggering of permits in FY 2007 while other permits decrease \$15,600 due to fewer anticipated requests for certain permit types.	(\$59,226)	
3. Adjusted contract for fire protection to Sunset Valley based on a new agreement results in an approved increase of \$19,820 in revenue.	\$19,820	
4. Other services reflects decreased revenue of \$31,476 due to an increased time for fee collection for extrication fees and other services. Also approved are minor anticipated decreases in miscellaneous services by \$5,864.	(\$37,340)	
<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. City-Wide</b>		
The Approved Budget includes \$120,292 for non-sworn salary increases associated with Pay for Performance in FY 2007. Civil Service salary increases and Step and Longevity are included in the amount of \$681,372. An additional \$362,970 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$279 increase for the Awards and Recognition program. Increases associated with the collective bargaining contract approved by the Austin City Council in December 2005 between the City of Austin and the Austin Association of Professional Firefighters are included in the amount of \$4,814,570.	\$5,979,483	
The Approved Budget includes \$50,309 for the annualized cost of market study adjustments implemented in FY 2006.	\$50,309	
<b>2. Fire/Emergency Response</b>		
The Approved Budget includes funding for four firefighter positions to replace three positions reclassified to Captains for the Field Medical Officer program and one position reclassified to Lieutenant for the AFD/AISD cooperative recruiting initiative at LBJ High School.	\$160,362	4.00
The Approved Budget includes annualized costs for firefighters hired in FY 2006 to staff the Spicewood Springs fire station scheduled to open in FY 2007.	\$256,511	
Vacancy savings is decreased to adjust for projected vacancy rate to occur in FY 2007.	\$1,370,621	
Bunker gear and uniforms for two classes to occur in FY 2007 is included in the approved clothing budget.	\$180,000	

## Fire — 2006-07

---

	<b>Dollars</b>	<b>FTEs</b>
Fleet Services maintenance charges and fleet fuel charges department-wide are approved to increase by \$470,678.	\$470,678	
An increase in the approved overtime budget is included for team leader backfill for two cadet classes for \$314,024 and for regular overtime for \$800,000 in FY 2007.	\$1,114,024	
<b>3. <u>Operations Support</u></b>		
The Austin Fire Department received grant funding in FY 2006 from the Federal Emergency Management Agency (FEMA) for the design and implementation of a Wellness/Fitness Center to further enhance firefighter safety and wellness. The grant provided for five positions and associated equipment/supplies for the Wellness Center. The grant expires in August 2006 and the five FTEs and salary costs, as well as equipment and supplies previously covered under the grant, are transferred to the AFD General Fund Operating Budget in FY 2007.	\$308,295	5.00
The Approved Budget includes \$17,000 for AISD Career Track Program.	\$17,000	
The Approved Budget includes \$50,000 for cultural awareness training.	\$50,000	
<b>4. <u>Other Requirements</u></b>		
New office rent is budgeted for Fire Prevention and the One-Stop Shop at One Texas Center in FY 2007 in the amount of \$85,321. Also, one NFPA National Fire Code subscription is included for \$2,000 as well as a minor decrease of \$400 in one time miscellaneous office supplies.	\$86,921	
The Approved Budget includes an increase in GO debt service payments in FY 2007 primarily related to annexation.	\$54,971	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$2,374 has been included for salary increases associated with Pay for Performance.	\$2,374	
An additional \$100,000 has been included to accelerate the replacement of protective bunker gear.	\$100,000	
An additional \$33,000 has been included to provide funding for the Travis County Fire Academy.	\$33,000	

# Fire – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>EMERGENCY PREVENTION</b>										
Engineering and Inspection Services	\$1,617,755	10.90	\$1,331,839	12.75	\$1,331,544	12.75	\$1,715,341	14.50	\$1,721,461	14.50
Investigations	\$1,315,624	14.25	\$1,580,039	15.25	\$1,580,423	15.25	\$1,647,851	15.00	\$1,650,772	15.00
Public Education	\$481,589	4.25	\$422,659	4.25	\$418,867	4.25	\$336,279	3.00	\$336,279	3.00
<b>Subtotal</b>	<b>\$3,414,969</b>	<b>29.40</b>	<b>\$3,334,537</b>	<b>32.25</b>	<b>\$3,330,834</b>	<b>32.25</b>	<b>\$3,699,471</b>	<b>32.50</b>	<b>\$3,708,512</b>	<b>32.50</b>
<b>FIRE/EMERGENCY RESPONSE</b>										
AFR - Bergstrom	\$8,879	34.00	\$147,454	34.00	\$147,069	34.00	\$0	34.00	\$0	34.00
Combat Operations	\$73,962,153	965.50	\$78,003,652	984.00	\$79,199,128	984.00	\$86,368,250	985.00	\$86,489,077	985.00
<b>Subtotal</b>	<b>\$73,971,031</b>	<b>999.50</b>	<b>\$78,151,106</b>	<b>1018.00</b>	<b>\$79,346,197</b>	<b>1018.00</b>	<b>\$86,368,250</b>	<b>1019.00</b>	<b>\$86,489,077</b>	<b>1019.00</b>
<b>ONE STOP SHOP</b>										
Building Inspection	\$492,195	7.30	\$793,760	6.75	\$793,760	6.75	\$804,503	6.50	\$804,750	6.50
Commercial Building Plan Review	\$248,899	3.05	\$261,441	2.75	\$261,441	2.75	\$280,786	2.75	\$286,907	2.75
Land Use Review	\$208,736	2.50	\$230,225	2.50	\$230,225	2.50	\$247,990	2.50	\$254,110	2.50
Permit Center	\$277,012	3.75	\$333,267	3.75	\$333,267	3.75	\$350,871	3.75	\$356,992	3.75
<b>Subtotal</b>	<b>\$1,226,842</b>	<b>16.60</b>	<b>\$1,618,693</b>	<b>15.75</b>	<b>\$1,618,693</b>	<b>15.75</b>	<b>\$1,684,150</b>	<b>15.50</b>	<b>\$1,702,759</b>	<b>15.50</b>
<b>OPERATIONS SUPPORT</b>										
Air Mask/Operations Research	\$904,015	5.25	\$549,597	5.00	\$585,053	5.00	\$558,404	5.00	\$564,524	5.00
Communications Section	\$2,466,584	33.25	\$3,021,191	33.20	\$3,070,081	33.20	\$3,328,027	34.00	\$3,340,000	34.00
Educational Services	\$1,252,131	9.58	\$1,780,213	15.45	\$1,759,938	15.45	\$1,989,656	17.00	\$1,992,105	17.00
Medical / Quality Compliance	\$939,135	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Planning and Research	\$352,956	5.00	\$240,074	3.00	\$250,650	3.00	\$240,614	3.00	\$247,677	3.00
Recruiting	\$1,376,027	10.34	\$1,359,587	11.20	\$1,341,384	11.20	\$1,494,229	11.00	\$1,530,902	11.00
Safety Operations	\$769,976	9.25	\$608,715	5.25	\$607,307	5.25	\$619,270	5.00	\$619,270	5.00
Wellness Center	\$950	7.33	\$1,040,684	7.20	\$1,049,223	7.20	\$1,351,126	12.00	\$1,368,458	12.00
<b>Subtotal</b>	<b>\$8,061,773</b>	<b>80.00</b>	<b>\$8,600,061</b>	<b>80.30</b>	<b>\$8,663,636</b>	<b>80.30</b>	<b>\$9,581,326</b>	<b>87.00</b>	<b>\$9,662,936</b>	<b>87.00</b>

# Fire – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>SUPPORT SERVICES</b>										
Administration and Management	\$1,051,914	8.50	\$822,661	7.50	\$981,272	7.50	\$898,809	7.00	\$917,376	7.00
Facility Expenses	\$1,179,571	0.75	\$1,242,392	0.75	\$1,224,870	0.75	\$1,371,119	2.00	\$1,379,791	2.00
Financial Monitoring / Budgeting	\$105,494	1.75	\$125,536	1.75	\$101,445	1.75	\$86,911	1.00	\$95,024	1.00
Information Technology Support	\$242,289	2.25	\$349,408	3.25	\$325,775	3.25	\$465,311	5.00	\$490,012	5.00
Personnel / Training	\$166,473	2.00	\$153,365	2.25	\$200,836	2.25	\$158,313	2.00	\$162,457	2.00
PIO / Community Services	\$55,397	1.00	\$79,640	1.00	\$78,889	1.00	\$79,819	1.00	\$82,268	1.00
Purchasing / M/WBE	\$209,807	3.00	\$181,800	3.00	\$213,396	3.00	\$174,904	3.00	\$179,801	3.00
Vehicle / Equipment Maintenance	\$760,106	4.25	\$592,053	4.20	\$607,144	4.20	\$559,315	4.00	\$560,538	4.00
<b>Subtotal</b>	\$3,771,051	23.50	\$3,546,855	23.70	\$3,733,627	23.70	\$3,794,501	25.00	\$3,867,267	25.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$5,767	0.00	\$550,953	0.00	\$9,218	0.00	\$773,682	0.00	\$606,203	0.00
<b>Subtotal</b>	\$5,767	0.00	\$550,953	0.00	\$9,218	0.00	\$773,682	0.00	\$606,203	0.00
<b>Total</b>	\$90,451,434	1149.00	\$95,802,205	1170.00	\$96,702,205	1170.00	\$105,901,380	1179.00	\$106,036,754	1179.00

# Fire – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>EMERGENCY PREVENTION</b>										
Engineering and Inspection Services	\$4,588	0.00	\$4,600	0.00	\$4,600	0.00	\$4,600	0.00	\$4,600	0.00
Investigations	\$2,158	0.00	\$0	0.00	\$1,556	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$6,746</b>	<b>0.00</b>	<b>\$4,600</b>	<b>0.00</b>	<b>\$6,156</b>	<b>0.00</b>	<b>\$4,600</b>	<b>0.00</b>	<b>\$4,600</b>	<b>0.00</b>
<b>FIRE/EMERGENCY RESPONSE</b>										
AFR - Bergstrom	\$3,593,841	0.00	\$3,627,018	0.00	\$3,627,018	0.00	\$4,110,728	0.00	\$4,110,728	0.00
Combat Operations	\$953,412	0.00	\$672,545	0.00	\$952,323	0.00	\$688,147	0.00	\$688,147	0.00
<b>Subtotal</b>	<b>\$4,547,253</b>	<b>0.00</b>	<b>\$4,299,563</b>	<b>0.00</b>	<b>\$4,579,341</b>	<b>0.00</b>	<b>\$4,798,875</b>	<b>0.00</b>	<b>\$4,798,875</b>	<b>0.00</b>
<b>OPERATIONS SUPPORT</b>										
Communications Section	\$143,106	0.00	\$141,592	0.00	\$141,592	0.00	\$154,335	0.00	\$154,335	0.00
Educational Services	\$15,802	0.00	\$10,000	0.00	\$10,000	0.00	\$10,000	0.00	\$10,000	0.00
Medical / Quality Compliance	\$12,225	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$171,133</b>	<b>0.00</b>	<b>\$151,592</b>	<b>0.00</b>	<b>\$151,592</b>	<b>0.00</b>	<b>\$164,335</b>	<b>0.00</b>	<b>\$164,335</b>	<b>0.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$77,465	0.00	\$74,548	0.00	\$74,548	0.00	\$81,419	0.00	\$81,419	0.00
Facility Expenses	\$0	0.00	\$0	0.00	\$50	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$900	0.00	\$0	0.00	\$17	0.00	\$0	0.00	\$0	0.00
PIO / Community Services	\$0	0.00	\$0	0.00	\$3,050	0.00	\$0	0.00	\$0	0.00
Vehicle / Equipment Maintenance	\$111	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$78,476</b>	<b>0.00</b>	<b>\$74,548</b>	<b>0.00</b>	<b>\$77,665</b>	<b>0.00</b>	<b>\$81,419</b>	<b>0.00</b>	<b>\$81,419</b>	<b>0.00</b>
<b>Total</b>	<b>\$4,803,608</b>	<b>0.00</b>	<b>\$4,530,303</b>	<b>0.00</b>	<b>\$4,814,754</b>	<b>0.00</b>	<b>\$5,049,229</b>	<b>0.00</b>	<b>\$5,049,229</b>	<b>0.00</b>

# Fire – 2006-07

## Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>OPERATIONS SUPPORT</b>										
Wellness Center	\$0	5.00	\$0	5.00	\$0	5.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	5.00	\$0	5.00	\$0	5.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$0	5.00	\$0	5.00	\$0	5.00	\$0	0.00	\$0	0.00

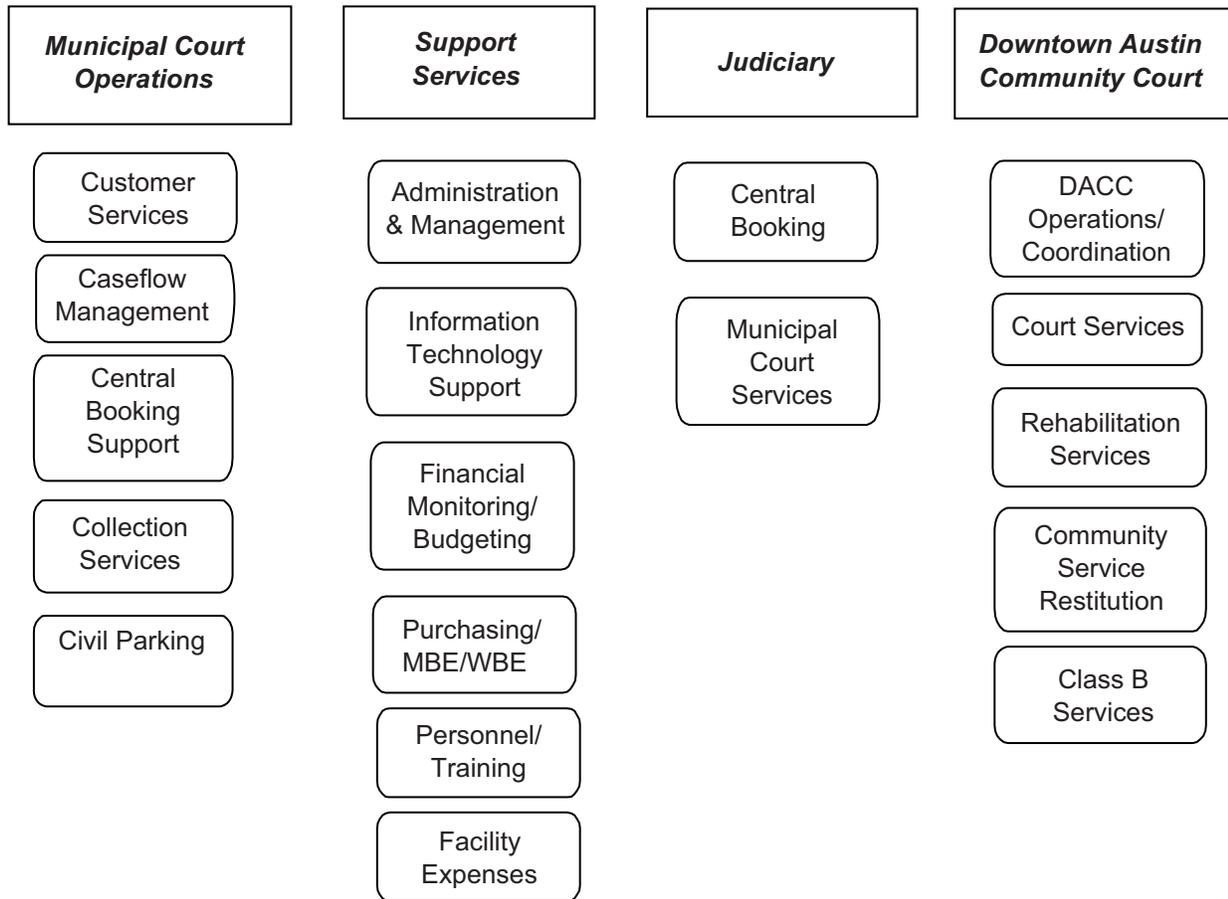


# Municipal Court

Municipal Court  
Municipal Court Building Security Fund  
Municipal Court Juvenile Case Manager Fund  
Municipal Court Technology Fund



# Municipal Court — 2006–07



LEGEND= *Programs* Activities

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$16,831,045	\$17,223,854	\$17,002,880	\$17,292,916	\$17,292,916
<b>Expenditures</b>	\$8,769,459	\$9,437,065	\$9,437,065	\$10,133,991	\$10,249,887
<b>Full-time Equivalents (FTEs)</b>	139.00	147.25	147.25	156.00	157.00

\* Footnote: In addition to the amount shown above, the FY 2007 Approved Budget also includes \$116,445 for critical one-time costs.

# Municipal Court — 2006-07

---

## Mission

To provide fair, efficient, and accountable service to the public by impartially administering justice so that the quality of life is enhanced.

## Goals

- Provide Exceptional Customer Service by:
  - Promoting the use by customers of alternatives for resolving cases at the Court's downtown location by providing more information to reduce customer trips downtown as indicated by a decrease in the number of customers served at the downtown service counters by 4% by the end of FY 2007 and an increase in the percent of offsite cash transactions by 4%, using a baseline established in FY 2006.
  - Researching for additional e-filing opportunities to reduce the need for customers to come downtown for service as indicated by improving the level of customer satisfaction measured by the Voice of the Customer by 1% over the FY 2006 level of 78% and increasing the number of customers served by internet by 2% by the end of FY 2007, using a baseline established in FY 2006.
- Provide Effective and Impartial Administration of Justice by:
  - Increasing the overall effectiveness of Court processes and procedures by "fine tuning" the FY 2006 computer upgrade, as measured by the number of cases terminated (excluding cases terminated administratively) versus the number filed, from the FY 2006 level of 87% by 1% by the end of FY 2007. Note: The number of cases terminated versus the number initiated will spike in FY 2006 with the commencement of the criminal case purge program and should level out in subsequent years.
- Promote Organizational Health by:
  - Improving the overall level of employee satisfaction by increasing participation in the survey, as measured by the FY 2005 *Listening to the Workforce* survey of 75% by 1% as measured by the FY 2007 survey and show improvement on other internal organizational health surveys.
  - Increasing training opportunities as measured by the percent of employees completing minimum training requirements to 85% by the end of FY 2007 from the FY 2005 level of 72.1%.
- Improve the Quality of Life in DACC jurisdictional areas by:
  - Maintaining the percent of offenders referred for services who were determined to be in need of services at 100%.
  - Improving overall services of DACC by upgrading the current record and payment system to a windows based system which will align with Municipal Court and allow electronic interface between the two courts.
  - Increasing the number of community service hours dedicated to community restitution by 20% over FY 2006 budget.

The department goals contribute to the City's vision to "Be the most livable community in the country," and support the Court's vision to "be the most effective, efficient, and impartial Municipal Court in Texas". The Municipal Court has developed key indicators and appropriate performance measures to track how well these goals are met.

## Municipal Court — 2006-07

---

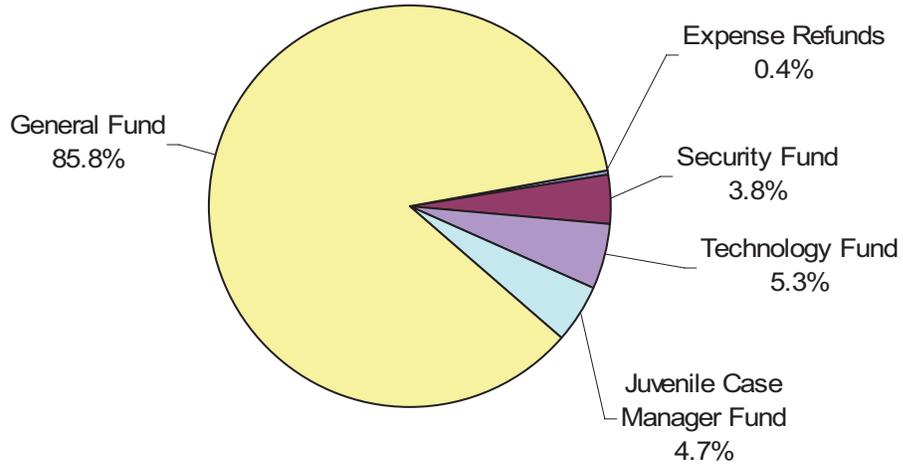
### Key Indicators

The key indicators used by the Municipal Court include:

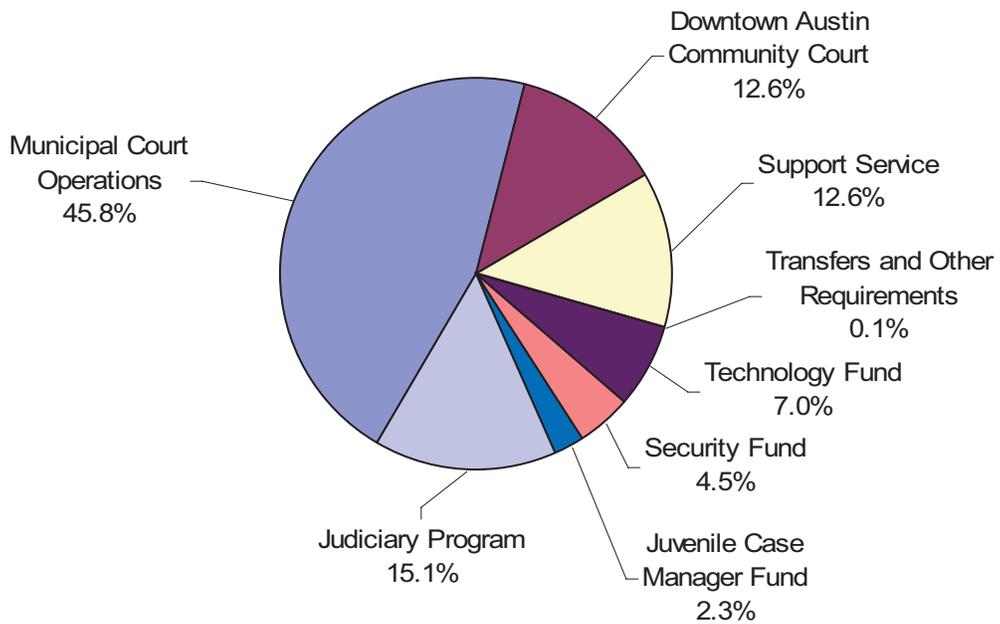
- Average length of time to terminate cases
- Cases terminated versus cases filed
- Expenditure per case filed
- Revenue per case filed
- Number of cases set on scheduled dockets and appearing at mitigation dockets
- Level of customer satisfaction as measured by the *Voice of the Customer* survey
- Overall level of employee satisfaction as measured by the *Listening to the Workforce* survey
- Total number of cases filed
- Number of Class C warrants and commitments issued
- Gross income
- Percent of offenders determined to need social services actually referred for services
- Number of DACC community service restitution hours completed

# Municipal Court — Total Budget \$12.0 million

## Sources of Funds



## Uses of Funds



## Municipal Court — Total Budget \$12.0 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>General Fund</b>					
Revenue	\$16,831,045	\$17,223,854	\$17,002,880	\$17,292,916	\$17,292,916
Requirements	\$8,769,459	\$9,437,065	\$9,437,065	\$10,133,991	\$10,249,887
Full-Time Equivalents (FTEs)	139.00	147.25	147.25	156.00	157.00
<b>Technology Fund</b>					
Revenue	\$642,933	\$625,000	\$638,400	\$635,000	\$635,000
Requirements	\$305,030	\$738,300	\$840,708	\$834,510	\$834,510
<b>Security Fund</b>					
Revenue	\$467,898	\$442,500	\$442,500	\$448,844	\$448,844
Requirements	\$462,851	\$470,190	\$470,190	\$533,591	\$533,591
<b>Juvenile Case Manager Fund</b>					
Revenue	\$0	\$0	\$320,344	\$555,500	\$555,500
Requirements	\$0	\$0	\$0	\$274,720	\$274,720
Full-Time Equivalents (FTEs)	0.00	0.00	0.00	5.00	5.00
<b>Expense Refunds</b>	\$136,123	\$33,977	\$33,977	\$44,057	\$44,057

### Budget Highlights

The Municipal Court is organized into four programs, Municipal Court Operations, Judiciary, Downtown Austin Community Court (DACC) and Support Services. The Approved Budget includes the personnel and equipment necessary to achieve the goals and objectives of the department. In addition several strategic adds are approved for the department, the most significant of which include 24/7 magistration at Central Booking at a cost of \$313,236 and addition of an evening docket program for \$140,937. Currently, magistration at the Central Booking Facility takes place from 7 a.m. to 1 a.m. with two, one-hour meal breaks. Increasing magistration from 16/7 to 24/7 will smooth the entire process at the Central Booking Facility. During peak times, 24/7 magistration could keep the holding facility from overcrowding, which could result in the early release of Class C Misdemeanors. The additional evening docket will not only double the number of code compliance dockets but would also help address a 50% increase in bench trials. Also the demand for revocation dockets has tripled due to legislative changes. Additional highlights for the Approved FY 2006-07 Budget follow.

### Municipal Court Operations

The Municipal Court Operations program includes an approved increase of 3 FTEs along with supporting benefits and supplies for \$125,475 associated with the expansion to 24/7 magistration at Central Booking. Resources for this enhancement are also Approved for the Judiciary program. An increase of \$10,669 is included for expanding the hours of a Court Clerk Assistant from 30 to 40 hours and reclassification of an additional position. Also, \$27,787 is included for travel and training. During budget adoption, the City Council voted to increase appropriations in the amount of \$36,534 and add 1 Court Clerk Assistant FTE to cover increased customer demand at substations.

The Approved Budget includes \$56,170 for a Court Operations Supervisor for front line employees. Supervisors provide employees needed assistance and quality control for court services. There are currently 5 supervisors with an employee/supervisor ratio of 20/1, this additional supervisor will bring that ratio down to 17/1.

The Approved Budget includes an increase of \$140,937 for an Associate Judge and a Court Clerk Assistant for evening docket courtroom support. It is anticipated that code compliance cases will double in FY 2006-07, while the demand for revocation dockets has tripled due to legislative changes. These additional FTEs will staff up to

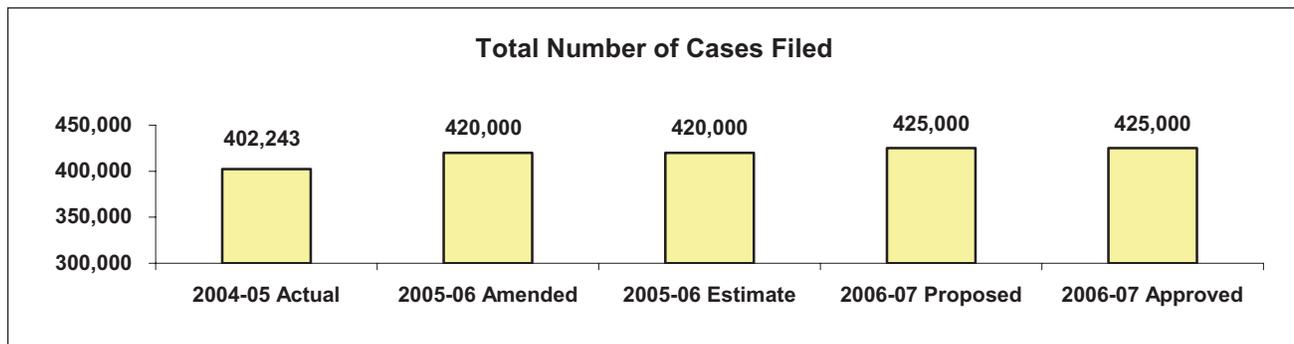
## Municipal Court — Total Budget \$12.0 million

---

16 additional evening dockets. Two prosecutors are approved in the Law Department budget as a part of this evening docket expansion.

In FY 2005-06 Municipal Court conducted a 10-week pilot study to assess whether a Saturday Juvenile Docket would increase juvenile case disposition and compliance rate. The pilot study found that Saturday dockets did not improve the show-up rate as anticipated and the project will not continue.

The Program has been reorganized into five Activities from the current three: Customer Services, Caseflow Management, Parking, Collection Services, and Central Booking Support. Parking handles civil non-traffic parking cases which differs from the other Activities. Central Booking Support reflects costs for magistration services provided at the county jail under an Interlocal services agreement with Travis County. Collection Services are required under state law.



The number of cases filed is a key demand indicator that provides the basis for a number of performance measures and affects every phase of court operations. The number of cases filed is directly dependent on the number of citations issued by the Austin Police Department and other departments/agencies that issue city citations. For this reason, the budgeted and estimated “number of cases filed” are not meant to imply any citation issuance requirements by law enforcement agencies, including APD. Based on history and growth the FY 2007 number of cases filed is estimated at 425,000.

### Judiciary

The Judiciary Program is also impacted by the expansion to 24/7 magistration at Central Booking. The Approved Budget for the Judiciary program includes an increase of \$187,760 for a part-time Associate Judge position along with additional Substitute Judge hours, translation services, office supplies, and travel/training expenses to provide a third shift for magistration support services at Central Booking, making it a 24/7 operation instead of 16/7. (Also see Municipal Court Operations Program).

### Support Services

The Approved Budget includes the reclassification of a Network Systems Administrator B to a Network Administrator C, which is being offset by a decrease in commodities.

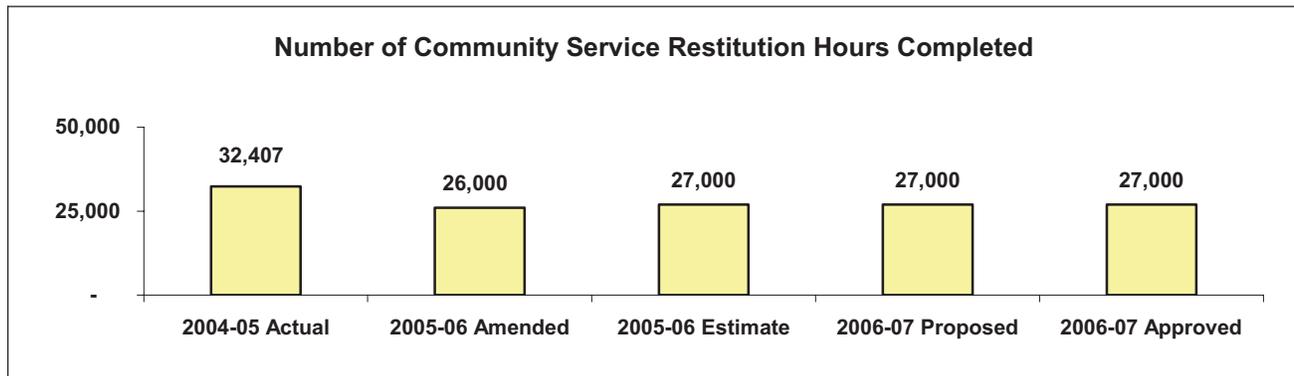
### Downtown Austin Community Court (DACC)

The Approved Budget for the Downtown Austin Community Court includes an increase of one Court Clerk Assistant to help with the critical caseflow and operational management functions expected of trial courts. Also included is \$75,000 and a Parks Ground Crew Leader for graffiti abatement as one part of a program to deal with this growing problem.

## Municipal Court — Total Budget \$12.0 million

---

A new activity has been added to the Downtown Community Court entitled “Class B Services” to better track expenses for these services. The purpose of this activity is to establish and maintain a residential facility to house Project Recovery clients for the purpose of providing substance abuse treatment, temporary housing, mental health support, job and housing search assistance, and other social services. DACC works in conjunction with Austin Travis County Mental Health Mental Retardation to provide these services. No additional funding has been provided over the FY 2006 budget.



Downtown Austin Community Court (DACC) aims at reducing recidivism of public order Class C misdemeanor offenders in the downtown area. Offenders are held accountable for their actions through creative sentencing and community service restitution. The DACC provides rehabilitative services to assist offenders with modifying their offending behavior. The service area expanded during FY 2005 and the number of community service restitution hours completed increased. For FY 2007 the number of hours completed is estimated at 27,000.

### Employee Benefits

The Approved Budget includes \$221,246 for an anticipated increase in Pay for Performance. Also, a \$53,299 increase is included for wage adjustments for Judges and Court Clerk, and \$85,496 for market adjustments. Pay for Performance increased by an additional \$4,367 due to an amendment from the dais in the Approved Budget. The Approved Budget also includes an amendment from the dais which increases appropriations in the amount of \$74,995 for a bilingual stipend program for employees utilizing Spanish and American Sign Language.

### Capital Improvement Projects

The 2006-07 Approved Capital Budget does not include any new appropriations for Municipal Court.

### Revenues

The Municipal Court collects fines, court costs, and fees from persons convicted of parking, traffic, city ordinance, and other Class ‘C’ misdemeanor offenses. The Approved Budget includes revenue of \$17,292,916, which is an increase of \$69,062 from FY 2006 budget. Included in this increase is an impact of \$750 for revenue from a new Expungement Fee included in the FY 2007 Revenue Initiative.

### One-Time Critical Items

The Approved Budget includes funding for the following critical one-time items in the General Fund:

- \$116,445 for Service Incentive Enhancement

# Municipal Court Department – 2006-07

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. An increase in revenue of \$68,312 is approved for FY 2007, which includes a \$121,588 increase in collections from fines and a \$56,949 decrease in collections for fees. Other miscellaneous revenue increases are included in the amount of \$3,673.	\$68,312	
2. The Approved Budget includes an increase of \$750 for revenue from a new Expungement Fee included in the FY 2007 Revenue Initiative.	\$750	
<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. City-Wide</b>		
The Approved Budget includes \$221,246 for salary increases associated with Pay for Performance in FY 2007. An additional \$48,151 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$1,720 increase for the Awards and Recognition program.	\$271,117	
The Approved Budget includes \$85,496 for the annualized cost of market study adjustments implemented in FY 2006.	\$85,496	
<b>2. Municipal Court Operations Program</b>		
The Approved Budget includes an increase for \$10,669 for the reclassification of a Court Clerk Assistant to a Court Clerk Lead to provide assistance to the evening hours along with changing a 30-hour Court Clerk Assistant to a 40-hour position for the front counter at our downtown location.	\$10,669	0.25
The Approved Budget includes an increase of 3.0 FTEs, a Court Clerk Lead, two Court Clerk Assistants, shift differential pay, and office supplies for the operation of 24/7 magistration services at Central Booking. (Also see Judiciary Program)	\$125,475	3.00
The Approved Budget includes \$36,534 for a Court Clerk Assistant for evening dockets related to code compliance. (Also see Judiciary Program)	\$36,534	1.00
An increase is included for \$6,000 for interpreter services and \$1,740 for rent increases at the south sub-station.	\$7,740	
Increased personnel costs are offset by decreases in commodities budget by \$74,538.	(\$66,131)	
The Approved Budget decreases one-time capital outlay by \$44,000.	(\$44,000)	
The Approved Budget includes an increase of \$27,787 for Travel/Training.	\$27,787	
The Approved Budget increases by \$52,407 for salary increases for the reclassification of Court Clerk Assistant to Court Operations Manager.	\$52,407	
An increase is included of \$56,170 for a Court Operations Supervisor to oversee front line employees.	\$56,170	1.00

## Municipal Court Department – 2006-07

	Dollars	FTEs
<b>3. <u>Support Services Program</u></b>		
The Approved Budget increases by \$13,863 for salary increases for the reclassification of a Network Systems Administrator B to a Network Administrator C.	\$13,863	
The Approved Budget includes an increase of \$2,619 for fuel and maintenance charges.	\$2,619	
Contractuals and commodities are reduced by \$7,031 for FY 2007.	(\$7,031)	
<b>4. <u>Judiciary Program</u></b>		
The Approved Budget includes \$104,403 for an Associate Judge for evening dockets. (Also see Municipal Court Operation Program)	\$104,403	1.00
An increase of a part-time Associate Judge position, substitute judge hours, translation services, office supplies and travel/training expenses for the operation of 24/7 magistration services at Central Booking are budgeted in the FY 2007 Approved Budget.(Also see Municipal Court Operation Program)	\$187,760	0.50
The Approved budget includes salary increases for seven Associate Judges and a presiding judge.	\$42,443	
Decrease of \$8,179 in contractuals for Travis County juror costs and the language line offset by an increase in commodities for \$1,800 for judges robes is approved for FY 2007.	(\$6,379)	
<b>5. <u>Downtown Austin Community Court</u></b>		
The Approved Budget includes \$36,534 for a Court Clerk Assistant to work with caseflow management at DACC.	\$36,534	1.00
The Approved Budget includes an increase in personnel costs for the Community Court judge and pay adjustments for Community Service Restitution employees.	\$20,928	
The Approved Budget includes a one-time decrease of \$323,000 related to the Class B Misdemeanor Project Recovery program as savings in this program in FY 2006 will be available in FY 2007.	(\$323,000)	
Decrease in contractuals and commodities of \$10,620 for one-time expense for the right-of-way mowing project, a \$3,358 decrease in rent, and a \$4,500 decrease for furniture and cabinets.	(\$18,478)	
The Approved Budget includes an increase of \$75,000 and a Parks Ground Crew Leader for Graffiti Abatement.	\$75,000	1.00
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$4,367 has been included for salary increases associated with Pay for Performance.	\$4,367	
An additional \$74,995 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$74,995	
An additional \$36,534 and 1 Court Clerk Assistant has been included to cover increased customer demand at substations.	\$36,534	1.00

# Municipal Court Building Security Fund — 2006-07

---

**Court  
Security**

Security

LEGEND= **Programs** Activities

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$467,898	\$442,500	\$442,500	\$448,844	\$448,844
<b>Requirements</b>	\$462,851	\$470,190	\$470,190	\$533,591	\$533,591

## **Municipal Court Security Fund — 2006-07**

---

### **Significant Revenue and Expenditure Changes**

#### **Revenue Changes**

**Dollars    FTEs**

- |   |         |  |
|---|---------|--|
| 1. The Approved Budget includes a 1% increase in revenue. | \$6,344 |  |
|---|---------|--|

#### **Expenditure Changes**

- |   |          |  |
|---|----------|--|
| 1. The Approved Budget includes an increase of \$63,401 in back charges from Public Safety and Emergency Management Department due to the increase in contracted security services and personnel costs associated with building security. | \$63,401 |  |
|---|----------|--|

# Municipal Court Juvenile Case Manager Fund — 2006–07

---

*Youth Case Management*

Youth Services

LEGEND=

*Programs*

Activities

	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$0	\$0	\$320,344	\$555,500	\$555,500
Requirements	\$0	\$0	\$0	\$274,720	\$274,720
Full-time Equivalent (FTEs)	0.00	0.00	0.00	5.00	5.00

# **Municipal Court Juvenile Case Manager Fund — 2006-07**

---

## **Significant Revenue and Expenditure Changes by Program**

### **Revenue Changes**

**Dollars FTEs**

1. The Approved Budget includes \$555,500 from a \$4 court cost paid by defendants convicted or receiving deferred dispositions on fine-only misdemeanors in Municipal Court. The fee was implemented January 1, 2006 and with the increased number of cases in which the fee is applied will result in the increased revenue as well as a full year of collection.

\$555,500

### **Expenditure Changes**

**Dollars FTEs**

#### **1. Youth Case Management**

The Approved Budget includes an expenditure budget of \$274,720 for personnel and benefit costs for 5.0 Case Managers.

\$274,720 5.00

# Municipal Court – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>DOWNTOWN AUSTIN COMMUNITY COURT</b>										
Class B Services	\$0	0.00	\$423,000	1.00	\$423,000	1.00	\$100,000	1.00	\$101,449	1.00
Community Service Restitution	\$165,902	2.50	\$209,164	5.50	\$209,164	5.50	\$276,590	6.50	\$286,353	6.50
Court Services	\$149,681	2.00	\$171,952	2.00	\$171,952	2.00	\$176,868	2.00	\$181,611	2.00
DACC Operations / Coordination	\$332,177	2.50	\$378,554	2.50	\$378,554	2.50	\$449,706	3.50	\$457,678	3.50
Rehabilitation Services	\$326,802	3.00	\$457,834	2.00	\$457,834	2.00	\$429,342	2.00	\$437,303	2.00
<b>Subtotal</b>	<b>\$974,561</b>	<b>10.00</b>	<b>\$1,640,504</b>	<b>13.00</b>	<b>\$1,640,504</b>	<b>13.00</b>	<b>\$1,432,506</b>	<b>15.00</b>	<b>\$1,464,394</b>	<b>15.00</b>
<b>JUDICIARY</b>										
Central Booking	\$381,467	3.00	\$443,943	3.00	\$443,943	3.00	\$636,901	3.50	\$648,544	3.50
Municipal Court Services	\$983,581	8.25	\$985,558	8.50	\$985,558	8.50	\$1,119,929	9.50	\$1,152,633	9.50
<b>Subtotal</b>	<b>\$1,365,048</b>	<b>11.25</b>	<b>\$1,429,501</b>	<b>11.50</b>	<b>\$1,429,501</b>	<b>11.50</b>	<b>\$1,756,830</b>	<b>13.00</b>	<b>\$1,801,177</b>	<b>13.00</b>
<b>MUNICIPAL COURT OPERATIONS</b>										
Caseflow Management	\$3,677,214	83.64	\$4,240,593	89.25	\$4,240,593	89.25	\$2,132,054	46.50	\$2,257,158	46.50
Central Booking Support	\$415,552	10.13	\$407,416	10.00	\$407,416	10.00	\$469,554	11.50	\$486,011	11.50
Civil Parking	\$0	0.00	\$0	0.00	\$0	0.00	\$275,862	5.00	\$284,159	5.00
Collection Services	\$359,123	7.50	\$347,639	7.00	\$347,639	7.00	\$420,986	8.25	\$433,125	8.25
Customer Services	\$0	0.00	\$0	0.00	\$0	0.00	\$1,875,482	39.25	\$1,998,323	40.25
Marshal Services	\$531,712	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$4,983,602</b>	<b>101.27</b>	<b>\$4,995,648</b>	<b>106.25</b>	<b>\$4,995,648</b>	<b>106.25</b>	<b>\$5,173,938</b>	<b>110.50</b>	<b>\$5,458,776</b>	<b>111.50</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$325,275	2.75	\$267,769	2.75	\$267,769	2.75	\$311,270	3.28	\$323,798	3.28
Facility Expenses	\$140,083	0.00	\$75,710	0.00	\$75,710	0.00	\$73,860	0.00	\$73,860	0.00
Financial Monitoring / Budgeting	\$227,285	3.78	\$212,742	3.78	\$212,742	3.78	\$230,950	4.24	\$244,552	4.24
Information Technology Support	\$574,479	7.00	\$579,472	7.00	\$579,472	7.00	\$607,158	7.00	\$639,047	7.00
Personnel / Training	\$86,593	1.20	\$107,782	1.22	\$107,782	1.22	\$99,546	1.24	\$104,809	1.24

# Municipal Court – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Purchasing / M/WBE	\$71,836	1.75	\$113,103	1.75	\$113,103	1.75	\$114,605	1.74	\$122,920	1.74
<b>Subtotal</b>	\$1,425,550	16.48	\$1,356,578	16.50	\$1,356,578	16.50	\$1,437,389	17.50	\$1,508,986	17.50
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$20,697	0.00	\$14,834	0.00	\$14,834	0.00	\$333,328	0.00	\$16,554	0.00
<b>Subtotal</b>	\$20,697	0.00	\$14,834	0.00	\$14,834	0.00	\$333,328	0.00	\$16,554	0.00
<b>Total</b>	\$8,769,458	139.00	\$9,437,065	147.25	\$9,437,065	147.25	\$10,133,991	156.00	\$10,249,887	157.00

# Municipal Court – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COURT SECURITY</b>										
Security	\$64,103	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$64,103	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>DOWNTOWN AUSTIN COMMUNITY COURT</b>										
Community Service Restitution	\$0	0.00	\$33,977	0.00	\$33,977	0.00	\$44,057	0.00	\$44,057	0.00
<b>Subtotal</b>	\$0	0.00	\$33,977	0.00	\$33,977	0.00	\$44,057	0.00	\$44,057	0.00
<b>MUNICIPAL COURT OPERATIONS</b>										
Marshal Services	\$72,020	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$72,020	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$136,123	0.00	\$33,977	0.00	\$33,977	0.00	\$44,057	0.00	\$44,057	0.00

# Municipal Court – 2006-07

## *Municipal Court Building Security Fund*

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COURT SECURITY</b>										
Security	\$462,850	0.00	\$470,190	0.00	\$470,190	0.00	\$533,591	0.00	\$533,591	0.00
<b>Subtotal</b>	\$462,850	0.00	\$470,190	0.00	\$470,190	0.00	\$533,591	0.00	\$533,591	0.00
<b>Total</b>	\$462,850	0.00	\$470,190	0.00	\$470,190	0.00	\$533,591	0.00	\$533,591	0.00

# Municipal Court – 2006-07

## Juvenile Case Management

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>YOUTH CASE MANAGEMENT</b>										
Youth Services	\$0	0.00	\$0	0.00	\$0	0.00	\$274,720	5.00	\$274,720	5.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$274,720	5.00	\$274,720	5.00
<b>Total</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$274,720	5.00	\$274,720	5.00

# Municipal Court Technology Fund — 2006-07

---

## Purpose and Nature of Fund

The Municipal Court Technology Fund is a special revenue fund created in FY 1998-99. The purpose of the fund is to provide funding to enhance courthouse technology.

## Factors Affecting Revenue

Revenue is derived from a \$4 technology fee authorized under Article 102.017 of the Code of Criminal Procedure paid by a defendant convicted of a misdemeanor offense or receiving deferred disposition. The revenue collected is directly related to the number of convictions and deferrals resulting from Class C misdemeanor charges.

## Factors Affecting Requirements

The primary requirement of the fund is to finance the purchase and maintenance of technological enhancements for municipal courts. Use of the funds collected is limited to Court technology. During FY 2006-07 funds will be used for projects within the Municipal Court Technology Plan.

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$642,933	\$625,000	\$638,400	\$635,000	\$635,000
<b>Requirements</b>	\$305,030	\$738,300	\$840,708	\$834,510	\$834,510



# Police

Police Department  
Police Federal Asset Forfeiture Fund  
Police State Asset Forfeiture Fund



# Police Department — 2006–07

<i>Neighborhood-Based Policing</i>	<i>Investigations</i>	<i>Operations Support</i>	<i>Professional Standards</i>	<i>Support Services</i>
Patrol	Centralized Investigations	Communications (911 / Dispatch Operations)	Accreditation Inspections	Administration & Management
Community Partnerships	Organized Crime	Planning & Analysis	Internal Affairs	Vehicle/Equipment & Maintenance
Neighborhood-Based Policing Support	Special Operations	Victim Services	Training	Personnel Training
East Side Story	Homeland Defense	Forensic Science Services	Recruiting	Financial Monitoring/Budgeting
<b>Highway Enforcement</b>	Strategic Command			Purchasing/MBE/WBE
Traffic Enforcement				Public Information
Air Support				Facility Expenses
				Information Technology Support

LEGEND =

**Programs**

Activities

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$2,359,116	\$2,308,397	\$2,644,048	\$2,301,715	\$2,301,715
<b>Expenditures</b>	\$172,093,945	\$183,341,743	\$183,341,743	\$196,557,274	\$197,012,588
<b>Full-Time Equivalents (FTEs)</b>					
<b>Sworn</b>	1,434.00	1,435.00	1,435.00	1,442.00	1,442.00
<b>Civilian</b>	576.50	579.50	579.50	595.25	604.75

\* Footnote: In addition to the amount shown above, the FY 2006-07 Approved Budget also includes \$733,488 for capital and critical one-time costs.

# **Police Department – 2006-07**

---

## **Mission**

The Austin Police Department's mission is to protect and serve Austin's diverse community so that residents and visitors feel safe and are safe.

## **Goals**

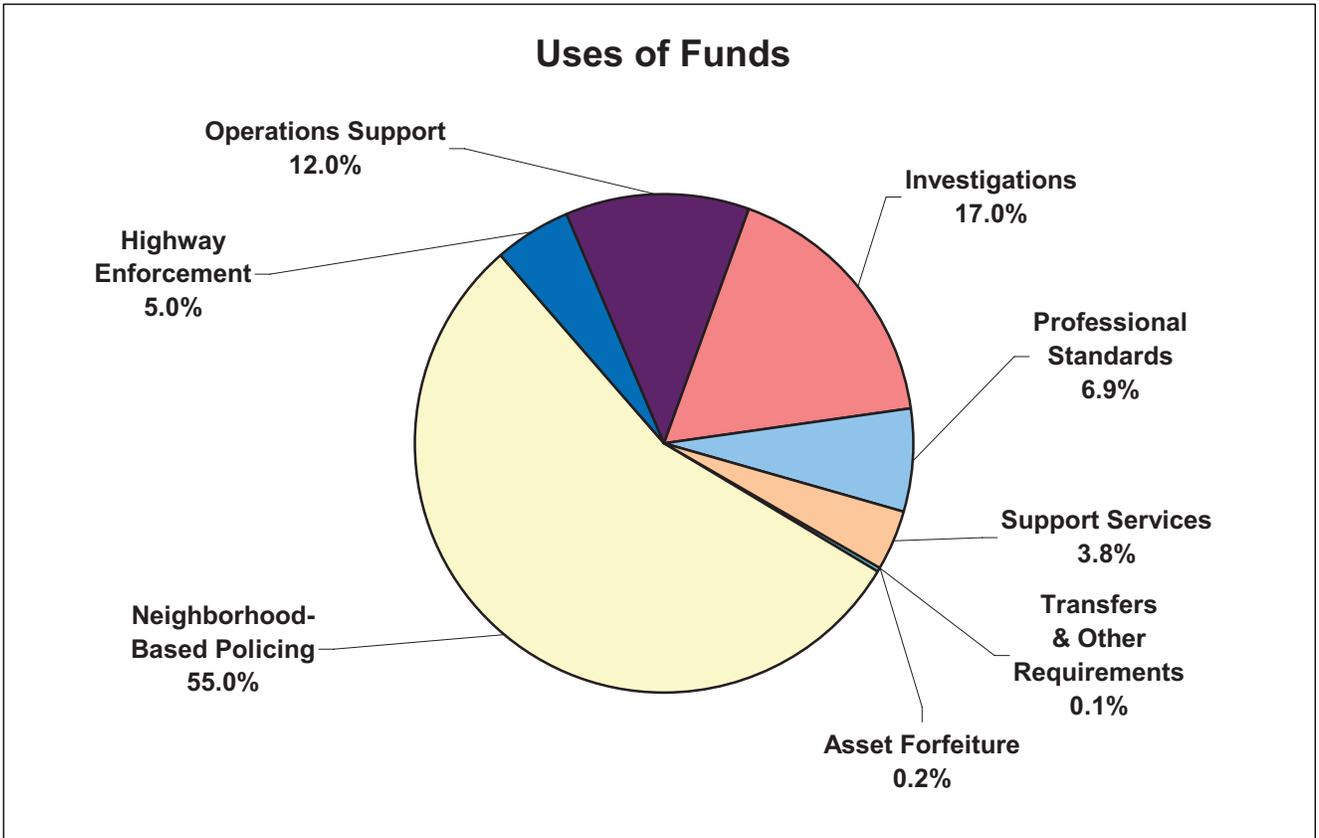
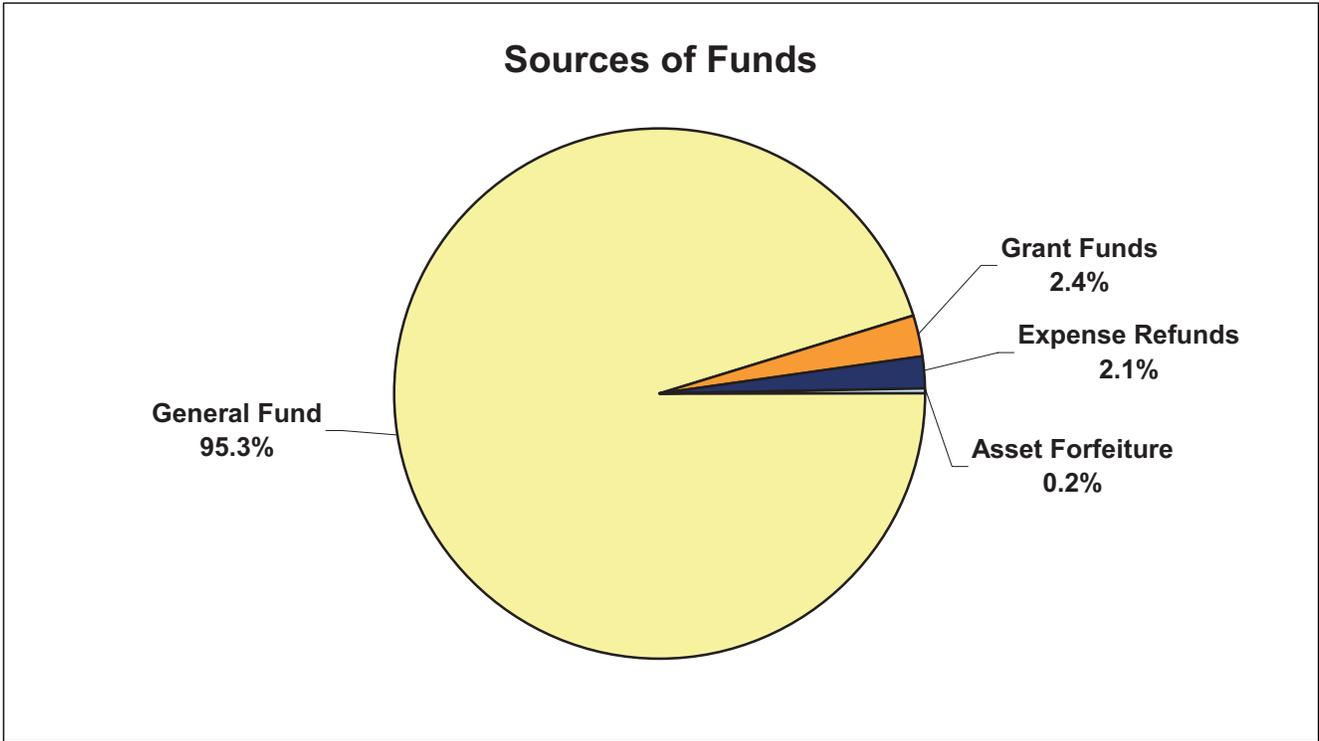
- Reduce violent crime rate with the goal of Austin ranking among the top three safest major cities in the United States with regard to violent crime.
- Reduce property crime rate with the goal of Austin ranking among the top twelve safest major cities in the United States with regard to property crime.
- Improve traffic safety
  - Reduce fatal collisions
  - Reduce serious injury collisions
  - Reduce auto/pedestrian collisions
  - Reduce average accident clearance time on IH-35
  - Reduce DWI-related fatalities
- Improve Austin's resident's perception of safety in their neighborhoods and their satisfaction with Police professionalism.
  - Reduce the average response time to Priority 1 calls
  - Increase the percentage of residents who feel safe walking alone in their neighborhoods during the day and at night
  - Increase the percentage of residents who feel safe walking alone downtown during the day and at night
  - Expand the number of neighborhood crime watch groups beyond the current number of established groups
  - Increase customer satisfaction relating to police contacts
  - Implement new projects in partnership with faith-based organizations
  - Develop ongoing sensitivity training in addition to current offerings
  - Reduce the number of 311 calls that are put on hold and sent to voice mail
  - Complete Department-wide "Prospective in Profiling" diversity training
  - Reduce the number of dispatched calls taken by police officers in order to increase un-obligated time spent on problem-solving.

## **Key Indicators**

The Police Department will use the following key indicators to monitor progress toward achieving its business plan results:

- Violent crime rate
- Property crime rate
- Index Crime ranking of cities over 500,000 population
- Diversity of cadets entering the academy
- Percent of authorized positions filled
- Average response time to Priority 1 calls
- Percent of residents who feel safe in their neighborhoods at night
- Percent of residents who feel safe in their neighborhoods during the day
- Percent reduction in serious injury producing accidents per 100,000 population
- Percent reduction in traffic fatalities per 100,000 population
- Percent reduction in pedestrian/bicycle collisions per 100,000 population
- Customer satisfaction relating to police contacts

# Police 2006-07 Total Budget \$206.7 million



## Police 2006-07 Total Budget \$206.7 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$2,359,116	\$2,308,397	\$2,644,048	\$2,301,715	\$2,301,715
<b>Requirements</b>	\$172,093,945	\$183,341,743	\$183,341,743	\$196,557,274	\$197,012,855
<b>Full-time Equivalents</b>					
<b>Sworn</b>	1,434.00	1,435.00	1,435.00	1,442.00	1,442.00
<b>Civilian</b>	576.50	579.50	579.50	595.25	604.75
<b>Grant Funds (1)</b>	\$4,900,392	\$5,549,932	\$6,042,703	\$4,743,722	\$4,858,722
<b>Full-time Equivalents</b>	36.50	42.50	38.50	25.00	25.00
<b>Asset Forfeiture Funds</b>	\$2,292,481	\$1,200,000	\$773,000	\$490,000	\$490,000
<b>Expense Refunds</b>	\$8,097,830	\$4,273,254	\$3,658,791	\$4,273,254	\$4,361,954

(1) Represents spending plan. Grants are appropriated on a multi-year basis

## Budget Highlights

### FY 2006 Successes and Accomplishments

During FY 2006, the department began implementation of the “Enhanced Traffic Clearing Program”. The goal of the program is to rapidly clear roadways and thus help reduce fatal and serious injury collisions and traffic congestion as well as improve the quality of life in the Austin area. APD Communications policy has been revised to broadcast all collisions on major roadways and staff are working to strengthen Zone Rush Hour Program.

In April 2006, the department allocated additional personnel to the APD Immigrant Protection team to continue outreach to Austin immigrant citizens. The Victim Services is implementing a program that will target various underserved populations in the Austin area, providing the members with information regarding APD programs and the education regarding reporting of crimes and the role of law enforcement.

In June 2006, APD seized a sizeable amount of cash and equipment in a joint effort with the Travis County Sheriff’s Office and the County Attorney’s Office after executing 23 search warrants at game rooms and convenience stores in the Austin area to remove illegal gambling machines. The operation was in response to complaints from individuals that had been robbed at and around these locations.

The Approved Budget includes the personnel, tools, and equipment to provide public safety services and to continue to achieve the goals and objectives of the department.

### Maintains Commitment to Public Safety

**2.0 Officers Per 1,000 Residents:** The City of Austin has a police service-staffing ratio of 2.0 officers per 1,000 residents. The FY 2007 Approved Budget includes \$187,783 to add 6 officer positions and related equipment to maintain this staffing ratio. Cadet classes will be held to fill these new positions as well as any vacancies expected to occur through attrition during the fiscal year. These sworn positions will be deployed to the Neighborhood Policing Program to provide adequate staffing for population growth. The officers will be added to Area Commands in the patrol function with the goal of achieving a decrease in response time and an increase in community specific problem solving efforts.

**Overtime:** Overtime costs for the Police Department are significant, due to several factors - increased homeland security demands after September 11<sup>th</sup>; implementation of a constant staffing level goal of 80 percent for all patrol shifts, beginning in 2001; intensive training requirements to ensure officers have the tools they need to better serve our community; and special and major events, such as Halloween, Mardi Gras, New Year’s Eve and the Texas Relays. Overtime of \$7.1 million is included in fiscal year 2007 budget, to more accurately reflect the department’s actual overtime costs. The department will also realize a reduction in overtime hours by consistently applying the department constant staffing policy.

## **Police 2006-07 Total Budget \$206.7 million**

---

**Sworn Staffing:** Assuring that police officer positions remain filled is as important as the number of officer positions authorized. The Approved Budget includes \$1,497,740 to provide full year funding for salaries and equipment for new officers commissioned in FY 2006. In addition, the department will be adding an Assistant Chief position to more effectively manage law enforcement activities of the City of Austin's nine area commands. This will bring the total Assistant Chief positions to five, the same level the Department had in FY 2005.

**Civilian Staffing:** The budget includes funding for eight non-sworn positions that are essential to provide services to forecasted annexation areas and population growth citizens. The positions are funding conversions from the 2003 Local Law Enforcement Block Grant and the 2002 Homeland Defense Special Volunteers grant. These grants funded Police Dispatchers, a Project Coordinator and Administrative Assistants that are currently working in critical positions in APD operations.

In addition, a 911-Call Taker is being added to the departmental budget to continue the maintenance of APD communications. Call volume is estimated to be up 8.5% in FY 2006 over FY 2005.

The Approved Budget includes funding for part-time temporary employees in the amount of \$158,000 for the Traffic Incident Management Program. This program will consist of rapidly clearing roadways to help reduce fatal and serious injury collisions and traffic congestion. The employees' primary duties include but are not limited to monitoring roadway cameras in order to detect traffic incidents, reporting traffic incidents to Patrol Units and coordinating with other agencies regarding hazardous traffic situations.

### **Pay/Benefit Improvements**

**Sworn:** In FY 2007, the meet and confer contract includes a 2.0% public safety premium wage increase for sworn personnel. An additional 3.5% Pay for Performance increase is also included in the Approved Budget. Total funding of \$7,573,368 is included in the Approved Budget to provide full-year funding for the salary increases and incentive provisions provided in the FY 2004 Meet and Confer agreement. The Approved Budget includes \$748,426 for step and longevity increases for existing officers.

**Non-Sworn:** Pay for Performance increases of \$740,684 is included for non-civil service employees.

### **Items Approved by Council at Budget Adoption**

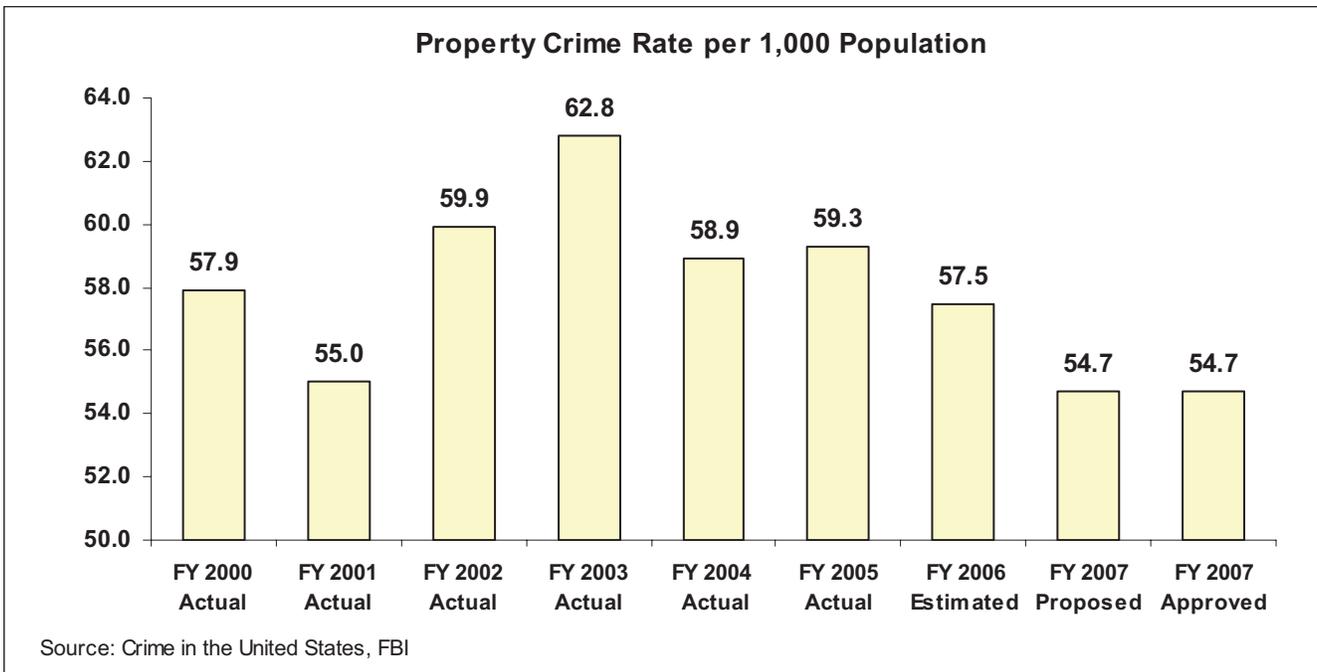
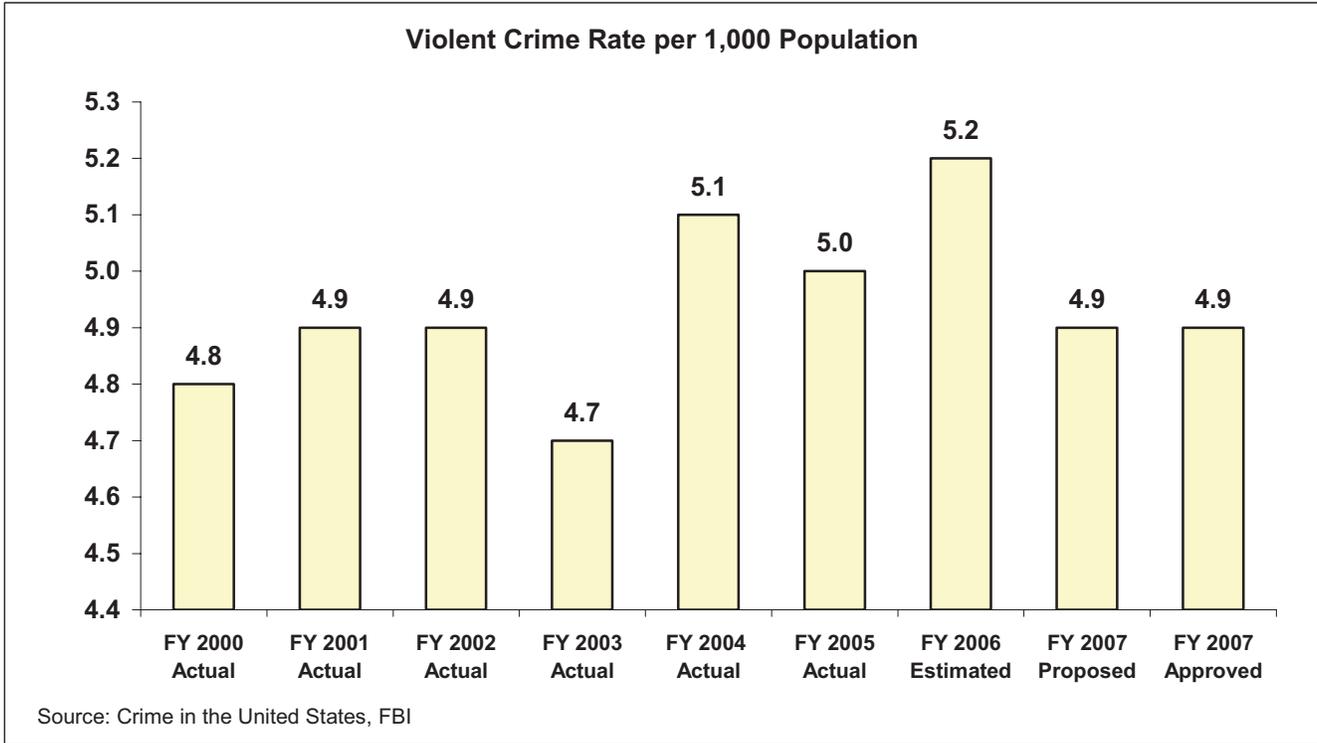
The City Council approved the Budget of the Austin Police Department by appropriating \$479,200 and adding 9.5 civilian FTEs to support crime detection and juvenile services. In addition, Council added \$88,700 and 1 forensic chemist position to be fully reimbursed by Travis County to address all County cases on a priority bases. The Approved budget also includes a transfer of \$90,860 and a project outreach position from the Austin Police Department to the Health and Human Services Department. Pay for Performance increased by an additional \$14,619 due to an amendment from the dais in the Approved Budget. The Approved Budget includes \$52,355 for a bilingual stipend program for employees utilizing Spanish and American Sign Language.

### **Capital Improvements Project**

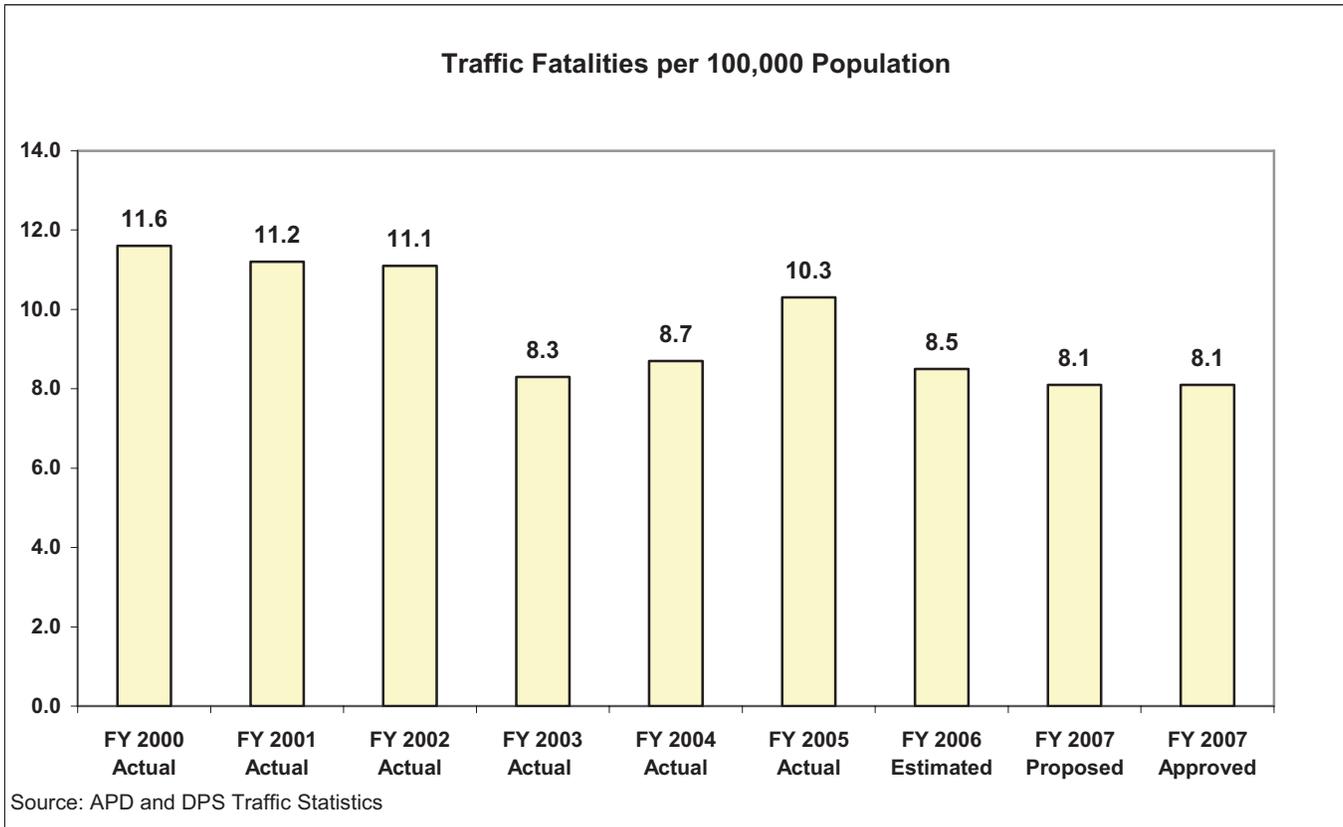
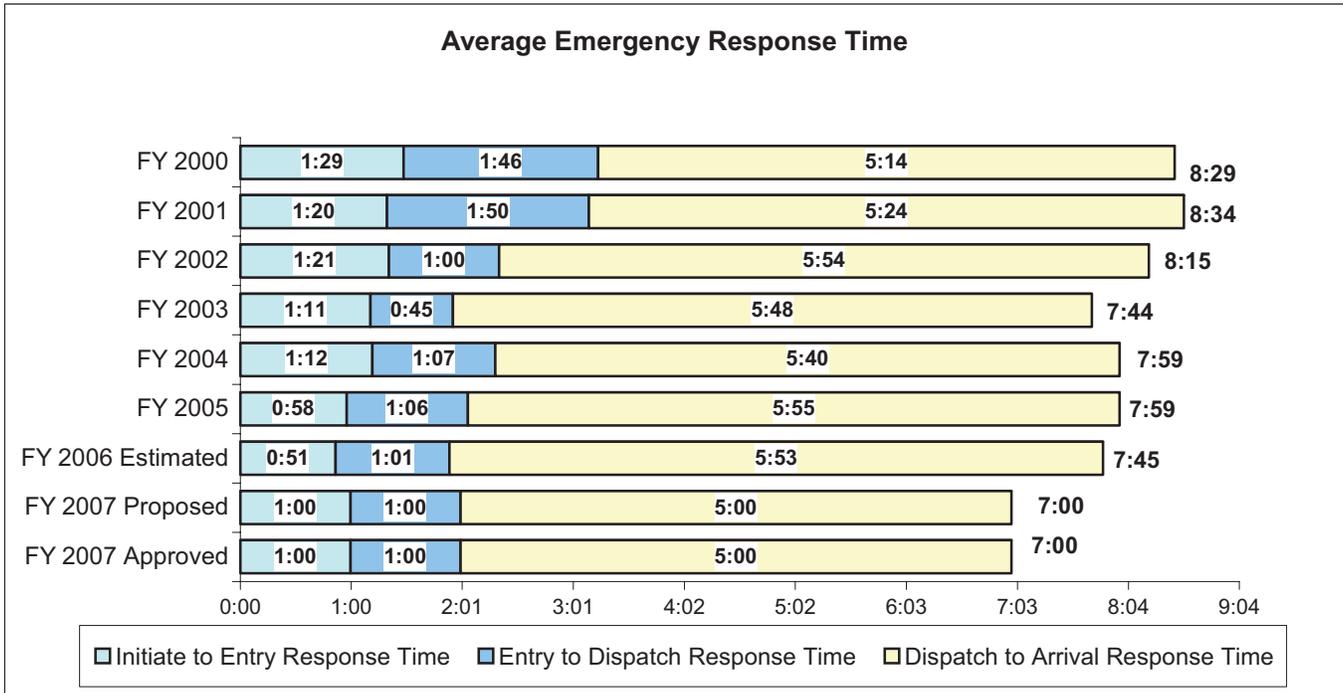
- The FY 2007 Approved Capital Budget does not include any new appropriations for the Police Department.

# Police 2006-07 Total Budget \$206.7 million

## Selected Key Indicators



# Police 2006-07 Total Budget \$206.7 million



# Police Department - 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease of \$22,142 for miscellaneous revenue partially off-set by an increase of \$9,000 in revenue to be received from wrecker fees.	(\$13,142)	
2. The Approved Budget includes an increase for fines, forfeitures and penalty fees in the amount of \$22,900.	\$22,900	
3. The Approved Budget includes an increase of \$79,350 for revenue from an increase in alarm permits included in the FY 2007 Revenue Initiative. This increase in fees is partially off-set by a decrease of \$156,690 due to a decrease in permits and an increase of residential and commercial customers in compliance of having less false alarms.	(\$77,340)	
4. The Approved Budget includes an increase of \$60,900 for revenue received from the sale of reports and publications.	\$60,900	
<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. City-wide</b>		
The Approved Budget includes \$740,684 for salary increases associated with Pay for Performance in FY 2007. An additional \$620,156 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$4,946 increase for the Awards and Recognition program.	\$1,365,786	
The Approved Budget includes \$355,057 for the annualized cost of market study adjustments implemented in FY 2006.	\$355,057	
<b>2. Pay and Benefit Changes</b>		
The Approved Budget includes step and longevity increases related to service tenure for existing officers in the amount of \$748,426.	\$748,426	
The Approved Budget includes an additional \$81,301 to provide full year funding for the FTE positions approved in the FY 2006 budget.	\$81,301	
<b>3. Maintain ratio of 2.0 Officers per 1,000 Residents</b>		
Funding is included to meet the staffing ratio of 2.0 officers per 1,000 residents. Population projections indicate that in FY 2007, the department should increase its effective sworn strength by a total of 6 positions to maintain this goal. Cost of these positions is \$187,783.	\$187,783	6.00

## Police Department - 2006-07

	Dollars	FTEs
<b>4. <u>Meet and Confer</u></b>		
The Approved Budget includes full year funding for the fourth year of the FY 2004 Meet and Confer contract incentive allowance and retirement benefits in the amount of \$1,051,066. The Approved Budget also includes \$4,150,556 general wage increase for civil service employees and \$2,371,746 for the 2% Public Safety Premium.	\$7,573,368	
<b>5. <u>Neighborhood-based Policing</u></b>		
The Approved Budget increases overtime by \$2,144,389 partially offset by a decrease of \$1,144,389 in various contractual and commodities department-wide. The Approved Budget also includes \$389,313 in vehicle maintenance increases and an increase of \$10,724 in the Universal Hiring grant reimbursement.	\$1,378,589	
The Approved Budget includes \$69,637 for one project coordinator and \$44,320 for one administrative assistant position due to expiring grant funding being converted to General Fund.	\$113,957	2.00
Included in the Approved Budget is \$36,217 increase for office rental expenses.	\$36,217	
<b>6. <u>Highway Enforcement</u></b>		
The Approved Budget includes funding for temporary personnel to implement a Traffic Incident Management Program \$158,000, \$67,544 in vehicle maintenance increases and a \$9,211 increase for G.O. debt service.	\$234,755	
<b>7. <u>Operations Support</u></b>		
The Approved Budget includes \$240,229 for expiring grant funding for five Police Dispatchers. These FTE positions are being converted to General Fund. Also included is a 911 Call Taker position for \$44,639 due to an estimated increase in call volume.	\$284,868	6.00
The Approved Budget includes an additional \$156,212 for the Travis County Interlocal for the Detention Center.	\$156,212	
The Approved Budget includes \$85,186 for converting 10 temporary positions to part-time permanent status reflecting an increase of 6.75 FTEs.	\$85,186	6.75
<b>8. <u>Investigations</u></b>		
The Approved Budget also includes \$135,088 in vehicle maintenance increases.	\$135,088	
<b>9. <u>Support Services</u></b>		
The Approved Budget includes an Assistant Police Chief position for \$164,894. One Administrative Assistant position is being transferred from expiring grant funds to the General Fund in the amount of \$44,320. Also included is \$69,724 for additional travel and training funds for professional development.	\$278,938	2.00
The Approved Budget includes \$200,000 increase for energy utility costs.	\$200,000	

## Police Department - 2006-07

---

	Dollars	FTEs
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$14,619 has been included for salary increases associated with Pay for Performance.	\$14,619	
An additional \$52,355 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$52,355	
The Approved Budget includes \$18,267 and two 0.25 FTEs for the conversion of 2 part-time Administrative Senior positions to full-time status.	\$18,267	0.50
The Approved Budget includes \$460,933 and 9 FTES for 2 Crime Scene Specialist positions, 2 Property Crime Technicians, 2 APFIS Technicians, 1 Latent Print Examiner, 1 Crime Scene Supervisor and 1 Forensics Quality Assurance Manager.	\$460,933	9.00
The Approved Budget includes a decrease in the amount of \$90,860 and 1 FTE for a transfer of a Project Outreach Manager position from the Police Department to the Health Department.	(\$90,860)	(1.00)
The Approved Budget includes \$88,700 and 1 FTE for a Forensic Scientist position to be fully reimbursed for the same amount by Travis County to address all County cases.	\$0	1.00

# Police – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>HIGHWAY ENFORCEMENT</b>										
Air Support	\$1,539,878	8.00	\$2,116,342	8.00	\$1,915,151	8.00	\$2,212,571	8.00	\$2,214,233	8.00
Traffic Enforcement	\$5,711,627	59.00	\$6,450,639	67.00	\$6,469,778	69.00	\$7,183,088	69.00	\$7,204,049	69.00
<b>Subtotal</b>	<b>\$7,251,505</b>	<b>67.00</b>	<b>\$8,566,981</b>	<b>75.00</b>	<b>\$8,384,929</b>	<b>77.00</b>	<b>\$9,395,659</b>	<b>77.00</b>	<b>\$9,418,282</b>	<b>77.00</b>
<b>INVESTIGATIONS</b>										
Centralized Investigations	\$11,244,239	107.75	\$11,776,106	114.75	\$11,553,444	114.75	\$12,531,593	114.75	\$12,552,447	115.00
Homeland Defense	\$852,108	40.00	\$1,175,281	31.00	\$503,781	31.00	\$1,135,135	31.00	\$1,135,135	31.00
Organized Crime	\$9,070,183	109.00	\$8,965,787	72.33	\$8,542,335	72.33	\$9,574,824	72.33	\$9,576,523	72.33
Special Operations	\$3,970,189	54.00	\$4,073,167	37.00	\$4,060,589	37.00	\$4,286,395	37.00	\$4,288,572	37.00
Strategic Command	\$3,703,181	0.00	\$3,946,113	46.00	\$3,873,697	46.00	\$4,226,776	46.00	\$4,270,236	46.00
<b>Subtotal</b>	<b>\$28,839,900</b>	<b>310.75</b>	<b>\$29,936,454</b>	<b>301.08</b>	<b>\$28,533,846</b>	<b>301.08</b>	<b>\$31,754,723</b>	<b>301.08</b>	<b>\$31,822,913</b>	<b>301.33</b>
<b>NEIGHBORHOOD-BASED POLICING</b>										
Community Partnerships	\$6,340,316	82.50	\$7,096,561	77.25	\$6,987,674	77.25	\$7,577,822	80.25	\$7,628,228	80.25
East Side Story	\$830,059	6.00	\$728,272	7.00	\$813,521	7.00	\$767,915	7.00	\$692,557	6.00
Neighborhood-based Policing Support	\$24,831,323	260.50	\$25,633,254	253.50	\$25,568,214	253.50	\$27,363,394	253.50	\$27,384,667	253.50
Patrol	\$64,758,556	724.00	\$68,732,356	738.67	\$66,948,717	738.67	\$74,083,390	744.67	\$74,102,877	744.67
<b>Subtotal</b>	<b>\$96,760,254</b>	<b>1073.00</b>	<b>\$102,190,443</b>	<b>1076.42</b>	<b>\$100,318,126</b>	<b>1076.42</b>	<b>\$109,792,520</b>	<b>1085.42</b>	<b>\$109,808,329</b>	<b>1084.42</b>
<b>OPERATIONS SUPPORT</b>										
Communications (9-1-1/ Dispatch Operations)	\$9,260,549	170.00	\$9,274,750	165.00	\$9,819,347	165.00	\$9,674,535	176.75	\$10,057,853	176.75
Forensics Science Services	\$8,081,937	61.00	\$9,142,941	66.00	\$9,529,814	66.00	\$9,479,989	66.00	\$10,120,174	76.00
Planning and Analysis	\$2,086,120	44.00	\$2,176,413	43.00	\$2,135,586	43.00	\$2,108,989	43.00	\$2,193,399	43.00
Victim Services	\$1,306,684	20.00	\$1,537,899	21.00	\$1,298,626	21.00	\$1,530,661	21.00	\$1,603,393	21.00
<b>Subtotal</b>	<b>\$20,735,290</b>	<b>295.00</b>	<b>\$22,132,003</b>	<b>295.00</b>	<b>\$22,783,373</b>	<b>295.00</b>	<b>\$22,794,174</b>	<b>306.75</b>	<b>\$23,974,819</b>	<b>316.75</b>
<b>PROFESSIONAL STANDARDS</b>										
Accreditation/Inspections	\$679,451	6.00	\$1,130,785	10.00	\$839,268	9.00	\$1,008,762	9.00	\$1,019,934	9.00
Internal Affairs	\$2,679,309	23.00	\$2,731,808	23.00	\$2,808,968	22.00	\$2,753,617	22.00	\$2,754,452	22.00

# Police – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Recruiting	\$1,269,186	11.00	\$1,585,863	12.00	\$1,579,740	12.00	\$1,567,867	12.00	\$1,568,823	12.00
Training	\$5,557,806	155.75	\$7,691,683	158.00	\$9,739,808	158.00	\$8,636,427	158.00	\$8,795,603	158.25
<b>Subtotal</b>	<b>\$10,185,752</b>	<b>195.75</b>	<b>\$13,140,139</b>	<b>203.00</b>	<b>\$14,967,784</b>	<b>201.00</b>	<b>\$13,966,673</b>	<b>201.00</b>	<b>\$14,138,812</b>	<b>201.25</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$2,521,304	14.00	\$1,863,454	15.00	\$2,339,197	15.00	\$2,226,048	17.00	\$2,253,129	17.00
Facility Expenses	\$1,639,651	14.00	\$1,063,451	9.00	\$1,448,966	9.00	\$1,356,590	9.00	\$1,373,892	9.00
Financial Monitoring / Budgeting	\$447,464	8.80	\$414,852	4.00	\$507,087	4.00	\$258,904	4.00	\$274,809	4.00
Information Technology Support	\$908,238	0.00	\$1,000,898	0.00	\$908,863	0.00	\$724,182	0.00	\$724,182	0.00
Personnel / Training	\$882,156	12.00	\$879,144	12.00	\$959,827	12.00	\$874,221	12.00	\$901,802	12.00
Public Information	\$245,919	3.00	\$278,107	3.00	\$262,652	3.00	\$276,041	3.00	\$288,275	3.00
Purchasing / M/WBE	\$816,371	8.20	\$967,835	10.00	\$988,464	10.00	\$961,781	10.00	\$985,203	10.00
Vehicle / Equipment Maintenance	\$823,800	9.00	\$854,453	11.00	\$885,100	11.00	\$891,776	11.00	\$919,942	11.00
<b>Subtotal</b>	<b>\$8,284,901</b>	<b>69.00</b>	<b>\$7,322,194</b>	<b>64.00</b>	<b>\$8,300,156</b>	<b>64.00</b>	<b>\$7,569,543</b>	<b>66.00</b>	<b>\$7,721,234</b>	<b>66.00</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$36,242	0.00	\$53,529	0.00	\$53,529	0.00	\$1,283,982	0.00	\$128,199	0.00
<b>Subtotal</b>	<b>\$36,242</b>	<b>0.00</b>	<b>\$53,529</b>	<b>0.00</b>	<b>\$53,529</b>	<b>0.00</b>	<b>\$1,283,982</b>	<b>0.00</b>	<b>\$128,199</b>	<b>0.00</b>
<b>Total</b>	<b>\$172,093,845</b>	<b>2010.50</b>	<b>\$183,341,743</b>	<b>2014.50</b>	<b>\$183,341,743</b>	<b>2014.50</b>	<b>\$196,557,274</b>	<b>2037.25</b>	<b>\$197,012,588</b>	<b>2046.75</b>

# Police – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>HIGHWAY ENFORCEMENT</b>										
Traffic Enforcement	\$152,419	0.00	\$436,455	0.00	\$0	0.00	\$436,455	0.00	\$436,455	0.00
<b>Subtotal</b>	\$152,419	0.00	\$436,455	0.00	\$0	0.00	\$436,455	0.00	\$436,455	0.00
<b>INVESTIGATIONS</b>										
Centralized Investigations	\$210,075	0.00	\$206,919	0.00	\$85,605	0.00	\$206,919	0.00	\$206,919	0.00
Homeland Defense	\$2,278,174	0.00	\$2,230,175	0.00	\$2,252,870	0.00	\$2,230,175	0.00	\$2,230,175	0.00
Organized Crime	\$229,539	0.00	\$4,000	0.00	\$82,855	0.00	\$4,000	0.00	\$4,000	0.00
Special Operations	\$79,606	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$2,797,394	0.00	\$2,441,094	0.00	\$2,421,330	0.00	\$2,441,094	0.00	\$2,441,094	0.00
<b>NEIGHBORHOOD-BASED POLICING</b>										
Community Partnerships	\$1,228	0.00	\$0	0.00	\$6,710	0.00	\$0	0.00	\$0	0.00
East Side Story	\$106,837	0.00	\$31,000	0.00	\$31,000	0.00	\$31,000	0.00	\$31,000	0.00
Neighborhood-based Policing Support	\$1,337,734	0.00	\$1,028,105	0.00	\$855,818	0.00	\$1,028,105	0.00	\$1,028,105	0.00
Patrol	\$386,097	0.00	\$255,000	0.00	\$276,321	0.00	\$255,000	0.00	\$255,000	0.00
<b>Subtotal</b>	\$1,831,895	0.00	\$1,314,105	0.00	\$1,169,849	0.00	\$1,314,105	0.00	\$1,314,105	0.00
<b>OPERATIONS SUPPORT</b>										
Communications (9-1-1/ Dispatch Operations)	\$553,477	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Forensics Science Services	\$294	0.00	\$43,000	0.00	\$1,042	0.00	\$43,000	0.00	\$131,700	0.00
Planning and Analysis	\$143	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Victim Services	\$3,485	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$557,399	0.00	\$43,000	0.00	\$1,042	0.00	\$43,000	0.00	\$131,700	0.00
<b>PROFESSIONAL STANDARDS</b>										
Accreditation/Inspections	\$78,500	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Recruiting	\$154	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$78,654	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00

## Police – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>SUPPORT SERVICES</b>										
Administration and Management	\$2,559,360	0.00	\$0	0.00	\$3,552	0.00	\$0	0.00	\$0	0.00
Facility Expenses	\$380	0.00	\$0	0.00	\$420	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$69,057	0.00	\$0	0.00	\$2,186	0.00	\$0	0.00	\$0	0.00
Information Technology Support	\$22,213	0.00	\$0	0.00	\$12,942	0.00	\$0	0.00	\$0	0.00
Purchasing / M/WBE	\$29,057	0.00	\$38,600	0.00	\$47,470	0.00	\$38,600	0.00	\$38,600	0.00
<b>Subtotal</b>	<b>\$2,680,068</b>	<b>0.00</b>	<b>\$38,600</b>	<b>0.00</b>	<b>\$66,570</b>	<b>0.00</b>	<b>\$38,600</b>	<b>0.00</b>	<b>\$38,600</b>	<b>0.00</b>
<b>Total</b>	<b>\$8,097,830</b>	<b>0.00</b>	<b>\$4,273,254</b>	<b>0.00</b>	<b>\$3,658,791</b>	<b>0.00</b>	<b>\$4,273,254</b>	<b>0.00</b>	<b>\$4,361,954</b>	<b>0.00</b>

# Police – 2006-07

## Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>HIGHWAY ENFORCEMENT</b>										
Traffic Enforcement	\$498,864	0.00	\$547,500	0.00	\$483,571	0.00	\$424,000	0.00	\$424,000	0.00
<b>Subtotal</b>	\$498,864	0.00	\$547,500	0.00	\$483,571	0.00	\$424,000	0.00	\$424,000	0.00
<b>INVESTIGATIONS</b>										
Centralized Investigations	\$1,282,891	6.00	\$821,545	6.00	\$1,513,566	5.00	\$1,017,000	5.00	\$1,117,000	5.00
Homeland Defense	\$48,641	0.00	\$225,000	0.00	\$225,000	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$1,331,532	6.00	\$1,046,545	6.00	\$1,738,566	5.00	\$1,017,000	5.00	\$1,117,000	5.00
<b>NEIGHBORHOOD-BASED POLICING</b>										
Community Partnerships	\$1,453,945	9.50	\$1,037,000	15.50	\$751,067	14.50	\$440,000	9.00	\$455,000	9.00
First Response	\$761,766	0.00	\$2,010,887	0.00	\$2,010,887	0.00	\$2,021,611	0.00	\$2,021,611	0.00
<b>Subtotal</b>	\$2,215,711	9.50	\$3,047,887	15.50	\$2,761,954	14.50	\$2,461,611	9.00	\$2,476,611	9.00
<b>OPERATIONS SUPPORT</b>										
Communications (9-1-1/ Dispatch Operations)	\$72,287	8.00	\$50,000	8.00	\$55,471	8.00	\$0	0.00	\$0	0.00
Forensics	\$131,490	1.00	\$124,000	1.00	\$294,110	1.00	\$346,000	1.00	\$346,000	1.00
Victim Services	\$552,478	12.00	\$507,000	12.00	\$598,771	10.00	\$388,111	10.00	\$388,111	10.00
<b>Subtotal</b>	\$756,255	21.00	\$681,000	21.00	\$948,352	19.00	\$734,111	11.00	\$734,111	11.00
<b>PROFESSIONAL STANDARDS</b>										
Training	\$98,030	0.00	\$227,000	0.00	\$110,260	0.00	\$107,000	0.00	\$107,000	0.00
<b>Subtotal</b>	\$98,030	0.00	\$227,000	0.00	\$110,260	0.00	\$107,000	0.00	\$107,000	0.00
<b>Total</b>	\$4,900,392	36.50	\$5,549,932	42.50	\$6,042,703	38.50	\$4,743,722	25.00	\$4,858,722	25.00

# Police Asset Forfeiture Funds — 2006-07

---

## Purpose and Nature of Funds

Asset forfeiture is a valuable tool used by society to take back the “profits” from the criminals who illegally obtain them. Federal and state legislation provide for the civil forfeiture of property to law enforcement agencies when such property is:

*“Used or intended to be used in the commission of a crime, or proceeds gained from the commission of a crime, or acquired with proceeds gained from crime.”*

The Austin Police Department on its own, or in conjunction with other local, state or federal agencies, seizes property, which it considers to be illegally obtained. A civil court proceeding is then initiated against the property. If the court finds the property is contraband, the court may award the property to the seizing agency or agencies.

Both state and federal law dictate that once awarded, forfeited funds may only be used to increase and not supplant law enforcement resources, nor may the existence of an award be used to offset or decrease total salaries, expenses, or allowances that are appropriated to an agency.

## Factors Affecting Revenue

The process from seizure to award can take anywhere from months to years. The nature of the legal system makes it difficult to determine the outcome, timing, or amount of any pending litigation. Therefore, the Approved Budget amounts are subject to substantial variances.

## Factors Affecting Requirements

The approved expenditures from the Federal Asset Forfeiture Fund for FY 2006-07 total \$355,000. Planned expenditures from the fund include \$75,000 in capital and other equipment purchases; \$45,000 for repair and maintenance of seized vehicles; \$150,000 for employee training and leadership and management skill building, \$35,000 for police equipment and \$50,000 for Contractual agreements and other services.

The approved expenditures from the State Asset Forfeiture Fund for FY 2006-07 total \$135,000. Planned expenditures from the fund include \$100,000 in capital and other equipment purchases and \$35,000 facility repair and furniture.

### Federal Asset Forfeiture Fund Summary

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$600,027	\$374,000	\$294,000	\$269,000	\$269,000
Requirements	\$1,792,960	\$925,000	\$584,000	\$355,000	\$355,000

### State Asset Forfeiture Fund Summary

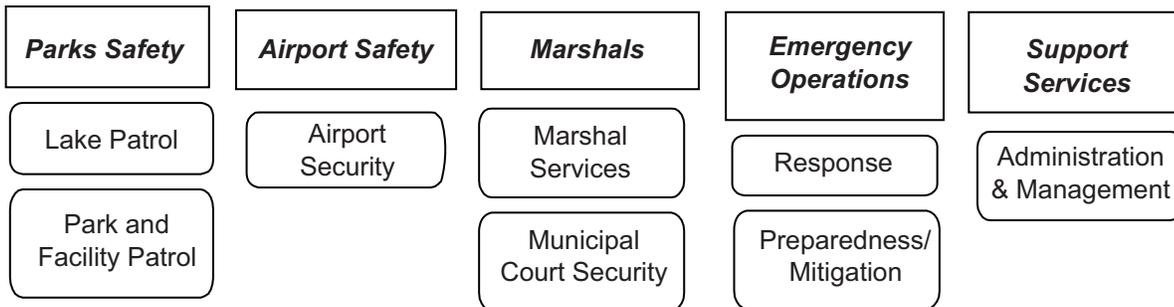
	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$153,316	\$132,500	\$170,000	\$170,000	\$170,000
Requirements	\$499,791	\$275,000	\$189,000	\$135,000	\$135,000

# Public Safety and Emergency Management

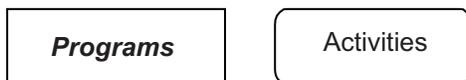
Public Safety and Emergency Management  
Aviation Asset Forfeiture Fund  
PARD Police Asset Forfeiture Fund



# Public Safety and Emergency Management — 2006–07



LEGEND=



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Requirements</b>	\$402,072	\$3,642,990	\$3,642,620	\$5,105,391	\$5,342,618
<b>Full-time Equivalents (FTEs)</b>	117.20	119.20	119.20	123.00	128.00

\* Footnote: In addition to the amount shown above, the FY 2006-07 Approved Budget also includes \$58,134 for critical one-time and \$9,000 for Capital Outlay costs.

# Public Safety and Emergency Management — 2006-07

---

## Mission

The mission of the Public Safety and Emergency Management Department is to provide the highest level of specialized public safety services and emergency coordination for the community.

## Goals

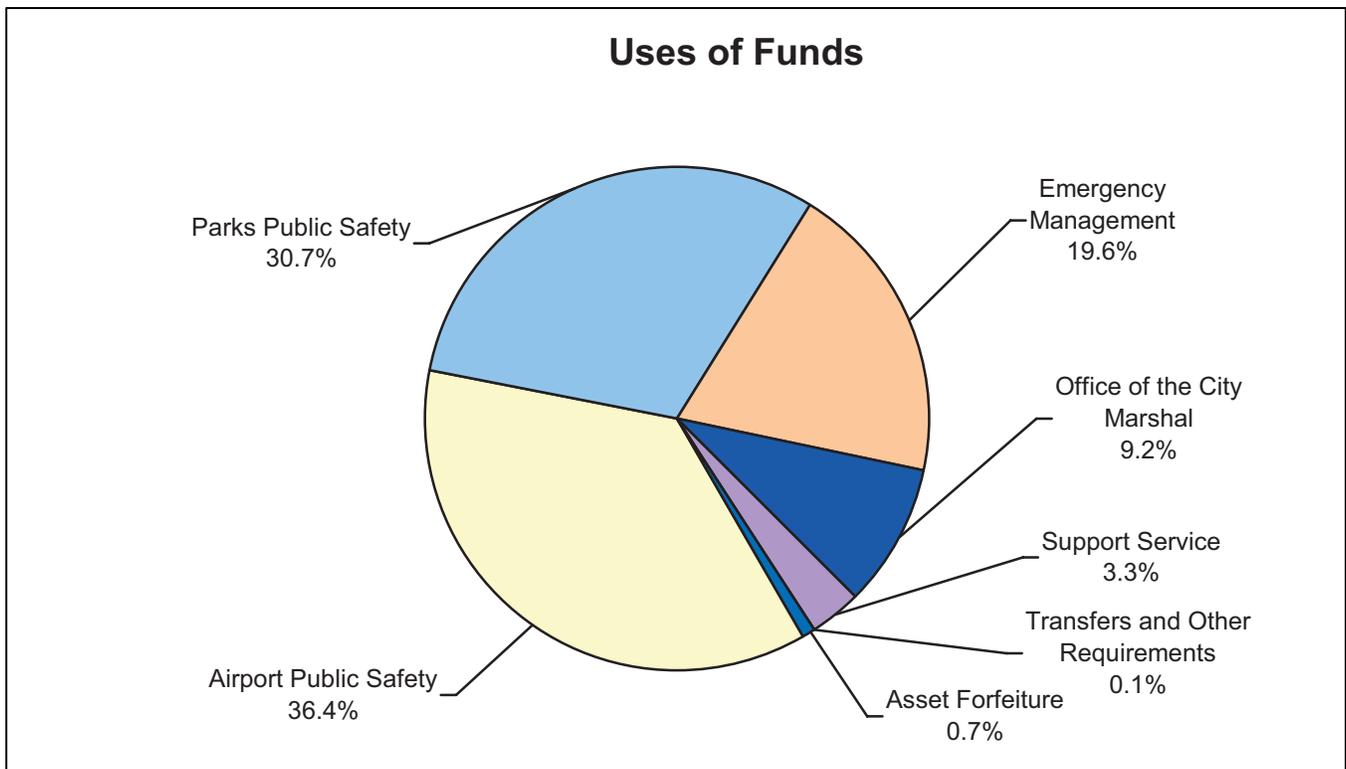
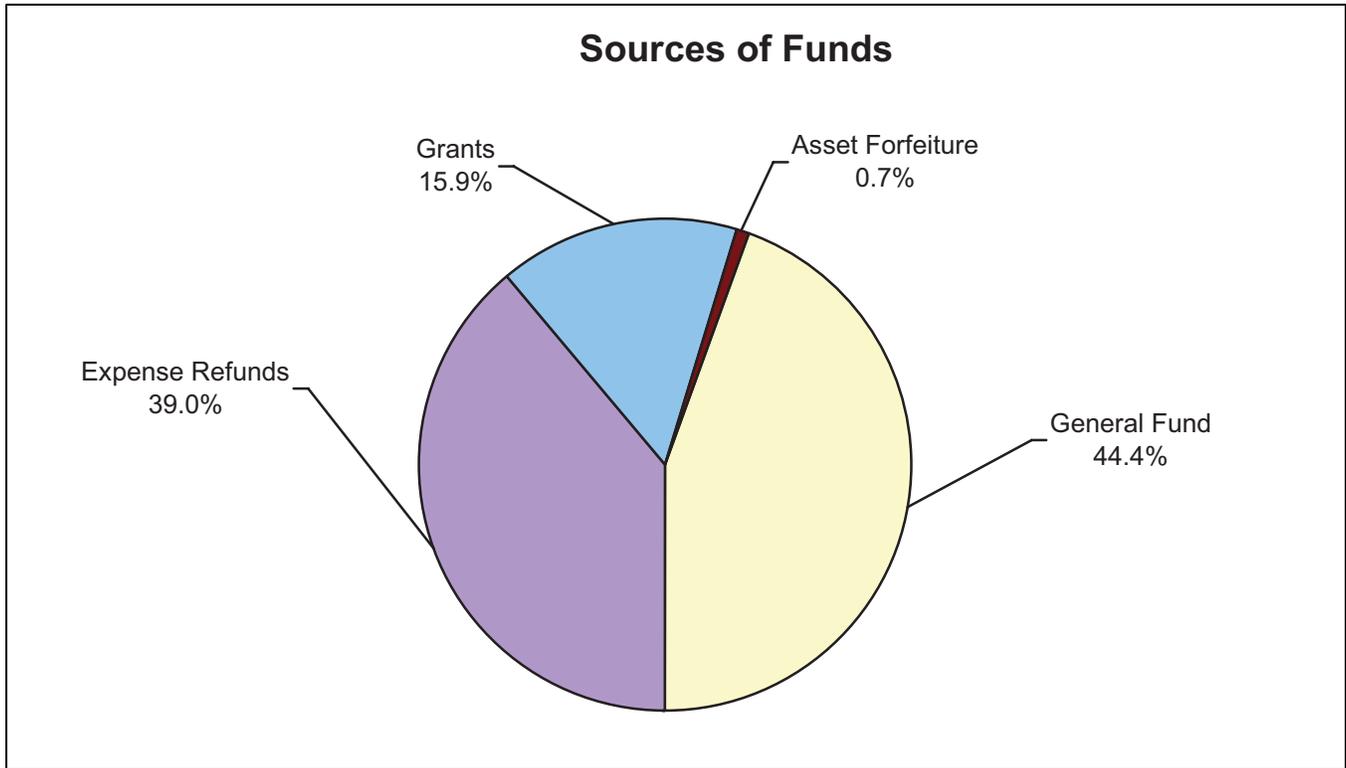
- By 2009 PSEM will be recognized as the most professional public safety department in the United States.
  - By 2009 the department will achieve Commission for Accreditation for Law Enforcement (C.A.L.E.A.) accreditation.
  - By 2007 the department will meet and maintain 100% of National Incident Management System (N.I.M.S.) requirements.
  - No more than 5 sustained customer complaints per 100 officers per year.
- To provide the highest level of specialized public safety and security services to client departments.
  - 100% of priority calls at ABIA will be responded to in less than 5 minutes from time dispatched.
  - All public safety officers will be certified as Medical First Responders by 2008.
  - 85% of citizens will state they feel safe in the City's parks and recreation facilities.
  - The percentage of Class C Misdemeanor warrants cleared by Marshals personnel will increase by 11% annually to 15% annually by 2009.
- The Office of Emergency Management will maintain the percentage of agency representatives who rate OEM planning and coordination services as good or excellent in an annual survey at or above 96%.
- The Office of Emergency Management will maintain the percentage of agency representatives who rate Emergency Operations Center operations as good or excellent in an annual survey at or above 97%.
- Reduce annual officer turnover from 7.5% to 5%.

## Key Indicators

The Public Safety and Emergency Management Department will use the following key indicators to monitor progress toward achieving its business plan results:

- Average sustained customer complaints per 100 Officers
- Percent of priority calls at ABIA responded to in less than 5 minutes from time dispatched
- Percent of citizens stating they feel safe in the City's parks and recreation facilities
- Percent of Class C Misdemeanor warrants cleared by Marshals
- Percent of annual officer turnover

# Public Safety and Emergency Management— Total Budget \$12.0 million



## Public Safety and Emergency Management— Total Budget \$12.0 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>General Fund</b>					
<b>Requirements</b>	\$402,072	\$3,642,620	\$3,968,449	\$5,105,391	\$5,342,618
<b>Full-Time Equivalents (FTEs)</b>	117.20	119.20	119.20	123.00	128.00
<b>Grant Reimbursement</b>	\$0	\$1,202,017	\$1,202,017	\$1,910,000	\$1,910,000
<b>Full-Time Equivalents (FTEs)</b>	2.80	2.80	2.80	0.00	0.00
<b>Expense Refunds</b>	\$296,521	\$4,623,668	\$5,188,405	\$4,688,289	\$4,688,289
<b>Asset Forfeiture Funds</b>	\$31,624	\$86,576	\$85,000	\$86,665	\$86,665

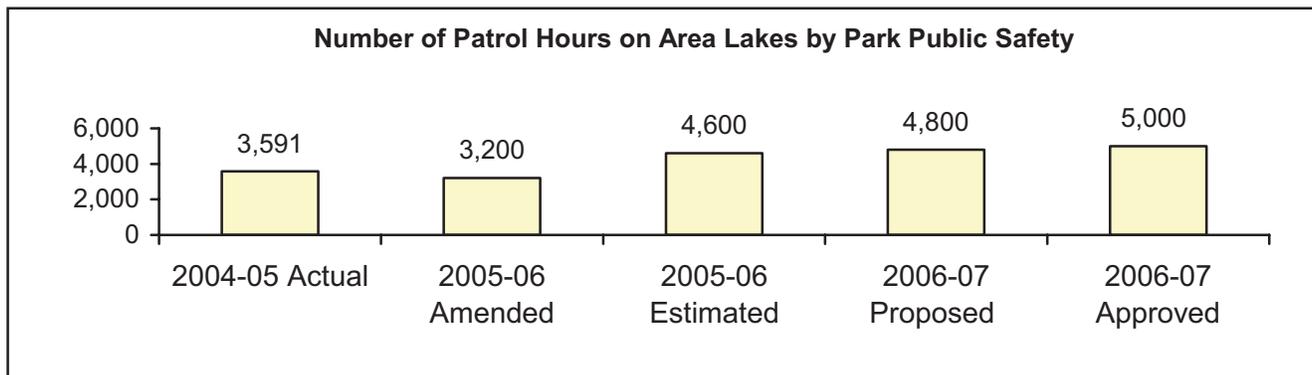
### Budget Highlights

The Approved Budget for the Public Safety and Emergency Management Department includes the personnel and equipment necessary to achieve the goals and objectives of the department.

#### Parks Public Safety

During the last few years, the number of events covered by the Parks Public Safety officers has steadily increased. To cover the additional costs generated by staffing these events, \$183,319 has been added to the Approved Budget for overtime. The Approved Budget includes \$192,275 to fund 5 full-time Park Police Officers which had previously been added to the department. The total cost of the positions is \$260,519, which is being offset by a \$68,244 reduction in the budget for temps. The Approved Budget includes an additional \$89,691 for increased fleet maintenance and fuel costs. In addition, \$178,860 is included for full year funding of a stipend program to provide consistency within the department.

Parks Public Safety Lake Patrol provides safety enforcement and routine security boat patrols of Lake Austin on a daily basis, and on Town Lake, and Lake Walter E. Long on an as-needed basis. The major enforcement emphasis is to encourage voluntary compliance by educating lake users about the laws, rules and regulations that affect them. Parks Public Safety Lake Patrol received an additional \$143,000 and 3.0 FTEs during budget adoption to provide additional resources for lake patrol and enhancing officer safety.



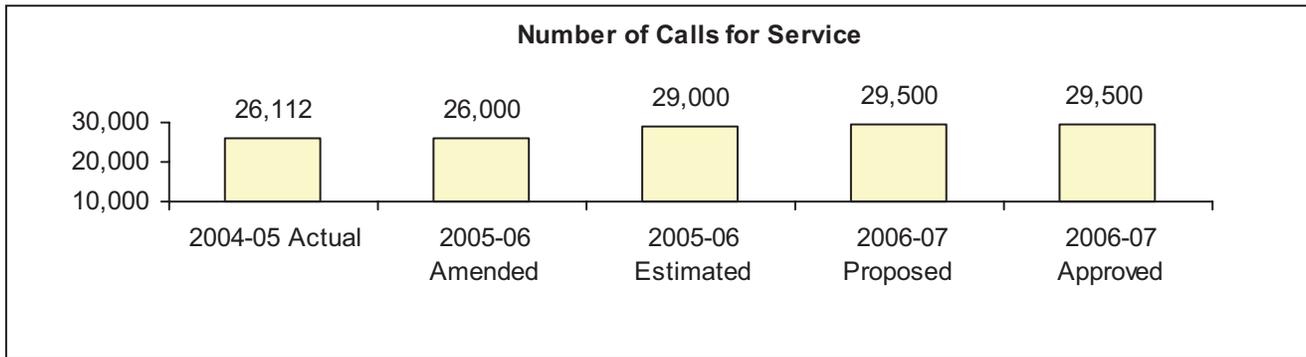
The Park and Facility Patrol activity of Parks Public Safety provides safety enforcement and routine security patrols of all Parks and Recreation Department's land based parks, facilities, and greenbelts with emphasis placed on recreation centers, playgrounds, swimming pools, and targeted problem areas. The major enforcement emphasis is to encourage voluntary compliance by educating park users about the laws, rules, and regulations which affect them.

# Public Safety and Emergency Management— Total Budget \$12.0 million

## Airport Public Safety

The Approved Budget includes \$4,688,289 for the Airport Public Safety program. However, since the Department of Aviation fully reimburses PSEM for all airport-related expenditures, the net cost to the General Fund is zero.

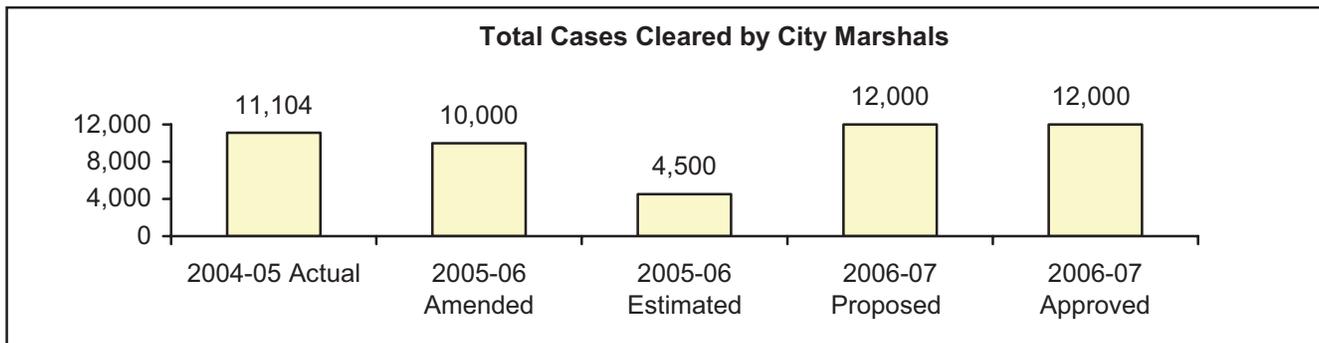
The Airport Public Safety program provides security as set by the Department of Transportation Title 49 CFR Part 1542-Airport Security. In 1972, the federal government began requiring certain airports to assign state-certified law enforcement officers to combat hijackings and other acts of terrorism against civil aviation. Airport Public Safety enforces all laws required at Austin Bergstrom International Airport (ABIA) and is a 24-hour operation that provides immediate response to all airfield emergency incidents or accidents.



## Office of the City Marshals

Marshal Services, an activity within the Office of the City Marshal (OCM), directly impacts public safety by executing warrants under Code of Criminal Procedure 45.014(a) and 45.202 which results in the apprehension of Class C or higher charge offenders. During budget adoption, Marshal Services received an additional \$90,000 and 2.0 FTEs to provide adequate back-up when serving warrants. Deputy City Marshals are responsible for locating and detaining defendants in the absence of voluntary appearance or compliance. They also provide building and courtroom security.

Municipal Court Security, the second activity within OCM, is comprised of Deputy City Marshals which provide direct courthouse and employee security. They also oversee the contracted security guards that provide building security for the Municipal Court, the Downtown Austin Community Court, and 80 substations. Security court fees, payable upon conviction of criminal offenses, were authorized by legislation and established by ordinance in 1997 to fund this activity.

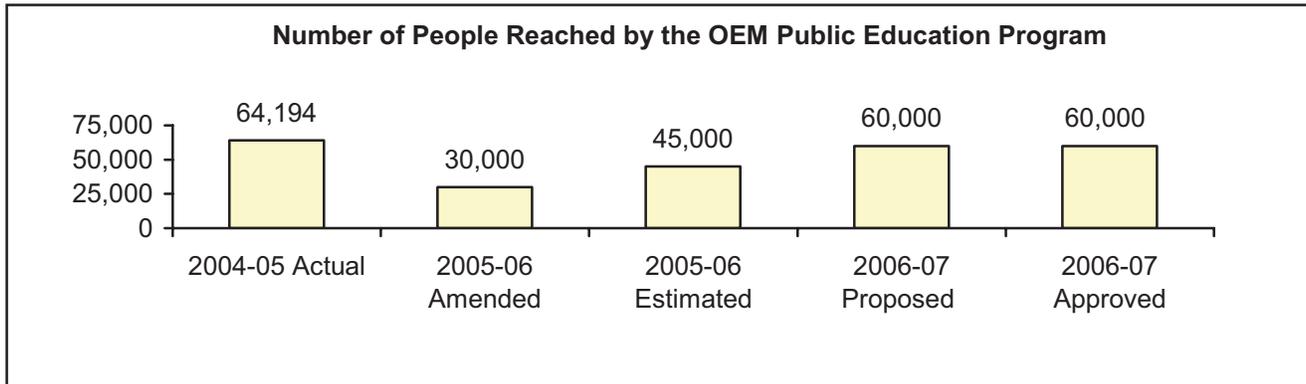


# Public Safety and Emergency Management— Total Budget \$12.0 million

---

## Emergency Management

An Emergency Preparedness Manager and \$72,073 are being added to the Office of Emergency Management's budget for FY 2006-07 to oversee the volunteer program. In addition, a new Director was hired in FY 2005-06 requiring additional funds of \$45,449 to cover the increased salary costs.



Office of Emergency Management (OEM) has managed three volunteer programs for a number of years including Disaster Ready Austin, Community Emergency Response Teams (CERT) and Disaster Mental Health. These programs, which focus on homeland security and community preparedness awareness, have collectively recruited and trained several hundred volunteers and provided funding to support significant public outreach.

## Support Services

In FY 2005-06, the Director and Assistant Director of the department were fully funded by Aviation. Because these positions dedicate time to all areas of the department and not just Aviation, the FY 2007 Approved Budget includes allocation of a portion of their salaries to the General Fund. In addition, several officers who were previously dedicating time only to Aviation are now providing training to all officers in the department to standardize training and operating procedures across the new department. The salaries of these officers are also partially allocated to the General Fund. Total change to the General Fund is \$312,887.

## Capital Improvement Projects

The FY 2006-07 Approved Capital Budget does not include any new appropriations for the Public Safety and Emergency Management Department.

## Employee Benefits

Pay for Performance increased by an additional \$4,227 due to an amendment from the dais in the Approved Budget.

## One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- \$ 9,000 For Capital Equipment
- \$58,134 For Service Incentive Enhancement

# Public Safety and Emergency Management – 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. City-Wide</b>		
The Approved Budget includes \$110,456 for salary increases associated with Pay for Performance in FY 2007.	\$110,456	
An additional \$23,092 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$23,092	
The Approved Budget also includes a \$5,200 increase for the Awards and Recognition program.	\$5,200	
The Approved Budget includes \$259,002 for the annualized cost of market study adjustments implemented in FY 2006.	\$259,002	
<b>2. Parks Public Safety</b>		
A Parks Officer was reclassified to an Administrative Specialist for the Director's Office during FY 2006.	(\$53,050)	(1.00)
The 2007 Approved Budget adds \$183,319 for Park Police overtime.	\$183,319	
The 2007 Approved Budget adds \$192,275 to fully fund 5 full-time Park Police Officers previously added to the department. (The total cost of the positions is \$260,519. This cost is partially offset by a reduction in the budget for temporaries of \$68,244.)	\$192,275	
\$11,500 is being added to the Approved Budget for annual physicals for Park Police Officers.	\$11,500	
The Approved Budget includes \$6,700 to cover the increased cost of a lake patrol lease.	\$6,700	
Fleet maintenance and fuel costs are increasing by \$89,691 in FY 2007.	\$89,691	
The Approved Budget includes \$178,860 for enhancements to the stipend program in an effort to gain equity among officers within the department.	\$178,860	
<b>3. Airport Public Safety</b>		
The Telecommunication Technician is transferring back to Aviation in FY 2007. Since these costs are 100% reimbursed by Aviation, the net change to the budget is zero.	\$0	(1.00)
In FY06, the Director was budgeted 100% in Support Services and the Assistant Director was budgeted in Airport Safety. In FY 2007, both the Director and the Assistant Director are approved to be budgeted at 100% in Support Services.	\$0	(1.00)

# Public Safety and Emergency Management – 2006-07

---

	Dollars	FTEs
<b>4. Marshals</b>		
\$3,000 is being added to the Approved Budget for annual physicals for Marshals.	\$3,000	
Fleet maintenance and fuel costs are increasing by \$5,085 in FY 2007.	\$5,085	
<b>5. Emergency Management</b>		
An Emergency Preparedness Manager is approved to be added at a cost of \$64,832 to oversee the volunteer program. Contractuals and commodities of \$6,900 is also being added to the budget to support this position.	\$71,732	1.00
The Approved Budget includes an additional \$45,449 to cover the increased salary costs associated with the new OEM Director.	\$45,449	
The Approved Budget transfers 3.80 Grant Funded positions to the Public Safety and Emergency Management Department. A grant reimbursement will cover the annualized costs of the FTEs.	\$0	3.80
<b>6. Support Services</b>		
A Parks Officer was reclassified to an Administrative Specialist for the Director's Office during FY 2006.	\$53,050	1.00
An expense refund of \$8,995 from the Court Security Fund has been added to the Approved Budget. This cost will reimburse the General Fund for a prorated shared of the Director's and Assistant Director's personnel expenses.	(\$8,995)	
Reallocation of salaries previously charged to Aviation which spend time on department-wide initiatives.	\$312,887	1.00
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$4,227 has been included for salary increases associated with Pay for Performance.	\$4,227	
The City Council voted to increase appropriations in the amount of \$143,000 and add 3.00 Lake Patrol Officer FTEs to provide additional resources for lake patrol and enhancing officer safety.	\$143,000	3.00
The City Council voted to increase appropriations in the amount of \$90,000 and add 2.00 Marshal FTEs to provide adequate back-up when serving warrants.	\$90,000	2.00

# Public Safety and Emergency Management – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>AIRPORT PUBLIC SAFETY</b>										
Airport Public Safety	\$560	52.00	\$0	52.00	\$0	52.00	\$0	50.86	\$100,427	50.86
<b>Subtotal</b>	\$560	52.00	\$0	52.00	\$0	52.00	\$0	50.86	\$100,427	50.86
<b>EMERGENCY MANAGEMENT</b>										
Preparedness / Mitigation	\$22,535	2.20	\$203,016	2.20	\$136,989	2.20	\$320,522	7.00	\$338,374	7.00
Response & Recovery	\$2,617	1.00	\$104,205	1.00	\$74,355	1.00	\$104,884	1.00	\$107,710	1.00
<b>Subtotal</b>	\$25,152	3.20	\$307,221	3.20	\$211,344	3.20	\$425,406	8.00	\$446,084	8.00
<b>OFFICE OF THE CITY MARSHALS</b>										
Court Security	\$0	4.00	\$0	4.00	\$0	4.00	\$0	4.00	\$0	4.00
Marshal Services	\$65,541	9.00	\$638,712	9.00	\$695,655	9.00	\$687,109	9.00	\$803,268	11.00
<b>Subtotal</b>	\$65,541	13.00	\$638,712	13.00	\$695,655	13.00	\$687,109	13.00	\$803,268	15.00
<b>PARKS PUBLIC SAFETY</b>										
Lake Patrol	\$42,047	7.00	\$426,700	7.00	\$408,472	7.00	\$555,902	7.00	\$710,542	10.00
Park and Facility Patrol	\$267,264	41.00	\$2,263,436	43.00	\$2,280,950	43.00	\$2,724,767	42.00	\$2,901,835	42.00
<b>Subtotal</b>	\$309,311	48.00	\$2,690,136	50.00	\$2,689,422	50.00	\$3,280,669	49.00	\$3,612,377	52.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$1,508	1.00	\$2,000	1.00	\$45,704	1.00	\$359,110	2.14	\$370,341	2.14
<b>Subtotal</b>	\$1,508	1.00	\$2,000	1.00	\$45,704	1.00	\$359,110	2.14	\$370,341	2.14
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$0	0.00	\$4,921	0.00	\$495	0.00	\$353,097	0.00	\$10,121	0.00
<b>Subtotal</b>	\$0	0.00	\$4,921	0.00	\$495	0.00	\$353,097	0.00	\$10,121	0.00
<b>Total</b>	\$402,072	117.20	\$3,642,990	119.20	\$3,642,620	119.20	\$5,105,391	123.00	\$5,342,618	128.00

# Public Safety and Emergency Management – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>AIRPORT PUBLIC SAFETY</b>										
Airport Public Safety	\$277,138	0.00	\$4,090,995	0.00	\$4,348,238	0.00	\$4,274,353	0.00	\$4,274,353	0.00
<b>Subtotal</b>	\$277,138	0.00	\$4,090,995	0.00	\$4,348,238	0.00	\$4,274,353	0.00	\$4,274,353	0.00
<b>EMERGENCY MANAGEMENT</b>										
Preparedness / Mitigation	\$0	0.00	\$11,000	0.00	\$201,501	0.00	\$11,000	0.00	\$11,000	0.00
<b>Subtotal</b>	\$0	0.00	\$11,000	0.00	\$201,501	0.00	\$11,000	0.00	\$11,000	0.00
<b>OFFICE OF THE CITY MARSHALS</b>										
Court Security	\$0	0.00	\$280,704	0.00	\$334,558	0.00	\$307,941	0.00	\$307,941	0.00
Marshal Services	\$0	0.00	\$0	0.00	\$52,373	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$280,704	0.00	\$386,931	0.00	\$307,941	0.00	\$307,941	0.00
<b>PARKS PUBLIC SAFETY</b>										
Lake Patrol	\$0	0.00	\$1,000	0.00	\$3,738	0.00	\$1,000	0.00	\$1,000	0.00
Park and Facility Patrol	\$13,133	0.00	\$85,000	0.00	\$99,800	0.00	\$85,000	0.00	\$85,000	0.00
<b>Subtotal</b>	\$13,133	0.00	\$86,000	0.00	\$103,538	0.00	\$86,000	0.00	\$86,000	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$6,250	0.00	\$148,183	0.00	\$148,197	0.00	\$8,995	0.00	\$8,995	0.00
<b>Subtotal</b>	\$6,250	0.00	\$148,183	0.00	\$148,197	0.00	\$8,995	0.00	\$8,995	0.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$0	0.00	\$6,786	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$6,786	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$296,521	0.00	\$4,623,668	0.00	\$5,188,405	0.00	\$4,688,289	0.00	\$4,688,289	0.00

# Public Safety and Emergency Management – 2006-07

## Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>EMERGENCY MANAGEMENT</b>										
Preparedness / Mitigation	\$0	2.80	\$1,191,391	2.80	\$1,191,391	2.80	\$1,898,000	0.00	\$1,898,000	0.00
<b>Subtotal</b>	\$0	2.80	\$1,191,391	2.80	\$1,191,391	2.80	\$1,898,000	0.00	\$1,898,000	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$0	0.00	\$10,626	0.00	\$10,626	0.00	\$12,000	0.00	\$12,000	0.00
<b>Subtotal</b>	\$0	0.00	\$10,626	0.00	\$10,626	0.00	\$12,000	0.00	\$12,000	0.00
<b>Total</b>	\$0	2.80	\$1,202,017	2.80	\$1,202,017	2.80	\$1,910,000	0.00	\$1,910,000	0.00

# Airport Asset Forfeiture Fund — 2006-07

---

## Purpose and Nature of Fund

Asset forfeiture is a valuable tool used by society to take back the “profits” from the criminals who illegally obtain them. Federal and state legislation provide for the civil forfeiture of property to law enforcement agencies when such property is:

*“Used or intended to be used in the commission of a crime, or proceeds gained from the commission of a crime, or acquired with proceeds gained from crime.”*

Public Safety and Emergency Management on its own, or in conjunction with other local, state or federal agencies, seizes property, which it considers to be illegally obtained. A civil court proceeding is then initiated against the property. If the court finds the property is contraband, the court may award the property to the seizing agency or agencies.

Both state and federal law dictate that once awarded, forfeited funds may only be used to increase, not supplant, law enforcement resources, nor may the existence of an award be used to offset or decrease total salaries, expenses, or allowances that are appropriated to an agency.

## Factors Affecting Revenue

The process from seizure to award can take anywhere from months to years. The nature of the legal system makes it difficult to determine the outcome, timing, or amount of any pending litigation. Therefore, the Approved Budget amounts are subject to substantial variances.

## Factors Affecting Requirements

The approved expenditures from the Asset Forfeiture Fund will be used to cover one-time, unbudgeted special needs such as specialized police equipment, training and software. Further requirements under this fund will be contingent upon future arrests on Airport Property.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$43,901	\$53,000	\$57,224	\$38,000	\$38,000
<b>Requirements</b>	\$31,624	\$85,000	\$85,000	\$85,000	\$85,000

# Parks Police Asset Forfeiture Fund — 2006-07

---

## Purpose and Nature of Fund

Asset forfeiture is a valuable tool used by society to take back the “profits” from the criminals who illegally obtain them. Federal and state legislation provide for the civil forfeiture of property to law enforcement agencies when such property is:

*“Used or intended to be used in the commission of a crime, or proceeds gained from the commission of a crime, or acquired with proceeds gained from crime.”*

Austin Park Police on their own, or in conjunction with other local, state or federal agencies, seizes property, which it considers to be illegally obtained. A civil court proceeding is then initiated against the property. If the court finds the property is contraband, the court may award the property to the seizing agency or agencies.

Both state and federal law dictate that once awarded, forfeited funds may only be used to increase and not supplant law enforcement resources, nor may the existence of an award be used to offset or decrease total salaries, expenses, or allowances that are appropriated to an agency.

## Factors Affecting Revenue

The process from seizures to award can take anywhere from months to years. The nature of the legal system makes it difficult to determine the outcome, timing, or amount of any pending litigation. Therefore, the Approved Budget amounts are subject to substantial variances.

## Factors Affecting Requirements

The approved expenditures from the Asset Forfeiture will be used to cover one-time, unbudgeted special needs such as specialized police equipment, training and software. Further requirements under this fund will be contingent upon future arrests on Park Property.

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$37	\$0	\$37	\$40	\$40
Requirements	\$0	\$1,576	\$0	\$1,665	\$1,665





City of Austin  
2006-2007  
Approved  
Budget

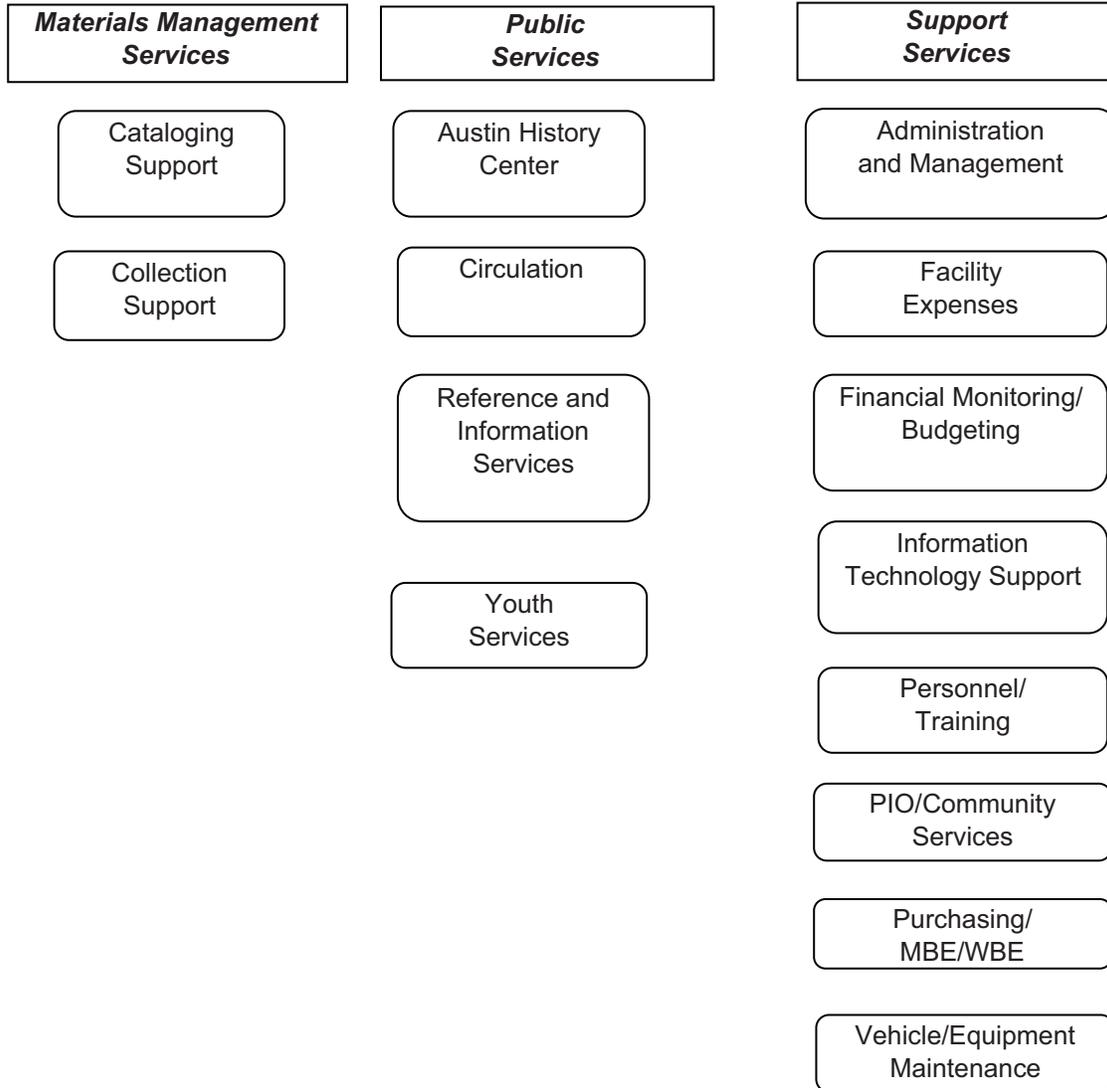
**Executive Summary**  
Recreation & Culture



Library



# Library—2006-07



LEGEND= Programs Activities

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$769,607	\$761,735	\$763,694	\$779,131	\$779,131
<b>Expenditures</b>	\$17,102,727	\$19,558,768	\$19,277,185	\$20,971,938	\$21,151,782
<b>Full-time Equivalent (FTEs)</b>	280.85	324.73	324.73	331.73	337.73

\*Footnote: In addition to the amount shown above, the FY 2007 Approved Budget also includes \$239,459 for critical one-time costs.

### Mission

The mission of the Austin Public Library is to provide a wide range of information and services to enrich the lives of all members of our community.

### Goals

To help the Department achieve its mission the following goals have been developed:

- ◆ Deliver library services that are responsive to customer needs.
  - Maintain the percent of customers who find the materials they need at 85% in 2007.
  - Increase the percent of customers who find the reference information they need to 97% in 2007.
  - Maintain use of the library by Austin's youth by achieving program attendance of 100,200, circulation of 1,172,600 youth materials, and issuance of 10,100 new youth library cards in 2007.
  - Maintain the percent of citizens who give the Library an overall favorable rating of library services at 90% in 2007.
  - 3,327,150 customers will visit all library locations in 2007.
  - 880,000 Internet users will access Library resources electronically and the number of web hits will reach 21,879,500 in 2007.
  - The number of database searches performed by customers will reach 645,200 in 2007.
  - The number of items digitized at the Austin History Center will increase by 500 in 2007.
- ◆ Provide customers with accessible, secure and well-maintained library facilities with appropriate technological resources.
  - Increase the number of express check machine transactions as a percent of total circulation by 5% in 2007.
  - At least 70% of workstations will meet minimum benchmark standards in 2007.
  - The number of wireless sessions accessed by customers will reach 57,600 in 2007.
- ◆ Improve support for and awareness of the Austin Public Library by promoting the library system as a community center, a source of lifelong learning, and a valuable information resource.
  - Increase the value of department initiated media coverage by 5% in 2007 and 2008.
  - Increase the amount of annual donations to the Austin Public Library by 5% in 2007.
- ◆ Create a work environment that attracts, retains, and develops a diverse and customer-oriented workforce.
  - Decrease the employee turnover rate to 10% in 2007.
  - Maintain the overall employee job satisfaction rating at 76% through 2007.
  - Increase the percent of employees who perceive their work environment to be safe to 70% by 2008.
  - Increase the number of volunteer hours contributed annually by 3% each year in 2007 and 2008.

### Key Indicators

The Library Department will use the following key indicators to monitor progress toward achieving its business plan results:

- ◆ Average Daily Visits
- ◆ Average Daily Circulation
- ◆ Library Cost per Circulated Item

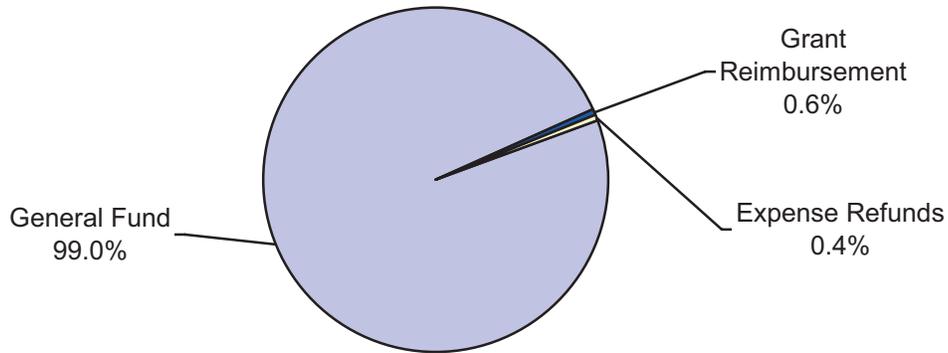
## Library—2006-07

---

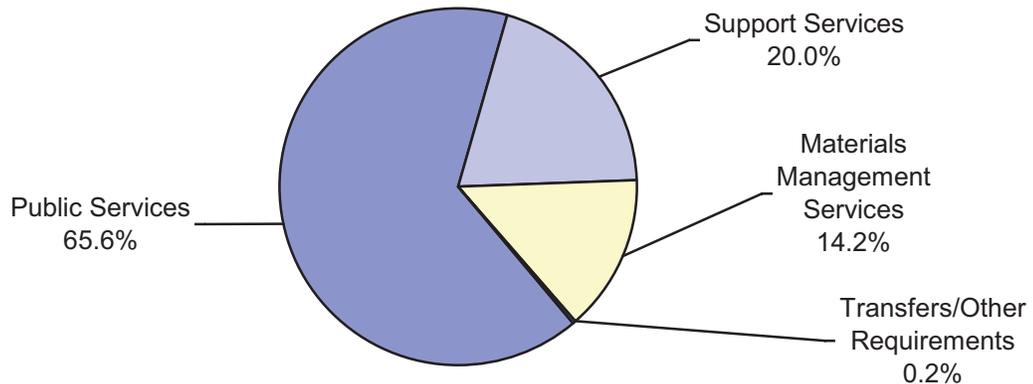
- ◆ Library Cost per Registered Borrower
- ◆ Library Cost per Capita
- ◆ Materials Support per Capita
- ◆ Citizen Satisfaction with Materials
- ◆ Percent of Customers Who Get the Information They Need (Reference)
- ◆ Percent of Customers Who Find the Materials They Need (Austin History Center)
- ◆ Percent of Citizens Rating Overall Library Services as Favorable
- ◆ Percent of Customers Who Find the Title They are Seeking

# Library – Total Budget \$21.4 million

## Sources of Funds



## Uses of Funds



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>General Fund</b>					
<b>Revenue</b>	\$769,607	\$761,735	\$763,694	\$779,131	\$779,131
<b>Requirements</b>	\$17,102,727	\$19,558,768	\$19,277,185	\$20,971,938	\$21,151,782
<b>Full-time Equivalents (FTEs)</b>	280.85	324.73	324.73	331.73	337.73
<b>Grants</b>	\$95,729	\$264,443	\$220,795	\$125,000	\$131,000
<b>Expense Refunds</b>	\$233,966	\$84,241	\$116,473	\$92,329	\$92,329

# **Library – Total Budget \$21.4 million**

---

## **Budget Highlights**

The Approved Budget includes the personnel, tools, and equipment to provide all core library services and achieve the goals and objectives of the department.

### **Public Services**

The Approved Budget includes funding to maintain current levels of service at the Faulk Central Library, all 20 branch libraries, and the Austin History Center. Average daily circulation is projected to reach approximately 10,180 and average daily visits are projected to reach approximately 9,932. Youth circulation is projected to reach 1,172,585 and the number of youth cardholders is projected to reach 124,765. In FY 2007, the percent of customers who find the materials they need at the Austin History Center is projected to reach 96%, a 3% increase over the FY 2005-06 Amended Budget amount.

The Approved Budget includes funding in the amount of \$92,821 for 2.0 FTEs, 1 Administrative Senior and 1 Administrative Assistant, including support costs and increased utility costs associated with the expansion of the Spicewood Springs Branch Library, projected to reopen in January 2007.

Included in the Approved Budget is \$1,800 to fund annual maintenance contracts for two new, more efficient microfilm reader/printers at the Austin History Center.

An amendment from the dais increases funding to the Austin Public Library in the amount of \$42,099 and adds 1.0 FTE for an Exhibit Specialist at the Austin History Center.

Also included in the Approved Budget is funding of \$75,968 for 2.0 Administrative Senior FTEs to support the Circulation Support and Billing work areas.

### **Materials Management Services**

The Approved Budget includes funding of \$1,603,034 for library books, periodicals, and electronic databases, which includes a slight increase due to the expansion of the Spicewood Springs Branch Library.

Additionally, \$30,000 is included to fund the cataloging of appropriate foreign language materials existing in a current backlog as well as the purchase and cataloging of additional foreign language materials.

### **Support Services**

The Approved Budget includes an increase of \$7,180 for Fleet maintenance costs and an increase of \$2,452 for Fleet fuel costs.

Included in the Approved Budget is an additional \$112,468 for travel and training.

The Approved Budget also includes an increase of \$128,027 and 3 FTEs: a Security Guard, a Human Resource Specialist and an Accountant Associate. Addition of a security guard will increase staffing in this area from five to six and will provide much needed support on weekends when there is only one guard available to cover the Central Library complex and all 20 branch libraries. Human resources staffing at the Library was cut 50 percent during the downturn. Currently, staff from direct service delivery is pulled to assist with this function due to the heavy workload. Finance and purchasing staff was also cut during the downturn. A shortage of staff is delaying revenue deposits, creating backlogs in purchasing that cause significant interruption of service, and creating vulnerabilities because of lack of financial oversight.

An amendment from the dais adds 5.00 FTEs for Custodial positions for the Austin Public Library to bring the cleaning of branch libraries under the direct supervision of library facilities management. An outside contractor previously provided these services. Additional funding is not required.

# Library – Total Budget \$21.4 million

---

## Revenue

Revenue is primarily generated from fines and fees. The Approved Budget includes estimated revenue in FY 2006-07 in the amount of \$779,131.

## Employee Benefits

The Approved Budget includes \$454,973 for salary increases associated with Pay for Performance in FY 2006-07. An additional \$114,718 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$5,749 increase for the Awards & Recognition program as well as \$252,536 for the annualized cost of market study adjustments implemented in FY 2006.

Pay for Performance increased by an additional \$8,980 due to an amendment from the dais in the Approved Budget.

The Approved Budget includes an amendment from the dais which increased appropriations in the amount of \$128,765 for a bilingual stipend program for employees utilizing Spanish and American Sign Language (ASL).

## Capital Budget

The FY 2006-07 Approved Capital Budget includes:

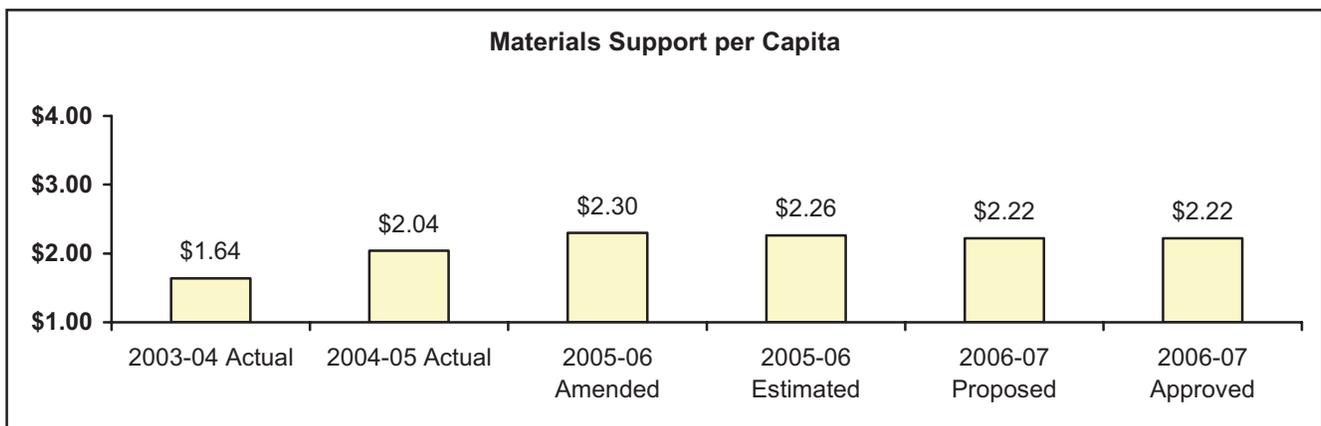
- \$2,973,000 for the Twin Oaks Branch Library

## One-Time Critical Items

The Approved Budget includes funding for the following one-time critical item in the General Fund:

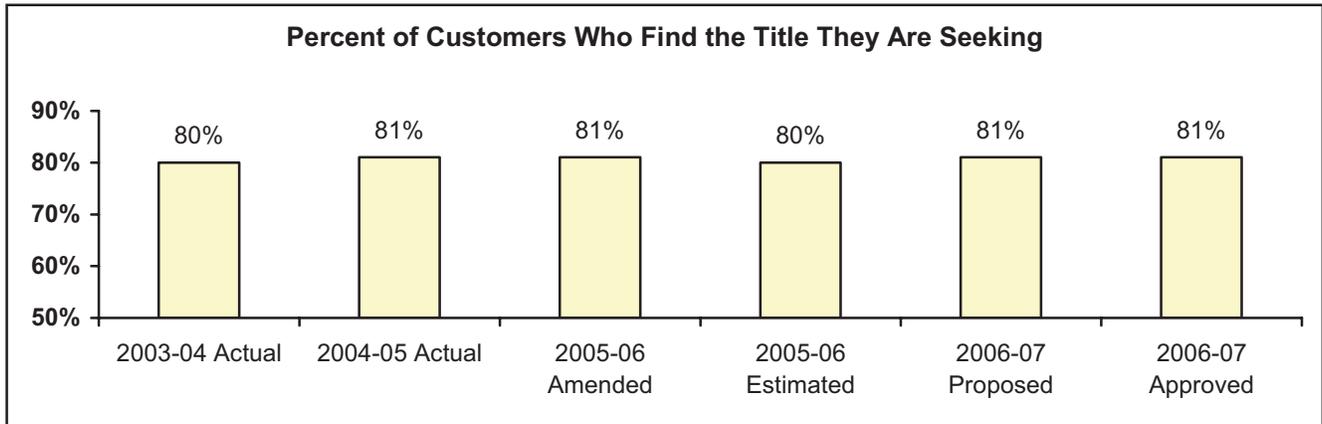
- \$239,459 for Service Incentive Enhancement

**The Library Department uses the following key indicators to monitor progress toward its goals:**

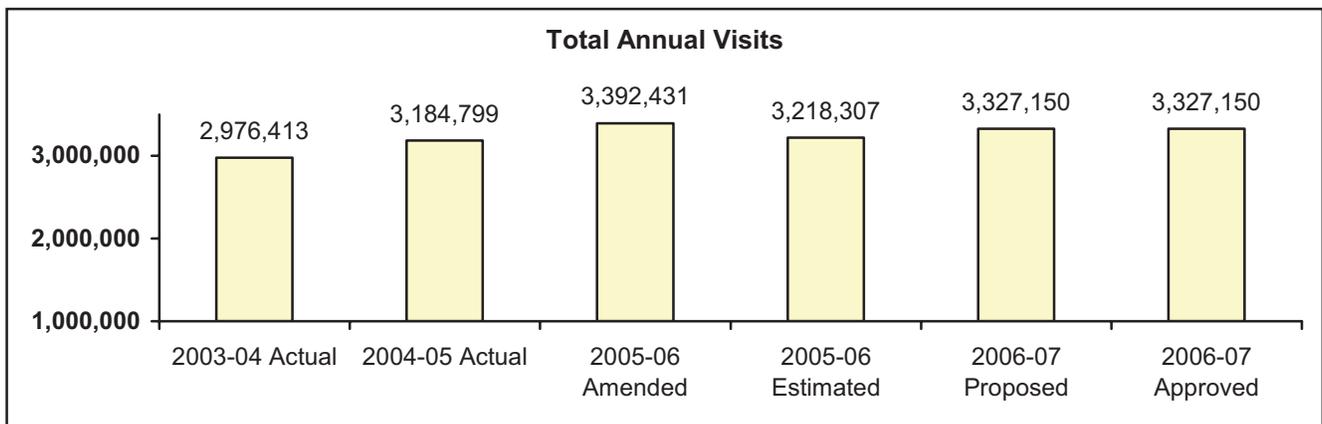


Materials support per capita is an indicator based on total population and total materials expenditures for the department.

## Library – Total Budget \$21.4 million



The percent of customers who find the title they are seeking is an indicator based on a bi-annual customer survey conducted at all library locations. The FY 2006-07 approved goal reflects a continued outcome based on the actual FY 2004-05 survey results.



In FY 2005-06, all branch library locations reopened one day per week, after having been closed one day a week in FY 2004 and FY 2005. Currently, total annual visits for FY 2005-06 are estimated at 3,218,307, a 5% decrease from the FY 2005-06 Amended Budget. Visits for FY 2006-07 are projected to reach 3,327,150, an increase of over 3% from the current year estimate.

Because trending this library-wide data can be somewhat difficult due to extended closings of locations for construction or maintenance, the table below highlights visits to 3 branches that were not closed for these reasons in either FY 2004 or FY 2005. The FY 2005-06 Amended Budget figures reflected an anticipated return to the FY 2003 level due to the opening of the libraries one additional day. Current FY 2005-06 estimates reflect visits at these locations higher than those predicted in the FY 2005-06 Amended Budget. Visits in the FY 2006-07 Approved Budget are expected to remain stable.

Branch	2003-04 Actual	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Cepeda	146,120	136,729	144,548	160,209	159,369	159,369
Howson	103,026	107,606	112,399	137,189	136,464	136,464
Yarborough	141,787	149,809	163,014	170,808	169,901	169,901

## Library – 2006-07

---

### Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase in revenue of \$15,819 from library fines primarily due to projected population growth.	\$15,819	
2. The Approved Budget includes an increase in revenue of \$2,117 from non-resident card fees due to projected population growth.	\$2,117	
3. The Approved Budget includes an increase in revenue of \$149 from replacement card fees due to projected population growth.	\$149	
4. A decrease in revenue of (\$3,327) for public copier fees due to decreased customer demand is included in the Approved Budget.	(\$3,327)	
5. The Approved Budget includes an increase in revenue of \$2,278 for miscellaneous fees from the Austin History Center and the Austin Public Library due to projected population growth and increased customer demand.	\$2,278	
6. The Approved Budget includes an increase of \$260 for internet printing fee revenue from an increase in the cost of reusable vendor cards for the public computer workstations and \$100 for miscellaneous revenue for the cost of DVD formatted copies of materials included in the FY 2007 Revenue Initiative.	\$360	

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. City-Wide</b>		
The Approved Budget includes \$454,973 for salary increases associated with Pay for Performance in FY 2007. An additional \$114,718 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$5,749 increase for the Awards and Recognition program.	\$575,440	
The Approved Budget includes \$252,536 for the annualized cost of market study adjustments implemented in FY 2006.	\$252,536	
Included in the Approved Budget is \$113,092 for pay adjustments of positions during FY 2005-06.	\$113,092	
<b>2. Public Services</b>		
The Approved Budget includes funding in the amount of \$92,821 and 2.0 FTEs, for the expansion of the Spicewood Springs Branch Library.	\$92,821	2.00
The Approved Budget includes an increase of \$1,800 for annual maintenance agreements for two new microfilm reader / printers for the Austin History Center.	\$1,800	
The Approved Budget includes an increase of \$14,513 for utility costs.	\$14,513	
Included in the Approved Budget is funding in the amount of \$75,968 for 2.0 Administrative Senior FTEs to assist in the Circulation Support and Billing areas.	\$75,968	2.00

## Library – 2006-07

---

	Dollars	FTEs
<b>3. <u>Materials Management Services</u></b>		
The Approved Budget includes an increase of \$2,680 for books and periodicals for the expanded Spicewood Springs Branch Library.	\$2,680	
The Approved Budget includes an increase of \$30,000 to fund the cataloging of appropriate foreign language items that are backlogged as well as the purchase and cataloging of additional foreign language items.	\$30,000	
<b>4. <u>Support Services</u></b>		
The Approved Budget includes increased funding in the amount of \$3,706 for facility custodial and maintenance costs associated with the expansion of the Spicewood Springs Branch Library.	\$3,706	
The Approved Budget includes an increase in funding in the amount of \$7,180 for increases in Fleet maintenance costs and an increase in funding of \$2,452 for increases in Fleet fuel costs.	\$9,632	
Included in the Approved Budget is an increase of \$112,468 for department wide travel and training.	\$112,468	
The Approved Budget includes funding in the amount of \$128,027 and 3.0 FTEs for a Human Resources Specialist, an Accountant Associate and a Security Guard.	\$128,027	3.00
 <b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$8,980 has been included for salary increases associated with Pay for Performance.	\$8,980	
An additional \$128,765 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$128,765	
The City council voted to increase funding for the Austin Public Library in the amount of \$42,099 and add an Exhibit Specialist at the Austin History Center.	\$42,099	1.00
The City council voted to add 5.00 FTEs for Custodial positions for the Austin Public Library. No additional funding is required.	\$0	5.00

# Library – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>MATERIALS MANAGEMENT SERVICES</b>										
Cataloging Support	\$619,675	8.00	\$593,162	8.00	\$609,222	8.00	\$635,272	8.00	\$656,376	8.00
Collection Support	\$2,197,010	13.88	\$2,272,311	13.88	\$2,339,708	13.88	\$2,347,692	13.88	\$2,384,858	13.88
<b>Subtotal</b>	<b>\$2,816,685</b>	<b>21.88</b>	<b>\$2,865,473</b>	<b>21.88</b>	<b>\$2,948,930</b>	<b>21.88</b>	<b>\$2,982,964</b>	<b>21.88</b>	<b>\$3,041,234</b>	<b>21.88</b>
<b>PUBLIC SERVICES</b>										
Austin History Center	\$608,053	11.25	\$818,535	14.00	\$796,430	14.00	\$837,786	14.00	\$923,866	15.00
Circulation	\$7,922,023	165.84	\$9,647,028	203.97	\$9,277,431	203.97	\$9,871,387	205.72	\$10,347,911	205.72
Reference and Information Services	\$884,867	15.13	\$972,362	15.13	\$920,985	15.13	\$961,508	15.38	\$1,026,192	15.38
Youth Services	\$1,283,360	24.00	\$1,512,678	27.00	\$1,353,968	27.00	\$1,457,773	27.00	\$1,539,881	27.00
<b>Subtotal</b>	<b>\$10,698,302</b>	<b>216.22</b>	<b>\$12,950,603</b>	<b>260.10</b>	<b>\$12,348,814</b>	<b>260.10</b>	<b>\$13,128,454</b>	<b>262.10</b>	<b>\$13,837,850</b>	<b>263.10</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$475,822	5.00	\$639,406	5.00	\$648,954	5.00	\$752,091	5.00	\$768,471	5.00
Facility Expenses	\$1,186,948	18.00	\$1,260,875	18.00	\$1,468,953	18.00	\$1,399,320	21.00	\$1,445,130	26.00
Financial Monitoring / Budgeting	\$103,649	1.65	\$102,265	1.65	\$102,733	1.65	\$102,920	1.65	\$110,722	1.65
Information Technology Support	\$1,129,606	10.00	\$1,064,979	10.00	\$994,642	10.00	\$1,065,321	10.00	\$1,120,098	10.00
Personnel / Training	\$328,899	4.00	\$303,941	4.00	\$333,922	4.00	\$351,263	5.00	\$368,845	5.00
PIO / Community Services	\$158,280	2.00	\$157,303	2.00	\$174,705	2.00	\$163,177	2.00	\$170,052	2.00
Purchasing / M/WBE	\$109,081	2.10	\$112,474	2.10	\$124,723	2.10	\$163,373	3.10	\$172,550	3.10
Vehicle / Equipment Maintenance	\$65,109	0.00	\$71,279	0.00	\$85,824	0.00	\$80,911	0.00	\$80,911	0.00
<b>Subtotal</b>	<b>\$3,557,393</b>	<b>42.75</b>	<b>\$3,712,522</b>	<b>42.75</b>	<b>\$3,934,456</b>	<b>42.75</b>	<b>\$4,078,376</b>	<b>47.75</b>	<b>\$4,236,779</b>	<b>52.75</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$30,310	0.00	\$30,170	0.00	\$44,985	0.00	\$782,144	0.00	\$35,919	0.00
<b>Subtotal</b>	<b>\$30,310</b>	<b>0.00</b>	<b>\$30,170</b>	<b>0.00</b>	<b>\$44,985</b>	<b>0.00</b>	<b>\$782,144</b>	<b>0.00</b>	<b>\$35,919</b>	<b>0.00</b>
<b>Total</b>	<b>\$17,102,690</b>	<b>280.85</b>	<b>\$19,558,768</b>	<b>324.73</b>	<b>\$19,277,185</b>	<b>324.73</b>	<b>\$20,971,938</b>	<b>331.73</b>	<b>\$21,151,782</b>	<b>337.73</b>

# Library – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>MATERIALS MANAGEMENT SERVICES</b>										
Cataloging Support	\$0	0.00	\$0	0.00	\$1,171	0.00	\$0	0.00	\$0	0.00
Collection Support	\$3,506	0.00	\$0	0.00	\$9,291	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$3,506	0.00	\$0	0.00	\$10,462	0.00	\$0	0.00	\$0	0.00
<b>PUBLIC SERVICES</b>										
Circulation	\$10,647	0.00	\$0	0.00	\$2,172	0.00	\$0	0.00	\$0	0.00
Reference and Information Services	\$67,915	0.00	\$62,000	0.00	\$62,000	0.00	\$64,000	0.00	\$64,000	0.00
Youth Services	\$84,058	0.00	\$0	0.00	\$18,000	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$162,619	0.00	\$62,000	0.00	\$82,172	0.00	\$64,000	0.00	\$64,000	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$65,440	0.00	\$22,241	0.00	\$22,241	0.00	\$28,329	0.00	\$28,329	0.00
Information Technology Support	\$2,400	0.00	\$0	0.00	\$1,598	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$67,840	0.00	\$22,241	0.00	\$23,839	0.00	\$28,329	0.00	\$28,329	0.00
<b>Total</b>	\$233,966	0.00	\$84,241	0.00	\$116,473	0.00	\$92,329	0.00	\$92,329	0.00

## Library – 2006-07

### Grants

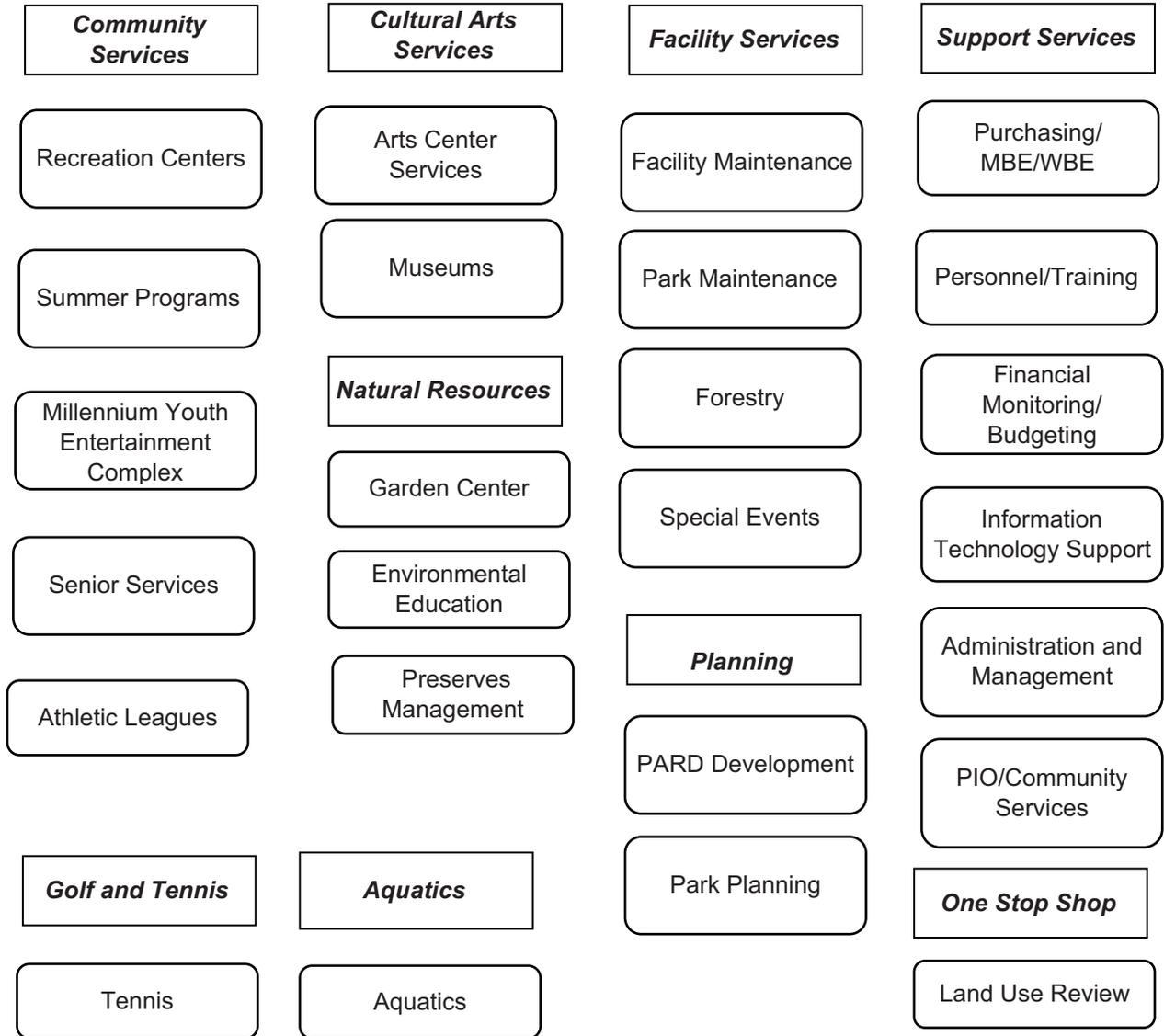
	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>PUBLIC SERVICES</b>										
Austin History Center	\$0	0.00	\$5,000	0.00	\$0	0.00	\$15,000	0.00	\$21,000	0.00
Youth Services	\$95,729	1.00	\$154,443	1.00	\$115,795	1.00	\$110,000	1.00	\$110,000	1.00
<b>Subtotal</b>	\$95,729	1.00	\$159,443	1.00	\$115,795	1.00	\$125,000	1.00	\$131,000	1.00
<b>SUPPORT SERVICES</b>										
Information Technology Support	\$0	0.00	\$105,000	0.00	\$105,000	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$105,000	0.00	\$105,000	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$95,729	1.00	\$264,443	1.00	\$220,795	1.00	\$125,000	1.00	\$131,000	1.00

## Parks and Recreation

Parks and Recreation Department  
Golf Enterprise Fund  
Golf Surcharge Fund  
Recreation Programs Enterprise Fund  
Softball Enterprise Fund



# Parks and Recreation — 2006-07



LEGEND=



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$3,195,239	\$2,982,240	\$3,035,891	\$3,152,396	\$3,152,396
<b>Requirements</b>	\$27,852,127	\$27,221,948	\$27,140,708	\$31,437,634	\$31,646,802
<b>Full-time Equivalent (FTEs)</b>	345.00	360.00	360.00	433.00	435.00

\*Footnote: In addition to the amount shown above, the FY 2006-07 Approved Budget also includes \$670,949 for capital and critical one-time costs.

# Parks and Recreation — 2006-07

---

## Mission

The purpose of the Parks and Recreation Department is to provide, protect and preserve a Park System that promotes recreational, cultural and outdoor experiences for the Austin community.

To help the department achieve its mission the following goals have been developed.

## Goals

In order to increase participation in structured community recreation in the Austin community annually, the department will:

- Offer 30% of its community recreation programs for free
- Maintain participation in the Summer Playground Program

In order to address the fundamental social needs of the Austin community annually, the department will provide supportive social service by:

- Serving 120,000 meals to senior citizens
- Assisting 75 senior citizens in securing employment
- Serving 75,000 cold lunches to youth in the summer

To promote a safer park system the department will manage the level of unsafe activity by ensuring:

- A 10% decrease in the number of reported employee injuries
- A 95% average patron safety rating at pools

In order to enrich the Austin community's artistic and cultural environment annually, the department will:

- Strive for a 98% favorable rating for Art Center Services
- Strive for a 98% favorable rating for Museum Services

In order to protect Austin's investment in recreational land, urban forest ecosystem, water, and facilities annually, the department will:

- Complete 100% of maintenance and operations work within the allotted time
- Maintain a ratio of 24 acres of parkland to 1,000 population (national benchmark)
- Ensure that 95% of participants in environmental education indicate an increase of environmental awareness

In order to increase the efficiency of administrative services annually, the department will:

- Meet 100% of its reporting deadlines
- Maintain a payroll error rate of less than 1%
- Maintain a 25 day turnaround time for accounts payable

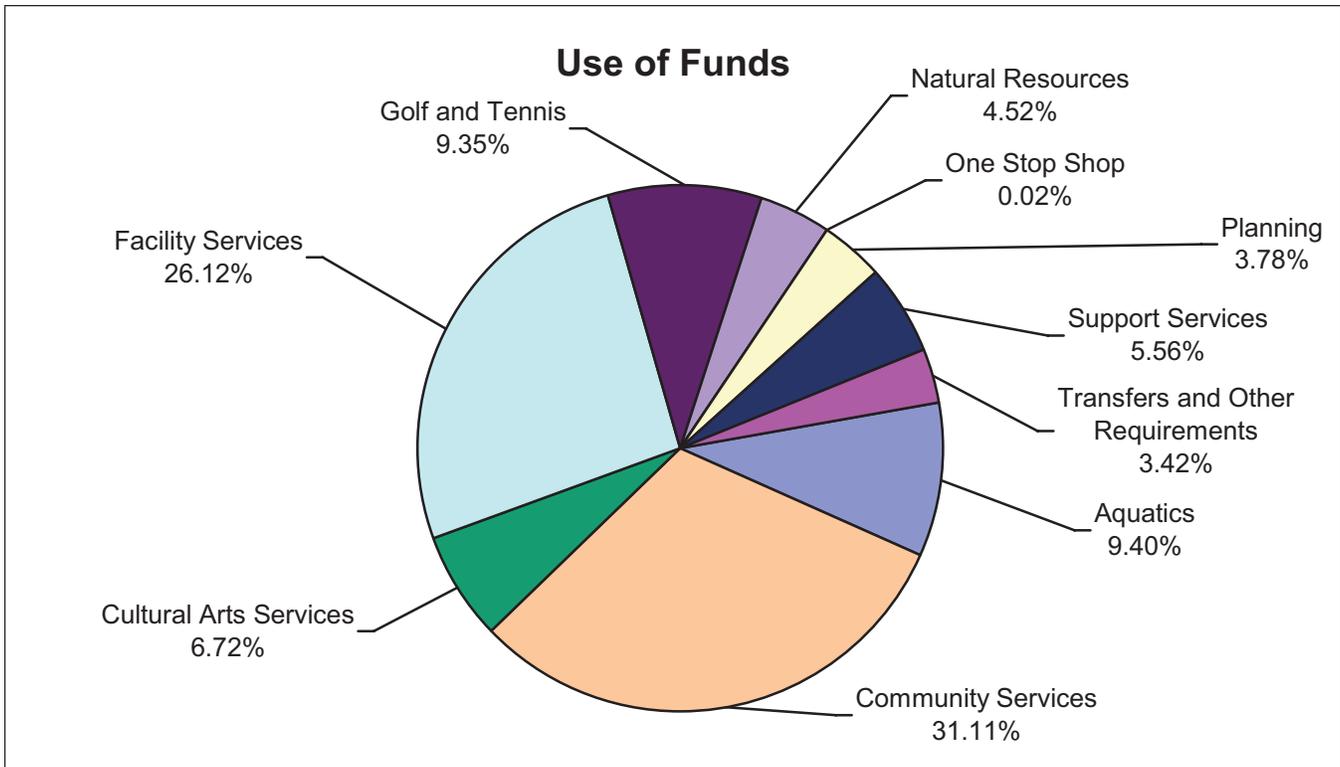
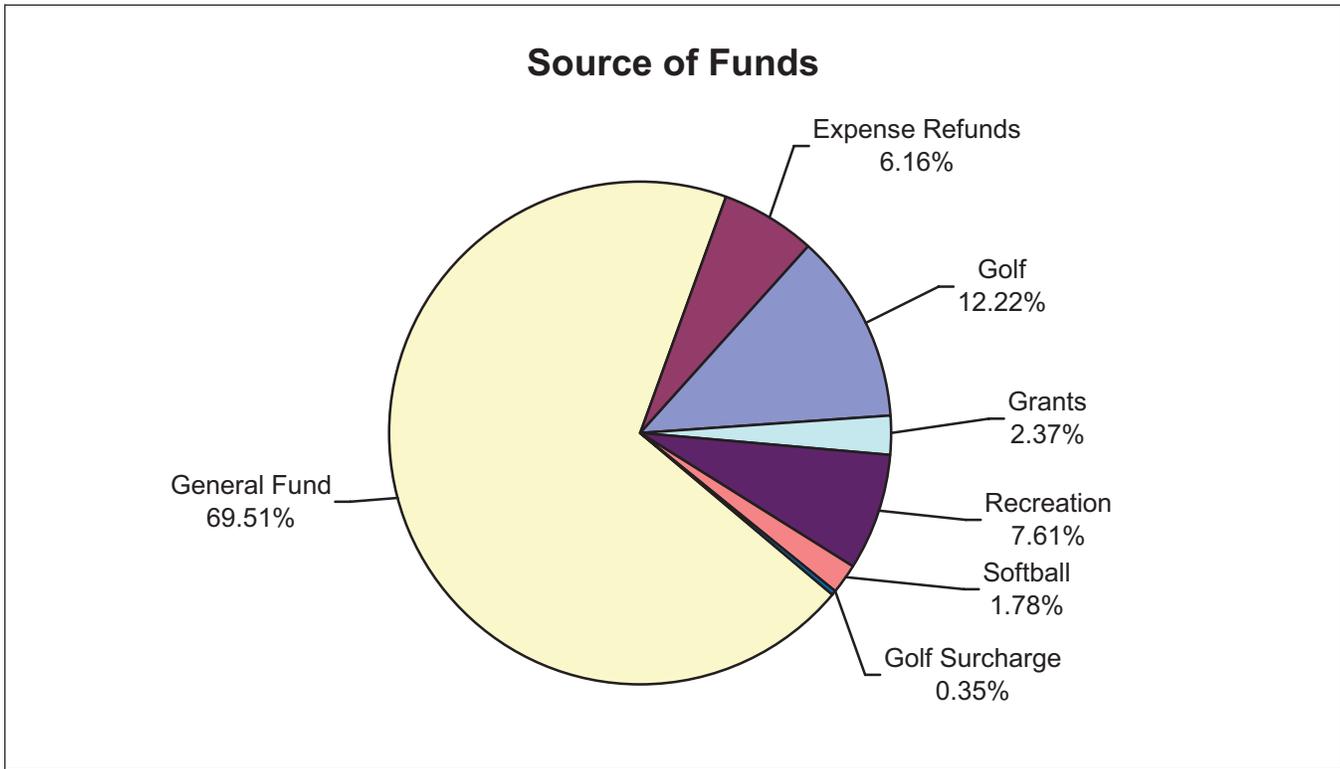
To help the department track how well the goals are being met key indicators were developed along with appropriate performance measures.

## Key Indicators

The key indicators used by the Parks and Recreation Department include:

- Gross operating and maintenance per capita
- Total number of supervised youth activities
- Number of estimated youth participant hours
- Cost per youth participant hour
- Number of park acres per 1,000 population

# Parks and Recreation – Total Budget \$45.5 million



## **Parks and Recreation – Total Budget \$45.5 million**

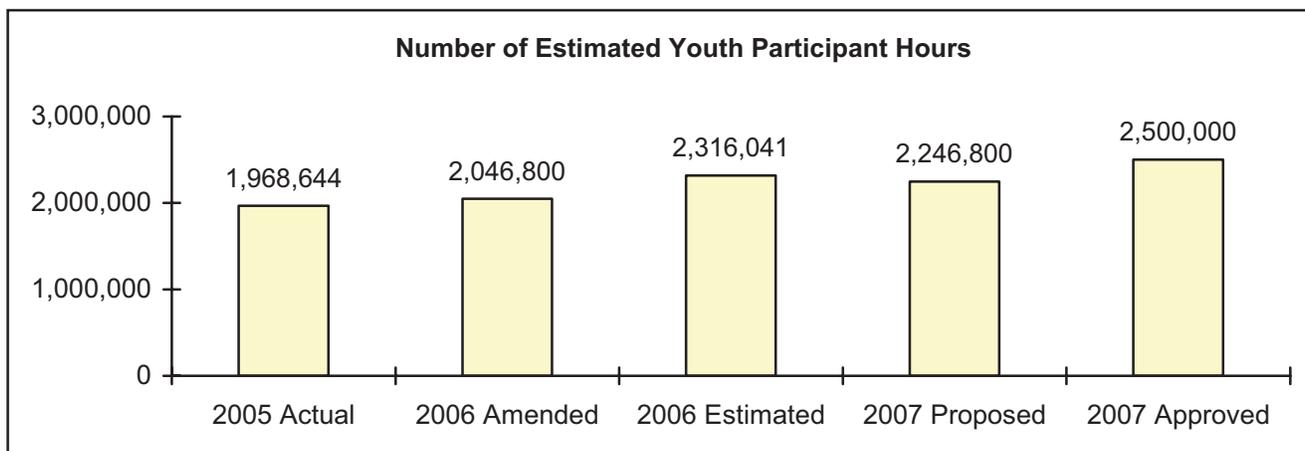
	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>General Fund</b>					
Revenue	\$3,195,239	\$2,982,240	\$3,035,891	\$3,152,396	\$3,152,396
Requirements	\$27,852,127	\$27,221,948	\$27,140,708	\$31,437,634	\$31,646,802
<b>Golf Fund</b>					
Revenue	\$5,078,403	\$5,444,755	\$5,095,352	\$5,565,529	\$5,565,529
Requirements	\$5,110,664	\$5,407,927	\$4,987,250	\$5,220,393	\$5,221,535
<b>Golf Surcharge Fund</b>					
Revenue	\$94,353	\$160,000	\$160,000	\$160,000	\$160,000
Requirements	\$200,000	\$160,000	\$160,000	\$160,000	\$160,000
<b>Recreation Fund</b>					
Revenue	\$3,197,451	\$3,192,320	\$3,200,094	\$3,462,239	\$3,462,239
Requirements	\$3,086,060	\$3,109,363	\$3,052,957	\$3,704,280	\$3,704,692
<b>Softball Fund</b>					
Revenue	\$847,799	\$810,000	\$810,140	\$810,000	\$810,000
Requirements	\$862,145	\$838,953	\$813,964	\$855,371	\$855,481
<b>Grants</b>	\$1,070,900	\$1,299,935	\$1,299,935	\$1,071,891	\$1,081,035
<b>Expense Refunds</b>	\$2,819,218	\$2,674,377	\$3,263,297	\$2,800,844	\$2,800,844
<b>Full-time Equivalents (FTEs)</b>	433.50	443.50	443.50	538.00	540.00

### **Budget Highlights**

The Approved Budget for the Parks and Recreation Department contains a number of initiatives including the personnel and equipment necessary to achieve the goals and objectives of the department.

#### **Community Services Program**

The Community Service Program offers a wide variety of recreational activities to youths, teens, adults, and seniors.



The Approved Budget for the Community Services Program FY 2006-07 is \$14.1 million, of which \$10.3 million is funded by the General Fund. The expansion of the Metz Recreation Center was completed in March 2006. The Approved Budget includes an increase of \$54,801 to annualize funding for Metz Recreation Center. The Approved Budget adds \$206,339 and 5.0 FTEs to work as dedicated Building and Grounds Assistants at recreation centers that currently do not have dedicated building and grounds staff including: Hancock, Northwest, Austin, Givens and Dottie Jordan Recreation Centers. In addition, Turner/Roberts Recreation Center is scheduled to complete construction in September 2007. The Approved Budget includes an increase of \$63,111 to fund one

## **Parks and Recreation – Total Budget \$45.5 million**

month of commodities, contractuels, and 4.0 FTEs (2 Recreation Program Specialists, 1 Recreation Program Supervisor, and 1 Building and Grounds Assistant).

The Department utilizes the number of estimated youth participant hours as a key indicator to measure the amount of time the Community Services program devotes to Austin’s youth in the Summer Playground program and the Totally Cool, Totally Art program, as well as various community recreation programs. The Approved Budget moves the Totally Cool, Totally Art from the Community Services program to the Cultural Arts program for a more appropriate alignment within the Art Center Services activity. This change will cause a decrease of \$105,882 in the Community Services program.

The Approved Budget moves Athletic Leagues, including youth sports, from the Sports Management program to the Community Services program as part of a department-wide realignment initiative. This change increases the Approved Budget for Community Services program by \$265,968. The Softball Fund is projected to have a negative ending balance in FY 2006-07. During the fiscal year the department will assess the Softball program and monitor its expenditures.

An amendment from the dais reduced the softball program league fees by \$78 per team. Revenue in the Softball Fund was reduced by \$186,000 to reflect this fee reduction to be offset by a transfer of \$186,000 from the General Fund.

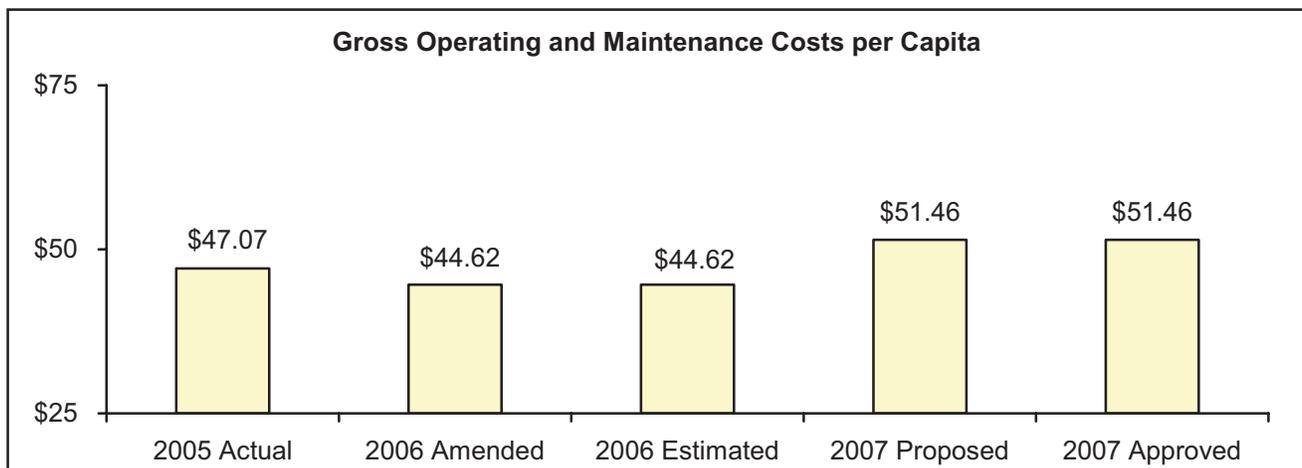
An amendment from the dais increased the Community Services budget by \$0.1 million to fund the AISD Metz HOSTS (Helping One Student To Succeed) Program.

### **Facility Services**

The Approved Budget for the Facility Services Program is \$11.9 million. The Department will utilize these funds to maintain and preserve parks and recreational facilities throughout the City’s parks system. The Approved Budget moves the Planning and PARD Construction (renamed PARD Development) activities to the new Planning program. The Facility Services program decreases by \$319,268 as a result of this change, but is increased by \$313,608 with the addition of Town Lake Park, which is scheduled to open in June 2007.

The Approved Budget includes funding for Town Lake Park for 6 months or 13 pay periods for commodities, contractuels, and 6.0 FTEs (1 Parks Ground Supervisor, 2 Landscape Technicians, 1 Parks Ground Crew Leader, and 2 Parks Grounds Assistants).

The Approved Budget also includes an increase of \$33,224 for one Parks Ground Assistant FTE. In FY 2006 the department converted a Parks Ground Assistant FTE to work on special projects associated with neighborhood and community outreach.



## **Parks and Recreation – Total Budget \$45.5 million**

The Department measures its performance in the area of park development by tracking the number of parkland acres per 1,000 population. The standard set by the National Recreation and Parks Association (NRPA) for parkland acres per 1,000 population is 10 acres. Austin has 23.56 acres of parkland per 1,000 population.

An amendment from the dais increased the Facility Services budget by \$0.1 million and 2.00 FTEs to fund enhanced tree maintenance on City owned property.

### **Sports Management**

The Approved Budget eliminates the Sports Management program and replaces it with two new programs: Golf and Tennis, and Aquatics. The Approved Budget realigns Athletic Leagues, including youth sports, within the Community Services program.

### **Cultural Arts Services**

The Cultural Arts program provides a variety of historical and artistic experiences for the Austin community. The Mexican American Cultural Center (MACC) is scheduled for completion in March 2007. An increase of \$449,679 is included in the Cultural Arts program to fund 7 months (15 pay periods) of commodities, contractals, and 8.0 FTEs (1 Cultural and Arts Education Coordinator, 2 Cultural Arts Education Specialists, 2 Administrative Assistants, 1 Culture and Arts Education Supervisor, 1 Exhibit Coordinator, and 1 Building and Grounds Assistant) at the MACC.

The Approved Budget realigns Totally Cool Totally Art under the umbrella of the Art Centers Services activity. This realignment increases the Approved Budget for the Cultural Arts program by \$105,882. The Approved Budget for the Cultural Arts Program is \$3.1 million.

### **Natural Resources**

The Natural Resources program provides environmental education and recreation programs while helping to preserve Austin's natural environment. In 2004–05, the Garden Center welcomed approximately 385,000 visitors. The Approved Budget includes an additional \$222,239 and 6.0 FTEs for the Zilker Botanical Gardens to improve staff visibility and security as well as make improvements to the grounds. The Approved Budget for the Natural Resources program is \$2.1 million.

### **Planning**

The new Planning Program consists of two existing activities: PARD Development (renamed from PARD Construction) and Planning. This program provides development, construction, design, and facility improvements to better allow the department to increase its Park development and planning services for the community. The Approved Budget for the Planning program is \$1.7 million, of which \$0.4 million is from the General Fund.

### **Aquatics**

The Approved Budget creates the Aquatics program to realign components of the eliminated Sports Management program. This program consists solely of the Aquatics activity. In FY 2004–05, the citizens of Austin enjoyed 1,104,515 swimmer hours and gave pools an average safety rating of 100 percent. The Aquatics division began heating Balcones Pool for year round swimming in FY 2006, and plans to heat Dick Nichols pool in FY 2007. The Approved Budget for the Aquatics program is \$4.3 million.

### **Golf and Tennis**

The Approved Budget creates the Golf and Tennis program to realign components of the eliminated Sports Management program. The Tennis activity is a contract program funded by the General Fund. It has a Approved Budget of \$0.2 million. The Golf activity is a self-supported activity within the Golf Enterprise Fund. The number of golf rounds played decreased to 252,751 in FY 2004–05, a 6.7 percent decrease from FY 2003–04. The Approved Budget for the Golf activity is \$4.3 million.

## **Parks and Recreation – Total Budget \$45.5 million**

### **Support Services**

The Support Services program provides personnel, financial, administrative, and technical support for the entire department. The Approved Budget for the Support Services program is \$2.5 million.

### **Employee Benefits**

The Approved Budget includes an increase of \$1.2 million for the General Fund, which includes: \$0.6 million for the annualized cost of market studies implemented in FY 2005 and FY 2006, \$0.1 million for an incremental increase for health insurance, and \$0.5 million for Pay for Performance.

An amendment from the dais increased funding for Pay for Performance by \$9,168 for the General Fund.

### **Department Wide**

The Approved Budget also converts 61.00 FTEs from temporary to permanent status in FY 2007, of which 43.00 are funded by the General Fund at a cost of \$0.8 million.

### **Capital Budget**

The 2006-07 Approved Capital Budget includes:

- \$150,000 for ADA Improvements
- \$500,000 for Pool Repairs & Renovations
- \$1,432,978 for Parkland Dedication
- \$2,500,000 for Trail Development – Settlement Agreement
- \$100,000 for Town Lake Hike and Bike Trail Lighting Project

### **One-Time Critical Items**

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- \$426,482 for capital equipment, which is primarily for new facilities scheduled to open in FY 2007
- \$244,467 for Service Incentive Enhancement

## Parks and Recreation — 2006–07

---

### Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$73,026 for revenue from an increase in facility rental and reservation fees included in the FY 07 Revenue Initiative.	\$73,026	
2. The Approved Budget includes an increase of \$75,000 for contributions to the Trail of Lights.	\$75,000	
3. The Approved Budget includes an increase of \$135,180 for revenue from additional building and facility rentals.	\$135,180	
4. The Approved Budget includes a decrease of \$59,976 for revenue from entry fees at parks and pools.	(\$59,976)	
5. The Approved Budget includes an increase of \$56,300 from parking revenue.	\$56,300	
6. The Approved Budget includes a decrease of \$90,095 from decreased revenue at the Old Bakery and the Zilker Eagle Train, as well as decreased permits and licenses.	(\$90,095)	
7. The Approved Budget includes a decrease of \$19,279 from concession sales.	(\$19,279)	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <b>City-Wide</b> The Approved Budget includes \$464,488 for salary increases associated with Pay for Performance in FY 2007. An additional \$117,720 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$582,208	
The Approved Budget includes \$602,307 for the annualized cost of market study adjustments and other increases implemented in FY 2006.	\$602,307	
2. <b>Facility Services</b> The Approved Budget includes an increase of \$313,608 and 6 FTEs For Town Lake Park. Funding is for 6 months/13 pay periods (1 Parks Ground Supervisor, 2 Landscape Technicians, 1 Parks Ground Crew Leader, and 2 Parks Grounds Assistants)	\$313,608	6.00
The Approved Budget includes an increase of \$33,224 and 1.00 FTE, Parks Ground Assistant, to replace an FTE converted in FY 06 to work on neighborhood and community outreach.	\$33,224	1.00

## Parks and Recreation — 2006–07

---

	<b>Dollars</b>	<b>FTEs</b>
The Approved Budget includes an increase of \$86,372 and 5.00 FTEs for the conversion of temporary employees to permanent status.	\$86,372	5.00
The Approved Budget includes increases for the Trail of Lights, \$1,182, interdepartmental charges for forestry services, \$17,678, and small tools, horticulture products, food and ice, and clothing, \$52,646.	\$71,506	
<b>3. <u>Cultural Arts Services</u></b>		
The Approved Budget includes an increase of \$449,679 and 8 FTEs for the Mexican American Cultural Center. Funding is for 7 months/15 pay periods and includes 1 Cultural Arts Education Coordinator, 2 Cultural Arts Exhibition Specialist, 2 Administrative Assistants, 1 Culture and Arts Education Supervisor, 1 Building and Ground Assistant, and 1 Exhibit Coordinator.	\$449,679	8.00
The Approved Budget includes an increase of \$26,252 and 0.75 FTEs for the conversion of temporary employees to permanent status.	\$26,252	0.75
<b>4. <u>Community Services</u></b>		
The Approved Budget includes an increase of \$63,111 and 4.00 FTEs for the Turner/Roberts Recreation Center. Funding is for 1 month/2 pay periods and includes commodities and contractuels, 2 Recreation Program Specialist, 1 Recreation Program Supervisor, and 1 Building and Grounds Assistant.	\$63,111	4.00
The Approved Budget includes an increase of \$206,339 and 5.00 FTEs for dedicated Buildings and Grounds Assistants at various Recreation Centers.	\$206,339	5.00
The Approved Budget includes an increase of \$510,371 and 27.50 FTEs for the conversion of temporary employees to permanent status.	\$510,371	27.50
The Approved Budget includes an increase of \$54,801 to annualize funding for Metz Recreation Center expansion commodities and contractuels, and 1.0 FTE for 6 pay periods (1 Recreation Program Specialist).	\$54,801	
The FY 2007 Approved Budget includes an increase of \$10,216 for mileage reimbursements.	\$10,216	
<b>5. <u>Natural Resources</u></b>		
The Approved Budget includes an increase of \$222,239 and 6.00 FTEs for the Zilker Botanical Gardens.	\$222,239	6.00
The Approved Budget includes an increase of \$4,400 for recreational supplies.	\$4,400	
<b>6. <u>Support Services</u></b>		
The Approved Budget includes an increase of \$117,628 for travel and training.	\$117,628	

## Parks and Recreation — 2006–07

---

	Dollars	FTEs
<b>7. <u>Planning</u></b>		
The Approved Budget includes an increase of \$168,586 in the reimbursement from Capital Improvement Plan projects.	(\$168,586)	
The Approved Budget includes an increase \$44,770 for indirect costs associated with PARD construction projects.	\$44,770	
The Approved Budget includes a decrease in expense refunds for PARD Planning services.	\$24,941	
<b>8. <u>Aquatics</u></b>		
The Approved Budget includes an increase of \$187,807 and 9.75 FTEs for the conversion of temporary employees to permanent status.	\$187,807	9.75
The Approved Budget includes an increase of \$311,720 for a \$1.50 per hour pay raise for lifeguards implemented in FY 2006.	\$311,720	
The Approved Budget includes an increase of \$11,649 for small tools.	\$11,649	
<b>9. <u>Department-Wide</u></b>		
To cover the increasing cost of utilities at all of the PARD facilities, \$350,000 is being added to the Approved Budget.	\$350,000	
Fleet maintenance and fuel costs are increasing by \$139,998 of which \$41,977 was offset by internal reallocations.	\$98,021	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$9,168 has been included for salary increases associated with Pay for Performance.	\$9,168	
An additional \$100,000 has been included for the AISD Metz HOSTS Program.	\$100,000	
An additional \$100,000 and 2.0 FTES has been included to enhance tree maintenance on City owned property.	\$100,000	2.00

# Golf Enterprise Fund — 2006-07

---

*Golf and Tennis*

Golf

LEGEND=

*Program*

Activity

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$5,078,403	\$5,444,755	\$5,095,352	\$5,565,529	\$5,565,529
<b>Requirements</b>	\$5,110,664	\$5,407,927	\$4,987,250	\$5,220,393	\$5,221,535
<b>Full-time Equivalent (FTEs)</b>	50.00	45.00	45.00	46.00	46.00

# Golf Enterprise Fund — 2006–07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$262,060 for revenue from an increase in green fees, learning center fees, cart fees, and the new Play the Links membership included in the FY 07 Revenue Initiative.	\$262,060	
2. The Approved Budget includes a decrease of \$141,286 associated with a reduction in rounds played.	(\$141,286)	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <b><u>City-Wide</u></b>		
The Approved Budget includes \$57,853 for salary increases associated with Pay for Performance in FY 2007. An additional \$14,715 is included in the Approved Budget for anticipated changes to the City's contribution for health insurance.	\$72,568	
The Approved Budget includes a stipend of \$14,828 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$14,828	
The Approved Budget includes \$12,388 for the annualized cost of market study adjustments implemented in FY 2006.	\$12,388	
2. <b><u>Golf and Tennis</u></b>		
The Approved Budget includes an increase of 1.00 FTE and \$17,971 for the conversion of temporary employees to permanent status.	\$17,971	1.00
The Approved Budget includes an increase of \$24,352 for vehicle preventive maintenance and \$17,824 for increased fuel costs.	\$42,176	
The Approved Budget includes a decrease for temporary employees.	(\$32,706)	
The Approved Budget includes a decrease of \$22,000 due to the termination of the Bergstrom Golf Course management agreement with the Aviation Department during FY 2006.	(\$22,000)	
The Approved Budget includes a decrease of \$38,000 as the lease purchase agreement for golf carts on Morris Williams Golf Course ended in FY 2006.	(\$38,000)	
The Approved Budget includes an increase of \$9,476 for landscape supplies at various golf courses.	\$9,476	
3. <b><u>Support Services</u></b>		
The Approved Budget includes a decrease of \$272,159 in GO Debt Service.	(\$272,159)	
The Approved Budget includes an increase of \$15,000 in Liability Reserve.	\$15,000	
The Approved Budget includes a decrease of \$8,000 in Accrued Payroll.	(\$8,000)	

## Golf Enterprise Fund — 2006–07

---

Dollars      FTEs

The following changes were approved by Council at Budget Adoption:

An additional \$1,142 has been included for salary increases associated with Pay for Performance.	\$1,142
---	---------

# Recreation Programs Enterprise Fund — 2006-07

---

**Community Services**

**Cultural Arts Services**

Recreation Centers

Art Center Services

Senior Services

Museums

Athletic Leagues

**Natural Resources**

**Aquatics**

Environmental Education

Aquatics

Garden Center

LEGEND=

**Program**

Activity

	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$3,197,451	\$3,192,320	\$3,200,094	\$3,462,239	\$3,462,239
Requirements	\$3,086,060	\$3,109,363	\$3,052,957	\$3,704,280	\$3,704,692
Full-time Equivalent (FTEs)	19.50	19.50	19.50	34.00	34.00

# Recreation Programs Enterprise Fund — 2006-07

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>		Dollars	FTEs
1.	Increase in revenue due to expanded fee based programs and increased participation in fee based Natural Resources programs throughout the city.	\$105,000	
2.	The Approved Budget includes an increase of \$66,868 for revenue from an increase in Austin Nature and Science Center program fees, community arts program fees, recreation center program fees and aquatics fees included in the FY 07 Revenue Initiative.	\$66,868	
3.	Increase in revenue due to increased participation in fee based Community Services and Cultural Arts programs throughout the city.	\$136,506	
4.	Decrease in revenue due to decreased participation in fee based Aquatics programs throughout the city.	(\$38,455)	
<u>Expenditure Changes</u>			
1.	<u>City-Wide</u>	<b>Dollars</b>	<b>FTEs</b>
	The Approved Budget includes \$20,899 for salary increases associated with Pay for Performance in FY 2007. An additional \$6,377 is included in the Approved Budget for anticipated changes to the City's contribution for health insurance. The Approved Budget also includes a \$515 increase for the Awards and Recognition program.	\$27,791	
	The Approved Budget includes an incremental increase of \$1,491 for a 2 percent incentive enhancement pay to non-civil service employees.	\$1,491	
	The Approved Budget includes a stipend of \$5,508 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$5,508	
	The Approved Budget includes \$26,128 for the annualized cost of market study adjustments implemented in FY 06.	\$26,128	
2.	<u>Natural Resources</u>		
	The Approved Budget includes an increase of \$35,272 and 2.00 FTEs as a part of a city-wide initiative to convert temporary employees to permanent status.	\$35,272	2.00
	The Approved Budget includes an increase \$68,998 for the addition of a new activity, the Garden Center.	\$68,998	
	The Approved Budget includes an increase of \$49,347 for seasonal employees and \$7,000 for educational supplies for increased participation in naturalist workshops, and home and after school programs at the Nature Center.	\$56,347	
	The Approved Budget includes a decrease in vacancy savings of \$37,123.	\$37,123	

## Recreation Programs Enterprise Fund — 2006-07

---

	Dollars	FTEs
<b>3. <u>Cultural Arts Services</u></b>		
The Approved Budget includes an increase of \$30,125 and 1.50 FTEs as a part of a city-wide initiative to convert temporary employees to permanent status.	\$30,125	1.50
The Approved Budget includes an increase for seasonal employees at the Elizabet Ney Museum, offset by a decrease in contracted instructors.	\$3,989	
The Approved Budget includes an increase of \$1,650 for travel and training.	\$1,650	
The Approved Budget includes an increase of \$38,043 for seasonal employees, as well as an increase of \$8,000 for recreational supplies and \$1,000 for program advertising at the Dougherty Arts Center as participation in theater programs increases.	\$47,043	
The Approved Budget includes an increase of \$6,000 for contract instructors at the Mexican American Cultural Center, as well as \$1,250 for recreational supplies for programs offered at the MACC, which is anticipated to open in May 2007.	\$7,250	
<b>4. <u>Community Services</u></b>		
The Approved Budget includes an increase of \$219,004 and 11.00 FTEs as a part of a city-wide initiative to convert temporary employees to permanent status.	\$219,004	11.00
The Approved Budget includes an increase of \$7,225 for vehicle rentals.	\$7,225	
The Approved Budget includes an increase of \$2,390 for contracted instructors at various recreation centers.	\$2,390	
The Approved Budget includes an increase \$13,400 for recreational supplies.	\$13,400	
<b>5. <u>Support Services</u></b>		
The Approved budget includes a decrease of \$7,000 for Accrued Payroll.	(\$7,000)	
The Approved Budget includes an increase of \$5,378 for administrative support.	\$5,378	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$412 has been included for salary increases associated with Pay for Performance.	\$412	

# Softball Enterprise Fund — 2006-07

---

*Community  
Services*

Athletic Leagues

LEGEND=

*Program*

Activity

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$847,799	\$810,000	\$810,140	\$810,000	\$624,000
<b>Transfer In</b>	\$0	\$0	\$0	\$0	\$186,000
<b>Requirements</b>	\$862,145	\$838,953	\$813,964	\$855,371	\$855,481
<b>Full-time Equivalent (FTEs)</b>	7.00	7.00	7.00	9.50	9.50

# Softball Enterprise Fund — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

### Revenue Changes

Dollars FTEs

The following changes were approved by Council at Budget Adoption:

The Approved Budget reduces softball league fees by \$78 reducing revenue by \$186,000. \$0  
 This is offset by a transfer from the General Fund of \$186,000.

### Expenditure Changes

Dollars FTEs

#### 1. City-Wide

The Approved Budget includes \$5,556 for salary increases associated with Pay for Performance in FY 2007. An additional \$2,289 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. \$7,845

The Approved Budget includes a stipend of \$2,124 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees. \$2,124

The Approved Budget includes \$4,241 for the annualized cost of market study adjustments implemented in FY 2006. \$4,241

#### 2. Community Services

The Approved Budget includes an increase of \$39,250 and 2.50 FTE for the conversion of temporary employees to permanent status. \$39,250 2.50

The Approved Budget includes a decrease in vacancy savings of \$13,994. \$13,994

The Approved Budget includes a \$25,448 decrease for seasonal employees. (\$25,448)

The Approved Budget includes a \$10,000 decrease in capital equipment costs. (\$10,000)

The Approved Budget includes a \$2,230 decrease in fuel costs. (\$2,230)

The Approved Budget includes a \$6,970 decrease in fleet maintenance costs. (\$6,970)

The Approved Budget includes a \$4,701 decrease in landscape and building materials. (\$4,701)

#### 3. Support Services

The Approved Budget includes a \$2,000 decrease in accrued payroll. (\$2,000)

The Approved Budget includes a \$1,000 increase for liability reserve. \$1,000

The following changes were approved by Council at Budget Adoption:

An additional \$110 has been included for salary increases associated with Pay for Performance. \$110

# Parks and Recreation – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>AQUATICS</b>										
Aquatics	\$3,290,580	17.00	\$3,165,159	16.00	\$3,316,692	16.00	\$3,797,616	25.75	\$3,863,749	25.75
<b>Subtotal</b>	\$3,290,580	17.00	\$3,165,159	16.00	\$3,316,692	16.00	\$3,797,616	25.75	\$3,863,749	25.75
<b>COMMUNITY SERVICES</b>										
Athletic Leagues	\$297,910	0.00	\$265,968	0.00	\$264,500	0.00	\$277,741	0.00	\$277,741	0.00
Millennium Youth Entertainment Complex	\$631,362	0.00	\$652,419	0.00	\$711,249	0.00	\$698,378	0.00	\$698,378	0.00
Recreation Centers	\$5,323,103	72.00	\$5,578,824	74.00	\$5,585,599	74.00	\$6,472,984	105.75	\$6,829,255	105.75
Senior Services	\$1,490,007	22.25	\$1,691,582	21.25	\$1,593,842	21.25	\$1,871,302	25.00	\$1,920,877	25.00
Summer Programs	\$378,994	1.00	\$504,383	1.00	\$507,995	1.00	\$561,399	1.00	\$584,659	1.00
<b>Subtotal</b>	\$8,121,375	95.25	\$8,693,176	96.25	\$8,663,185	96.25	\$9,881,804	131.75	\$10,310,910	131.75
<b>CULTURAL ARTS SERVICES</b>										
Arts Center Services	\$748,611	9.00	\$785,005	9.00	\$812,162	9.00	\$1,289,478	18.75	\$1,336,409	18.75
Museums	\$709,132	11.50	\$928,837	12.50	\$910,607	12.50	\$957,890	12.50	\$990,256	12.50
<b>Subtotal</b>	\$1,457,742	20.50	\$1,713,842	21.50	\$1,722,769	21.50	\$2,247,368	31.25	\$2,326,665	31.25
<b>FACILITY SERVICES</b>										
Facility Maintenance	\$1,901,407	28.00	\$1,809,044	28.00	\$1,818,983	28.00	\$1,902,726	28.00	\$1,960,990	28.00
Forestry	\$654,298	16.00	\$800,032	21.00	\$707,528	21.00	\$964,044	21.00	\$1,098,053	23.00
Park Maintenance	\$5,813,089	107.75	\$6,949,948	110.25	\$6,657,214	110.25	\$7,136,928	121.75	\$7,281,484	121.75
Special Events	\$460,550	0.00	\$408,176	0.00	\$418,762	0.00	\$411,068	0.00	\$411,068	0.00
<b>Subtotal</b>	\$8,829,345	151.75	\$9,967,200	159.25	\$9,602,487	159.25	\$10,414,766	170.75	\$10,751,595	172.75
<b>GOLF AND TENNIS</b>										
Tennis	\$220,669	0.00	\$207,335	0.00	\$218,148	0.00	\$211,686	0.00	\$211,686	0.00
<b>Subtotal</b>	\$220,669	0.00	\$207,335	0.00	\$218,148	0.00	\$211,686	0.00	\$211,686	0.00
<b>NATURAL RESOURCES</b>										
Environmental Education	\$533,640	8.00	\$501,837	9.00	\$571,102	9.00	\$570,630	9.50	\$605,097	9.50
Garden Center	\$399,484	7.00	\$464,202	6.00	\$447,822	6.00	\$716,922	12.00	\$734,883	12.00
Preserves Management	\$45,307	1.00	\$50,409	1.00	\$58,515	1.00	\$69,000	1.00	\$73,576	1.00
<b>Subtotal</b>	\$978,431	16.00	\$1,016,448	16.00	\$1,077,439	16.00	\$1,356,552	22.50	\$1,413,556	22.50
<b>ONE STOP SHOP</b>										
Land Use Review	\$3,195	0.15	\$8,027	0.15	\$11,024	0.15	\$8,643	0.15	\$8,854	0.15

# Parks and Recreation – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>Subtotal</b>	\$3,195	0.15	\$8,027	0.15	\$11,024	0.15	\$8,643	0.15	\$8,854	0.15
<b>PLANNING</b>										
PARD Development	\$230,443	8.00	\$127,674	5.00	\$111,932	5.00	\$72,429	5.00	\$81,510	5.00
Park Planning	\$301,688	12.85	\$336,199	13.60	\$235,220	13.60	\$295,837	13.60	\$325,520	13.60
<b>Subtotal</b>	\$532,131	20.85	\$463,873	18.60	\$347,152	18.60	\$368,266	18.60	\$407,030	18.60
<b>PUBLIC SAFETY</b>										
Lake Patrol	\$385,684	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Park and Facility Patrol	\$2,101,249	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$2,486,932	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$588,015	4.00	\$483,166	8.00	\$710,935	8.00	\$742,058	8.00	\$763,731	8.00
Financial Monitoring / Budgeting	\$456,171	6.00	\$444,587	8.00	\$461,102	8.00	\$447,547	8.00	\$466,757	8.00
Information Technology Support	\$61,628	1.00	\$63,628	1.00	\$63,130	1.00	\$63,488	1.00	\$68,492	1.00
Personnel / Training	\$569,229	6.50	\$628,261	9.25	\$613,763	9.25	\$697,493	9.25	\$734,485	9.25
PIO / Community Services	\$114,407	3.00	\$191,578	3.00	\$157,640	3.00	\$128,018	3.00	\$134,373	3.00
Purchasing / M/WBE	\$136,680	3.00	\$141,183	3.00	\$140,757	3.00	\$145,064	3.00	\$148,249	3.00
<b>Subtotal</b>	\$1,926,129	23.50	\$1,952,403	32.25	\$2,147,327	32.25	\$2,223,668	32.25	\$2,316,087	32.25
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$5,527	0.00	\$34,485	0.00	\$34,485	0.00	\$927,265	0.00	\$36,670	0.00
<b>Subtotal</b>	\$5,527	0.00	\$34,485	0.00	\$34,485	0.00	\$927,265	0.00	\$36,670	0.00
<b>Total</b>	\$27,852,056	345.00	\$27,221,948	360.00	\$27,140,708	360.00	\$31,437,634	433.00	\$31,646,802	435.00

# Parks and Recreation – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>AQUATICS</b>										
Aquatics	\$158,900	0.00	\$98,000	0.00	\$102,552	0.00	\$98,000	0.00	\$98,000	0.00
<b>Subtotal</b>	\$158,900	0.00	\$98,000	0.00	\$102,552	0.00	\$98,000	0.00	\$98,000	0.00
<b>COMMUNITY SERVICES</b>										
Athletic Leagues	\$3,026	0.00	\$0	0.00	\$50	0.00	\$0	0.00	\$0	0.00
Recreation Centers	\$150,254	0.00	\$0	0.00	\$233,865	0.00	\$0	0.00	\$0	0.00
Senior Services	\$37,643	0.00	\$0	0.00	\$34,087	0.00	\$0	0.00	\$0	0.00
Summer Programs	\$1,016	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$191,939	0.00	\$0	0.00	\$268,002	0.00	\$0	0.00	\$0	0.00
<b>CULTURAL ARTS SERVICES</b>										
Arts Center Services	\$19,660	0.00	\$17,146	0.00	\$46,039	0.00	\$17,146	0.00	\$17,146	0.00
Museums	\$7,178	0.00	\$0	0.00	\$7,213	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$26,837	0.00	\$17,146	0.00	\$53,252	0.00	\$17,146	0.00	\$17,146	0.00
<b>FACILITY SERVICES</b>										
Facility Maintenance	\$23,525	0.00	\$0	0.00	\$53,000	0.00	\$0	0.00	\$0	0.00
Forestry	\$153,635	0.00	\$259,494	0.00	\$158,000	0.00	\$241,816	0.00	\$241,816	0.00
Park Maintenance	\$936,158	0.00	\$882,354	0.00	\$1,146,224	0.00	\$882,854	0.00	\$882,854	0.00
Special Events	\$0	0.00	\$0	0.00	\$30,500	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$1,113,319	0.00	\$1,141,848	0.00	\$1,387,724	0.00	\$1,124,670	0.00	\$1,124,670	0.00
<b>GOLF AND TENNIS</b>										
Golf	\$17,768	0.00	\$3,000	0.00	\$3,000	0.00	\$3,000	0.00	\$3,000	0.00
<b>Subtotal</b>	\$17,768	0.00	\$3,000	0.00	\$3,000	0.00	\$3,000	0.00	\$3,000	0.00
<b>NATURAL RESOURCES</b>										
Environmental Education	\$50,927	0.00	\$33,000	0.00	\$60,739	0.00	\$33,000	0.00	\$33,000	0.00
Garden Center	\$75	0.00	\$0	0.00	\$250	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$51,002	0.00	\$33,000	0.00	\$60,989	0.00	\$33,000	0.00	\$33,000	0.00
<b>PLANNING</b>										
PARD Development	\$182,499	0.00	\$319,078	0.00	\$319,078	0.00	\$412,880	0.00	\$412,880	0.00
Park Planning	\$711,861	0.00	\$850,725	0.00	\$850,725	0.00	\$900,568	0.00	\$900,568	0.00
<b>Subtotal</b>	\$894,360	0.00	\$1,169,803	0.00	\$1,169,803	0.00	\$1,313,448	0.00	\$1,313,448	0.00
<b>PUBLIC SAFETY</b>										

## Parks and Recreation – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Lake Patrol	\$24,905	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Park and Facility Patrol	\$237,380	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$262,285	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$100,509	0.00	\$211,580	0.00	\$212,580	0.00	\$211,580	0.00	\$211,580	0.00
Financial Monitoring / Budgeting	\$2,071	0.00	\$0	0.00	\$3,423	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$208	0.00	\$0	0.00	\$1,283	0.00	\$0	0.00	\$0	0.00
PIO / Community Services	\$20	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Purchasing / M/WBE	\$0	0.00	\$0	0.00	\$689	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$102,808	0.00	\$211,580	0.00	\$217,975	0.00	\$211,580	0.00	\$211,580	0.00
<b>Total</b>	\$2,819,218	0.00	\$2,674,377	0.00	\$3,263,297	0.00	\$2,800,844	0.00	\$2,800,844	0.00

# Parks and Recreation – 2006-07

## Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY SERVICES</b>										
Recreation Centers	\$18,411	0.00	\$50,000	0.00	\$50,000	0.00	\$48,856	1.00	\$58,000	1.00
Senior Services	\$827,244	12.00	\$723,035	12.00	\$723,035	12.00	\$723,035	14.50	\$723,035	14.50
Summer Programs	\$225,245	0.00	\$218,000	0.00	\$218,000	0.00	\$300,000	0.00	\$300,000	0.00
<b>Subtotal</b>	<b>\$1,070,900</b>	<b>12.00</b>	<b>\$991,035</b>	<b>12.00</b>	<b>\$991,035</b>	<b>12.00</b>	<b>\$1,071,891</b>	<b>15.50</b>	<b>\$1,081,035</b>	<b>15.50</b>
<b>CULTURAL ARTS SERVICES</b>										
Museums	\$0	0.00	\$256,500	0.00	\$256,500	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$0</b>	<b>0.00</b>	<b>\$256,500</b>	<b>0.00</b>	<b>\$256,500</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>GOLF AND TENNIS</b>										
Golf	\$0	0.00	\$50,000	0.00	\$50,000	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$0</b>	<b>0.00</b>	<b>\$50,000</b>	<b>0.00</b>	<b>\$50,000</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>NATURAL RESOURCES</b>										
Environmental Education	\$0	0.00	\$2,400	0.00	\$2,400	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$0</b>	<b>0.00</b>	<b>\$2,400</b>	<b>0.00</b>	<b>\$2,400</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>Total</b>	<b>\$1,070,900</b>	<b>12.00</b>	<b>\$1,299,935</b>	<b>12.00</b>	<b>\$1,299,935</b>	<b>12.00</b>	<b>\$1,071,891</b>	<b>15.50</b>	<b>\$1,081,035</b>	<b>15.50</b>

# Parks and Recreation – 2006-07

## Golf Enterprise Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>GOLF AND TENNIS</b>										
Golf	\$3,939,538	50.00	\$3,948,823	45.00	\$3,562,616	45.00	\$3,904,692	46.00	\$4,040,394	46.00
<b>Subtotal</b>	\$3,939,538	50.00	\$3,948,823	45.00	\$3,562,616	45.00	\$3,904,692	46.00	\$4,040,394	46.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$7,186	0.00	\$43,199	0.00	\$19,446	0.00	\$156,955	0.00	\$22,395	0.00
Transfers	\$1,163,924	0.00	\$1,415,905	0.00	\$1,405,188	0.00	\$1,158,746	0.00	\$1,158,746	0.00
<b>Subtotal</b>	\$1,171,110	0.00	\$1,459,104	0.00	\$1,424,634	0.00	\$1,315,701	0.00	\$1,181,141	0.00
<b>Total</b>	\$5,110,648	50.00	\$5,407,927	45.00	\$4,987,250	45.00	\$5,220,393	46.00	\$5,221,535	46.00

# Parks and Recreation – 2006-07

## Recreation Enterprise Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>AQUATICS</b>										
Aquatics	\$260,779	2.00	\$302,325	2.00	\$300,190	2.00	\$301,432	2.00	\$310,808	2.00
<b>Subtotal</b>	\$260,779	2.00	\$302,325	2.00	\$300,190	2.00	\$301,432	2.00	\$310,808	2.00
<b>COMMUNITY SERVICES</b>										
Athletic Leagues	\$27,011	0.00	\$32,793	0.00	\$34,566	0.00	\$44,084	0.00	\$44,084	0.00
Recreation Centers	\$1,664,081	8.00	\$1,565,653	8.00	\$1,549,901	8.00	\$1,820,484	19.00	\$1,853,727	19.00
Senior Services	\$19,125	0.00	\$48,100	0.00	\$27,985	0.00	\$48,100	0.00	\$48,100	0.00
<b>Subtotal</b>	\$1,710,217	8.00	\$1,646,546	8.00	\$1,612,452	8.00	\$1,912,668	19.00	\$1,945,911	19.00
<b>CULTURAL ARTS SERVICES</b>										
Arts Center Services	\$486,723	3.00	\$517,352	3.00	\$503,457	3.00	\$614,760	4.50	\$623,677	4.50
Museums	\$595	0.00	\$100,793	0.00	\$15,000	0.00	\$86,425	0.00	\$86,425	0.00
<b>Subtotal</b>	\$487,318	3.00	\$618,145	3.00	\$518,457	3.00	\$701,185	4.50	\$710,102	4.50
<b>NATURAL RESOURCES</b>										
Environmental Education	\$473,730	6.50	\$415,301	6.50	\$492,771	6.50	\$525,577	8.50	\$539,623	8.50
Garden Center	\$0	0.00	\$0	0.00	\$0	0.00	\$68,657	0.00	\$69,760	0.00
<b>Subtotal</b>	\$473,730	6.50	\$415,301	6.50	\$492,771	6.50	\$594,234	8.50	\$609,383	8.50
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$11,866	0.00	\$13,094	0.00	\$15,135	0.00	\$75,431	0.00	\$9,158	0.00
Transfers	\$142,123	0.00	\$113,952	0.00	\$113,952	0.00	\$119,330	0.00	\$119,330	0.00
<b>Subtotal</b>	\$153,989	0.00	\$127,046	0.00	\$129,087	0.00	\$194,761	0.00	\$128,488	0.00
<b>Total</b>	\$3,086,034	19.50	\$3,109,363	19.50	\$3,052,957	19.50	\$3,704,280	34.00	\$3,704,692	34.00

# Parks and Recreation – 2006-07

## Softball Enterprise Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY SERVICES</b>										
Athletic Leagues	\$810,170	7.00	\$790,231	7.00	\$769,330	7.00	\$791,208	9.50	\$807,279	9.50
<b>Subtotal</b>	\$810,170	7.00	\$790,231	7.00	\$769,330	7.00	\$791,208	9.50	\$807,279	9.50
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$1,550	0.00	\$4,589	0.00	\$501	0.00	\$19,524	0.00	\$3,563	0.00
Transfers	\$50,420	0.00	\$44,133	0.00	\$44,133	0.00	\$44,639	0.00	\$44,639	0.00
<b>Subtotal</b>	\$51,970	0.00	\$48,722	0.00	\$44,634	0.00	\$64,163	0.00	\$48,202	0.00
<b>Total</b>	\$862,140	7.00	\$838,953	7.00	\$813,964	7.00	\$855,371	9.50	\$855,481	9.50

# Golf Surcharge Fund – 2006-07

---

## Purpose and Nature of Fund

The Golf Surcharge fund was established to account for the collection of surcharge for rounds of golf played at Jimmy Clay, Morris Williams, Lions and Hancock golf courses. Proceeds are used for capital improvements and infrastructure repairs at the City’s golf courses.

## Factors Affecting Revenue

Although the Approved Budget projects a slight increase in revenue for the Golf Fund, resulting from an increase in the fee per round played, revenue in the Golf Surcharge Fund is expected to remain constant as the surcharge will not increase. The golf surcharge is \$1.00 for each adult round and \$0.50 for each junior and senior round played.

## Factors Affecting Requirements

In FY 2007 the Golf Fund will transfer \$160,000 to the Capital Budget for improvements at the City’s golf courses. Current plans for the funding include construction of a ball barrier safety fence at Lions, drainage and cart path improvements at Morris Williams, drainage improvements at Jimmy Clay, and leveling of tees at Lions and Hancock. These improvements are designed to maintain a high quality experience for the golfing public in Austin.

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$94,353	\$160,000	\$160,000	\$160,000	\$160,000
<b>Requirements</b>	\$200,000	\$160,000	\$160,000	\$160,000	\$160,000





City of Austin  
2006-2007  
Approved  
Budget

**Executive Summary**  
Human Services

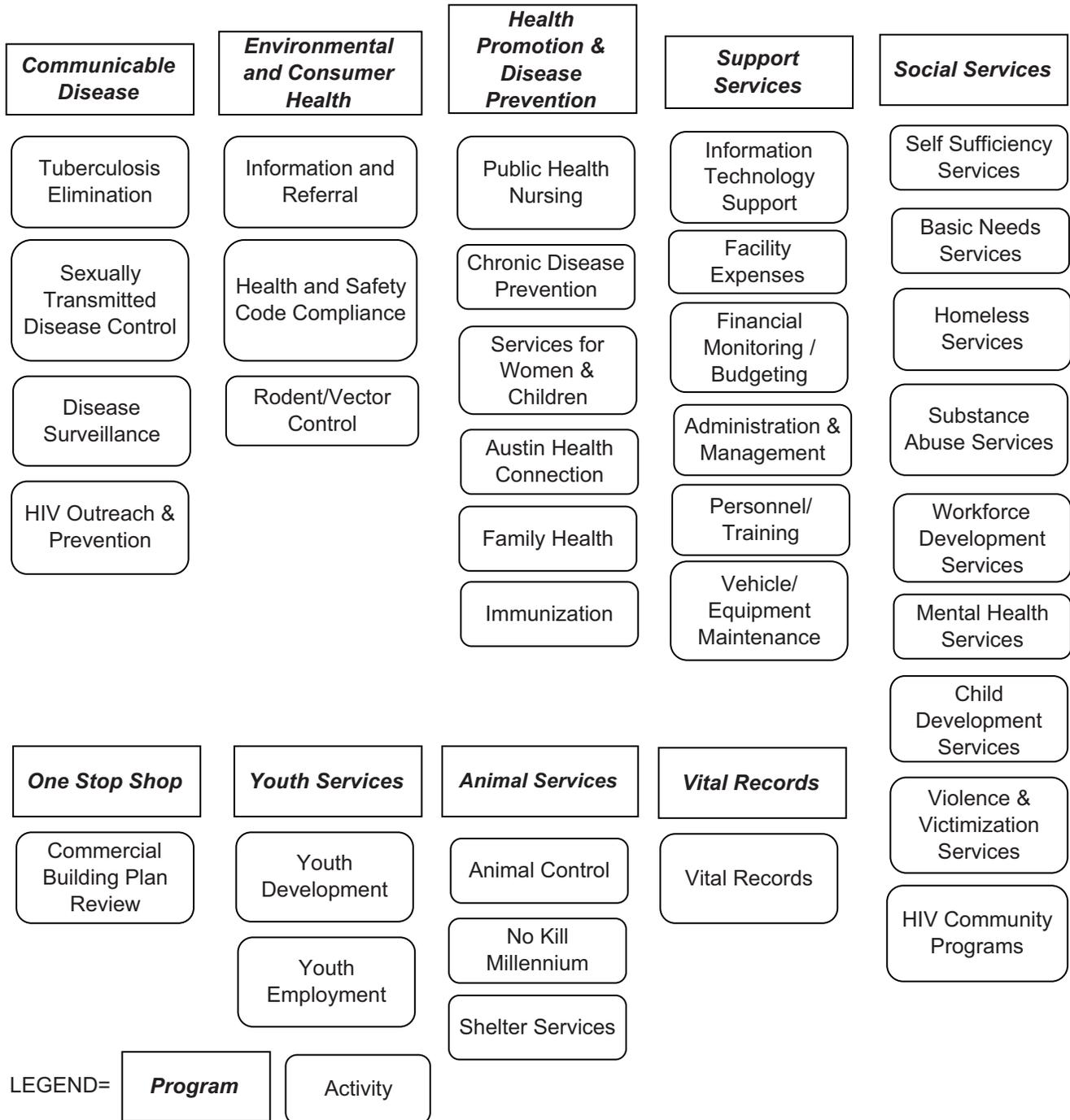


## Health and Human Services

Health and Human Services  
Brackenridge Hospital Fund  
HHS Travis County Reimbursed Fund  
Travis County Hospital District Reimbursed



# Health and Human Services – 2006-07



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$3,843,978	\$3,664,612	\$4,233,854	\$4,422,540	\$4,422,540
<b>Requirements</b>	\$26,631,514	\$29,534,498	\$29,354,129	\$30,943,216	\$32,134,016
<b>Full-time Equivalents (FTEs)</b>	232.00	243.00	243.00	248.50	250.50

\*Footnote: In addition to the amount shown above, the FY 2007 Approved Budget also includes \$213,233 for a 2 percent service incentive enhancement pay to non-civil service employees.

# Health and Human Services – 2006-07

---

## Mission

The mission of the Austin/Travis County Health and Human Services Department (HHSD) is to work in partnership with the community to promote health, safety, and well being. The department has adopted the following goals in order to help achieve this mission.

*The role of public health is to:*

- PROMOTE community-wide wellness,
- PREVENT disease, and
- PROTECT the community from infectious diseases, epidemics, and environmental hazards.

## Goals

The over-all goal of HHSD is to promote a healthy community, which reflects social equity. This will be achieved through prevention, protection, provision, and promotion:

- **Protection: Public Health and Human Services Emergency Preparedness** Maintain a public health and human services emergency preparedness capacity in coordination with other City Departments and community partners that allocates existing and emergency resources in a flexible and responsive manner to address public health risks and human services needs in an emergency.
  - 95% of all HHSD staff (current and new) will be trained on COA Public Health Preparedness Medication Distribution Plan by end of FY07. Achieve National Association of City/County Health Officials certification as “Public Health Ready.”
- **Prevention: Health Services** Prevent the spread of communicable disease and reduce the risk of health complications due to disease and unhealthy behaviors.
  - Reduce the rate of newly reported AIDS infections by 10% per year.
  - Reduce the racial and ethnic mortality rates by 10% by 2010.
  - Reduce the racial and ethnic infant mortality rates by 10% by 2010.
  - Reduce the proportion of adults who are obese to < 15% in target area by 2010.
  - Reduce the number of asthma hospitalizations for persons aged 5-64 years by 8% and for persons aged < 5 years by 25% in target area by 2010.
  - Prevent diabetes by 2.5 new cases per 1,000 population per year and reduce the overall rate of diabetes that is clinically diagnosed by 25 overall cases per 1,000 population per year in target area by 2010.
  - Ensure health care services provided by the Department are in compliance with national or community standards.
    - Maintain at least 90% of TB cases completing therapy.
    - Maintain at least 75% of HIV clients tested who return for post-test counseling.
  - 90% of clients presenting for Sexually Transmitted Disease care will be offered exam or testing by the end of the following business day
- **Protection: Health Services** Minimize the public’s exposure to health and environmental hazards.
  - Conduct 2.0 inspections per fixed food establishment each year.
- **Prevention/Provision: Social Services** Promote and foster increased self-sufficiency, healthy behaviors and lifestyle among targeted populations.
  - Increase percent youth enrolled in youth programs who successfully earn a GED to 65% by 2010.
  - Increase the percent of households case-managed whose income increases beyond the federal poverty level by 25 percentage points by 2010 (from 10% to 35%).
  - Increase the percentage of early childhood programs that meet quality standards to 15% by year 2010.

## Health and Human Services – 2006-07

---

- Maintain the percent of homeless persons who receive case management that move into safe and stable housing at a minimum level of 60%.
- Increase the percent of clients who have maintained sobriety for sixty days after completing treatment from 75% to 78% by 2010.
- Increase the percentage of individuals with HIV who are linked to medical care to 65% by 2010.
- **Prevention/Provision/Protection: Animal Services/No Kill Millennium** Promote responsible pet ownership and minimize the euthanasia of adoptable animals
  - Increase the percentage of sheltered adoptable animals rescued, adopted or returned-to-owner per year at the Town Lake Animal Center to 100% by year 2010.

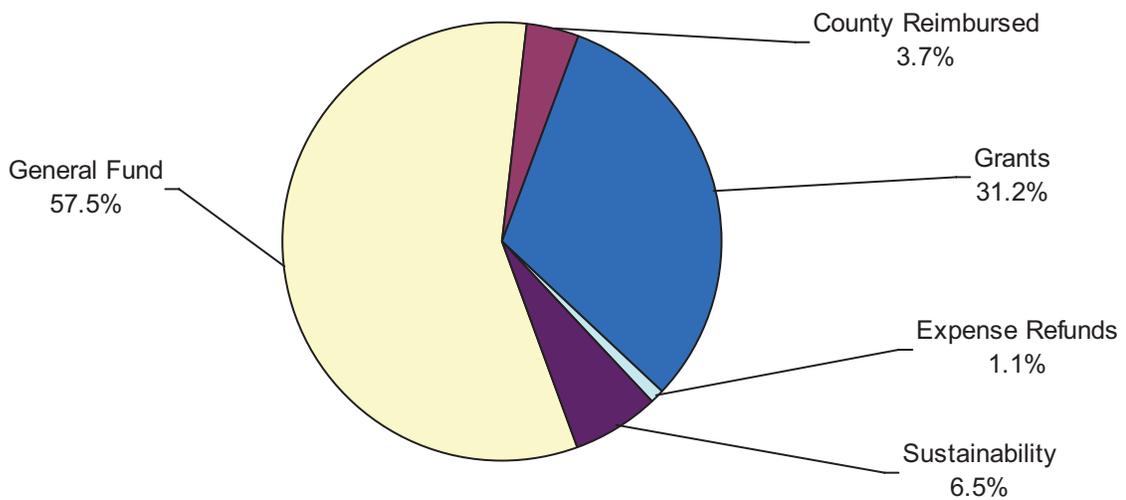
### Key Indicators

The key indicators used by the Health and Human Services Department include:

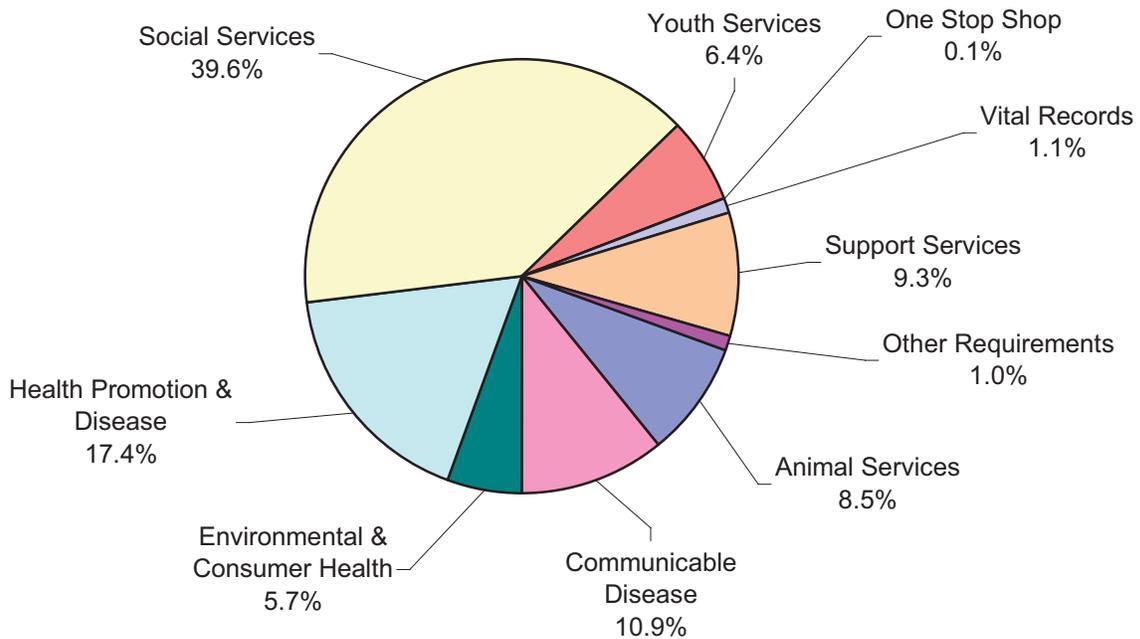
- Percent of sheltered animals adopted, rescued or returned to owner
- Total mortality rate in the Austin/Travis County area
- Total infant mortality rate in the Austin/Travis County area
- Percent youth enrolled in youth programs who successfully earn a GED
- The incidence rate of HIV per 100,000 population

# Health and Human Services — Total Budget \$55.9 million

### Sources of Funds



### Uses of Funds



## Health and Human Services — Total Budget \$55.9 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>General Fund</b>					
Revenue	\$3,843,978	\$3,664,612	\$4,233,854	\$4,422,540	\$4,422,540
Requirements	\$26,631,514	\$29,534,498	\$29,354,129	\$30,943,216	\$32,134,016
Full-Time Equivalents (FTEs)	232.00	243.00	243.00	248.50	250.50
<b>Travis County Reimbursed Fund</b>					
Revenue	\$1,599,549	\$1,825,087	\$1,739,672	\$2,065,395	\$2,065,395
Requirements	\$1,609,035	\$1,825,087	\$1,739,672	\$2,065,395	\$2,070,591
Full-Time Equivalents (FTEs)	28.00	30.00	30.00	30.00	30.00
<b>Sustainability Fund</b>	\$3,247,196	\$3,526,656	\$3,526,656	\$3,526,656	\$3,650,089
<b>Grant Reimbursements</b>	\$20,269,331	\$17,973,896	\$17,973,896	\$17,425,673	\$17,458,918
Full-Time Equivalents (FTEs)	182.50	193.50	193.50	185.00	185.50
<b>Expense Refunds</b>	\$698,502	\$578,105	\$656,851	\$613,706	\$613,706

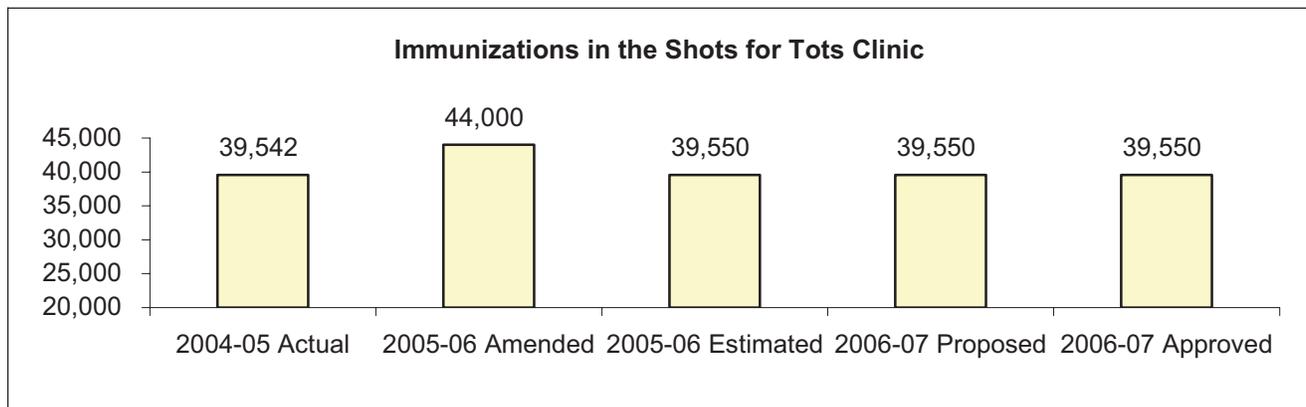
### Budget Highlights

The Approved Budget includes the personnel, tools, and equipment to provide public health protection and prevention services, social services, youth development and employment services, and animal control services, and to achieve the goals and objectives of the department.

#### Health protection, prevention and basic services

The Approved Budget includes funding to continue basic prevention services to minimize the public's exposure to disease and reduce the number of incidences. In the Communicable Disease program, the Approved Budget includes funding to cover cost increases for flu vaccine. In the Health Promotion and Disease Prevention Program, funding has been added for a Neighborhood Liaison, a Registered Nurse Senior, and supplies for special projects associated with neighborhood and community outreach. An amendment from the dais added \$90,860 for the transfer in of 1.0 Neighborhood Development Program Manager from APD.

In FY 2006-07, the number of immunizations in the Shots for Tots Clinic, 39,550, is slightly lower than the FY 2005-06 budget. Due to use of the new Pediarix vaccine, which contains Hep B, Polio and Dtap, fewer shots are needed per individual.



## Health and Human Services — Total Budget \$55.9 million

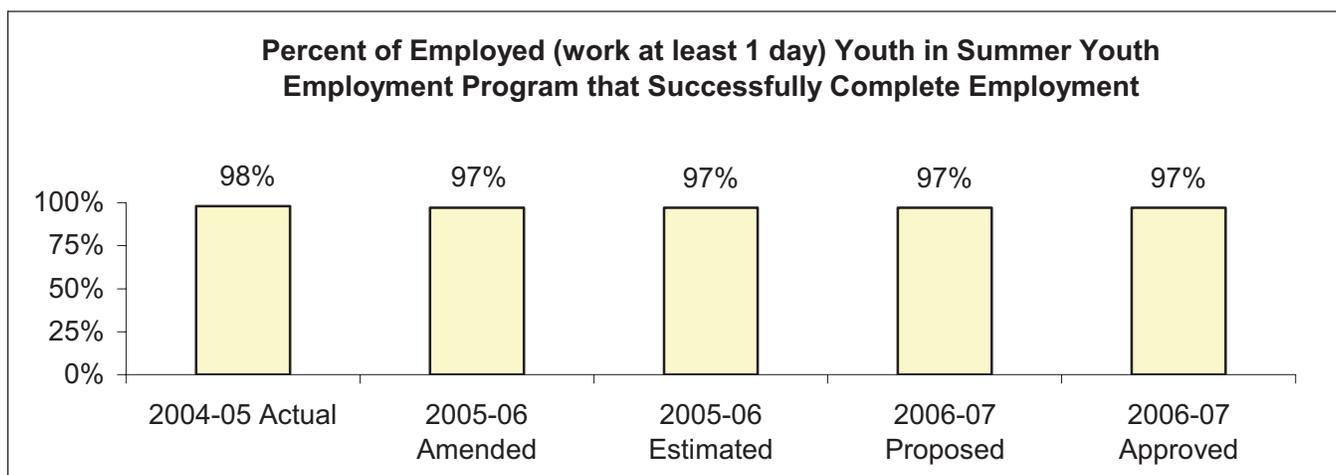
In the Environmental Health program, funding is included to continue basic protection and enforcement service to minimize environmental health hazards in the areas of food establishments and rodent and vector control. In FY 2006-07, approximately 7,400 routine inspections for fixed food establishments will be conducted. This is an increase from the estimated 6,000 that will be conducted in FY 2005-06.

### Social Services

The Approved Budget provides approximately \$22.1 million for various social services including: basic needs, child care, homeless services, mental health, substance abuse, violence and victimization services and workforce development. At budget adoption, Council approved an additional \$867,884 for a 3.5% increase to existing contracts, a second day labor site, and additional funding for sickle cell anemia social service contracts. The Approved Budget includes a \$36,069 increase to the Front Steps contract. Front Steps takes care of the day-to-day management of the Austin Resource Center for the Homeless (ARCH). The Front Steps contract obligates the City to pay a 2% inflationary increase annually. Also relating to the ARCH, \$60,000 is included for physical plant maintenance and support. In FY 2006-07, approximately 7,800 individuals will receive basic needs services from contracted providers, which is in line with the 7,769 individuals estimated to be served in FY 2005-06. The Approved Budget projects that 59% of the homeless population who receive case management and support services will move into safe and stable housing, compared to the budgeted 57% in FY 2005-06. In FY 2006-07, approximately 87% of clients served are expected to achieve projected mental health outcomes, which is 6% lower than the FY 2005-06 budget. The lower percentage is driven by the fact that the City is dedicating more resources to preventive mental health services versus treatment services. The Approved Budget projects that 71% of clients will report maintaining abstinence from substance abuse 60 days after treatment, which is slightly below the FY 2005-06 budget of 75%. Basic workforce development programs are included in the Approved Budget. In FY 2006-07, it is estimated that 64% of clients will obtain employment at a livable wage, which is a significant increase from the FY 2005-06 approved 44%.

### Youth Services

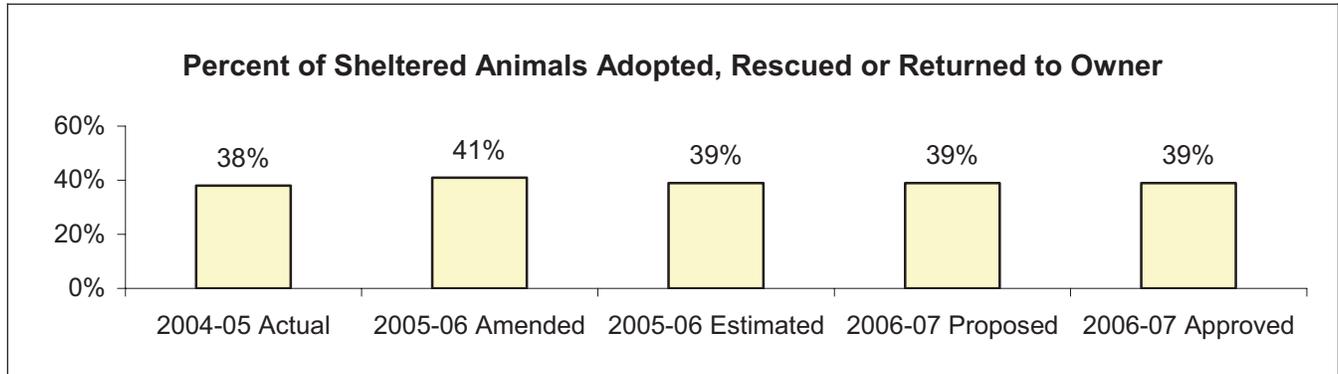
Funding is included to provide basic work-based opportunities as well as youth enrichment activities. In FY 2006-07, 15,000 youth are anticipated to be served in contracted youth development programs, which is at the same level estimated for FY 2005-06. The FY 2006-07 goal for the percentage of employed youth in the summer youth employment program who successfully complete employment is consistent with prior years. Funding is also included for a new team leader, crew, and supplies for the Graffiti Abatement program.



# Health and Human Services — Total Budget \$55.9 million

## Animal Control Services

The Approved Budget provides funding to continue basic service levels for animal care and control. In FY 2006-07, approximately 10% of sheltered animals will be rescued. Additionally, it is projected that 4,300, or 17% of sheltered animals will be adopted, and 12% will be returned to owners. In FY 2006-07, it is anticipated that 56% of sheltered animals will be euthanized which is the same as FY 2005-06 estimate. An amendment from the dais added \$155,121 for the following items: funding for 1.0 Public Health Educator I, funding to restore free sterilizations to 2 days per week, funding to sterilize 600 cats, and funding to microchip and register 2,459 animals.



## Employee Benefits

The Approved Budget includes an increase of \$405,142 for Pay for Performance. Pay for Performance increased by an additional \$7,996 due to an amendment from the dais in the Approved Budget. The Approved Budget includes an amendment from the dais which increased appropriations in the amount of \$192,372 for a bilingual stipend program for employees utilizing Spanish and American Sign Language.

## One-Time Critical Items

The Approved Budget includes funding for the following one-time critical item in the General Fund:

- \$213,233 for Service Incentive Enhancement

## Capital Budget

The Health and Human Services Department has no new capital appropriations for FY 2006-07.

## General Fund Revenue and Fees

HHSD General Fund revenue for FY 2006-07 is projected to be \$4,422,540, which is a \$757,928 increase to the FY 2005-06 Amended Budget.

The City-wide revenue initiative conducted this year provided the opportunity for the department to analyze and re-structure fees. This initiative allowed for the increase of existing fees that will create an increase in revenue of \$72,250. It also allowed for the establishment of new fees that will increase revenue by \$86,229.

The more significant revenue impact is for vital records. Birth certificate revenue is expected to increase by \$618,845 due to a State change in the birth and death certificate fees. However, a decrease of \$83,719 is anticipated for death certificate revenue as a result of the implementation of the Texas Electronic Registrar (TER) Death System.

# Health and Human Services Department - 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
<b>1. <u>Animal Services</u></b>		
Various revenue sources within Animal Services are being adjusted based on current trends and historic data: other service fees, dangerous dog fees and rescue fees are decreasing by \$6,730; and, animal license revenue, pound fees and animal adoption fees are increasing by \$37,879.	\$31,149	
The Approved Budget includes an increase of \$20,171 for revenue from an increase in animal reclaims fees included in the FY 07 Revenue Initiative.	\$20,171	
A decrease of \$48,727 in reclaim deposits revenue is due primarily to a component of this revenue being used to fund free sterilization clinics.	(\$48,727)	
<b>2. <u>Environmental &amp; Consumer Health Services</u></b>		
Various revenue sources within Environmental and Consumer Health are being adjusted based on historical data: food establishment permit revenue, food establishment reinspections, and swimming pool permit revenue are projected to increase by \$51,565; and, other approved EHS revenue is increasing by \$20,623. Liquid waste hauler permit revenue is anticipated to decrease by \$4,970.	\$67,218	
The Approved Budget includes an increase of \$72,250 for revenue from an increase in fees for temporary food booth permits, food establishment permits, food establishment ownership change inspections, reinspections, food manager training, plan reviews, and rat bait included in the FY 07 Revenue Initiative.	\$72,250	
The Approved Budget includes an increase of \$19,800 for revenue from an increase in fees for temporary event late permit applications, late permit applications for food and swimming pools permits, and after hours/weekend Certificate of Occupancy inspections included in the FY 07 Revenue Initiative.	\$19,800	
<b>3. <u>Communicable Diseases</u></b>		
Patient fees are projected to have a net increase of \$15,133, while medical records copies are decreasing by \$450.	\$14,683	
The Approved Budget includes an increase of \$46,258 for revenue from an increase in Medicare reimbursement through roster billing for influenza and pneumococcal immunizations included in the FY 07 Revenue Initiative.	\$46,258	
<b>4. <u>Vital Records</u></b>		
Birth Certificate revenue is expected to increase by \$618,845 due to a State change in the birth and death certificate fees. However, a decrease of \$83,719 is anticipated for death certificate revenue as a result of the implementation of the Texas Electronic Registrar (TER) Death System.	\$535,126	

# Health and Human Services Department - 2006-07

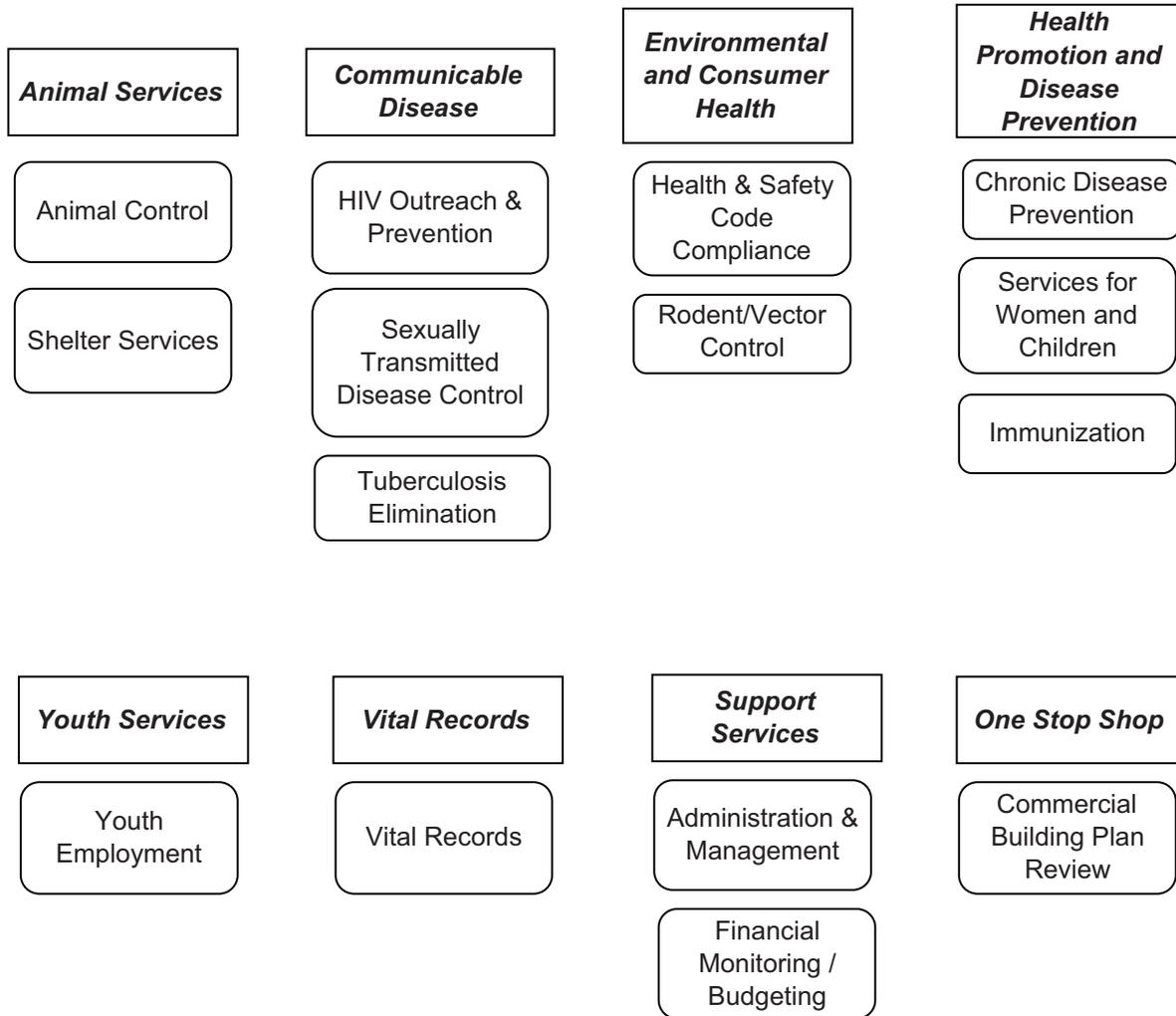
	Dollars	FTEs
<b><u>Expenditure Changes</u></b>		
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$405,142 for salary increases associated with Pay for Performance in FY 2007. An additional \$79,461 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$3,979 increase for the Awards and Recognition program.	\$488,582	
The Approved Budget includes \$252,537 for the annualized cost of market study adjustments implemented in FY 2006.	\$252,537	
<b>2. <u>Animal Services</u></b>		
Inflationary increases are included for animal medications in the amount of \$15,000 and clothing for animal control and shelter workers of \$5,000.	\$20,000	
<b>3. <u>Communicable Diseases</u></b>		
There is an increase in funding to cover cost increases for flu vaccine.	\$50,000	
<b>4. <u>Environmental and Consumer Health</u></b>		
A part-time receptionist at the RBJ Building will be converted from grant funded status to permanent General Fund regular status. Because this position is currently backcharged to the General Fund, the net funding impact is \$0.	\$0	0.50
<b>5. <u>Health Promotion and Disease Prevention</u></b>		
The Approved Budget includes the addition of 2.0 FTEs and \$128,122 for a Neighborhood Liaison, a Registered Nurse Senior, and supplies for special projects associated with neighborhood and community outreach.	\$128,122	2.00
<b>6. <u>Social Services</u></b>		
The Approved Budget includes an increase of \$36,069 for the Austin Resource Center for the Homeless (ARCH) operations contract, as well as physical plant maintenance and support for the ARCH of \$60,000.	\$96,069	
An increase of \$10,000 for the Community Action Network (CAN) social services contract is included.	\$10,000	
<b>7. <u>Support Services</u></b>		
Debt service for Certificates of Obligation that funded the purchase and renovation of the Health and Human Services Campus is increasing in FY07 by \$5,444.	\$5,444	
There is a decrease in department-wide computer leases.	(\$52,333)	
An increase for employee travel and training is included.	\$58,712	
The Approved Budget increases the contract for security guard services.	\$37,882	

## Health and Human Services Department - 2006-07

---

	Dollars	FTEs
The Approved Budget includes additional funding for utilities, vehicle maintenance and fuel increases.	\$105,693	
<b>8. Youth Services</b>		
Two (2) Public Health Program Specialists will be converted from temporary grant funded status to permanent General Fund status. Because these positions are currently backcharged to the General Fund, the net funding impact is \$0.	\$0	2.00
Addition of one (1.0) FTE and \$125,000 for a Public Health Program Specialist and associated supplies for the Graffiti Abatement Program are included in the FY 2006-07 Approved Budget.	\$125,000	1.00
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$7,996 has been included for salary increases associated with Pay for Performance.	\$7,996	
An additional \$192,372 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$192,372	
A total of \$155,121 was added to fund the following Project Humane Austin items: \$55,121 for 1.0 FTE Public Health Educator I position, \$40K to restore funding for free sterilizations to 2 days per week, \$30K to sterilize 600 cats, and \$30K to microchip and register 2,459 animals.	\$155,121	1.00
The Approved Budget adds \$90,860 and transfers in 1.0 Neighborhood Development Program Manager from APD.	\$90,860	1.00
The Approved Budget appropriates an increase of \$419,451 to the General Fund and \$123,433 to the Sustainability Fund for a 3.5% increase for social service contracts for a total of \$542,884.	\$419,451	
An additional \$275,000 has been included for a second day labor site.	\$275,000	
The Approved Budget increases the appropriation for sickle cell anemia social service contracts by \$50,000.	\$50,000	

# HHSD Travis County Reimbursed Fund – 2006-07



LEGEND= **Program** Activity

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$1,599,549	\$1,825,087	\$1,739,672	\$2,065,395	\$2,065,395
Requirements	\$1,609,061	\$1,825,087	\$1,739,672	\$2,065,395	\$2,070,591
Full-time Equivalent (FTEs)	28.00	30.00	30.00	30.00	30.00

# HHSD Travis County Reimbursed Fund—2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. All expenses in this fund are offset by reimbursements.	\$240,308	
 <u>Expenditure Changes</u>		
<b>1. <u>City-wide/Department-wide</u></b>		
The Approved Budget includes \$48,199 for salary increases associated with Pay for Performance in FY 2007. An additional \$9,810 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$444 increase for the Awards and Recognition program.	\$58,453	
 The Approved Budget includes an incremental increase of \$1,682 for a 2 percent service incentive enhancement pay to non-civil service employees.	 \$1,682	
 The Approved Budget includes \$32,595 for the annualized cost of market study adjustments implemented in FY 2006.	 \$32,595	
 The Approved Budget includes a stipend of \$12,589 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	 \$12,589	
<b>2. <u>Animal Services</u></b>		
Vehicles and animal cages for two Animal Control Officers who will enforce the County's leash law.	\$85,748	
 An increase for free spay and neutering clinics held at County sites.	 \$15,000	
<b>3. <u>Social Services</u></b>		
County contribution to the sickle cell social services contract.	\$34,241	
 <b>The following changes were approved by Council at Budget Adoption:</b>		
<b><u>City-Wide</u></b>		
An additional \$951 has been included for salary increases associated with Pay for Performance.	\$951	
 An additional \$4,245 has been included for a bilingual stipend program for Spanish and American Sign Language.	 \$4,245	

# Health and Human Services – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>ANIMAL SERVICES</b>										
Animal Control	\$961,088	17.75	\$997,115	17.75	\$1,045,397	18.17	\$1,006,269	17.75	\$1,052,841	17.75
No-Kill Millennium	\$653,943	13.16	\$670,363	13.00	\$680,543	12.91	\$671,431	13.00	\$851,772	14.00
Shelter Services	\$2,297,582	43.69	\$2,450,548	43.75	\$2,444,270	43.47	\$2,474,357	43.75	\$2,548,497	43.75
<b>Subtotal</b>	<b>\$3,912,614</b>	<b>74.60</b>	<b>\$4,118,026</b>	<b>74.50</b>	<b>\$4,170,210</b>	<b>74.55</b>	<b>\$4,152,057</b>	<b>74.50</b>	<b>\$4,453,110</b>	<b>75.50</b>
<b>COMMUNICABLE DISEASE</b>										
Disease Surveillance	\$339,193	4.81	\$409,011	5.05	\$380,115	4.88	\$392,061	4.85	\$415,982	4.85
HIV Outreach & Prevention	\$433,868	5.82	\$456,395	6.84	\$537,374	6.34	\$499,590	5.84	\$530,460	5.84
Sexually Transmitted Disease Control	\$844,213	9.53	\$953,267	13.48	\$907,285	12.98	\$920,024	13.48	\$965,180	13.48
Tuberculosis Elimination	\$594,690	5.85	\$543,602	5.83	\$502,844	5.83	\$559,967	5.83	\$592,406	5.83
<b>Subtotal</b>	<b>\$2,211,964</b>	<b>26.01</b>	<b>\$2,362,275</b>	<b>31.20</b>	<b>\$2,327,618</b>	<b>30.03</b>	<b>\$2,371,642</b>	<b>30.00</b>	<b>\$2,504,028</b>	<b>30.00</b>
<b>ENVIRONMENTAL AND CONSUMER HEALTH</b>										
Health and Safety Code Compliance	\$1,721,506	27.44	\$2,127,955	32.45	\$1,985,429	32.70	\$2,077,638	32.95	\$2,168,551	32.95
Information and Referral	\$261,130	6.12	\$303,389	6.25	\$299,941	6.14	\$324,602	6.25	\$332,616	6.25
Rodent & Vector Control	\$297,655	3.46	\$329,127	3.60	\$330,241	3.63	\$289,895	3.60	\$297,051	3.60
<b>Subtotal</b>	<b>\$2,280,292</b>	<b>37.02</b>	<b>\$2,760,471</b>	<b>42.30</b>	<b>\$2,615,611</b>	<b>42.47</b>	<b>\$2,692,135</b>	<b>42.80</b>	<b>\$2,798,218</b>	<b>42.80</b>
<b>HEALTH PROMOTION &amp; DISEASE PREVENTION</b>										
Austin Health Connection	\$13,235	0.00	\$13,100	0.00	\$16,100	0.00	\$6,540	0.00	\$6,540	0.00
Chronic Disease Prevention	\$251,437	3.50	\$260,456	3.25	\$372,319	4.75	\$437,500	6.75	\$547,973	7.75
Family Health	\$160,161	2.00	\$179,279	2.10	\$149,592	2.00	\$161,908	2.00	\$232,434	2.00
Immunization	\$750,319	8.47	\$662,857	8.45	\$578,925	8.19	\$689,581	8.25	\$731,079	8.25
Public Health Nursing	\$336,849	5.04	\$341,872	5.55	\$346,863	5.90	\$346,972	5.55	\$372,440	5.55
Services for Women and Children	\$10,484	0.00	\$0	0.00	\$7,610	0.00	\$0	0.00	\$33,889	0.00
<b>Subtotal</b>	<b>\$1,522,486</b>	<b>19.01</b>	<b>\$1,457,564</b>	<b>19.35</b>	<b>\$1,471,409</b>	<b>20.84</b>	<b>\$1,642,501</b>	<b>22.55</b>	<b>\$1,924,355</b>	<b>23.55</b>

# Health and Human Services – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>ONE STOP SHOP</b>										
Commercial Building Plan Review	\$18,279	0.60	\$50,675	0.85	\$36,217	0.60	\$51,633	0.85	\$56,090	0.85
<b>Subtotal</b>	\$18,279	0.60	\$50,675	0.85	\$36,217	0.60	\$51,633	0.85	\$56,090	0.85
<b>SOCIAL SERVICES</b>										
Basic Needs Services	\$1,749,512	7.75	\$1,907,638	8.09	\$1,874,461	7.70	\$1,910,013	8.04	\$1,996,471	8.04
Child Development Services	\$96,719	1.47	\$88,086	1.35	\$103,573	1.70	\$109,130	1.20	\$113,176	1.20
HIV Community Programs	\$731,312	3.23	\$755,266	3.10	\$755,266	3.10	\$756,148	2.10	\$825,234	3.10
Homeless Services	\$3,644,097	3.21	\$4,225,126	2.60	\$4,263,022	2.80	\$4,359,060	4.30	\$4,512,579	3.30
Mental Health Services	\$1,903,561	0.73	\$2,244,371	0.85	\$2,232,653	0.85	\$2,407,583	0.85	\$2,515,240	0.85
Self-Sufficiency Services	\$121,581	2.01	\$141,836	2.01	\$129,638	2.16	\$138,102	2.01	\$151,441	2.01
Substance Abuse Services	\$729,275	0.62	\$691,818	0.60	\$718,784	0.60	\$691,816	0.60	\$733,678	0.60
Violence and Victimization Services	\$972,772	0.84	\$1,104,447	1.10	\$1,069,804	0.65	\$948,871	0.65	\$994,637	0.65
Workforce Development Services	\$661,212	4.35	\$651,091	4.45	\$670,374	4.39	\$644,356	4.40	\$915,929	4.40
<b>Subtotal</b>	\$10,610,040	24.21	\$11,809,679	24.15	\$11,817,575	23.95	\$11,965,079	24.15	\$12,758,385	24.15
<b>SUPPORT SERVICES</b>										
Administration and Management	\$390,637	9.76	\$544,105	9.50	\$619,666	9.75	\$675,413	9.75	\$713,394	9.75
Facility Expenses	\$944,910	2.00	\$1,088,227	2.00	\$908,865	2.00	\$1,214,213	2.00	\$1,219,993	2.00
Financial Monitoring / Budgeting	\$841,932	12.17	\$809,391	11.90	\$771,983	11.80	\$781,868	11.90	\$826,659	11.90
Information Technology Support	\$634,977	7.07	\$608,365	7.20	\$631,256	7.25	\$621,788	7.20	\$663,454	7.20
Personnel / Training	\$526,239	7.16	\$561,852	7.40	\$566,599	7.40	\$566,737	7.40	\$596,634	7.40

# Health and Human Services – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Vehicle / Equipment Maintenance	\$7,379	0.00	\$16,854	0.25	\$4,804	0.00	\$21,333	0.00	\$21,333	0.00
<b>Subtotal</b>	\$3,346,073	38.16	\$3,628,794	38.25	\$3,503,173	38.20	\$3,881,352	38.25	\$4,041,467	38.25
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$474,401	0.00	\$495,509	0.00	\$515,552	0.00	\$1,167,757	0.00	\$532,936	0.00
<b>Subtotal</b>	\$474,401	0.00	\$495,509	0.00	\$515,552	0.00	\$1,167,757	0.00	\$532,936	0.00
<b>VITAL RECORDS</b>										
Vital Records	\$448,063	8.10	\$484,849	8.05	\$506,120	8.04	\$532,140	8.05	\$566,171	8.05
<b>Subtotal</b>	\$448,063	8.10	\$484,849	8.05	\$506,120	8.04	\$532,140	8.05	\$566,171	8.05
<b>YOUTH SERVICES</b>										
Youth Development	\$1,593,844	4.29	\$2,158,411	4.35	\$2,182,399	4.32	\$2,278,674	7.35	\$2,291,010	7.35
Youth Employment	\$213,456	0.00	\$208,245	0.00	\$208,245	0.00	\$208,246	0.00	\$208,246	0.00
<b>Subtotal</b>	\$1,807,300	4.29	\$2,366,656	4.35	\$2,390,644	4.32	\$2,486,920	7.35	\$2,499,256	7.35
<b>Total</b>	\$26,631,512	232.00	\$29,534,498	243.00	\$29,354,129	243.00	\$30,943,216	248.50	\$32,134,016	250.50

## Health and Human Services – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>ANIMAL SERVICES</b>										
Animal Control	\$102	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
No-Kill Millennium	\$10,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Shelter Services	\$10,178	0.00	\$10,000	0.00	\$10,000	0.00	\$10,000	0.00	\$10,000	0.00
<b>Subtotal</b>	<b>\$20,280</b>	<b>0.00</b>	<b>\$10,000</b>	<b>0.00</b>	<b>\$10,000</b>	<b>0.00</b>	<b>\$10,000</b>	<b>0.00</b>	<b>\$10,000</b>	<b>0.00</b>
<b>COMMUNICABLE DISEASE</b>										
HIV Outreach & Prevention	\$0	0.00	\$0	0.00	\$51	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$51</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>ENVIRONMENTAL AND CONSUMER HEALTH</b>										
Health and Safety Code Compliance	\$2,745	0.00	\$0	0.00	\$0	0.00	\$19,766	0.00	\$19,766	0.00
Information and Referral	\$45	0.00	\$0	0.00	\$125	0.00	\$0	0.00	\$0	0.00
Rodent & Vector Control	\$45	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$2,835</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$125</b>	<b>0.00</b>	<b>\$19,766</b>	<b>0.00</b>	<b>\$19,766</b>	<b>0.00</b>
<b>HEALTH PROMOTION &amp; DISEASE PREVENTION</b>										
Chronic Disease Prevention	\$110	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Family Health	\$37,500	0.00	\$50,000	0.00	\$50,000	0.00	\$50,000	0.00	\$50,000	0.00
Immunization	\$0	0.00	\$0	0.00	\$45	0.00	\$0	0.00	\$0	0.00
Services for Women and Children	\$1	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$37,611</b>	<b>0.00</b>	<b>\$50,000</b>	<b>0.00</b>	<b>\$50,045</b>	<b>0.00</b>	<b>\$50,000</b>	<b>0.00</b>	<b>\$50,000</b>	<b>0.00</b>
<b>SOCIAL SERVICES</b>										
Basic Needs Services	\$309	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Homeless Services	\$950	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Violence and Victimization Services	\$2,084	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$3,343</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>

## Health and Human Services – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>SUPPORT SERVICES</b>										
Administration and Management	\$420,731	0.00	\$329,082	0.00	\$404,019	0.00	\$344,917	0.00	\$344,917	0.00
Facility Expenses	\$74	0.00	\$0	0.00	\$1,624	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$1,037	0.00	\$0	0.00	\$614	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$421,842	0.00	\$329,082	0.00	\$406,257	0.00	\$344,917	0.00	\$344,917	0.00
<b>VITAL RECORDS</b>										
Vital Records	\$14	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$14	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>YOUTH SERVICES</b>										
Youth Development	\$166,354	0.00	\$142,800	0.00	\$144,150	0.00	\$142,800	0.00	\$142,800	0.00
Youth Employment	\$46,223	0.00	\$46,223	0.00	\$46,223	0.00	\$46,223	0.00	\$46,223	0.00
<b>Subtotal</b>	\$212,577	0.00	\$189,023	0.00	\$190,373	0.00	\$189,023	0.00	\$189,023	0.00
<b>Total</b>	\$698,502	0.00	\$578,105	0.00	\$656,851	0.00	\$613,706	0.00	\$613,706	0.00

# Health and Human Services – 2006-07

## Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>ANIMAL SERVICES</b>										
No-Kill Millennium	\$11,474	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$11,474	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>COMMUNICABLE DISEASE</b>										
Disease Surveillance	\$552,004	9.50	\$589,112	9.15	\$589,112	9.15	\$590,476	9.15	\$623,721	9.65
HIV Outreach & Prevention	\$2,464,937	14.00	\$1,596,861	12.00	\$1,596,861	12.00	\$1,605,861	8.00	\$1,605,861	8.00
Sexually Transmitted Disease Control	\$215,734	5.00	\$193,655	5.00	\$193,655	5.00	\$193,655	5.00	\$193,655	5.00
Tuberculosis Elimination	\$290,347	9.00	\$435,002	10.00	\$435,002	10.00	\$435,002	10.00	\$435,002	10.00
<b>Subtotal</b>	\$3,523,022	37.50	\$2,814,630	36.15	\$2,814,630	36.15	\$2,824,994	32.15	\$2,858,239	32.65
<b>HEALTH PROMOTION &amp; DISEASE PREVENTION</b>										
Chronic Disease Prevention	\$2,401,416	11.00	\$2,524,929	14.00	\$2,524,929	14.00	\$2,367,946	15.50	\$2,367,946	15.50
Immunization	\$458,294	11.00	\$573,941	12.00	\$573,941	12.00	\$498,941	12.00	\$498,941	12.00
Public Health Nursing	\$212,005	5.50	\$203,866	4.10	\$203,866	4.10	\$207,356	4.10	\$207,356	4.10
Services for Women and Children	\$3,690,117	72.00	\$4,775,464	81.00	\$4,775,464	81.00	\$4,443,421	81.00	\$4,443,421	81.00
<b>Subtotal</b>	\$6,761,832	99.50	\$8,078,200	111.10	\$8,078,200	111.10	\$7,517,664	112.60	\$7,517,664	112.60
<b>SOCIAL SERVICES</b>										
Basic Needs Services	\$699,714	11.10	\$594,317	11.28	\$594,317	11.28	\$594,318	11.28	\$594,318	11.28
Child Development Services	\$494,395	0.00								
HIV Community Programs	\$6,707,475	11.50	\$4,591,920	12.50	\$4,591,920	12.50	\$4,591,920	9.50	\$4,591,920	9.50
Homeless Services	\$392,141	0.00	\$327,973	0.00	\$327,973	0.00	\$327,973	1.00	\$327,973	1.00
Self-Sufficiency Services	\$245,845	3.90	\$208,814	3.97	\$208,814	3.97	\$208,814	3.97	\$208,814	3.97
Workforce Development Services	\$49,776									
<b>Subtotal</b>	\$8,589,346	26.50	\$5,723,024	27.75	\$5,723,024	27.75	\$5,723,025	25.75	\$5,723,025	25.75

## Health and Human Services – 2006-07

### Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>SUPPORT SERVICES</b>										
Administration and Management	\$619,105	11.00	\$564,042	10.50	\$564,042	10.50	\$565,990	9.50	\$565,990	9.50
<b>Subtotal</b>	\$619,105	11.00	\$564,042	10.50	\$564,042	10.50	\$565,990	9.50	\$565,990	9.50
<b>YOUTH SERVICES</b>										
Youth Development	\$721,695	7.60	\$714,600	7.50	\$714,600	7.50	\$714,600	4.50	\$714,600	4.50
Youth Employment	\$42,857	0.40	\$79,400	0.50	\$79,400	0.50	\$79,400	0.50	\$79,400	0.50
<b>Subtotal</b>	\$764,552	8.00	\$794,000	8.00	\$794,000	8.00	\$794,000	5.00	\$794,000	5.00
<b>Total</b>	\$20,269,331	182.50	\$17,973,896	193.50	\$17,973,896	193.50	\$17,425,673	185.00	\$17,458,918	185.50

# Health and Human Services – 2006-07

## Travis County Reimbursed Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>ANIMAL SERVICES</b>										
Animal Control	\$89,454	3.00	\$184,073	5.00	\$98,658	5.00	\$276,664	5.00	\$285,180	5.00
Shelter Services	\$11,941	0.00	\$15,036	0.00	\$15,036	0.00	\$15,036	0.00	\$15,036	0.00
<b>Subtotal</b>	<b>\$101,395</b>	<b>3.00</b>	<b>\$199,109</b>	<b>5.00</b>	<b>\$113,694</b>	<b>5.00</b>	<b>\$291,700</b>	<b>5.00</b>	<b>\$300,216</b>	<b>5.00</b>
<b>COMMUNICABLE DISEASE</b>										
HIV Outreach & Prevention	\$99,133	2.00	\$118,471	2.00	\$118,471	2.00	\$139,668	2.00	\$148,896	2.00
Sexually Transmitted Disease Control	\$245,460	5.00	\$299,396	5.00	\$299,396	5.00	\$264,121	5.00	\$290,624	5.00
Tuberculosis Elimination	\$283,494	3.00	\$252,190	3.00	\$252,190	3.00	\$282,155	3.00	\$305,485	3.00
<b>Subtotal</b>	<b>\$628,087</b>	<b>10.00</b>	<b>\$670,057</b>	<b>10.00</b>	<b>\$670,057</b>	<b>10.00</b>	<b>\$685,944</b>	<b>10.00</b>	<b>\$745,005</b>	<b>10.00</b>
<b>ENVIRONMENTAL AND CONSUMER HEALTH</b>										
Health and Safety Code Compliance	\$281,472	4.80	\$281,796	4.80	\$281,796	4.80	\$288,961	4.80	\$301,518	4.80
Rodent & Vector Control	\$67,111	2.00	\$68,468	2.00	\$68,468	2.00	\$52,283	2.00	\$55,795	2.00
<b>Subtotal</b>	<b>\$348,583</b>	<b>6.80</b>	<b>\$350,264</b>	<b>6.80</b>	<b>\$350,264</b>	<b>6.80</b>	<b>\$341,244</b>	<b>6.80</b>	<b>\$357,313</b>	<b>6.80</b>
<b>HEALTH PROMOTION &amp; DISEASE PREVENTION</b>										
Chronic Disease Prevention	\$63,187	1.00	\$62,743	1.00	\$62,743	1.00	\$62,174	1.00	\$67,308	1.00
Immunization	\$113,678	2.00	\$130,817	2.00	\$130,817	2.00	\$131,338	2.00	\$140,948	2.00
Services for Women and Children	\$43,523	0.00	\$43,540	0.00	\$43,540	0.00	\$43,540	0.00	\$43,540	0.00
<b>Subtotal</b>	<b>\$220,388</b>	<b>3.00</b>	<b>\$237,100</b>	<b>3.00</b>	<b>\$237,100</b>	<b>3.00</b>	<b>\$237,052</b>	<b>3.00</b>	<b>\$251,796</b>	<b>3.00</b>
<b>ONE STOP SHOP</b>										
Commercial Building Plan Review	\$6,490	0.20	\$11,732	0.20	\$11,732	0.20	\$12,292	0.20	\$12,848	0.20
<b>Subtotal</b>	<b>\$6,490</b>	<b>0.20</b>	<b>\$11,732</b>	<b>0.20</b>	<b>\$11,732</b>	<b>0.20</b>	<b>\$12,292</b>	<b>0.20</b>	<b>\$12,848</b>	<b>0.20</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$141,730	3.00	\$150,144	3.00	\$150,144	3.00	\$185,691	3.00	\$192,066	3.00
Financial Monitoring / Budgeting	\$50,608	1.00	\$69,256	1.00	\$69,256	1.00	\$68,372	1.00	\$71,494	1.00
<b>Subtotal</b>	<b>\$192,338</b>	<b>4.00</b>	<b>\$219,400</b>	<b>4.00</b>	<b>\$219,400</b>	<b>4.00</b>	<b>\$254,063</b>	<b>4.00</b>	<b>\$263,560</b>	<b>4.00</b>

# Health and Human Services – 2006-07

## Travis County Reimbursed Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$9,232	0.00	\$12,130	0.00	\$12,130	0.00	\$122,556	0.00	\$16,394	0.00
<b>Subtotal</b>	\$9,232	0.00	\$12,130	0.00	\$12,130	0.00	\$122,556	0.00	\$16,394	0.00
<b>VITAL RECORDS</b>										
Vital Records	\$38,919	1.00	\$41,661	1.00	\$41,661	1.00	\$36,910	1.00	\$39,825	1.00
<b>Subtotal</b>	\$38,919	1.00	\$41,661	1.00	\$41,661	1.00	\$36,910	1.00	\$39,825	1.00
<b>YOUTH SERVICES</b>										
Youth Employment	\$63,603	0.00	\$83,634	0.00	\$83,634	0.00	\$83,634	0.00	\$83,634	0.00
<b>Subtotal</b>	\$63,603	0.00	\$83,634	0.00	\$83,634	0.00	\$83,634	0.00	\$83,634	0.00
<b>Total</b>	\$1,609,035	28.00	\$1,825,087	30.00	\$1,739,672	30.00	\$2,065,395	30.00	\$2,070,591	30.00

## Health and Human Services – 2006-07

### *Sustainability Fund*

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>SOCIAL SERVICES</b>										
Child Development Services	\$1,471,269	0.00	\$1,597,445	0.00	\$1,597,448	0.00	\$1,671,109	0.00	\$1,729,599	0.00
Workforce Development Services	\$1,775,927	0.00	\$1,929,211	0.00	\$1,929,208	0.00	\$1,855,547	0.00	\$1,920,490	0.00
<b>Subtotal</b>	\$3,247,196	0.00	\$3,526,656	0.00	\$3,526,656	0.00	\$3,526,656	0.00	\$3,650,089	0.00
<b>Total</b>	\$3,247,196	0.00	\$3,526,656	0.00	\$3,526,656	0.00	\$3,526,656	0.00	\$3,650,089	0.00

# Brackenridge Hospital Fund — 2006-07

---

## Purpose and Nature of Fund

The Brackenridge Hospital Fund is an enterprise fund that accounts for the gradual reduction of operations associated with formerly city-owned Brackenridge Hospital. Ownership of Brackenridge Hospital was transferred to the Travis County Hospital District in 2005.

## Factors Affecting Revenue

For FY 2006-07, Other Rent revenue decreases \$0.3 million. This revenue relates to the lease of a facility that was not part of the hospital itself; it has therefore been moved to the General Fund.

## Factors Affecting Requirements

The Brackenridge Hospital Fund total requirements will remain constant at approximately \$0.33 million. A small increase in Requirements occurred from the Proposed to Approved Budget due to changes related to Pay for Performance made by Council during Budget Adoption.

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$771,482	\$405,509	\$405,509	\$90,000	\$90,000
<b>Requirements</b>	\$221,632	\$329,483	\$328,115	\$327,467	\$327,517
<b>Full-time Equivalents</b>	1.50	1.50	1.50	1.50	1.50

# Travis County Healthcare District – 2006-07

---

## Purpose and Nature of Fund

On May 15, 2004, the voters of Travis County created a county-wide hospital district in an election initiated by citizen petition. Currently, in FY 2005-06, the District and the City of Austin operate under an interlocal agreement whereby the City continues to operate the clinics and perform certain administrative functions. The Board of Managers of the new District is responsible for making policy decisions regarding the delivery of health care services. The Hospital District Fund accounts for the Community Care Services Department's operations of the Federally Qualified Health Centers (FQHCs) and the Medical Assistance Program (MAP) under the interlocal with the Healthcare District.

## Factors Affecting Revenue

Total available funding in FY 2006-07 is \$36.5 million, or \$8.2 million less the current budget, primarily because in 2007 the district will pay MAP contracts directly rather than through the interlocal with the City. Patient related revenue is anticipated to decrease by approximately \$1.0 million, primarily due to lower Medicaid encounters and associated revenue. Medicare revenue is expected to increase by approximately \$0.1 million, while patient fees are expected to remain the same as FY 2005-06. Healthcare payments are estimated to decrease by \$7.3 million or 22.0% due to the assignment of MAP contracts to the District.

## Factors Affecting Requirements

Total approved requirements in FY 2006-07 are \$36.5, a decrease of \$8.2 million as compared to the FY 2005-06 budget. Personnel expenses are expected to increase \$2.5 million primarily due to compensation adjustments. Contractuals are budgeted significantly lower than FY 2005-06 due to the assignment of MAP contracts to the Healthcare District and commodities are increasing by approximately \$0.3 million due to inflation on medical and other supplies. Capital, CIP, and other requirements are budgeted similarly to FY 2005-06.

## Restricted Ending Balance

The interlocal agreement with the Healthcare District states that within 120 days of year end, the City shall deliver a report to the District identifying the amount of any excess or deficiency in revenue and payments over costs and expenses. For fiscal year 2006, the City is projecting estimated excess revenue over expense of \$0.7 million. This along with an excess estimated beginning balance of \$2.3 million for the current year is carried over to fiscal year 2007, and it will reduce the amount of the service payment from the Healthcare District to the City in that year. A final number will be determined within 120 days of year end as required by the interlocal, and that final number will then be used to reduce the service payments in Fiscal Year 2007.

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Total Available Funds</b>	\$49,825,535	\$44,716,917	\$43,015,591	\$36,193,378	\$36,469,428
<b>Total Requirements</b>	\$47,070,779	\$44,716,917	\$42,336,807	\$36,193,378	\$36,469,428
<b>Full-time Equivalent (FTEs)</b>	317.83	346.83	346.83	351.33	361.58



City of Austin  
2006-2007  
Approved  
Budget

**Executive Summary**  
Housing

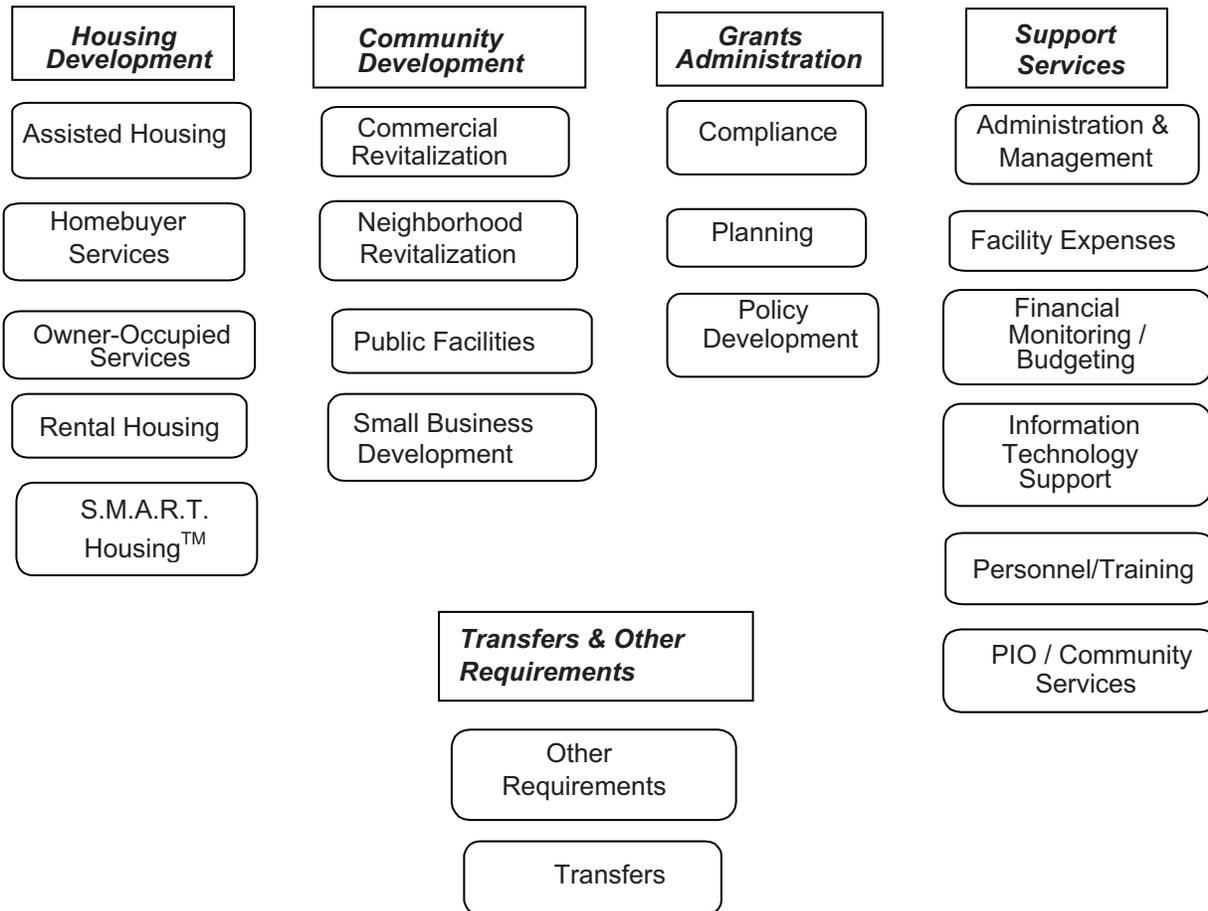


# Neighborhood Housing & Community Development

Neighborhood Housing & Community Development Fund  
Housing Trust Fund



# Neighborhood Housing & Community Development — 2006–07



LEGEND=



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$1,149,349	\$1,318,896	\$1,318,896	\$1,344,946	\$2,594,946
Requirements	\$881,136	\$1,394,071	\$1,394,071	\$1,928,907	\$3,179,084
Full-time Equivalents (FTEs)	4.00	4.00	4.00	4.00	4.00

# **Neighborhood Housing & Community Development – 2006-07**

---

## **Mission**

The purpose of Neighborhood Housing and Community Development Department (NHCD) is to provide housing, community and small business development services to benefit eligible residents so they can have access to livable neighborhoods and can increase their opportunities for self-sufficiency.

## **Goals**

Assist 42,430 eligible families with services that lead to opportunities for self-sufficiency annually by 2009 as measured by:

Housing: 4,550 households will gain and /or retain housing

- Provide housing services through a continuum from homelessness to homeownership
- Ownership Occupied – Provide opportunities for households to retain their homes through rehabilitation and construction
- Homebuyer – Provide opportunities for homebuyers through financing and construction to access S.M.A.R.T. Housing produced by non-profits and for-profit housing developers
- Rental – Provide resources to non-profit/for-profit housing developers to construct S.M.A.R.T. Housing rental units and rehabilitate existing rental units
- Assisted – Provide resources to eligible households to access or retain affordable rental units
- Transitional – Assist eligible households in securing and non-profit organizations in creating limited-term housing and supportive services
- Emergency and Homeless Shelters – Assist eligible persons in securing and non-profits in creating emergency shelter and homeless shelter opportunities and supportive services
- Facilitate regulatory reform to reduce institutional barriers to housing development
- Implement housing affordability components of adopted neighborhood plans, master plans and identified priority neighborhoods

Community Development: Serve 37,880 low-income households with community development services

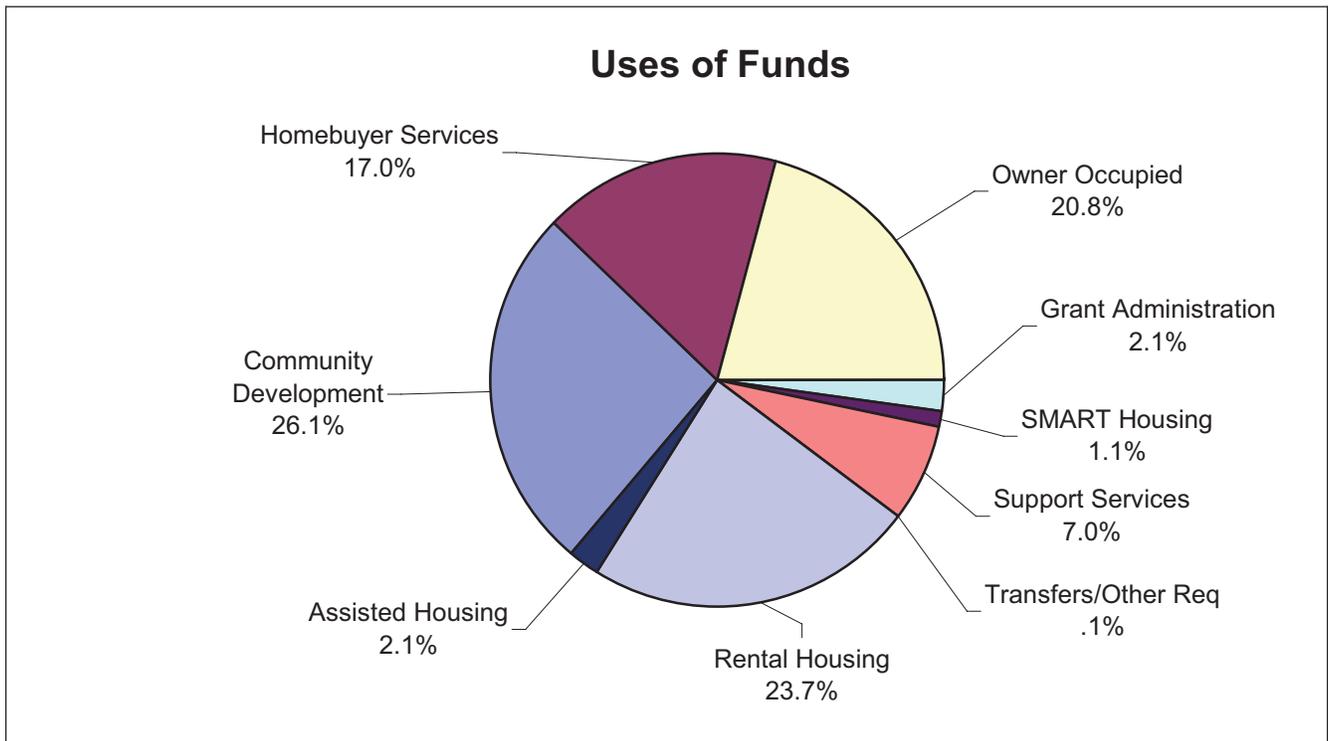
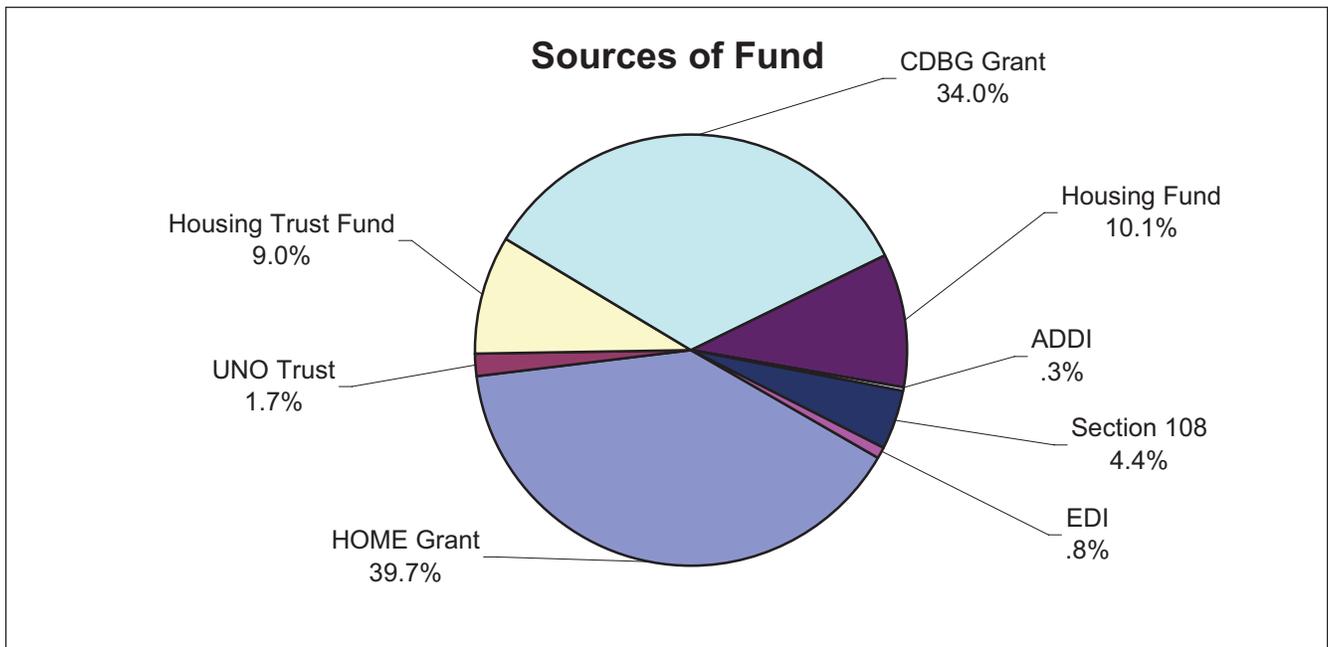
- Commercial Revitalization: Serve low-income households, small businesses, and housing non-profit organizations, and provide commercial space
- Small Business Development: Serve low-income households and small businesses
- Public Services: Serve low-income households with public services

## **Key Indicators**

NHCD will use the following key indicators to monitor its progress in achieving business plan goals:

- Number of eligible households/persons served
- Cost per eligible households persons served
- No more than 1.5 times the annual CDBG allocation will be available July 31
- Number of S.M.A.R.T. Housing™ units certified
- Number of S.M.A.R.T. Housing™ units completed

# Neighborhood Housing & Community Development - Total Budget \$31.4 million



# Neighborhood Housing & Community Development - Total Budget \$31.4 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Housing Fund</b>					
Beginning Balance	\$539,511	\$75,175	\$809,136	\$733,961	\$733,961
Revenue	\$1,149,349	\$1,318,896	\$1,318,896	\$1,344,946	\$2,594,946
Requirements	\$881,136	\$1,394,071	\$1,394,071	\$1,928,907	\$3,179,084
Full Time Equivalents (FTEs)	4.00	4.00	4.00	4.00	4.00
<b>Housing Trust Fund</b>					
Beginning Balance	\$1,501,595	\$113,229	\$1,886,071	\$1,790,617	\$1,790,617
Revenue	\$1,058,932	\$1,030,000	\$1,047,775	\$1,043,000	\$1,043,000
Requirements	\$674,456	\$1,143,229	\$1,143,229	\$2,833,617	\$2,833,617
<b>UNO Trust Fund</b>					
Beginning Balance	\$0	\$0	\$0	\$37,824	\$37,824
Revenue	\$0	\$37,824	\$37,824	\$500,000	\$500,000
Requirements	\$0	\$37,824	\$0	\$537,824	\$537,824
<b>Grant Funds **</b>					
Beginning Balance	N/A	N/A	N/A	\$9,882,997	\$9,882,997
Entitlement FY 2006-07	N/A	N/A	N/A	\$15,919,744	\$15,919,744
Requirements	\$17,153,656	\$24,566,125	\$16,122,080	\$24,845,346	\$24,845,346
Full Time Equivalents (FTEs)	64.00	64.00	64.00	62.00	62.00
Expense Refunds	\$62,550	\$0	\$0	\$0	\$0

\*\*Grant awards received by NHCD are for multiple years and do not need individual appropriations each new fiscal year for spending purposes.

## Budget Highlights

The Approved Budget includes funding for services to benefit eligible residents so they can have access to livable neighborhoods and can increase their opportunities for self-sufficiency. For the FY 2006-07 Approved Budget, the table above includes the total funding sources and uses in the following categories: General Fund Transfer, Housing Trust Fund, University Neighborhood District (UNO), and grant funds such Community Development Block Grant (CDBG), Home Investment Partnership Program (HOME), American Dream Downpayment Initiative (ADDI), Section 108, and the Economic Development Initiative (EDI) as well as beginning balances from a variety of sources that are a result of unspent balances in prior years. While these beginning balances may have been appropriated in prior years, specifically the grant funds, the amounts shown for them, in addition to all new funding sources, represent the total amount of funds that are planned to be spent on housing programs in FY 2006-07.

## Housing Development

The FY 2006-07 Approved Budget consists of \$20,336,368, of which \$7,066,931 is from the estimated beginning balance, to create/retain 4,550 affordable housing for Austin's low and moderate-income residents for; Tenant Based Rental Assistance, Rental Housing Development, Downpayment Assistance, Acquisition and Development, Homeowner rehabilitation, Architectural Barrier Removal, Emergency Home Repair and Material Rebate.

The Approved Budget includes two amendments from the dais which increases the transfers from the General Fund. Council added \$1,200,000 to provide funding for affordable housing programs affected by reductions in federal grant funding, of which \$567,253 was included in the Housing Development program. Council also added \$50,000 to the Housing Development program for the Urban League's emergency home repair program.

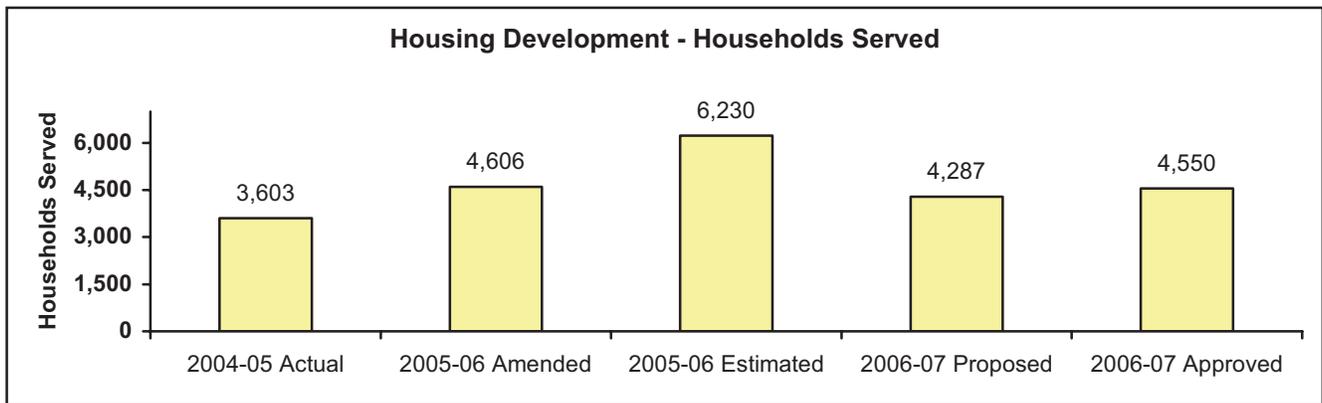
## Neighborhood Housing & Community Development - Total Budget \$31.4 million

NHCD will receive, for the fourth year, the American Dream Downpayment Initiative Grant (ADDI) for \$101,815. This amount is \$102,226 lower than the FY 06 HUD allocation. The ADDI grant will assist low to moderate low-income citizens with down payment and rehabilitation assistance. This program continues to follow the current HOME guidelines.

Sources of funding for the Housing Trust Fund in the Approved Budget include a transfer of \$1,000,000 from the Sustainability Fund and \$43,000 in interest income. This allocation will be used for Rental Housing development.

HousingTrust funds will continue to support the Tenant Based Rental Assistance Downpayment Assistance Program and the Material Rebate program.

The Approved Budget for the UNO Housing Trust fund is \$537,824. This trust fund is restricted for rental housing that is available to households at or below 50% of the Median Family Income in the area generally west of the University of Texas Campus.



### Community Development

Community Development activities of \$8,197,044 which includes an estimated beginning balance of \$1,858,671, will serve 37,880 house holds, create/retain 34 jobs and assist 33 Micro-Enterprise businesses.

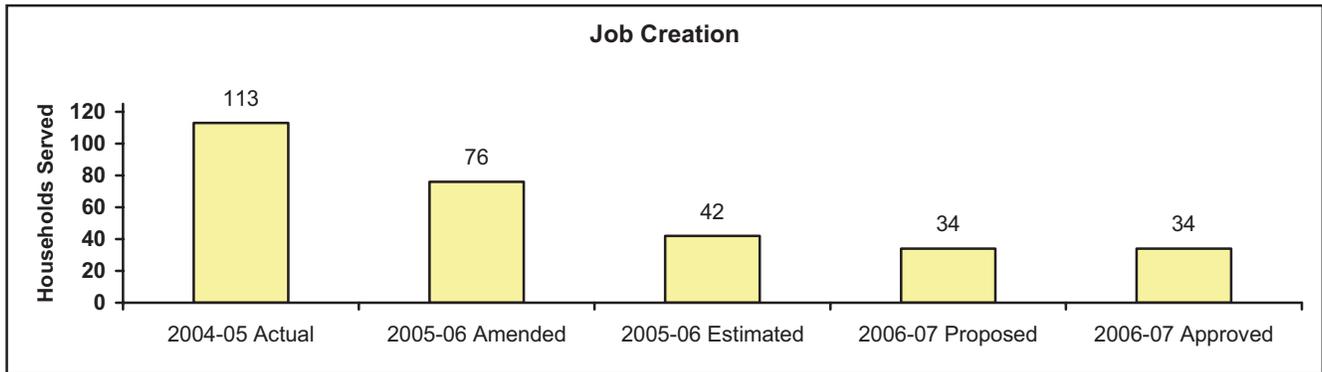
The Approved Budget will fund the Homebuyer Counseling Program with Housing Trust Funds to assist homebuyers with realizing the dream of homeownership. Funding in the amount of \$5,363,939 will continue the revitalization of the East 11<sup>th</sup> and 12<sup>th</sup> Street Corridors, small business development, and public services, such as childcare, youth and elderly services.

From the budget amendment in which Council added \$1,200,000 from the dais to provide funding for affordable housing programs affected by reductions in federal grant funding, \$632,747 is included in the Community Development program.

Also included in the Approved Budget is \$2,200,358 in debt service for the following projects: the Millennium Youth Entertainment Center, East 11<sup>th</sup> and 12<sup>th</sup> Street Redevelopment Project, the Homeless Shelter and for Neighborhood Commercial Management Program Section 108 loans.

# Neighborhood Housing & Community Development - Total Budget \$31.4 million

---



## Employee Benefits

The Approved Budget includes \$22,043 for an anticipated increase in Pay for Performance and an incremental increase of \$4,719 for a one-time Service Incentive Enhancement. Also included in the Approved Budget is an incremental increase for insurance of \$1,308 and \$181 for Awards and Recognition.

Pay for Performance increased by an additional \$177 due to an amendment from the dais in the Approved Budget.

The Approved Budget includes \$6,420 for the annualized cost of market study adjustments implemented in FY 2006.

The Approved Budget includes a stipend of \$2,232 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.

## Capital Budget

The 2006-07 Approved Capital Budget includes:

- \$2,134,193 for Housing Acquisitions & Development
- \$1,000,000 for Mental Health Initiative - Single Room Occupancy Facility

# Neighborhood Housing & Community Development - 2006-07

## Significant Revenue and Expenditure Changes by Program

	Dollars	FTEs
<b><u>Revenue Changes</u></b>		
1. The Approved Budget contains an increase of \$16,985 in interest income due to a increase in estimated interest rates.	\$16,985	
2. The Approved Budget includes an increase of \$9,065 in the annual Transfer In from the General Fund.	\$9,065	
<b>The following changes were approved by Council at Budget Adoption:</b>		
The City Council voted to the increase the General Fund transfer to the Neighborhood Housing department by \$1,200,000 to provide funding for affordable housing programs affected by reductions in federal grant funding.	\$1,200,000	
The City Council voted to the increase the General Fund transfer to the Neighborhood Housing department by \$50,000 to provide funding for the Urban League's emergency home repair program.	\$50,000	
<b><u>Expenditure Changes</u></b>		
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$22,043 for salary increases associated with Pay for Performance in FY 2007. An additional \$1,308 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$181 increase for the Awards and Recognition program.	\$23,532	
The Approved Budget includes an incremental increase of \$4,719 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$4,719	
The Approved Budget includes \$6,420 for the annualized cost of market study adjustments implemented in FY 2006.	\$6,420	
The Approved Budget includes a stipend of \$2,232 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$2,232	
<b>2. <u>Support Services</u></b>		
An additional \$11,284 is included in the Approved Budget for an increase in rent expense and utility costs at Eleven East.	\$11,284	
An additional \$625,644 is included in the Approved Budget due to the reduction of Federal Grant Allocation for Support Service Administration.	\$625,644	
<b>3. <u>Transfers and Other Requirements</u></b>		
The Approved Budget includes a decrease of \$39,000 for Liability Reserve requirements.	(\$39,000)	
A reduction of \$1,000 is included for the FY 2007 budget for Accrued Payroll.	(\$1,000)	
The transfer of \$98,995 to Austin Energy has been eliminated in FY 2007.	(\$98,995)	

## **Neighborhood Housing & Community Development - 2006-07**

---

	<b>Dollars</b>	<b>FTEs</b>
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$177 has been included for salary increases associated with Pay for Performance.	\$177	
The City Council voted to the increase the General Fund transfer to the Neighborhood Housing department by \$1,200,000 to provide funding for affordable housing programs affected by reductions in federal grant funding.	\$1,200,000	
The City Council voted to the increase the General Fund transfer to the Neighborhood Housing department by \$50,000 to provide funding for the Urban League's emergency home repair program.	\$50,000	

# Housing Trust Fund—2006-07

---

## Purpose and Nature of Fund

The Housing Trust Fund is managed by the Austin Housing Finance Corporation (AHFC), a part of the Neighborhood Housing & Community Development Department. It was established on April 20, 2000, and is dedicated to preserving and creating reasonably priced housing in the City of Austin.

## Factors Affecting Revenue

The Housing Trust Fund is approved to receive a \$1,000,000 transfer from the Sustainability Fund for FY 2007. The Approved Budget also includes interest income of \$43,000.

## Factors Affecting Requirements

Approved requirements for the Housing Trust Fund in FY 2006-07 are \$2,833,617. The Downpayment Assistance program is approved to receive \$61,547 to help persons with disabilities; Owner-Occupied Services is approved to receive \$73,608 for the Material Rebate program; \$300,000 is approved to provide Homebuyer Counseling, \$101,532 is approved to provide rental assistance for people who would otherwise be homeless and the Rental Housing program is approved to receive \$2,296,930 for services such as rental unit construction and rehabilitation.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
Transfers In	\$1,058,932	\$1,030,000	\$1,047,775	\$1,043,000	\$1,043,000
Requirements	\$674,456	\$1,143,229	\$1,143,229	\$2,833,617	\$2,833,617

# University Neighborhood District (UNO) - Housing Trust Fund— 2006-07

---

## Purpose and Nature of Fund

The University Neighborhood District Housing Trust Fund is managed by the Austin Housing Finance Corporation (AHFC), a part of the Neighborhood Housing & Community Development Department. The University Neighborhood Overlay (UNO) District was approved and established by Council on September 2, 2004. The UNO – Housing Trust Fund was created to increase the amount of rental housing that is available to households at or below 50% Median Family Income in the area generally west of the University of Texas campus.

## Factors Affecting Revenue

In FY 2006-07, the UNO-Housing Trust Fund anticipates receiving \$500,000 in developer fees from the development of a residential property that is complying with the provisions that 10% of the units serve families at 80% Median Family Income (MFI) and exercise the option of fee-in-lieu of providing an additional 10% of the units at 65% MFI in the UNO Ordinance No. 040902-58. The funds received are being incorporated into the FY 2006-07 budget.

## Factors Affecting Requirements

Approved requirements for the UNO - Housing Trust Fund in FY 2006-07 are for \$537,824 for Rental Housing development projects that include rental unit construction and rehabilitation.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
Revenue	\$0	\$37,824	\$37,824	\$500,000	\$500,000
Requirements	\$0	\$37,824	\$0	\$537,824	\$537,824

# Neighborhood Housing & Community Development – 2006-07

## Housing Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Neighborhood Revitalization	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$467,209	0.00
Small Business Development	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$165,538	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$632,747	0.00
<b>HOUSING DEVELOPMENT</b>										
Owner-Occupied Services	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$617,253	0.00
S.M.A.R.T. Housing	\$43,019	4.00	\$320,249	4.00	\$314,307	4.00	\$298,612	4.00	\$329,833	4.00
<b>Subtotal</b>	\$43,019	4.00	\$320,249	4.00	\$314,307	4.00	\$298,612	4.00	\$947,086	4.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$437,209	0.00	\$671,901	0.00	\$671,901	0.00	\$762,614	0.00	\$762,614	0.00
Facility Expenses	\$225,260	0.00	\$203,681	0.00	\$203,681	0.00	\$776,131	0.00	\$776,131	0.00
Information Technology Support	\$17,275	0.00	\$12,698	0.00	\$12,698	0.00	\$12,698	0.00	\$12,698	0.00
Personnel / Training	\$12,496	0.00	\$12,607	0.00	\$12,607	0.00	\$13,868	0.00	\$13,868	0.00
<b>Subtotal</b>	\$692,241	0.00	\$900,887	0.00	\$900,887	0.00	\$1,565,311	0.00	\$1,565,311	0.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	(\$18,128)	0.00	\$3,940	0.00	\$9,882	0.00	\$33,984	0.00	\$2,940	0.00
Transfers	\$163,995	0.00	\$168,995	0.00	\$168,995	0.00	\$31,000	0.00	\$31,000	0.00
<b>Subtotal</b>	\$145,867	0.00	\$172,935	0.00	\$178,877	0.00	\$64,984	0.00	\$33,940	0.00
<b>Total</b>	\$881,127	4.00	\$1,394,071	4.00	\$1,394,071	4.00	\$1,928,907	4.00	\$3,179,084	4.00

# Neighborhood Housing & Community Development – 2006-07

## Housing Trust Social Equity FD

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Neighborhood Revitalization	\$0	0.00	\$0	0.00	\$0	0.00	\$300,000	0.00	\$300,000	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$300,000	0.00	\$300,000	0.00
<b>HOUSING DEVELOPMENT</b>										
Assisted Housing	\$75,828	0.00	\$175,000	0.00	\$175,000	0.00	\$101,532	0.00	\$101,532	0.00
Homebuyer Services	\$38,452	0.00	\$0	0.00	\$0	0.00	\$61,547	0.00	\$61,547	0.00
Owner-Occupied Services	\$13,502	0.00	\$0	0.00	\$0	0.00	\$73,608	0.00	\$73,608	0.00
Rental Housing	\$546,671	0.00	\$968,229	0.00	\$968,229	0.00	\$2,296,930	0.00	\$2,296,930	0.00
<b>Subtotal</b>	\$674,453	0.00	\$1,143,229	0.00	\$1,143,229	0.00	\$2,533,617	0.00	\$2,533,617	0.00
<b>Total</b>	\$674,453	0.00	\$1,143,229	0.00	\$1,143,229	0.00	\$2,833,617	0.00	\$2,833,617	0.00

# Neighborhood Housing & Community Development – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>SUPPORT SERVICES</b>										
Administration and Management	\$62,550	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$62,550	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$62,550	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00

# Neighborhood Housing & Community Development – 2006-07

## CDBG 32nd Year

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Commercial Revitalization	\$0	0.00	\$0	0.00	\$0	0.00	\$2,370,303	2.74	\$2,370,303	2.74
Neighborhood Revitalization	\$0	0.00	\$0	0.00	\$0	0.00	\$1,167,656	3.87	\$1,167,656	3.87
Public Facilities	\$0	0.00	\$0	0.00	\$0	0.00	\$1,201,058	0.00	\$1,201,058	0.00
Small Business Development	\$0	0.00	\$0	0.00	\$0	0.00	\$541,903	1.87	\$541,903	1.87
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$5,280,920	8.48	\$5,280,920	8.48
<b>GRANTS ADMINISTRATION</b>										
Compliance	\$0	0.00	\$0	0.00	\$0	0.00	\$225,216	3.92	\$225,216	3.92
Planning	\$0	0.00	\$0	0.00	\$0	0.00	\$148,352	1.50	\$148,352	1.50
Policy Development	\$0	0.00	\$0	0.00	\$0	0.00	\$48,282	0.50	\$48,282	0.50
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$421,850	5.92	\$421,850	5.92
<b>HOUSING DEVELOPMENT</b>										
Homebuyer Services	\$0	0.00	\$0	0.00	\$0	0.00	\$400,000	5.04	\$400,000	5.04
Owner-Occupied Services	\$0	0.00	\$0	0.00	\$0	0.00	\$2,012,374	8.73	\$2,012,374	8.73
Rental Housing	\$0	0.00	\$0	0.00	\$0	0.00	\$555,318	1.88	\$555,318	1.88
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$2,967,692	15.65	\$2,967,692	15.65
<b>SUPPORT SERVICES</b>										
Administration and Management	\$0	0.00	\$0	0.00	\$0	0.00	\$0	9.87	\$0	9.87
Financial Monitoring / Budgeting	\$0	0.00	\$0	0.00	\$0	0.00	\$305,038	3.60	\$305,038	3.60
Personnel / Training	\$0	0.00	\$0	0.00	\$0	0.00	\$21,006	0.85	\$21,006	0.85
PIO / Community Services	\$0	0.00	\$0	0.00	\$0	0.00	\$89,619	0.90	\$89,619	0.90
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$415,663	15.22	\$415,663	15.22
<b>Total</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$9,086,125	45.27	\$9,086,125	45.27

# Neighborhood Housing & Community Development – 2006-07

## CDBG 31st Year

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Commercial Revitalization	\$0	0.00	\$1,838,004	2.08	\$1,777,079	2.08	\$0	0.00	\$0	0.00
Neighborhood Revitalization	\$0	0.00	\$1,291,542	3.83	\$1,188,896	3.83	\$0	0.00	\$0	0.00
Public Facilities	\$0	0.00	\$1,230,196	0.00	\$1,230,196	0.00	\$0	0.00	\$0	0.00
Small Business Development	\$0	0.00	\$658,383	0.93	\$492,892	0.93	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$5,018,125	6.84	\$4,689,063	6.84	\$0	0.00	\$0	0.00
<b>GRANTS ADMINISTRATION</b>										
Compliance	\$0	0.00	\$368,093	3.03	\$368,093	3.03	\$0	0.00	\$0	0.00
Planning	\$0	0.00	\$29,792	1.50	\$29,792	1.50	\$0	0.00	\$0	0.00
Policy Development	\$0	0.00	\$6,893	0.50	\$6,893	0.50	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$404,778	5.03	\$404,778	5.03	\$0	0.00	\$0	0.00
<b>HOUSING DEVELOPMENT</b>										
Homebuyer Services	\$0	0.00	\$1,627,114	3.71	\$941,789	3.71	\$0	0.00	\$0	0.00
Owner-Occupied Services	\$0	0.00	\$1,852,807	8.06	\$1,685,649	8.06	\$0	0.00	\$0	0.00
Rental Housing	\$0	0.00	\$364,279	2.00	\$364,279	2.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$3,844,200	13.77	\$2,991,717	13.77	\$0	0.00	\$0	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$0	0.00	\$883,693	14.68	\$883,693	14.68	\$0	0.00	\$0	0.00
Facility Expenses	\$0	0.00	\$259,364	0.00	\$259,364	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$0	0.00	\$45,180	3.68	\$45,180	3.68	\$0	0.00	\$0	0.00
Personnel / Training	\$0	0.00	\$44,851	0.85	\$44,851	0.85	\$0	0.00	\$0	0.00
PIO / Community Services	\$0	0.00	\$57,523	0.90	\$57,523	0.90	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$1,290,611	20.11	\$1,290,611	20.11	\$0	0.00	\$0	0.00
<b>Total</b>	\$0	0.00	\$10,557,714	45.75	\$9,376,169	45.75	\$0	0.00	\$0	0.00

# Neighborhood Housing & Community Development – 2006-07

## CDBG 30th Year

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Commercial Revitalization	\$1,258,203	1.73	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Neighborhood Revitalization	\$1,631,473	3.67	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Public Facilities	\$1,773,791	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Small Business Development	\$815,921	0.70	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$5,479,388</b>	<b>6.10</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>GRANTS ADMINISTRATION</b>										
Compliance	\$361,629	3.09	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Planning	\$16,889	1.75	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Policy Development	\$7,829	0.75	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$386,347</b>	<b>5.59</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>HOUSING DEVELOPMENT</b>										
Homebuyer Services	\$708,889	5.08	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Owner-Occupied Services	\$2,577,562	8.35	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Rental Housing	\$693,583	2.11	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$3,980,034</b>	<b>15.54</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$1,023,080	8.63	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$70,368	4.76	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$9,708	0.88	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
PIO / Community Services	\$528	0.90	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$1,103,684</b>	<b>15.17</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>Total</b>	<b>\$10,949,453</b>	<b>42.40</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>

# Neighborhood Housing & Community Development – 2006-07

## CDBG Estimated Beginning Balance

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Commercial Revitalization	\$0	0.00	\$0	0.00	\$0	0.00	\$60,925	0.00	\$60,925	0.00
Neighborhood Revitalization	\$0	0.00	\$0	0.00	\$0	0.00	\$112,038	0.00	\$112,038	0.00
Small Business Development	\$0	0.00	\$0	0.00	\$0	0.00	\$165,491	0.00	\$165,491	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$338,454	0.00	\$338,454	0.00
<b>HOUSING DEVELOPMENT</b>										
Homebuyer Services	\$0	0.00	\$0	0.00	\$0	0.00	\$685,325	0.00	\$685,325	0.00
Owner-Occupied Services	\$0	0.00	\$0	0.00	\$0	0.00	\$167,158	0.00	\$167,158	0.00
Rental Housing	\$0	0.00	\$0	0.00	\$0	0.00	\$370,096	0.00	\$370,096	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$1,222,579	0.00	\$1,222,579	0.00
<b>Total</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$1,561,033	0.00	\$1,561,033	0.00

# Neighborhood Housing & Community Development – 2006-07

## Home Year 15

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>GRANTS ADMINISTRATION</b>										
Compliance	\$0	0.00	\$0	0.00	\$0	0.00	\$123,230	3.42	\$123,230	3.42
Planning	\$0	0.00	\$0	0.00	\$0	0.00	\$79,346	0.85	\$79,346	0.85
Policy Development	\$0	0.00	\$0	0.00	\$0	0.00	\$33,833	0.35	\$33,833	0.35
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$236,409	4.62	\$236,409	4.62
<b>HOUSING DEVELOPMENT</b>										
Assisted Housing	\$0	0.00	\$0	0.00	\$0	0.00	\$450,763	0.25	\$450,763	0.25
Homebuyer Services	\$0	0.00	\$0	0.00	\$0	0.00	\$2,036,140	2.65	\$2,036,140	2.65
Owner-Occupied Services	\$0	0.00	\$0	0.00	\$0	0.00	\$904,674	0.00	\$904,674	0.00
Rental Housing	\$0	0.00	\$0	0.00	\$0	0.00	\$2,789,826	0.00	\$2,789,826	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$6,181,403	2.90	\$6,181,403	2.90
<b>SUPPORT SERVICES</b>										
Administration and Management	\$0	0.00	\$0	0.00	\$0	0.00	\$0	6.63	\$0	6.63
Financial Monitoring / Budgeting	\$0	0.00	\$0	0.00	\$0	0.00	\$156,770	2.00	\$156,770	2.00
Personnel / Training	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.08	\$0	0.08
PIO / Community Services	\$0	0.00	\$0	0.00	\$0	0.00	\$32,516	0.50	\$32,516	0.50
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$189,286	9.21	\$189,286	9.21
<b>Total</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$6,607,098	16.73	\$6,607,098	16.73

# Neighborhood Housing & Community Development – 2006-07

## Home Year 14

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>GRANTS ADMINISTRATION</b>										
Compliance	\$0	0.00	\$338,928	3.41	\$338,928	3.41	\$0	0.00	\$0	0.00
Planning	\$0	0.00	\$54,823	0.85	\$54,823	0.85	\$0	0.00	\$0	0.00
Policy Development	\$0	0.00	\$4,845	0.35	\$4,845	0.35	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$398,596	4.61	\$398,596	4.61	\$0	0.00	\$0	0.00
<b>HOUSING DEVELOPMENT</b>										
Assisted Housing	\$0	0.00	\$490,000	0.25	\$382,371	0.25	\$0	0.00	\$0	0.00
Homebuyer Services	\$0	0.00	\$2,325,465	3.90	\$2,325,465	3.90	\$0	0.00	\$0	0.00
Owner-Occupied Services	\$0	0.00	\$234,524	1.69	\$234,524	1.69	\$0	0.00	\$0	0.00
Rental Housing	\$0	0.00	\$3,679,049	0.00	\$2,779,049	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$6,729,038	5.84	\$5,721,409	5.84	\$0	0.00	\$0	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$0	0.00	\$25,187	3.20	\$25,187	3.20	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$0	0.00	\$23,054	2.00	\$23,054	2.00	\$0	0.00	\$0	0.00
Personnel / Training	\$0	0.00	\$1,235	0.10	\$1,235	0.10	\$0	0.00	\$0	0.00
PIO / Community Services	\$0	0.00	\$4,633	0.50	\$4,633	0.50	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$54,109	5.80	\$54,109	5.80	\$0	0.00	\$0	0.00
<b>Total</b>	\$0	0.00	\$7,181,743	16.25	\$6,174,114	16.25	\$0	0.00	\$0	0.00

# Neighborhood Housing & Community Development – 2006-07

## Home Year 13

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>GRANTS ADMINISTRATION</b>										
Compliance	\$259,109	3.48	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Planning	\$8,276	0.65	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Policy Development	\$7,517	0.25	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$274,902</b>	<b>4.38</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>HOUSING DEVELOPMENT</b>										
Assisted Housing	\$433,598	0.25	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Homebuyer Services	\$2,771,315	4.38	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Owner-Occupied Services	\$521,669	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Rental Housing	\$269,913	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$3,996,495</b>	<b>4.63</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$188,552	6.55	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$40,257	2.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$1,581	0.11	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
PIO / Community Services	\$0	0.50	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$230,390</b>	<b>9.16</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>Total</b>	<b>\$4,501,787</b>	<b>18.17</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>

# Neighborhood Housing & Community Development – 2006-07

## HOME YEAR Estimated Beginning Balance

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>HOUSING DEVELOPMENT</b>										
Assisted Housing	\$0	0.00	\$0	0.00	\$0	0.00	\$107,629	0.00	\$107,629	0.00
Homebuyer Services	\$0	0.00	\$0	0.00	\$0	0.00	\$2,067,933	0.00	\$2,067,933	0.00
Owner-Occupied Services	\$0	0.00	\$0	0.00	\$0	0.00	\$2,768,790	0.00	\$2,768,790	0.00
Rental Housing	\$0	0.00	\$0	0.00	\$0	0.00	\$900,000	0.00	\$900,000	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$5,844,352	0.00	\$5,844,352	0.00
<b>Total</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$5,844,352	0.00	\$5,844,352	0.00

# Neighborhood Housing & Community Development – 2006-07

## American Dream Downpayment Initiative

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>HOUSING DEVELOPMENT</b>										
Homebuyer Services	\$661,000	0.00	\$204,041	0.00	\$204,041	0.00	\$101,815	0.00	\$101,815	0.00
<b>Subtotal</b>	\$661,000	0.00	\$204,041	0.00	\$204,041	0.00	\$101,815	0.00	\$101,815	0.00
<b>Total</b>	\$661,000	0.00	\$204,041	0.00	\$204,041	0.00	\$101,815	0.00	\$101,815	0.00

# Neighborhood Housing & Community Development – 2006-07

## EDI

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Commercial Revitalization	\$15,000	0.00	\$198,400	0.00	\$198,400	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$15,000	0.00	\$198,400	0.00	\$198,400	0.00	\$0	0.00	\$0	0.00
<b>HOUSING DEVELOPMENT</b>										
S.M.A.R.T. Housing	\$41,216	1.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$41,216	1.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$56,216	1.00	\$198,400	0.00	\$198,400	0.00	\$0	0.00	\$0	0.00

# Neighborhood Housing & Community Development – 2006-07

## *EDI Estimated Beginning Balance*

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Commercial Revitalization	\$0	0.00	\$0	0.00	\$0	0.00	\$257,815	0.00	\$257,815	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$257,815	0.00	\$257,815	0.00
<b>Total</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$257,815	0.00	\$257,815	0.00

# Neighborhood Housing & Community Development – 2006-07

---

## Healthy Home

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>HOUSING DEVELOPMENT</b>										
Owner-Occupied Services	\$0	0.00	\$1,000,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$1,000,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$0	0.00	\$1,000,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00

# Neighborhood Housing & Community Development – 2006-07

## Lead-Based Paint

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>HOUSING DEVELOPMENT</b>										
Owner-Occupied Services	\$650,200	2.43	\$2,424,227	2.00	\$169,356	2.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$650,200	2.43	\$2,424,227	2.00	\$169,356	2.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$650,200	2.43	\$2,424,227	2.00	\$169,356	2.00	\$0	0.00	\$0	0.00

# Neighborhood Housing & Community Development – 2006-07

## Section 108 Loan

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Small Business Development	\$335,000	0.00	\$3,000,000	0.00	\$0	0.00	\$124,706	0.00	\$124,706	0.00
<b>Subtotal</b>	\$335,000	0.00	\$3,000,000	0.00	\$0	0.00	\$124,706	0.00	\$124,706	0.00
<b>Total</b>	\$335,000	0.00	\$3,000,000	0.00	\$0	0.00	\$124,706	0.00	\$124,706	0.00

# Neighborhood Housing & Community Development – 2006-07

## Section 108 Loan Estimated Beginning Balance

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY DEVELOPMENT</b>										
Commercial Revitalization	\$0	0.00	\$0	0.00	\$0	0.00	\$912,402	0.00	\$912,402	0.00
Small Business Development	\$0	0.00	\$0	0.00	\$0	0.00	\$350,000	0.00	\$350,000	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$1,262,402	0.00	\$1,262,402	0.00
<b>Total</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$1,262,402	0.00	\$1,262,402	0.00

# Neighborhood Housing & Community Development – 2006-07

## University Neighborhood District Housing Trust Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>HOUSING DEVELOPMENT</b>										
Rental Housing	\$0	0.00	\$37,824	0.00	\$0	0.00	\$537,824	0.00	\$537,824	0.00
<b>Subtotal</b>	\$0	0.00	\$37,824	0.00	\$0	0.00	\$537,824	0.00	\$537,824	0.00
<b>Total</b>	\$0	0.00	\$37,824	0.00	\$0	0.00	\$537,824	0.00	\$537,824	0.00





City of Austin  
2006-2007  
Approved  
Budget

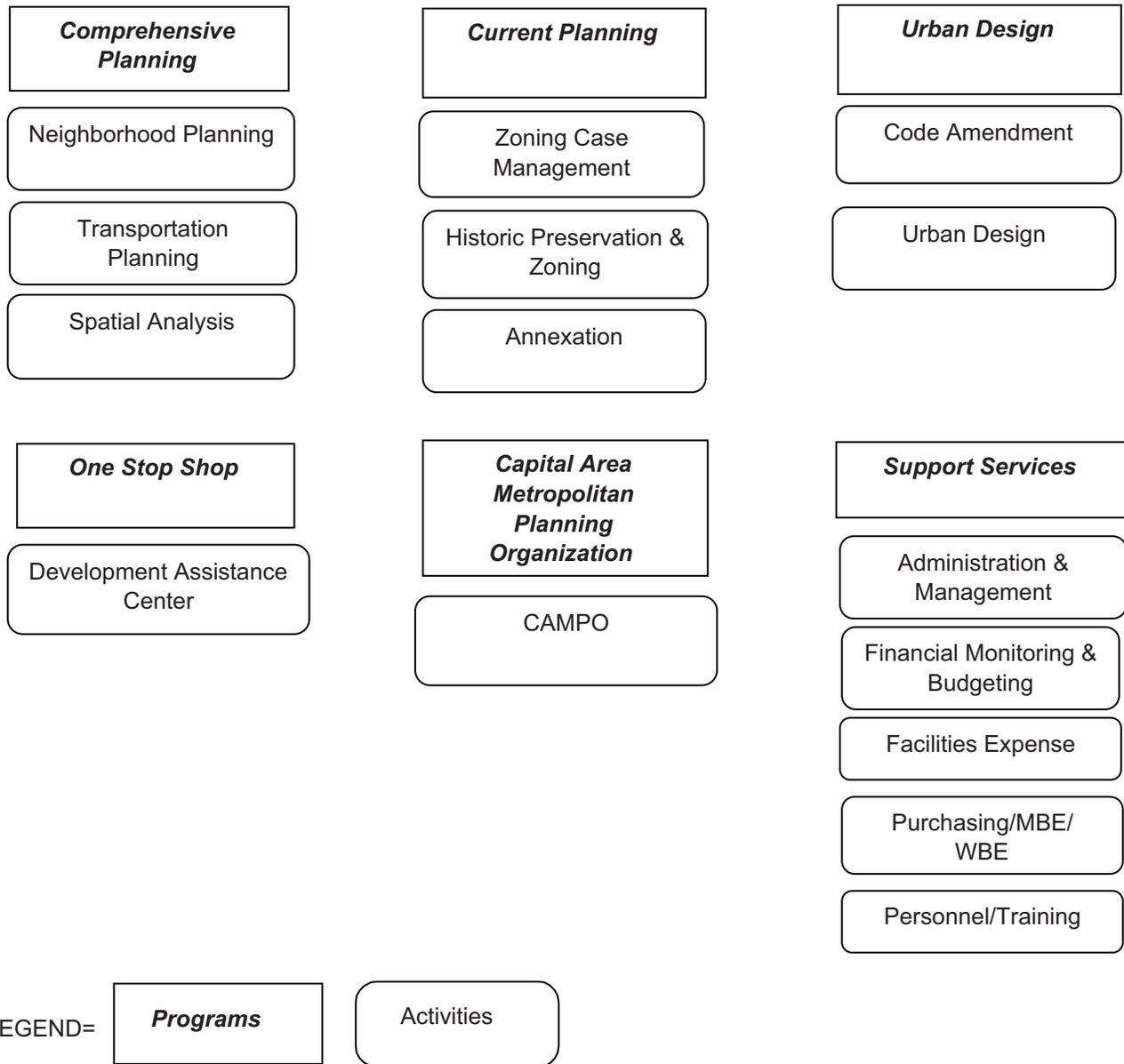
**Executive Summary**  
Infrastructure



## Neighborhood, Planning and Zoning



# Neighborhood Planning and Zoning — 2006-07



LEGEND=

**Programs**

Activities

	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Amended	Estimated	Proposed	Approved
<b>Revenue</b>	\$177,642	\$212,732	\$217,347	\$216,068	\$216,068
<b>Requirements</b>	\$3,504,453	\$4,236,355	\$3,752,815	\$4,503,979	\$4,839,069
<b>Full-time Equivalent (FTEs)</b>	58.50	62.50	62.50	65.50	70.50

\* Footnote: In addition to the amount shown above, the FY 2007 Approved Budget also includes \$59,384 for capital and critical one-time costs.

# **Neighborhood Planning and Zoning — 2006-07**

---

## **Mission**

The purpose of the Neighborhood Planning and Zoning Department (NPZD) is to provide land use planning and growth management in order to preserve, promote, protect and improve the general welfare of the community.

## **Goals**

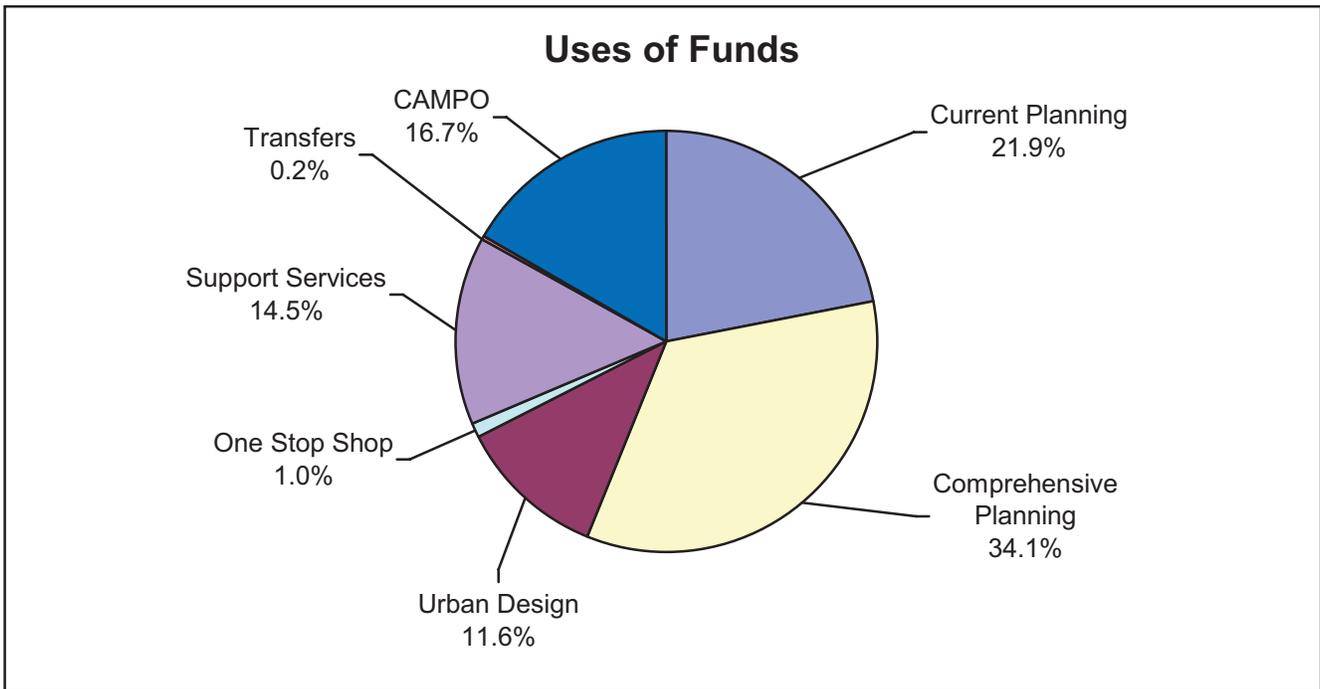
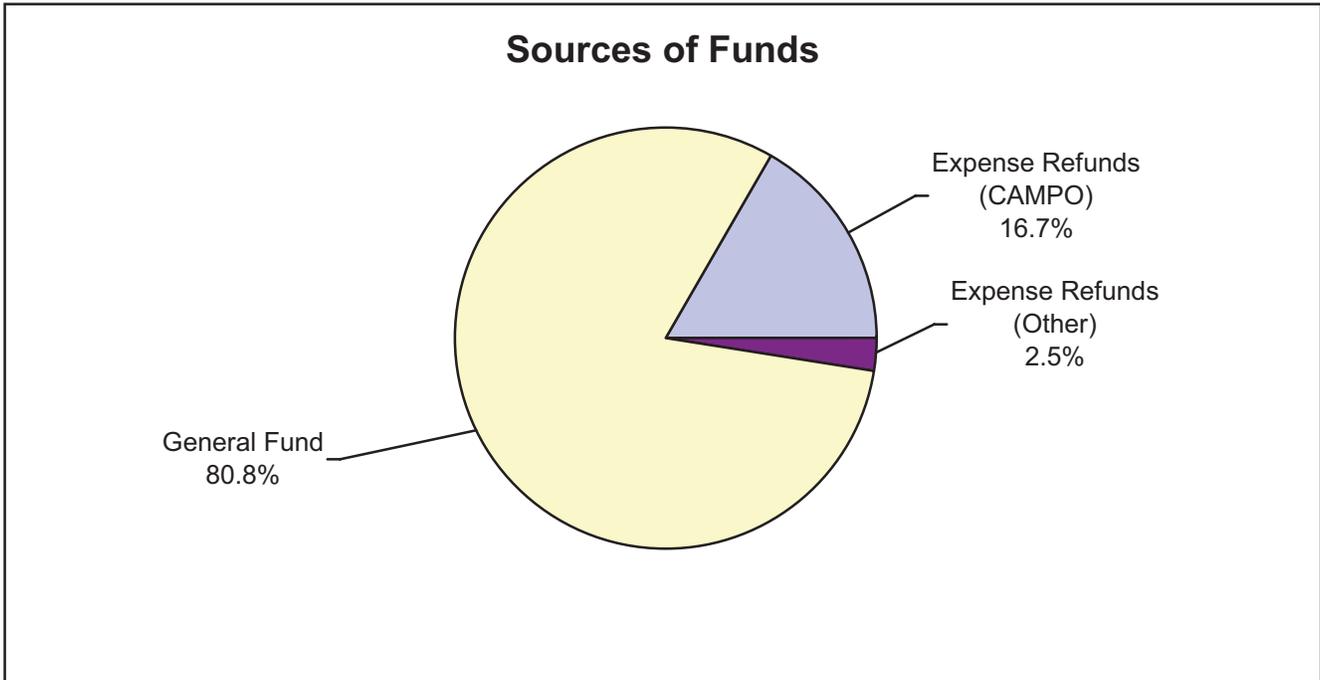
- Complete neighborhood plans for all urban core planning areas by 2010.
- Implement all urban core neighborhood plans through rezoning by 2010.
- Ensure a more compact and well-designed city
  - Incorporate Great Street-type improvements into all downtown projects and streetscapes for City projects.
- Initiate 10 historic zoning cases of medium/high priority properties listed in any City survey annually.

## **Key Indicators**

The Neighborhood Planning and Zoning Department will use the following key indicators to monitor the department's progress in achieving business plan goals:

- Number of neighborhood plans scheduled on Planning Commission agenda
- Number of neighborhood plan rezonings scheduled on Planning Commission agenda
- Number of neighborhood plans adopted by the City Council
- Number of neighborhood plan rezonings adopted by the City Council
- Percent of neighborhood planning participants satisfied with the neighborhood planning process

# Neighborhood Planning and Zoning — Total Budget \$6.0 million



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$177,642	\$212,732	\$217,347	\$216,068	\$216,068
Requirements	\$3,504,453	\$4,236,355	\$3,752,815	\$4,503,979	\$4,839,069
Full-time Equivalents (FTEs)	58.50	62.50	62.50	65.50	70.50
Expense Refunds	\$968,834	\$988,015	\$969,043	\$1,153,471	\$1,153,471

# Neighborhood Planning and Zoning — Total Budget \$6.0 million

## Budget Highlights

The Approved Budget for the Neighborhood Planning and Zoning Department includes the personnel and equipment necessary to achieve the goals and objectives of the department.

### Comprehensive Planning

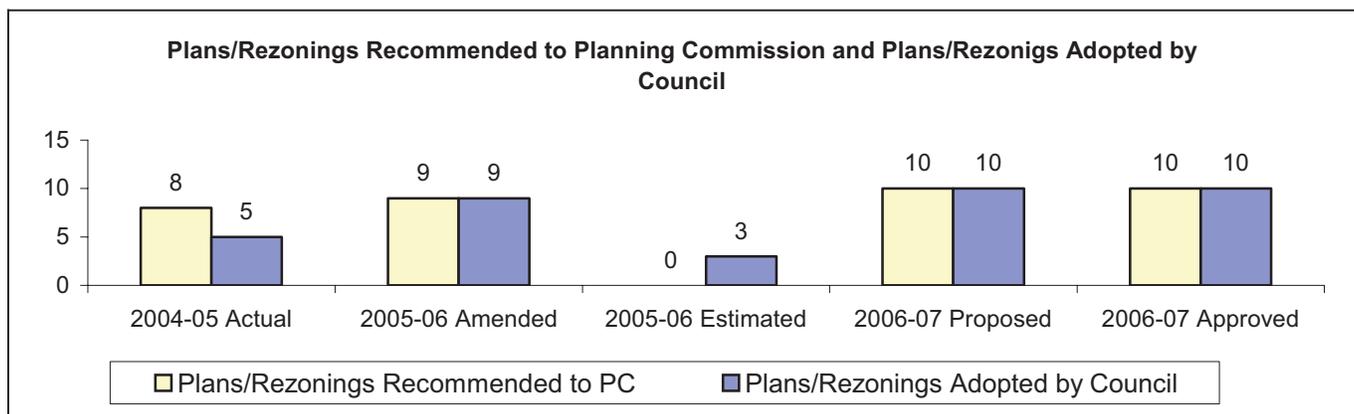
The Comprehensive Planning program is currently organized to develop neighborhood plans that incorporate a transportation component and demographic information such as shifts in income, age, and race distribution throughout the neighborhood planning areas. An additional Transportation Planner FTE is included in the Approved Budget for \$66,086 to concentrate on corridor planning, including the SH130 corridor area.

In FY 2006-07, ten neighborhood plans are scheduled for adoption, which include areas experiencing rapid growth and redevelopment such as the areas surrounding RMMA, areas outside the urban core within environmentally sensitive land such as Oak Hill, and areas along proposed future commuter rail corridors such as the North Burnet/Gateway area.

Stakeholders from our initial adopted neighborhood planning areas are expressing a strong interest in updating their plans due to the increased redevelopment activity going on in the inner city neighborhoods. By the end of FY 2006-07, there will be a total of 12 neighborhood plans eligible for their 5-year update (of the 12 plans, 5 plans became eligible in FY 07 and 7 neighborhood plans became eligible in previous fiscal years).

The Comprehensive Planning division within NPZD is currently experiencing high staff turnover. Since the beginning of the FY 2005-06 fiscal year, 7 out of the 22 FTEs within Comprehensive Planning have left or have indicated they will be leaving before the end of FY 2005-06. This totals nearly 32% of staffing within the division. NPZD is working to fill these vacancies. However, completion of the neighborhood plans and other projects will be delayed until additional staff is hired and trained.

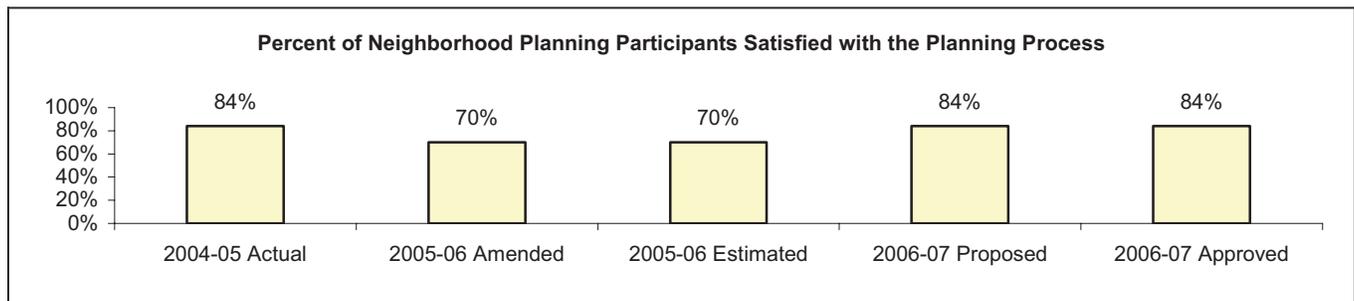
Council approved 5 additional positions to assist the department with urban design and neighborhood planning activities. One Planner will assist in the Urban Design Program with digital modeling for projects, including the new Commercial Design Standards, Residential Development Regulations (McMansion Ordinance) and other urban design regulations that impact neighborhoods. The other four Planners will be used in the Comprehensive Planning Program to create a new neighborhood planning resource team to help accelerate the planning process and implementation of Neighborhood Plans. These positions will, among other things, meet with neighbors before the process begins, help organize internal efforts, facilitate as a liaison during meetings, and work with City departments on implementation of the plan.



### Current Planning

The Approved Budget for the Current Planning Program includes an increase in Grants to Others of \$14,000 for CAMPO for the 20% local matching funds for federally funded programs.

## Neighborhood Planning and Zoning — Total Budget \$6.0 million



### Urban Design

The Urban Design activity is organized to design and build public spaces that create economic, environmental and community value. The focus of urban design is on the form and organization of buildings and the spaces between them, rather than on the design of individual structures.

As a result of the passage of the Transit-Oriented District (TOD) Ordinance in FY 05, six station area plans are being planned. Staff will work in coordination with a Consultant to facilitate a community dialogue among the stakeholders similar to the creation of the neighborhood plans to complete recommendations for higher densities within  $\frac{1}{4}$  mile and  $\frac{1}{2}$  a mile radius from the platforms of these proposed stations. The end results will require rezoning recommendations of properties within these immediate zones.

In 2004 the City Council approved a Great Streets Development Program for downtown. The program offers reimbursement to private developers for a portion of the cost incurred to construct sidewalk and streetscape improvements in compliance with the Council-adopted Great Streets standards. The Program is funded primarily through the Downtown Parking Meter Revenue Fund.

In addition to the Great Streets Development Program, Urban Design staff is also working on several major Great Streets CIP Projects inside and outside of Downtown. Other major work items include the review and coordination of streetscape improvements in University Neighborhood Overlay (UNO) area, creation of the Land Use and Urban Design Criteria Manual and staffing of the Planning and Design Commissions.

Significant new work items include interaction with Federal officials on the new Federal Court House and an Urban Design Study of South Lamar Boulevard in conjunction with the Neighborhood Plan for the area.

### Capital Area Metropolitan Planning Organization (CAMPO)

The CAMPO board of directors approved the addition of a total of 2.0 FTEs. One current position will be increased from part-time to full-time; another half-time position will be added for environmental issues; and a full-time position will be used for transportation modeling. The total cost for these new FTEs is \$113,238. Additional personnel costs are included for salary increases and insurance increases related to existing FTEs. Expense Refunds to the City will likewise increase by the same amount to make the net effect zero.

### Employee Benefits

The Approved Budget includes an increase of \$57,050 for the market studies and \$2,653 for the Reward and Recognition Program. The anticipated increase in Pay for Performance is \$115,057. Pay for Performance increased by an additional \$2,227 due to an amendment from the dais in the Approved Budget.

### Capital Budget

The 2006-07 Approved Capital Budget includes:

- \$400,000 for Streetscape Improvements.
- \$200,000 for the Downtown Neighborhood Plan

### One-Time Critical Items

The Approved Budget includes funding for the following one-time critical items:

- \$59,384 for Service Incentive Enhancement

# Neighborhood Planning and Zoning — 2006-07

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase in revenue due mainly to a higher volume of zoning applications and permit reviews.	\$3,336	
<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$112,830 for salary increases associated with Pay for Performance in FY 2007. An additional \$20,438 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$2,653 increase for the Awards and Recognition program.	\$135,921	
The Approved Budget includes \$57,050 for the annualized cost of market study adjustments implemented in FY 2006.	\$57,050	
<b>2. <u>Comprehensive Planning</u></b>		
The Approved Budget includes a Transportation Planner FTE for corridor planning.	\$66,086	1.00
The Approved Budget includes a decrease in rent for One Texas Center.	(\$20,657)	
Budgeted personnel savings is \$82,198 higher than last fiscal year.	(\$82,198)	
The Approved Budget allocates an additional \$6,000 for mail distribution costs.	\$6,000	
The Approved Budget includes additional appropriation for staff development through Travel and Training.	\$6,700	
<b>3. <u>Current Planning</u></b>		
The Approved Budget includes a decrease in rent at One Texas Center.	(\$20,657)	
The Approved Budget includes a \$14,000 grant contribution to CAMPO for work programs.	\$14,000	
The Approved Budget includes additional appropriation for staff development through Travel and Training.	\$700	
The Approved Budget allocates an additional \$3,000 for mail distribution costs.	\$3,000	
<b>4. <u>Capital Area Metro Planning Organization (CAMPO)</u></b>		
The Approved Budget includes two additional FTEs for environmental and transportation planning and modeling.	\$113,238	2.00
Expense Refunds from CAMPO will increase by \$154,518 to cover total personnel costs. Additional costs for existing FTEs include adjustments for insurance, the Market Study and Pay For Performance as mentioned above. The net cost effect of this program for the City is zero.	(\$154,518)	

## Neighborhood Planning and Zoning — 2006-07

---

	Dollars	FTEs
<b>5. <u>Urban Design</u></b>		
The Approved Budget includes additional appropriation for staff development through Travel and Training.	\$5,000	
Miscellaneous increases in personnel costs are included mainly due to the reclassification of a position.	\$13,841	
<b>6. <u>Support Services</u></b>		
The Approved Budget includes a decrease in rent at One Texas Center.	(\$20,655)	
The Approved Budget includes increased appropriation for membership dues to Capital Area Planning Council of Governments (CAPCOG), Corridor Council and Commuter Rail.	\$169,077	
The Approved Budget includes a decrease in Terminal Pay.	(\$17,496)	
Miscellaneous decreases in personnel costs are included mainly due to retirements.	(\$22,780)	
The Approved Budget includes additional appropriation for staff development through Travel and Training.	\$4,000	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$2,227 has been included for salary increases associated with Pay for Performance.	\$2,227	
Additional resources and 5.0 new planner FTEs have been added to help accelerate the Neighborhood Planning process.	\$332,864	5.00

# Neighborhood Planning and Zoning – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CAPITAL AREA METROPOLITAN PLANNING ORGANIZATION</b>										
CAMPO	\$0	13.00	\$0	13.00	\$0	13.00	\$0	15.00	\$0	15.00
<b>Subtotal</b>	<b>\$0</b>	<b>13.00</b>	<b>\$0</b>	<b>13.00</b>	<b>\$0</b>	<b>13.00</b>	<b>\$0</b>	<b>15.00</b>	<b>\$0</b>	<b>15.00</b>
<b>COMPREHENSIVE PLANNING</b>										
Neighborhood Planning	\$1,113,185	16.66	\$1,418,420	18.75	\$1,248,054	18.75	\$1,340,852	18.75	\$1,662,514	22.75
Spatial Analysis	\$315,001	2.00	\$195,228	2.00	\$206,450	2.00	\$180,548	2.00	\$185,285	2.00
Transportation Planning	\$95,399	1.50	\$117,848	1.50	\$110,075	1.50	\$187,694	2.50	\$191,777	2.50
<b>Subtotal</b>	<b>\$1,523,585</b>	<b>20.16</b>	<b>\$1,731,496</b>	<b>22.25</b>	<b>\$1,564,579</b>	<b>22.25</b>	<b>\$1,709,094</b>	<b>23.25</b>	<b>\$2,039,576</b>	<b>27.25</b>
<b>CURRENT PLANNING</b>										
Annexation	\$146,177	2.00	\$159,723	2.00	\$121,654	2.00	\$171,730	2.00	\$175,222	2.00
Historic Preservation and Zoning	\$129,970	2.00	\$214,109	3.00	\$180,654	3.00	\$215,964	3.00	\$221,127	3.00
Zoning Case Management	\$588,402	7.66	\$771,337	8.75	\$722,084	8.75	\$757,521	8.75	\$774,461	8.75
<b>Subtotal</b>	<b>\$864,549</b>	<b>11.66</b>	<b>\$1,145,169</b>	<b>13.75</b>	<b>\$1,024,392</b>	<b>13.75</b>	<b>\$1,145,215</b>	<b>13.75</b>	<b>\$1,170,810</b>	<b>13.75</b>
<b>ONE STOP SHOP</b>										
Development Assistance Center	\$54,471	1.00	\$58,242	1.00	\$57,040	1.00	\$59,761	1.00	\$61,267	1.00
<b>Subtotal</b>	<b>\$54,471</b>	<b>1.00</b>	<b>\$58,242</b>	<b>1.00</b>	<b>\$57,040</b>	<b>1.00</b>	<b>\$59,761</b>	<b>1.00</b>	<b>\$61,267</b>	<b>1.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$451,802	4.00	\$443,921	3.25	\$422,538	3.25	\$569,345	3.25	\$578,295	3.25
Facility Expenses	\$101,231	0.00	\$115,132	0.00	\$116,027	0.00	\$94,477	0.00	\$94,477	0.00
Financial Monitoring / Budgeting	\$119,816	2.00	\$142,645	2.00	\$142,725	2.00	\$147,395	2.00	\$164,293	2.00
Personnel / Training	\$31,984	0.34	\$16,736	0.25	\$16,857	0.25	\$16,601	0.25	\$19,797	0.25
Purchasing / M/WBE	\$14,842	0.34	\$11,782	0.25	\$12,430	0.25	\$11,977	0.25	\$12,260	0.25
<b>Subtotal</b>	<b>\$719,675</b>	<b>6.68</b>	<b>\$730,216</b>	<b>5.75</b>	<b>\$710,577</b>	<b>5.75</b>	<b>\$839,795</b>	<b>5.75</b>	<b>\$869,122</b>	<b>5.75</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$7,990	0.00	\$7,992	0.00	\$7,992	0.00	\$149,725	0.00	\$10,645	0.00
<b>Subtotal</b>	<b>\$7,990</b>	<b>0.00</b>	<b>\$7,992</b>	<b>0.00</b>	<b>\$7,992</b>	<b>0.00</b>	<b>\$149,725</b>	<b>0.00</b>	<b>\$10,645</b>	<b>0.00</b>

# Neighborhood Planning and Zoning – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>URBAN DESIGN</b>										
Code Amendment	\$49,042	1.00	\$60,352	1.00	\$35,283	1.00	\$70,202	1.00	\$72,023	1.00
Urban Design	\$285,141	5.00	\$502,888	5.75	\$352,952	5.75	\$530,187	5.75	\$615,626	6.75
<b>Subtotal</b>	<b>\$334,183</b>	<b>6.00</b>	<b>\$563,240</b>	<b>6.75</b>	<b>\$388,235</b>	<b>6.75</b>	<b>\$600,389</b>	<b>6.75</b>	<b>\$687,649</b>	<b>7.75</b>
<b>Total</b>	<b>\$3,504,453</b>	<b>58.50</b>	<b>\$4,236,355</b>	<b>62.50</b>	<b>\$3,752,815</b>	<b>62.50</b>	<b>\$4,503,979</b>	<b>65.50</b>	<b>\$4,839,069</b>	<b>70.50</b>

## Neighborhood Planning and Zoning – 2006-07

### Expense Refunds

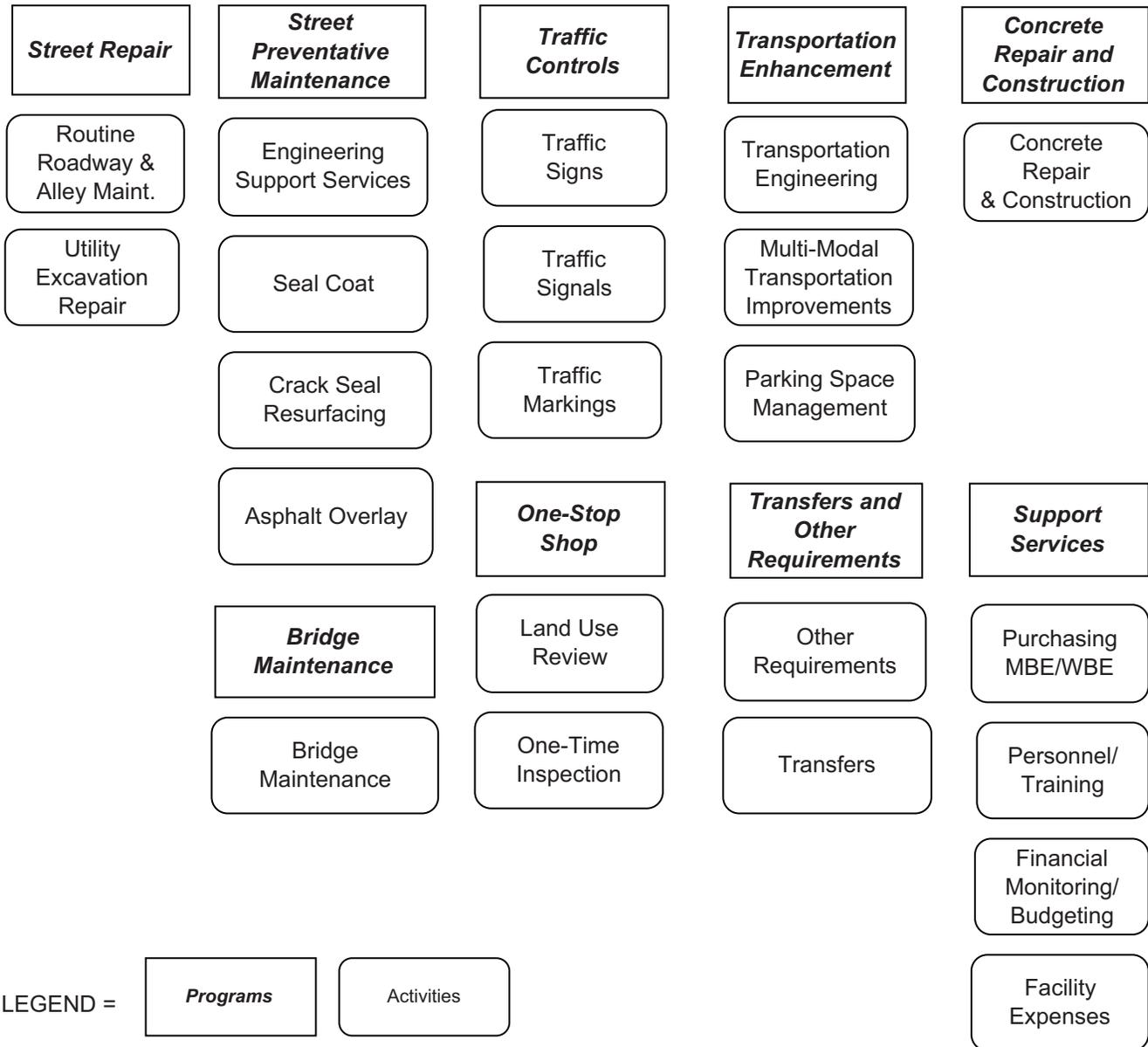
	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CAPITAL AREA METROPOLITAN PLANNING ORGANIZATION</b>										
CAMPO	\$801,239	0.00	\$848,143	0.00	\$821,274	0.00	\$1,002,661	0.00	\$1,002,661	0.00
<b>Subtotal</b>	\$801,239	0.00	\$848,143	0.00	\$821,274	0.00	\$1,002,661	0.00	\$1,002,661	0.00
<b>COMPREHENSIVE PLANNING</b>										
Neighborhood Planning	\$12,724	0.00	\$0	0.00	\$2,428	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$12,724	0.00	\$0	0.00	\$2,428	0.00	\$0	0.00	\$0	0.00
<b>CURRENT PLANNING</b>										
Annexation	\$132,318	0.00	\$132,318	0.00	\$132,318	0.00	\$143,256	0.00	\$143,256	0.00
Historic Preservation and Zoning	\$27	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$132,345	0.00	\$132,318	0.00	\$132,318	0.00	\$143,256	0.00	\$143,256	0.00
<b>SUPPORT SERVICES</b>										
Financial Monitoring / Budgeting	\$2,590	0.00	\$0	0.00	\$2,874	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$0	0.00	\$0	0.00	\$256	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$2,590	0.00	\$0	0.00	\$3,130	0.00	\$0	0.00	\$0	0.00
<b>URBAN DESIGN</b>										
Urban Design	\$19,936	0.00	\$7,554	0.00	\$9,893	0.00	\$7,554	0.00	\$7,554	0.00
<b>Subtotal</b>	\$19,936	0.00	\$7,554	0.00	\$9,893	0.00	\$7,554	0.00	\$7,554	0.00
<b>Total</b>	\$968,834	0.00	\$988,015	0.00	\$969,043	0.00	\$1,153,471	0.00	\$1,153,471	0.00

## Public Works

Public Works  
Child Safety Fund  
Capital Projects Management Fund  
Transportation Fund



# Public Works Transportation Fund — 2006-07



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$26,215,799	\$26,815,000	\$27,020,000	\$30,380,000	\$30,380,000
Transfers In	\$3,672,371	\$3,672,371	\$3,672,371	\$4,729,728	\$6,729,728
Expenditures	\$28,921,047	\$32,378,649	\$31,555,444	\$35,534,066	\$37,549,084
Full-Time Equivalent (FTEs)	342.00	341.00	341.00	350.00	350.00

# Public Works Transportation Fund — 2006-07

---

## Mission

The mission of the Public Works Department is to maintain and improve infrastructure for the benefit and safety of the community.

## Goals

The Transportation Fund-supported goals for the Public Works Department are:

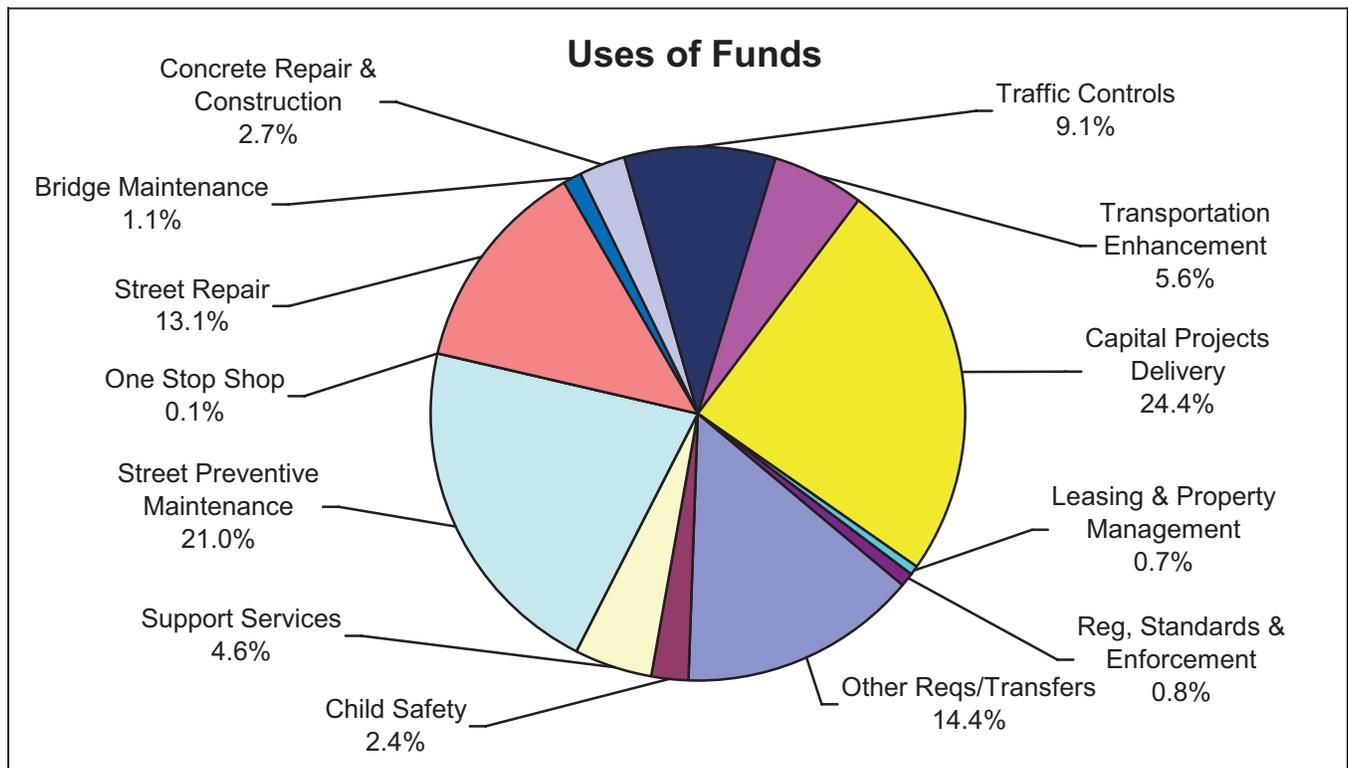
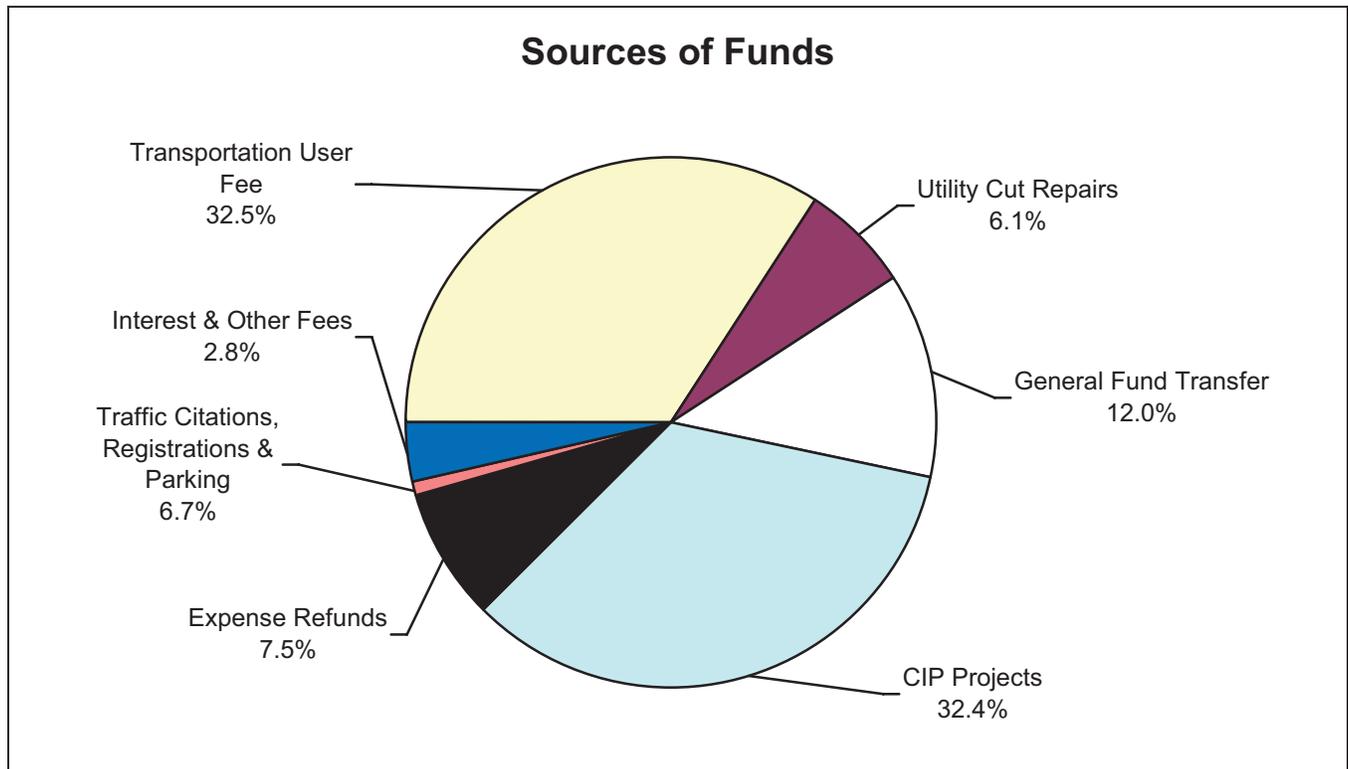
- ◆ Public Works will maintain and improve the quality of Austin's streets.
  - Maintain 70% of the street inventory in Fair to Excellent condition.
  - Provide preventive maintenance on 10% of the roadway inventory annually.
- ◆ Public Works will ensure a safe and efficient multi-modal transportation system.
  - Investigate and implement appropriate solutions for all fatal and the top 25 accident locations each year.
  - Optimize roadway capacity by re-timing 1/3 of all traffic signals and programming all funded Transportation System Management (TSM) projects yearly.
  - Program 100% of bicycle, pedestrian and road projects in the approved annual schedule.
  - Achieve 50% satisfaction with traffic flow by 2007.
  - Increase accessibility and connectivity of existing sidewalk infrastructure by adding 14,000 linear feet of sidewalks and 100 curb ramps annually.

## Key Indicators

The Transportation Fund supported key indicators for the Public Works Department are listed below.

- ◆ Condition class of lane miles in the street inventory
- ◆ Lane miles of street maintenance
- ◆ Percent reduction of corridor travel time after implementation of signal timing
- ◆ Number of new bicycle route miles constructed
- ◆ Linear feet of new sidewalks constructed
- ◆ Number of new curb ramps constructed

# Public Works — Total Budget \$64.0 million



## Public Works — Total Budget \$64.0 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Capital Projects Mgmt Fund</b>					
Revenue	\$14,331,241	\$16,312,000	\$15,197,589	\$17,352,398	\$17,817,398
Transfers In	\$1,313,442	\$1,313,442	\$1,313,442	\$2,073,442	\$2,073,442
Requirements	\$19,071,117	\$20,249,718	\$19,164,731	\$19,661,303	\$20,136,391
Full-Time Equivalents (FTEs)	187.00	191.00	191.00	201.00	206.00
<b>Transportation Fund</b>					
Revenue	\$26,215,799	\$26,815,000	\$27,020,000	\$30,380,000	\$30,380,000
Transfers In	\$3,672,371	\$3,672,371	\$3,672,371	\$4,729,728	\$6,729,728
Requirements	\$28,921,047	\$32,378,649	\$31,555,444	\$35,534,066	\$37,549,084
Full-Time Equivalents (FTEs)	342.00	341.00	341.00	350.00	350.00
<b>Child Safety Fund</b>					
Revenue	\$1,366,326	\$1,420,100	\$1,407,100	\$1,407,600	\$1,407,600
Requirements	\$1,476,208	\$1,604,309	\$1,497,627	\$1,564,024	\$1,565,553
Full-Time Equivalents (FTEs)	5.00	5.00	5.00	5.00	5.00
<b>Expense Refunds</b>	<b>\$3,182,015</b>	<b>\$4,812,559</b>	<b>\$4,859,364</b>	<b>\$4,702,493</b>	<b>\$4,702,493</b>

### Budget Highlights

#### Revenue

Approximately 88% of revenue utilized by the Public Works Department is derived from the collection of Transportation User Fees, Charges to CIP Projects, Parking Meter Revenue, Expense Refunds, and other smaller sources. The remainder of the Department's support about 12% is provided through transfers from the General Fund. The Approved Budget includes an increase of \$500,000 from the Transportation User Fee due to projected increases in the number of customers billed based on population growth. An amendment from the dais during Budget Adoption added an additional \$2,000,000 in the transfer from the General Fund to increase the number of lane miles receiving preventive maintenance. A portion of the funds needed to support Transportation Fund expenditures will be provided through one-time funds in FY 2007. This includes \$2.8 million in CTMA ¼ cent funds for Street Maintenance and Structural Overlays.

#### Transportation Fund

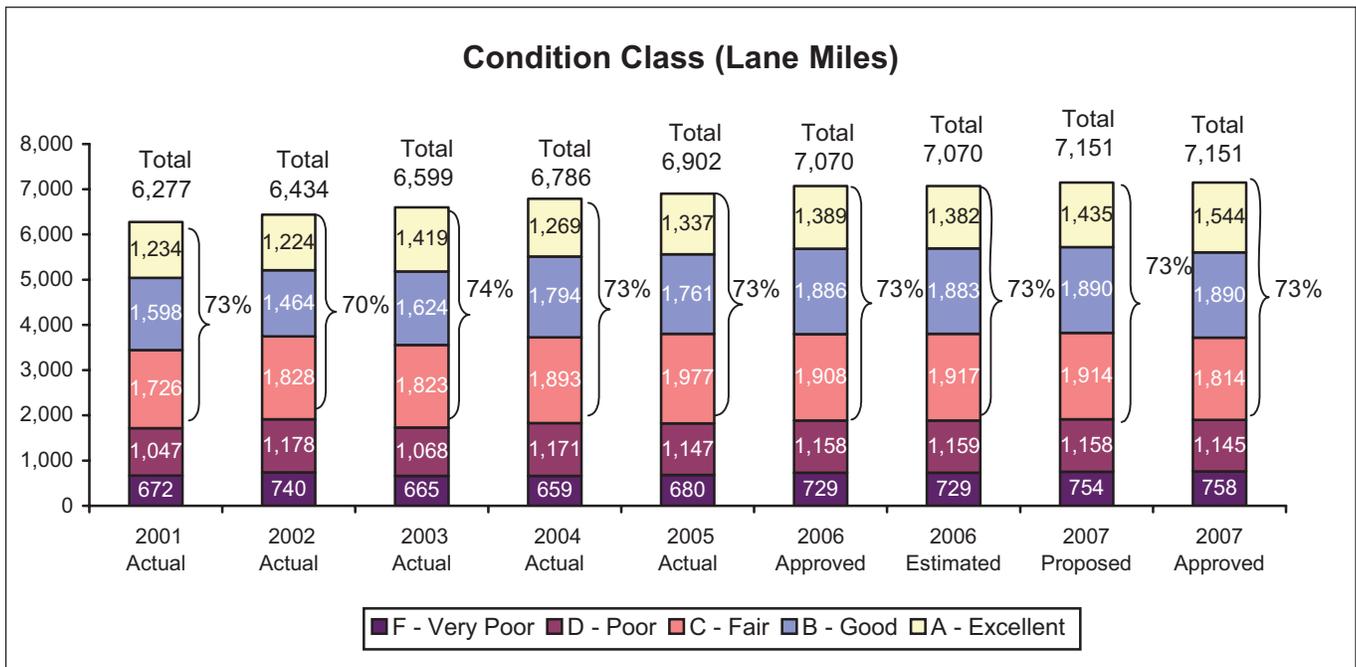
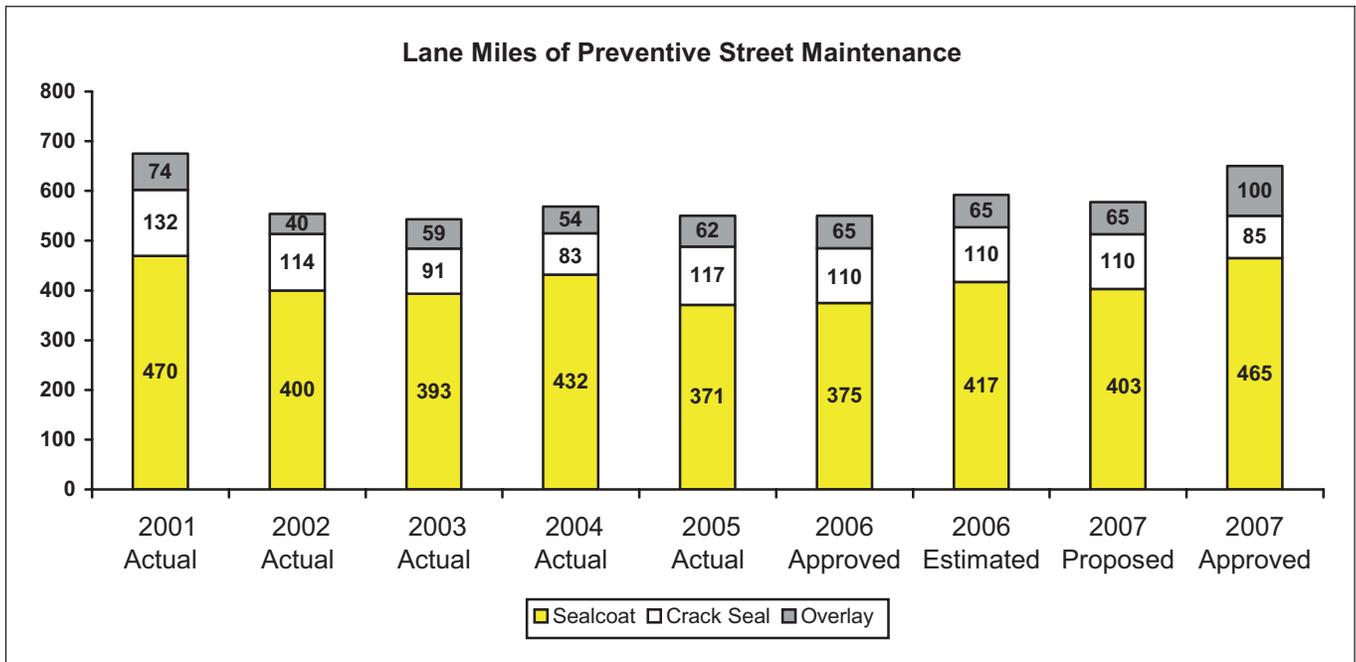
**Goal: Public Works will maintain and improve the quality of Austin's streets.**

- **Maintain 70% of the street inventory in Fair to Excellent condition.**
- **Provide preventive maintenance on 10% of the roadway inventory annually.**

#### Street Preventive Maintenance

The Public Works Street and Bridge Division maintains the street inventory using seal coat, overlay, and crack sealing preventive maintenance methods to support Public Works' strategy of providing maintenance on 10% of the roadway inventory annually. The FY 2006-07 Approved Budget includes funding for 85 lane miles of preventive maintenance crack seal and 465 lane miles of seal coat. The Approved Budget also includes 100 lane miles of asphalt overlay. The 650 lane miles planned for maintenance represent 9% of the total street inventory, below the department's 10% goal. Due to rising material costs and salaries, and the expansion of services supported by the transportation fee, current revenue is insufficient to support the goal of performing preventive maintenance on 10% of the road network annually. The two charts on the next page provide detail of preventive methods utilized in recent years and the impact of these measures on the conditions of Austin's streets.

# Public Works — Total Budget \$64.0 million



Condition Class in Lane Miles is determined by a comprehensive evaluation of pavement status and results in a quality rating given to each street and lane mile in the City's inventory. One of the Public Works Department's goals is to keep at least 70% of the street inventory in Fair to Excellent condition. The Department maintains those streets using Transportation Fund revenue provided by the Transportation User Fee. Capital Budget funds are used on streets that have degraded below the Fair condition class and can only be remedied with total reconstruction of the roadway. The street condition approved for FY 2006-07 will be accomplished through a combination of operating and capital budget expenditures.

## Public Works — Total Budget \$64.0 million

FY 2006-07 will mark the 6<sup>th</sup> year of falling below the 10% preventive maintenance goal. The cost of reconstructing one lane mile of roadway that is in failed or poor condition is about \$500,000 as opposed to about \$8,000 for seal coat and about \$75,000 for an overlay.

One of the ongoing services provided by the Street Repair program is the repair of street cuts after the Austin Water Utility makes repairs to their infrastructure within the street network right of way. The Approved Budget includes the necessary expenditures associated with converting 5 temporary utility cut repair positions to regular FTEs. The cost of this service is offset by a reimbursement from the utility, therefore, this change does not require an increase in funding from Transportation User Fees. The Approved Budget also includes the cost of one additional utility cut repair FTE to replace a position that was transferred to the Transportation Enhancement Program's Multi-Modal Transportation activity during FY 2005-06 to assist with the implementation and maintenance of the Pedestrian Master Plan.

The Approved Budget also includes the necessary expenditures to convert one temporary human resources position to a regular FTE. The department has experienced sustained demand for human resources and employee relations assistance. This position will benefit all Public Works divisions.

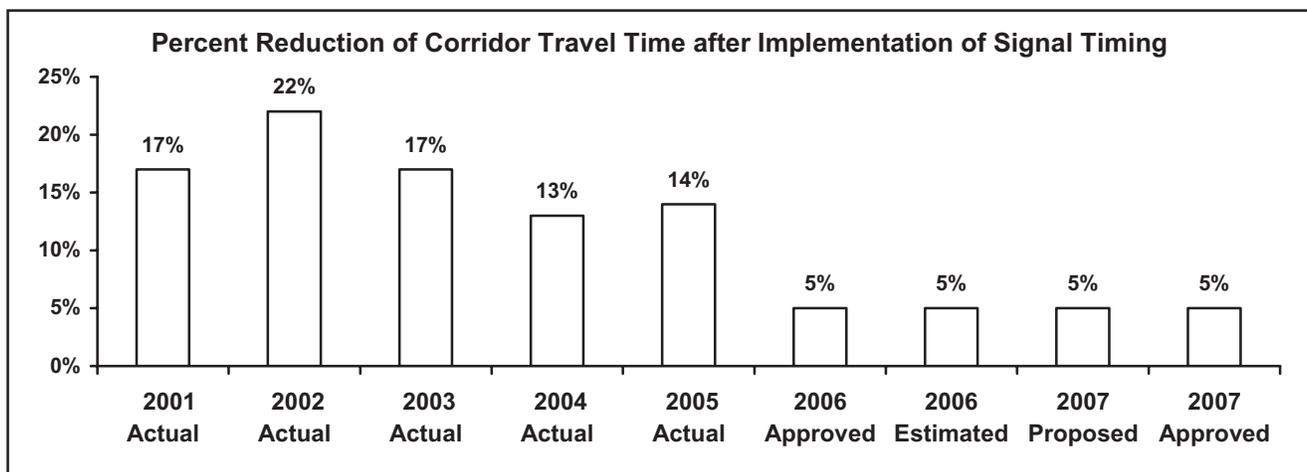
**Goal: Public Works will ensure a safe and efficient inter-modal transportation system.**

### Traffic Controls

Installation of a new traffic signal system with state of the art equipment was completed during FY 2002-03. The new technology automated signal timing and allowed for remote diagnostic and timing adjustment and verification, resulting in a more efficient signal system. In FY 2006-07, funds from Capital Metro will continue to be used to expand the signal system.

As the City's transportation network grows, both through annexations and development of previously undeveloped areas, the number of traffic signals managed and monitored by the City's Traffic Signals activity increases, thus requiring additional Traffic Signal Technician positions. The Approved Budget includes the addition of one additional Traffic Signal Technician to be housed at the Central Texas Emergency Command Center.

As the graph below illustrates, the Department's Approved Budget goal is a 5% reduction in corridor travel time. Each year Traffic Signal engineers identify the major arterial streets that will receive traffic signal timing and enhancements, collect before and after data on travel time, number and duration of stops and fuel consumption. Without these improvements, travel time would increase rather than decrease as a result of an increase in traffic volume.

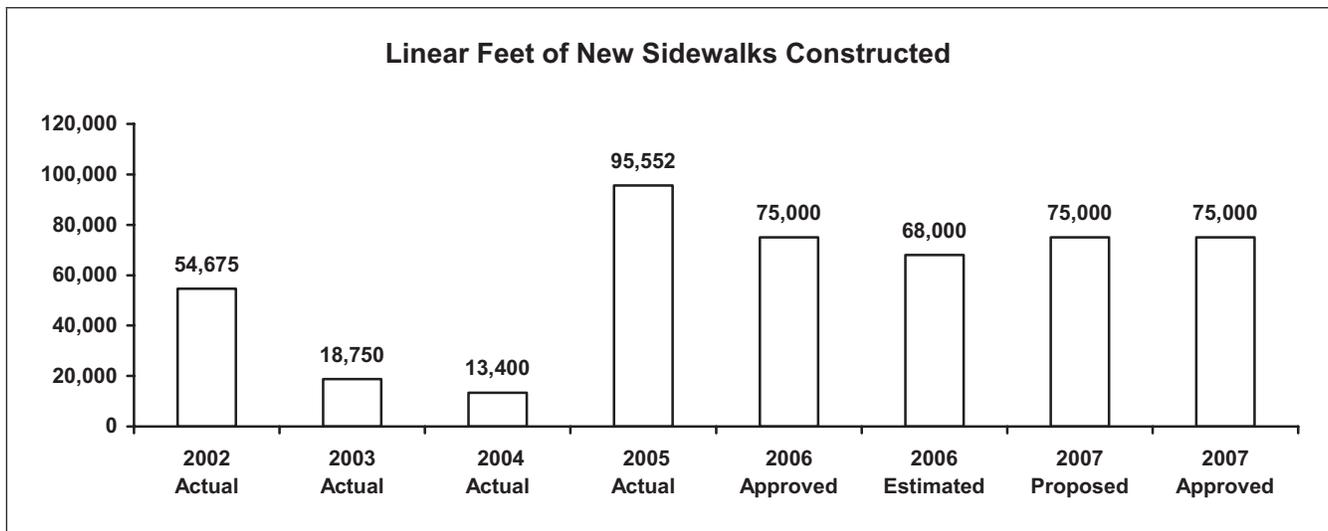


# Public Works — Total Budget \$64.0 million

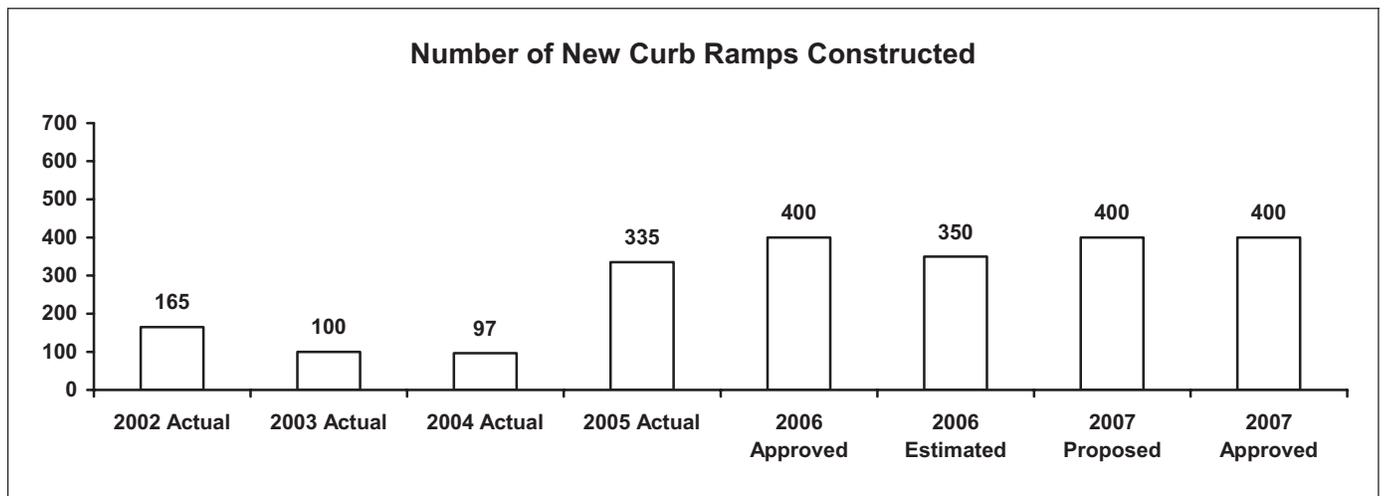
## Transportation Enhancement

Several new initiatives have increased the need for transportation engineering support within the Transportation Engineering Activity. These include: the evaluation and implementation of the Commercial Design Standards, the newly passed HB 87 which allows for the reduction of speed limits in residential areas to 25 mph, and the need to update the Transportation Criteria Manual per the 2004 AASHTO Guidelines. The Approved Budget includes the addition of one new FTE in the Transportation Engineering activity. This position will also support the department's succession plan. Five of the seven engineers in the Transportation Engineering activity will be eligible to retire within the next three years which could result in the loss of our most experienced engineers in this highly specialized area.

In FY 2004-05, the Transportation Enhancement program, including the ADA and Bicycle and Pedestrian activities, was moved from the Transportation, Planning, and Sustainability Department to the Public Works Department. In the past, the program resulted in the construction of approximately 20,000 Linear Feet (LF) of sidewalks and 100 curb ramps annually and had accumulated significant CIP funds as appropriations outpaced spending. After the program was transferred to the Public Works Department, it was re-organized and tasked with constructing multi-modal transportation infrastructure in a more efficient manner. Through innovative design and construction processes that minimized overhead costs, the construction of sidewalks and curb ramps has been expedited throughout the City. Using these new processes, 95,552 LF of sidewalks and 335 curb ramps were constructed during FY 2004-05, eliminating the large CIP appropriations that had accumulated. During FY 2005-06, 68,000 LF of sidewalks and 350 curb ramps will be constructed using \$5,000,000 from the 2000 Bond Program. The FY 2006-07 Approved Capital Budget includes an additional \$5,000,000 appropriation from the 2000 Bond Program for sidewalk and curb ramp construction (which will conclude the FY 2000 sidewalk and curb ramp funds bond funding).



## Public Works — Total Budget \$64.0 million



### Child Safety Fund

Activities funded by Child Safety Fund revenue also support the Department's goal for a safe and efficient inter-modal transportation system. The School Crossing Guard activity provides crossing guard coverage for all warranted school crossings. A warranted location is one where unsafe crossing conditions exist due to continuous traffic that would not allow children to cross safely. The Child Safety program includes a Safety Education activity that has proven effective in promoting pedestrian safety among school children. The Safety Education staff plans to train 35,000 students about pedestrian and bicycle safety in the coming fiscal year.

The Approved Budget includes funding for School Infrastructure improvements to assess hazardous locations and install traffic signs, signalization and crosswalks to address safety concerns around schools. Sidewalk construction for safe routes to and from school is supported by CMTA ¼ cent funds.

### Capital Projects Management Fund

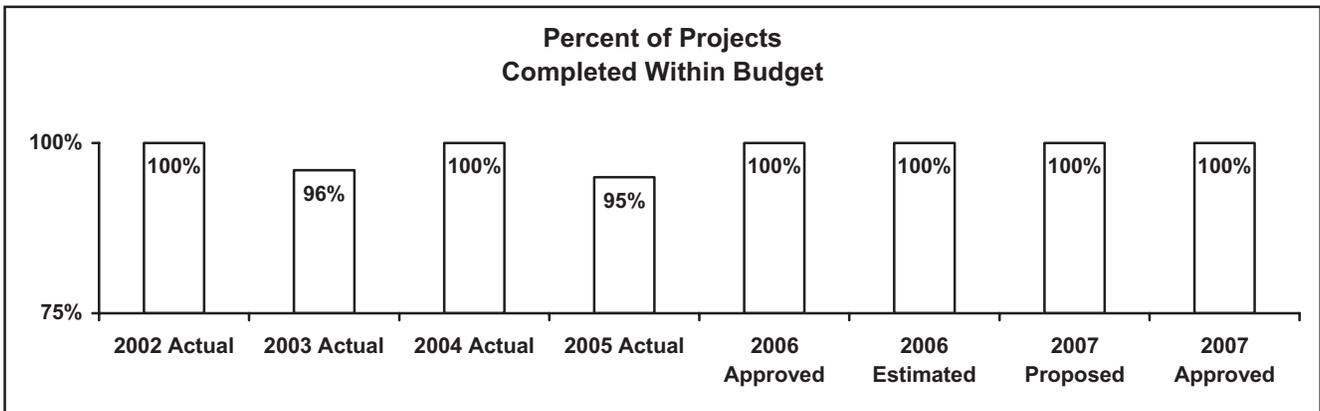
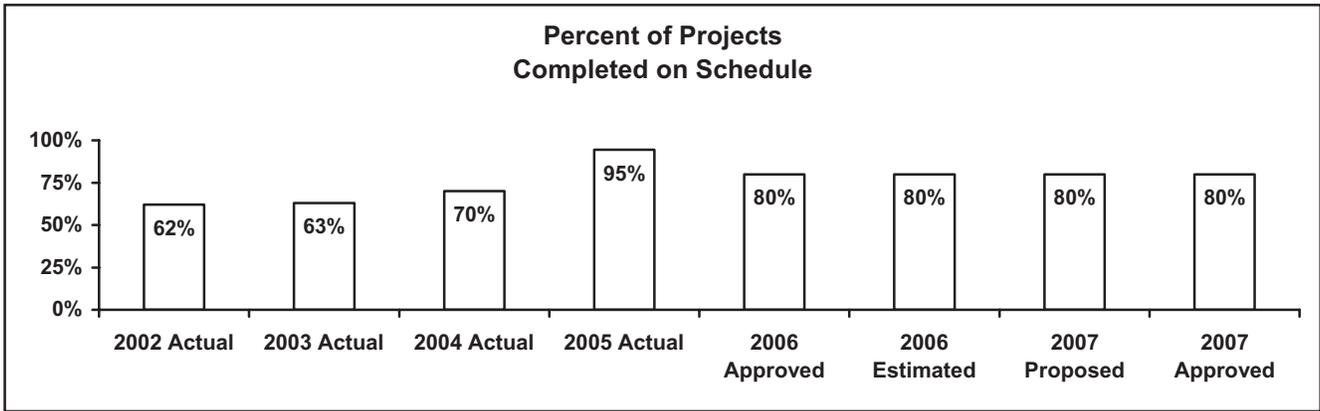
**Goal: Implement Capital Improvement Program (CIP) projects on time, within budget, and with high quality.**

### Capital Projects Delivery

The indicators shown below reflect the Department's progress in implementing projects on time and within budget. In FY 1999-2000, the Public Works Department began to track these measures by monitoring each project's adherence to a schedule and budget that is updated at the start of each fiscal year, rather than relying solely on the final completion date. This method provides more useful information about the phases in which projects are deviating from schedule so that more can be learned about the causes of schedule slippage and/or cost overruns.

The Approved Budget includes the addition of 10 new project management, engineering, construction inspection, and surveyor FTEs. Each of these positions will be supported through back-charges to the CIP program and will reduce overtime, temporary employee and outside consultant expenditures.

## Public Works — Total Budget \$64.0 million



### Approved by Council at Budget Adoption

The Approved Budget includes an additional \$2,000,000 in the General Fund transfer to the Transportation Fund to increase the number lane miles receiving preventive maintenance. This additional funding will enable the Public Work's Department to increase the percentage of lane miles maintained annually of 8% in FY 2006 to 9% in FY 2007 of the total street network.

The Approved Budget includes an amendment from the dais of the Public Works Department Capital Projects Management Fund by adding 5.0 FTEs and supplies in the amount of \$465,000 for work on the Austin Clean Water Program. Expenses will be charged to existing Austin Water Utility CIP projects, therefore there is no fiscal impact to the Capital Projects Management Fund.

Pay for Performance increased by an additional \$18,145 due to an amendment from the dais in the Approved Budget for the Transportation Fund, Capital Projects Management Fund and Child Safety Fund.

The Approved Budget includes an amendment from the dais which increased appropriations in the amount of \$8,490 for a bilingual stipend program for employees utilizing Spanish and American Sign Language for the Transportation Fund, Capital Projects Management Fund and Child Safety Fund.

# Public Works — Total Budget \$64.0 million

## Capital Budget

The FY 2006-07 Approved Capital Budget includes:

- \$5,000,000 for Sidewalk Improvements
- \$2,000,000 for Bicycle Improvements
- \$4,900,000 for Street Improvements
- \$2,000,000 for Transportation Matches
- \$1,650,000 for Vehicles & Equipment
- \$600,000 for Parking Pay Stations
- \$250,000 for ROW Maintenance
- \$8,528 for Circle S Culvert Replacement
- \$28,561 for Intersection Improvements
- \$49,417 for Pleasant Valley Street Reconstruction

## Street Improvements, Reconstruction and Preventive Maintenance Spending Plans

Funding for street improvements, reconstruction and preventive maintenance comes from the both Operating and Capital Budgets of the Public Works Department. Since these budgets are presented separately, this section summarizes what has been accomplished in the previous fiscal year, what is being worked on currently, and what is planned for the upcoming fiscal year in regard to the City's street projects. The following table provides a summary of past, current and approved spending for street improvements, reconstruction and preventive maintenance:

Funding Source	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Public Works Transportation Fund <i>(Preventive Maintenance)</i>	\$7,343,638	\$8,029,354	\$8,491,422	\$9,083,675	\$11,115,986
Public Works Capital Budget* <i>(Street Reconstruction)</i>	\$12,370,694	\$13,962,000	\$13,962,000	\$5,029,000	\$5,029,000
Public Works Capital Budget* <i>(Street Improvements)</i>	\$10,118,027	\$6,399,000	\$5,262,000	\$20,888,000	\$20,888,000
<b>Total</b>	<b>\$29,832,359</b>	<b>\$28,390,354</b>	<b>\$27,715,422</b>	<b>\$35,000,675</b>	<b>\$37,032,986</b>

\*Includes Capital Metro ¼ cent, BGA and BCT funding.

### Street projects completed October 2004-September 2005

#### Street Reconstruction and Maintenance projects

- 30<sup>th</sup> St. W. from Speedway to Lamar Blvd.
  - Cesar Chavez from IH35 to Pleasant Valley Rd.
  - Freidrich Ln. from St. Elmo Rd. E. to Teri Rd.
  - 51<sup>st</sup> St. E. from IH35 to Old Manor Rd.
  - Nuckols Crossing from Stassney Ln. to Pleasant Valley Rd.
- Preventive Maintenance Completed:
    - Overlay: 62 lane miles
    - Seal Coat: 371 lane miles
    - Crack Seal: 117 lane miles

## Public Works — Total Budget \$64.0 million

---

### *Street Improvement projects*

- Loyola Ln. from Crystal Brook to US 183 (Ph. III)
- Dittmar Rd. from Manchaca to S. 1st St.
- 45<sup>th</sup> St. and Guadalupe Intersection Improvements
- Wm Cannon Dr. Median Openings
- 38<sup>th</sup> St. and Guadalupe Intersection Improvements
- Metric at Braker Intersection Improvements

### **Street projects in construction October 2005 – September 2006**

#### *Street Reconstruction and Maintenance projects*

- Pleasant Valley Rd from Lakeshore Blvd. to Longhorn Dam
- 45<sup>th</sup> St. from Mopac to Lamar Blvd.
- Middle Fiskville from Koenig to Highland Mall Blvd.
- Northcrest from Crestland to Prince Dr.
- Riverside Dr. from Congress Ave. to S. 1<sup>st</sup> St.
- Granger from Bucks Run to Blue Meadow
- Monroe from Eastside Dr. to Congress Ave.
- Linnet from Westgate Blvd. To Longview
- Crestland from Northcrest to Guadalupe

- Preventive Maintenance Estimated:

- Overlay: 65 lane miles
- Seal Coat: 417 lane miles
- Crack Seal: 110 lane miles

#### *Street Improvement projects*

- E. Wm. Cannon from Onion Creek to Dixie Dr.
- S. 1<sup>st</sup> St. at Radam Intersection Improvements
- Latta Ln. from Davis to Muskdeer
- Stratford widening at Red Bud

### **Street projects planned in 2006-2007 (See note below)**

#### *Street Reconstruction and Maintenance projects*

- 31<sup>st</sup> St. from Speedway to Walling
- Little Hill Circle
- 22<sup>nd</sup> St. from San Gabriel to Nueces
- 34<sup>th</sup> St. from West Ave. to Shoal Creek Bridge
- Caswell Ave. from 49<sup>th</sup> St. to 51<sup>st</sup> St.
- Oltorf from Congress Ave. to S. 5<sup>th</sup> St.
- Guadalupe from 21<sup>st</sup> St. to 24<sup>th</sup> St.

- Preventive Maintenance Planned:

- Overlay: 100 lane miles
- Seal Coat: 465 lane miles
- Crack Seal: 85 lane miles

#### *Street Improvement projects*

- Rundberg Ln. from Metric Blvd. to Burnet Rd.
- Cameron Rd. from 51<sup>st</sup> St. to US Hwy. 290
- Cesar Chavez Conversion
- E. Wm. Cannon Bridge at Onion Creek Phase 2
- Congress Ave. at Stassney Ln. Improvements
- Stassney Ln. at IH35 Improvements
- Braker Ln. at IH35 Improvements

**NOTE:** The list of planned street projects is based on information available at this time. The timing and selection of street projects is subject to change due to: project design and/or construction schedule modifications, changes in available funding, or changes in Design Standards with a new focus on the 14 Core Transit Corridors. City street connectivity along the SH 130 Corridor may also impact the selection and/or substitution of projects.

# Public Works Transportation Fund — 2006-07

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes \$500,000 in increased Transportation User Fee revenue from a projected increase in customer base (based on population growth).	\$500,000	
2. The Approved Budget includes an increase of \$135,000 in Parking Meter revenue due to increased meter usages.	\$135,000	
3. The Approved Budget includes an increase of \$130,000 in Interest and Other Income due to a projected increase of \$72,000 in Interest Income and a \$58,000 projected increase in miscellaneous signal income.	\$130,000	
4. Increase in one-time revenue of \$2,800,000 from the Public Works-CMTA ¼ Cent funded CIP is approved.	\$2,800,000	
5. A one-time transfer in the amount of \$1,057,357 from the Liability Reserve Fund is included.	\$1,057,357	
 <b>The following change was approved by Council at Budget Adoption:</b>		
The Approved Budget includes an increase of \$2,000,000 from the General Fund transfer to provide additional funding for street maintenance to increase the percent of lane miles maintained annually from 8% to 9%.	\$2,000,000	
 <u>Expenditure Changes</u>		
<b>1. City-Wide</b>		
The Approved Budget includes \$474,128 for salary increases associated with Pay for Performance in FY 2007. An additional \$111,507 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$3,635 increase for the Awards and Recognition program.	\$589,270	
The Approved Budget includes an increase of \$12,825 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$12,825	
The Approved Budget includes a stipend of \$122,220 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$122,220	
The Approved Budget includes a reduction of \$125,004 associated with the implementation of market pay adjustments. Estimates developed in FY 2006 for the implementation of markets were higher than the final market study results.	(\$125,004)	
<b>2. Street Preventive Maintenance</b>		
A net decrease of \$35,293 in personnel costs which includes a decrease of \$86,414 for 1.00 FTE transferring to the Capital Projects Management Fund and an increase of \$51,121 for 1.40 FTEs being re-allocated from other Street and Bridge Programs is included.	(\$35,293)	0.40

## Public Works Transportation Fund — 2006-07

	Dollars	FTEs
A net increase of \$338,314 for an increase of \$211,544 associated with fleet preventative maintenance and fuel offset by a decrease of \$40,000 in outside maintenance of vehicles is approved. Also an increase of \$166,770 in seasonal employees and associated benefits for Asphalt Overlay and Seal Coat activities in order to meet preventative maintenance lane mile goals.	\$338,314	
The Approved Budget includes an increase of \$41,029 in overtime and associated benefits to accommodate for hourly rate increases from FY 2006 and projected FY 2007 pay for performance, living wage and market study.	\$41,029	
A net increase of \$165,000 for an increase of \$110,000 in construction contracts associated with increasing the number of lane miles of preventative maintenance slurry seal application offset by a decrease of \$5,000 in the Seal Coat II activity is included. Also an increase of \$60,000 in construction contracts in the Asphalt Overlay activity associated with the anticipated need for milling and trucking support is approved.	\$165,000	
Approved is a net increase of \$523,898 for an increase of \$420,849 in asphalt. Also an increase of \$185,049 for trap rock materials due to increase material costs and for a projected additional 10 lane miles of seal coat street preventative maintenance offset by a decrease of \$82,000 in interdepartmental charges to PARD and SWS services during the preventative maintenance Seal Coat process is approved.	\$523,898	
Expense refunds increased by \$1,125,000 from the Capital Metro Transit Authority's Build Central Texas Program as reimbursements associated with overlay preventative maintenance on bus routes.	(\$1,125,000)	
<b>3. Street Repair</b>		
An increase of \$242,381, including associated benefits for 6.0 FTEs (2 Street & Drainage Maintenance Seniors, 3 Street & Drainage Maintenance Assistants and 1 Heavy Equipment Operator) in the Concrete Utility Repair activity is approved.	\$242,381	6.00
A decrease of \$123,430 associated with the re-allocation of 2.90 FTEs to other Street and Bridge Programs is included.	(\$123,430)	(2.90)
The Approved Budget includes an increase of \$10,152 in overtime and associated benefits to accommodate for hourly rate increases from FY 2006 and projected FY 2007 pay for performance, living wage and market study.	\$10,152	
A net decrease of \$208,044 in temporary employees and associated taxes as a result of a decrease of \$269,125 in the Asphalt Utility Repair activity and an increase of \$61,081 in the Concrete Utility Repair activity is included.	(\$208,044)	
The Approved Budget includes net increase of \$667,742 in asphalt and concrete associated with materials needed to meet demands for the Concrete Utility Repair activity.	\$667,742	

## Public Works Transportation Fund — 2006-07

	Dollars	FTEs
Decreases of \$1,502,000 in reimbursement of CIP charges associated with the reallocation to the Street Preventative Maintenance program of Capital Metro Transit Authority's Build Central Texas Program reimbursements associated with structural repairs to streets on bus routes is included.	\$1,502,000	
Expense refund increase of \$375,000 for Capital Metro Authority's Build Central Texas program reimbursements.	(\$375,000)	
<b>4. <u>Concrete Repair and Construction</u></b>		
An increase of \$53,868 in personnel costs, including benefits, associated with the re-allocation of 1.00 FTE from the Street Repair activity is approved.	\$53,868	1.00
An increase of \$35,981 associated with an increase in Fleet maintenance and fuel is included.	\$35,981	
The Approved Budget includes an increase of \$42,179 in concrete and sand materials due in increases in material costs.	\$42,179	
A net increase of \$30,410 associated with an increases in heavy equipment rental, services other associated with paying concrete plant service fees for opening their plants during non-business hours and in various other contractual line items.	\$30,410	
A decrease in expense refunds of \$125,000 associated with a decrease in reimbursement of CIP charges is included.	\$125,000	
<b>5. <u>Traffic Controls</u></b>		
An increase of \$45,809 in personnel costs associated with 1 Traffic Signal Tech FTE in the Traffic Signal Activity to be utilized at the Central Texas Emergency Command Center is approved.	\$45,809	1.00
The Approved Budget includes an increase of \$52,304 in temporary employees and associated benefits in the Traffic Signs and Markings activities.	\$52,304	
An approved net decrease of \$67,207 associated with a decrease of \$32,405 in other allowances and an increase of \$34,802 associated with personnel savings is included.	(\$67,207)	
The Approved Budget includes an increase of \$150,000 for construction contracts to match current spending trends.	\$150,000	
A decrease of \$58,770 in fleet preventative maintenance and fuel in order to match current maintenance and fuel trends is approved.	(\$58,770)	
A decrease of \$61,250 in street-traffic signs, markers and posts associated with the Traffic Signs activity's implementation of a new process for the making of street signs.	(\$61,250)	
An approved increase of \$60,751 in expense refunds in the Traffic Signs and Marking activities associated with CMTA BCT project funding is included.	(\$60,751)	

## Public Works Transportation Fund — 2006-07

	Dollars	FTEs
<b>6. <u>Transportation Enhancement</u></b>		
An approved net increase of \$90,810 in personnel costs associated with 1 Engineer C FTE in the Transportation Engineering activity is included.	\$90,810	1.00
A net decrease of \$121,649 in personnel costs associated with a \$15,569 reduction in budgeted personnel savings, a \$40,093 decrease in service incentive enhancement, and the transfer of 1 FTE to the Capital Projects Management Fund, partially offset by the transfer of 0.50 FTE from the Street Repair program and 0.50 FTE from the One Stop program is approved.	(\$121,649)	1.00
The Approved Budget includes a decrease of \$7,513 associated with fleet preventative maintenance and fuel in order to match current spending trends.	(\$7,513)	
Included is a decrease of \$71,259 in expense refunds associated with a decrease in CMTA Safety funding, a re-allocation of Child Safety Fund administrative requirements to the Support Services program.	\$71,259	
<b>7. <u>One Stop Shop</u></b>		
The Approved Budget includes an overall net decrease of \$27,027 associated with the transfer of 0.50 FTE to the Transportation Enhancement Program.	(\$27,027)	(0.50)
<b>8. <u>Support Services</u></b>		
Increases of \$184,036 associated with transfer in of 2 FTEs from the Capital Projects Management Fund and 1 Human Resources Advisor FTE is approved.	\$184,036	3.00
The Approved Budget includes an increase of \$75,000 in surveying and other services associated with the environmental remediation at the City's Townview field office / yard.	\$75,000	
The Approved Budget includes a decrease of \$128,253 in office space rental associated with adjusting to trends in the Facility Activity.	(\$128,253)	
The Approved Budget includes a net decrease of \$14,749 associated with the decrease in various contractual and commodity line items.	(\$14,749)	
The Approved Budget includes an increase of 37,442 in expenses refunds in the Facility Activity associated with the re-allocation of the Child Safety Fund's administrative requirement from the Transportation Enhancement Program.	(\$37,442)	
<b>9. <u>Transfers and Other Requirements</u></b>		
The Approved Budget includes an increase of \$413,781 in the transfer to General Obligation Debt Service. In FY 2006-07, the department will issue \$2.0 million in debt to fund the purchase of equipment and vehicles.	\$413,781	
The Approved Budget includes an increase of \$7,650 in the transfer to the Sustainability Fund.	\$7,650	
The Approved Budget includes a decrease of \$95,000 in the transfer to the Liability Reserve Fund.	(\$95,000)	
The Approved Budget includes an increase of \$326,882 in the transfer for City-wide Administrative Support.	\$326,882	

## Public Works Transportation Fund — 2006-07

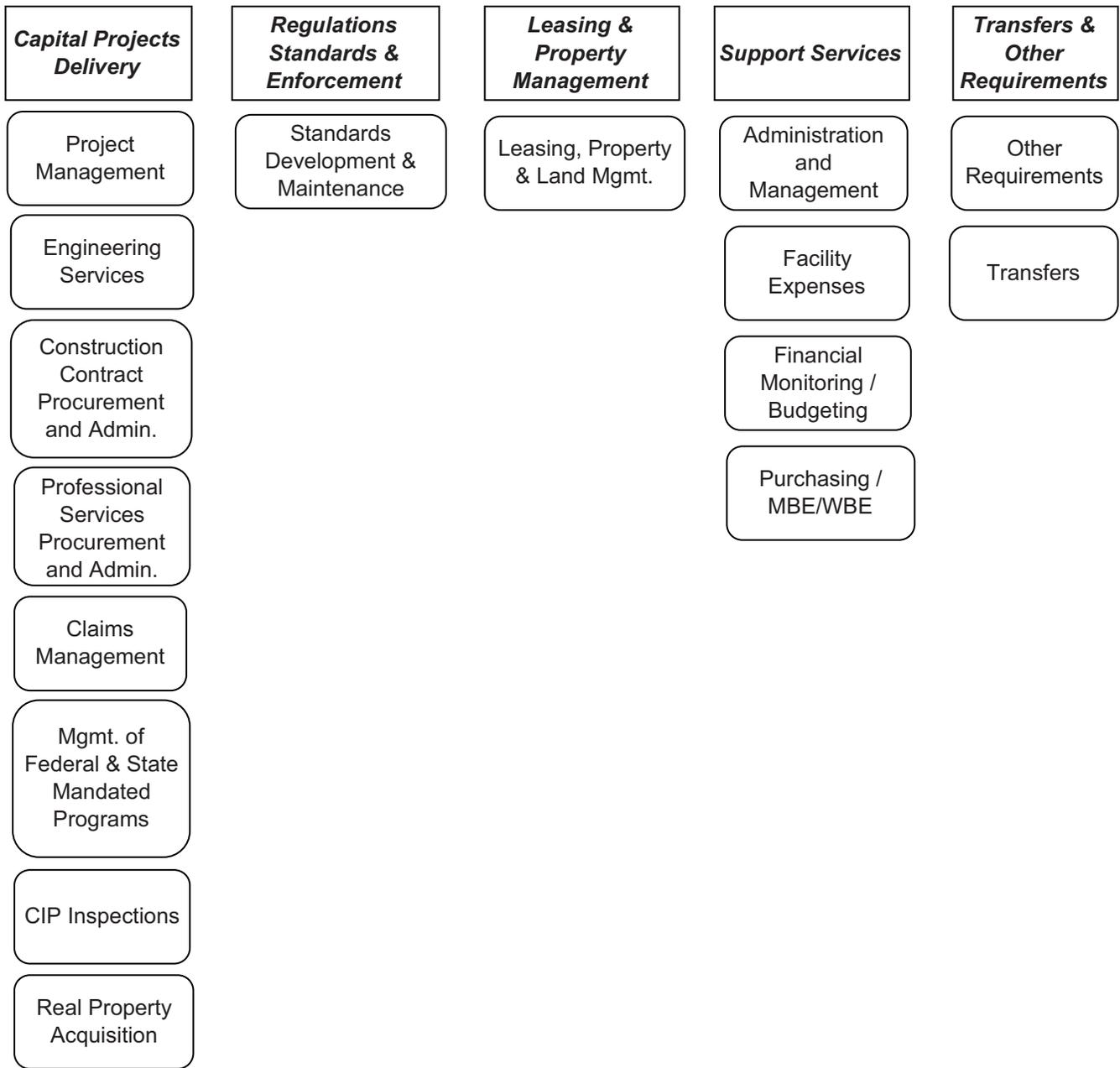
---

	Dollars	FTEs
The Approved Budget includes a decrease of \$47,355 in the transfer to Austin Energy for Utility Billing System management and support associated with the billing of the Transportation User Fee.	(\$47,355)	
The Approved Budget includes an increase of \$27,094 in the transfer to Communications & Technology Management.	\$27,094	
The Approved Budget includes a decrease of \$55,000 in Accrued Payroll.	(\$55,000)	
The Approved Budget includes an increase of \$24,024 in Trunked Radio expenditures.	\$24,024	

### The following changes were approved by Council at Budget Adoption:

An additional \$9,358 has been included for salary increases associated with Pay for Performance.	\$9,358	
An additional \$5,660 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$5,660	
The Approved Budget includes an increase of \$2,000,000 to provide additional funding for street maintenance to increase the percent of lane miles maintained annually from 8% to 9%.	\$2,000,000	

# Public Works Capital Projects Management Fund — 2006-07



LEGEND =

*Programs*

Activities

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$14,331,241	\$16,312,000	\$15,197,589	\$17,352,398	\$17,817,398
<b>Transfers In</b>	\$1,313,442	\$1,313,442	\$1,313,442	\$2,073,442	\$2,073,442
<b>Requirements</b>	\$19,071,117	\$20,249,718	\$19,164,731	\$19,661,303	\$20,136,391
<b>Full-time Equivalent (FTEs)</b>	187.00	191.00	191.00	201.00	206.00

# **Public Works Capital Projects Management Fund — 2006-07**

---

## **Mission**

The mission of the Public Works Department is to maintain and improve infrastructure for the benefit and safety of the community.

## **Goals**

To achieve its mission, the Department has developed several measurable goals. Two of those goals are supported by the Capital Projects Management Fund and are listed below:

- ◆ Public Works will implement Capital Improvement Program (CIP) projects on time, within budget, and with high quality.
  - 80% of projects managed by Public Works will be substantially completed on schedule.
  - 100% of projects managed by Public Works will be completed within budget.
  - Change orders will make up less than 5% of total construction contract awards.
- ◆ Public Works will ensure quality design and construction of infrastructure.
  - 90% of projects managed by Public Works will pass the one-year warranty inspection without significant construction deficiencies.

## **Key Indicators**

Public Works uses the following Capital Projects Management Fund key indicators to monitor its progress in achieving its business plan goals:

- ◆ Percent of projects that are substantially completed on schedule (as measured against schedule estimated at the beginning of fiscal year)
- ◆ Percent of projects completed within budget (appropriated funding)
- ◆ Percent increase in total construction contract awards due to change orders (for completed projects)
- ◆ Percent of projects passing 1-year warranty inspection

# Public Works Capital Projects Management Fund — 2006-07

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$1,075,000 in CIP/Enterprise Project Charges revenue associated with increases in the number of staff that will be working on projects as well as pay and benefit adjustments that will be passed through to projects.	\$1,075,000	
2. The Approved Budget includes a decrease of \$12,202 in Real Estate revenue which includes a \$23,202 decrease in rental income, partially offset by an \$11,000 increase in land sales and miscellaneous revenue.	(\$12,202)	
3. The Approved Budget includes an increase of \$5,600 for revenue from an increase in Real Estate fees included in the FY 2007 Revenue Initiative.	\$5,600	
4. The Approved Budget includes a \$760,000 increase in the transfer to the Capital Projects Management Fund from the General Fund to support leasing, property and project management services provided to General Fund departments.	\$760,000	
5. The Approved Budget includes a decrease in Interest Income of \$26,000 and a decrease of \$2,000 in the Sale of Plans and Specs revenue.	(\$28,000)	

**The following change was approved by Council at Budget Adoption:**

The Approved Budget includes an increase of \$465,000 in CIP/Enterprise Project Charges revenue associated with work on the Austin Clean Water Program.	\$465,000
---	-----------

<u>Expenditure Changes</u>	Dollars	FTEs
1. <b>City Wide</b> The Approved Budget includes \$439,432 for salary increases associated with Pay for Performance in FY 2007. An additional \$62,457 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$5,800 for the Awards and Recognition program.	\$507,689	
The Approved Budget includes an incremental increase of \$35,006 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$35,006	
The Approved Budget includes a reduction of \$126,286 associated with the implementation of market pay adjustments that were previously budgeted at the fund level, but are now included in the various program budgets.	(\$126,286)	
The Approved Budget includes a stipend of \$103,632 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$103,632	

## Public Works Capital Projects Management Fund — 2006-07

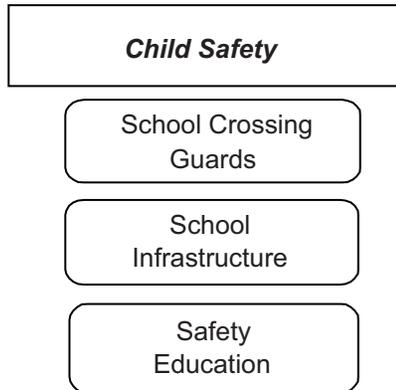
	Dollars	FTEs
<b>2. Capital Projects Delivery</b>		
The Approved Budget includes an increase of \$178,599 which includes \$607,613 associated with the addition of 9.25 new FTEs including 2 Construction Inspectors, 1 Project Manager, 3 Project Coordinators, 2 Engineering Technicians, 1 Surveyor and .25 new FTE (25% of 1 new Engineer C) and is partially offset by a \$429,014 reduction in temporary employees.	\$178,599	9.25
The Approved Budget includes an increase of \$227,186 associated with the transfer of two FTEs from the Public Works Transportation Fund to the Capital Projects Delivery Program.	\$227,186	2.00
The Approved Budget includes a decrease of \$15,595 associated with the transfer of 0.25 FTEs from the Capital Projects Delivery Program to the Regulations, Standards & Enforcement Program.	(\$15,595)	(0.25)
The Approved Budget includes a decrease of \$39,040 in the amount budgeted for anticipated terminal pay benefits for retiring employees.	(\$39,040)	
The Approved Budget includes an increase of \$17,061 for overtime and benefits anticipated for the increased work load for Construction Inspectors associated with Austin Clean Water Program.	\$17,061	
The Approved Budget includes a decrease of \$245,089 in personnel costs associated with an anticipated increase in vacancy savings.	(\$245,089)	
The Approved Budget includes a decrease of \$169,925 in various contractual and commodity categories to match the current rate of spending.	(\$169,925)	
The Approved Budget includes a decrease of \$170,994 associated with the elimination of one-time capital expenditures that were included in the FY 2005-06 Approved Budget.	(\$170,994)	
<b>3. Regulations, Standards &amp; Enforcement</b>		
The Approved Budget includes an increase of \$68,107 associated with the addition of 0.75 new FTEs (75% of 1 new Engineer C).	\$68,107	0.75
The Approved Budget includes an increase of \$15,595 associated with the transfer of 0.25 FTEs from the Capital Projects Delivery Program to the Regulations, Standards & Enforcement Program.	\$15,595	0.25
<b>4. Leasing and Property Management</b>		
The Approved Budget includes a net increase of \$15,470 in personnel costs associated with terminal pay, stability pay and other allowances.	\$15,470	
The Approved Budget includes a decrease of \$6,515 in personnel costs associated with an anticipated increase in vacancy savings.	(\$6,515)	

## Public Works Capital Projects Management Fund — 2006-07

	Dollars	FTEs
<b>5. <u>Support Services</u></b>		
The Approved Budget includes a decrease of \$148,569 in personnel costs associated with transfer of 2.0 FTEs from the Capital Projects Management Fund's Support Services program to the Transportation Fund Support Services program.	(\$148,569)	(2.00)
The Approved Budget includes a decrease of \$21,530 in temporary personnel costs.	(\$21,530)	
The Approved Budget includes a decrease of \$255,239 in various contractual and commodity categories to match the current rate of spending.	(\$255,239)	
The Approved Budget includes a decrease of \$15,200 associated with the elimination of one-time capital expenditures that were included in the FY 2005-06 Approved Budget.	(\$15,200)	
<b>6. <u>Transfers/Other Requirements</u></b>		
The Approved Budget includes an increase of \$66,293 in the transfer for Communications and Technology Management Support.	\$66,293	
The Approved Budget includes an increase of \$235,271 in the transfer for City-wide Administrative Support.	\$235,271	
The Approved Budget includes an additional \$12,092 associated with an increase of \$7,092 in the transfer to the Radio Fund and a \$5,000 increase in the transfer to the Liability Reserve Fund.	\$12,092	
The Approved Budget includes a decrease of \$43,000 associated with a reduction in Accrued Payroll.	(\$43,000)	
The Approved Budget includes a decrease in the transfer to the Public Works CIP of \$845,000.	(\$845,000)	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$8,673 has been included for salary increases associated with Pay for Performance.	\$8,673	
An additional \$1,415 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$1,415	
The Approved Budget includes an increase of \$465,000 associated with the addition of 5 new FTEs (4 new Project Managers and 1 new Project Management Supervisor) and supplies for work on the Austin Clean Water Program.	\$465,000	5.00

# Public Works Child Safety Fund — 2006-07

---



LEGEND =

**Programs**

Activities

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$1,366,326	\$1,420,100	\$1,407,100	\$1,407,600	\$1,407,600
<b>Requirements</b>	\$1,476,208	\$1,604,309	\$1,497,627	\$1,564,024	\$1,565,553
<b>Full-time Equivalent (FTEs)</b>	5.00	5.00	5.00	5.00	5.00

# Public Works Child Safety Fund — 2006-07

---

## Mission

The mission of the Public Works Department is to maintain and improve infrastructure for the benefit and safety of the community.

## Goals

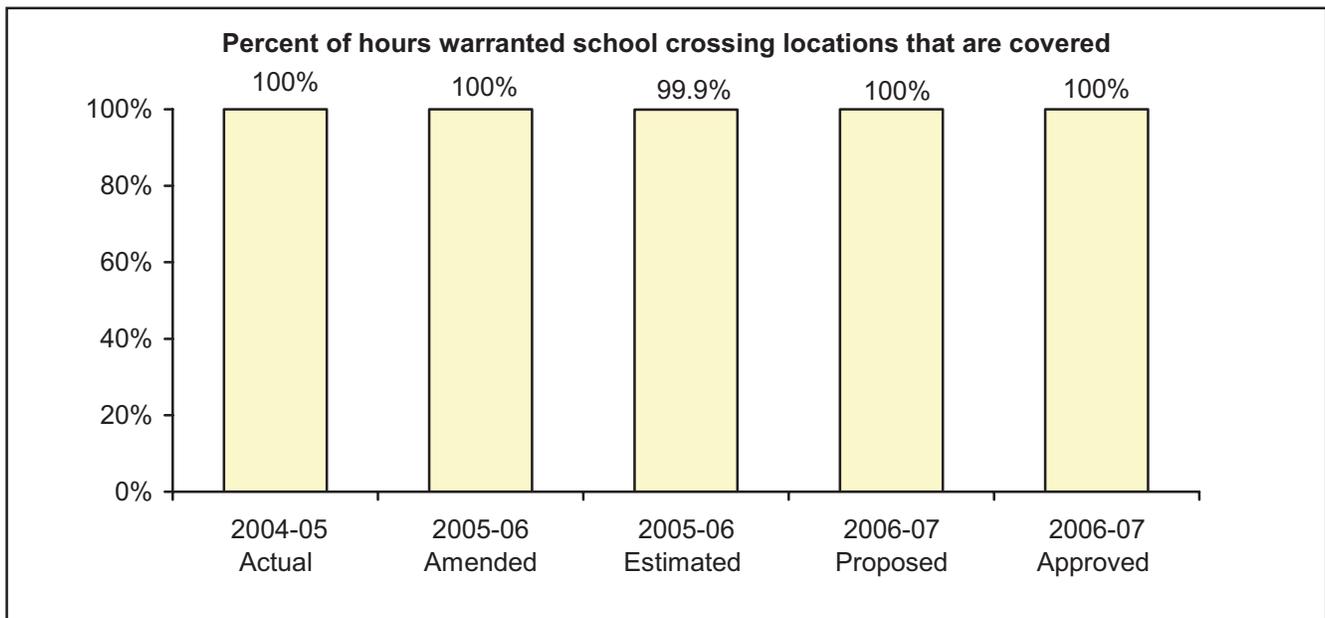
The goal supported by the Child Safety Fund is listed below.

- Public Works will ensure a safe and efficient multi-modal transportation system.
  - Provide crossing guard coverage for all designated school crossings 100% of the time.

## Key Indicator

Public Works uses the following Child Safety Fund key indicator to monitor its progress in achieving its business plan goals:

- Percent of hours that warranted school crossing locations are covered.



# Public Works Child Safety Fund — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an overall decrease of \$12,500 in revenue. This amount includes a decrease of \$45,000 for traffic violation fees, an increase of \$32,000 for vehicle registration fees and \$500 increase for interest.	(\$12,500)	

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$5,770 for salary increases associated with Pay for Performance in FY 2007. An additional \$1,635 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$127 increase for the Awards and Recognition program.	\$7,532	
The Approved Budget includes a stipend of \$1,637 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$1,637	
The Approved Budget includes \$4,522 for the annualized cost of market study adjustments implemented in FY 2006.	\$4,522	
<b>2. <u>Child Safety</u></b>		
The Approved Budget includes a decrease of \$986 for anticipated reductions in personnel expenditures.	(\$986)	
The Approved Budget includes \$1,250 for anticipated increase in contractals which includes a \$7,625 increase in mileage reimbursements, partially offset by a \$6,375 decrease in the cost of office rent expense.	\$1,250	
The Approved Budget includes a decrease of \$52,000 in interdepartmental charges.	(\$52,000)	
<b>3. <u>Transfers/Other Requirements</u></b>		
The Approved Budget includes a decrease of \$2,000 to accrued payroll.	(\$2,000)	

### The following changes were approved by Council at Budget Adoption:

An additional \$114 has been included for salary increases associated with Pay for Performance.	\$114
An additional \$1,415 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$1,415

# Public Works – 2006-07

## Transportation Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>BRIDGE MAINTENANCE</b>										
Bridge Maintenance	\$163,262	0.00	\$725,000	0.00	\$721,887	0.00	\$725,000	0.00	\$725,000	0.00
<b>Subtotal</b>	\$163,262	0.00	\$725,000	0.00	\$721,887	0.00	\$725,000	0.00	\$725,000	0.00
<b>CONCRETE REPAIR AND CONSTRUCTION</b>										
Concrete Repair and Construction	\$226,834	22.35	\$422,511	23.25	\$552,257	23.25	\$751,025	24.25	\$799,392	24.25
<b>Subtotal</b>	\$226,834	22.35	\$422,511	23.25	\$552,257	23.25	\$751,025	24.25	\$799,392	24.25
<b>ONE STOP SHOP</b>										
Land Use Review	\$18,602	1.00	\$14,267	0.25	\$14,290	0.25	\$0	0.00	\$0	0.00
One-Time Inspection	\$50,880	1.00	\$43,771	0.75	\$43,771	0.75	\$31,011	0.50	\$32,327	0.50
<b>Subtotal</b>	\$69,481	2.00	\$58,038	1.00	\$58,061	1.00	\$31,011	0.50	\$32,327	0.50
<b>STREET PREVENTIVE MAINTENANCE</b>										
Asphalt Overlay	\$2,571,887	20.65	\$2,416,945	22.25	\$1,869,580	22.25	\$1,695,394	22.25	\$3,141,992	22.25
Crack Seal Resurfacing	\$600,289	12.28	\$794,352	13.45	\$763,609	13.45	\$795,398	13.40	\$822,610	13.40
Engineering Support Services	\$1,612,372	15.00	\$2,258,490	19.00	\$2,088,337	19.00	\$2,150,326	18.50	\$2,217,262	18.50
Seal Coat	\$3,749,594	27.35	\$4,220,762	27.15	\$4,281,287	27.15	\$4,846,145	28.10	\$5,503,884	28.10
<b>Subtotal</b>	\$8,534,143	75.28	\$9,690,549	81.85	\$9,002,813	81.85	\$9,487,263	82.25	\$11,685,748	82.25
<b>STREET REPAIR</b>										
Routine Roadways and Alley Maintenance	\$4,338,621	69.35	\$3,226,350	69.70	\$4,246,543	69.70	\$4,925,928	68.75	\$5,067,421	68.75
Utility Excavation Repair	\$2,252,424	45.02	\$2,653,006	37.20	\$2,425,813	37.20	\$2,679,261	41.25	\$2,764,557	41.25
<b>Subtotal</b>	\$6,591,046	114.37	\$5,879,356	106.90	\$6,672,356	106.90	\$7,605,189	110.00	\$7,831,978	110.00
<b>SUPPORT SERVICES</b>										
Facility Expenses	\$308,445	0.00	\$714,465	0.00	\$332,507	0.00	\$589,788	0.00	\$589,788	0.00
Financial Monitoring / Budgeting	\$70,311	1.00	\$71,849	1.00	\$81,292	1.00	\$218,973	3.00	\$231,942	3.00
Personnel / Training	\$341,779	7.00	\$371,424	7.00	\$344,895	7.00	\$439,146	8.00	\$474,925	8.00
Purchasing / M/WBE	\$35,003	1.00	\$46,368	1.00	\$43,562	1.00	\$42,494	1.00	\$44,584	1.00

## Public Works – 2006-07

### Transportation Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>Subtotal</b>	\$755,538	9.00	\$1,204,106	9.00	\$802,256	9.00	\$1,290,401	12.00	\$1,341,239	12.00
<b>TRAFFIC CONTROLS</b>										
Traffic Markings	\$935,605	16.00	\$1,171,311	16.00	\$969,455	16.00	\$1,211,356	16.50	\$1,240,956	16.50
Traffic Signals	\$2,049,136	33.25	\$1,993,562	32.25	\$1,990,686	32.25	\$1,940,320	32.25	\$2,048,289	32.25
Traffic Signs	\$1,070,047	15.75	\$1,436,083	15.75	\$1,104,640	15.75	\$1,357,805	16.25	\$1,393,645	16.25
<b>Subtotal</b>	\$4,054,788	65.00	\$4,600,956	64.00	\$4,064,781	64.00	\$4,509,481	65.00	\$4,682,890	65.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$2,108,734	0.00	\$2,619,964	0.00	\$2,471,310	0.00	\$3,580,712	0.00	\$2,752,426	0.00
Transfers	\$3,644,220	0.00	\$3,964,899	0.00	\$3,926,954	0.00	\$4,295,891	0.00	\$4,295,891	0.00
<b>Subtotal</b>	\$5,752,954	0.00	\$6,584,863	0.00	\$6,398,264	0.00	\$7,876,603	0.00	\$7,048,317	0.00
<b>TRANSPORTATION ENHANCEMENT</b>										
Multi-Modal Transportation Improvements	\$200,607	4.00	\$188,153	4.00	\$239,071	4.00	\$171,950	4.00	\$184,660	4.00
Parking Space Management	\$1,454,929	33.00	\$1,642,934	32.00	\$1,654,514	32.00	\$1,617,173	32.00	\$1,675,493	32.00
Transportation Engineering	\$1,117,460	17.00	\$1,382,183	19.00	\$1,389,184	19.00	\$1,468,970	20.00	\$1,542,040	20.00
<b>Subtotal</b>	\$2,772,996	54.00	\$3,213,270	55.00	\$3,282,769	55.00	\$3,258,093	56.00	\$3,402,193	56.00
<b>Total</b>	\$28,921,042	342.00	\$32,378,649	341.00	\$31,555,444	341.00	\$35,534,066	350.00	\$37,549,084	350.00

# Public Works – 2006-07

## Capital Projects Management

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CAPITAL PROJECTS DELIVERY</b>										
CIP Inspections	\$3,009,533	39.00	\$3,627,549	40.50	\$3,318,415	40.50	\$3,427,718	42.50	\$3,506,645	42.50
Claims Management	\$0	0.00	\$236,509	2.20	\$301,842	2.20	\$262,565	2.90	\$271,602	2.90
Construction Contract Procurement and Administration	\$988,862	0.00	\$744,024	10.75	\$759,531	10.75	\$787,098	11.75	\$820,621	11.75
Engineering Services	\$2,449,036	31.25	\$2,681,743	30.80	\$2,690,539	30.80	\$2,902,407	36.00	\$2,981,724	36.00
Management of Federal & State Mandated Programs	\$278,984	3.00	\$303,124	3.00	\$311,467	3.00	\$312,400	3.00	\$321,521	3.00
Professional Services Procurement and Administration	\$0	0.00	\$473,381	5.50	\$430,128	5.50	\$453,268	4.50	\$472,021	4.50
Project Management	\$3,875,437	63.75	\$4,540,640	49.50	\$4,314,070	49.50	\$4,717,187	52.60	\$5,319,679	57.60
Real Property Acquisition	\$1,688,447	22.25	\$2,062,266	21.50	\$1,747,614	21.50	\$1,831,404	21.50	\$1,893,804	21.50
<b>Subtotal</b>	<b>\$12,290,300</b>	<b>159.25</b>	<b>\$14,669,236</b>	<b>163.75</b>	<b>\$13,873,606</b>	<b>163.75</b>	<b>\$14,694,047</b>	<b>174.75</b>	<b>\$15,587,617</b>	<b>179.75</b>
<b>LEASING &amp; PROPERTY MANAGEMENT</b>										
Leasing, Property and Land Management	\$342,810	5.00	\$420,952	5.75	\$418,483	5.75	\$436,972	5.75	\$457,254	5.75
<b>Subtotal</b>	<b>\$342,810</b>	<b>5.00</b>	<b>\$420,952</b>	<b>5.75</b>	<b>\$418,483</b>	<b>5.75</b>	<b>\$436,972</b>	<b>5.75</b>	<b>\$457,254</b>	<b>5.75</b>
<b>REGULATIONS, STANDARDS, &amp; ENFORCEMENT</b>										
Standards Development & Maintenance	\$285,751	4.75	\$377,608	4.50	\$391,019	4.50	\$478,908	5.50	\$492,762	5.50
Subdivision / Site Inspection	\$4,689	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$290,440</b>	<b>4.75</b>	<b>\$377,608</b>	<b>4.50</b>	<b>\$391,019</b>	<b>4.50</b>	<b>\$478,908</b>	<b>5.50</b>	<b>\$492,762</b>	<b>5.50</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$640,614	7.00	\$750,390	7.00	\$716,320	7.00	\$718,893	7.00	\$744,334	7.00
Facility Expenses	\$339,451	0.00	\$396,043	0.00	\$376,275	0.00	\$152,100	0.00	\$152,100	0.00

## Public Works – 2006-07

### Capital Projects Management

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Financial Monitoring / Budgeting	\$510,385	8.50	\$554,056	7.50	\$531,399	7.50	\$384,287	5.50	\$403,419	5.50
Purchasing / M/WBE	\$139,097	2.50	\$160,469	2.50	\$149,424	2.50	\$145,620	2.50	\$153,513	2.50
<b>Subtotal</b>	\$1,629,547	18.00	\$1,860,958	17.00	\$1,773,418	17.00	\$1,400,900	15.00	\$1,453,366	15.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$2,235,490	0.00	\$880,958	0.00	\$668,199	0.00	\$1,213,107	0.00	\$708,023	0.00
Transfers	\$2,282,526	0.00	\$2,040,006	0.00	\$2,040,006	0.00	\$1,437,369	0.00	\$1,437,369	0.00
<b>Subtotal</b>	\$4,518,016	0.00	\$2,920,964	0.00	\$2,708,205	0.00	\$2,650,476	0.00	\$2,145,392	0.00
<b>Total</b>	\$19,071,113	187.00	\$20,249,718	191.00	\$19,164,731	191.00	\$19,661,303	201.00	\$20,136,391	206.00

## Public Works – 2006-07

### Child Safety Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CHILD SAFETY</b>										
Safety Education	\$123,237	2.00	\$95,486	2.00	\$95,563	2.00	\$94,183	2.00	\$98,662	2.00
School Crossing Guards	\$1,036,056	2.75	\$1,130,052	3.00	\$1,069,411	3.00	\$1,129,977	3.00	\$1,140,356	3.00
School Infrastructure	\$275,020	0.25	\$337,000	0.00	\$279,882	0.00	\$285,000	0.00	\$285,000	0.00
<b>Subtotal</b>	<b>\$1,434,313</b>	<b>5.00</b>	<b>\$1,562,538</b>	<b>5.00</b>	<b>\$1,444,856</b>	<b>5.00</b>	<b>\$1,509,160</b>	<b>5.00</b>	<b>\$1,524,018</b>	<b>5.00</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$41,893	0.00	\$41,771	0.00	\$52,771	0.00	\$54,864	0.00	\$41,535	0.00
<b>Subtotal</b>	<b>\$41,893</b>	<b>0.00</b>	<b>\$41,771</b>	<b>0.00</b>	<b>\$52,771</b>	<b>0.00</b>	<b>\$54,864</b>	<b>0.00</b>	<b>\$41,535</b>	<b>0.00</b>
<b>Total</b>	<b>\$1,476,206</b>	<b>5.00</b>	<b>\$1,604,309</b>	<b>5.00</b>	<b>\$1,497,627</b>	<b>5.00</b>	<b>\$1,564,024</b>	<b>5.00</b>	<b>\$1,565,553</b>	<b>5.00</b>

# Public Works – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>BRIDGE MAINTENANCE</b>										
Bridge Maintenance	\$10,351	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$10,351	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>CAPITAL PROJECTS DELIVERY</b>										
Construction Contract Procurement and Administration	\$2,524	0.00	\$0	0.00	\$226	0.00	\$0	0.00	\$0	0.00
Professional Services Procurement and Administration	\$0	0.00	\$0	0.00	\$17	0.00	\$0	0.00	\$0	0.00
Project Management	\$254	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$2,779	0.00	\$0	0.00	\$243	0.00	\$0	0.00	\$0	0.00
<b>CONCRETE REPAIR AND CONSTRUCTION</b>										
Concrete Repair and Construction	\$1,106,640	0.00	\$995,000	0.00	\$875,000	0.00	\$870,000	0.00	\$870,000	0.00
<b>Subtotal</b>	\$1,106,640	0.00	\$995,000	0.00	\$875,000	0.00	\$870,000	0.00	\$870,000	0.00
<b>ONE STOP SHOP</b>										
One-Time Inspection	\$7,264	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$7,264	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>STREET PREVENTIVE MAINTENANCE</b>										
Asphalt Overlay	\$192,080	0.00	\$600,000	0.00	\$1,725,000	0.00	\$1,725,000	0.00	\$1,725,000	0.00
Crack Seal Resurfacing	\$9,859	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Engineering Support Services	(\$751)	0.00	\$0	0.00	\$50	0.00	\$0	0.00	\$0	0.00
Seal Coat	\$76,267	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$277,454	0.00	\$600,000	0.00	\$1,725,050	0.00	\$1,725,000	0.00	\$1,725,000	0.00
<b>STREET REPAIR</b>										
Routine Roadways and Alley Maintenance	\$125,394	0.00	\$1,700,000	0.00	\$597,903	0.00	\$573,000	0.00	\$573,000	0.00
Utility Excavation Repair	\$11,061	0.00	\$0	0.00	\$1,722	0.00	\$0	0.00	\$0	0.00

## Public Works – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>Subtotal</b>	\$136,455	0.00	\$1,700,000	0.00	\$599,625	0.00	\$573,000	0.00	\$573,000	0.00
<b>SUPPORT SERVICES</b>										
Facility Expenses	\$0	0.00	\$0	0.00	\$0	0.00	\$37,442	0.00	\$37,442	0.00
Financial Monitoring / Budgeting	\$47,162	0.00	\$0	0.00	\$17	0.00	\$17,000	0.00	\$17,000	0.00
Personnel / Training	\$117,345	0.00	\$115,300	0.00	\$115,300	0.00	\$115,300	0.00	\$115,300	0.00
<b>Subtotal</b>	\$164,507	0.00	\$115,300	0.00	\$115,317	0.00	\$169,742	0.00	\$169,742	0.00
<b>TRAFFIC CONTROLS</b>										
Traffic Markings	\$174,609	0.00	\$173,000	0.00	\$194,655	0.00	\$181,365	0.00	\$181,365	0.00
Traffic Signals	\$992,838	0.00	\$864,000	0.00	\$1,014,947	0.00	\$864,000	0.00	\$864,000	0.00
Traffic Signs	\$52,524	0.00	\$90,000	0.00	\$117,665	0.00	\$115,386	0.00	\$115,386	0.00
<b>Subtotal</b>	\$1,219,971	0.00	\$1,127,000	0.00	\$1,327,267	0.00	\$1,160,751	0.00	\$1,160,751	0.00
<b>TRANSPORTATION ENHANCEMENT</b>										
Multi-Modal Transportation Improvements	\$43,453	0.00	\$67,442	0.00	\$52,442	0.00	\$30,000	0.00	\$30,000	0.00
Parking Space Management	\$155	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Transportation Engineering	\$212,984	0.00	\$207,817	0.00	\$164,420	0.00	\$174,000	0.00	\$174,000	0.00
<b>Subtotal</b>	\$256,592	0.00	\$275,259	0.00	\$216,862	0.00	\$204,000	0.00	\$204,000	0.00
<b>Total</b>	\$3,182,012	0.00	\$4,812,559	0.00	\$4,859,364	0.00	\$4,702,493	0.00	\$4,702,493	0.00



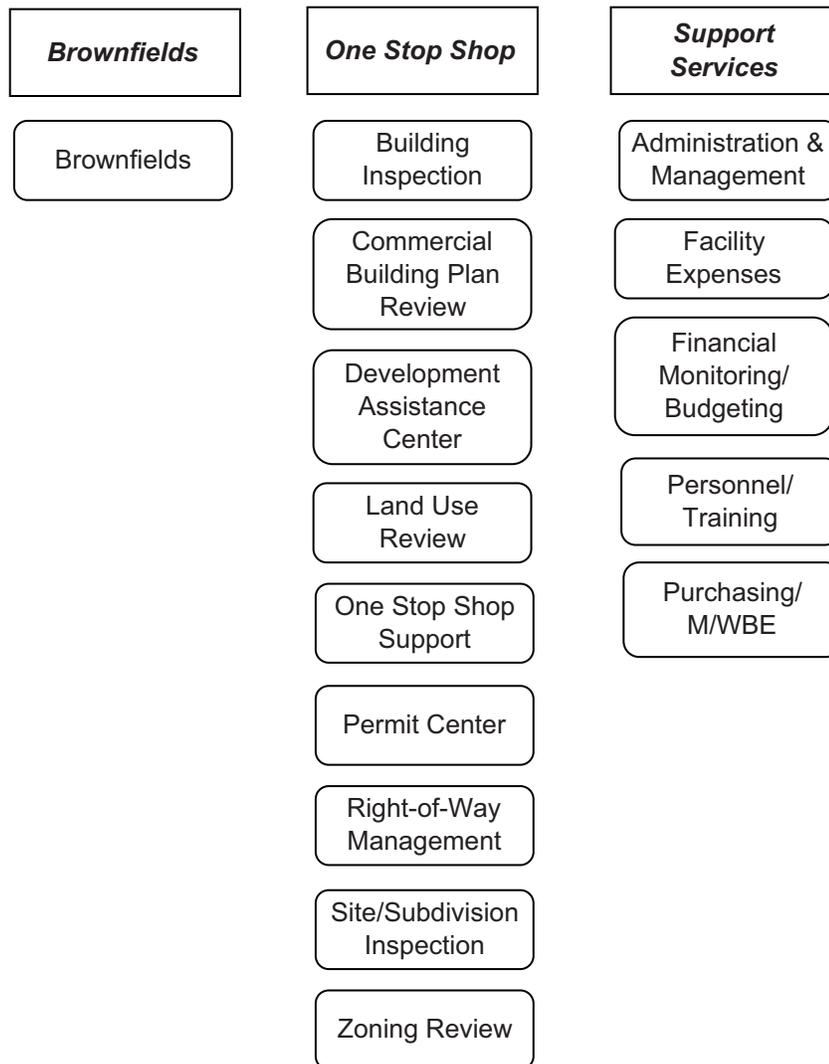
# Watershed Protection and Development Review

Watershed Protection and Development Review  
Drainage Utility Fund  
Environmental Remediation Fund



# Watershed Protection and Development Review (General Fund) — 2006–07

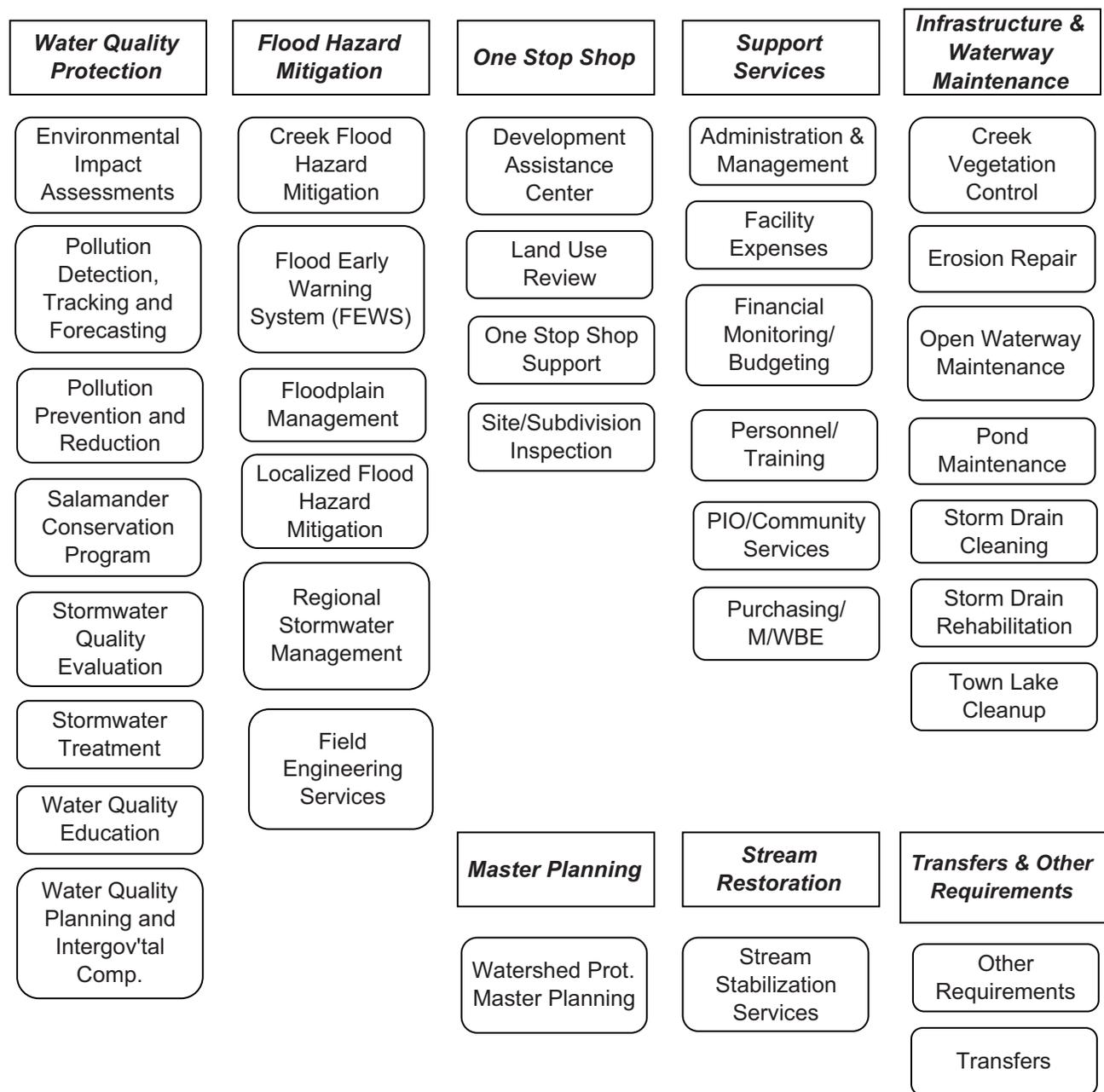
---



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$13,135,278	\$11,592,661	\$14,317,497	\$14,752,696	\$14,752,696
<b>Requirements</b>	\$11,671,670	\$12,709,431	\$12,764,680	\$14,441,213	\$14,477,338
<b>Full-time Equivalents (FTEs)</b>	180.00	183.00	183.00	194.00	194.00

\*Footnote: In addition to the amount shown above, the FY 2006-07 Approved Budget also includes \$181,539 for capital and critical one-time costs.

# Watershed Protection and Development Review (Drainage Utility Fund) — 2006–07



LEGEND= **Program** Activity

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$45,532,786	\$49,617,477	\$51,498,412	\$52,603,873	\$52,603,873
<b>Transfer In</b>	\$298,504	\$298,504	\$298,504	\$298,504	\$298,504
<b>Requirements</b>	\$42,516,606	\$52,201,502	\$51,474,528	\$55,255,687	\$55,275,486
<b>Full-time Equivalent (FTEs)</b>	268.25	288.50	288.50	289.50	289.50

# Watershed Protection and Development Review — 2006–07

---

## Mission

The purpose of the Watershed Protection and Development Review Department is to protect lives, property, and the environment of our community by reducing the impact of flooding, erosion, and water pollution and providing comprehensive development review and inspection services.

## Goals

- Protect lives, property, and the environment from the impact of flooding, erosion, and water pollution by:
  - Maintaining and improving water quality.
    - Construct water quality controls to reduce stormwater pollutants from 5,200 acres by FY 2007.
    - Conduct business inspections and spill response to recover a total of 1,100,000 gallons and 125 cubic yards of pollutants in FY 2007.
    - Maintain or improve baseline levels of the Environmental Integrity Index (water, sediment and recreational quality, aquatic habitat and physical integrity) in 50% of watersheds evaluated.
  - Reducing flood impacts to life and property.
    - 10% of threatened structures with increased flood protection through drainage system improvements by FY 2008.
    - Prevent loss of life due to flooding.
  - Creating a stable stream system that decreases property loss from erosion and increases the beneficial uses of waterways.
    - Repair 1.0% of localized erosion sites annually and restore 4,000 linear feet of stream channel annually by FY2012.
  - Providing adequate maintenance of drainage infrastructure.
    - 100% of residential dry ponds maintained on an annual basis by FY 2008.
    - Complete 14 localized erosion site projects and 500 feet of stream channel stabilization providing increased erosion protection to property on an annual basis by FY 2007.
- Provide the public with a single One Stop Shop location for development needs to promote efficient use of citizen and City time and resources.
  - Ensure that development is in compliance with regulations in an efficient and effective manner by achieving 95% of Code-mandated review and inspection deadlines by FY 2008.
  - Perform 90% of building inspections within 24 hours.
  - Perform more than 50,000 environmental inspections in FY 2007.
- Maintain 100% of activities in compliance with Federal and State permits and regulatory requirements.

## Key Indicators

The Watershed Protection and Development Review Department will use the following key indicators to monitor the department's progress in achieving business plan goals:

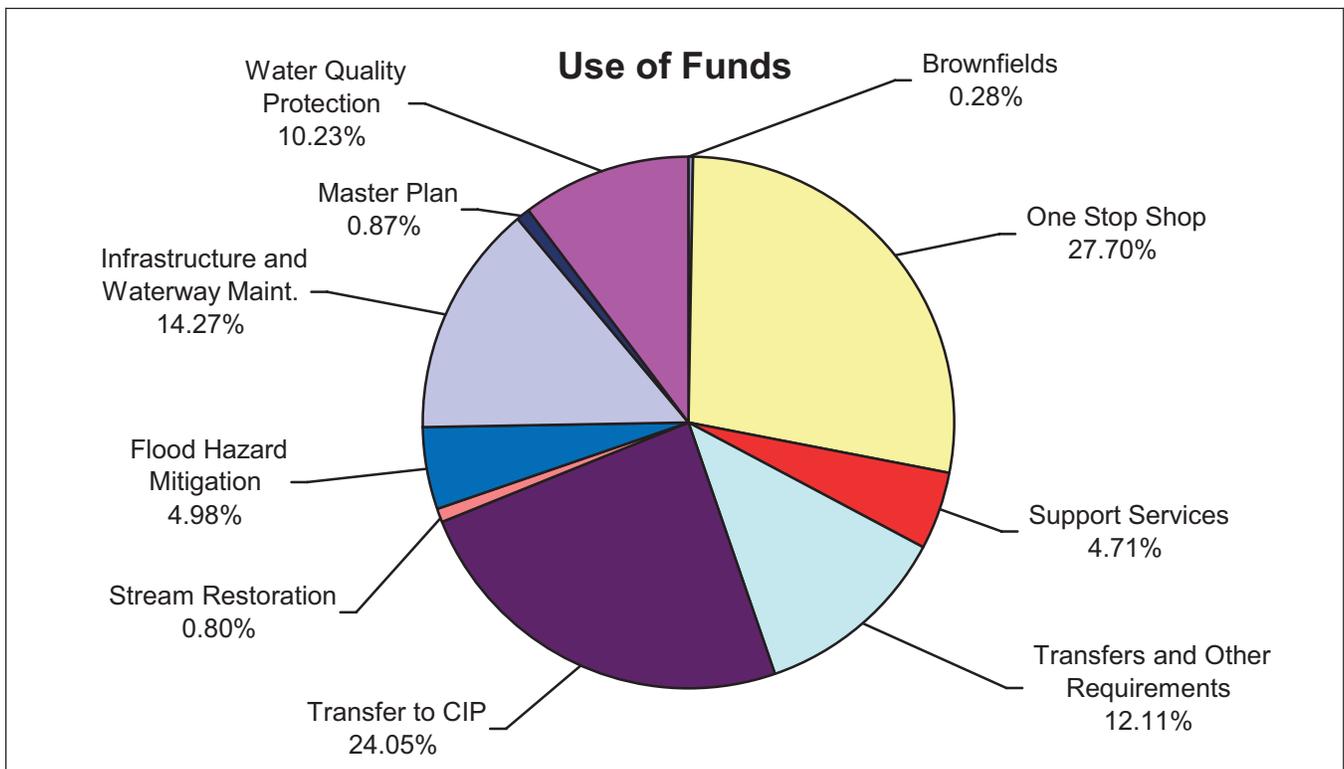
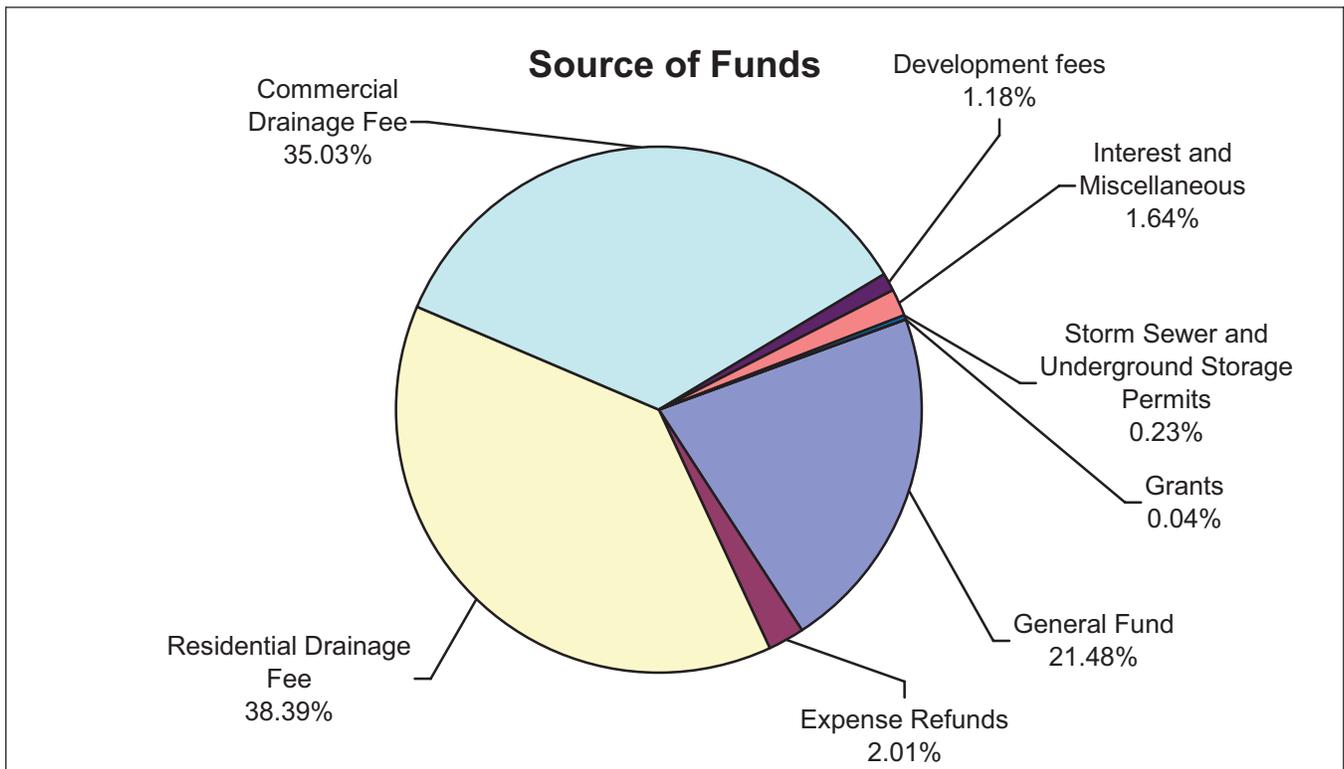
- Percent of on-time sub-division and site plan initial reviews.
- Percent of building inspections performed within 24 hours of request.
- Percent of on-time initial new residential zoning reviews.
- Percent of initial commercial building plan reviews completed within Land Development Code mandated time of 21 days.
- Number of commercial and residential environmental inspections performed.
- Number of gallons and cubic yards of pollutants recovered as a result of business inspections and spills response.
- Percent of localized erosion sites with increased erosion protection.
- Percent of residential ponds maintained.
- Percent of activities in compliance with Federal and State stormwater permits.

## **Watershed Protection and Development Review — 2006–07**

---

- Number of structures and roadways with increased flood hazard protection proposed – project design completed.
- Percent of watersheds evaluated that maintained or improved baseline levels of the Environmental Integrity Index (water, sediment, and recreational quality, aquatic habitat and physical integrity levels).
- Percent of Capital Spending Plan met.

# Watershed Protection and Development Review — Total Budget \$71.2 million



# Watershed Protection and Development Review — Total Budget \$71.2 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>General Fund</b>					
<b>Revenue</b>	\$13,135,278	\$11,592,661	\$14,317,497	\$14,752,696	\$14,752,696
<b>Requirements</b>	\$11,671,670	\$12,709,431	\$12,764,680	\$14,441,213	\$14,477,338
<b>Full-Time Equivalents</b>	180.00	183.00	183.00	194.00	194.00
<b>Drainage Utility Fund</b>					
<b>Revenue</b>	\$45,532,786	\$49,617,477	\$51,498,412	\$52,603,873	\$52,603,873
<b>Transfer in (General Fund)</b>	\$298,504	\$298,504	\$298,504	\$298,504	\$298,504
<b>Requirements</b>	\$42,516,606	\$52,201,502	\$51,474,528	\$55,255,687	\$55,275,486
<b>Full-Time Equivalents</b>	268.25	288.50	288.50	289.50	289.50
<b>Grants</b>	\$0	\$25,000	\$25,000	\$25,000	\$25,000
<b>Full-Time Equivalents</b>	0.00	1.00	1.00	1.00	1.00
<b>Expense Refunds</b>	\$1,391,993	\$1,464,930	\$1,472,935	\$1,382,751	\$1,382,751

## Budget Highlights

### Revenue

The primary funding source for the Drainage Utility is the monthly drainage fee assessed to City of Austin utility customers. The monthly drainage fee in FY 2007 will remain unchanged from FY 2006. The Approved Budget includes a 5 percent or \$2.5 million increase in residential and commercial fee revenue associated with growth in the customer base, consistent with actual revenue recorded in FY 2006. Accelerated development activity is expected to continue in FY 2007, increasing associated revenue by \$0.3 million. Interest income is anticipated to increase by \$0.2 million.

The Department's development review and inspection services provided under the One Stop Shop program generate revenue for the General Fund and a smaller amount for the Drainage Utility. The Approved Budget includes a 27 percent increase in General Fund development and inspection fees from \$11.6 to \$14.8 million, based on positive indicators in the Austin economy. The Approved Budget does not include any fee changes.

### One Stop Shop

Thirteen City departments that participate in the development and inspection process relocated to One Texas Center in FY2006 to participate in the One Stop Shop. The co-locating departments provide efficient services to developers, contractors and citizens in one convenient location. The anticipated conversion from the PIER permitting database to AMANDA in FY 2007 will complete One Stop Shop implementation. The Department continues to work with the co-located departments and City management to enhance cooperation and teamwork and ensure that services are provided in the most effective manner.

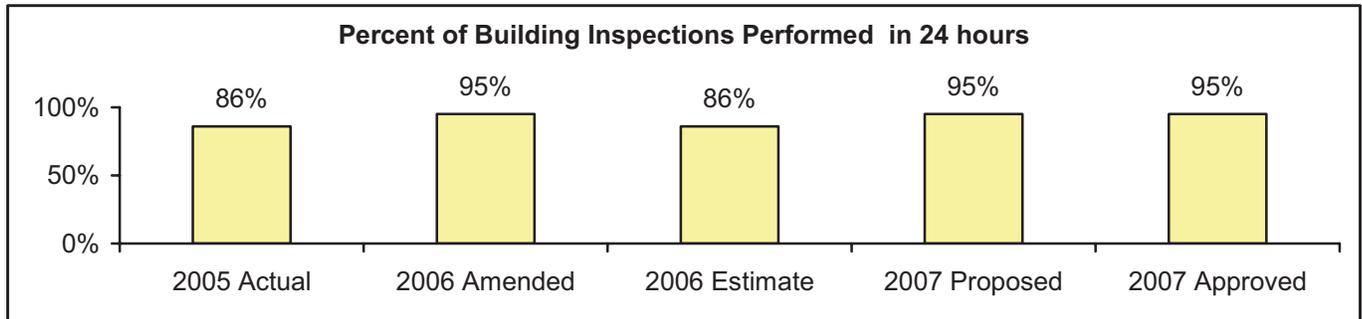
The City is revising commercial design regulations to enhance pedestrian access and the visual appearance of large retail structures. The Approved Budget includes two plan reviewers to address increasingly complex commercial building plan regulations. In addition, the Approved Budget adds two engineering technicians to review transportation use and right of way management issues associated with commercial building regulations.

Development review and inspection staff was reduced during the economic downturn as demand subsided. As the construction economy experiences a period of accelerated growth, the City responded in the FY 2006 Approved Budget by adding two residential inspectors and a support position in the Building Inspection activity as a part of the strategic rebuilding plan. The growth in residential and commercial building continues to exceed projections. Developers and contractors rely on rapid turnaround to avoid delays in both starting and completing their projects. The Approved Budget includes three plan reviewers to address increasing demand for residential zoning reviews. The Zoning Review division applies increasingly complex development regulations to potential projects, including consideration of neighborhood plans. The Approved Budget also includes four inspectors along

## Watershed Protection and Development Review — Total Budget \$71.2 million

---

with funding for temporary employees to meet the growing demand for building inspections. The Building Inspection activity uses the key indicator illustrated in the graph below to track progress in timely responses to the demand for inspections.

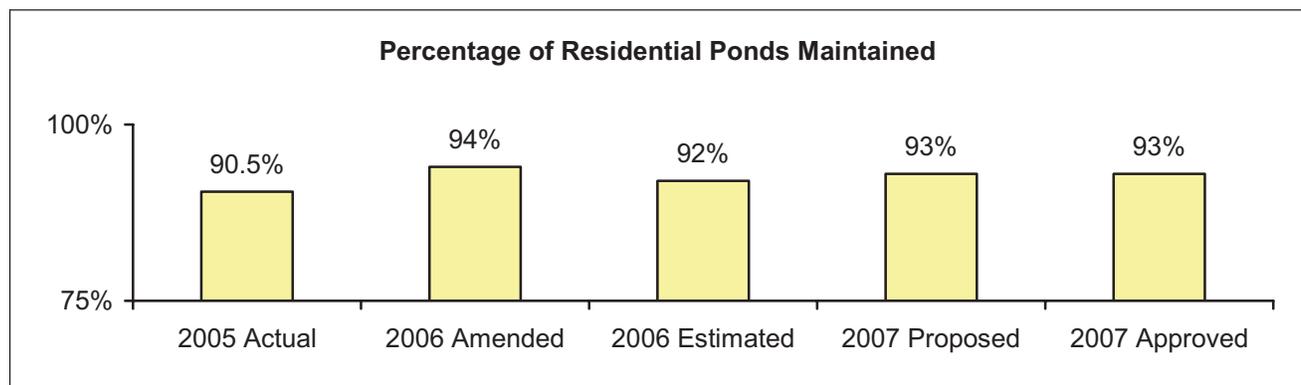


### Drainage Utility Fund

The Phase One Watershed Protection Master Plan identified the need for operating program enhancements and \$800 million in Capital Improvement Program (CIP) projects. The Drainage Utility Fund supports Master Plan implementation and the Department's goal of protecting lives, property, and the environment from the impact of flooding, erosion and water pollution. The Approved Budget contains resources to maintain service delivery while increasing the operating transfer to the CIP by 3.4% or \$0.6 million.

The Department's FY 2007 business plan eliminated the Information Technology Support activity under Support Services, as the Communications Technology Management (CTM) department provides those services citywide. The Watershed Master Plan program will begin to capture Geographic Information System (GIS) and information technology work that the Department's technical employees perform. The GIS data will support Master Plan implementation.

The Approved Budget includes two Infrastructure and Waterway Maintenance program positions to replace two that were transferred to administrative functions. Additional funding is provided for fuel, operational equipment, and vegetation control contracts in detention and water quality ponds, and for special flood mitigation projects. The City requires the use of structural flood control and water quality controls for new development to mitigate the effects of urbanization. Three crews in the pond maintenance activity ensure that the controls for residential subdivisions function as intended. Their success in maintaining ponds in the City's inventory is reflected in the key indicator graph below.



The Water Quality Education activity has developed a number of outreach programs such as Earth School, Grow Green, Weed and Feed, and a watershed watch program with a local television station. The Approved Budget includes increased funding to expand existing programs and implement a new Clean Creek Green Neighbor program that was piloted in FY 2006.

# **Watershed Protection and Development Review — Total Budget \$71.2 million**

---

The Department has a cooperative agreement with CTM to evaluate and repair or replace the rainfall and stream flow monitoring gauges. This partnership has improved the operational readiness of the Flood Early Warning System (FEWS) and enhanced stream gauge maintenance and replacement. As a result, the percent of operational FEWS gauges has increased from 60 percent in FY 2005 to 80 percent in FY 2006. The Approved Budget transfers two FEWS technicians to CTM and increases the transfer to CTM Wireless Services to support that cost.

In June 2006, the Federal Emergency Management Agency awarded the Department \$6.3 million in Hazard Mitigation grant funds to support the buyout of up to 118 single-family residential structures in the Onion Creek flood plain. Since 1999 the City's Flood Hazard Mitigation program has purchased 67 properties in the project area at full City cost. Many property owners in the area have asked the City to accelerate buyout activity and this grant provides the funding to do so. The Approved Budget includes a public information position to assist with neighborhood and community outreach, flood safety awareness and citizen communications.

## **Employee Benefits**

The Approved Budget includes an increase of \$0.5 million for the General Fund and \$0.8 million for the Drainage Utility Fund for employee benefits, which include the annualized cost of market studies implemented in FY 2005 and FY 2006, an incremental increase for health insurance, and Pay for Performance.

Pay for Performance increased by an additional \$6,410 for the General Fund and \$11,309 for the Drainage Utility Fund due to an amendment from the dais in the Approved Budget.

The Approved Budget includes an amendment from the dais which increased appropriations in the amount of \$29,715 for the General Fund and \$8,490 for the Drainage Utility Fund for a bilingual stipend program for employees utilizing Spanish and American Sign Language.

## **Capital Budget**

The 2006-07 Approved Capital Budget includes:

- \$503,000 for Equipment Replacement
- \$1,230,000 for Erosion Control Projects
- \$4,789,000 for Flood Control Improvement Projects
- \$3,660,000 for Master Plan — Multi Objective Projects
- \$1,767,450 for Master Plan and Recurring
- \$4,442,000 for Stormsewer Improvements
- \$522,000 for Watershed Contingency
- \$200,000 for Water Quality Protection Projects
- \$441,000 for Regional Stormwater Management Projects

## **One-Time Critical Items**

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- \$10,600 for capital equipment
- \$170,939 for Service Incentive Enhancement

# Watershed Protection and Development Review (General Fund) — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Increase in building permit revenue due to growth in and demand for review and inspection services.	\$2,539,860	
2. Increase in Site Plan revenue due to an increase in development activity.	\$39,619	
3. Increase in preliminary and final plat subdivision review revenue based on current year activity.	\$114,881	
4. Increase in zoning applications other zoning revenue based on an increase in development activity.	\$45,419	
5. Increase in other permit trends and permits within the public market area issued due to anticipated increase in the number of events.	\$21,709	
6. Increase in regulatory fees and licenses based on current activity.	\$38,684	
7. Increase in subdivision revenue due to increased subdivision development.	\$361,369	
8. Decrease in license agreements for right-of-way based on current year activity.	(\$1,506)	
<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$324,784 for salary increases associated with Pay for Performance in FY 2007. An additional \$59,841 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$9,528 increase for Awards and Recognition program.	\$394,153	
The Approved Budget includes \$117,034 for the annualized cost of market study adjustments implemented in FY 2006.	\$117,034	
<b>2. <u>One Stop Shop</u></b>		
The Approved Budget includes \$515,396 and 4.00 FTEs, Inspector C, for additional building inspectors, temporary employees and supplies.	\$515,396	4.00
The Approved Budget includes \$187,068 and 3.00 FTEs, Plans Examiner, for Residential Zoning Review due to increased demand and new site development regulations.	\$187,068	3.00
The Approved Budget includes \$120,562 and 2.00 FTEs, Plans Examiner, for Commercial Plan Review related to commercial design.	\$120,562	2.00

# Watershed Protection and Development Review (General Fund) — 2006-07

---

	<b>Dollars</b>	<b>FTEs</b>
The Approved Budget includes \$122,783 and 2.00 FTEs, Engineer Technician C, for Right-of-Way Management related to commercial design.	\$122,783	2.00
The Approved Budget includes full year funding for the rental of four building inspections vehicles leased in FY 2006.	\$50,760	
The Approved Budget includes an increase in allocated costs for fuel and preventative vehicle maintenance.	\$89,039	
<b>3. <u>Support Services</u></b>		
The Approved Budget includes funding for ongoing AMANDA costs including software licenses, wireless aircards, printer and tablet supplies, and reduces funding for one time costs in FY 2006.	\$51,336	
The Approved Budget includes full year funding for ongoing AMANDA wireless data network connectivity.	\$67,080	
The Approved Budget includes an increase for travel and training.	\$15,071	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$6,410 has been included for salary increases associated with Pay for Performance.	\$6,410	
An additional \$29,715 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$29,715	

# Watershed Protection and Development Review (Drainage Utility Fund) — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Residential and commercial drainage fee revenue is anticipated to increase 5% because of growth in the customer base as reflected in construction activity. Commercial revenue is adjusted to account for a reduction due to a 20% discount for customers with well-maintained ponds.	\$2,535,243	
2. Development fee revenue is anticipated to increase due to growth in the demand for review and inspection services.	\$260,349	
3. Interest income is projected to increase based on actual collections and rising interest rates.	\$242,244	
4. Underground storage permit revenue is projected to decrease as most permits were renewed in FY 2006 as part of a three year renewal cycle.	(\$51,440)	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u> The Approved Budget includes \$572,976 for salary increases associated with Pay for Performance in FY 2007. An additional \$94,340 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$9,083 increase for the Awards and Recognition program.	\$676,399	
The Approved Budget includes an incremental increase of \$34,403 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$34,403	
The Approved Budget includes a stipend of \$138,694 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$138,694	
The Approved Budget includes \$118,903 for the annualized cost of Market Study adjustments implemented in FY 2006.	\$118,903	
2. <u>Stream Restoration</u> The Approved Budget reallocates positions to the Flood Hazard Mitigation Program.	(\$65,224)	(0.59)
Funding is increased for surveys for localized projects and stream reaches and required training.	\$40,800	

# Watershed Protection and Development Review (Drainage Utility Fund) — 2006-07

---

	Dollars	FTEs
<b>3. <u>Flood Hazard Mitigation</u></b>		
The Approved Budget transfers two electronic technicians and support costs to Communication Technology Management Department Wireless Communications Division and increases the transfer to Wireless Services by the same amount, with a fiscal impact to the Drainage Utility Fund that nets to zero.	\$0	(2.00)
The Approved Budget includes \$76,225 and 1.00 FTE for Flood Hazard Mitigation public outreach, and associated support costs.	\$76,225	1.00
The Approved Budget reallocates positions from the Stream Restoration Program.	\$65,224	0.59
Funding for overtime and temporary employees is increased to enhance responsiveness to flood emergencies.	\$15,000	
Funding is included to expand the Flood Early Warning System (FEWS) radar-based precipitation data system to include flood forecast models that will determine appropriate road closings and evacuation actions.	\$37,000	
<b>4. <u>Infrastructure and Waterway Maintenance</u></b>		
The Approved Budget adds a truck driver position for storm drain rehabilitation and a heavy equipment operator for open waterway maintenance to replace positions transferred to administrative activities.	\$79,422	2.00
Two positions are transferred to the Support Services Program to assist with personnel and administrative activities.	(\$112,030)	(2.00)
The Approved Budget decreases personnel savings in the erosion repair activity to provide full year funding for a second erosion crew staffed in the fourth quarter of FY 2006.	\$130,201	
The Approved Budget includes an increase in allocated costs for vehicle maintenance and fuel, vegetation control contracts for ponds and flood mitigation projects.	\$133,275	
<b>5. <u>Master Planning</u></b>		
The Approved Budget transfers a position from the Support Services program to support database applications.	\$62,744	1.00
<b>6. <u>One Stop Shop</u></b>		
The Approved Budget transfers one position to the Support Services program for administrative support.	(\$51,317)	(1.00)
The Approved Budget increases temporary administrative support and equipment costs. It adds mobile AMANDA implementation costs.	\$74,753	

# Watershed Protection and Development Review (Drainage Utility Fund) — 2006-07

---

	Dollars	FTEs
<b>7. <u>Water Quality Protection</u></b>		
The Planning and GIS section adds temporary employees for database work to process aerial data and development information.	\$55,000	
The Approved Budget includes funding for required training for staff to remain current on science and technology, additional space at One Texas Center, and the Colorado River Watch program.	\$91,194	
Funding is increased for water quality education and outreach programs and Austin Clean Water Partners.	\$121,500	
<b>8. <u>Support Services</u></b>		
The Approved Budget transfers a position from the Support Services program to support database applications.	(\$62,744)	(1.00)
The Approved Budget transfers one position from the One Stop Shop Support Services program for administrative support.	\$51,317	1.00
Two positions are transferred from Infrastructure and Waterway Maintenance to assist with personnel and administrative activities.	\$112,030	2.00
<b>9. <u>Transfers/Other Requirements</u></b>		
Increased transfer to the Utility Capital Improvements Program, the RSMP project, and the Urban Watersheds Ordinance Local Control Structural Match Fund.	\$1,013,450	
Decrease transfer to Austin Water Utility.	(\$108,000)	
Decreased General Obligation debt service payment, allowance for bad debt, administrative support, and accrued payroll.	(\$343,830)	
The Approved Budget includes an increase in the transfer for information technology services and trunked radio services provided by CTM.	\$362,510	
The Approved Budget includes an increase for liability reserve.	\$179,455	
The Approved Budget increases the transfer to the Sustainability Fund.	\$29,864	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$11,309 has been included for salary increases associated with Pay for Performance.	\$11,309	
An additional \$8,490 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$8,490	

# Watershed Protection & Development Review – 2006-07

## General Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>BROWNFIELDS</b>										
Brownfields	\$4	2.00	\$422	2.00	\$0	2.00	\$0	2.00	\$7,671	2.00
<b>Subtotal</b>	\$4	2.00	\$422	2.00	\$0	2.00	\$0	2.00	\$7,671	2.00
<b>ONE STOP SHOP</b>										
Building Inspection	\$3,119,662	47.00	\$3,289,970	47.00	\$3,645,253	47.00	\$4,104,994	51.00	\$4,203,879	51.00
Commercial Building Plan Review	\$809,708	12.25	\$801,431	12.50	\$797,623	12.50	\$958,243	14.50	\$988,414	14.50
Development Assistance Center	\$847,719	13.25	\$852,456	13.00	\$807,863	13.00	\$815,448	13.00	\$834,337	13.00
Land Use Review	\$1,470,550	35.25	\$1,641,723	34.00	\$1,433,134	34.00	\$1,660,831	34.00	\$1,720,393	34.00
One Stop Shop Support	\$125,749	3.00	\$494,419	5.00	\$499,285	5.00	\$495,301	5.00	\$511,706	5.00
Permit Center	\$398,051	8.25	\$429,315	8.50	\$412,328	8.50	\$450,486	8.50	\$461,157	8.50
Right-of-Way Management	\$877,334	13.65	\$875,133	13.00	\$857,103	13.00	\$1,005,580	15.00	\$1,028,446	15.00
Site/Subdivision Inspection	\$2,911,734	35.35	\$3,105,425	34.00	\$3,067,078	34.00	\$3,212,711	34.00	\$3,283,816	34.00
Zoning Review	\$633,912	10.00	\$765,901	11.00	\$757,535	11.00	\$930,485	14.00	\$953,482	14.00
<b>Subtotal</b>	\$11,194,419	178.00	\$12,255,773	178.00	\$12,277,202	178.00	\$13,634,079	189.00	\$13,985,630	189.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$53,156	0.00	\$38,735	0.00	\$44,229	0.00	\$172,622	0.00	\$172,622	0.00
Facility Expenses	\$128,330	0.00	\$23,000	0.00	\$46,735	0.00	\$4,123	0.00	\$4,123	0.00
Financial Monitoring / Budgeting	\$96,967	0.00	\$232,282	2.00	\$224,978	2.00	\$145,519	2.00	\$150,771	2.00
Personnel / Training	\$112,608	0.00	\$49,861	0.00	\$54,599	0.00	\$64,506	0.00	\$64,506	0.00
Purchasing / M/WBE	\$66,046	0.00	\$86,751	1.00	\$90,162	1.00	\$64,882	1.00	\$66,374	1.00
<b>Subtotal</b>	\$457,108	0.00	\$430,629	3.00	\$460,703	3.00	\$451,652	3.00	\$458,396	3.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$20,125	0.00	\$22,607	0.00	\$26,775	0.00	\$355,482	0.00	\$25,641	0.00
<b>Subtotal</b>	\$20,125	0.00	\$22,607	0.00	\$26,775	0.00	\$355,482	0.00	\$25,641	0.00
<b>Total</b>	\$11,671,655	180.00	\$12,709,431	183.00	\$12,764,680	183.00	\$14,441,213	194.00	\$14,477,338	194.00

# Watershed Protection & Development Review – 2006-07

## Drainage Utility Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>FLOOD HAZARD MITIGATION</b>										
Creek Flood Hazard Mitigation	\$620,756	5.25	\$799,710	8.33	\$793,442	8.33	\$819,225	8.50	\$855,913	8.50
Field Engineering Services	\$6	4.50	\$452,654	4.50	\$440,760	4.50	\$389,514	3.50	\$403,580	3.50
Flood Early Warning System (FEWS)	\$377,715	4.00	\$743,162	5.75	\$625,726	5.75	\$704,437	3.75	\$719,066	3.75
Floodplain Management	\$431,569	5.00	\$584,368	6.00	\$604,288	6.00	\$769,709	8.25	\$802,198	8.25
Localized Flood Hazard Mitigation	\$873,171	5.25	\$579,794	5.58	\$546,086	5.58	\$602,390	5.75	\$627,027	5.75
Regional Stormwater Management	\$128,885	2.65	\$133,038	1.25	\$126,245	1.25	\$132,310	1.25	\$137,856	1.25
<b>Subtotal</b>	<b>\$2,432,102</b>	<b>26.65</b>	<b>\$3,292,726</b>	<b>31.41</b>	<b>\$3,136,547</b>	<b>31.41</b>	<b>\$3,417,585</b>	<b>31.00</b>	<b>\$3,545,640</b>	<b>31.00</b>
<b>INFRASTRUCTURE &amp; WATERWAY MAINTENANCE</b>										
Creek Vegetation Control	\$1,241,117	1.00	\$1,476,196	1.00	\$1,305,603	1.00	\$1,369,113	1.00	\$1,372,407	1.00
Erosion Repair	\$489,832	6.00	\$712,671	13.00	\$673,545	13.00	\$853,532	13.00	\$878,808	13.00
Open Waterway Maintenance	\$1,934,970	28.00	\$2,084,878	28.00	\$2,040,110	28.00	\$2,142,154	28.00	\$2,210,444	28.00
Pond Maintenance	\$1,941,844	20.00	\$2,009,861	20.00	\$2,147,950	20.00	\$2,244,865	20.00	\$2,291,674	20.00
Storm Drain Cleaning	\$740,455	13.00	\$907,859	14.00	\$859,207	14.00	\$919,257	14.00	\$951,986	14.00
Storm Drain Rehabilitation	\$1,915,693	20.00	\$2,111,376	22.00	\$2,057,073	22.00	\$2,137,955	22.00	\$2,193,664	22.00
Town Lake Cleanup	\$209,766	4.00	\$235,481	4.00	\$235,393	4.00	\$250,881	4.00	\$258,881	4.00
<b>Subtotal</b>	<b>\$8,473,677</b>	<b>92.00</b>	<b>\$9,538,322</b>	<b>102.00</b>	<b>\$9,318,881</b>	<b>102.00</b>	<b>\$9,917,757</b>	<b>102.00</b>	<b>\$10,157,864</b>	<b>102.00</b>
<b>MASTER PLANNING</b>										
Watershed Protection Master Planning	\$304,005	3.50	\$475,519	5.00	\$484,977	5.00	\$524,994	6.00	\$552,650	6.00
<b>Subtotal</b>	<b>\$304,005</b>	<b>3.50</b>	<b>\$475,519</b>	<b>5.00</b>	<b>\$484,977</b>	<b>5.00</b>	<b>\$524,994</b>	<b>6.00</b>	<b>\$552,650</b>	<b>6.00</b>
<b>ONE STOP SHOP</b>										
Development Assistance Center	\$349,041	5.50	\$401,114	5.50	\$408,362	5.50	\$180,248	2.50	\$186,842	2.50
Land Use Review	\$1,777,368	27.00	\$2,232,904	29.00	\$2,054,869	29.00	\$2,499,666	31.00	\$2,605,660	31.00
One Stop Shop Support	\$583,080	8.50	\$436,728	5.50	\$390,409	5.50	\$391,792	4.50	\$407,998	4.50
Site/Subdivision Inspection	\$1,060,776	16.00	\$1,372,614	19.00	\$1,445,776	19.00	\$1,510,795	20.00	\$1,570,503	20.00

# Watershed Protection & Development Review – 2006-07

## Drainage Utility Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>Subtotal</b>	\$3,770,265	57.00	\$4,443,360	59.00	\$4,299,416	59.00	\$4,582,501	58.00	\$4,771,003	58.00
<b>STREAM RESTORATION</b>										
Stream Stabilization Services	\$561,981	6.35	\$577,756	5.59	\$539,945	5.59	\$549,990	5.00	\$571,199	5.00
<b>Subtotal</b>	\$561,981	6.35	\$577,756	5.59	\$539,945	5.59	\$549,990	5.00	\$571,199	5.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$779,477	6.00	\$1,208,494	7.25	\$1,075,043	7.25	\$1,282,415	7.75	\$1,317,945	7.75
Facility Expenses	\$92,254	0.00	\$56,100	0.00	\$83,302	0.00	\$88,100	0.00	\$88,100	0.00
Financial Monitoring / Budgeting	\$565,067	9.50	\$580,690	10.00	\$536,707	10.00	\$510,819	9.00	\$555,171	9.00
Information Technology Support	\$0	0.00	\$388	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$219,842	3.00	\$234,214	3.00	\$313,227	3.00	\$390,972	5.00	\$413,474	5.00
PIO / Community Services	\$144,282	1.50	\$110,749	1.50	\$124,917	1.50	\$150,871	2.00	\$161,619	2.00
Purchasing / M/WBE	\$99,270	2.00	\$132,177	2.25	\$122,165	2.25	\$144,455	2.25	\$156,244	2.25
<b>Subtotal</b>	\$1,900,192	22.00	\$2,322,812	24.00	\$2,255,361	24.00	\$2,567,632	26.00	\$2,692,553	26.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$5,341,579	0.00	\$6,080,978	0.00	\$6,097,274	0.00	\$7,400,030	0.00	\$6,443,902	0.00
Transfers	\$14,037,615	0.00	\$18,829,918	0.00	\$18,829,918	0.00	\$19,264,060	0.00	\$19,264,060	0.00
<b>Subtotal</b>	\$19,379,194	0.00	\$24,910,896	0.00	\$24,927,192	0.00	\$26,664,090	0.00	\$25,707,962	0.00
<b>WATER QUALITY PROTECTION</b>										
Environmental Impact Assessments	\$260,666	4.69	\$412,513	3.85	\$391,623	3.85	\$455,255	3.85	\$472,806	3.85
Pollution Detection, Tracking and Forecasting	\$1,281,725	12.06	\$1,360,616	12.40	\$1,313,728	12.40	\$1,477,644	12.40	\$1,534,437	12.40
Pollution Prevention and Reduction	\$1,032,180	12.00	\$1,155,142	12.00	\$1,124,573	12.00	\$1,084,639	11.00	\$1,123,170	11.00
Salamander Conservation Program	\$328,885	4.00	\$377,351	3.50	\$384,322	3.50	\$397,316	3.50	\$412,410	3.50
Stormwater Quality Evaluation	\$1,176,039	9.00	\$1,382,885	9.00	\$1,344,937	9.00	\$1,372,382	9.00	\$1,405,564	9.00

## Watershed Protection & Development Review – 2006-07

### *Drainage Utility Fund*

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Stormwater Treatment	\$426,619	4.75	\$449,355	4.50	\$416,224	4.50	\$442,409	4.50	\$461,447	4.50
Water Quality Education	\$805,325	8.25	\$926,433	9.25	\$981,496	9.25	\$1,215,324	11.25	\$1,255,279	11.25
Water Quality Planning and Intergovernmental Comp.	\$383,726	6.00	\$575,816	7.00	\$555,306	7.00	\$586,169	6.00	\$611,502	6.00
<b>Subtotal</b>	\$5,695,165	60.75	\$6,640,111	61.50	\$6,512,209	61.50	\$7,031,138	61.50	\$7,276,615	61.50
<b>Total</b>	\$42,516,580	268.25	\$52,201,502	288.50	\$51,474,528	288.50	\$55,255,687	289.50	\$55,275,486	289.50

# Watershed Protection & Development Review – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>BROWNFIELDS</b>										
Brownfields	\$176,669	0.00	\$183,911	0.00	\$188,390	0.00	\$190,015	0.00	\$190,015	0.00
<b>Subtotal</b>	\$176,669	0.00	\$183,911	0.00	\$188,390	0.00	\$190,015	0.00	\$190,015	0.00
<b>FLOOD HAZARD MITIGATION</b>										
Creek Flood Hazard Mitigation	\$413	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$413	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>MASTER PLANNING</b>										
Watershed Protection Master Planning	\$0	0.00	\$0	0.00	\$0	0.00	\$63,325	0.00	\$63,325	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$63,325	0.00	\$63,325	0.00
<b>ONE STOP SHOP</b>										
Building Inspection	\$188,956	0.00	\$186,102	0.00	\$126,000	0.00	\$126,000	0.00	\$126,000	0.00
Commercial Building Plan Review	\$34,070	0.00	\$58,000	0.00	\$58,000	0.00	\$58,000	0.00	\$58,000	0.00
Land Use Review	\$572,386	0.00	\$723,436	0.00	\$713,221	0.00	\$716,000	0.00	\$716,000	0.00
One Stop Shop Support	\$0	0.00	\$0	0.00	\$33,253	0.00	\$0	0.00	\$0	0.00
Right-of-Way Management	\$9,533	0.00	\$26,918	0.00	\$26,918	0.00	\$26,918	0.00	\$26,918	0.00
Site/Subdivision Inspection	\$0	0.00	\$0	0.00	\$14,778	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$804,944	0.00	\$994,456	0.00	\$972,170	0.00	\$926,918	0.00	\$926,918	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$8,275	0.00	\$11,590	0.00	\$16,355	0.00	\$9,898	0.00	\$9,898	0.00
Facility Expenses	\$59,865	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$194,953	0.00	\$101,165	0.00	\$169,908	0.00	\$79,605	0.00	\$79,605	0.00
Information Technology Support	\$41,514	0.00	\$44,875	0.00	\$22,380	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$69,995	0.00	\$65,997	0.00	\$49,861	0.00	\$64,506	0.00	\$64,506	0.00
PIO / Community Services	\$0	0.00	\$36,036	0.00	\$0	0.00	\$36,036	0.00	\$36,036	0.00
Purchasing / M/WBE	\$25,220	0.00	\$26,900	0.00	\$26,900	0.00	\$12,448	0.00	\$12,448	0.00

# Watershed Protection & Development Review – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>Subtotal</b>	\$399,822	0.00	\$286,563	0.00	\$285,404	0.00	\$202,493	0.00	\$202,493	0.00
<b>WATER QUALITY PROTECTION</b>										
Environmental Impact Assessments	\$0	0.00	\$0	0.00	\$43	0.00	\$0	0.00	\$0	0.00
Pollution Prevention and Reduction	\$8,548	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Stormwater Quality Evaluation	\$1,442	0.00	\$0	0.00	\$15,157	0.00	\$0	0.00	\$0	0.00
Water Quality Education	\$155	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Water Quality Planning and Intergovernmental Comp.	\$0	0.00	\$0	0.00	\$11,771	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$10,145	0.00	\$0	0.00	\$26,971	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$1,391,993	0.00	\$1,464,930	0.00	\$1,472,935	0.00	\$1,382,751	0.00	\$1,382,751	0.00

# Watershed Protection & Development Review – 2006-07

## Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>ONE STOP SHOP</b>										
Land Use Review	\$0	0.00	\$25,000	1.00	\$25,000	1.00	\$25,000	1.00	\$25,000	1.00
<b>Subtotal</b>	\$0	0.00	\$25,000	1.00	\$25,000	1.00	\$25,000	1.00	\$25,000	1.00
<b>Total</b>	\$0	0.00	\$25,000	1.00	\$25,000	1.00	\$25,000	1.00	\$25,000	1.00

# Environmental Remediation Fund — 2006-07

---

## Purpose and Nature of Fund

The purpose of this fund is to provide for remediation of sites, such as closed landfills and abandoned storage tanks, which could affect ground and surface water quality or public health and safety. Use of these funds will be limited to those sites for which the City has either partial or total liability. The City will seek to recover costs from other parties where liability is shared.

## Factors Affecting Revenue

Transfers from the Solid Waste Services Landfill Fund, the Austin Water Utility's Water and Wastewater Funds, and the Drainage Utility Fund of the Watershed Protection and Development Review Department support the Environmental Remediation Fund. The enterprise fund transfers are based on the number of sites scheduled for remediation and their associated costs. The FY 2006-07 Approved Budget includes funding for this work of \$0.7 million.

## Factors Affecting Requirements

The Solid Waste Services Department utilizes this fund for payment of General Obligation debt service for the remediation of the sites at Mabel Davis Park. The cost of the clean-up phase of the project is estimated to be \$8.9 million, with a debt service requirement of \$0.6 million in FY 2006-07. The project was completed in FY 2005-06. A transfer of \$500,000 to the Solid Waste Services CIP will support remediation for a project at Winn Elementary in partnership with the Austin Independent School District, and a project at an area known as the Sprinkle Landfill, a three to four acre illegal dumping site on the Barton Creek Greenbelt.

The Approved Budget continues a citywide contract of \$50,000 for remediation and disposal of hazardous waste found abandoned on City property and right-of-way. It also includes repayment of \$78,000 to the Brownfields Revolving Loan Fund.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$773,494	\$732,000	\$749,378	\$744,500	\$744,500
<b>Requirements</b>	\$310,189	\$741,223	\$711,223	\$1,247,207	\$1,247,207





City of Austin  
2006-2007  
Approved  
Budget

**Executive Summary**  
Support Services



Support Services



# Support Services Fund — 2006-07

---

## Purpose and Nature of Fund

The Support Services Fund, which is an internal service fund, is composed of a diverse group of departments that work together to provide quality services to the citizens of Austin and all City departments. The departments included in this fund are:

- Communications and Public Information
- Financial Services
- Human Resources
- Law
- Management Services
- Mayor and Council
- Office of the City Auditor
- Office of the City Clerk
- Small and Minority Business Resources
- Office of Emergency Management

The Support Services departments provide needed assistance to the City of Austin and its citizens. These services include providing objective analysis of the adequacy of the City's management systems, maintaining the financial integrity of the entire city government, providing a liaison between the City and other governmental entities and legislative bodies, and managing the implementation of all programs and services.

## Factors Affecting Revenue

Funding consists of transfers and charges to other departments and the General Fund for the support services provided. The total available funds are proposed at an amount of \$57.5 million.

## Factors Affecting Requirements

The Approved FY 2006-07 funding requirements of \$59.5 million increased 10.4% from the total 2005-06 Amended Budget due primarily to the following:

- the addition of pay for performance, market adjustments, increases in health insurance and a one-time 2% service incentive enhancement for employees, as well as increases for employee training
- an increase to Management Services for the addition of a 0.5 administrative senior position to provide expanded receptionist coverage
- the addition of 3 attorney seniors, 1 legal secretary II, and 2 prosecutor II positions in the Law Department to handle increased workload
- the addition in the Human Resources Department of 2 human resource consultants, as well as an increase in premiums for property insurance

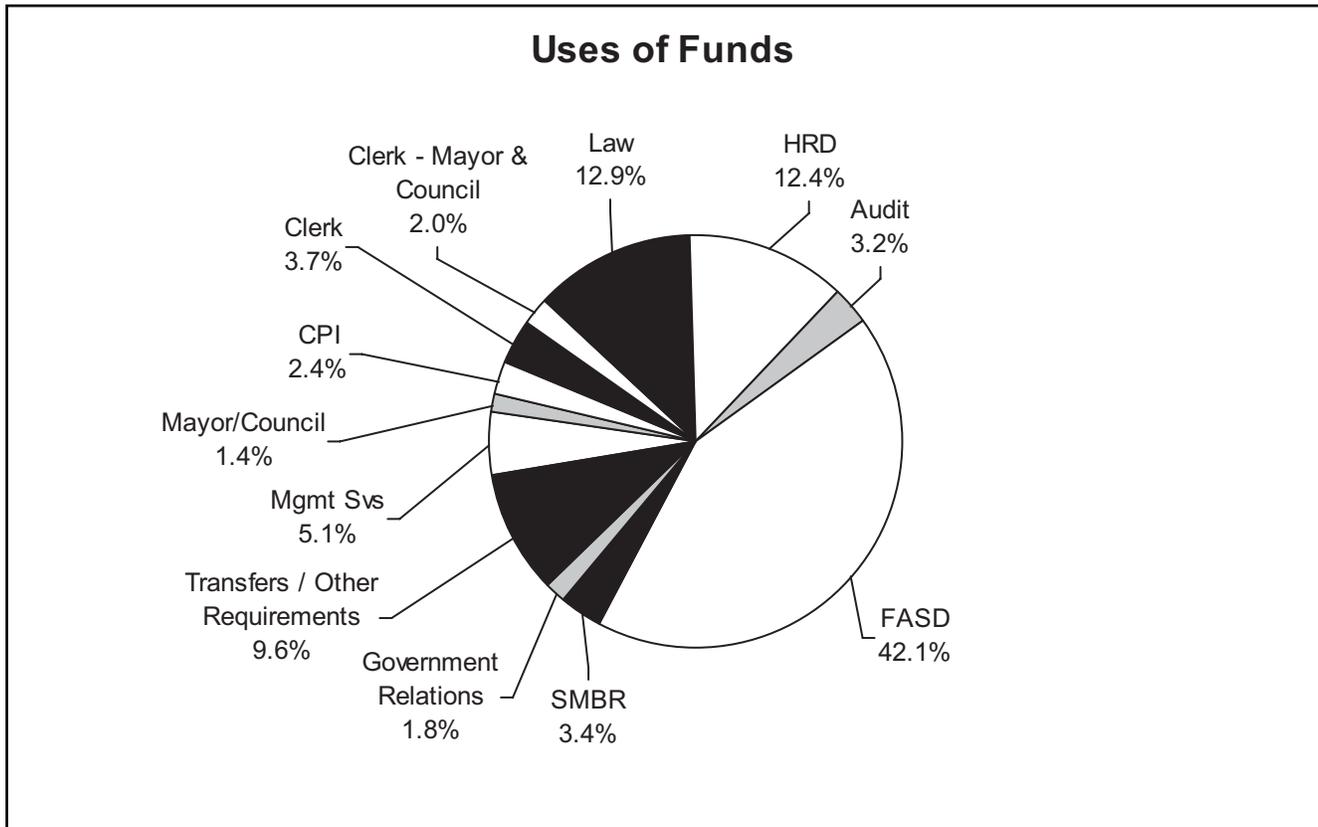
## Support Services Fund — 2006-07

---

- an increase in the Office of the City Auditor to obtain the consulting services needed for an Austin Water Utility audit. Additionally, council amended the Proposed Budget by adding 1.0 FTE and converting a temporary position to regular status for the purpose of conducting revenue audits and by providing additional funding to solicit, negotiate, and execute a contract with consultants having expertise in public safety operations and administration for the purpose of conducting an independent assessment of public safety in the City of Austin
- an increase in the Financial Services Department of 15.5 FTEs that are 100% backcharged to the Cameron Road Campus Facility Fund for the operations and maintenance of that facility; costs for ongoing software and maintenance needs for the new and upcoming financial system and 1 accounting clerk, 3 programmer analysts, 2 accountant seniors, and 1 project manager to help restore previous cuts resulting from the economic downturn. Additionally, council amended the Proposed Budget by including funding for marketing related to independent business outreach and development; for the participation in the Austin Technology Wireless Incubator Program as well as funding for Grants for Technology Opportunities (GTOP)
- the addition of 1 administration manager and 2 administration specialists in Small and Minority Business Resources (SMBR), as well as the conversion of a temporary position to permanent status
- the addition of 1 records analyst in the Office of the City Clerk, with an overall reduction due to the fact that there is no general election scheduled in FY 07
- the addition of 1 position in each of the 7 Council Member offices to allow the conversion of temporary to permanent status positions

In addition, the Approved Budget includes a restructuring of services currently housed in Management Services. The duties of the Office of Government Relations will be moved out of Management Services and a new department will be created in the Support Services Fund to track these continuing services and duties.

## Support Services Fund — Total Budget \$59.5 million



The Support Services Fund receives revenue from General Fund and Enterprise Funds based on a cost allocation model. The approved budgets of the Support Services Fund Departments include a total of 681.8 FTEs.

Support Services Fund Departments include:

- **Mayor and Council** – (7.00 FTEs in Mayor and Council Budget and 24.00 Mayor and Council support FTEs in City Clerk Budget) Provides policy direction for the City.
- **Management Services** – (26.75 FTEs) Implements and executes Council policy and performs the duties and responsibilities specified in the City Charter; coordinates, directs and reviews the activities of all municipal operations.
- **Communications & Public Information** – (15.00 FTEs) Provides customers with a central location to ensure concerns are addressed and questions answered along with disseminating information to City employees and citizens.
- **Office of the City Clerk** – (41.50 FTEs, of which 24.00 FTEs support Mayor and Council) Ensures that all City records are accurately kept in compliance with City ordinances, state and federal law, and conducts City elections.
- **Law** – (84.00 FTEs) Provides a variety of general and specialized legal services, collects delinquent accounts, and files cases involving bankruptcy, workers' compensation and other claims.

## Support Services Fund — Total Budget \$59.5 million

---

- **Human Resources** – (92.00 FTEs) Secures, develops, and maintains the human resources necessary for achievement of the City’s goals and objectives including personnel services, civil service, Equal Employment Opportunity Compliance, and risk management services.
- **Office of the City Auditor** – (22.30 FTEs) Assists the City in strengthening accountability and improving city systems and service delivery.
- **Finance and Administrative Services** – (366.25 FTEs) Provides the City with comprehensive and integrated financial management services, and is responsible for maintaining the financial integrity of the City.
- **Small and Minority Business Resources** – (24.00 FTEs) Promotes and develops business opportunities for small, minority and women owned firms.
- **Government Relations** – (3.00) Supports, promotes, initiates and monitors legislation that strengthens and protects the City’s interests.

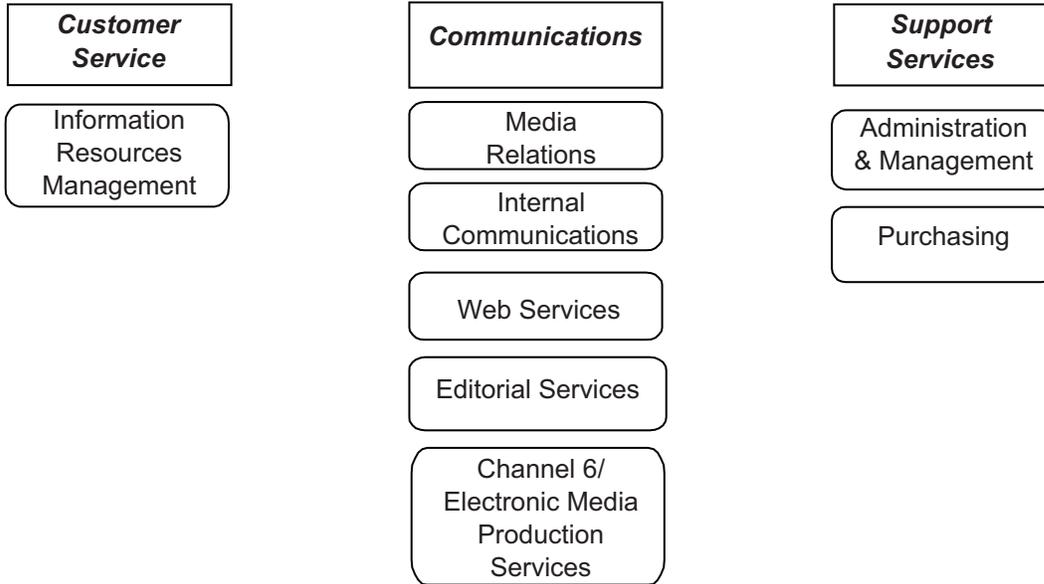
	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$47,156,000	\$50,155,410	\$50,155,410	\$56,970,926	\$57,519,178
<b>Requirements</b>	\$51,125,117	\$53,911,417	\$52,390,405	\$58,954,843	\$59,503,095
<b>Full-time Equivalents (FTEs)</b>	613.05	636.80	636.80	679.80	681.80

Communications & Public Information



# Communications and Public Information — 2006-07

---



LEGEND= **Programs** Activities

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Requirements</b>	\$1,103,865	\$1,389,388	\$1,389,388	\$1,448,014	\$1,448,562
<b>Full-time Equivalent (FTEs)</b>	14.00	15.00	15.00	15.00	15.00

# Communications and Public Information — 2006-07

---

## Mission

The mission of Communications and Public Information is to create public awareness and understanding about City government as well as serve as an internal communication resource for City employees.

## Goals

- Provide coordinated, accurate material to the general public, the media and City personnel so they can have the information they need in a timely manner.
  - Maintain at 300 the number of television productions covered.
  - Ensure that 99% of respondents to the editorial services survey are satisfied with content and presentation of material.
- Make the City and its departments more visible to the public by effectively communicating the impact that services and issues have on the community.
  - Promote City events and issues, resulting in media coverage that equates to \$1,800,000.
  - Continue to increase the number of Page Views per Capita on the City of Austin Web site.
  - Achieve 5,000 postings/edits to the City's Web site.
- Provide an effective internal communication system that will increase knowledge of City issues throughout the organization.
  - Maintain at 85% the percentage of employee respondents reporting knowledge of specific City issues (Listening to the Workforce survey).

## Key Indicators

- Value of Corporate-initiated media coverage
- Number of page views on the Austin City Connection per capita
- Number of postings/edits to the Austin City Connection
- Number of television productions covered
- Number of public information requests related to the Public Information Act

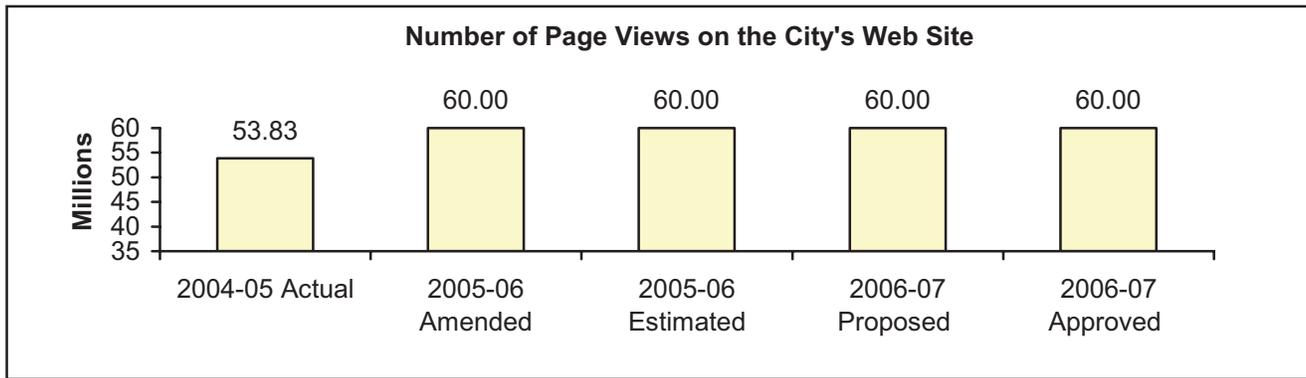
# Communications and Public Information — Total Budget \$1.4 million

## Budget Highlights

The Approved Budget includes requirements of \$1,448,562 and 15.0 FTEs. This is an increase of \$59,174, all of which is related to personnel expenses such as Pay for Performance, health insurance increases, service incentive enhancement, and market study adjustments.

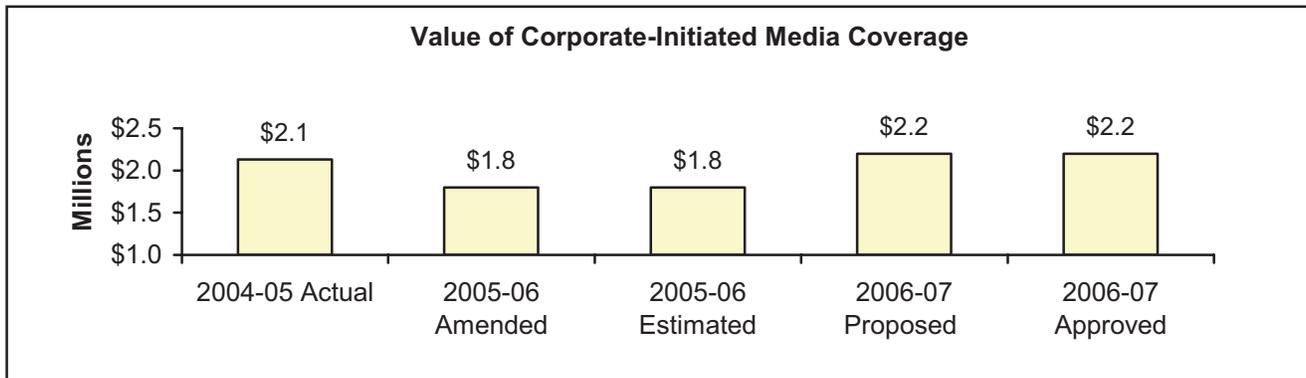
### Communications

The Communications and Public Information staff sets standards for the City's web site and maintains editorial oversight. The City's web site is one of the most efficient, cost-effective means to present information to the public. The chart below illustrates the importance of this communication tool.



### Media Relations

Communications and Public Information tracks media coverage and may initiate news coverage in a variety of ways including news releases, news conferences and general discussions with media. The initiated coverage should cast the City in a positive manner. Value is derived from what it would cost the City to place advertisements with the message in lieu of what is being covered without charge.



### Employee Benefits

Pay for Performance increased by an additional \$548 due to an amendment from the dais in the Approved Budget.

### Capital Budget

The 2006-07 Approved Capital Budget does not include any new appropriations for the Communications and Public Information Department.

## Communications and Public Information — 2006-07

---

### Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. City-Wide</b>		
The Approved Budget includes \$27,778 for salary increases associated with Pay for Performance in FY 2007. An additional \$4,905 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$32,683	
The Approved Budget includes \$25,097 for the annualized cost of market study adjustments implemented in FY 2006.	\$25,097	
<b>2. Television Production</b>		
The Approved Budget includes an increase in trunked radio cost.	\$1,775	
<b>3. Support Services</b>		
The Approved Budget includes a decrease in fuel charges.	(\$336)	
The Approved Budget includes an increase in fleet maintenance charges.	\$417	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$548 has been included for salary increases associated with Pay for Performance.	\$548	

# Communications and Public Information – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNICATION</b>										
Channel 6/Electronic Media Production Services	\$374,645	3.00	\$395,861	4.00	\$395,095	4.00	\$424,351	4.00	\$443,340	4.00
Editorial Services	\$74,805	1.25	\$107,735	1.25	\$107,121	1.25	\$101,093	1.25	\$106,568	1.25
Internal Communications	\$109,244	0.75	\$109,200	1.00	\$109,055	1.00	\$88,675	1.00	\$95,127	1.00
Media Relations	\$240,847	3.00	\$406,278	4.25	\$409,033	4.25	\$366,311	4.25	\$387,792	4.25
Web Services	\$199,870	3.75	\$197,998	2.25	\$197,301	2.25	\$190,374	2.25	\$200,893	2.25
<b>Subtotal</b>	<b>\$999,412</b>	<b>11.75</b>	<b>\$1,217,072</b>	<b>12.75</b>	<b>\$1,217,605</b>	<b>12.75</b>	<b>\$1,170,804</b>	<b>12.75</b>	<b>\$1,233,720</b>	<b>12.75</b>
<b>CUSTOMER SERVICE</b>										
Customer Response	\$25,638	0.50	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Information Resources Management	\$34,932	0.50	\$64,756	1.00	\$64,351	1.00	\$63,412	1.00	\$67,486	1.00
<b>Subtotal</b>	<b>\$60,570</b>	<b>1.00</b>	<b>\$64,756</b>	<b>1.00</b>	<b>\$64,351</b>	<b>1.00</b>	<b>\$63,412</b>	<b>1.00</b>	<b>\$67,486</b>	<b>1.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$36,163	1.00	\$91,986	1.00	\$91,986	1.00	\$126,676	1.00	\$131,332	1.00
Purchasing / M/WBE	\$5,416	0.25	\$13,157	0.25	\$13,029	0.25	\$13,647	0.25	\$14,607	0.25
<b>Subtotal</b>	<b>\$41,579</b>	<b>1.25</b>	<b>\$105,143</b>	<b>1.25</b>	<b>\$105,015</b>	<b>1.25</b>	<b>\$140,323</b>	<b>1.25</b>	<b>\$145,939</b>	<b>1.25</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$2,304	0.00	\$2,417	0.00	\$2,417	0.00	\$73,475	0.00	\$1,417	0.00
<b>Subtotal</b>	<b>\$2,304</b>	<b>0.00</b>	<b>\$2,417</b>	<b>0.00</b>	<b>\$2,417</b>	<b>0.00</b>	<b>\$73,475</b>	<b>0.00</b>	<b>\$1,417</b>	<b>0.00</b>
<b>Total</b>	<b>\$1,103,865</b>	<b>14.00</b>	<b>\$1,389,388</b>	<b>15.00</b>	<b>\$1,389,388</b>	<b>15.00</b>	<b>\$1,448,014</b>	<b>15.00</b>	<b>\$1,448,562</b>	<b>15.00</b>



## Financial and Administrative Services

Financial and Administrative Services

Austin Cable Access Fund

Rutherford Lane Facility Fund

City Hall Fund

IH 35 Parking Program Fund

One Texas Center Fund

Liability Reserve Fund

Sustainability Fund

Communications and Technology Management Office

Combined Transportation and Emergency Communications Center Fund

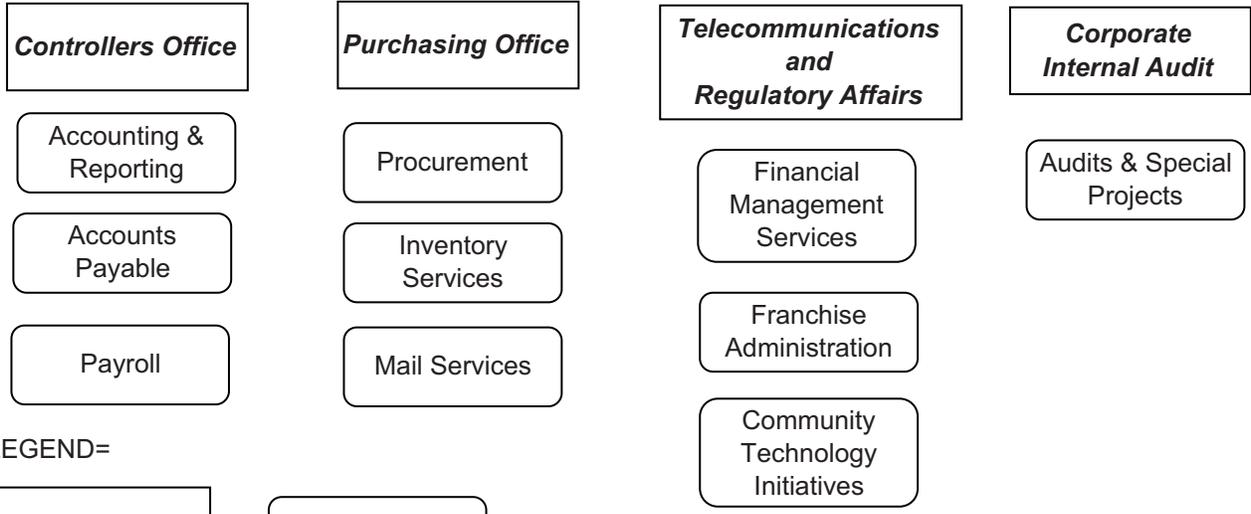
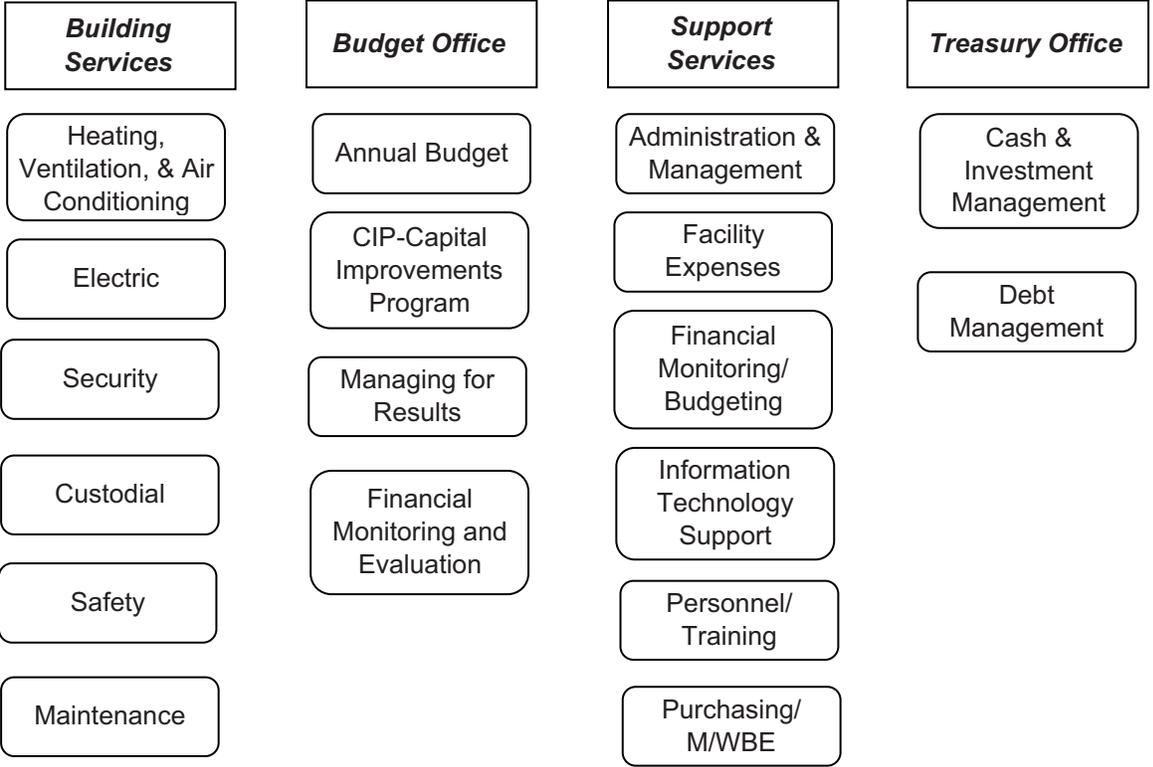
Wireless Communications

Fleet Services

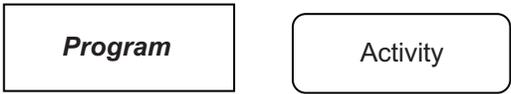
Vehicle Acquisition Fund



# Financial and Administrative Services — 2006-07



LEGEND=



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Requirements</b>	\$19,756,413	\$21,974,736	\$21,713,503	\$24,797,708	\$25,025,306
<b>Full-time Equivalents (FTEs)</b>	330.60	343.75	343.75	366.25	366.25

# Financial and Administrative Services — 2006-07

---

## Mission

The mission of the Financial and Administrative Services Department is to maintain the financial integrity of the City and to provide comprehensive and integrated financial management, administration, and support services to City departments and other customers so that they can accomplish their missions. The department has developed the following goals in order to achieve this mission:

## Goals

- Provide safe, attractive and efficiently managed facilities
  - Annual Customer Satisfaction rating of 95%
- Maximize the City's return on investments in accordance with the adopted investment policies, with annual yield that is equal to or exceeds the one year constant maturity Treasury Bill rate
- Provide cost effective City-wide support services to departments, management and Council by:
  - Maintaining total support costs at a constant percentage of the total operating budget and capital spending plan
- Provide accurate and timely financial information to departments, management and Council by:
  - Providing revenue and expenditure estimates within 1% of actual
  - Delivering 5-Year Forecast, CIP Plan and Proposed Budget documents as scheduled on the corporate calendar
  - Delivering monthly and quarterly reports within 45 days of close
- Ensure the best and most remunerative use of public right-of-way by:
  - Realizing franchise revenue above the average for major Texas cities
- Incorporate sustainability as a key influencing factor in the way the City procures its goods and services
  - 5% of all commodities and services purchased by 2008 meet Sustainability Guidelines after the new financial system is implemented
- Streamline the exchange of information and make more efficient use of resources through the effective distribution and receipt of electronic information within the organization, with other governmental entities and with the public
  - 30% - 40% of all bids received electronically by 2008 after the new financial system is implemented
- Receive a "clean-opinion" on the Comprehensive Annual Financial Report (CAFR)
- Provide independent, objective assurance to the City Manager and Audit Committee that controls and processes are in place to ensure assets are being managed effectively and that data reported by departments is accurate
  - Develop tools departments can use to improve their controls and processes
    - Perform audits in conformance with the Standards for the Professional Practice of Internal Auditing and the Code of Ethics of the Institute of Internal Auditors
  - Complete audits established in the annual audit plan plus any special projects on time and within budget

## Key Indicators

The Financial and Administrative Services Department (FASD) will use the following key indicators to monitor achievement of its goals:

- Operation and maintenance expense per square foot for all facilities maintained by Financial Services
- Percent of vendor solicitations successfully awarded without delay due to re-bids or protests
- Investment Pool yield equal to or exceeds the 1-year constant maturity Treasury Bill rate
- Dun & Bradstreet payment score indicating the percentage of vendors paid within vendor terms
- Success in receiving Government Finance Officer's Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting for annual report
- Success in receiving Government Finance Officer's Association's (GFOA) Budget Award for budget document
- City of Austin's Bond Rating
- Customer satisfaction with services provided by Building Services
- Percent of audit recommendations "concurred with" by management

# Financial and Administrative Services — Total Budget \$33.1 million

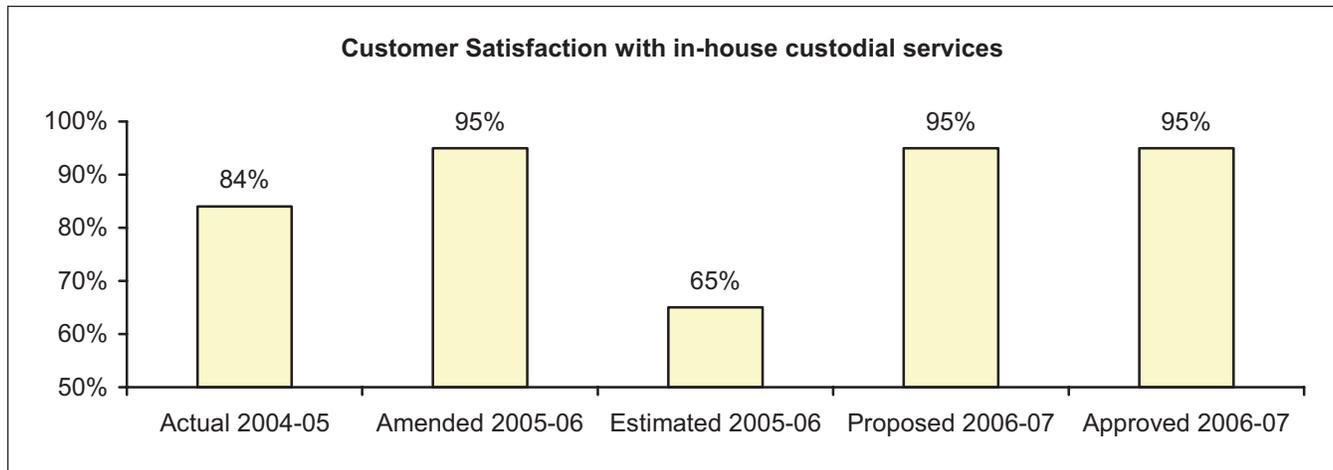
## Budget Highlights

The Financial & Administrative Services Department's (FASD) Approved Budget from the Support Services Fund for FY 2006-07 totals \$25.0 million which represents an increase of \$3.0 million from FY 2005-06. This increase is primarily due to salary increases associated with Pay for Performance, one-time 2 percent service incentive enhancement, market adjustments, an increase in insurance costs, cost drivers such as utilities and fuel, and strategic add backs identified in the departmental vulnerability assessment.

The FY 2006-07 Approved Budget also includes the addition of 22.5 FTEs. The Building Services Program will have 16.5 additional FTEs due to new facilities opening and an increase in demand for services. All but one of these positions will be funded by the rent charge to occupants of the Cameron Road campus. Budget will be receiving one additional FTE due to the expansion of eCombs and eCapris applications, and one FTE is being transferred to the Communications and Technology Management Department. The Controller's Office will be receiving 5.00 FTEs in FY 2006-07 due to the upgraded financial accounting system. Additionally, the Purchasing Office is budgeting one additional FTE to assist with programming associated with the new accounting system, AFS3. The total number of FTEs in FASD for FY 2006-07 is 366.25.

### Building Services

In FY 2006-07, Building Services will continue to provide safe, attractive and efficiently managed facilities with customer satisfaction ratings of 95% or better. The department randomly selects and surveys a sample of completed work requests to determine customer satisfaction levels with services provided. Building Services is looking at ways to improve its customer satisfaction levels in FY 2006-07. The chart below provides information on survey results and targets. The decline in FY 2005-06 is due to turnover in a number of key positions coupled with rapid growth in the number of facilities serviced over the last several years. As positions are filled, we expect results to improve in FY 2006-07.



The rate of staffing and Building Services workload will continue to grow as Fire, Emergency Medical Services, and other facilities expand. Building Services Approved Budget of \$6.2 million is an increase of approximately \$330,000 and includes 16.50 new FTEs. 15.50 FTEs are included as a result of the new Cameron Road Campus facility purchased in October 2005. The Cameron Road facility consists of four buildings totaling 276,141 sq. ft. and approximately 33 acres. Building Services is working with several departments on renovating the space as appropriate to accommodate the move of multiple departments to this new campus. These positions will be backcharged to the Cameron Road facility fund and will be hired over the year as the building is occupied.

The Approved Budget also includes the addition of a Project Manager which is being added to manage both CIP and operating budget projects throughout the many City facilities. As the result of facility growth and the aging of our existing building inventory, this position will manage building renovations and upgrades to roofs, HVAC

## **Financial and Administrative Services — Total Budget \$33.1 million**

---

systems and parking lots. Also in the FY 2006-07 budget, Building Services has \$36,012 approved for new security guard service at Technicenter and an increase of \$214,064 in utility costs. Due to the increased development of the RMMA area, Building Services will save \$50,022 on reduced ground maintenance and pest control services.

### **Budget Office**

In FY 2006-07, the Budget Office will continue to provide timely and accurate information to City Council, management and citizens, and will focus on improving both internal and external communication. The Approved Budget includes an increase of \$5,000 for citizen survey analysis services. In addition, one Programmer Analyst C position is added for the expansion of the city-wide eCAPRIS and eCOMBS applications (project management system and budget system, respectively). This position will be funded by Austin Energy as it will focus on their reporting and system needs. The Approved Budget also includes the transfer of one Database Administrator from the Budget Office to the Communications and Technology Management Department in a continued effort to consolidate desktop and database support.

### **Controller's Office**

During FY 2006-07, the Controller's Office will continue to provide city-wide services in the areas of accounting, payroll and accounts payable. The major goal and challenge facing the Controller's Office in FY 2006-07 is the successful implementation of the City's upgraded financial accounting system, known as AFS3. The City's current system (AFS2) has been in use since 1989. The upgraded system will go-live at the beginning of FY 2006-07 and has many benefits, including web-enabled functionality and the ability to electronically route documents. Other enhancements include improved accounts receivable and cost accounting functionality.

The upgraded financial system will require changes to some of the City's current accounting processes. It will also require a significant training effort to educate users on the new functionality. Training and technical support will continue post implementation, and additional temporary staff will be required during the early implementation stages. The Controller's Office adds 5.00 FTEs for the implementation of the upgraded financial accounting system – one Accounting Clerk, two Programmer Analysts and two Senior Accountants.

The City's human resources and payroll system (BANNER) will also undergo an upgrade, which will make it fully web-enabled. This will allow easier enhancements to occur in the future. The FY 2006-07 Approved Budget includes over \$445,000 associated with AFS3 maintenance, software, training, licenses, and additional temporary personnel costs.

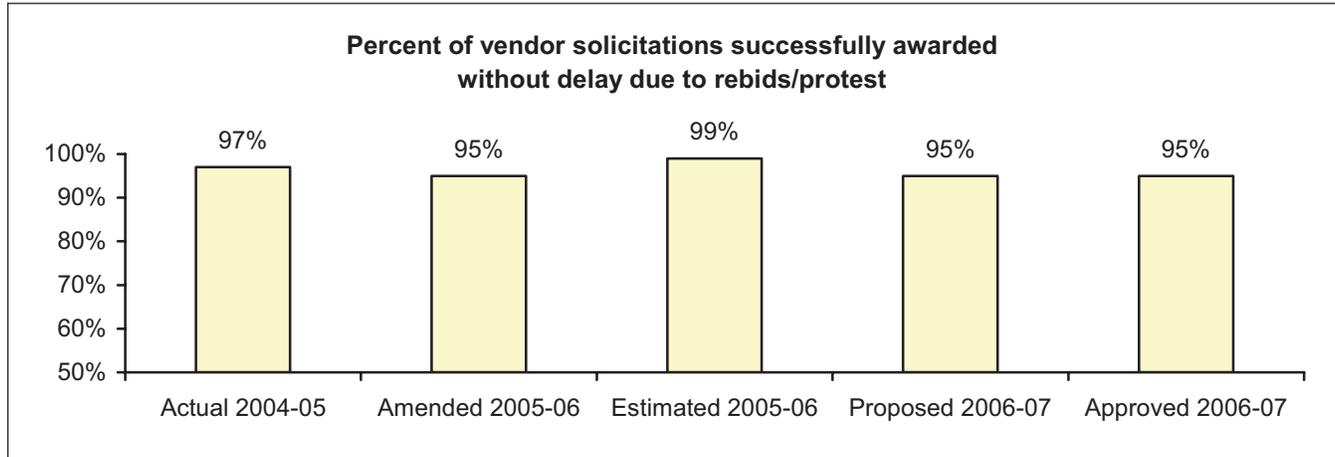
### **Purchasing**

In FY 2006-07, the Purchasing Office's major goal and challenge will also be the training of employees citywide on the new AFS3 system and implementing that system. While there are no significant changes in the number of requests for purchases, there may be significant impacts on processes of the Purchasing Office because of the new AFS3 system. The Purchasing Office's FY 2006-07 Approved Budget includes funding of \$72,993 for one Programmer Analyst FTE and \$60,000 to fund several temporary employees to staff the helpline as the new financial accounting system comes on line in October, 2006.

One measure of the department's efficiency is given by the percentage of vendor solicitations successfully awarded without delay due to re-bids or protests, which is anticipated to be maintained at levels higher than 95 percent as shown in the following chart.

## Financial and Administrative Services — Total Budget \$33.1 million

---



### Corporate Internal Audit

The main goal of the Corporate Internal Audit Office is to meet their annual performance measure goals of at least 75% of audit recommendations “concur with” by management, a minimum of 76% of hours charged to audits/special projects, and at least 11 audits and special projects completed.

The Corporate Internal Audit Office adds \$2,500 in their FY 2006-07 Approved Budget for an external quality assessment (peer review) that is required by the Institute of Internal Auditors to be done once every five years. This is the first year the review is required as this office was established in FY 2001-02.

### Telecommunication and Regulatory Affairs

The purpose of Telecommunications and Regulatory Affairs Office (TARA) is to provide financial and right-of-way management services to client City departments and the City of Austin in order to maximize collected and available funds and to provide community media and technology-related economic development services to a diverse customer service base. At Budget Adoption, Council approved \$36,000 in additional funding for marketing related to independent business outreach and development; \$150,000 in additional funding for participation in the Austin Technology Wireless Incubator Program; and \$30,000 in additional funding for the Grants for Technology Opportunities Program (GTOP).

### Treasury Office

The Treasury Office will continue its two main activities – Cash and Investment Management, and Debt Management. Overall performance of the City’s investments remains successful when comparing the Investment Pool yields to other Texas cities and the One-Year Constant Maturity Treasury Bill. Debt management will continue to achieve its goal of providing financing rates at or exceeding the Delphis Index and maintaining the quality debt ratings. There are no anticipated changes in the FY 2006-07 Approved Budget for the Treasury Office.

### Employee Benefits

Pay for Performance increased by an additional \$11,598 due to an amendment from the dais in the Approved Budget.

### Capital Budget

The FY 2006-07 Approved Budget includes:

- \$6,300,000 for CIP Contingency
- \$700,000 for Building Maintenance
- \$300,000 for the Financial System Upgrade

# Financial and Administrative Services – 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$615,363 for salary increases associated with Pay for Performance in FY 2007. An additional \$112,406 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$5,719 increase for the Awards and Recognition program.	\$733,488	
The Approved Budget includes an incremental increase of \$24,904 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$24,904	
The Approved Budget includes \$397,420 for the annualized cost of market study adjustments implemented in FY 2006.	\$397,420	
<b>2. <u>Department-Wide</u></b>		
The Approved Budget increases funding by \$27,048 for the services provided by Travis County and Williamson County Appraisal Districts and decreases funding for tax collection services by \$8,000.	\$19,048	
The Approved Budget includes additional funding for training.	\$71,577	
The Approved Budget includes an increase in vehicle maintenance and fuel costs.	\$25,758	
<b>3. <u>Building Services</u></b>		
The Approved Budget includes funding for 15.50 FTEs associated with the new Cameron Road Facility. The Approved Budget adds one Facility Planning Manager, one Building and Grounds Supervisor, one Building Manager, one Building and Grounds Lead, and 11.50 Building and Grounds Assistants, with no fiscal impact as expenses are reimbursed from the Cameron Road Facility fund.	\$0	15.50
To address needs created by the growth in number of facilities, the Approved Budget includes funding for a Project Manager.	\$59,584	1.00
The Approved Budget includes funding for security guard services at Technicenter.	\$36,012	
The FY 2006-07 Approved Budget includes an increase in funding for utilities.	\$214,064	
The Approved Budget increases funding for custodial supplies due to the addition of new facilities.	\$92,085	
The Approved Budget includes funding for a lift ladder to perform overhead services at City Hall and a truck for new personnel.	\$30,000	

## Financial and Administrative Services – 2006-07

---

	Dollars	FTEs
The Approved Budget includes a decrease in funding for Robert Mueller Municipal Airport grounds and pest control as private development at the site increases.	(\$50,022)	
The Approved Budget reflects an increase in the cost of equipment maintenance, \$46,510, which is partially offset by a decrease in boiler equipment, \$20,618.	\$25,892	
<b>4. <u>Budget Office</u></b>		
The Approved Budget includes funding for a Programmer Analyst C, with no fiscal impact as expenses are reimbursed by Austin Energy.	\$0	1.00
The Approved Budget includes additional funding for analysis of the Citizen Survey.	\$5,000	
The Approved Budget transfers a Database Administrator to Communications and Technology Management Department.	(\$87,940)	(1.00)
The FY 2006-07 Approved Budget includes additional funding for temporary employees and a decrease in vacancy savings.	\$11,845	
The Approved Budget includes an increase in funding for training.	\$10,722	
<b>5. <u>Purchasing</u></b>		
The Approved Budget includes an increase in funding for the reclassification of a Contract Compliance Specialist to a Business Systems Analyst C position.	\$10,337	
As a result of needs associated with implementation of a new financial system, the Approved Budget includes a \$60,000 increase in funding for temporary employees and the addition of one Programmer Analyst C.	\$132,993	1.00
The Approved Budget includes an increase in contractual and commodities such as advertising, postage, memberships, and legal fees for protest hearings.	\$29,930	
The FY 2006-07 Approved Budget includes a decrease in vacancy savings.	\$48,048	
<b>6. <u>Corporate Internal Audit</u></b>		
The Approved Budget includes funding for Institute of Internal Auditors peer review, which is required every five years to maintain certification.	\$2,500	
<b>7. <u>Controller's Office</u></b>		
The Approved Budget includes funding for financial system maintenance, software, training, support, and licenses.	\$365,129	

## Financial and Administrative Services – 2006-07

---

	Dollars	FTEs
The Approved Budget funds an increase in the fee for the annual single audit as well as contractual fee escalation for audit services.	\$118,896	
The Approved Budget increases funding for contractals and commodities associated with the City's payroll system, hardware and software maintenance and support.	\$46,782	
The Approved Budget includes an increase in travel and training funding for employees working with AIMS, the payroll system (Banner), and the Government Finance Officers Association.	\$15,000	
The Approved Budget includes funding for temporary employees, \$80,000, and 5.00 FTEs associated with the implementation of the upgraded financial system (AIMS), including one Accounting Clerk position, two Programmer Analyst B positions, and two Accountant Senior positions.	\$357,734	5.00
The Approved Budget includes additional funds for terminal pay, \$7,277, as well as a decrease in vacancy savings, \$61,040	\$68,317	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$11,598 has been included for salary increases associated with Pay for Performance.	\$11,598	
Increased appropriations in the amount of \$36,000 to provide additional funding for marketing related to independent business outreach and development.	\$36,000	
An additional \$150,000 for participation in the Austin Technology Wireless Incubator Program.	\$150,000	
Increased funding of \$30,000 for the Grants for Technology Opportunities Program(GTOP).	\$30,000	

# Financial and Administrative Services – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>BUDGET OFFICE</b>										
Annual Budget	\$773,245	8.95	\$620,524	8.45	\$597,093	8.45	\$698,276	9.45	\$754,920	9.45
CIP - Capital Improvements Program	\$344,522	4.75	\$430,113	4.75	\$383,858	4.75	\$360,529	4.15	\$386,678	4.15
Financial Monitoring and Evaluation	\$346,914	9.35	\$641,562	9.75	\$578,885	9.75	\$594,142	9.35	\$646,574	9.35
Managing for Results	\$101,641	1.60	\$133,798	1.20	\$129,390	1.20	\$137,701	1.20	\$145,244	1.20
<b>Subtotal</b>	<b>\$1,566,322</b>	<b>24.65</b>	<b>\$1,825,997</b>	<b>24.15</b>	<b>\$1,689,226</b>	<b>24.15</b>	<b>\$1,790,648</b>	<b>24.15</b>	<b>\$1,933,416</b>	<b>24.15</b>
<b>BUILDING SERVICES</b>										
Custodial	\$1,725,562	78.50	\$2,595,608	86.25	\$2,567,359	86.25	\$2,657,498	99.75	\$2,761,325	99.75
Electric	\$411,624	5.00	\$437,995	6.00	\$444,132	6.00	\$445,694	6.00	\$473,056	6.00
Heating, Ventilation and Air Conditioning	\$771,340	11.00	\$783,865	11.00	\$817,852	11.00	\$824,865	11.00	\$868,314	11.00
Maintenance	\$1,804,728	15.00	\$1,501,648	18.00	\$1,521,121	18.00	\$1,598,798	21.00	\$1,651,322	21.00
Safety	\$79,170	1.00	\$86,210	1.00	\$88,651	1.00	\$85,010	1.00	\$94,737	1.00
Security	\$372,512	10.00	\$417,984	10.00	\$344,034	10.00	\$548,759	10.00	\$559,792	10.00
<b>Subtotal</b>	<b>\$5,164,936</b>	<b>120.50</b>	<b>\$5,823,310</b>	<b>132.25</b>	<b>\$5,783,149</b>	<b>132.25</b>	<b>\$6,160,624</b>	<b>148.75</b>	<b>\$6,408,546</b>	<b>148.75</b>
<b>CONTROLLERS OFFICE</b>										
Accounting and Reporting	\$3,000,021	40.00	\$3,225,840	42.00	\$3,192,410	42.00	\$3,792,475	44.00	\$4,032,894	44.00
Accounts Payable	\$595,422	11.40	\$621,428	11.40	\$635,463	11.40	\$737,168	12.40	\$795,856	12.40
Payroll	\$724,856	10.60	\$890,098	10.60	\$827,222	10.60	\$948,691	10.60	\$1,012,586	10.60
<b>Subtotal</b>	<b>\$4,320,299</b>	<b>62.00</b>	<b>\$4,737,366</b>	<b>64.00</b>	<b>\$4,655,095</b>	<b>64.00</b>	<b>\$5,478,334</b>	<b>67.00</b>	<b>\$5,841,336</b>	<b>67.00</b>
<b>CORPORATE INTERNAL AUDIT</b>										
Audits and Special Projects	\$206,317	3.35	\$253,774	3.35	\$253,611	3.35	\$253,744	3.35	\$264,276	3.35
<b>Subtotal</b>	<b>\$206,317</b>	<b>3.35</b>	<b>\$253,774</b>	<b>3.35</b>	<b>\$253,611</b>	<b>3.35</b>	<b>\$253,744</b>	<b>3.35</b>	<b>\$264,276</b>	<b>3.35</b>
<b>PURCHASING OFFICE</b>										
Inventory Services	\$18,557	6.80	\$787	7.50	\$79,662	7.50	\$0	7.50	\$18,730	7.50
Mail Services	(\$12,593)	5.25	\$545	5.25	(\$58,412)	5.25	\$0	5.25	\$12,678	5.25
Procurement	\$2,507,649	58.60	\$3,047,434	57.40	\$3,009,662	57.40	\$3,322,116	58.82	\$3,598,938	58.82

# Financial and Administrative Services – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>Subtotal</b>	\$2,513,613	70.65	\$3,048,766	70.15	\$3,030,912	70.15	\$3,322,116	71.57	\$3,630,346	71.57
<b>SUPPORT SERVICES</b>										
Administration and Management	\$921,882	14.45	\$1,026,817	15.10	\$1,153,064	15.10	\$922,265	14.35	\$987,237	14.35
Facility Expenses	\$1,593,468	0.00	\$1,592,956	0.00	\$1,586,231	0.00	\$1,748,803	0.00	\$1,748,803	0.00
Financial Monitoring / Budgeting	\$144,088	2.75	\$190,467	2.75	\$133,311	2.75	\$227,632	3.50	\$257,952	3.50
Information Technology Support	\$474,937	5.25	\$508,311	5.25	\$523,248	5.25	\$595,802	7.25	\$634,621	7.25
Personnel / Training	\$248,969	5.50	\$290,199	5.25	\$266,231	5.25	\$336,288	5.58	\$355,726	5.58
Purchasing / M/WBE	\$181,731	3.50	\$186,049	3.50	\$222,736	3.50	\$141,409	2.75	\$148,610	2.75
<b>Subtotal</b>	\$3,565,074	31.45	\$3,794,799	31.85	\$3,884,821	31.85	\$3,972,199	33.43	\$4,132,949	33.43
<b>TELECOMMUNICATIONS AND REGULATORY AFFAIRS (TARA)</b>										
Community Technology Initiatives	\$296,753	3.00	\$319,796	3.00	\$317,606	3.00	\$316,463	3.00	\$551,955	3.00
Financial Management Services	\$183,493	3.25	\$161,002	3.25	\$155,028	3.25	\$155,523	3.25	\$168,178	3.25
Franchise Administration	\$396,886	4.75	\$392,736	4.75	\$384,305	4.75	\$389,959	4.75	\$412,951	4.75
<b>Subtotal</b>	\$877,132	11.00	\$873,534	11.00	\$856,939	11.00	\$861,945	11.00	\$1,133,084	11.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$1,542,151	0.00	\$1,614,739	0.00	\$1,559,750	0.00	\$2,958,098	0.00	\$1,636,037	0.00
<b>Subtotal</b>	\$1,542,151	0.00	\$1,614,739	0.00	\$1,559,750	0.00	\$2,958,098	0.00	\$1,636,037	0.00
<b>TREASURY OFFICE</b>										
Cash and Investment Management	\$361	2.85	\$1,679	2.85	\$0	2.85	\$0	4.00	\$29,185	4.00
Debt Management	\$197	4.15	\$772	4.15	\$0	4.15	\$0	3.00	\$16,131	3.00
<b>Subtotal</b>	\$558	7.00	\$2,451	7.00	\$0	7.00	\$0	7.00	\$45,316	7.00
<b>Total</b>	\$19,756,401	330.60	\$21,974,736	343.75	\$21,713,503	343.75	\$24,797,708	366.25	\$25,025,306	366.25

# Financial and Administrative Services – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>BUDGET OFFICE</b>										
Annual Budget	\$112,512	0.00	\$94,608	0.00	\$89,782	0.00	\$96,156	0.00	\$96,156	0.00
CIP - Capital Improvements Program	\$1,666	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Financial Monitoring and Evaluation	\$48,267	0.00	\$93,128	0.00	\$88,301	0.00	\$96,155	0.00	\$96,155	0.00
Managing for Results	\$6,714	0.00	\$0	0.00	\$8,050	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$169,158</b>	<b>0.00</b>	<b>\$187,736</b>	<b>0.00</b>	<b>\$186,133</b>	<b>0.00</b>	<b>\$192,311</b>	<b>0.00</b>	<b>\$192,311</b>	<b>0.00</b>
<b>BUILDING SERVICES</b>										
Custodial	\$1,475,512	0.00	\$1,129,044	0.00	\$911,434	0.00	\$1,706,101	0.00	\$1,706,101	0.00
Electric	\$149,386	0.00	\$127,154	0.00	\$95,000	0.00	\$127,000	0.00	\$127,000	0.00
Heating, Ventilation and Air Conditioning	\$86,991	0.00	\$153,032	0.00	\$131,751	0.00	\$110,000	0.00	\$110,000	0.00
Maintenance	\$885,116	0.00	\$690,431	0.00	\$683,900	0.00	\$731,687	0.00	\$731,687	0.00
Security	(\$250)	0.00	\$0	0.00	\$297	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$2,596,755</b>	<b>0.00</b>	<b>\$2,099,661</b>	<b>0.00</b>	<b>\$1,822,382</b>	<b>0.00</b>	<b>\$2,674,788</b>	<b>0.00</b>	<b>\$2,674,788</b>	<b>0.00</b>
<b>CONTROLLERS OFFICE</b>										
Accounting and Reporting	\$646,443	0.00	\$515,568	0.00	\$762,102	0.00	\$515,568	0.00	\$515,568	0.00
<b>Subtotal</b>	<b>\$646,443</b>	<b>0.00</b>	<b>\$515,568</b>	<b>0.00</b>	<b>\$762,102</b>	<b>0.00</b>	<b>\$515,568</b>	<b>0.00</b>	<b>\$515,568</b>	<b>0.00</b>
<b>PURCHASING OFFICE</b>										
Inventory Services	\$370,481	0.00	\$472,165	0.00	\$349,537	0.00	\$468,119	0.00	\$468,119	0.00
Mail Services	\$262,327	0.00	\$274,308	0.00	\$325,946	0.00	\$290,117	0.00	\$290,117	0.00
Procurement	\$1,173,408	0.00	\$1,165,968	0.00	\$1,264,138	0.00	\$1,159,856	0.00	\$1,159,856	0.00
<b>Subtotal</b>	<b>\$1,806,216</b>	<b>0.00</b>	<b>\$1,912,441</b>	<b>0.00</b>	<b>\$1,939,621</b>	<b>0.00</b>	<b>\$1,918,092</b>	<b>0.00</b>	<b>\$1,918,092</b>	<b>0.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$1,094,621	0.00	\$1,167,390	0.00	\$1,167,989	0.00	\$1,386,798	0.00	\$1,386,798	0.00
Facility Expenses	\$58,537	0.00	\$101,622	0.00	\$73,998	0.00	\$54,557	0.00	\$54,557	0.00
Financial Monitoring / Budgeting	\$20,000	0.00	\$20,032	0.00	\$34,795	0.00	\$23,000	0.00	\$23,000	0.00

## Financial and Administrative Services – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Information Technology Support	\$0	0.00	\$7	0.00	\$7	0.00	\$73,334	0.00	\$73,334	0.00
Personnel / Training	\$109,424	0.00	\$108,047	0.00	\$102,555	0.00	\$112,800	0.00	\$112,800	0.00
Purchasing / M/WBE	\$0	0.00	\$8	0.00	\$2,820	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$1,282,582	0.00	\$1,397,106	0.00	\$1,382,164	0.00	\$1,650,489	0.00	\$1,650,489	0.00
<b>TELECOMMUNICATIONS AND REGULATORY AFFAIRS (TARA)</b>										
Community Technology Initiatives	\$90,052	0.00	\$90,000	0.00	\$90,000	0.00	\$90,000	0.00	\$90,000	0.00
Financial Management Services	\$57,335	0.00	\$58,478	0.00	\$58,478	0.00	\$60,705	0.00	\$60,705	0.00
Franchise Administration	\$0	0.00	\$0	0.00	\$42,820	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$147,388	0.00	\$148,478	0.00	\$191,298	0.00	\$150,705	0.00	\$150,705	0.00
<b>TREASURY OFFICE</b>										
Cash and Investment Management	\$423,734	0.00	\$365,769	0.00	\$368,142	0.00	\$419,205	0.00	\$419,205	0.00
Debt Management	\$363,884	0.00	\$386,866	0.00	\$319,515	0.00	\$299,017	0.00	\$299,017	0.00
<b>Subtotal</b>	\$787,618	0.00	\$752,635	0.00	\$687,657	0.00	\$718,222	0.00	\$718,222	0.00
<b>Total</b>	\$7,436,159	0.00	\$7,013,625	0.00	\$6,971,357	0.00	\$7,820,175	0.00	\$7,820,175	0.00

# Financial and Administrative Services – 2006-07

## Sustainability Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TELECOMMUNICATIONS AND REGULATORY AFFAIRS (TARA)</b>										
Community Technology Initiatives	\$241,487	0.00	\$278,100	0.00	\$278,100	0.00	\$278,100	0.00	\$278,100	0.00
<b>Subtotal</b>	\$241,487	0.00	\$278,100	0.00	\$278,100	0.00	\$278,100	0.00	\$278,100	0.00
<b>Total</b>	\$241,487	0.00	\$278,100	0.00	\$278,100	0.00	\$278,100	0.00	\$278,100	0.00

# **Austin Cable Access Fund – 2006-07**

---

## **Purpose and Nature of Fund**

The Austin Cable Access Fund is a special revenue fund used to support access television activities. The funding is provided by Grande Communications and Time Warner Cable as a condition of their franchise agreements.

## **Factors Affecting Revenue**

Revenue is contingent upon the total number of cable subscribers. The cable companies make quarterly payments to the City based upon a \$0.35 per month/per subscriber fee. The estimated revenue for FY 2006-07 is \$0.6 million.

## **Factors Affecting Requirements**

Expenditures are limited to the amount of revenue collected from the cable companies. Under federal law, these funds can only be used to support public, educational or governmental access television operations. Approved FY 2006-07 expenditures total \$0.7 million.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$784,923	\$636,247	\$492,960	\$638,500	\$638,500
<b>Requirements</b>	\$621,285	\$680,000	\$680,830	\$735,000	\$735,000

# Rutherford Lane Facility Fund – 2006-07

---

## Purpose and Nature of Fund

The Rutherford Lane Facility Fund is a special revenue fund that accounts for revenue, operating expenses and debt service requirements for the Rutherford Lane Campus, a City-owned site including 4 buildings and 33 acres of land located on Rutherford Lane. This site, purchased in January 2006, will reduce the need to lease space for ongoing City operations.

## Factors Affecting Revenue

The Rutherford Lane Campus will house several City departments, including the new 311 Call Center, the Trail of Lights workshop, Solid Waste Services administration activities, as well as some Austin Energy and police functions. Rent received from City departments will help cover the campus' operating and debt service costs.

The campus was largely vacant in FY 2005-06 and is expected to reach near-full occupancy in late 2007. Rent income is expected to increase from an estimated \$0.4 million in FY 2005-06 to \$2.8 million in FY 2006-07 and will increase in future years as the site becomes fully occupied.

## Factors Affecting Requirements

Rutherford Lane Campus' operations, maintenance and debt service expenses will be paid from the Rutherford Lane Facility Fund. Operational activities will be closely monitored over the next year, with operating costs projected to be \$1.4 million in FY 2006-07 and debt service payments estimated at \$1.8 million. The fund will end FY 2006-07 with a negative balance that will be replenished in future years as occupancy rates and rent rolls increase.

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$0	\$1,150,000	\$354,800	\$2,770,000	\$2,770,000
<b>Requirements</b>	\$0	\$835,000	\$450,000	\$3,169,572	\$3,169,572

# City Hall Fund – 2006-07

---

## Purpose and Nature of Fund

The City Hall Fund is a special revenue fund that accounts for revenue and operating expenses related to City Hall's retail leases and underground parking garage. This fund will receive income from parking garage patrons.

## Factors Affecting Revenue

City Hall, at 301 W. 2<sup>nd</sup> Street, opened in December 2004. In addition to offices for City staff, the building will house retail and restaurant spaces and a multi-level underground parking garage. Significant revenue from parking garage operations is not expected to be collected until the 2<sup>nd</sup> Street District is more developed. No revenue is expected to be collected in FY 2005-06, as the garage is currently open for free public parking to assist in attracting patrons to the surrounding retail district. Approximately \$0.02 million is estimated to be collected in FY 2006-07. This may change based on retailers' opening schedules, the rate of retail development and demand for parking in the immediate area.

## Factors Affecting Requirements

Parking garage operating expenses, including maintenance, repairs and garage operator management costs, are approved at \$0.2 million in FY 2006-07. The ending balance deficit and costs to operate the underground parking garage are expected to be made up in future years from revenue from valet parking leases and garage patrons.

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$0	\$20,000	\$0	\$20,000	\$20,000
<b>Requirements</b>	\$143,653	\$200,000	\$125,000	\$200,000	\$200,000

# IH-35 Parking Program Fund— 2006-07

---

## Purpose and Nature of Fund

The IH-35 Parking Program is a special revenue fund that accounts for revenue, operations and maintenance requirements for two parking lots located under the I-35 overpass between East 6<sup>th</sup> and 8<sup>th</sup> Streets. These state-owned lots fall under the City's control through a 1963 lease arrangement. The City is collecting parking fees from these lots on certain evenings and during special events.

It is anticipated that the lots and surrounding area will benefit in terms of safety, appearance and improved maintenance. Under the terms of its agreement with the state, the City must spend any and all revenue collected from these lots specifically on operating and maintaining these lots.

## Factors Affecting Revenue

Revenue collection for these lots began in FY 2003-04. Estimated revenue for FY 2005-06 is \$0.2 million. Revenue for FY 2006-07 is approved at \$0.2 million.

## Factors Affecting Requirements

Approved operating requirements are \$0.5 million for FY 2006-07 and include site maintenance such as striping, lighting, asphalt repairs, ADA and aesthetic improvements and the cost of a parking management company to staff the lots and collect fees during certain evenings and special events. The FY 2006-07 ending balance is projected to be \$0.06 million.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$197,289	\$204,000	\$186,000	\$165,000	\$165,000
<b>Requirements</b>	\$78,144	\$400,000	\$84,640	\$450,000	\$450,000

# **Liability Reserve Fund – 2006-07**

---

## **Purpose and Nature of Fund**

The Liability Reserve Fund was established in FY 1984-85 in response to nationwide problems associated with obtaining liability insurance. The fund pays the City's settled claims and losses related to third-party liability for bodily injury and property damage, including contractual and professional liability.

Governmental Accounting Standards Board (GASB) Statement Number 10, which provides accounting standards for risks and insurance, became effective during the City's 1994-95 fiscal year. This statement requires governments to disclose potential losses and explain how they expect to cover them. It is the City's policy to recognize known claims, and fund 75% of the estimated claim liability.

## **Factors Affecting Revenue**

Liability Reserve Fund revenue is comprised of transfers from the General Fund and other operating funds. The transfers in the FY 2006-07 Approved Budget total \$4.4 million.

## **Factors Affecting Requirements**

The FY 2006-07 estimates for the Liability Reserve Fund include \$18.9 million in outstanding claims. Of this amount, \$18.7 million is estimated to be currently funded and the remaining portion (1%) will be ultimately funded by City departments.

Annual costs of the Liability Reserve Fund include small claims and any claims payments that exceed reserved amounts. Total FY 2006-07 approved requirements are \$5.3 million, leaving a budgeted fund balance of \$3.1 million. The approved requirements include a one-time transfer of \$1,057,357 from the Liability Reserve Fund to reimburse the Transportation Fund for excess contributions.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Transfers In</b>	\$12,580,000	\$4,500,000	\$4,500,000	\$4,437,455	\$4,437,455
<b>Requirements</b>	\$3,916,285	\$4,500,000	\$4,500,000	\$5,332,357	\$5,332,357

# One Texas Center Fund – 2006-07

---

## Purpose and Nature of Fund

The One Texas Center Fund is a special revenue fund that accounts for net revenue, renovation and debt service requirements for One Texas Center, a city-owned multi-story office building located on Barton Springs Road. This fund receives income after operations from the building's tenants.

## Factors Affecting Revenue

One Texas Center houses several city departments, including Public Works, Watershed Protection and Development Review, Neighborhood Planning and Zoning, Human Resources, Communications and Technology Management and a code-related division of the Fire Department. One Texas Center is the location of the City's One Stop Shop for development activity. Rent received from City departments and Velocity Credit Union cover building operating costs. Operating income net of operating expenses is projected to be \$1.8 million in FY 2006-07.

## Factors Affecting Requirements

Debt service payments for FY 2006-07 total \$1.2 million. The fund is expected to end FY 2006-07 with a negative fund balance of \$0.2 million. This negative balance is expected to be replenished with revenue in future years.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$1,409,872	\$1,832,551	\$1,900,000	\$1,813,863	\$1,813,863
<b>Requirements</b>	\$2,692,948	\$1,226,774	\$1,226,774	\$1,231,743	\$1,231,743

# **Sustainability Fund – 2006-07**

---

## **Purpose and Nature of Fund**

The Sustainability Fund was created in FY 2000-01 to provide resources for projects that will help the City of Austin build a sustainable economic, environmental, and equitable infrastructure.

## **Factors Affecting Revenue**

Approved Sustainability Fund revenue of \$6.8 million is comprised of transfers from the General Fund and the City's major enterprise operating funds. The Approved Budget includes a General Fund transfer of \$2.4 million. There are also transfers of one percent of total anticipated FY 2006-07 revenue from the Solid Waste Services, Transportation, Drainage Utility, and the Austin Water Utility funds.

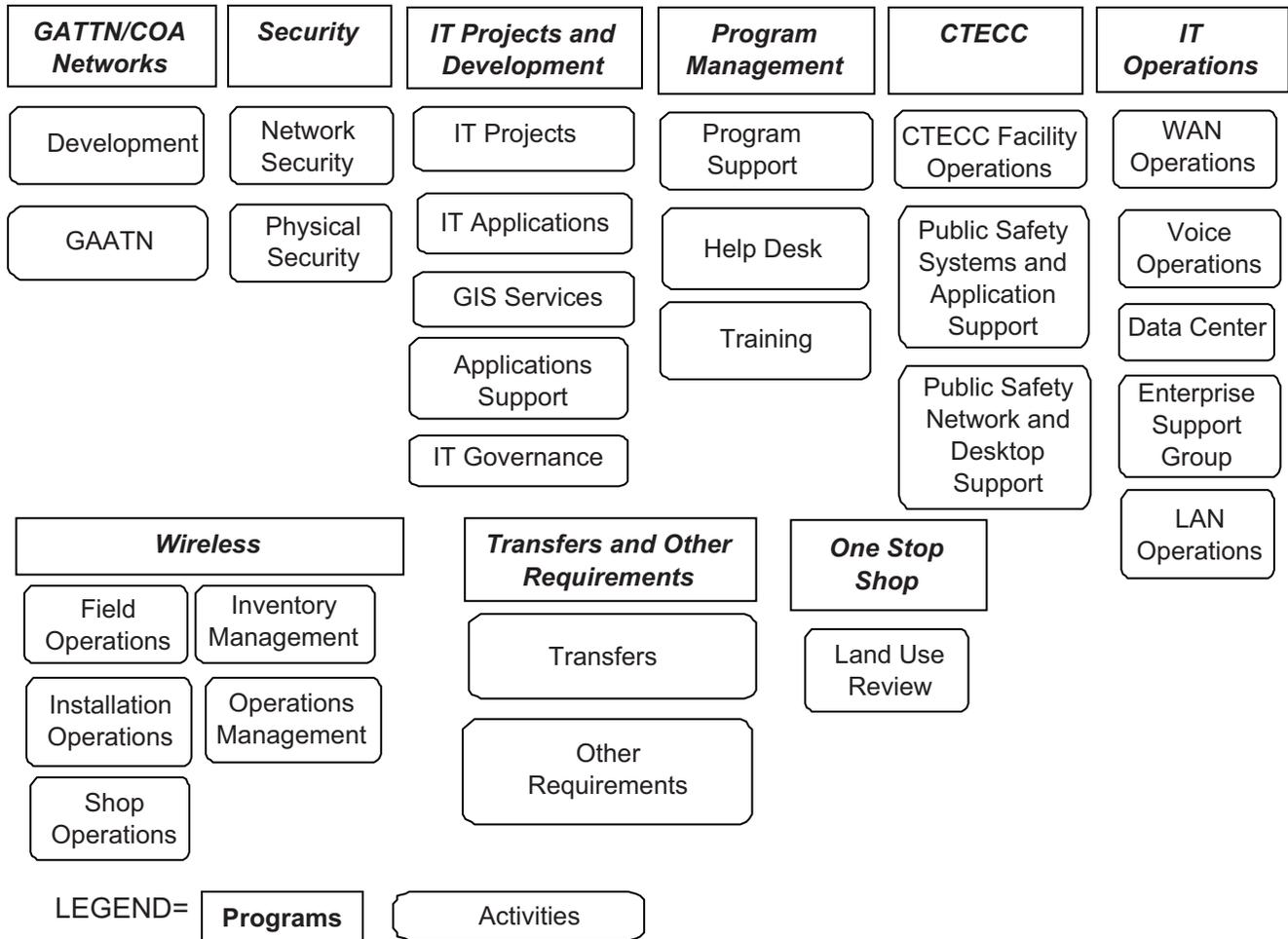
## **Factors Affecting Requirements**

The Sustainability Fund's Approved Budget of \$6.8 million will be used for initiatives to achieve a sustainable economic, environmental, and equitable infrastructure. The fund continues to support workforce development and childcare initiatives in order to increase access to the workplace for Austin's citizens in the amount of \$3.7 million. Funding for the reauthorization of a social service contract to the Capital Area Training Foundation for the Community Technology Initiative in the amount of \$0.3 million is also included.

An approved transfer of \$1.0 million to the Housing Trust Fund will continue to support affordable housing programs. The Approved Budget also continues to fund the acquisition and development of affordable housing by transferring \$1.8 million to the Neighborhood Housing Capital Budget.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Transfers In</b>	\$5,934,432	\$6,238,671	\$6,238,671	\$6,715,494	\$6,838,927
<b>Requirements</b>	\$5,974,683	\$6,290,756	\$6,290,756	\$6,644,756	\$6,768,189

# Communications and Technology Management - 2006-07



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Communications and Technology Management (CTM) Fund</b>					
Revenue	\$23,081,870	\$29,666,592	\$29,750,592	\$30,433,717	\$30,433,717
Requirements	\$24,725,952	\$30,490,301	\$29,816,576	\$32,183,159	\$32,183,159
Full-time Equivalents (FTEs) - CTM	203.00	217.00	217.00	224.00	224.00
<b>Wireless Communication Services Fund</b>					
Revenue	\$6,539,035	\$6,740,652	\$6,146,669	\$6,736,626	\$6,736,626
Requirements	\$5,353,638	\$7,706,230	\$7,100,245	\$7,190,421	\$7,190,421
Full-time Equivalents (FTEs) - Wireless	34.00	35.00	35.00	37.00	37.00
<b>Combined Transportation, Emergency, and Communications Center (CTECC) Fund</b>					
Revenue	\$8,283,931	\$9,225,146	\$9,087,298	\$9,674,446	\$9,674,446
Requirements	\$7,461,338	\$9,352,426	\$9,152,153	\$10,079,250	\$10,079,250
Full-time Equivalents (FTEs) - CTECC	35.00	40.00	40.00	40.00	40.00

# Communications and Technology Management — 2006-07

---

## Mission

The mission of Communications and Technology Management (CTM) is to provide efficient and reliable information technology services to City departments, as well as outside agencies, and integrate the applicable voice/data communication within the Central Texas Regional area to achieve business goals. CTM has adopted the following goals to help achieve this mission:

## Goals

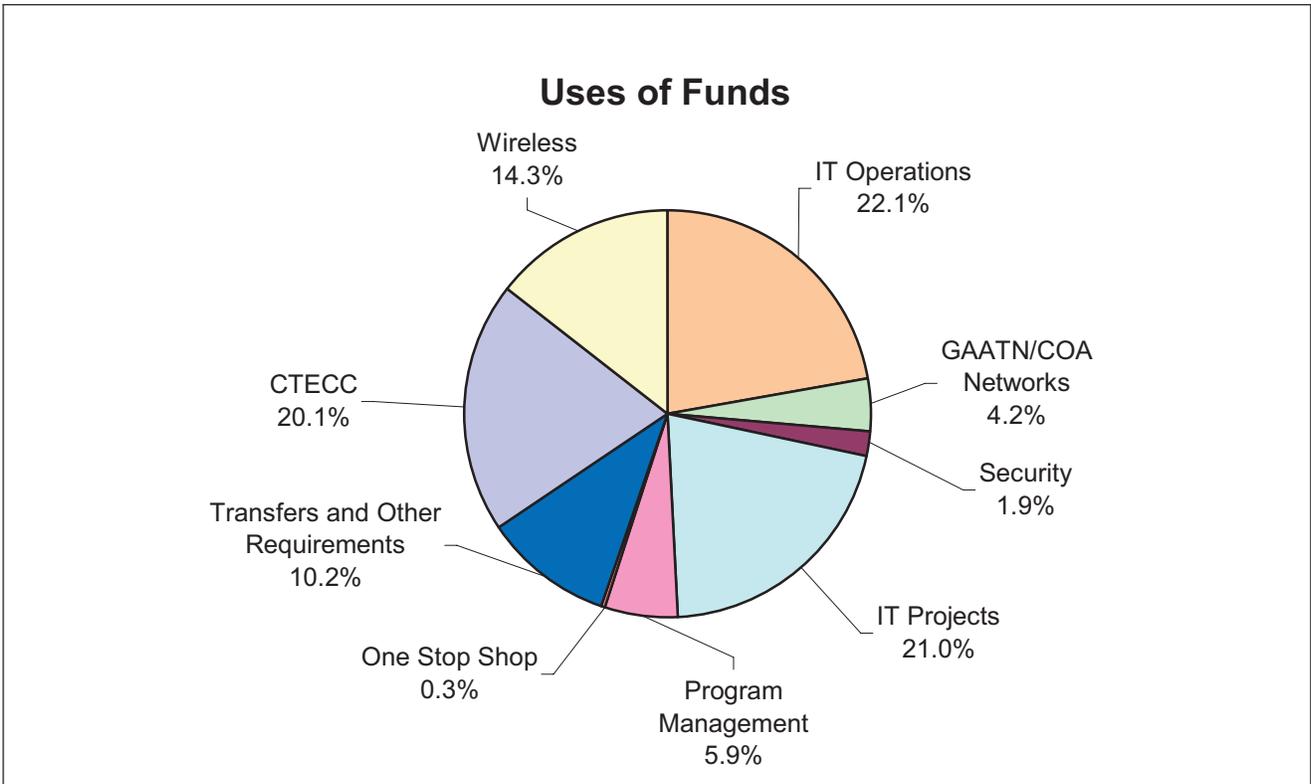
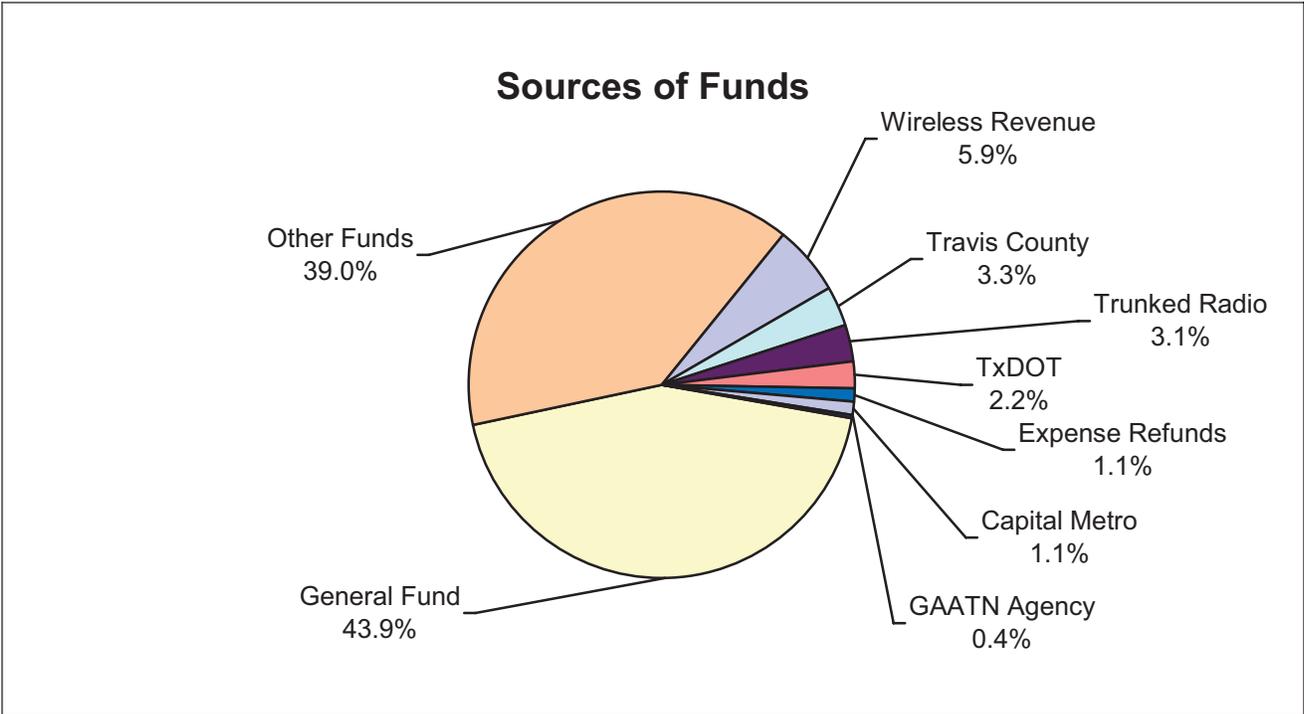
- In FY 2007, continue to improve customer service by:
  - Achieving 99.5% availability and reliability of COA networks and servers.
  - Closing at least 65% of Help Desk calls within one business day.
  - Increasing Citizen access to COA information and services.
  - Increasing exchange of information among agencies in the Central Texas area.
- Provide 99.9% system infrastructure reliability to radio communication users of the Regional Radio System.
- Establish a baseline for percentage of critical success factors met by October 2007.
- Establish a Citywide IT Strategic Planning Process by October 2006.

## Key Indicators

The Communications and Technology Management Department will use the following key indicators to monitor progress toward achieving its results:

- Percentage of Help Desk calls closed within one business day
- Percentage of time the City of Austin Telecommunications Network (COATN) is available
- Percentage of system infrastructure reliability to radio communication users of the Regional Radio System
- Percentage of projects completed on time and within budget
- Percentage of server uptime at 99.5%
- Percentage of network availability at 99.5%

**Communications and Technology Management — 2006-07**  
**Total Budget \$50.0 million**



# Communications and Technology Management — 2006-07

## Total Budget \$50.0 million

Communications and Technology Management Combined Funds	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Communications and Technology Management (CTM) Fund</b>					
Revenue	\$250,286	\$247,412	\$331,412	\$338,000	\$338,000
Transfers In	\$22,831,584	\$29,419,180	\$29,419,180	\$30,095,717	\$30,095,717
Requirements	\$24,725,952	\$30,490,301	\$29,816,576	\$32,183,159	\$32,183,159
Full-Time Equivalents (FTEs) - CTM	203.00	217.00	217.00	224.00	224.00
<b>Wireless Communication Services Fund</b>					
Revenue	\$4,322,245	\$4,601,149	\$4,007,166	\$4,311,135	\$4,311,135
Transfers In	\$2,216,790	\$2,139,503	\$2,139,503	\$2,425,491	\$2,425,491
Requirements	\$5,353,638	\$7,706,230	\$7,100,245	\$7,190,421	\$7,190,421
Full-Time Equivalents (FTEs) – Wireless	34.00	35.00	35.00	37.00	37.00
<b>Combined Transportation, Emergency, and Communications Center (CTECC) Fund</b>					
Revenue	\$2,313,586	\$2,883,478	\$2,745,630	\$3,140,294	\$3,140,294
Transfers In	\$5,970,345	\$6,341,668	\$6,341,668	\$6,534,152	\$6,534,152
Requirements	\$7,461,338	\$9,352,426	\$9,152,153	\$10,079,250	\$10,079,250
Full-Time Equivalents (FTEs) - CTECC	35.00	40.00	40.00	40.00	40.00
Expense Refunds	\$988,296	\$458,411	\$746,576	\$523,771	\$523,771

### Budget Highlights

As a provider of information technology services for City of Austin (COA) departments, as well as outside agencies in the Central Texas region, CTM's scope of activity is largely dictated by the rate of technology change and the support needs of its customers. CTM's customer base is continuously increasing from internal as well as external sources. This increase is driven by the consolidation of IT contracts, networks and services to realize cost savings, technology services improvement, and increased interoperability of communication services throughout the region. Moreover, CTM is the custodian and manager for IT Projects, large-scale servers, networks, security, telephone systems, and software to support the COA enterprise.

CTM's budget, consisting of the CTM, Combined Transportation, Emergency and Communications Center (CTECC) and Wireless Communications funds, reflects four new FTEs, a net effect of three transferred FTEs, the maintenance expenses of large scale hardware and software systems and only the most critical capital upgrades and replacement requirements for technical systems. Capital is included in the Wireless Communications Approved Budget for FY07. The City portion of CTECC capital and CTM capital is included in the Critical Upgrades and Replacements CIP fund managed by CTM. The CTECC operating budget includes only that capital required by its coalition members. Wireless capital for the COA enterprise is included in the Critical Wireless CIP fund managed by Wireless Communications. The operating budgets across the three funds—CTM, CTECC and

# Communications and Technology Management — 2006-07

## Total Budget \$50.0 million

Wireless Operations totals \$49,452,830, an increase of \$1,903,873 or 4.0% over FY 2005-06. Following are the budget highlights for CTM, CTECC and Wireless funds.

### Communications and Technology Management (CTM)

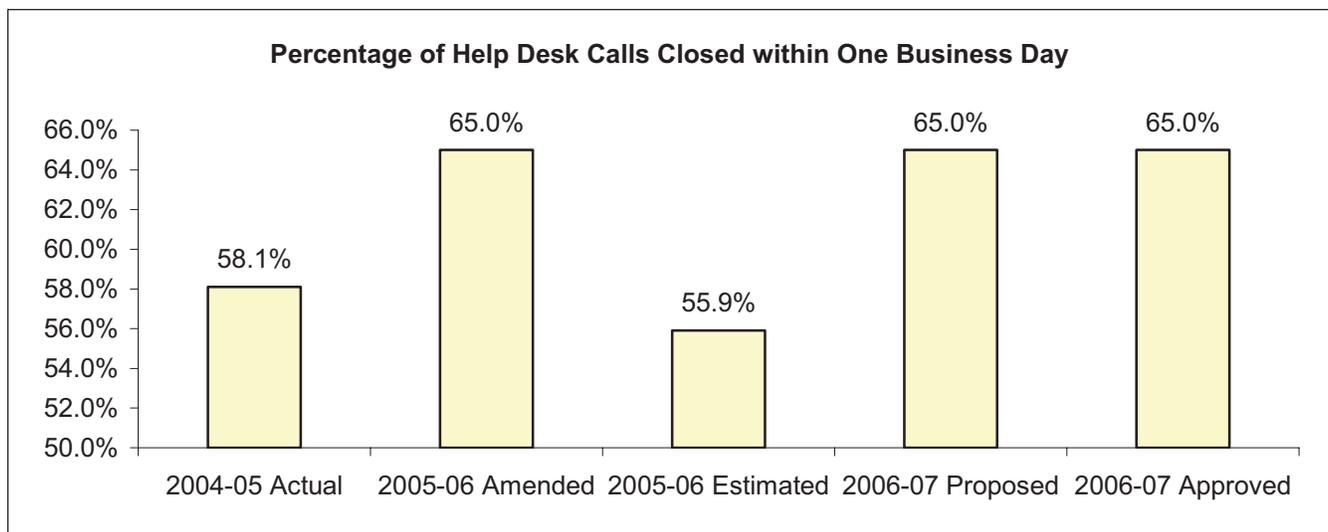
The CTM fund receives revenue primarily from the General Fund and Enterprise Funds based on a cost allocation model. Total transferred revenue for FY 2006-07 is \$30,095,717. The total FY 2006-07 requirement for CTM is \$32,183,159, an increase of 5.6% over FY 2005-06. CTM's budget increase is primarily due to the following:

- Increase in personnel costs are driven by compensation adjustment, service incentive enhancement, market study, awards, four new FTEs, and a net transfer into CTM of 3 positions
- Contracts and Commodities, including hardware/software maintenance
- Upgrades and Replacement Hardware and Software Capital, including Oracle licenses, data storage space, security hardening decreased from FY 2005-06
- Expense Refunds and Transfers decreases

The CTM budget will support the following major activities in FY 2006-07:

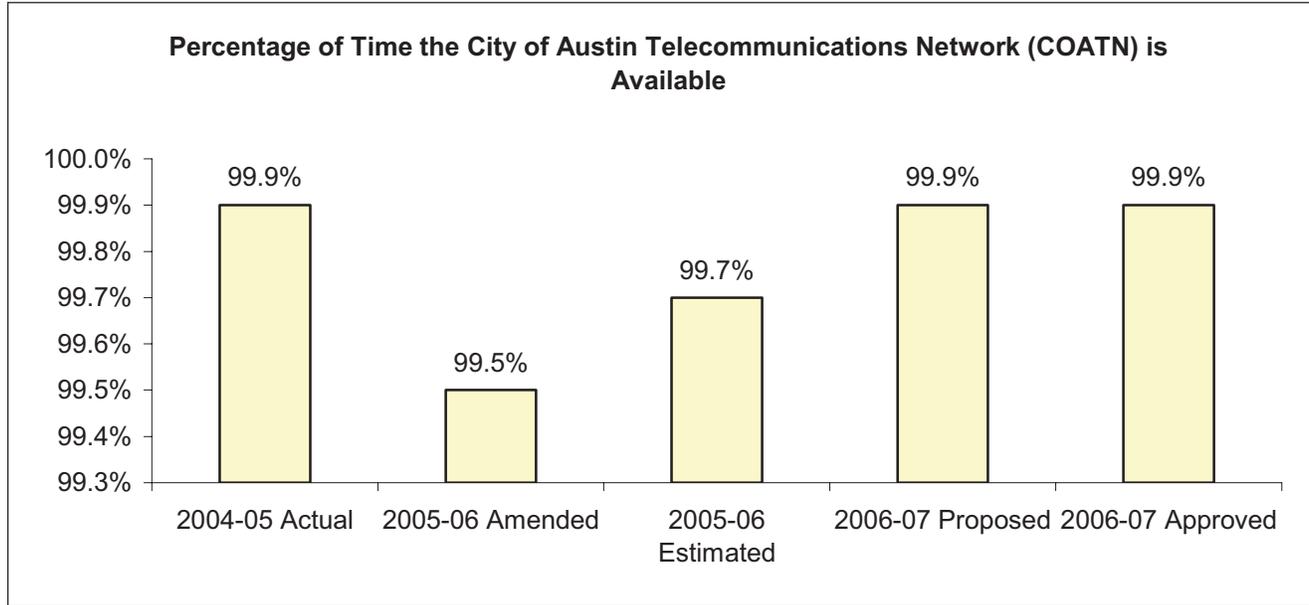
- Go-live support and operational support for Amanda, Financial System Upgrade (AIMS), 311 Call Center and Electronic Documents and Imaging Management System (EDIMS);
- Maintenance and support of major software and hardware systems.
- Installation of Tipping Point IPS, LAN switches and other site hardening (network protection) hardware and software to protect the City's computing network.
- Installation of disaster recovery systems to mitigate risk of major system failure.
- Upgrade server hardware and software to accommodate storage and increase storage management efficiency.
- Transfer of FTEs from Fleet to support the Maximo inventory management system and MR5 fleet management application.
- Completion of the upgrade and redesign of the City's Data Center.

The Communication and Technology Management Help Desk currently supports over thirty-five (35) different divisions within the city. The help desk attendants receive calls for assistance on servers, desktops, printers, mainframe, applications, voice, data, Internet, email, departmental purchases, and CTECC systems. The cost per call was kept well under the budget due to the increasing number of calls processed. Help Desk calls are recorded into a software package called Magic. This package is then used to create statistical reports.



## Communications and Technology Management — 2006-07 Total Budget \$50.0 million

The Greater Austin Area Telecommunications Network (GAATN) provides the connectivity throughout the City to the technology resources the departments need to perform their jobs. These resources include email, mainframe and server access, printers, and data storage devices. The network availability is critical for normal City business to occur efficiently. Two software products, Spectrum and Opticom, are used to determine GAATN availability.



### Combined Transportation and Emergency Communications Center (CTECC)

The budget for CTECC supports requirements for the City of Austin as well as partnering agencies—Travis County, Capital Metro and Texas Department of Transportation. The total requirements for CTECC in FY 2006-07 are \$10,079,250. This represents an increase of \$726,824 or 7.8% over FY 2005-06. The budget increase is due primarily to the following factors:

- Increases in personnel costs for compensation;
- Increases in contracts and commodities for systems maintenance and CTECC facility utilities and services;
- CTECC replacement capital (coalition portion only).

The CTECC FY 2006-07 budget will support the following major activities:

- Upgrade of public safety equipment that was originally purchased in 2001. This equipment is out of warranty and failing. (The City of Austin portion of capital equipment is included in the Critical Technology Replacement CIP.);
- Management, maintenance and security for the CTECC facility;
- Installation of a Storage Area Network server to limit down time and improve disaster recovery abilities.

### Wireless Communication Services

The Wireless Communication Services fund continues to maintain a high measure of reliability to radio communication users of the Regional Radio System within Austin/Travis County. In FY 2006-07, Wireless Communication Services will add Williamson County to its Regional Radio System. As a custodian of the Critical Wireless Technology CIP, the Wireless Communications program will also have increased service to public safety

# Communications and Technology Management — 2006-07

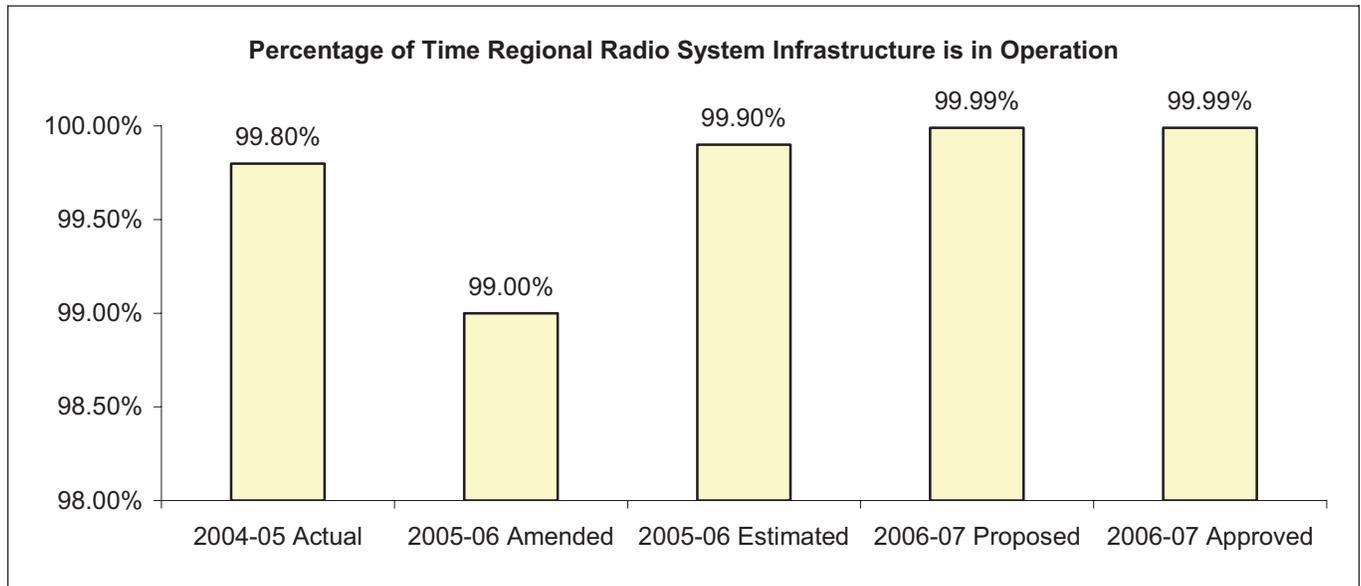
## Total Budget \$50.0 million

vehicles for installation and repairs to voice radios, mobile data computers, data radios, sirens, emergency lighting, automatic vehicle locations devices, etc. This program will also take on the maintenance of the Flood Early Warning System. These increases in service levels will be a major challenge for the Wireless Communications Program. The Wireless Communications budget will decrease by \$515,809 for FY 2006-07.

Some major budget drivers for Wireless Communication Services include:

- Increase in personnel costs for compensation and transfer FTEs;
- Increase in contractals and commodities, including Regional Radio System maintenance;
- Capital for WiFi test equipment;
- Decrease in transfers from FY 2005-06.

The Regional Radio System provides services to Austin and Travis County. As this is a public safety system, it is critical that operations are maintained at 99.99%. To meet this measure, Wireless Field Operations will perform routine monitoring and maintenance of system components and monitoring of alarm system for network failures.



### Employee Benefits

Communications and Technology Management (CTM) - Pay for Performance increased by an additional \$9,898 due to an amendment from the dais in the Approved Budget.

Combined Transportation and Emergency Communications Center (CTECC) - Pay for Performance increased by an additional \$1,604 due to an amendment from the dais in the Approved Budget.

Wireless Communication Services - Pay for Performance increased by an additional \$1,207 due to an amendment from the dais in the Approved Budget.

### Capital Budget

The 2006-07 Approved Capital Budget includes:

- \$3,073,098 for Critical Technology Replacement
- \$888,150 for Wireless technology
- \$1,305,846 for CTM requirements

# **Communications and Technology Management — 2006-07**

---

## **Significant Revenue and Expenditure Changes by Program**

<b><u>Revenue Changes</u></b>	<b>Dollars</b>	<b>FTEs</b>
1. Increase in projected interest income in FY 2006-07.	\$84,000	
2. Increase in revenue from the GAATN Agency for management services.	\$6,588	
3. The Approved Budget includes an increase in funding from the General Fund.	\$750,710	
4. The Approved Budget includes an increase in funding from other funds.	\$1,025,322	
5. In FY 2006-07, the transfer from Wireless Communications Services Fund is eliminated.	(\$1,099,495)	
<b><u>Expenditure Changes</u></b>		
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$501,474 for salary increases associated with Pay for Performance in FY 2007. An additional \$70,959 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$2,496 increase for the Awards and Recognition program.	\$574,929	
The Approved Budget includes \$220,572 for the annualized cost of market study adjustments implemented in FY 2006.	\$220,572	
The Approved Budget includes a stipend of \$128,732 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$128,732	
The Approved Budget includes \$263,934 for a one-time 2 percent service incentive enhancement pay to non-civil service employees.	\$263,934	
<b>2. <u>IT Operations</u></b>		
The Approved FY 2006-07 Budget includes increases in the network Cisco parts contract of \$71,000, IBM Server maintenance of \$160,000, and extended warranties on equipment of \$80,000.	\$311,000	
Funding for one-time purchases was removed in the Approved Budget.	(\$508,785)	
Transfer out of one Net Systems Administrator B to support AFD at CTECC.	(\$70,390)	(1.00)
Transfer out of one System Support Technician B to support Shared Desktop Support at CTECC.	(\$54,764)	(1.00)
Transfer in of one Net Systems Administrator B from CTECC to support CTM supported departments.	\$78,761	1.00
Transfer out of one Systems Programmer to EMS.	(\$75,629)	(1.00)

## **Communications and Technology Management — 2006-07**

---

	Dollars	FTEs
<b>3. <u>Security</u></b>		
Funding for one-time purchases was removed in the Approved Budget.	(\$262,000)	
<b>4. <u>GAATN/COA Networks</u></b>		
Decreases in personnel items are reflected in the Approved Budget.	(\$118,298)	
<b>5. <u>IT Projects and Development</u></b>		
The Approved FY 2006-07 Budget includes two Programmer Analyst C FTEs and one Database Administrator to support Maximo implementation.	\$228,243	3.00
Transfer of two FTEs from Fleet to support the MR5 Fleet management application.	\$152,921	2.00
The Approved FY 2006-07 Budget includes one new Programmer Analyst C to manage the Agenda Management System.	\$72,993	1.00
Transfer in from CTECC of one Business Systems Analyst C to support Corporate Projects.	\$76,305	1.00
Transfer in of one IT Project Manager from EMS.	\$73,813	1.00
Increase in contractals includes funding for the maintenance contract for the citywide asset inventory system of \$120,000, electronic document imaging management system of \$147,269, and GIS Site License of \$125,000.	\$392,269	
Funding for one-time purchases was removed in the Approved Budget.	(\$444,200)	
Miscellaneous decreases in maintenance for citywide agreements.	(\$141,547)	
<b>6. <u>Program Management</u></b>		
Decreases in personnel are partially offset by increases in service and rental fees.	(\$237,319)	
Transfer of one (1.0) Database Administrator position from the Financial Services Department to CTM.	\$88,440	1.00
<b>7. <u>One Stop Shop</u></b>		
Increases in personnel items are included in the Approved Budget.	\$32,522	
<b>8. <u>Transfers and other Requirements</u></b>		
Decrease in Transfer to General Obligation Debt Service Fund.	(\$2,936,289)	
Increase in Transfer to CIP for one-time capital purchases.	\$3,724,897	
Accrued Payroll decreased.	(\$56,000)	
The Approved Budget includes an increase for Property Insurance.	\$8,362	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$9,898 has been included for salary increases associated with Pay for Performance.	\$9,898	

# Communications and Technology Management - 2006-07

## Significant Revenue and Expenditure Changes by Program

### CTECC

<u>Revenue Changes</u>	Dollars	FTEs
1. Increase in revenue from Travis County, Capital Metro, and Texas Department of Transportation.	\$236,016	
2. A net increase from General Fund.	\$192,484	
3. Anticipated increase in interest income.	\$20,800	
<u>Expenditure Changes</u>		
<b>1. City-Wide</b>		
The Approved Budget includes \$81,278 for salary increases associated with Pay for Performance in FY 2007. An additional \$13,080 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$613 increase for the Awards and Recognition program.	\$60,576	
The Approved Budget includes an incremental increase of \$1,935 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$1,935	
The Approved Budget includes a stipend of \$22,543 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$22,543	
The Approved Budget includes \$46,883 for the annualized cost of market study adjustments implemented in FY 2006.	\$46,883	
<b>2. CTECC</b>		
Increase of \$91,252 in Security Services and an increase of \$290,198 in Facility Management Services charges partially offset by a reduction in utilities of \$64,543.	\$316,907	
Increase in operating capital to replace obsolete software and equipment.	\$198,859	
Maintenance for items including computer hardware, software, and other equipment is projected to increase by \$271,135.	\$271,135	
A decrease in various contractals includes consultant services (\$51,036) and loan repayments (\$274,686).	(\$314,744)	
Transfer in of a Systems Support Technician B to support Shared Desktop Support at CTECC.	\$54,764	1.00
Transfer in of a Net Systems Administrator B to support AFD at CTECC.	\$70,390	1.00
Transfer out of a Business Systems Analyst C to support Corporate Projects.	(\$76,305)	(1.00)
Transfer out of a Net Systems Administrator B to support CTM supported departments.	(\$78,761)	(1.00)

## Communications and Technology Management - 2006-07

---

	Dollars	FTEs
Computer leases are projected to decrease by \$25,624.	(\$25,624)	
Increases are anticipated for interdepartmental charges (\$34,600), travel/training expenses (\$56,500), and other personnel items (\$70,000).	\$161,100	
<b>3. Transfers and other Requirements</b>		
Decrease in Accrued Payroll (\$10,000) and increase in Property Insurance Premium of \$30,101.	\$20,101	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$1,604 has been included for salary increases associated with Pay for Performance.	\$1,604	

# Communications and Technology Management - 2006-07

## Significant Revenue and Expenditure Changes by Program

### Wireless Communication Services Fund

<u>Revenue Changes</u>	Dollars	FTEs
1. A decrease in revenue is anticipated due to an estimated decrease in the number of installation requests, repairs, and maintenance.	(\$323,780)	
2. The Approved Budget includes a decrease in Trunked Radio Interlocal Account Receivables.	(\$3,234)	
3. An increase in Transfers from other City Departments for Trunked Radio Implementation and warranty costs is anticipated.	\$285,988	
4. Interest Income is expected to increase.	\$37,000	
<u>Expenditure Changes</u>		
<b>1. City-Wide</b>		
The Approved Budget includes \$61,153 for salary increases associated with Pay for Performance in FY 2007. An additional \$25,451 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$1,128 increase for the Awards and Recognition program.	\$87,732	
The Approved Budget includes an incremental increase of \$2,564 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$2,564	
The Approved Budget includes a stipend of \$16,209 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$16,209	
The Approved Budget includes an incremental increase of \$6,283 for the annualized cost of market study adjustments implemented in FY 2006.	\$6,283	
<b>2. Wireless</b>		
There is a transfer of two Electronics Technicians from the Flood Early Warning Systems activity of the Watershed Protection and Development Review Department to Wireless Communications Services.	\$138,032	2.00
Contractual increases include Motorola maintenance of \$175,950, climbing crew for tower site maintenance of \$15,000, Maximo software maintenance of \$110,000, and an increase in MDT maintenance of \$10,849.	\$497,074	
The Approved Budget includes field operations test equipment for Flood Early Warning System support.	\$20,077	
Other salary increases account for \$34,000.	\$34,000	

## Communications and Technology Management - 2006-07

---

	Dollars	FTEs
<b>3. Transfers and other Requirements</b>		
The Approved Budget eliminates a transfer to CTM.	(\$1,099,495)	
The Approved Budget eliminates a transfer to Enterprise CIP.	(\$206,000)	
Accrued Payroll, Property Insurance, and General Liability Insurance are expected to decrease by a total of \$32,825.	(\$32,825)	
Capital outlay is expected to increase by \$12,200.	\$12,200	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$1,207 has been included for salary increases associated with Pay for Performance.	\$1,207	

# Communications and Technology Management – 2006-07

## CTM Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>GAATN/COA NETWORKS</b>										
Development	\$958,107	9.00	\$1,044,440	8.00	\$988,188	8.00	\$968,627	8.09	\$1,026,474	8.09
GAATN	\$1,026,952	4.25	\$1,152,504	4.25	\$1,097,885	4.25	\$1,074,660	3.83	\$1,099,990	3.83
<b>Subtotal</b>	<b>\$1,985,059</b>	<b>13.25</b>	<b>\$2,196,944</b>	<b>12.25</b>	<b>\$2,086,073</b>	<b>12.25</b>	<b>\$2,043,287</b>	<b>11.92</b>	<b>\$2,126,464</b>	<b>11.92</b>
<b>IT OPERATIONS</b>										
Data Center	\$3,173,737	25.50	\$3,606,587	22.00	\$3,222,447	22.00	\$3,479,476	19.50	\$3,558,986	19.50
Enterprise Support Group	\$1,669,556	7.25	\$1,647,535	9.50	\$1,791,535	9.50	\$1,480,163	9.50	\$1,547,505	9.50
LAN Operations	\$1,936,359	28.00	\$2,463,384	26.25	\$2,346,312	26.25	\$2,229,551	25.50	\$2,364,786	25.50
Voice Operations	\$1,304,548	15.25	\$1,440,058	15.50	\$1,352,043	15.50	\$1,540,603	16.25	\$1,631,118	16.25
WAN Operations	\$1,360,785	8.25	\$1,785,827	8.25	\$1,750,163	8.25	\$1,752,859	8.33	\$1,798,313	8.33
<b>Subtotal</b>	<b>\$9,444,984</b>	<b>84.25</b>	<b>\$10,943,391</b>	<b>81.50</b>	<b>\$10,462,500</b>	<b>81.50</b>	<b>\$10,482,652</b>	<b>79.08</b>	<b>\$10,900,708</b>	<b>79.08</b>
<b>IT PROJECTS AND DEVELOPMENT</b>										
Applications Support	\$0	0.00	\$233,332	2.50	\$302,581	2.50	\$320,311	3.50	\$339,231	3.50
GIS Services	\$1,318,692	22.33	\$2,702,098	35.08	\$2,272,148	35.08	\$3,157,801	34.50	\$3,290,356	34.50
IT Applications	\$3,280,715	29.34	\$4,335,392	24.09	\$4,282,438	24.09	\$3,777,436	31.00	\$3,938,371	31.00
IT Governance	\$0	0.00	\$0	0.00	\$0	0.00	\$59,123	0.50	\$64,702	0.50
IT Projects	\$1,434,000	13.58	\$1,946,318	15.58	\$2,175,317	15.58	\$2,368,427	22.25	\$2,512,877	22.25
<b>Subtotal</b>	<b>\$6,033,407</b>	<b>65.25</b>	<b>\$9,217,140</b>	<b>77.25</b>	<b>\$9,032,484</b>	<b>77.25</b>	<b>\$9,683,098</b>	<b>91.75</b>	<b>\$10,145,537</b>	<b>91.75</b>
<b>ONE STOP SHOP</b>										
Land Use Review	\$146,842	2.00	\$110,307	2.00	\$139,531	2.00	\$142,829	2.50	\$149,745	2.50
<b>Subtotal</b>	<b>\$146,842</b>	<b>2.00</b>	<b>\$110,307</b>	<b>2.00</b>	<b>\$139,531</b>	<b>2.00</b>	<b>\$142,829</b>	<b>2.50</b>	<b>\$149,745</b>	<b>2.50</b>
<b>PROGRAM MANAGEMENT</b>										
Help Desk	\$740,075	11.25	\$808,576	10.25	\$865,657	10.25	\$796,887	10.25	\$849,711	10.25
Program Support	\$1,169,795	17.50	\$1,591,278	19.75	\$1,565,367	19.75	\$1,288,968	13.75	\$1,332,633	13.75
Training	\$383,023	4.25	\$507,927	7.00	\$584,267	7.00	\$673,047	8.00	\$710,192	8.00
<b>Subtotal</b>	<b>\$2,292,894</b>	<b>33.00</b>	<b>\$2,907,781</b>	<b>37.00</b>	<b>\$3,015,291</b>	<b>37.00</b>	<b>\$2,758,902</b>	<b>32.00</b>	<b>\$2,892,536</b>	<b>32.00</b>
<b>SECURITY</b>										
Network Security	\$575,325	5.25	\$863,934	7.00	\$929,695	7.00	\$726,449	4.75	\$755,368	4.75
Physical Security	\$0	0.00	\$0	0.00	\$0	0.00	\$178,440	2.00	\$188,179	2.00
<b>Subtotal</b>	<b>\$575,325</b>	<b>5.25</b>	<b>\$863,934</b>	<b>7.00</b>	<b>\$929,695</b>	<b>7.00</b>	<b>\$904,889</b>	<b>6.75</b>	<b>\$943,547</b>	<b>6.75</b>

## Communications and Technology Management – 2006-07

### CTM Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$246,705	0.00	\$220,474	0.00	\$147,465	0.00	\$1,335,202	0.00	\$192,322	0.00
Transfers	\$4,000,737	0.00	\$4,030,330	0.00	\$4,003,537	0.00	\$4,832,300	0.00	\$4,832,300	0.00
<b>Subtotal</b>	<b>\$4,247,442</b>	<b>0.00</b>	<b>\$4,250,804</b>	<b>0.00</b>	<b>\$4,151,002</b>	<b>0.00</b>	<b>\$6,167,502</b>	<b>0.00</b>	<b>\$5,024,622</b>	<b>0.00</b>
<b>Total</b>	<b>\$24,725,953</b>	<b>203.00</b>	<b>\$30,490,301</b>	<b>217.00</b>	<b>\$29,816,576</b>	<b>217.00</b>	<b>\$32,183,159</b>	<b>224.00</b>	<b>\$32,183,159</b>	<b>224.00</b>

## Communications and Technology Management – 2006-07

### CTECC

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CTECC</b>										
CTECC - Facility Operations	\$3,757,182	2.00	\$4,595,862	2.00	\$4,333,655	2.00	\$4,867,773	2.00	\$4,874,165	2.00
Public Safety Network and Desktop Support	\$1,699,702	23.00	\$1,846,810	22.00	\$1,745,564	22.00	\$1,848,213	23.00	\$1,961,612	23.00
Public Safety Systems and Application Support	\$1,975,480	10.00	\$2,873,732	16.00	\$3,030,689	16.00	\$3,131,856	15.00	\$3,209,513	15.00
<b>Subtotal</b>	<b>\$7,432,364</b>	<b>35.00</b>	<b>\$9,316,404</b>	<b>40.00</b>	<b>\$9,109,908</b>	<b>40.00</b>	<b>\$9,847,842</b>	<b>40.00</b>	<b>\$10,045,290</b>	<b>40.00</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$28,974	0.00	\$36,022	0.00	\$42,245	0.00	\$231,408	0.00	\$33,960	0.00
<b>Subtotal</b>	<b>\$28,974</b>	<b>0.00</b>	<b>\$36,022</b>	<b>0.00</b>	<b>\$42,245</b>	<b>0.00</b>	<b>\$231,408</b>	<b>0.00</b>	<b>\$33,960</b>	<b>0.00</b>
<b>Total</b>	<b>\$7,461,338</b>	<b>35.00</b>	<b>\$9,352,426</b>	<b>40.00</b>	<b>\$9,152,153</b>	<b>40.00</b>	<b>\$10,079,250</b>	<b>40.00</b>	<b>\$10,079,250</b>	<b>40.00</b>

# Communications and Technology Management – 2006-07

## Wireless Communication Services Fund

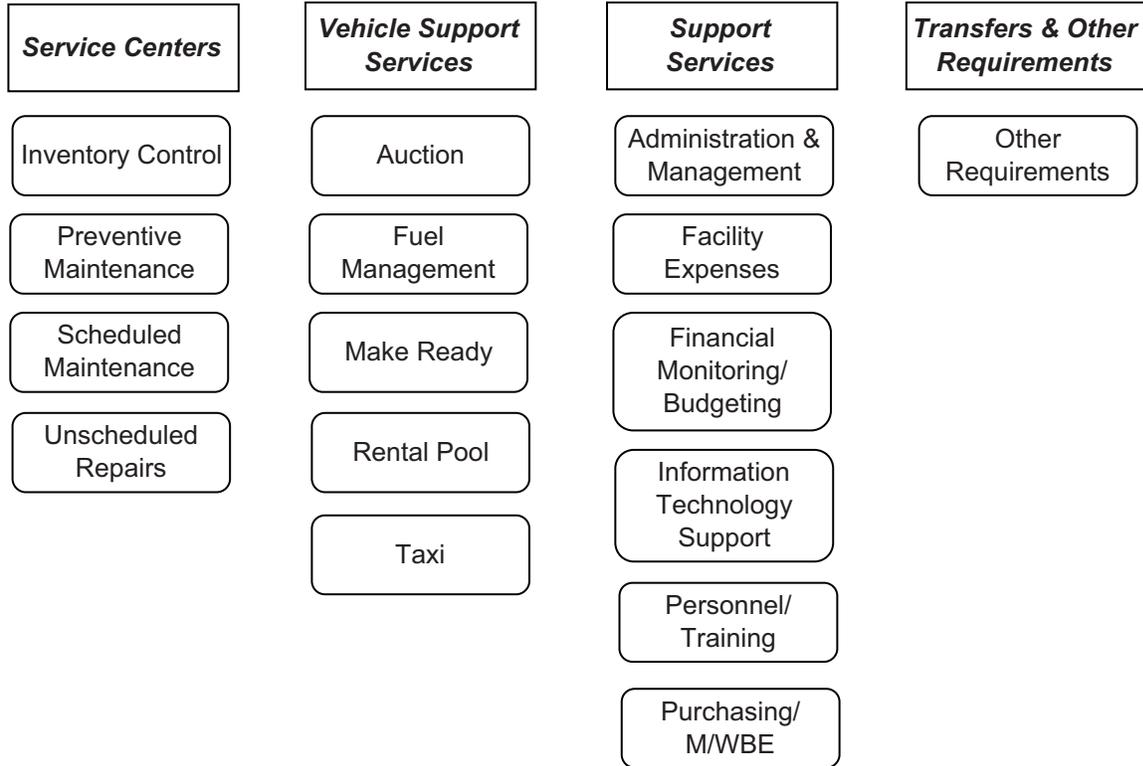
	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$153,025	0.00	\$196,124	0.00	\$183,845	0.00	\$144,981	0.00	\$25,037	0.00
Transfers	\$0	0.00	\$1,145,300	0.00	\$1,145,300	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$153,025	0.00	\$1,341,424	0.00	\$1,329,145	0.00	\$144,981	0.00	\$25,037	0.00
<b>WIRELESS</b>										
Field Operations	\$3,375,370	12.00	\$4,154,941	14.00	\$3,850,755	14.00	\$4,431,685	16.00	\$4,489,138	16.00
Installation Operations	\$364,752	6.50	\$438,219	6.33	\$403,113	6.33	\$442,111	6.33	\$462,679	6.33
Inventory Management	\$197,254	4.00	\$267,469	4.33	\$216,946	4.33	\$259,089	4.33	\$268,254	4.33
Operations Management	\$629,399	4.50	\$817,580	5.00	\$683,362	5.00	\$1,199,685	5.00	\$1,217,380	5.00
Shop Operations	\$633,836	7.00	\$686,597	5.34	\$616,924	5.34	\$712,870	5.34	\$727,933	5.34
<b>Subtotal</b>	\$5,200,611	34.00	\$6,364,806	35.00	\$5,771,100	35.00	\$7,045,440	37.00	\$7,165,384	37.00
<b>Total</b>	\$5,353,636	34.00	\$7,706,230	35.00	\$7,100,245	35.00	\$7,190,421	37.00	\$7,190,421	37.00

# Communications and Technology Management – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CTECC</b>										
Public Safety Network and Desktop Support	\$4,962	0.00	\$0	0.00	\$41,957	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$4,962	0.00	\$0	0.00	\$41,957	0.00	\$0	0.00	\$0	0.00
<b>GAATN/COA NETWORKS</b>										
GAATN	\$84,111	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$84,111	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>IT OPERATIONS</b>										
Enterprise Support Group	\$0	0.00	\$0	0.00	\$406	0.00	\$0	0.00	\$0	0.00
Voice Operations	\$92,275	0.00	\$138,074	0.00	\$142,402	0.00	\$138,074	0.00	\$138,074	0.00
<b>Subtotal</b>	\$92,275	0.00	\$138,074	0.00	\$142,808	0.00	\$138,074	0.00	\$138,074	0.00
<b>IT PROJECTS AND DEVELOPMENT</b>										
GIS Services	\$498,807	0.00	\$275,337	0.00	\$276,233	0.00	\$340,697	0.00	\$340,697	0.00
IT Projects	\$224,619	0.00	\$0	0.00	\$191,586	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$723,426	0.00	\$275,337	0.00	\$467,819	0.00	\$340,697	0.00	\$340,697	0.00
<b>PROGRAM MANAGEMENT</b>										
Help Desk	\$41,496	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00
Program Support	\$2,983	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Training	\$4,951	0.00	\$0	0.00	\$11,131	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$49,430	0.00	\$45,000	0.00	\$56,131	0.00	\$45,000	0.00	\$45,000	0.00
<b>WIRELESS</b>										
Inventory Management	\$0	0.00	\$0	0.00	\$14,105	0.00	\$0	0.00	\$0	0.00
Operations Management	\$34,092	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Shop Operations	\$0	0.00	\$0	0.00	\$23,756	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$34,092	0.00	\$0	0.00	\$37,861	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$988,296	0.00	\$458,411	0.00	\$746,576	0.00	\$523,771	0.00	\$523,771	0.00

# Fleet Services — 2006-07



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$27,357,544	\$28,453,659	\$30,201,955	\$32,388,964	\$32,388,964
Transfers In	\$186,371	\$0	\$0	\$0	\$0
Requirements	\$29,242,451	\$29,273,207	\$31,394,069	\$32,225,448	\$32,231,715
Full-time Equivalent (FTEs)	199.00	198.00	198.00	196.00	196.00

# Fleet Services – 2006-07

---

## Mission

The purpose of Fleet Services is to provide vehicle and equipment maintenance, repair and support services to other City departments and government agencies so they can do their jobs.

## Goals

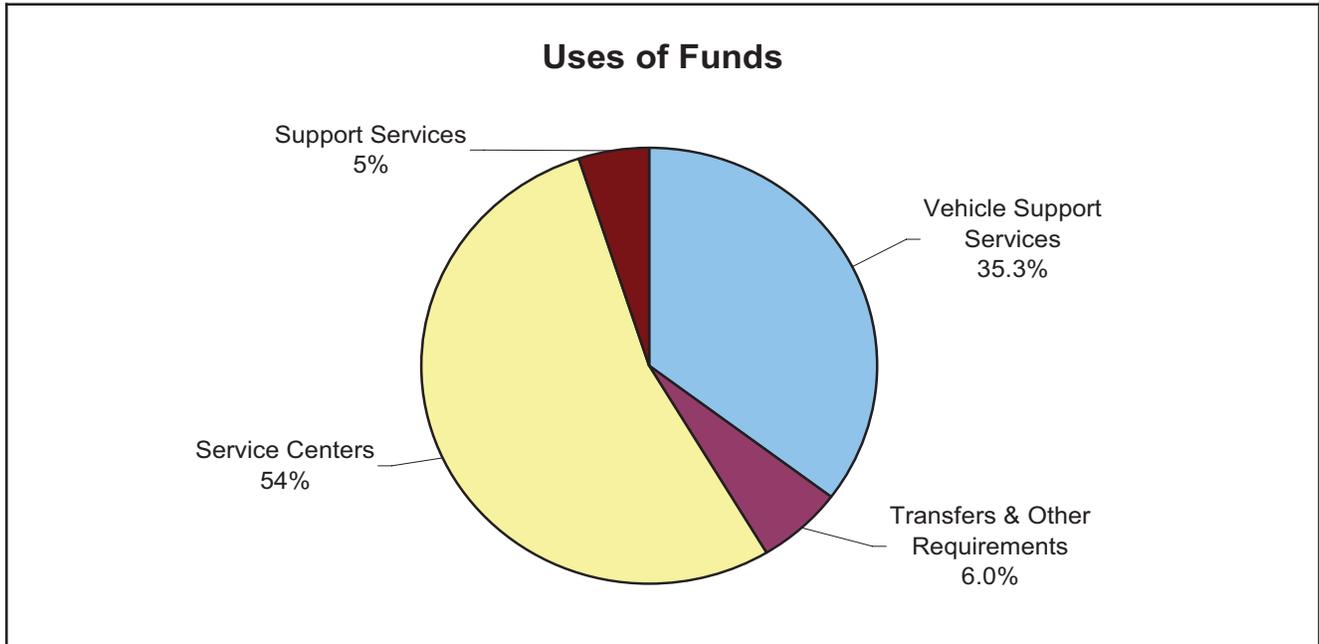
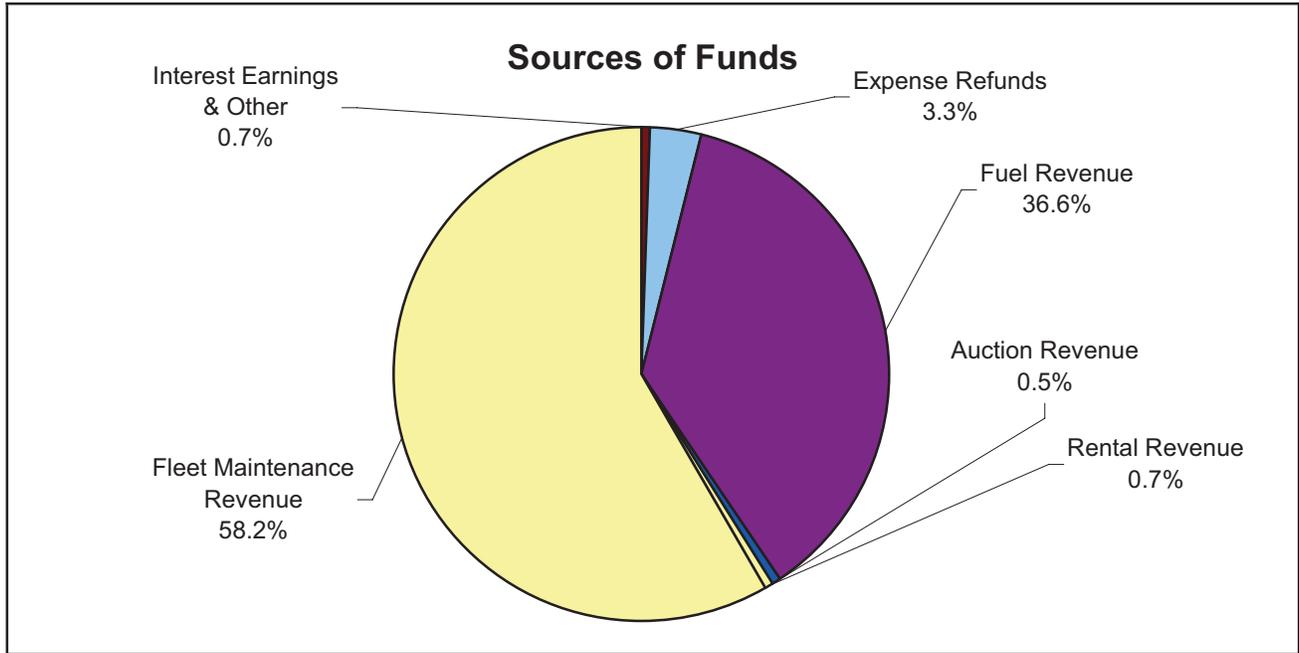
- Fleet services will strive to keep 95% of all city vehicles operational and available at all times.
- Fleet services will strive to achieve and maintain a 95% or higher combined “Excellent” or “Good” customer satisfaction rating on quality, timeliness, and overall satisfaction on all services.
- Fleet’s goal of improving communications with its customers includes:
  - Providing electronic daily Fleet Availability reports on 95% of all days
  - Providing monthly fuel and maintenance expenditure reports by the 15<sup>th</sup> of the following month 92% of the time
  - Holding annual face-to-face meetings with customers
- Fleet will strive to increase the number of alternative fuel vehicles within the fleet to 8.0%.

## Key Indicators

The following key indicators have been developed to help the department track how well the goals are being met.

- Fleet Availability rate
- Percent of units exceeding replacement requirements
- Customer Satisfaction Rating (all services)
- Scheduled maintenance dollars as a percentage of total maintenance
- Alternative Fuel Vehicles (AFV) as a percent of total units operated

# Fleet Services — Total Budget \$33.4 million



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$27,357,544	\$28,453,659	\$30,201,955	\$32,388,964	\$32,388,964
<b>Transfers In (General Fund)</b>	\$186,371	\$0	\$0	\$0	\$0
<b>Requirements</b>	\$29,242,451	\$29,273,207	\$31,394,069	\$32,225,448	\$32,231,715
<b>Full-time Equivalents (FTEs)</b>	199.00	198.00	198.00	196.00	196.00
<b>Expense Refunds</b>	\$408,235	\$225,000	\$707,078	\$1,119,388	\$1,119,388
<b>Grants</b>	\$0	\$205,000	\$205,000	\$0	\$0

# Fleet Services — Total Budget \$33.4 million

## Budget Highlights

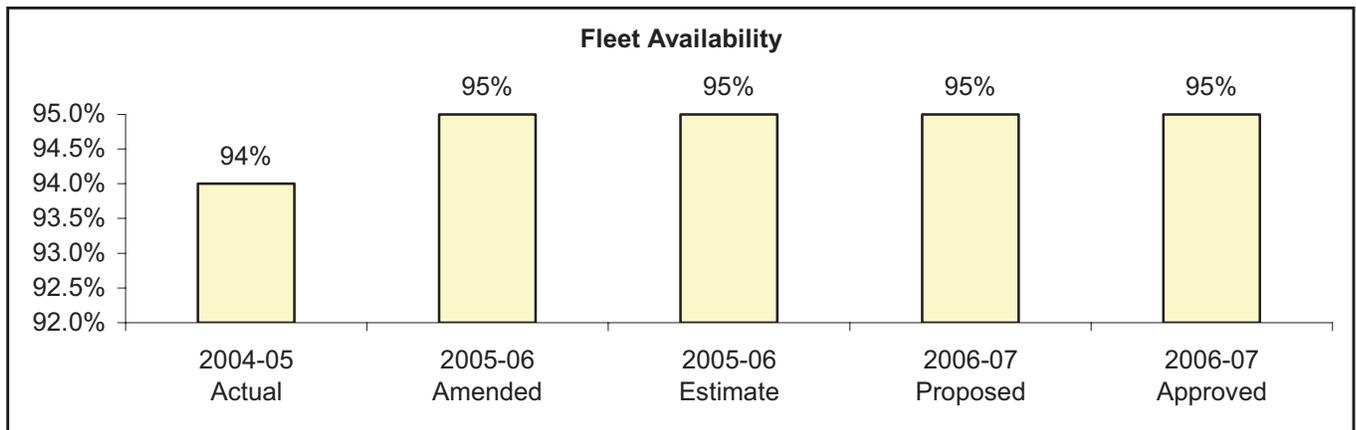
Fleet must improve each year to stay competitive. Our vision is to be the preferred provider of choice of all fleet services. Fleet is continually modernizing and upgrading facilities and seeking efficiencies in parts and fuel inventory purchasing, management and contracting. The Approved Budget includes several proposals to streamline operations and to challenge conventional Fleet Services' policy and practice.

### Service Centers Program

The science of Fleet management is complex and is not limited to the maintenance and repair of vehicles and equipment. Fleet management is an integrated philosophy of needs assessment, acquisition and replacement, maintenance and repair, and finally, salvage and disposal. Fleet Services is responsible for maintenance and repair of vehicles owned and operated by other departments, so our time with the units is limited to those hours when the vehicle is out-of-service. Our goal is to schedule maintenance so that downtime is minimized and shop-time is maximized.

In FY 2006-07, Fleet management will be involved with every vehicle replacement decision. This will allow Fleet to influence "Clean Air" friendly purchases, manage the Rental Pool more efficiently, recommend replacements and additions based on the City as a whole, borrow money more economically and account for it in a central location.

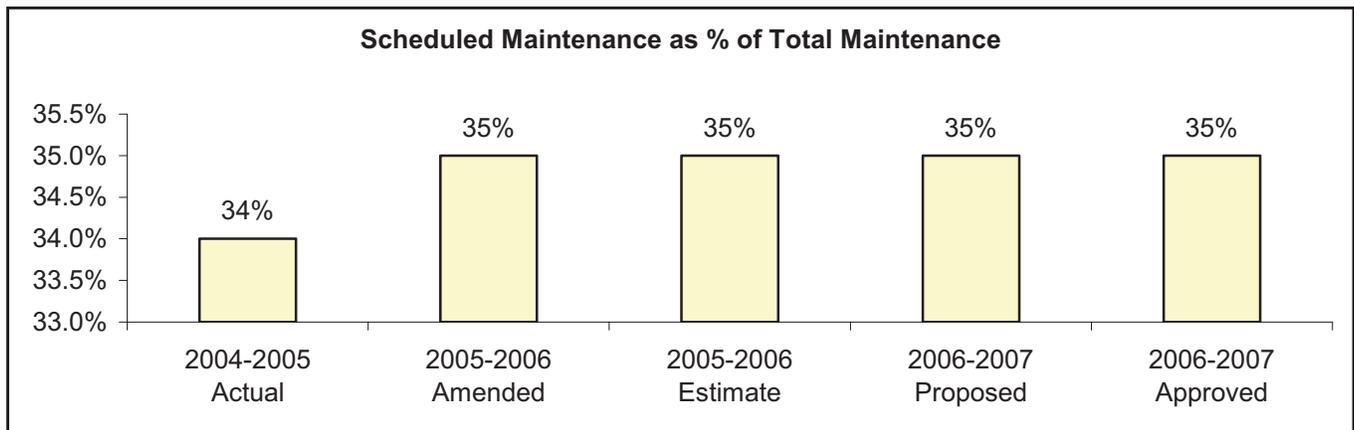
Fleet has a goal of 95% fleet availability for both FY 2005-06 and FY 2006-07. Fleet expects to reach this target overall.



The biggest cost driver in the overall budget increase in this program is the cost of automobile parts. The expected increase is \$425,559. Many parts are more sophisticated and chip-controlled and therefore more expensive. The fleet is in better shape overall, but newer technology and more vehicles equate to more parts.

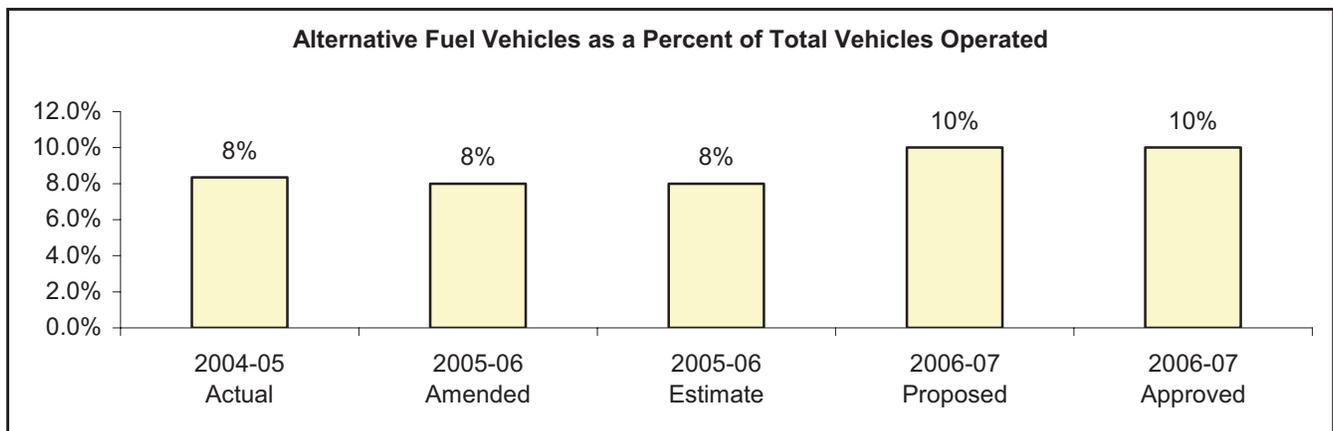
In FY 2006-07, Fleet expects to spend 32 percent of its total Service Center budget on scheduled maintenance. An additional 14 percent of the Service Center budget is invested in preventative maintenance. Fleet intends to minimize down-time due to costly repairs by scheduling preventive maintenance more consistently. Currently, 50 percent of repairs are unscheduled.

## Fleet Services — Total Budget \$33.4 million



Fleet Services promotes an integrated fleet management program. Fleet can schedule other City departments' preventive maintenance and schedule repairs for later dates in coordination with drivers and department managers. Unscheduled repairs are time-consuming and expensive and are often avoidable with scheduled maintenance visits and procedures. Fleet is refining a scheduled maintenance program that will minimize the financial impact of dispersed fleet ownership and control.

The mix of vehicles in the City is varied and complex. Approximately 10 percent of all City-owned vehicles are capable of using alternative fuels. The Council initiative to encourage Departments to more fully utilize propane or bi-fuel capabilities has pushed up the use of propane by the City in the past year. Purchasing decisions made by Departments are influenced heavily by Fleet's recommendations to evaluate an alternative fuel vehicle (AFV) where practical and sustainable.



### Vehicle Support Services Program

Fuel costs in the Fuel Management activity are due to increase by \$1,813,387. The increase is the result of an anticipated higher cost of both diesel and unleaded fuels. The wholesale cost of fuel products has risen approximately 20 percent per year for the last three fiscal years. The budget is built on passing a \$2.88 per gallon price to departments. This price includes the cost of buying, storing, dispensing fuel, and administrative overhead.

### Support Services Program

The Support Services Program will see an increase in expenses of \$207,491. The increase is primarily due to training and information technology support. As vehicles become more sophisticated and chip-controlled, Fleet's technological infrastructure and training requirements need to expand in order to meet the demand of a more advanced fleet and maintain an availability rate of 95 percent.

## **Fleet Services — Total Budget \$33.4 million**

---

### **Revenue**

The expected increase in revenue from Maintenance and Repairs is \$1,339,442. This increase is primarily due to the large amount of active duty vehicles in the fleet.

Expected Fuel Revenue is \$12,271,855 for FY 2006-07. This is an increase of \$2,135,893 from FY 2005-06.

Auction and Rental Revenue in FY 2006-07 will increase by \$400,000. The increase in revenue will be used to offset the expense of the two activities.

Fleet Scrap Sales is anticipated to grow by \$10,000 in the new fiscal year.

Interest Earnings in FY 2006-07 is expected to increase by \$50,000.

### **Employee Benefits**

The Approved Budget includes \$317,545 for salary increases associated with Pay for Performance in FY 2006-07. An additional \$64,746 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget includes \$1,660 increase for the Awards and Recognition program. Additionally, there is an incremental increase of \$6,037 for a one-time 2 percent service incentive enhancement pay to non-civil service employees. The Approved Budget includes a stipend of \$81,776 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees. The Approved Budget includes \$124,820 for the annualized cost of market study adjustments implemented in FY 2006. Pay for Performance increased by an additional \$6,267 due to an amendment from the dais in the Approved Budget.

### **Capital Budget**

The FY 2006-07 Approved Budget includes:

- \$300,000 for Fleet Facility Improvements

# Fleet Services – 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a projected increase in Maintenance & Repairs primarily due to the large amount of active duty vehicles in the fleet.	\$1,339,442	
2. Increase in Auction Revenue is projected to be \$178,400.	\$178,400	
3. The Approved Budget anticipates \$221,600 in increased Rental Revenue.	\$221,600	
4. Projected increase in fuel price to \$2.88 per gallon, due to an anticipated higher cost of diesel and unleaded fuel, increases fuel revenue by \$2,135,863.	\$2,135,863	
5. Fleet Scrap Sales are approved to increase by \$10,000.	\$10,000	
6. Increase in Interest Earnings of \$50,000 is included in the Approved Budget.	\$50,000	

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. City-Wide</b>		
The Approved Budget includes \$317,545 for salary increases associated with Pay for Performance in FY 2007. An additional \$64,746 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$1,660 increase for the Awards and Recognition program.	\$383,951	
The Approved Budget includes a stipend of \$81,776 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$81,776	
The Approved Budget includes an incremental increase of \$6,037 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$6,037	
The Approved Budget includes \$124,820 for the annualized cost of market study adjustments implemented in FY 2006.	\$124,820	
<b>2. Support Services</b>		
A transfer of 2 Programmer Analysts and \$142,219 to Communications and Technology Management is included in the Approved Budget.	(\$142,219)	(2.00)
An increase in expense refunds of \$409,388 is approved to bill back commercially purchased fuel and automotive services at departments' requests.	(\$409,388)	
Seminars and training, including travel is increased by \$104,210.	\$104,210	
The Approved Budget includes \$70,324 in interdepartmental transfers for Building Services.	\$70,324	

## Fleet Services – 2006-07

---

	Dollars	FTEs
Expenses are approved to increase by \$175,510 for commodity items such as gas, oil and grease and contractual requirements for consultants for system improvements and upgrades to Fleet M4 System.	\$175,510	
An increase of \$19,746 is included for increases in the cost of rentals, utilities and vehicle related costs.	\$19,746	
<b>3. <u>Vehicle Support Services</u></b>		
The Approved Budget increases by \$2,059,289 due to the rising cost of gasoline and diesel.	\$2,059,289	
An increase in expense refunds of \$19,000 is approved to bill back commercially purchased fuel and automotive services at departments' requests.	(\$19,000)	
The Approved Budget includes \$15,400 for increases in utilities.	\$15,400	
Contractual and commodity requirements increased by \$39,489.	\$39,489	
<b>4. <u>Service Centers</u></b>		
The Approved Budget includes an increase of \$793,216 for contractual and commodity requirements for parts and commercial charges.	\$793,216	
The Approved Budget includes \$58,730 for increases in utilities.	\$58,730	
Increases in various contractual expenses such as advertising, printing, professional registrations, and government permits and fees are included.	\$18,370	
An increase in expense refunds of \$466,000 is approved to bill back commercially purchased fuel and automotive services at departments' requests.	(\$466,000)	
The Approved Budget includes an increase of \$193,905 for service center light replacements and shop tools.	\$193,905	
<b>5. <u>Transfers and Other Requirements</u></b>		
The CTM transfer is approved to increased by \$43,400.	\$43,400	
Accrued Payroll decreased by \$39,000.	(\$39,000)	
A decrease of \$10,000 is included for the transfer to Liability Reserve.	(\$10,000)	
Trunked Radio allocation increased by \$3,322.	\$3,322	
The transfer to Wireless Communication increased by \$3,720	\$3,720	
The Approved Budget includes a decrease in the transfer to the Capital Improvement Fund by \$200,000.	(\$200,000)	
General Obligation Bond requirements increased by \$760.	\$760	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$6,267 has been included for salary increases associated with Pay for Performance.	\$6,267	

# Fleet Services – 2006-07

## Fleet Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>SERVICE CENTERS</b>										
Inventory Control	\$944,474	23.00	\$1,026,362	21.00	\$943,648	20.00	\$993,867	20.00	\$1,053,770	20.00
Preventive Maintenance	\$2,287,025	21.45	\$2,454,568	21.30	\$2,232,923	22.30	\$2,355,303	22.30	\$2,444,346	22.30
Scheduled Maintenance	\$5,008,015	50.05	\$5,112,334	49.70	\$4,813,186	49.10	\$5,395,392	49.10	\$5,590,963	49.10
Unscheduled Repairs	\$8,403,171	71.50	\$7,649,808	71.00	\$8,676,087	70.60	\$7,967,525	70.60	\$8,246,870	70.60
<b>Subtotal</b>	<b>\$16,642,685</b>	<b>166.00</b>	<b>\$16,243,072</b>	<b>163.00</b>	<b>\$16,665,844</b>	<b>162.00</b>	<b>\$16,712,087</b>	<b>162.00</b>	<b>\$17,335,949</b>	<b>162.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$279,290	3.00	\$285,570	3.00	\$248,043	3.00	\$0	3.00	\$16,596	3.00
Facility Expenses	\$164,039	0.00	\$136,130	0.00	\$216,073	0.00	\$249,388	0.00	\$249,388	0.00
Financial Monitoring / Budgeting	\$380,425	9.00	\$566,486	10.00	\$416,540	7.00	\$444,047	7.00	\$472,487	7.00
Information Technology Support	\$269,425	2.00	\$351,152	2.00	\$180,554	6.00	\$346,327	4.00	\$379,078	4.00
Personnel / Training	\$212,654	3.00	\$217,745	3.00	\$155,068	2.00	\$316,957	2.00	\$322,734	2.00
Purchasing / M/WBE	\$114,154	1.00	\$121,267	2.00	\$115,368	2.00	\$119,734	2.00	\$131,632	2.00
<b>Subtotal</b>	<b>\$1,419,987</b>	<b>18.00</b>	<b>\$1,678,350</b>	<b>20.00</b>	<b>\$1,331,646</b>	<b>20.00</b>	<b>\$1,476,453</b>	<b>18.00</b>	<b>\$1,571,915</b>	<b>18.00</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$2,057,697	0.00	\$2,224,283	0.00	\$2,174,158	0.00	\$2,715,695	0.00	\$1,946,568	0.00
<b>Subtotal</b>	<b>\$2,057,697</b>	<b>0.00</b>	<b>\$2,224,283</b>	<b>0.00</b>	<b>\$2,174,158</b>	<b>0.00</b>	<b>\$2,715,695</b>	<b>0.00</b>	<b>\$1,946,568</b>	<b>0.00</b>
<b>VEHICLE SUPPORT SERVICES</b>										
Auction	\$113,842	2.30	\$173,134	2.30	\$102,998	3.10	\$219,709	3.10	\$232,281	3.10
Fuel Management	\$8,509,409	6.00	\$8,435,613	5.00	\$10,510,277	5.00	\$10,454,000	5.00	\$10,471,125	5.00
Make Ready	\$179,867	2.50	\$245,291	3.50	\$243,445	4.50	\$334,368	4.50	\$351,872	4.50
Rental Pool	\$199,502	1.15	\$184,548	1.15	\$263,795	1.30	\$222,686	1.30	\$227,640	1.30
Taxi	\$119,463	3.05	\$88,916	3.05	\$101,906	2.10	\$90,450	2.10	\$94,365	2.10
<b>Subtotal</b>	<b>\$9,122,083</b>	<b>15.00</b>	<b>\$9,127,502</b>	<b>15.00</b>	<b>\$11,222,421</b>	<b>16.00</b>	<b>\$11,321,213</b>	<b>16.00</b>	<b>\$11,377,283</b>	<b>16.00</b>
<b>Total</b>	<b>\$29,242,451</b>	<b>199.00</b>	<b>\$29,273,207</b>	<b>198.00</b>	<b>\$31,394,069</b>	<b>198.00</b>	<b>\$32,225,448</b>	<b>196.00</b>	<b>\$32,231,715</b>	<b>196.00</b>

## Fleet Services – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>SERVICE CENTERS</b>										
Preventive Maintenance	\$1,846	0.00	\$0	0.00	\$145,413	0.00	\$212,000	0.00	\$212,000	0.00
Scheduled Maintenance	\$4,218	0.00	\$0	0.00	\$59,229	0.00	\$87,000	0.00	\$87,000	0.00
Unscheduled Repairs	\$6,178	0.00	\$0	0.00	\$116,152	0.00	\$167,000	0.00	\$167,000	0.00
<b>Subtotal</b>	<b>\$12,242</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$320,794</b>	<b>0.00</b>	<b>\$466,000</b>	<b>0.00</b>	<b>\$466,000</b>	<b>0.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$395,743	0.00	\$225,000	0.00	\$368,135	0.00	\$634,388	0.00	\$634,388	0.00
<b>Subtotal</b>	<b>\$395,743</b>	<b>0.00</b>	<b>\$225,000</b>	<b>0.00</b>	<b>\$368,135</b>	<b>0.00</b>	<b>\$634,388</b>	<b>0.00</b>	<b>\$634,388</b>	<b>0.00</b>
<b>VEHICLE SUPPORT SERVICES</b>										
Fuel Management	\$250	0.00	\$0	0.00	\$18,149	0.00	\$1,000	0.00	\$1,000	0.00
Rental Pool	\$0	0.00	\$0	0.00	\$0	0.00	\$18,000	0.00	\$18,000	0.00
<b>Subtotal</b>	<b>\$250</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$18,149</b>	<b>0.00</b>	<b>\$19,000</b>	<b>0.00</b>	<b>\$19,000</b>	<b>0.00</b>
<b>Total</b>	<b>\$408,235</b>	<b>0.00</b>	<b>\$225,000</b>	<b>0.00</b>	<b>\$707,078</b>	<b>0.00</b>	<b>\$1,119,388</b>	<b>0.00</b>	<b>\$1,119,388</b>	<b>0.00</b>

# Fleet Services – 2006-07

## Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>VEHICLE SUPPORT SERVICES</b>										
Fuel Management	\$0	0.00	\$205,000	0.00	\$205,000	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$205,000	0.00	\$205,000	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$0	0.00	\$205,000	0.00	\$205,000	0.00	\$0	0.00	\$0	0.00

## **Vehicle Acquisition Fund – 2006-07**

---

### **Purpose and Nature of Fund**

The Vehicle Acquisition Fund is an internal service fund which provides a funding mechanism for the replacement of the General Fund departments' fleet units.

### **Factors Affecting Revenue**

The Vehicle Acquisition Fund receives an annual General Fund transfer. The approved transfer for FY 2006-07 is \$6.9 million.

### **Factors Affecting Requirements**

Approved requirements in FY 2006-07 are \$7.0 million for vehicle replacements. During FY 2006-07, this fund anticipates purchasing vehicles based on an evaluation conducted by Fleet Services and the departments. Specification of vehicles and purchasing has been turned over to the Financial and Administrative Services Department - Fleet Services Division.

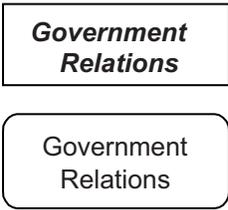
	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Transfers In</b>	\$4,693,534	\$4,138,936	\$4,138,936	\$6,912,274	\$6,912,274
<b>Requirements</b>	\$3,709,677	\$5,781,692	\$5,380,065	\$6,966,100	\$6,966,100

## Government Relations



# Government Relations — 2006-07

---



LEGEND= ***Program*** Activity

	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Amended	Estimated	Proposed	Approved
Requirements	\$0	\$0	\$0	\$1,053,989	\$1,054,177
Full-time Equivalentents (FTEs)	0.00	0.00	0.00	3.00	3.00

## **Government Relations — 2006-07**

---

### **Mission**

The mission of the Government Relations Department is to communicate and promote the interests of the City of Austin to other local governments, to the State of Texas and to the National Government of the United States.

### **Goals**

Support, promote, initiate and monitor legislation that strengthens and protects the City's interests. The City will have an 85% success rate for key bills during the Legislative Session.

### **Key Indicators**

The key indicator used by the Government Relations Department is to track how well goals are being met include:

- Percent of priority bills with a positive outcome for the City

## **Government Relations — Total Budget \$1.1 million**

---

### **Budget Highlights**

Government Relations Approved Budget includes requirements of \$1,054,177 and 3.00 FTEs.

#### **Government Relations**

The Government Relations Office (GRO) is adding \$71,502 to its budget in FY 2007 for temporary staff related to the upcoming legislative session. In addition, \$28,895 is being added to cover the cost of approved lobbyist contracts bringing the total funding for these contracts in the Government Relations Office to \$607,000.

#### **Employee Benefits**

The Approved Budget includes \$9,514 for salary increases associated with Pay for Performance. An additional \$981 has been included for anticipated changes in health insurance costs. A one-time 2 percent service incentive enhancement pay to non-civil service employees is also included again this year.

Pay for Performance increased by an additional \$188 due to an amendment from the dais in the Approved Budget.

#### **Capital Budget**

The FY 2006-07 Approved Capital Budget does not include any new appropriations for Government Relations Department.

# Government Relations — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$9,514 for salary increases associated with Pay for Performance in FY 2007. An additional \$981 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$679 for the Awards and Recognition program.	\$11,174	
The Approved Budget includes an increase of \$844 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$844	
The Approved Budget includes \$3,236 for the annualized cost of market study adjustments implemented in FY 2006.	\$3,236	
<b>2. <u>Government Relations</u></b>		
The Government Relations Office moved out of Management Services to create its own department. Personnel, contractual and commodities in the amount of \$938,338 transferred from Management Services.	\$938,338	3.00
The Government Relations Office is adding \$71,502 to its budget in FY 2007 for temporary staff related to the upcoming legislative session.	\$71,502	
The Approved Budget includes additional funding of \$28,895 to cover the cost of approved lobbyist contracts bringing the total funding for these contracts in the Government Relations Office to \$607,000.	\$28,895	

### The following changes were approved by Council at Budget Adoption:

An additional \$188 has been included for salary increases associated with Pay for Performance.	\$188
---	-------

# Government Relations – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>GOVERNMENT RELATIONS</b>										
Government Relations	\$0	0.00	\$0	0.00	\$0	0.00	\$1,053,989	3.00	\$1,054,177	3.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$1,053,989	3.00	\$1,054,177	3.00
<b>Total</b>	\$0	0.00	\$0	0.00	\$0	0.00	\$1,053,989	3.00	\$1,054,177	3.00

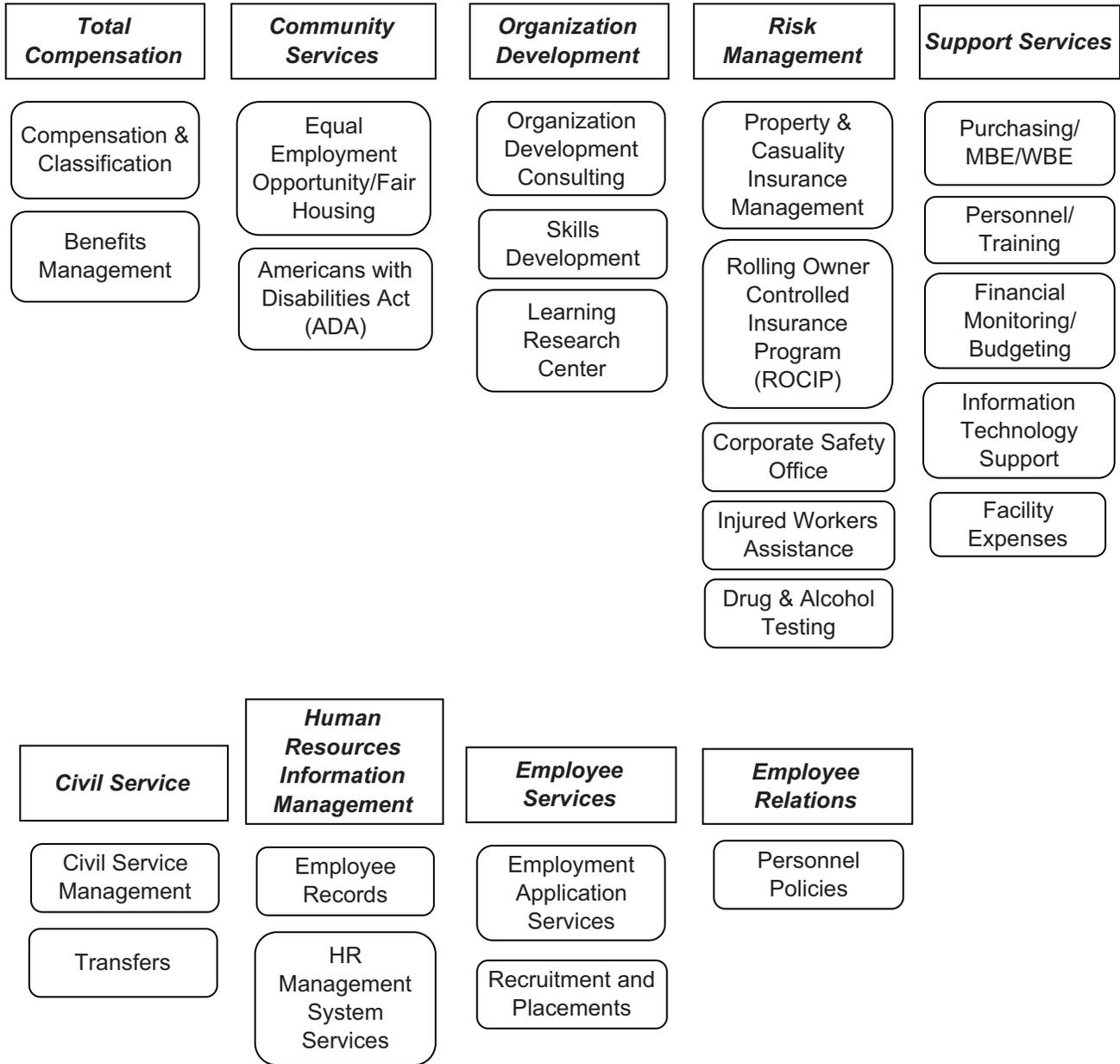


# Human Resources

Human Resources  
Employee Benefits Fund  
Workers Compensation Fund



# Human Resources – 2006-07



LEGEND= **Program** Activity

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Requirements</b>	\$5,584,400	\$6,794,929	\$6,747,981	\$7,374,863	\$7,388,546
<b>Full-time Equivalent (FTEs)</b>	86.00	90.00	90.00	92.00	92.00

# Human Resources — 2006-07

---

## Mission

The mission of the Human Resources Department is to help City departments attract, motivate, retain and develop qualified, diverse and productive employees.

## Goals

- The Human Resources Department will provide department managers with the tools necessary to maintain a productive workforce. By September 30, 2007, the Department will:
  - Decrease sick leave utilization per 1,000 hours worked from 38.03 to 32.2 hours.
  - Increase employee ratings of personnel policy administration from 58% to 67%.
  - Ensure annual performance evaluations are conducted for at least 98% of the employees.
- The Human Resources Department will help department managers attract and retain a qualified workforce. By September 30, 2007, the Department will:
  - Reduce the employee turnover rate to 12% or less.
  - Decrease the average time to complete the recruitment process from 20.7 to 20 days or less.
  - Increase employee ratings of overall job satisfaction from 72% to 85%.
  - Reduce the lost time injury rate from 3.59 to below the best practice benchmark of 3.00, based on the Bureau of Labor Statistics (BLS) and Texas Workers' Compensation Commission (TWCC) industry standards.
- The Human Resources Department will provide a competitive and affordable pay and benefits package for City employees. By September 30, 2007, the Department will:
  - Increase in average cost per employee enrolled in a medical benefits plan is less than or equal to 10%.
  - Increase employee satisfaction with pay from 35% to 50%.
  - Increase employee satisfaction with benefits from 69% to 75%.

To help the department track how well the goals are being met, key indicators have been developed along with appropriate performance measures. The Approved Budget submitted by the Human Resources Department supports these goals.

## Key Indicators

The key indicators used by the Human Resources Department include:

- Citywide employee turnover rate
- Employee ratings of overall job satisfaction
- Number of personnel action grievances resolved
- Average time to complete the recruitment process
- Citywide sick leave utilization per 1,000 hours worked
- Citywide lost time injury rate

# Human Resources — Total Budget \$9.6 million

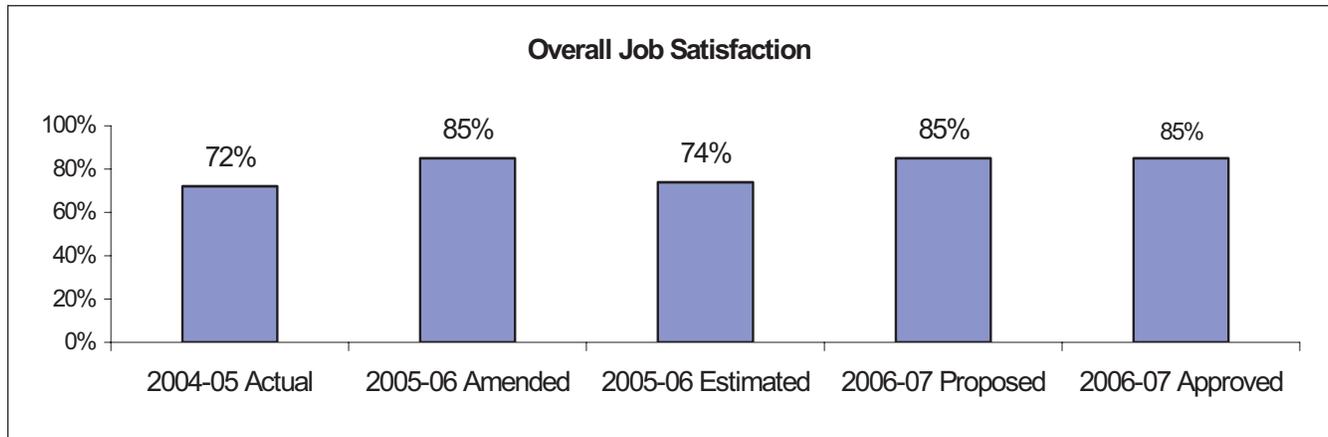
## Budget Highlights

The Approved Budget for the Human Resources Department (HRD) includes the personnel and equipment necessary to achieve the goals and objectives of the department.

### Management of the Human Resources Service Delivery System

The increasing complexity of managing human resources requires HRD to work closely with departments and City management to address employee issues so that they can achieve their desired business results. Managing employees in today's workplace is becoming increasingly complex due to new legislation, legal interpretations, regulations, and enforcement activities. Ensuring compliance with requirements is further complicated by the decentralized structure of the human resources function in the City.

In addition, employees are becoming more interested in maintaining a healthy work-family balance. This means that the City needs to address employee concerns in new ways, including the use of flexible work schedules, telecommuting, child care support, paperless personnel records processing and payroll, and electronic dissemination of information.



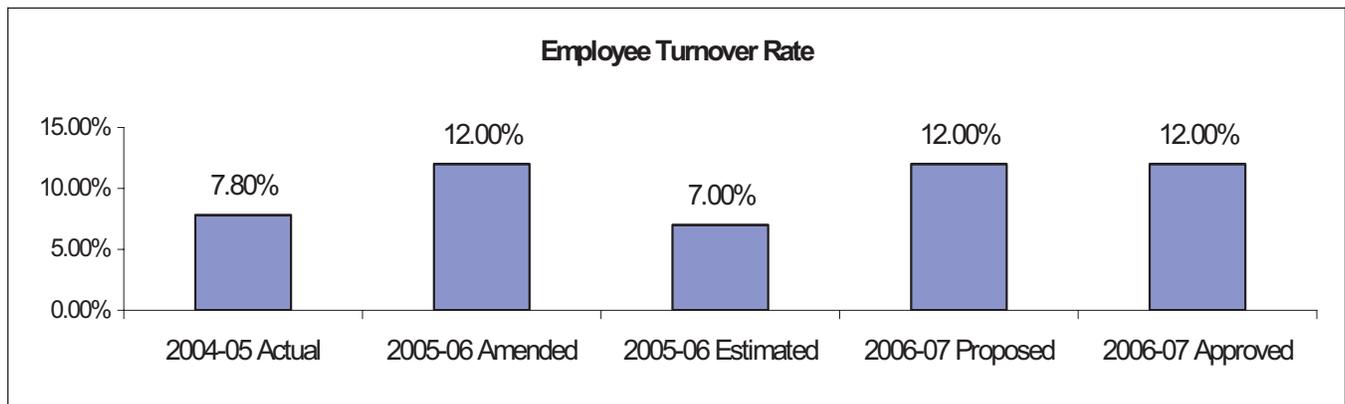
One measure of a healthy organizational climate is overall job satisfaction. For FY 2005-06, overall job satisfaction slightly increased from FY 2004-05. The City continues to explore ways to improve the overall work environment and to support healthy work-family balance. In particular, the City has undertaken a number of employee initiatives including conducting a comprehensive compensation study, implementing a City-wide reward and recognition program, and establishing an employee committee on workforce issues.

### Maintenance of the Compensation and Classification System

Continued maintenance of the compensation and classification system is needed in order to maintain internal equity and market competitiveness, as well as aid in identifying career progressions in order to retain employees with highly sought after skills. The strengthening economy is likely to increase turnover. A market review for all non-Civil Service positions is being completed in FY 2005-06. Completion of the compensation study will require the City to continue to monitor the pay structure and communicate with employees.

Although employee turnover is affected by a variety of factors, a lack of clearly defined career progressions and market competitiveness in certain jobs have been identified as problem areas. The following graph shows the goal is to maintain a City-wide employee turnover rate of 12% or less.

## Human Resources — Total Budget \$9.6 million

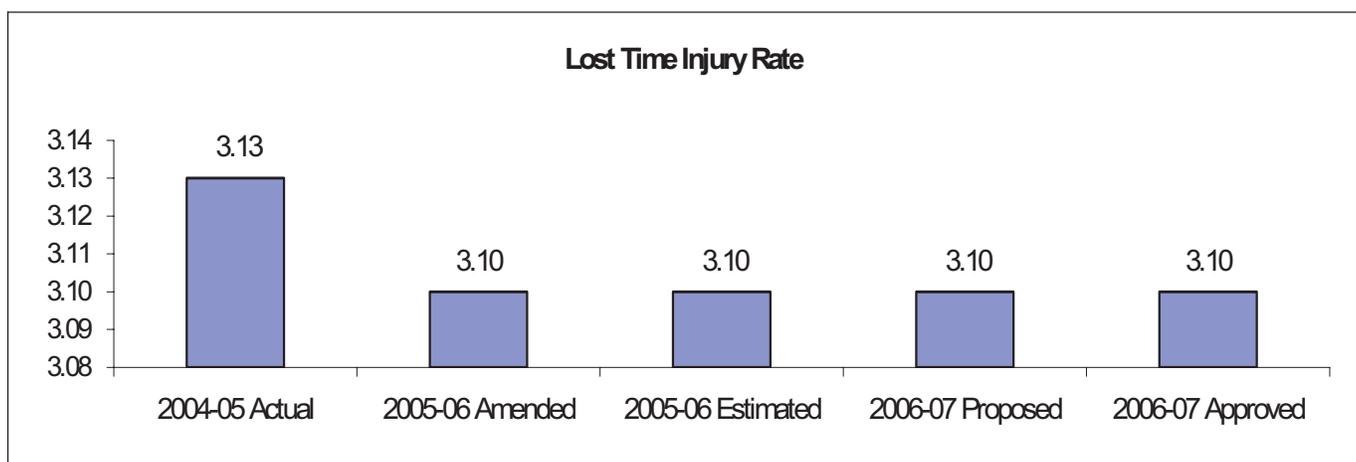


### Management of Employee Benefits

A major challenge for the City is being able to offer a competitive benefits package that is affordable to the City. The rising cost of medical care and prescription drugs will continue to be a challenge for all employers. In addition, it is difficult to provide affordable coverage for the growing and increasingly younger retiree population. Our goal is to provide quality coverage at the best possible rate. HRD is continuing to evaluate trends and industry practices to identify affordable programs that meet the greatest needs of the employees, retirees, and their families.

### Risk Management

The Approved Budget maintains staffing of the Corporate Safety Office at the current level in order to decrease the number of employee injuries and decrease workers' compensation costs. The Approved Budget also increases funding for property and boiler insurance by \$68,488. Insurance rates have begun to stabilize since the 2001 terrorist attacks as well as the floods in Austin and Houston.



The Lost Time Injury Rate measures the number of lost time injuries occurring during the year per the equivalent of 100 employees. Lost time injuries are all injuries where any lost time from work has occurred, not including the time off on the day of the injury. The rate has fluctuated over the past several years, but is steadily decreasing. We expect the rate to decrease for the future as the plans to remedy hazards and unsafe working conditions identified in the baseline safety assessment are implemented. The City's efforts at improving safety have also resulted in reduced workers' compensation costs.

## **Human Resources — Total Budget \$9.6 million**

---

### **Employment Services**

HRD will continue to focus available resources on strengthening the effectiveness and timeliness of the recruiting process. In particular, HRD has developed and implemented e-recruiting methodologies (accepting applications on-line, using web recruiters) that will reduce the amount of processing time required before hiring supervisors receive applications and allow shared applicant pools between departments to be developed. In addition, HRD will strengthen recruiting strategies for hard to fill positions including better marketing of the City as a preferred employer, developing partnerships with local universities and colleges, sponsoring and participating in job fairs, and developing a method for sharing applications across the City. In FY 2005-06, HRD centralized the criminal background check process that is required of certain non-Civil Service positions. Centralizing this process will allow for more control and accountability of the information and consistency in application of the standards.

### **Employee Benefits**

The Approved Budget includes an increase of \$191,396 for employee performance pay increases, an increase of \$7,224 for a one-time lump sum payment to non-Civil Service employees, and an increase of \$29,430 for health insurance incremental increases. Pay for Performance increased by an additional \$3,778 due to an amendment from the dais in the Approved Budget. The Approved Budget includes an amendment from the dais which increased appropriations in the amount of \$9,905 for a bilingual stipend program for employees utilizing Spanish and American Sign Language.

### **Capital Budget**

The 2006-07 Approved Capital Budget does not include any new appropriations for the Human Resources Department.

# Human Resources — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$191,396 for salary increases associated with Pay for Performance in FY 2007. An additional \$29,430 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$2,165 increase for the Awards and Recognition program.	\$222,991	
The Approved Budget includes an incremental increase of \$7,224 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$7,224	
The Approved Budget includes \$121,556 for the annualized cost of market study adjustments implemented in FY 2006.	\$121,556	
<b>2. <u>Business Performance</u></b>		
Facility lease increase for Learning Resource Center.	\$12,152	
<b>3. <u>Risk Management</u></b>		
Increase funding for property and boiler insurance.	\$68,488	
<b>4. <u>Administrative Services</u></b>		
Facility lease increase for One Texas Center.	\$16,649	
<b>5. <u>Employee Services</u></b>		
Increase in the amount of \$122,474 due to the addition of 2 Human Resource Consultant FTEs. Includes ongoing and one time cost of \$8,400.	\$130,874	2.00

**The following changes were approved by Council at Budget Adoption:**

An additional \$3,778 has been included for salary increases associated with Pay for Performance. \$3,778

An additional \$9,905 has been included for a bilingual stipend program for Spanish and American Sign Language. \$9,905

# Human Resources – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CIVIL SERVICES MANAGEMENT</b>										
Civil Service Management	\$188,872	2.40	\$211,016	2.50	\$263,519	2.50	\$210,946	2.50	\$224,571	2.50
<b>Subtotal</b>	\$188,872	2.40	\$211,016	2.50	\$263,519	2.50	\$210,946	2.50	\$224,571	2.50
<b>COMMUNITY SERVICES</b>										
Americans with Disabilities Act (ADA)	\$189,011	1.90	\$191,077	1.75	\$191,717	1.75	\$189,118	1.75	\$196,410	1.75
Equal Employment Opportunity / Fair Housing	\$34,043	3.00	\$182,158	3.00	\$164,038	3.00	\$198,784	3.00	\$216,742	3.00
<b>Subtotal</b>	\$223,053	4.90	\$373,235	4.75	\$355,755	4.75	\$387,902	4.75	\$413,152	4.75
<b>EMPLOYEE RELATIONS</b>										
Personnel Policies and Procedures	\$471,345	6.45	\$568,986	6.50	\$547,935	6.50	\$551,960	6.50	\$589,069	6.50
<b>Subtotal</b>	\$471,345	6.45	\$568,986	6.50	\$547,935	6.50	\$551,960	6.50	\$589,069	6.50
<b>EMPLOYMENT SERVICES</b>										
Employment Application Services	\$211,921	4.45	\$411,166	6.50	\$381,240	6.50	\$414,127	6.50	\$440,166	6.50
Recruitment and Placements	\$350,683	4.80	\$365,632	4.75	\$388,895	4.75	\$488,635	6.75	\$520,230	6.75
<b>Subtotal</b>	\$562,604	9.25	\$776,798	11.25	\$770,135	11.25	\$902,762	13.25	\$960,396	13.25
<b>HUMAN RESOURCES INFORMATION MANAGEMENT</b>										
Employee Records	\$270,761	5.00	\$273,818	5.00	\$272,447	5.00	\$270,404	5.00	\$292,177	5.00
HR Management System Services	\$339,662	4.50	\$381,610	4.50	\$379,083	4.50	\$375,100	4.50	\$405,620	4.50
<b>Subtotal</b>	\$610,423	9.50	\$655,428	9.50	\$651,530	9.50	\$645,504	9.50	\$697,797	9.50
<b>ORGANIZATION DEVELOPMENT</b>										
Learning Research Center	(\$2)	1.20	\$0	1.20	\$0	1.20	\$0	1.20	\$0	1.20
Organization Development Consulting	\$0	6.50	\$1,394	6.45	\$0	6.45	\$0	6.45	\$0	6.45
Skills Development	\$2	1.90	\$272	1.85	\$0	1.85	\$0	1.85	\$0	1.85
<b>Subtotal</b>	\$0	9.60	\$1,666	9.50	\$0	9.50	\$0	9.50	\$0	9.50

# Human Resources – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>RISK MANAGEMENT</b>										
Corporate Safety Office	\$78,847	2.45	\$89,173	2.60	\$88,654	2.60	\$82,790	2.60	\$97,863	2.60
Drug and Alcohol Testing	\$72,997	0.80	\$57,336	0.75	\$58,463	0.75	\$56,689	0.75	\$59,607	0.75
Injured Workers Assistance	\$310,780	4.30	\$342,251	4.35	\$341,252	4.35	\$338,045	4.35	\$361,820	4.35
Property and Casualty Insurance Management	\$589,608	1.20	\$978,224	1.05	\$910,468	1.05	\$1,052,546	1.30	\$1,069,471	1.30
Rolling Owner Controlled Insurance Program (ROCIP)	(\$2)	1.20	\$345	1.25	\$0	1.25	\$0	1.00	\$0	1.00
<b>Subtotal</b>	<b>\$1,052,229</b>	<b>9.95</b>	<b>\$1,467,329</b>	<b>10.00</b>	<b>\$1,398,837</b>	<b>10.00</b>	<b>\$1,530,070</b>	<b>10.00</b>	<b>\$1,588,761</b>	<b>10.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$272,853	2.00	\$216,273	1.75	\$335,462	1.75	\$230,773	1.75	\$250,587	1.75
Facility Expenses	\$42,244	0.00	\$67,212	0.00	\$71,929	0.00	\$72,212	0.00	\$72,212	0.00
Financial Monitoring / Budgeting	\$265,738	3.40	\$277,576	3.40	\$275,094	3.40	\$271,040	3.40	\$291,736	3.40
Information Technology Support	\$201,505	2.00	\$218,069	2.00	\$218,712	2.00	\$216,780	2.00	\$226,693	2.00
Personnel / Training	\$86,746	1.10	\$92,141	1.25	\$92,291	1.25	\$90,911	1.25	\$97,924	1.25
Purchasing / M/WBE	\$59,602	1.20	\$57,859	1.10	\$56,692	1.10	\$58,413	1.10	\$62,326	1.10
<b>Subtotal</b>	<b>\$928,688</b>	<b>9.70</b>	<b>\$929,130</b>	<b>9.50</b>	<b>\$1,050,180</b>	<b>9.50</b>	<b>\$940,129</b>	<b>9.50</b>	<b>\$1,001,478</b>	<b>9.50</b>
<b>TOTAL COMPENSATION</b>										
Benefits Management	\$970,808	18.25	\$1,100,949	18.25	\$1,069,384	18.25	\$1,080,501	18.25	\$1,177,966	18.25
Compensation & Classification	\$511,982	6.00	\$697,447	8.25	\$627,761	8.25	\$674,190	8.25	\$720,246	8.25
<b>Subtotal</b>	<b>\$1,482,789</b>	<b>24.25</b>	<b>\$1,798,396</b>	<b>26.50</b>	<b>\$1,697,145</b>	<b>26.50</b>	<b>\$1,754,691</b>	<b>26.50</b>	<b>\$1,898,212</b>	<b>26.50</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$64,395	0.00	\$12,945	0.00	\$12,945	0.00	\$450,899	0.00	\$15,110	0.00
<b>Subtotal</b>	<b>\$64,395</b>	<b>0.00</b>	<b>\$12,945</b>	<b>0.00</b>	<b>\$12,945</b>	<b>0.00</b>	<b>\$450,899</b>	<b>0.00</b>	<b>\$15,110</b>	<b>0.00</b>

# Human Resources – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CIVIL SERVICES MANAGEMENT</b>										
Civil Service Management	\$308	0.00	\$0	0.00	\$10,779	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$308</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$10,779</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>COMMUNITY SERVICES</b>										
Americans with Disabilities Act (ADA)	\$362	0.00	\$0	0.00	\$166	0.00	\$0	0.00	\$0	0.00
Equal Employment Opportunity / Fair Housing	\$5,373	0.00	\$0	0.00	\$3,025	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$5,735</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$3,191</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>EMPLOYEE RELATIONS</b>										
Personnel Policies and Procedures	(\$33)	0.00	\$0	0.00	\$210	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>(\$33)</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$210</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>EMPLOYMENT SERVICES</b>										
Employment Application Services	\$587	0.00	\$0	0.00	\$484	0.00	\$0	0.00	\$0	0.00
Recruitment and Placements	\$176	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$763</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$484</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>HUMAN RESOURCES INFORMATION MANAGEMENT</b>										
Employee Records	\$447	0.00	\$0	0.00	\$277	0.00	\$0	0.00	\$0	0.00
HR Management System Services	\$192	0.00	\$0	0.00	\$55	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$639</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$332</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>ORGANIZATION DEVELOPMENT</b>										
Learning Research Center	\$427,740	0.00	\$445,710	0.00	\$438,969	0.00	\$462,550	0.00	\$462,550	0.00
Organization Development Consulting	\$478,973	0.00	\$484,177	0.00	\$484,177	0.00	\$519,316	0.00	\$519,316	0.00
Skills Development	\$158,599	0.00	\$250,152	0.00	\$176,097	0.00	\$261,243	0.00	\$261,243	0.00
<b>Subtotal</b>	<b>\$1,065,312</b>	<b>0.00</b>	<b>\$1,180,039</b>	<b>0.00</b>	<b>\$1,099,243</b>	<b>0.00</b>	<b>\$1,243,109</b>	<b>0.00</b>	<b>\$1,243,109</b>	<b>0.00</b>

# Human Resources – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>RISK MANAGEMENT</b>										
Corporate Safety Office	\$142,364	0.00	\$167,230	0.00	\$149,349	0.00	\$163,544	0.00	\$163,544	0.00
Drug and Alcohol Testing	\$22,585	0.00	\$0	0.00	\$26,485	0.00	\$0	0.00	\$0	0.00
Injured Workers Assistance	\$0	0.00	\$0	0.00	\$45	0.00	\$0	0.00	\$0	0.00
Rolling Owner Controlled Insurance Program (ROCIP)	\$75,000	0.00	\$82,880	0.00	\$82,663	0.00	\$75,000	0.00	\$75,000	0.00
<b>Subtotal</b>	<b>\$239,949</b>	<b>0.00</b>	<b>\$250,110</b>	<b>0.00</b>	<b>\$258,542</b>	<b>0.00</b>	<b>\$238,544</b>	<b>0.00</b>	<b>\$238,544</b>	<b>0.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$584	0.00	\$0	0.00	\$206	0.00	\$0	0.00	\$0	0.00
Facility Expenses	\$26	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Information Technology Support	\$0	0.00	\$0	0.00	\$313	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$610</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$519</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>TOTAL COMPENSATION</b>										
Benefits Management	\$185,499	0.00	\$192,660	0.00	\$192,660	0.00	\$192,024	0.00	\$192,024	0.00
Compensation & Classification	\$109	0.00	\$0	0.00	\$279	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$185,608</b>	<b>0.00</b>	<b>\$192,660</b>	<b>0.00</b>	<b>\$192,939</b>	<b>0.00</b>	<b>\$192,024</b>	<b>0.00</b>	<b>\$192,024</b>	<b>0.00</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$0	0.00	\$0	0.00	\$10,431	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$10,431</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>Total</b>	<b>\$1,498,891</b>	<b>0.00</b>	<b>\$1,622,809</b>	<b>0.00</b>	<b>\$1,576,670</b>	<b>0.00</b>	<b>\$1,673,677</b>	<b>0.00</b>	<b>\$1,673,677</b>	<b>0.00</b>

# Human Resources – 2006-07

## Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COMMUNITY SERVICES</b>										
Equal Employment Opportunity / Fair Housing	\$345,077	4.00	\$405,000	5.00	\$405,000	5.00	\$441,000	5.00	\$488,000	5.00
<b>Subtotal</b>	\$345,077	4.00	\$405,000	5.00	\$405,000	5.00	\$441,000	5.00	\$488,000	5.00
<b>Total</b>	\$345,077	4.00	\$405,000	5.00	\$405,000	5.00	\$441,000	5.00	\$488,000	5.00

# Human Resources – 2006-07

---

## *Support Services Fund*

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>Total</b>	\$5,584,400	86.00	\$6,794,929	90.00	\$6,747,981	90.00	\$7,374,863	92.00	\$7,388,546	92.00

# Employee Benefits Fund — 2006-07

---

## Purpose and Nature of Fund

The Employee Benefits Fund was established to finance the City's benefits program, which includes: a self-funded medical and dental program, a health maintenance organization (HMO), retiree medical and dental, basic and supplemental life insurance and accidental death and dismemberment (AD&D) program, a short and long-term disability program, an employee assistance program, a wellness program, a child care program, unemployment and a prepaid legal program.

## Factors Affecting Revenue

The programs provided through the Employee Benefits Fund are paid for by a contribution from the City, contributions of active employees, retirees, and COBRA participants. Revenue from participant contributions is determined by the number of participants enrolled and the type of benefits each participant selects. The City's contribution is based on a budgeted amount per eligible position.

The Employee Benefits Fund's Approved revenue for 2006-07 is \$109.7 million, a \$8.3 million increase from the 2005-06 Amended Budget. The 2006-07 Approved Budget also reflects a \$17.7 million beginning balance, a \$2.9 million increase from the 2005-06 Amended Budget. The \$17.7 million beginning balance includes \$8.6 million of stop loss and claims reserves that are being carried forward to 2006-07.

## Factors Affecting Requirements

The Employee Benefits Fund's Approved requirements for 2006-07 are \$127.5 million, a \$11.2 million increase from the 2005-06 Amended Budget. This increase is primarily the result of increased health care costs.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$99,125,217	\$101,430,764	\$102,332,262	\$109,733,645	\$109,733,645
<b>Requirements</b>	\$88,721,583	\$116,305,481	\$103,956,669	\$127,464,927	\$127,464,927

# Workers' Compensation Fund — 2006-07

---

## Purpose and Nature of Fund

The Workers' Compensation Fund provides payments mandated by state law for City employees' medical expenses associated with job-related injuries and illnesses. The fund also compensates eligible individuals with indemnity payments as required by the State of Texas. In addition, the fund supports other related activities such as safety programs and the Return to Work program. Workers' Compensation expenses are funded entirely by transfers from the General Fund and other City of Austin funds.

## Factors Affecting Revenue

The FY 2006-07 Workers' Compensation Fund includes Transfers In totaling \$7.2 million, the same amount from the FY 2005-06 Amended Budget. The 2006-07 Approved Budget also reflects a \$6 million beginning balance, which is a \$1.6 million decrease from the 2005-06 Amended Budget. These sources provide sufficient funding to meet projected expenses for 2006-07.

## Factors Affecting Requirements

Approved requirements for 2006-07 for the Workers' Compensation Fund are \$13.2 million, a \$1.6 million decrease from the FY 2005-06 Amended Budget. Operations and Administration is projected to remain at \$3.0 million, while Medical Benefits to decrease by \$0.3 million. Settlements and Impairment Benefits are projected to decrease by \$1.0 million. The Claims Reserve, which is based on claims expenditures, is projected to decrease \$0.4 million and is included in total requirements for FY 2006-07.

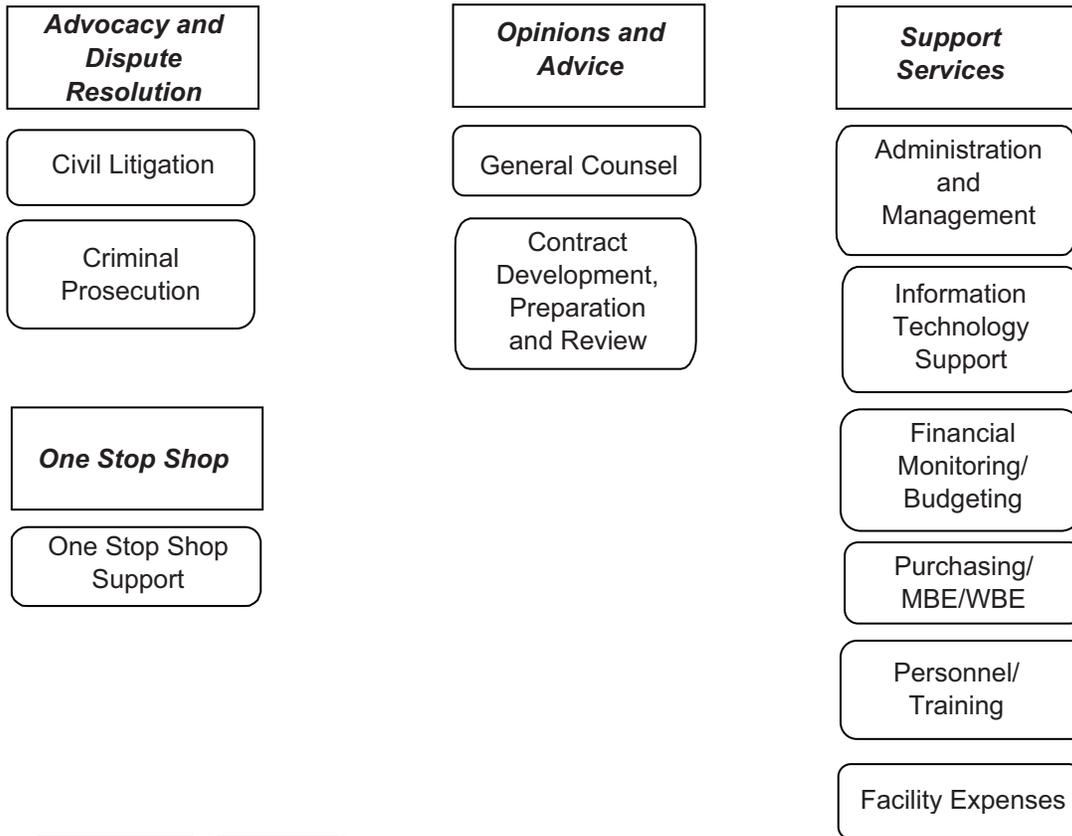
	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Transfers In</b>	\$12,262,961	\$7,199,009	\$7,199,009	\$7,199,009	\$7,199,009
<b>Requirements</b>	\$8,700,325	\$14,778,049	\$9,421,343	\$13,215,500	\$13,215,500

Law



# Law Department — 2006-07

---



LEGEND= **Programs** Activities

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Requirements</b>	\$6,333,700	\$6,761,780	\$6,442,388	\$7,671,815	\$7,675,841
<b>Full-time Equivalent (FTEs)</b>	74.00	78.00	78.00	84.00	84.00

### **Mission**

The mission of the Law Department is to provide excellent legal services, working as a team of legal professionals committed to the City of Austin so that it can govern lawfully with the highest ethical standards and serve the community effectively.

### **Vision**

The Law Department strives to be a “world class” law firm. We will have the trust of our clients and be known within the legal community as lawyers who provide excellent legal advice and perform excellent legal work that is timely, thorough and continuously improving. We will have a staff that is proud to be part of this organization, is supportive of each other and the City, and always seeks to enhance the quality of our work and our professional reputation.

### **Goals**

To deliver legal services of the highest quality, the Law Department has adopted the following goals and key strategies:

- Maintain client satisfaction at 85 percent. To meet this goal, the Law Department will ensure that the legal advice communicated to client departments is clear, relevant and timely, and that the advice focuses on specific client needs.
- Evaluate outside counsel costs for effective and efficient use of funds each fiscal year, by implementing a contract monitoring system and by maintaining the average outside counsel services below \$300 per hour.
- Increase Law Department employee skills and expertise by providing relevant substantive in-house continuing legal education, and access to outside training.
- Provide opportunities for career development within the Law Department.
- Provide legal risk management training to City employees, officials and appointees, which will result in reduced legal liability.

### **Key Indicators**

The Law Department will use the following key indicators to monitor the Department’s progress in achieving business plan goals.

- Percent of clients who report advice provided by attorneys is clear and relevant
- Percent of clients who report advice provided by attorneys is timely
- Percent of clients who report that service received is good or excellent
- Maintain City’s average hourly rate for outside counsel services below \$300 per hour
- Number of trainings the Law Department provides to employees, officials and appointees

# Law — Total Budget \$8.3 million

## Budget Highlights

The primary challenge facing the Law Department in FY 2006-07 is to meet the increasing demand for services resulting from new directives and legislative changes. The Approved Budget strives to maintain services at the quality level required by the department's clients.

### Advocacy and Dispute Resolution

The Approved Budget includes an increase of \$159,318 and 2.00 FTEs (Prosecutor II) to provide additional evening dockets at the Municipal Court. It is anticipated that code compliance cases will double in FY 2006-07, while the demand for revocation dockets has tripled due to legislative changes.

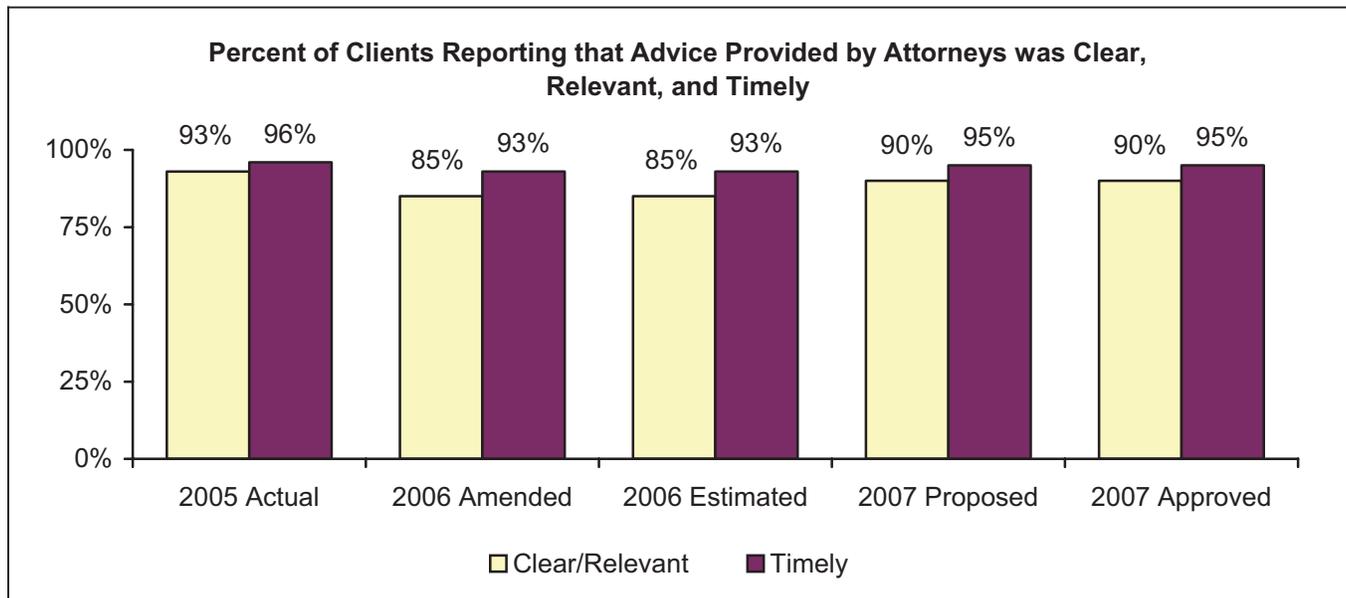
In FY 2005-06 Municipal Court conducted a 10-week pilot study to assess whether a Saturday Juvenile Docket would increase juvenile case disposition and compliance rate. The Law Department utilized prosecutors under contract for the duration of the study. The pilot study found that Saturday dockets did not improve the show-up rate as anticipated. The Approved Budget includes a decrease of \$12,000 as the pilot project will not continue in FY 2006-07. The FY 2006-07 Approved Budget also includes a \$2,000 increase in lease costs for the Prosecutors' Office.

### Opinions and Advice

The Approved Budget includes an increase of \$363,859 and 4.00 FTEs (3 Attorney Seniors and 1 Legal Secretary II) to the General Counsel activity. This activity provides counsel and advice to the City and its departments in areas such as employment or policy development, as well as legislative implementation.

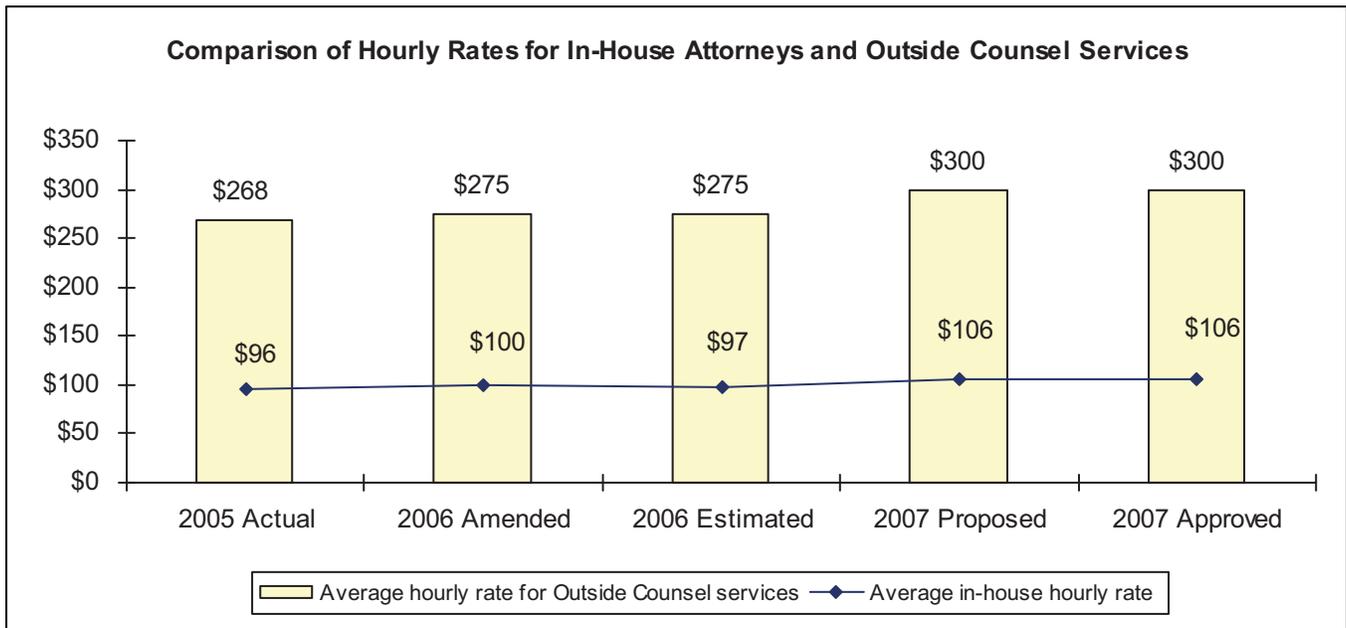
### Client Satisfaction

One of the Department's key indicators, client satisfaction, is tracked by an annual survey of the Law Department's clients and is conducted at the end of each fiscal year. In previous years, the Law Department conducted an automated survey where department directors reported their opinions on-line. Beginning in FY 2005 the survey was administered in partnership with the Office of the City Auditor.



## Law — Total Budget \$8.3 million

The Department strives to continually improve client satisfaction. One key strategy in that effort is the development of in-house experts on emerging legal issues. In-house experts allow the City to benefit from the combination of high quality products and affordable rates that only in-house legal counsel can provide. As the key indicator graph below illustrates, in-house attorneys are more cost-effective than using outside legal counsel.



### Employee Benefits

The Approved Budget includes an increase of \$0.4 million for employee benefits, which includes: \$0.1 million for the annualized cost of market studies implemented in FY 2005 and FY 2006, \$25,000 for an incremental increase for health insurance, and \$0.2 million for Pay for Performance.

Pay for Performance increased by an additional \$4,026 due to an amendment from the dais in the Approved Budget.

### Capital Budget

The 2006–07 Approved Capital Budget does not include any new appropriations for the Law Department.

# Law Department — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$204,003 for salary increases associated with Pay for Performance in FY 2007. An additional \$25,506 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$1,720 increase for the Awards and Recognition program.	\$231,229	
The Approved Budget includes \$137,316 for the annualized cost of market study adjustments implemented in FY 2006.	\$137,316	
<b>2. <u>Advocacy and Dispute Resolution</u></b>		
The Approved Budget includes a decrease of \$12,000 due to reduction of funding for temporary prosecutors for Pilot Saturday Juvenile Dockets	(\$12,000)	
The Approved Budget includes an increase of \$159,318 and 2.00 FTEs, Prosecutor II, for additional evening dockets at the Municipal Court.	\$159,318	2.00
The Approved Budget includes an increase of \$7,423 for terminal pay.	\$7,423	
The Approved Budget includes increased funding for lease for the Prosecutor's Office.	\$2,000	
<b>3. <u>Opinions and Advice</u></b>		
The Approved Budget adds \$363,859 and 4.00 FTEs, 3 Attorney Senior and 1 Legal Secretary II, to the General Counsel activity.	\$363,859	4.00
The Approved Budget includes an increase of \$22,473 for terminal pay.	\$22,473	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$4,026 has been included for salary increases associated with Pay for Performance.	\$4,026	

# Law – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>ADVOCACY &amp; DISPUTE RESOLUTION</b>										
Civil Litigation	\$1,861,380	22.85	\$1,781,284	23.13	\$1,811,078	23.13	\$1,712,749	22.25	\$1,836,095	22.25
Criminal Prosecution	\$788,121	11.00	\$949,577	11.00	\$860,161	11.00	\$1,098,429	13.50	\$1,165,725	13.50
<b>Subtotal</b>	<b>\$2,649,501</b>	<b>33.85</b>	<b>\$2,730,861</b>	<b>34.13</b>	<b>\$2,671,239</b>	<b>34.13</b>	<b>\$2,811,178</b>	<b>35.75</b>	<b>\$3,001,820</b>	<b>35.75</b>
<b>ONE STOP SHOP</b>										
One Stop Shop Support	\$104,596	1.00	\$107,333	1.00	\$105,976	1.00	\$105,192	1.00	\$115,806	1.00
<b>Subtotal</b>	<b>\$104,596</b>	<b>1.00</b>	<b>\$107,333</b>	<b>1.00</b>	<b>\$105,976</b>	<b>1.00</b>	<b>\$105,192</b>	<b>1.00</b>	<b>\$115,806</b>	<b>1.00</b>
<b>OPINIONS AND ADVICE</b>										
Contract Development, Preparation, and Review	\$1,000,455	11.12	\$1,106,167	11.67	\$933,789	11.67	\$842,008	8.33	\$897,962	8.33
General Counsel	\$2,011,728	20.88	\$2,164,882	23.45	\$2,175,771	23.45	\$2,733,771	30.42	\$2,922,846	30.42
<b>Subtotal</b>	<b>\$3,012,183</b>	<b>32.00</b>	<b>\$3,271,049</b>	<b>35.12</b>	<b>\$3,109,560</b>	<b>35.12</b>	<b>\$3,575,779</b>	<b>38.75</b>	<b>\$3,820,808</b>	<b>38.75</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$196,035	2.55	\$216,115	1.90	\$147,551	1.90	\$177,520	1.50	\$182,994	1.50
Financial Monitoring / Budgeting	\$28,876	0.63	\$46,155	0.65	\$46,318	0.65	\$45,439	0.50	\$49,710	0.50
Information Technology Support	\$171,587	1.50	\$186,746	1.75	\$164,266	1.75	\$221,902	1.75	\$230,781	1.75
Personnel / Training	\$40,649	0.75	\$46,175	0.75	\$42,628	0.75	\$48,205	0.75	\$51,367	0.75
Purchasing / M/WBE	\$115,626	1.72	\$142,960	2.70	\$140,464	2.70	\$196,839	4.00	\$206,449	4.00
<b>Subtotal</b>	<b>\$552,774</b>	<b>7.15</b>	<b>\$638,151</b>	<b>7.75</b>	<b>\$541,227</b>	<b>7.75</b>	<b>\$689,905</b>	<b>8.50</b>	<b>\$721,301</b>	<b>8.50</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$14,587	0.00	\$14,386	0.00	\$14,386	0.00	\$489,761	0.00	\$16,106	0.00
<b>Subtotal</b>	<b>\$14,587</b>	<b>0.00</b>	<b>\$14,386</b>	<b>0.00</b>	<b>\$14,386</b>	<b>0.00</b>	<b>\$489,761</b>	<b>0.00</b>	<b>\$16,106</b>	<b>0.00</b>
<b>Total</b>	<b>\$6,333,641</b>	<b>74.00</b>	<b>\$6,761,780</b>	<b>78.00</b>	<b>\$6,442,388</b>	<b>78.00</b>	<b>\$7,671,815</b>	<b>84.00</b>	<b>\$7,675,841</b>	<b>84.00</b>

## Law – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>ADVOCACY &amp; DISPUTE RESOLUTION</b>										
Civil Litigation	\$104,626	0.00	\$247,452	0.00	\$227,939	0.00	\$261,549	0.00	\$261,549	0.00
Criminal Prosecution	\$853	0.00	\$1,200	0.00	\$2,659	0.00	\$1,200	0.00	\$1,200	0.00
<b>Subtotal</b>	\$105,479	0.00	\$248,652	0.00	\$230,598	0.00	\$262,749	0.00	\$262,749	0.00
<b>OPINIONS AND ADVICE</b>										
Contract Development, Preparation, and Review	\$116,321	0.00	\$65,821	0.00	\$65,821	0.00	\$68,918	0.00	\$68,918	0.00
General Counsel	\$229,478	0.00	\$259,142	0.00	\$259,142	0.00	\$268,432	0.00	\$268,432	0.00
<b>Subtotal</b>	\$345,799	0.00	\$324,963	0.00	\$324,963	0.00	\$337,350	0.00	\$337,350	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$39	0.00	\$0	0.00	\$425	0.00	\$0	0.00	\$0	0.00
Information Technology Support	\$412	0.00	\$0	0.00	\$135	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$451	0.00	\$0	0.00	\$560	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$451,729	0.00	\$573,615	0.00	\$556,121	0.00	\$600,099	0.00	\$600,099	0.00

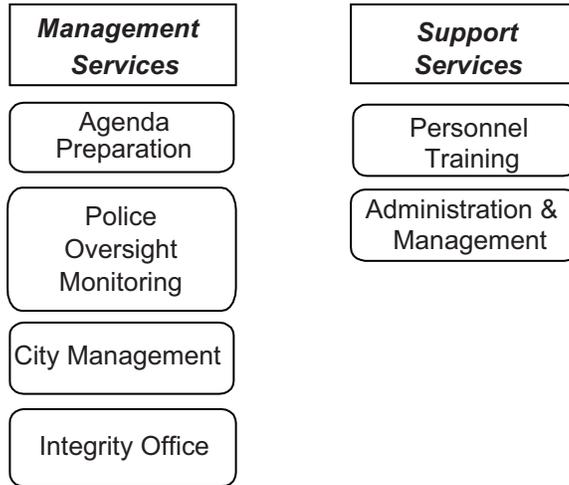


## Management Services



# Management Services — 2006-07

---



LEGEND= **Program** Activity

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Requirements</b>	\$3,521,376	\$3,647,811	\$3,647,811	\$3,035,621	\$3,037,088
<b>Full-time Equivalent (FTEs)</b>	32.45	29.25	29.25	26.75	26.75

# Management Services — 2006-07

---

## Mission

The mission of the Management Services Department is to ensure that all City Council priorities, policies, and programs are successfully implemented and effectively managed.

## Goals

Provide thorough and timely assistance to the Mayor and Council by ensuring that 95% of the time Council Agenda packets are available four business days prior to Council meetings through the City Clerk's Office and the City of Austin Website.

Provide thorough and timely assistance to City staff through the Agenda Management System by ensuring that 90% percent of surveyed staff rated assistance as excellent or acceptable.

Enhance public confidence and trust by educating the community and law enforcement and by promoting the highest degree of mutual respect between police officers and the public.

- 90% of respondents to the Community Satisfaction Survey will strongly agree or agree that Office of Police Monitor staff handled their complaint professionally and promptly
- The Office of the Police Monitor will conduct at least 50 outreach meetings/educational forums around the city to educate the public about the Office of the Police Monitor and complaint procedures

Implement and execute the policies set by the City Council and perform the duties and responsibilities specified in the City Charter to ensure economic, environmental, and cultural prosperity throughout the community by developing a financial plan and the annual budget by the dates established.

Make Austin's workforce the most ethical municipal workforce in the country.

- The ethics policies will be 100% revised by 2007
- Web-based and regularly scheduled in-person integrity training will be available to 100% of the workforce by 2008

## Key Indicators

The key indicators used by the Management Services Department to track how well goals are being met include:

- Percent of surveyed AMS users that rated assistance as excellent or acceptable
- Percent of Council Agenda packets available four business days prior to Council meeting (end of business Friday before meeting)
- Percent of respondents who strongly agree or agree that Office of the Police Monitor staff handled their complaint professionally and promptly
- Number of outreach meetings/educational forums conducted by the Office of the Police Monitor

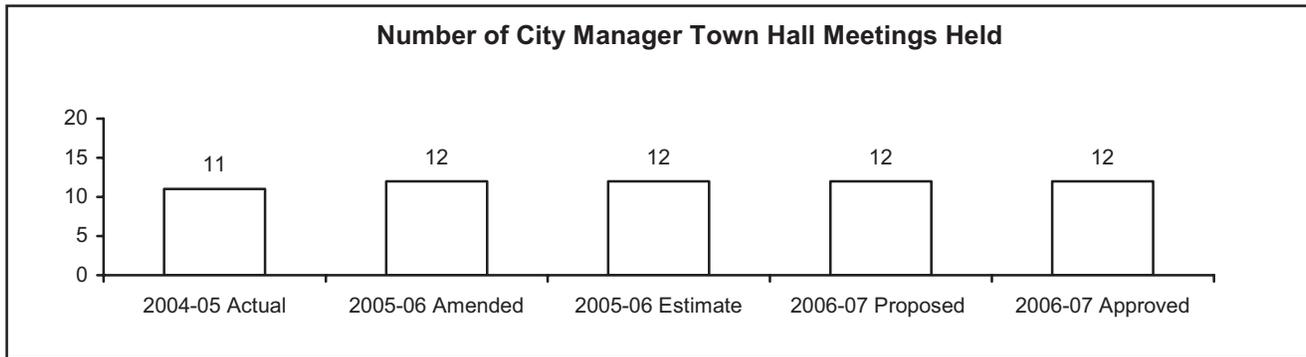
# Management Services — Total Budget \$3.2 million

## Budget Highlights

Management Services Approved Budget includes requirements of \$3,037,088 and 26.75 FTEs.

### Management Services

The Government Relations Office is being moved out of Management Services to form a new department for FY 2007. The result will be a reduction of \$939,017 and 3.00 FTEs. Funding of \$187,784 will be added to the City Manager's Office budget for personnel changes, a Council approved salary increase and a reduced expense refund from another department. An additional .50 FTE and \$22,640 is being added to expand receptionist hours and \$10,334 is added to fund a temporary employee to assist on City Council meeting days.



The City Manager is committed to reaching out to the community, citizens, boards and commissions and employees. She conducts a number of Town Hall meetings throughout each year to maintain an open communication with boards and commissions and with the workforce. To further enhance workforce relations, the City Manager has established a Workforce Committee composed of members from each department and five of the major employee organizations to serve as an employee advisory group.

### Employee Benefits

The Approved Budget includes \$74,360 for salary increases associated with Pay for Performance and the awards and recognition program. An additional \$8,584 has been included for anticipated changes in health insurance costs. The annualized cost of market study adjustments implemented in FY 2006 adds \$18,691; and a one-time 2 percent service incentive enhancement pay of \$39,137 to non-civil service employees is also included again this year.

Pay for Performance increased by an additional \$1,467 due to an amendment from the dais in the Approved Budget.

### Capital Budget

The FY 2006-07 Approved Capital Budget does not include any new appropriations for Management Services Department.

# Management Services — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$74,360 for salary increases associated with Pay for Performance in FY 2007. An additional \$8,584 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$18 increase for the Awards and Recognition program.	\$82,962	
The Approved Budget includes \$18,691 for the annualized cost of market study adjustments implemented in FY 2006.	\$18,691	
<b>2. <u>Management Services</u></b>		
The Government Relations Office is being moved out of Management Services to form a new department for FY 2007. The result will be a reduction of \$939,017 and 3.00 FTEs.	(\$939,017)	(3.00)
The Office of the Police Monitor's lease cost for FY 2007 is projected at \$48,127, requiring an additional \$2,727 be added to the Approved Budget.	\$2,727	
An expense refund from Police to cover personnel costs in the City Manager's Office is being removed from the Approved Budget.	\$25,974	
In FY 2007, funding will be added to the budget for personnel changes and a Council approved salary increase.	\$161,810	
<b>3. <u>Support Services</u></b>		
The Approved Budget includes \$10,334 to fund a temporary employee to assist on City Council meeting days.	\$10,334	
The Approved Budget includes \$22,640 and .50 FTE for an Administrative Senior position.	\$22,640	0.50
Fleet cost for fuel and maintenance have risen by \$2,904 for FY 2007.	\$2,904	

**The following changes were approved by Council at Budget Adoption:**

An additional \$1,467 has been included for salary increases associated with Pay for Performance.	\$1,467
---	---------

# Management Services – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>EMERGENCY MANAGEMENT</b>										
Preparedness / Mitigation	\$214,447	1.80	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Recovery	\$3,585	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Response	\$23,547	1.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$241,580</b>	<b>2.80</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>MANAGEMENT SERVICES</b>										
Agenda Preparation	\$124,296	2.00	\$152,856	3.00	\$151,584	3.00	\$77,133	2.00	\$88,209	2.00
City Management	\$1,163,309	12.25	\$1,595,507	14.25	\$1,594,650	14.25	\$1,817,947	15.25	\$1,905,517	15.25
Governmental Relations	\$966,027	3.00	\$938,338	3.00	\$937,749	3.00	\$0	0.00	\$0	0.00
Integrity Office	\$135,924	1.00	\$171,883	1.00	\$170,685	1.00	\$157,998	1.00	\$172,088	1.00
Police Oversight Monitoring	\$602,549	7.00	\$664,252	7.00	\$664,181	7.00	\$661,397	7.00	\$683,445	7.00
<b>Subtotal</b>	<b>\$2,992,105</b>	<b>25.25</b>	<b>\$3,522,836</b>	<b>28.25</b>	<b>\$3,518,849</b>	<b>28.25</b>	<b>\$2,714,475</b>	<b>25.25</b>	<b>\$2,849,259</b>	<b>25.25</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$280,514	4.40	\$109,224	1.00	\$113,211	1.00	\$173,189	1.50	\$172,060	1.50
Personnel / Training	\$3,210	0.00	\$9,826	0.00	\$9,826	0.00	\$9,826	0.00	\$9,826	0.00
<b>Subtotal</b>	<b>\$283,725</b>	<b>4.40</b>	<b>\$119,050</b>	<b>1.00</b>	<b>\$123,037</b>	<b>1.00</b>	<b>\$183,015</b>	<b>1.50</b>	<b>\$181,886</b>	<b>1.50</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$3,967	0.00	\$5,925	0.00	\$5,925	0.00	\$138,131	0.00	\$5,943	0.00
<b>Subtotal</b>	<b>\$3,967</b>	<b>0.00</b>	<b>\$5,925</b>	<b>0.00</b>	<b>\$5,925</b>	<b>0.00</b>	<b>\$138,131</b>	<b>0.00</b>	<b>\$5,943</b>	<b>0.00</b>
<b>Total</b>	<b>\$3,521,376</b>	<b>32.45</b>	<b>\$3,647,811</b>	<b>29.25</b>	<b>\$3,647,811</b>	<b>29.25</b>	<b>\$3,035,621</b>	<b>26.75</b>	<b>\$3,037,088</b>	<b>26.75</b>

# Management Services – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>EMERGENCY MANAGEMENT</b>										
Preparedness / Mitigation	\$5,222	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$5,222	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>MANAGEMENT SERVICES</b>										
City Management	\$155	0.00	\$234,013	0.00	\$234,013	0.00	\$196,447	0.00	\$196,447	0.00
Integrity Office	\$2	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$157	0.00	\$234,013	0.00	\$234,013	0.00	\$196,447	0.00	\$196,447	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$16,379	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$16,379	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$21,758	0.00	\$234,013	0.00	\$234,013	0.00	\$196,447	0.00	\$196,447	0.00

Mayor and Council



# Mayor and Council — 2006-07

Total for Mayor and Council, including funding from Office of the City Clerk, by place:

	<b>2006-07</b>
<b>Mayor's Office</b>	<b>Approved</b>
Requirements	\$404,562
Full-time Equivalents (FTEs)	6.00

	<b>2006-07</b>
<b>Council Place 1</b>	<b>Approved</b>
Requirements	\$242,996
Full-time Equivalents (FTEs)	4.00

	<b>2006-07</b>
<b>Council Place 2</b>	<b>Approved</b>
Requirements	\$242,996
Full-time Equivalents (FTEs)	4.00

	<b>2006-07</b>
<b>Council Place 3</b>	<b>Approved</b>
Requirements	\$242,996
Full-time Equivalents (FTEs)	4.00

	<b>2006-07</b>
<b>Council Place 4</b>	<b>Approved</b>
Requirements	\$242,996
Full-time Equivalents (FTEs)	4.00

	<b>2006-07</b>
<b>Council Place 5</b>	<b>Approved</b>
Requirements	\$242,996
Full-time Equivalents (FTEs)	4.00

	<b>2006-07</b>
<b>Council Place 6</b>	<b>Approved</b>
Requirements	\$242,996
Full-time Equivalents (FTEs)	4.00

	<b>2006-07</b>
<b>Shared Administrative Costs</b>	<b>Approved</b>
Requirements	\$129,178
Full-time Equivalents (FTEs)	1.00

### Mayor and Council Budget

	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Amended	Estimated	Proposed	Approved
Requirements	\$592,236	\$578,967	\$578,967	\$806,322	\$806,322
Full-time Equivalents (FTEs)	7.00	7.00	7.00	7.00	7.00

### Mayor and Council Support Funded Through the Office of the City Clerk

	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Amended	Estimated	Proposed	Approved
Requirements	\$975,248	\$1,140,910	\$1,140,910	\$1,127,061	\$1,185,394
Full-time Equivalents (FTEs)	17.00	17.00	17.00	24.00	24.00

## Mayor and Council — 2006-07

---

### Significant Revenue and Expenditure Changes by Program

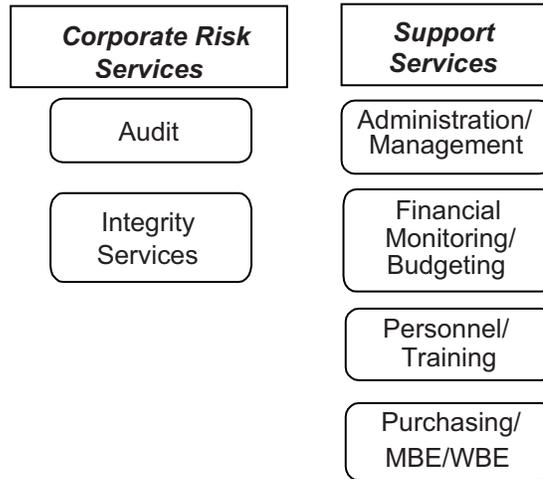
<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. Mayor and Council</b>		
An amount of \$2,289 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$2,289	
Expenses of \$2,465 transferred out of Clerk to Mayor and Council for council support.	\$2,465	
The Approved Budget includes a \$31,000 increase for each office, for a total of \$217,000.	\$217,000	

Office of the City Auditor



# Office of the City Auditor — 2006-07

---



LEGEND=



	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
Requirements	\$1,382,450	\$1,408,773	\$1,408,773	\$1,631,145	\$1,926,902
Full-Time Equivalentents (FTEs)	20.30	20.30	20.30	20.30	22.30

# Office of the City Auditor — 2006-07

---

## Mission

The mission of the Office of the City Auditor is to assist the City Council and citizens in ensuring that City government is accountable, transparent, and cost-effective.

## Goals

To help the department achieve its mission the following goals have been developed:

1. Improve performance of City programs and activities for selected Council priorities.
  - City Council satisfaction rating of OCA services maintained at 3.0 or better
  - Percent of recommendations from current year audit reports that management agrees to implement maintained at 90% or better
2. Promote honesty and openness in conduct of City business.
  - Percent of investigations completed where needed corrective action occurs at 80% or better
  - Percent of control reviews completed where needed corrective action occurs at 85% or better
3. Strengthen OCA's capacity for leadership and innovation.
  - Percent of OCA audit staff that have satisfied Government Auditing Standards (GAS) Continuing Education Requirements maintained at 100%

## Key Indicators

The key indicators used by the Office of the City Auditor are the program results measures for each of the two direct service activities. The key indicators are:

- Council satisfaction with issued audit reports
- Percent of recommendations management agrees to implement
- Percent of investigations completed where needed corrective action occurs
- Percent of control reviews completed where needed corrective action occurs

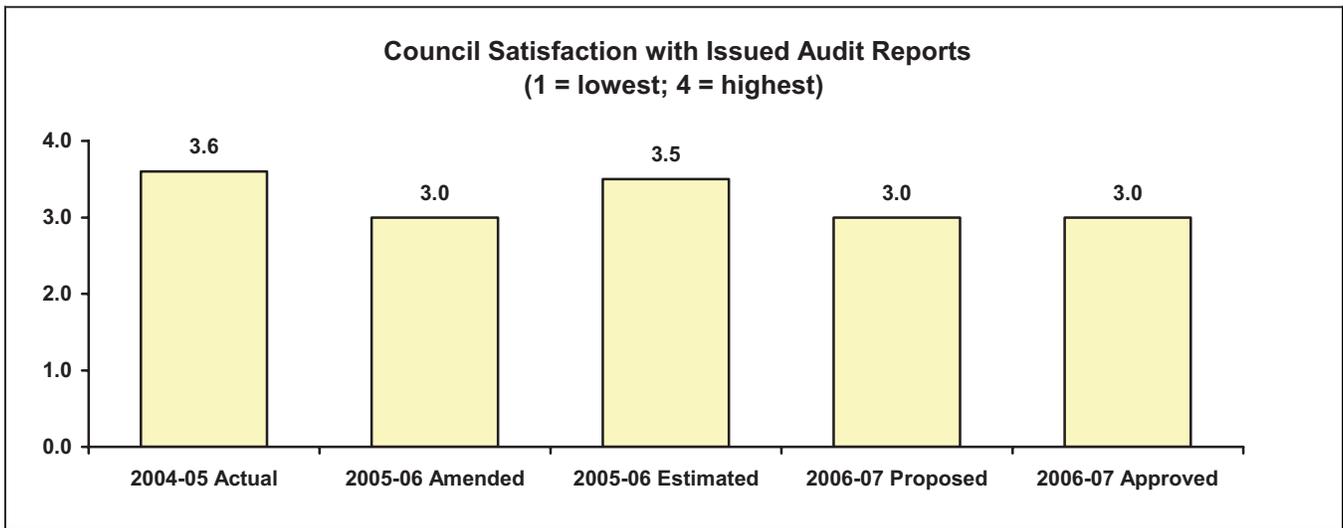
# Office of the City Auditor — Total Budget \$2.2 million

## Budget Highlights

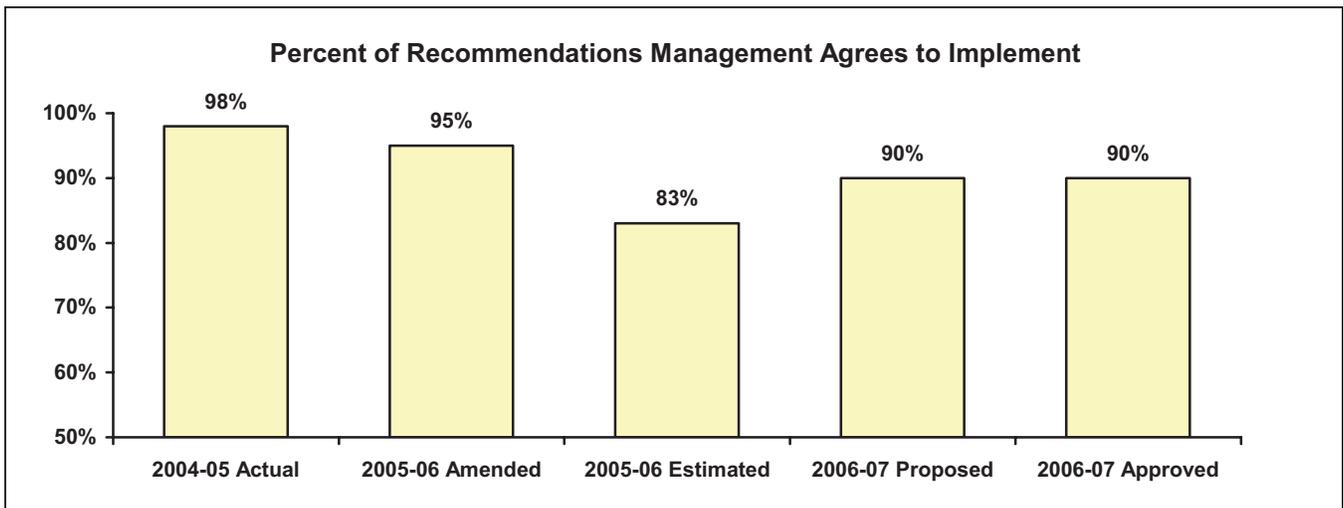
The Approved Budget continues to focus on the Office of the City Auditor’s (OCA) main activities, auditing and integrity services. OCA will continue to receive funding from Austin Energy and the Austin Water Utility to assist with specific audit initiatives in those departments.

### Audit

The Office of the City Auditor estimates that Council Satisfaction with its audit products will remain at current levels in FY 2006-07. This measure is intended to convey the level of satisfaction for OCA’s primary customer with the primary output of the audit activity. OCA administers a survey to Council Members to solicit this information.



Management has an opportunity to agree, partially agree, or disagree with recommendations made in audit reports by the Office of the City Auditor. The Percent of Recommendations Management Agrees to Implement tracks those instances where management agrees or partially agrees with a recommendation.



## **Office of the City Auditor — Total Budget \$2.2 million**

---

The Approved Budget includes an amendment from the dais which includes appropriations in the amount of \$200,000 to solicit, negotiate, and execute a contract with consultants for the purpose of conducting an independent assessment of public safety in the City.

The Approved Budget also includes an amendment from the dais which increases appropriations in the amount of \$94,733 and adds 1.0 FTE and converts a temporary position to regular status for the purpose of conducting revenue audits.

### **Integrity Services**

The key indicators for Integrity Services are new performance measures that have been approved for FY 2006-07. There is limited data for past periods. This change is part of a larger change in the measures for Integrity Services, wherein six existing measures were exchanged for eight new measures. These new measures provide a clearer illustration of the results of the City Auditor's Integrity Unit (CAIU) activities.

### **Corporate Risk Services**

The Approved Budget includes \$35,000 for consulting services for an Austin Water Utility audit.

Included in the Approved Budget is \$5,700 for education and travel, and a decrease of \$3,983 for terminal pay.

### **Support Services**

The Approved Budget includes \$1,500 for office supplies, \$1,000 for small tools and equipment, \$300 for education and travel and \$4,800 for mileage reimbursement.

### **Employee Benefits**

The Approved Budget includes \$51,859 for salary increases associated with Pay for Performance in FY 2007. An additional \$6,638 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget includes a \$755 increase for the Awards and Recognition program. The Approved Budget also includes an increase of \$3,856 for a 2 percent service incentive enhancement pay to non-civil service employees.

Pay for Performance increased by an additional \$1,024 due to an amendment from the dais in the Approved Budget.

### **Capital Budget**

The 2006-07 Approved Capital Budget does not include any new appropriations for the Office of the City Auditor.

# Office of the City Auditor — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$51,859 for salary increases associated with Pay for Performance in FY 2007. An additional \$6,638 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget includes a \$755 increase for the Awards and Recognition program.	\$59,252	
The Approved Budget includes an increase of \$3,856 for a 2 percent service incentive enhancement pay to non-service civil service employees.	\$3,856	
Included in the Approved Budget is \$114,947 for pay adjustments of positions during FY 2005-06.	\$114,947	
<b>2. <u>Corporate Risk Services</u></b>		
Included in the Approved Budget is \$35,000 for consulting services for an Austin Water Utility audit.	\$35,000	
The Approved Budget includes \$5,700 for education and travel and a decrease of \$3,983 for terminal pay.	\$1,717	
<b>3. <u>Support Services</u></b>		
The Approved Budget includes \$300 for education and travel, \$4,800 for mileage reimbursement, \$1,500 for office supplies and \$1,000 for small tools and equipment.	\$7,600	
 <b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$1,024 has been included for salary increases associated with Pay for Performance.	\$1,024	
The City Council voted to increase funding in the amount of \$94,733 and add 1.0 FTE and convert a temporary position to regular status for the purpose of conducting revenue audits.	\$94,733	2.00
The City Council voted to increase funding in the amount of \$200,000 to solicit, negotiate, and execute a contract with consultants for the purpose of conducting an independent assessment of public safety in the City.	\$200,000	

# Office of the City Auditor – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CORPORATE RISK SERVICES</b>										
Audit	\$933,613	13.80	\$878,503	13.80	\$884,267	13.80	\$1,002,885	13.80	\$1,357,266	15.80
Integrity Services	\$208,093	4.00	\$322,503	4.00	\$307,199	4.00	\$333,754	4.00	\$345,153	4.00
<b>Subtotal</b>	<b>\$1,141,706</b>	<b>17.80</b>	<b>\$1,201,006</b>	<b>17.80</b>	<b>\$1,191,466</b>	<b>17.80</b>	<b>\$1,336,639</b>	<b>17.80</b>	<b>\$1,702,419</b>	<b>19.80</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$170,525	1.75	\$164,372	1.75	\$173,912	1.75	\$170,621	1.75	\$177,776	1.75
Financial Monitoring / Budgeting	\$25,102	0.25	\$15,678	0.25	\$15,678	0.25	\$15,041	0.25	\$15,834	0.25
Personnel / Training	\$30,294	0.25	\$12,526	0.25	\$12,526	0.25	\$13,075	0.25	\$13,682	0.25
Purchasing / M/WBE	\$13,116	0.25	\$11,852	0.25	\$11,852	0.25	\$12,522	0.25	\$13,097	0.25
<b>Subtotal</b>	<b>\$239,037</b>	<b>2.50</b>	<b>\$204,428</b>	<b>2.50</b>	<b>\$213,968</b>	<b>2.50</b>	<b>\$211,259</b>	<b>2.50</b>	<b>\$220,389</b>	<b>2.50</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$1,675	0.00	\$3,339	0.00	\$3,339	0.00	\$83,247	0.00	\$4,094	0.00
<b>Subtotal</b>	<b>\$1,675</b>	<b>0.00</b>	<b>\$3,339</b>	<b>0.00</b>	<b>\$3,339</b>	<b>0.00</b>	<b>\$83,247</b>	<b>0.00</b>	<b>\$4,094</b>	<b>0.00</b>
<b>Total</b>	<b>\$1,382,417</b>	<b>20.30</b>	<b>\$1,408,773</b>	<b>20.30</b>	<b>\$1,408,773</b>	<b>20.30</b>	<b>\$1,631,145</b>	<b>20.30</b>	<b>\$1,926,902</b>	<b>22.30</b>

# Office of the City Auditor – 2006-07

## Expense Refunds

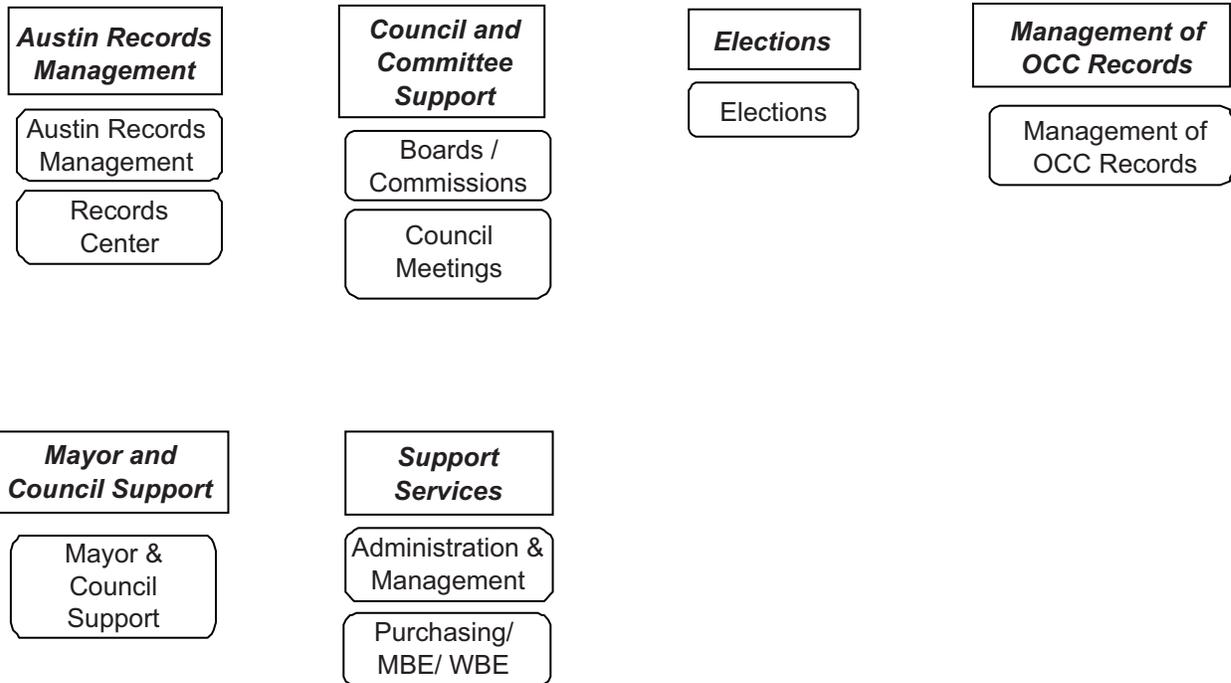
	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CORPORATE RISK SERVICES</b>										
Audit	\$250,000	0.00	\$300,000	0.00	\$300,000	0.00	\$250,000	0.00	\$250,000	0.00
<b>Subtotal</b>	\$250,000	0.00	\$300,000	0.00	\$300,000	0.00	\$250,000	0.00	\$250,000	0.00
<b>Total</b>	\$250,000	0.00	\$300,000	0.00	\$300,000	0.00	\$250,000	0.00	\$250,000	0.00



Office of the City Clerk



# Office of the City Clerk — 2006–07



LEGEND= Programs Activities

	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Amended	Estimated	Proposed	Approved
<b>Revenue</b>	\$140	\$75	\$281	\$100	\$100
<b>OCC Requirements</b>	\$2,021,204	\$3,010,678	\$1,761,093	\$2,258,496	\$2,201,379
<b>OCC Full-time Equivalents (FTEs)</b>	16.50	16.50	16.50	17.50	17.50
<b>Mayor and Council Support</b>	\$975,248	\$1,140,910	\$1,140,910	\$1,127,061	\$1,185,394
<b>Full-time Equivalents (FTEs)</b>	17.00	17.00	17.00	24.00	24.00
<b>Total Requirements</b>	\$2,996,452	\$4,151,588	\$2,902,003	\$3,385,557	\$3,386,773
<b>Total Full-time Equivalents (FTEs)</b>	33.50	33.50	33.50	41.50	41.50

# Office of the City Clerk — 2006-07

---

## Mission

The mission of the Office of the City Clerk is to provide information to the City Council, City staff, general public, candidates, voters, and media in order to promote a work environment that leads to compliance with all laws and better decision making

## Goals

### Austin Records Management

- Complete records inventories for 50% of all City departments by September 30, 2007.
- Complete the destruction or permanent preservation backlog of all eligible boxes at the Records Center by 2010.

### Elections

- Collaborate with Travis County to conduct accessible elections that comply with election laws 100% of the time.

### Management of OCC Records

- Execute, publish and file 90% of official documents within 10 days of adoption.
- Update the municipal code in 30 days or less, 90% of the time.

## Key Indicators

- Percent of departments that have completed records inventories
- Percent of boxes eligible for destruction or permanent preservation that are destroyed, microfilmed or transferred to the Austin History Center.
- Percent of elections held that comply with election laws
- Percent of records executed, published and filed within 10 days of adoption
- Percent of time the code is updated in 30 days or less

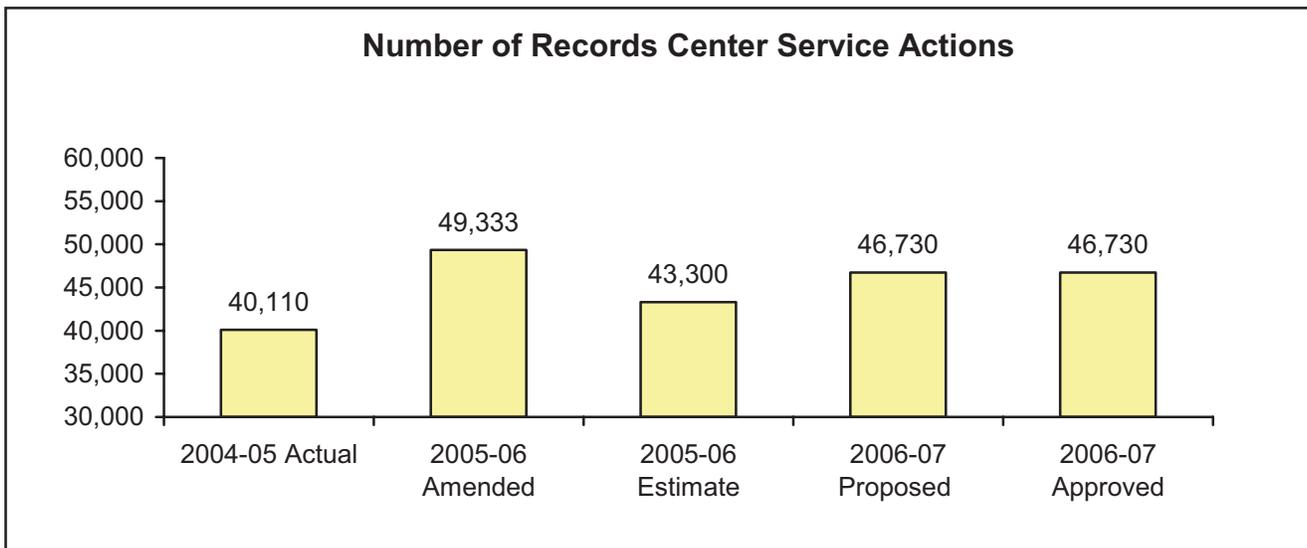
# Office of the City Clerk — Total Budget \$3.5 million

## Budget Highlights

The Approved Budget for the Office of the City Clerk includes the resources necessary to achieve the goals and objectives of the department.

### Austin Records Management

This chart tracks the service action requests (sending out empty boxes, putting new boxes into storage, retrieving records, returning records to storage and destroying records that are beyond their retention period) to which the Records Center staff responds. The growth drives the increased costs associated with records management in the Iron Mountain contract. The Approved Budget includes an additional \$10,000 for microfilming of permanent records in the center to try to slow the growth of the contract. Also, an increase is included for \$56,170 for a Records Analyst and \$30,000 for a temporary position needed through the end of FY 2007 to help with increased need for records management.



### Council/Committee Support

An increase of 7 FTEs, one for each Council office, is included with no additional funding.

### OCC Records

The Approved Budget includes \$20,000 to cover the publication costs associated with the rewrites directed by Council of the Land Development Code.

### Elections

The Approved Budget includes \$500,000 for the bond election in November, 2006.

## **Office of the City Clerk — Total Budget \$3.5 million**

---

### **Revenue**

The Approved Budget is increased by \$25 to \$100 based on prior year attainment.

### **Support Services**

The Approved Budget includes \$19,500 for the replacement of broken or inadequate office equipment.

### **Employee Benefits**

The Approved Budget includes \$62,179 for salary increases associated with Pay for Performance and the awards and recognition program, \$10,955 for anticipated health insurance cost increases and \$20,153 for the annualized cost of market study adjustments implemented in FY 2006. Also, the 2% one-time bonus to civilian employees that was implemented in FY 2006 is being continued in FY 2007. The additional cost over the FY 2006 budgeted amount is \$1,009. Pay for Performance increased by an additional \$1,216 due to an amendment from the dais in the Approved Budget.

### **City Clerk – Mayor and Council Support**

The Approved Budget also includes a transfer of \$8,066 from the Office of the City Clerk's Mayor and Council Support program to the Mayor and Council's budget to cover travel and training and copier costs.

### **Capital Improvement Appropriations**

The 2006-07 Approved Capital Budget does not include any new appropriations for City Clerk.

# Office of the City Clerk — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

### Revenue Changes

	Dollars	FTEs
1. The Approved Budget increases the revenue by \$25 based on prior year attainment.	\$25	

### Expenditure Changes - Clerk

	Dollars	FTEs
1. <b><u>City-Wide</u></b> The Approved Budget includes \$61,620 for salary increase associated with Pay for Performance in FY 2007. An additional \$10,955 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$559 increase for the Awards and Recognition program.	\$73,134	
The Approved Budget includes \$20,153 for the annualized cost of market study adjustments implemented in FY 2006.	\$20,153	
The Approved Budget includes an incremental increase of \$1,009 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$1,009	
2. <b><u>Austin Records Management</u></b> To control the growth of the Iron Mountain contract, \$10,000 has been added to the Approved Budget to continue to expand the microfilming program. With the increase, the total budget for FY 2007 will be \$100,000.	\$10,000	
Expense refunds from various departments are increasing in FY 2007 by \$12,155.	(\$12,155)	
The Approved Budget includes \$30,000 to fund a temporary who is scheduled to work through FY 2007 to reduce the backlog of microfilming.	\$30,000	
The Approved Budget includes \$56,170 for a Records Analyst to assist with the increase in demand for records management.	\$56,170	1.00
3. <b><u>Council and Committee Support</u></b> Funding for the recognition program for members of City Boards and Commissions has been moved to Support Services in FY 2007.	(\$20,000)	
4. <b><u>Elections</u></b> In FY 2007, the City will be holding a Bond Election estimated to cost \$500,000. In FY 2006 a total of \$1,482,500 was budgeted for elections due. Therefore, the election budget is being reduce by \$982,500 in the Approved Budget.	(\$982,500)	
The \$15,000 that was added in FY2006 for an inauguration event for new Council members is being removed in the Approved Budget.	(\$15,000)	
5. <b><u>Management of OCC Records</u></b> The Approved Budget adds \$20,000 to cover the publication costs associated with the rewrites directed by Council of the Land Development Code.	\$20,000	

## Office of the City Clerk — 2006-07

---

	Dollars	FTEs
<b>6. <u>Support Services</u></b>		
Funding for the City Boards and Commissions recognition program has been moved to Support Services from Council and Committee Support. In addition, \$7,750 is being added to the budget to cover the cost of changing the venue from City Hall to a larger venue.	\$27,750	
\$17,000 has been added to the Approved Budget to replace the existing microfilm reader/printer which no longer meets the needs of the department. An additional \$2,500 has been added to replace the broken shredder.	\$19,500	
Office of the City Clerk transferred \$2,700 into Clerk-funded Mayor and Council Support.	(\$2,700)	
A one-time cost of \$2,690 for software licenses has been added to the budget.	\$2,690	
The Approved Budget removes \$1,866 in vehicle maintenance.	(\$1,866)	
<b>7. <u>Department-Wide</u></b>		
The Approved Budget includes an increase to travel and training for staff to attend seminars, conferences and workshops related to records management and elections.	\$13,150	

# Office of the City Clerk — 2006-07

---

## Significant Revenue and Expenditure Changes by Program City Clerk - Mayor and Council Support

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>Office of the City Clerk funded Mayor and Council Support</u></b>		
The FY 2007 Approved Budget includes a transfer of \$8,066 from Clerk-funded Mayor and Council support to Mayor and Council's budget for contractual and commodity costs.	(\$8,066)	
Office of the City Clerk transferred \$2,700 into Clerk-funded Mayor and Council Support to cover the costs of supplies for the shared administrative position.	\$2,700	
An increase of 7 FTEs, one for each office, is included with no additional funding.	\$0	7.00
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$1,216 has been included for salary increases associated with Pay for Performance.	\$1,216	

# Office of the City Clerk – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>AUSTIN RECORDS MANAGEMENT</b>										
Austin Records Management	\$207,190	3.50	\$240,175	3.50	\$234,374	3.50	\$324,238	4.50	\$339,423	4.50
Records Center	\$101,026	2.50	\$423,010	2.50	\$368,992	2.50	\$433,849	2.50	\$441,191	2.50
<b>Subtotal</b>	<b>\$308,217</b>	<b>6.00</b>	<b>\$663,185</b>	<b>6.00</b>	<b>\$603,366</b>	<b>6.00</b>	<b>\$758,087</b>	<b>7.00</b>	<b>\$780,614</b>	<b>7.00</b>
<b>COUNCIL &amp; COMMITTEE SUPPORT</b>										
Boards / Commission	\$62,107	1.00	\$69,159	1.00	\$47,240	1.00	\$49,614	1.00	\$52,201	1.00
Council Meetings	\$96,866	2.00	\$94,429	1.25	\$87,550	1.25	\$84,790	1.25	\$89,375	1.25
<b>Subtotal</b>	<b>\$158,973</b>	<b>3.00</b>	<b>\$163,588</b>	<b>2.25</b>	<b>\$134,790</b>	<b>2.25</b>	<b>\$134,404</b>	<b>2.25</b>	<b>\$141,576</b>	<b>2.25</b>
<b>ELECTIONS</b>										
Elections	\$937,697	0.75	\$1,574,266	0.75	\$351,486	0.75	\$522,499	0.25	\$523,663	0.25
<b>Subtotal</b>	<b>\$937,697</b>	<b>0.75</b>	<b>\$1,574,266</b>	<b>0.75</b>	<b>\$351,486</b>	<b>0.75</b>	<b>\$522,499</b>	<b>0.25</b>	<b>\$523,663</b>	<b>0.25</b>
<b>MANAGEMENT OF OCC RECORDS</b>										
Management of OCC Records	\$237,043	3.75	\$340,814	4.00	\$386,268	4.00	\$359,147	4.00	\$373,474	4.00
<b>Subtotal</b>	<b>\$237,043</b>	<b>3.75</b>	<b>\$340,814</b>	<b>4.00</b>	<b>\$386,268</b>	<b>4.00</b>	<b>\$359,147</b>	<b>4.00</b>	<b>\$373,474</b>	<b>4.00</b>
<b>MAYOR AND COUNCIL SUPPORT</b>										
Mayor and Council Support	\$975,225	17.00	\$1,140,910	17.00	\$1,140,909	17.00	\$1,127,061	24.00	\$1,185,394	24.00
<b>Subtotal</b>	<b>\$975,225</b>	<b>17.00</b>	<b>\$1,140,910</b>	<b>17.00</b>	<b>\$1,140,909</b>	<b>17.00</b>	<b>\$1,127,061</b>	<b>24.00</b>	<b>\$1,185,394</b>	<b>24.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$325,274	2.00	\$222,000	2.50	\$239,497	2.50	\$320,603	3.00	\$332,715	3.00
Personnel / Training	\$14,888	0.25	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Purchasing / M/WBE	\$36,777	0.75	\$44,540	1.00	\$43,402	1.00	\$44,224	1.00	\$46,493	1.00
<b>Subtotal</b>	<b>\$376,939</b>	<b>3.00</b>	<b>\$266,540</b>	<b>3.50</b>	<b>\$282,899</b>	<b>3.50</b>	<b>\$364,827</b>	<b>4.00</b>	<b>\$379,208</b>	<b>4.00</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$2,280	0.00	\$2,285	0.00	\$2,285	0.00	\$119,532	0.00	\$2,844	0.00
<b>Subtotal</b>	<b>\$2,280</b>	<b>0.00</b>	<b>\$2,285</b>	<b>0.00</b>	<b>\$2,285</b>	<b>0.00</b>	<b>\$119,532</b>	<b>0.00</b>	<b>\$2,844</b>	<b>0.00</b>
<b>Total</b>	<b>\$2,996,373</b>	<b>33.50</b>	<b>\$4,151,588</b>	<b>33.50</b>	<b>\$2,902,003</b>	<b>33.50</b>	<b>\$3,385,557</b>	<b>41.50</b>	<b>\$3,386,773</b>	<b>41.50</b>

# Office of the City Clerk – 2006-07

## Expense Refunds

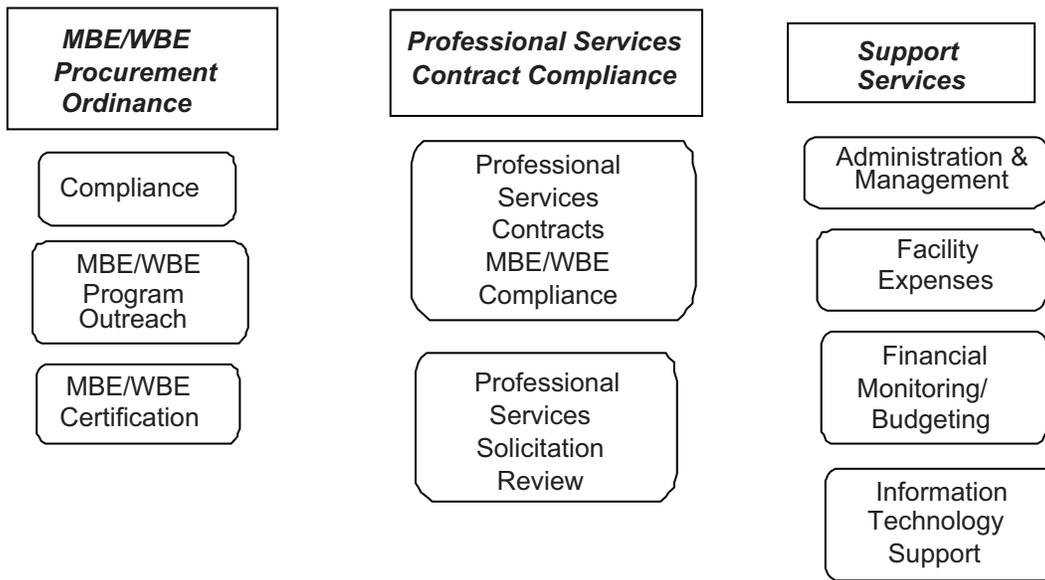
	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>AUSTIN RECORDS MANAGEMENT</b>										
Records Center	\$126,979	0.00	\$128,361	0.00	\$128,361	0.00	\$140,516	0.00	\$140,516	0.00
<b>Subtotal</b>	\$126,979	0.00	\$128,361	0.00	\$128,361	0.00	\$140,516	0.00	\$140,516	0.00
<b>Total</b>	\$126,979	0.00	\$128,361	0.00	\$128,361	0.00	\$140,516	0.00	\$140,516	0.00



## Small and Minority Business Resources



# Small and Minority Business Resources— 2006–07



LEGEND=



	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
Requirements	\$1,532,315	\$1,746,117	\$1,723,476	\$2,042,104	\$2,045,873
Full-time Equivalentents (FTEs)	18.00	20.00	20.00	24.00	24.00

# Small and Minority Business Resources —2006-07

---

## Mission

The purpose of the Department of Small and Minority Business Resources is to administer the MBE/WBE Procurement Ordinance and provide development opportunities and resources to small businesses so that they can have affirmative access to city procurement opportunities and show productive growth.

## Goals

- Administer the MBE/WBE Procurement Ordinance to ensure that 100% of City-certified MBE/WBE firms meet eligibility requirements.
- Administer the MBE/WBE Procurement Ordinance to ensure that 100% of compliance recommendations are upheld by City management.
- Provide accurate information and instructions for complying with the MBE/WBE Procurement Ordinance to bidders, proposers, and internal and external customers on 100% of City solicitations.
- Increase number of Certified MBE/WBE businesses available to do business with the City of Austin by 5%.
- Increase utilization of available technology to increase staff productivity by:
  - Increasing ability to generate reports by 50%
  - Improving the consistency and quality of the information coming out of the databases by 50%
  - Improving the accuracy of the DBE goal by 75%
  - Increasing participation notification by 75% by using automated electronic bid notification
- Build a training presentation for internal and external customers on the true roles and responsibilities of DSMBR and its staff as defined by the ordinance, program rules and management expectations.
- Increase the On-line Plan Room customer base by 15% by providing and promoting online technologies.
- Increase satisfaction percentage of MBE/WBE surveyed to 85% on the level of service from the contracted service providers.

## Key Indicators

The key indicators used by the Department of Small and Minority Business Resources include:

- Number of City-certified MBE/WBE businesses enrolled
- Number of Compliance Documents reviewed
- Number of Pre-bids and Pre-construction meetings attended

# Small and Minority Business Resources — Total Budget \$2.3 million

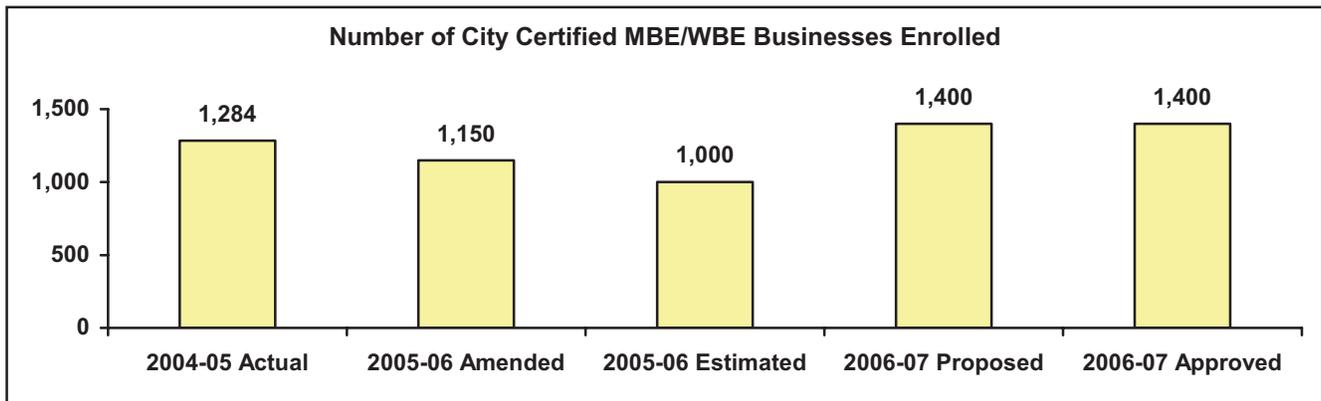
---

## Budget Highlights

The Small and Minority Business Resources (SMBR) department is organized into three programs, the MBE/WBE Procurement Ordinance Program, the Professional Services Contract Compliance Program, and the Support Services Program. The Approved Budget continues the outsourcing of the Certification Division component of the MBE/WBE Procurement Ordinance Program. SMBR will continue to manage and operate the Online Plan room, which was previously funded by Public Works for FY 2004-05. Additional highlights for the FY 2006-07 Approved Budget are as follows:

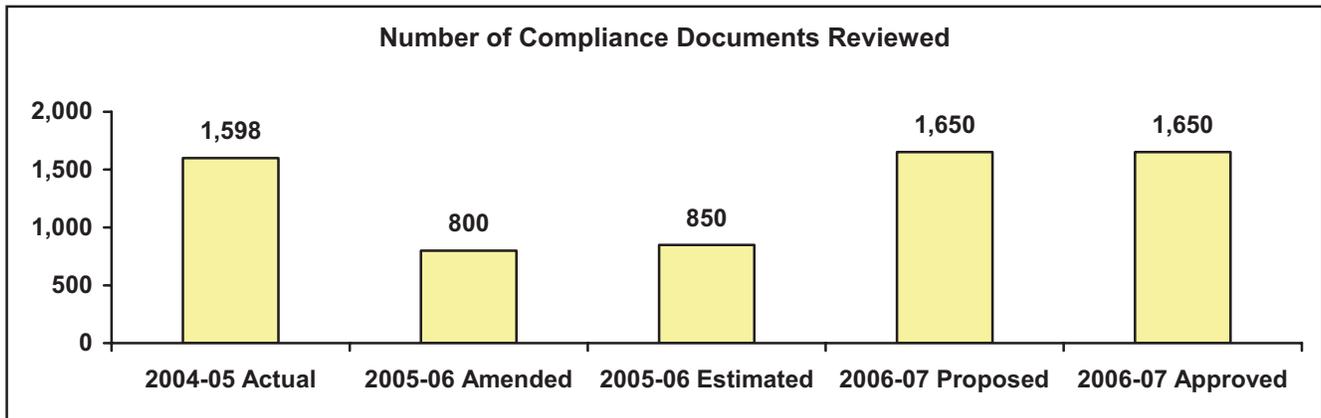
### MBE/WBE Procurement Ordinance Program

The Approved Budget includes an increase of \$15,000 to the contract with South Central Texas Regional Certification Agency (SCTRCA) to provide certification services. This increase in funding is based on a projected 11% increase in certified MBE/WBE firms and an 11% increase in DBE certified firms. SCTRCA will be required to provide more site audit functions in FY 2006-07, per mandates from the U. S. Department of Transportation, for the City of Austin to remain in compliance with the Disadvantaged Business Enterprise regulations.



The MBE/WBE Procurement Ordinance Program will continue to conduct recruiting activities aimed at increasing the pool of MBE/WBE firms available to do business with the City. Information and referral concerning MBE/WBE and DBE certification will continue to be disseminated by the SMBR Certification Liaison and the South Central Regional Certification Agency. SMBR projects that the number of certified vendor approvals will increase slightly in FY 2006-07 over the prior year. Vendors may be more apt to certify due to multiple certification opportunities with SCTRCA. If a vendor is certified with the City of Austin by SCTRCA, they also receive automatic certification with SCTRCA, Historically Underutilized Businesses (HUB), the City of San Antonio and Bexar County.

## Small and Minority Business Resources — Total Budget \$2.3 million



SMBR will continue to focus resources toward post-award contract monitoring. Management has specifically separated this function based on analysis of information requests from the MBE/WBE Council Subcommittee and the MBE/WBE Advisory Committee. City management has placed a greater emphasis on Post-Award compliance. Staff will continue to monitor participation program compliance, in addition to emphasis on pre-award activities.

### Professional Services Contract Compliance

The Professional Services Contract Compliance Program will continue to review all Requests for Qualification (RFQs) submittals for compliance with the MBE/WBE Ordinance and continue establishing procedures for post-award monitoring of the resulting contracts. The program will also continue to review City of Austin RFQs before they are issued to ensure they meet all City and State regulations for Professional Service solicitations.

### Support Services

Included in the Approved Budget is an additional \$5,000 to network and participate in community related functions targeting small and minority firms, thereby promoting community interest. This funding will provide SMBR opportunities to communicate the process of doing business with the City of Austin network by informing potential clients of the role of the department and promote subcontracting opportunities.

The Approved Budget includes an increase of \$19,229 and 1.0 FTE as part of a citywide initiative to convert temporary employees to permanent status.

Included in the Approved Budget is \$112,449 for 2.0 FTEs, an Administrative Manager and an Administrative Specialist. An additional \$46,703 and 1.0 FTE is included in the Approved Budget for an Administrative Specialist and contractals, to fulfill MBE/WBE ordinance requirements for contracting subcontractors, for increased contracts greater than \$2,000,000.

Also included in the Approved Budget is an increase of \$10,500 for travel and training.

### Employee Benefits

The Approved Budget includes \$47,573 for an anticipated increase in Pay for Performance and \$3,691 for a one-time Service Incentive Enhancement. Also included in the Approved Budget is an incremental increase for insurance of \$6,540 and \$372 for Awards and Recognition.

The Approved Budget includes \$32,516 for the annualized cost of market study adjustments implemented in FY 2006.

## **Small and Minority Business Resources — Total Budget \$2.3 million**

---

Pay for performance increased by an additional \$939 due to an amendment from the dais in the Approved Budget.

The Approved Budget includes an amendment from the dais which increased appropriations in the amount of \$2,830 for employees utilizing Spanish and American Sign Language (ASL).

### **Capital Budget**

The 2006-07 Approved Capital Budget does not include any new appropriations for SMBR.

# Small and Minority Business Resources - 2006-07

## Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes by Program</u>	Dollars	FTEs
<b>1. City-Wide</b>		
The Approved Budget includes \$47,573 for salary increases associated with Pay for Performance in FY 2007. An additional \$6,540 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$372 increase for the Awards and Recognition program.	\$54,485	
The Approved Budget includes an increase of \$3,691 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$3,691	
The Approved Budget includes \$32,516 for the annualized cost of market study adjustments implemented in FY 2006.	\$32,516	
<b>2. MBE/WBE Procurement Program</b>		
The Approved Budget includes an increase of \$15,000 to the South Central Texas Regional Certification Agency (SCTRCA) certification contract.	\$15,000	
<b>3. Support Services Program</b>		
Included in the Approved Budget is \$5,000 for booths and required material to distribute and participate in community functions relating to small and minority businesses.	\$5,000	
The Approved Budget includes the elimination of lease buy out costs of \$3,086 for PCs in the Plan Room. Also backed out is one-time capital for new fax machine of \$500 purchased in FY 06.	(\$3,586)	
The Approved Budget includes an increase of \$19,229 and 1.0 FTE as part of a citywide initiative to convert temporary employees to permanent status.	\$19,229	1.00
Included in the Approved Budget is \$159,152 for 3.0 FTEs, an Administrative Manager and two Administrative Specialists, including contractals.	\$159,152	3.00
Included in the Approved Budget is an increase of \$10,500 for Travel and Training.	10,500	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$939 has been included for salary increases associated with Pay for Performance.	\$939	
An additional \$2,830 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$2,830	

# Small Minority Business Resources – 2006-07

## Support Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>M/WBE PROCUREMENT ORDINANCE PROGRAM</b>										
Compliance	\$832,708	10.50	\$915,617	11.50	\$875,942	11.50	\$919,350	11.50	\$981,754	11.50
MBE/WBE Certification	\$227,254	0.75	\$118,484	0.75	\$254,463	0.75	\$134,271	0.75	\$139,165	0.75
MBE/WBE Program Outreach	\$84,375	2.50	\$202,638	2.50	\$158,034	2.50	\$206,938	2.50	\$219,006	2.50
<b>Subtotal</b>	<b>\$1,144,337</b>	<b>13.75</b>	<b>\$1,236,739</b>	<b>14.75</b>	<b>\$1,288,439</b>	<b>14.75</b>	<b>\$1,260,559</b>	<b>14.75</b>	<b>\$1,339,925</b>	<b>14.75</b>
<b>PROFESSIONAL SERVICES CONTRACT COMPLIANCE</b>										
Professional Services Contracts MBE/WBE Compliance	\$93,781	2.50	\$257,141	2.75	\$105,519	2.75	\$223,369	2.75	\$237,147	2.75
Professional Services Solicitation Review	\$58,977	0.75	\$33,356	0.50	\$25,680	0.50	\$33,825	0.50	\$36,675	0.50
<b>Subtotal</b>	<b>\$152,758</b>	<b>3.25</b>	<b>\$290,497</b>	<b>3.25</b>	<b>\$131,199</b>	<b>3.25</b>	<b>\$257,194</b>	<b>3.25</b>	<b>\$273,822</b>	<b>3.25</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$79,326	0.50	\$174,215	1.50	\$252,783	1.50	\$372,339	5.50	\$385,614	5.50
Facility Expenses	\$121,937	0.00	\$425	0.00	\$550	0.00	\$425	0.00	\$425	0.00
Financial Monitoring / Budgeting	\$23,942	0.50	\$27,719	0.50	\$31,070	0.50	\$28,532	0.50	\$32,279	0.50
Information Technology Support	\$8,205	0.00	\$13,138	0.00	\$16,251	0.00	\$10,052	0.00	\$10,052	0.00
<b>Subtotal</b>	<b>\$233,410</b>	<b>1.00</b>	<b>\$215,497</b>	<b>2.00</b>	<b>\$300,654</b>	<b>2.00</b>	<b>\$411,348</b>	<b>6.00</b>	<b>\$428,370</b>	<b>6.00</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$1,775	0.00	\$3,384	0.00	\$3,184	0.00	\$113,003	0.00	\$3,756	0.00
<b>Subtotal</b>	<b>\$1,775</b>	<b>0.00</b>	<b>\$3,384</b>	<b>0.00</b>	<b>\$3,184</b>	<b>0.00</b>	<b>\$113,003</b>	<b>0.00</b>	<b>\$3,756</b>	<b>0.00</b>
<b>Total</b>	<b>\$1,532,280</b>	<b>18.00</b>	<b>\$1,746,117</b>	<b>20.00</b>	<b>\$1,723,476</b>	<b>20.00</b>	<b>\$2,042,104</b>	<b>24.00</b>	<b>\$2,045,873</b>	<b>24.00</b>

## Small Minority Business Resources – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>M/WBE PROCUREMENT ORDINANCE PROGRAM</b>										
Compliance	\$37,753	0.00	\$37,754	0.00	\$37,754	0.00	\$38,054	0.00	\$38,054	0.00
MBE/WBE Program Outreach	\$0	0.00	\$0	0.00	\$0	0.00	\$167,000	0.00	\$167,000	0.00
<b>Subtotal</b>	\$37,753	0.00	\$37,754	0.00	\$37,754	0.00	\$205,054	0.00	\$205,054	0.00
<b>PROFESSIONAL SERVICES CONTRACT COMPLIANCE</b>										
Professional Services Contracts MBE/WBE Compliance	\$0	0.00	\$0	0.00	\$34,561	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$0	0.00	\$0	0.00	\$34,561	0.00	\$0	0.00	\$0	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$30,000	0.00	\$0	0.00	(\$30,000)	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$30,000	0.00	\$0	0.00	(\$30,000)	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$67,753	0.00	\$37,754	0.00	\$42,315	0.00	\$205,054	0.00	\$205,054	0.00



City of Austin  
2006-2007  
Approved  
Budget

**Executive Summary**  
Utility Major Enterprises

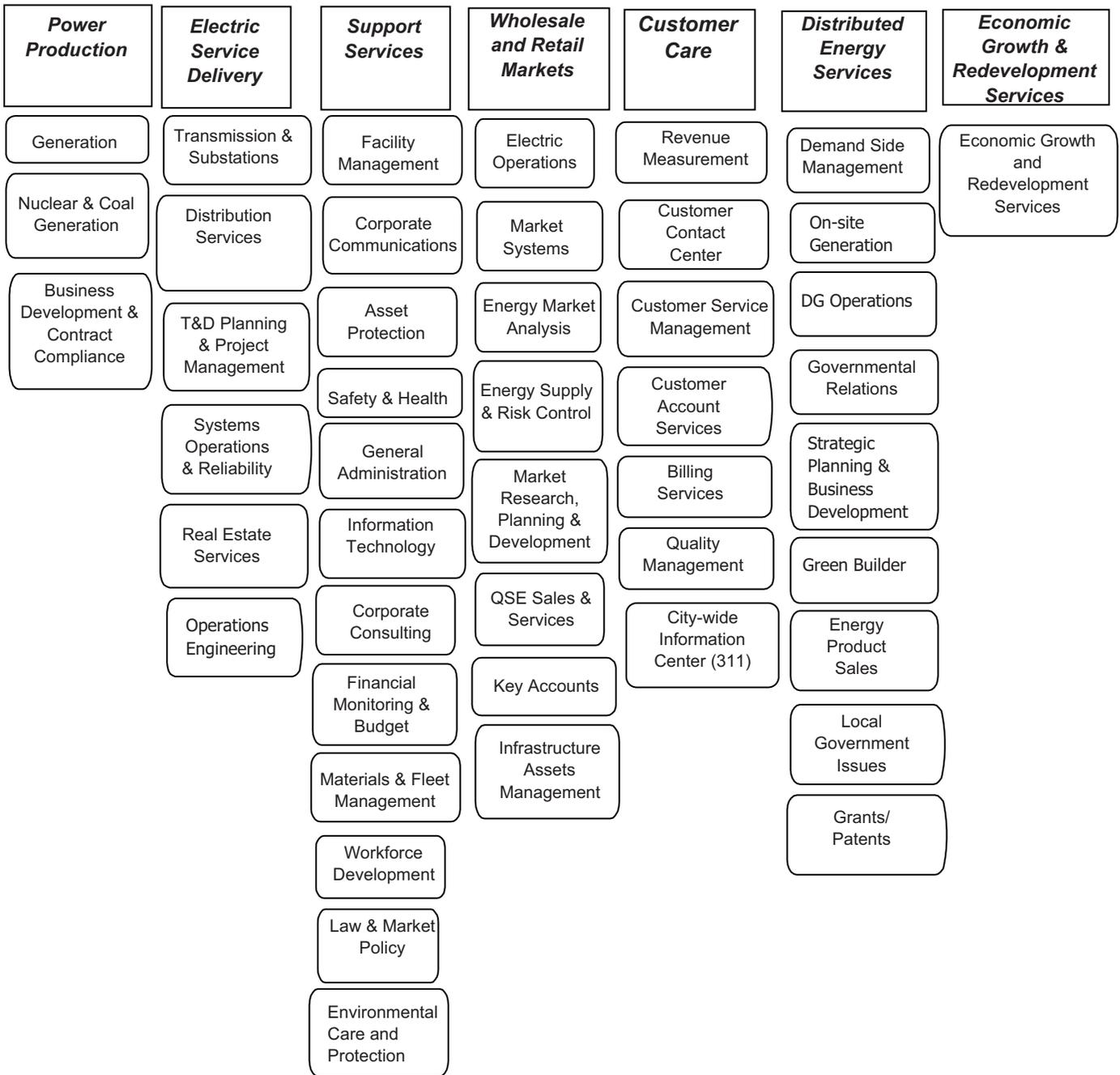


# Austin Energy

Austin Energy  
Conservation Rebates and Incentives  
Repair and Replacement Fund  
Strategic Reserve Fund  
Economic Growth and Redevelopment Services  
Cultural Arts  
Mueller Development Fund  
Performance Contracting Fund



# Austin Energy — 2006-07



**LEGEND =** Programs Activities

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$995,332,430	\$945,742,357	\$1,048,627,077	\$1,117,755,116	\$1,117,755,116
<b>Transfers In</b>	\$0	\$7,500,000	\$5,250,000	\$4,250,000	\$4,250,000
<b>Requirements</b>	\$935,751,816	\$974,073,417	\$1,062,257,457	\$1,121,770,421	\$1,124,863,219
<b>Full-time Equivalent (FTEs)</b>	1,537.50	1,560.50	1,560.50	1,578.50	1,604.50

## Mission

To deliver clean, affordable, reliable energy and excellent customer service.

## Values

- **Care and concern:** We demonstrate dedication, care and concern for our customers, the community, the environment, and each other.
- **Safety:** We are dedicated to providing both a safe work environment and safe delivery of energy services.
- **Innovation:** We seek innovative ways to improve service delivery, exceed customer expectations and expand the value our energy services provide.
- **Integrity:** We conduct ourselves truthfully and honestly in a manner that strengthens the relationship we have with internal and external customers.
- **Diversity:** We embrace and value the differences and commonalities of our workforce that enable us to accomplish common goals.
- **Teamwork:** We will work cooperatively to accomplish the city's goals and to provide internal and external customers with quality service.
- **Open, honest communication:** We share information, thoughts and ideas with one another to achieve organizational learning and growth.

## Strategies and Objectives

Austin Energy has identified three principal strategies to position itself for the future. Five objectives that cross business unit and functional lines support these strategies.

Principal Strategy	Objective
<b>Excellent Customer Service (deregulation)</b>	<b>Customer Satisfaction Economic Development Exceptional Reliability</b>
<b>Risk Management</b>	<b>Maintain Financial Integrity</b>
<b>Energy Resource (non-traditional energy)</b>	<b>Renewable Portfolio Standard</b>

## Customer Satisfaction

Austin Energy will be proactive in developing an understanding of our customers by monitoring indicators and conducting customer surveys. Our target is a customer satisfaction score of 83/100 by 2010.

Austin Energy will prepare its employees to work successfully in a competitive environment by providing the skill development and information necessary to make informed business decisions. We target an employee satisfaction index showing a 10 percent improvement in positive responses on the *City's Listening to the Workforce Survey* by 2010.

# Austin Energy —2006-07

## Economic Development

Austin Energy will create and sustain economic development by providing contract opportunities for local businesses, attracting new businesses, and supporting the development of a clean energy industry. Austin Energy plans to exceed the City of Austin MBE/WBE goals by 2008.

## Exceptional System Reliability

Austin Energy will pursue best operating and maintenance practices for its power plants to ensure unit availability and reliability.

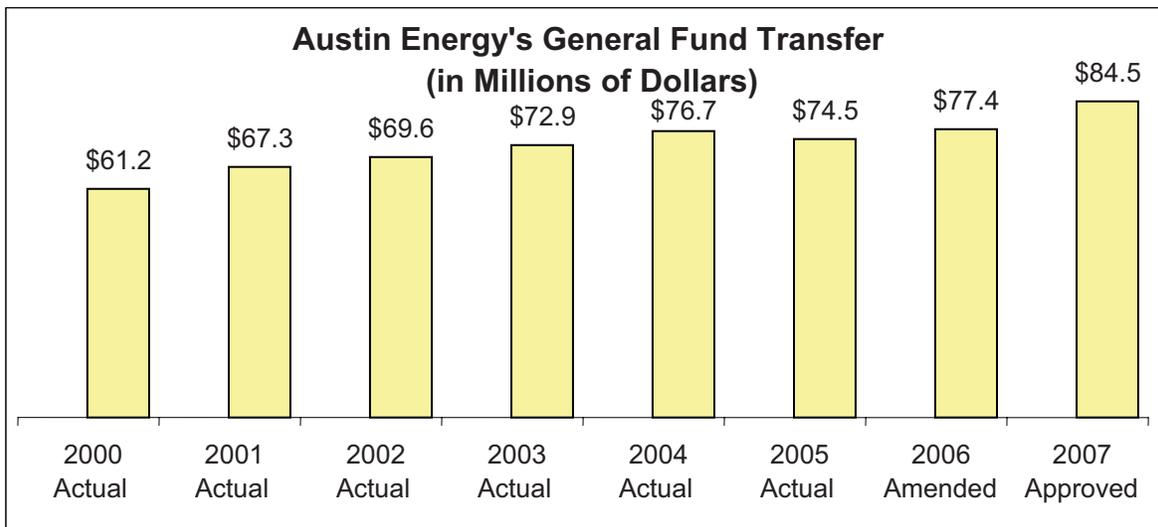
Austin Energy will target specific metrics to reduce the frequency (SAIFI) and duration (SAIDI) of power outages.

- SAIFI (system average interruption frequency index) = 0.8 interruptions per year
- SAIDI (system average interruption duration index) = 60 minutes per year

## Maintain Financial Integrity

Austin Energy plans to achieve an “AA” (Standard & Poor’s) Credit Rating by 2010 on its separate lien revenue bonds. In April 2006, Austin Energy was awarded rating increases on all its bonds from S&P, Fitch and Moody Rating Agencies after a bond trip to their New York City offices.

Austin Energy provides a return to the community in the form of financial support for local government.

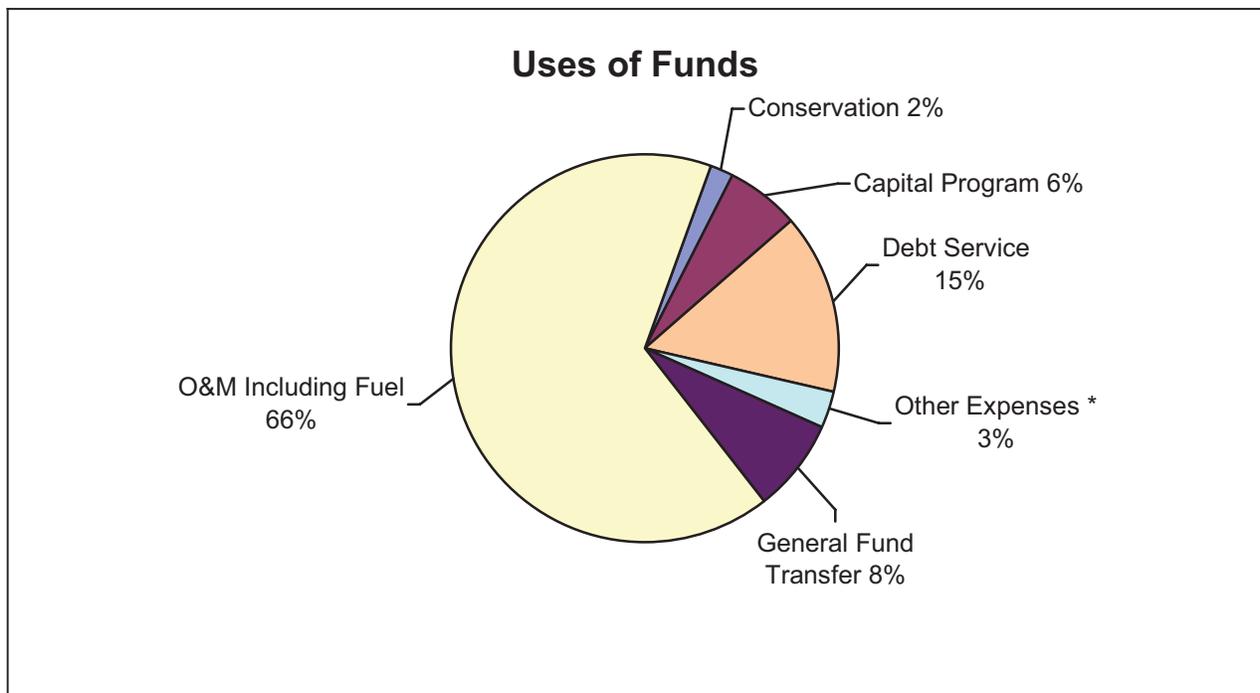
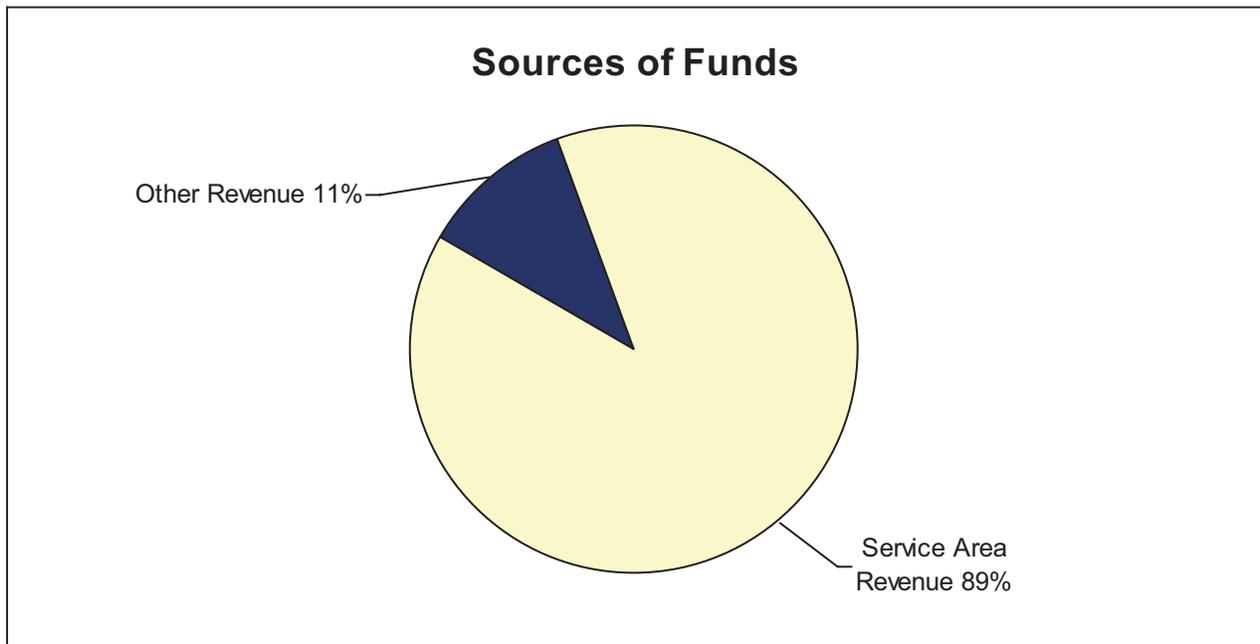


## Renewable Portfolio Standard

Austin Energy will continue its nationally recognized renewable resources program, Green Choice and its Energy Efficiency and Green Building programs.

Austin Energy’s goal is to achieve a Renewable Portfolio Standard of 20 percent and meet the target of achieving 15 percent of Austin Energy’s energy supply from energy efficiency efforts by 2020. Austin Energy will continue to work toward a solar energy goal of 100 megawatts (MW) by 2020.

# Austin Energy — Total Budget \$1.12 billion



\* Other expenses: Workers Compensation, Liability Reserve, Administrative Support, Trunk Radio, Accrued Payroll, Strategic Reserve and Repair and Replacement

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$995,332,430	\$945,742,357	\$1,048,627,077	\$1,117,755,116	\$1,117,755,116
Transfers In	\$0	\$7,500,000	\$5,250,000	\$4,250,000	\$4,250,000
Requirements	\$935,751,816	\$974,073,417	\$1,062,257,457	\$1,121,770,421	\$1,124,863,219
Full-time Equivalents	1,537.5	1,560.50	1,560.50	1,578.50	1,604.50

# Austin Energy — Total Budget \$1.12 billion

---

## Budget Highlights

### The 2006-07 Approved Operating Budget

Revenue, including transfers, totals \$1.12 billion for the FY 2006-07 Approved Budget, which represents a \$168.8 million or a 17.7 percent increase compared to the 2005-06 Amended Budget of \$953.2 million. The increase is primarily due to increases in revenue from electric sales including fuel costs, chiller revenue and other miscellaneous revenues to meet the costs of providing those services.

- No base rate increase is included in FY 2006-07. There has been no base rate increase since 1994.

Total requirements of \$1.12 billion for the FY 2006-07 Approved Budget represents a \$150.8 million or 15.5% percent increase from the FY 2005-06 Amended Budget of \$974.1 million. Major expenditure changes include the following:

- \$169.6 million increase in operating requirements excluding Demand Side Management. A majority of this increase is due to fuel price volatility in natural gas increases. Also, salary increases of \$6.4 million which includes a continued 2% service incentive enhancement and increases to retirement contribution and cost of PFP. Council approved 26 new positions for electric service delivery as part of the FY 2006-07 budget adoption.
- \$1.2 million increase in conservation budget for the management and operations of the conservation programs and rebates and incentives to continue the implementation of the Strategic Plan Approved by City Council in December 2003.
- \$84.5 million transfer to the General Fund, which is a \$7.1 million increase above the FY 2005-06 Amended Budget of \$77.4 million. The General Fund Transfer is based on a percent of the Electric Utility's three-year average revenues (calculated using the current year estimate and the previous two years' actual revenues). For 2005-06 and 2006-07, the General Fund Transfer is based upon 9.1 percent of average revenue in accordance with the Council's policy and our covenants with the bond ratings agencies.
- A transfer to the Electric Utility Capital Improvement Program of \$73.1 million, which is a decrease of \$32.3 million or 30.7 percent below the 2005-06 Amended Budget. The 2005-2006 Budget was amended on June 8<sup>th</sup>, 2006 to recognize 2004-05 operational results and to fund major CIP projects unanticipated for the current fiscal year.
- Debt services increase by \$2.7 million for new debt issuance.
- A \$16.0 million transfer to the Repair and Replacement Fund, an increase of \$2.8 million, is included to fund future capital needs of the Utility.

### The 2006-07 Approved Capital Budget

Total cash requirements for the 2006-07 Capital Improvement Spending Plan amount to \$209.8 million, with \$73.1 million funded from internally generated cash from CIP transfer and the remainder from issuance of commercial paper. The capital budget includes:

- \$143.5 million to support projects related to the power production and delivery of energy services, including power plant improvements and various transmission and distribution projects.
- \$19.0 million to support non-traditional business and environmental related projects such as the chilled water plants at the Downtown/Convention Center plant, the Domain at IBM and Dell Children's Hospital.
- \$39.0 million for new billing system, meter installations, new energy control center replacement and other Call Center improvements.

# Austin Energy — 2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
Increase in Service Area Revenue primarily due to fuel prices.	\$167,849,708	
Decrease in Other Revenue to eliminate the one time sale of SO2 allowances in the market.	(\$4,000,000)	
Increase in Other Revenue including chiller sales and transmission cost of service.	\$8,163,051	
Decrease Transfers In from the Austin Energy Reserve Funds.	(\$3,250,000)	
<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$3,296,661 for salary increases associated with Pay for Performance for FY 2007. An additional \$506,369 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$3,803,030	
The Approved Budget includes an incremental increase of \$143,812 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$143,812	
The Approved Budget includes \$1,623,388 for the annualized cost of market study adjustments implemented in FY 2006.	\$1,623,388	
The Approved Budget includes a stipend of \$848,000 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$848,000	
<b>2. <u>Operating Requirements</u></b>		
Increase in operating requirements including increase to fuel used by AE power plants, increases to items affected by market prices for steel and copper and decreases in bad debt expense and other non recurring items.	\$142,341,000	
<b><u>Electric Service Delivery</u></b>		
Transmission Cost of Services expenses are approved to increase due to increase in load and ERCOT costs allocated.	\$1,402,791	
Increase in tree trimming services due to increased salary and disposal costs.	\$2,242,750	
Software and software maintenance costs for mapping, work management, GIS, Auto CADD and ticket management softwares are approved to increase by \$1,876,641	\$1,876,641	

## Austin Energy — 2006-07

	Dollars	FTEs
<b><u>Customer Care and Marketing</u></b>		
City-wide 311 Information Center approved addition of 12.0 FTEs	\$551,915	12.00
City-wide 311 Information Center - increases in rent, utilities and janitorial expenses are approved.	\$351,227	
Increased temporary employment services are approved for the Austin Energy Call center operations.	\$177,866	
Decrease in other enterprise fund contributions to the Customer Care operations is approved for FY 2007.	\$376,937	
Increase in billing services contract for customer growth and other contractual requirements.	\$500,000	
<b><u>Power Production</u></b>		
Incremental cost of approved conversion of one temporary employee to an engineering associate A for a total cost of \$52,745.	\$21,165	1.00
Sand Hill Energy Center turbine maintenance is approved to increase for overhauling of the Solar Turbines in FY 2007.	\$6,822,614	
Increased maintenance costs and outdoor lighting and valve replacement are included for Decker Power Plant in the Approved Budget.	\$1,147,500	
<b><u>Chiller Operations and Combined Heat &amp; Power</u></b>		
Increased operating costs of the Robert Mueller Energy Center are approved for FY 2007.	\$390,000	
Increased operating costs of the Downtown Chiller Plant system are included due to customer growth and load requirements.	\$1,271,000	
<b><u>Corporate, Other Expenses</u></b>		
Economic Growth and Redevelopment Services approved an additional 2.0 FTEs.	\$124,084	2.00
Increase in Administrative Support	\$1,269,990	
Decrease in Accrued Payroll	(\$361,000)	
Incremental cost of approved conversion of one temporary employee to an engineering associate A for a total cost of \$52,745.	\$21,165	1.00
Add 2 FTEs for implementation of department-wide corporate projects.	\$164,230	2.00
Decrease in transfer to the Liability Reserve Fund	(\$18,000)	
<b>3. <u>Transfers</u></b>		
Debt Service Increase due to increased CIP spending plan	\$2,559,667	
Increase in transfer to General Fund	\$7,580,202	
Increase in transfer to Repair and Replacement Fund to total \$16,000,000.	\$2,790,929	
Decrease transfer to CIP due one time amendment to recognize actual operational results of 2005 and fund additional CIP spending in FY 2005-06.	(\$32,251,650)	

## Austin Energy — 2006-07

---

	Dollars	FTEs
<b>The following changes were approved by Council at Budget Adoption</b>		
An additional \$65,065 has been included for salary increases associated with Pay for Performance.	\$65,065	
An additional \$31,130 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$31,130	
An additional 26 positions were added to the Electric Service Delivery Business unit.	\$1,996,603	26.00
An additional \$1,000,000 was added for tree maintenance, the completion of a tree inventory and to conduct a regrowth study.	\$1,000,000	

# Conservation Rebates and Incentives Fund – 2006-07

---

## Purpose and Nature of Fund

The Conservation Rebates and Incentives Fund accounts for the City’s energy and water conservation rebates and incentives. The rebate and incentive programs are designed to achieve the most efficient, equitable and environmentally safe use of Austin’s energy and water resources.

The goals of the fund are to:

- Avoid future generating and water treatment capacity problems
- Lower electric and water bills for customers
- Serve all rate classes
- Provide energy and water services to low-income, elderly and disabled customers
- Provide environmental benefits
- Stimulate community economic development

## Factors Affecting Revenue and Requirements

The Conservation Rebates and Incentives Fund receives revenue from Austin Energy and the Water and Wastewater Utility. Austin Energy revenue provides residential and commercial energy conservation rebates and incentives. Water and Wastewater revenue provides residential, commercial and municipal water conservation rebates. Water and wastewater revenue also funds repairs and renovations to City-owned pools.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Transfers In</b>	\$14,751,770	\$17,374,032	\$16,777,804	\$17,708,096	\$17,708,096
<b>Requirements</b>	\$15,806,472	\$17,374,032	\$16,616,304	\$17,869,596	\$17,869,596

# Performance Contracting Fund – 2006-07

---

## Purpose and Nature of Fund

The Performance Contracting Fund implements energy conservation measures that reduce energy consumption and/or operating costs in various City of Austin facilities.

## Factors Affecting Revenue and Requirements

The Performance Contracting Fund secures a low interest loan through the LoanSTAR (Saving Taxes and Resources) Loan Program. Money saved as a result of the new-energy-efficient technologies is used to offset the cost of financing, installing and operating the technology, and the estimated savings offset the implementation costs over a predetermined time period.

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$0	\$5,000,000	\$0	\$5,000,000	\$5,000,000
<b>Requirements</b>	\$0	\$5,000,000	\$0	\$2,500,000	\$2,500,000

# Repair and Replacement Fund — 2006-07

---

## Purpose and Nature of Fund

The Repair and Replacement Fund shall be used for providing extensions, additions, and improvements to the Electric System. Net revenues available after meeting the General Fund Transfer, capital investment (equity contributions from current revenues) and 45 days of working capital may be deposited in the Repair and Replacement Account.

## Factors Affecting Revenue

Sources of revenue include:

- Austin Energy transfers from current revenue
- Austin Energy transfers from other funds

## Factors Affecting Requirements

Expenditure requirements in the Repair and Replacement Fund are related to extensions, additions, and improvements to the Electric System. There are no projected expenditures for the FY 2006-07 Approved Budget.

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Transfers In</b>	\$20,000,000	\$13,209,071	\$13,209,071	\$16,000,000	\$16,000,000

# Strategic Reserve Fund — 2006-07

---

## Purpose and Nature of Fund

The Strategic Reserve Fund has 3 components:

- An Emergency Reserve with a minimum of 60 days of operating cash
- Up to a maximum of 60 days additional operating cash set aside as a Contingency Reserve
- Any additional funds over the maximum 120 days of operating cash may be set aside in a Competitive Reserve

The Emergency Reserve shall only be used as a last resort to provide funding in the event of an unanticipated or unforeseen extraordinary need of an emergency nature such as costs related to a natural disaster, emergency or unexpected costs created by Federal or State legislation. The Emergency Reserve shall be used only after the Contingency Reserve has been exhausted.

The Contingency Reserve shall be used for unanticipated or unforeseen events that reduce revenues or increase obligations such as extended unplanned plant outages, insurance deductibles, unexpected costs created by Federal or State legislation, and liquidity support for unexpected changes in fuel costs or purchased-power which stabilize fuel rates for our customers.

In the event any portion of the Contingency Reserve is used, the balance will be replenished to the targeted amount within two (2) years.

The Competitive Reserve may be used to improve the strategic position of the Electric Utility including, but not limited to, funding capital needs in lieu of debt issuance, reduction of outstanding debt, rate reductions, acquisitions of new products and services, and new technologies.

Funding may be provided from net revenues available after meeting the General Fund Transfer, capital investment (equity contributions from current revenues), Repair and Replacement Fund, and 45 days of working capital.

Financial Policy number 16 is approved to administer and manage the balances in this fund.

## Factors Affecting Revenue

Sources of revenue include transfers from Austin Energy and interest earnings from the Strategic Reserve Fund.

## Factors Affecting Requirements

Requirements may include, but are not limited to, extended unplanned plant outages, insurance deductibles, unexpected costs created by Federal or State legislation, and liquidity support for unexpected changes in fuel costs or purchased-power which stabilizes fuel rates for our customers.

The 2006-07 approved transfer includes \$1.0 million for Clean Energy Projects and \$1.0 million for the Plug-in Hybrid program.

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Requirements</b>	\$0	\$7,500,000	\$5,250,000	\$4,250,000	\$4,250,000

# **Economic Growth and Redevelopment Services – 2006-07**

---

## **Mission**

The mission of the Economic Growth and Redevelopment Services Office is to develop a sustainable cultural and economic environment for the community that enhances the livability and economic vitality of Austin.

## **Goals**

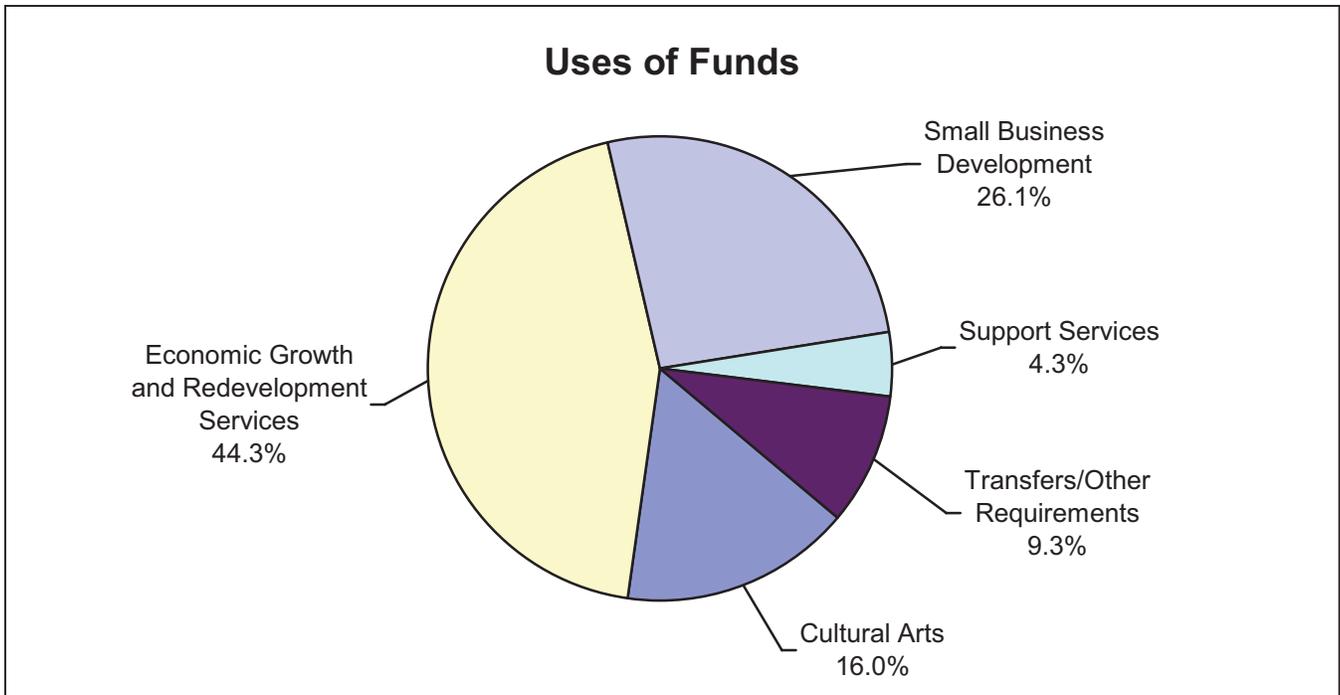
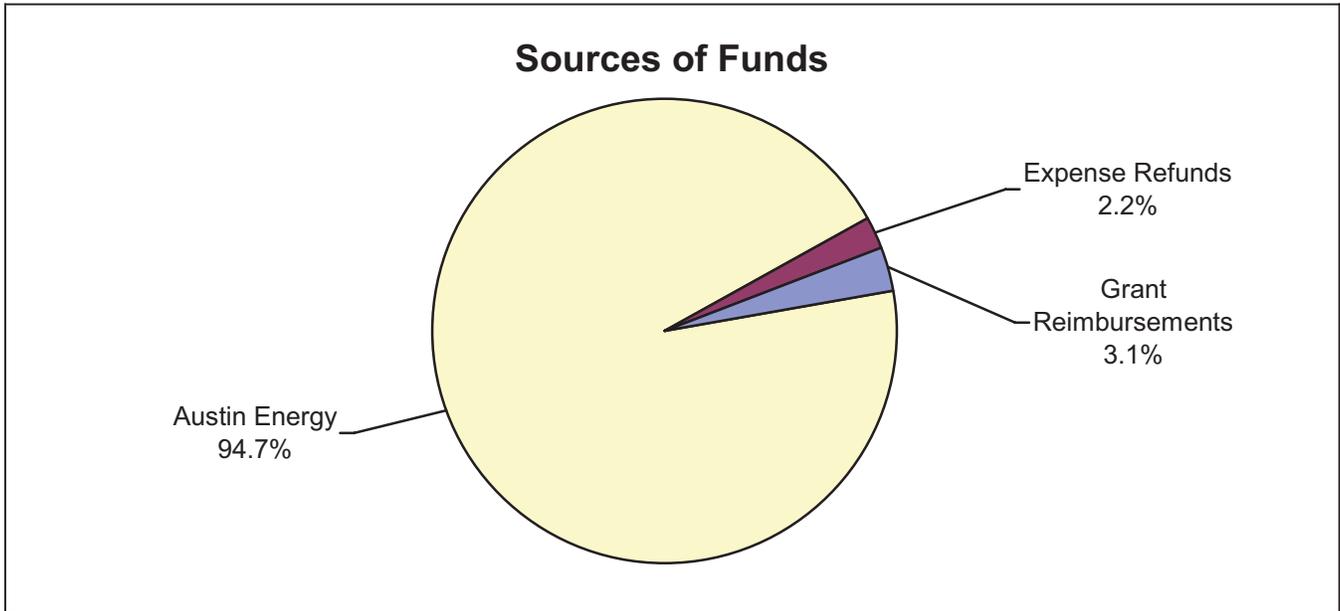
- EGRSO will provide a supportive economic development environment.
- Project developers will achieve 95% of agreed-upon performance standards.
- By 2007 EGRSO will have in place a single point of entry for doing business with and within the City of Austin.
- By 2007 EGRSO will complete a comprehensive community cultural plan.
- By 2007 EGRSO will have a fully functioning web presence for all of its program areas.

## **Key Indicators**

To help the department track how well the goals are being met, key indicators have been developed along with appropriate performance measures.

- Percent increase in jobs created
- Percent increase in retail square footage available downtown
- Percent increase in business start ups and expansions
- Number of projects that have a positive economic impact
- Percentage of agreed-upon performance standards achieved by project developers
- Percent customers satisfied with business development resources and services
- Percent increase in business development technical assistance hours
- Percent increase of hits on Business Development web site per year
- Total amount of funding dedicated to cultural contracts

# Economic Growth and Redevelopment Services — Total Budget \$6.1 million



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Requirements	\$5,797,183	\$5,633,808	\$5,492,496	\$5,731,733	\$5,731,733
Full-time Equivalents (FTEs)	36.00	37.00	37.00	39.00	39.00
Grants	\$166,621	\$243,500	\$90,816	\$130,000	\$130,000
Expense Refunds	\$107,317	\$163,624	\$189,786	\$189,545	\$189,545

# Economic Growth and Redevelopment Services — Total Budget \$6.1 million

---

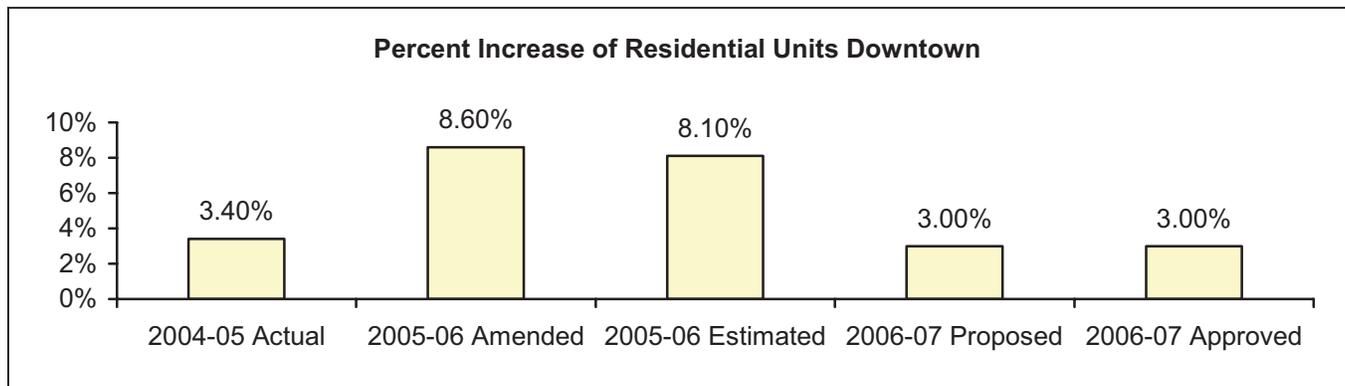
## Budget Highlights

The Approved Budget contains the following proposals that support the goals of the Economic Growth and Redevelopment Services Office (EGRSO).

### Economic Development

During FY 2006-07, the Economic Development division of EGRSO will pursue initiatives based on the comprehensive economic development policy and program adopted by Council to facilitate the growth of the local economy. The division also works with the Greater Austin Chamber of Commerce to attract new companies to Austin in order to create new jobs, increase tax revenue and diversify the local economy. Austin's economy has improved recently, evidenced by moderate increases in job growth and tax revenues. It is the goal of Economic Development to maintain and expand upon this growth.

Austin has experienced an increase in redevelopment activities in the downtown area. The division will continue its efforts to attract more downtown housing and retail development by working with the Downtown Austin Alliance, neighborhood associations, and current property owners. The Approved Budget includes \$45,000 of funding for these projects in the form of co-sponsorship with the Downtown Austin Alliance for the third phase of The Downtown Austin Retail Development Strategy. The focus of this phase is developing plans for attracting and retaining a diverse blend of retail vendors in the E. 6<sup>th</sup> Street area.



EGRSO manages additional projects including the implementation of the 2nd Street Retail District, the sale of Block 21, the negotiation for the Seaholm Power Plant property and the administration of the Master Development Agreement for the Mueller site.

A new City of Austin Council Committee was created in FY06 to focus on Emerging Technology and Telecommunications issues. The committee will develop the expertise required to address the complexity of emerging technology, its impact on numerous industries, and its impact on economic development and quality of life in Austin and Central Texas. EGRSO will continue to provide support to the committee as it discusses these important subjects. The City is also performing an economic impact study on digital media. This study will provide valuable insight into how the industry affects Austin and how we can promote future emerging technologies.

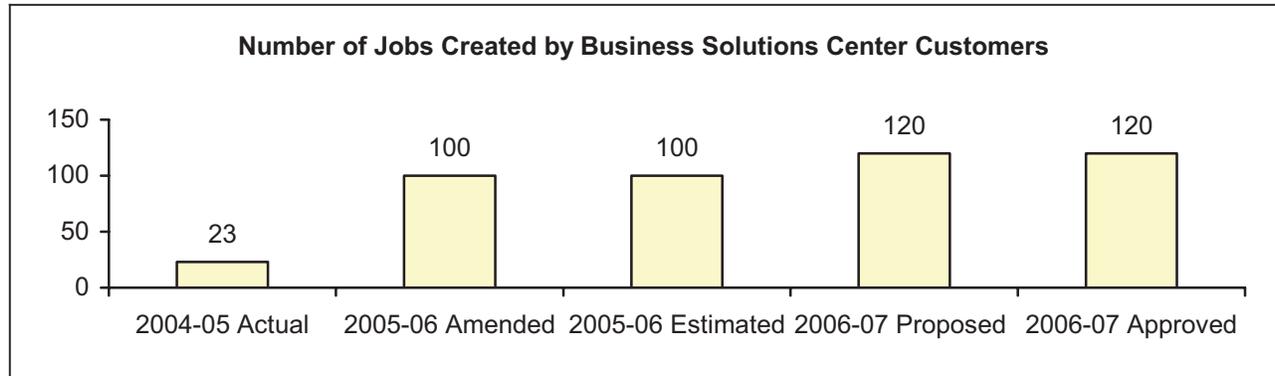
### Small Business Development

The City Council has placed a priority on creating new jobs by assisting the start up and expansion of small businesses. The Business Solutions Center, which opened at One Texas Center in FY 2005, provides entrepreneurs and small business owners with valuable resources. Visitors can locate training, technical

## Economic Growth and Redevelopment Services — Total Budget \$6.1 million

---

assistance and loan programs. The center provides access to internet databases, information on city regulations and opportunities to participate in city redevelopment initiatives.



A critical need of small business owners is assistance with the City's development, permitting, and zoning regulations. The Development Information Resources Program has been implemented to advise business owners on the impact of the City's regulations to their business plans and assist in navigating the process after they have applied for a permit. Currently this program has been implemented on a small-scale pilot basis due to staffing limitations. The FY 2006-07 Approved Budget includes \$70,610 for a new FTE to fully develop and implement the program.

CDBG funding for contracted services that provide technical assistance to small business owners has been discontinued. Consequently, the FY 2006-07 Approved Budget includes \$120,000 to fund the Financial Readiness and Accessing Capital Technical Assistance Program, which was originally planned to be funded by CDBG.

The African American Quality of Life Committee recognized access to capital as a critical unmet need that restricts the economic advancement of some small business owners in Austin. The FY 2006-07 Approved Budget includes \$100,000 to add a program which will address this need. Specifically, this program will offer one-on-one technical assistance on how to interact and work with lenders, provide coaching on restoring credit, and deliver group training sessions on understanding the commercial loan process and related topics.

The FY 2006-07 Approved Budget includes \$50,000 to hire an outside party to conduct a management review of contracted services that provide training and technical assistance to small business owners. The review will cover the service providers' financial and performance reporting controls to ensure compliance with contract terms. The resulting report and best practice recommendations will be used to develop control requirements for the next round of service contracts, beginning in FY 2008.

### Cultural Arts

The Cultural Arts program nurtures, preserves and promotes Austin's arts and creative industries in order to strengthen and sustain Austin's cultural vitality. The FY 2006-07 Approved Budget contains the resources necessary for the Cultural Arts program to foster and promote the arts in Austin through the Cultural Arts Funding programs, the Art in Public Places program and the Creative Industries Development activity.

*The Comprehensive Community Cultural Planning Project*, a Council-level goal, is a two-year community-wide consensus-building process to complete a cultural assessment and develop a community cultural plan. The plan will encompass the cultural arts community as a whole, including community-based, nonprofit, commercial arts, technology and creative industries, as well as the facilities and financial systems that support them. Funding for the project has been provided by hotel/motel tax and a grant award. An additional \$10,000 has been included in

## **Economic Growth and Redevelopment Services — Total Budget \$6.1 million**

---

the FY 2006-07 Approved Budget to fund a portion of the implementation costs, including an intern to assist with field work and research and printing and distribution of the plan.

One of the goals of the Cultural Arts division is to assist in the development of arts organizations and their economic development impact in Austin. The FY 2006-07 Approved Budget includes \$15,000 for a series of professional development workshops, which will be coordinated through the Small Business Development Program, for artists and arts organizations focusing on marketing, business, and nonprofit management.

EGRSO will manage the *City Hall Art and Music programs* which include the annual City Hall art exhibition and the Live from the Plaza music series. The FY 2006-07 Approved Budget includes an additional \$15,000 for these programs.

The *Art in Public Places (AIPP)* program has seen significant growth in the number and complexity of projects it manages. AIPP has been included in a number of complex streetscape projects, art projects resulting from public/private partnerships (Mueller, AMLI, etc.), and special projects such as the City Hall art exhibition. AIPP is currently managing 22 projects and anticipates 15 new projects for FY 2006, many with multiple artist contracts. With the AIPP contribution percentage increasing from 1% to 2%, future projects will also increase in scale. Included in the FY 2006-07 Approved Budget is \$41,022 for one new FTE to assist with the above projects as well as educational outreach and collection management.

### **Capital Budget**

The 2006-07 Approved Capital Budget does not include any new appropriations for Economic Growth and Redevelopment Services.

# Economic Growth and Redevelopment Services —2006-07

## Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. City-wide</b>		
The Approved Budget includes \$82,551 for salary increases associated with Pay for Performance in FY 2007. An additional \$12,098 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$6,000 increase for the Awards and Recognition program.	\$100,649	
<b>2. Economic Growth and Redevelopment Services</b>		
One-time funding for website development has been eliminated.	(\$150,000)	
Decrease in funding for project management costs due to the completion of the New City Hall.	(\$65,000)	
One-time funding for contribution to the downtown retail development strategy in collaboration with the Downtown Austin Alliance has been eliminated.	(\$75,000)	
The Approved Budget includes funding for co-sponsorship of the third phase of The Downtown Austin Retail Development Strategy in collaboration with the Downtown Austin Alliance.	\$45,000	
<b>3. Small Business Development</b>		
The Approved Budget includes funding for 1.0 new FTE to be Senior Business Development Counselor.	\$70,610	1.00
The Approved Budget includes funding for the Financial Readiness and Accessing Capital Technical Assistance Program.	\$120,000	
The Approved Budget includes funding for a new technical assistance program on accessing capital targeted for small business owners.	\$100,000	
Funding for service delivery contracts and grants managed by DSMBR transferred to DSMBR.	(\$167,000)	
The Approved Budget includes funding for a third-party management review of contracted services.	\$50,000	
<b>4. Cultural Arts</b>		
The Approved Budget includes funding for professional development workshops for artists and arts organizations.	\$15,000	
The Approved Budget includes funding for 1.0 new FTE to be an Art In Public Places Coordinator.	\$41,022	1.00
The Approved Budget includes additional funding for the City Hall Art and Music programs.	\$15,000	

# Economic Growth and Redevelopment Services – 2006-07

## Electric Utility Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CULTURAL ARTS</b>										
Contracting Services	\$123,584	3.00	\$130,729	3.00	\$107,316	3.00	\$167,457	4.00	\$172,206	4.00
Cultural Development Services	\$762,711	6.25	\$562,992	6.25	\$578,658	6.25	\$575,068	5.50	\$587,594	5.50
<b>Subtotal</b>	<b>\$886,295</b>	<b>9.25</b>	<b>\$693,721</b>	<b>9.25</b>	<b>\$685,974</b>	<b>9.25</b>	<b>\$742,525</b>	<b>9.50</b>	<b>\$759,800</b>	<b>9.50</b>
<b>ECONOMIC GROWTH</b>										
Development and Redevelopment	\$559,293	3.35	\$734,660	3.20	\$692,237	3.20	\$751,132	3.45	\$760,285	3.45
Downtown Initiatives	\$97,508	1.00	\$214,816	1.00	\$156,393	1.00	\$139,266	1.00	\$142,216	1.00
International Program	\$124,472	3.00	\$184,221	3.00	\$145,888	3.00	\$167,498	3.00	\$171,559	3.00
Project Delivery	\$2,220,197	8.90	\$1,614,204	8.05	\$1,648,914	8.05	\$1,557,850	8.05	\$1,498,148	8.05
<b>Subtotal</b>	<b>\$3,001,470</b>	<b>16.25</b>	<b>\$2,747,901</b>	<b>15.25</b>	<b>\$2,643,432</b>	<b>15.25</b>	<b>\$2,615,746</b>	<b>15.50</b>	<b>\$2,572,208</b>	<b>15.50</b>
<b>SMALL BUSINESS DEVELOPMENT</b>										
Business Outreach & Referral Services	\$49,924	2.00	\$180,787	2.50	\$56,407	2.50	\$144,160	1.50	\$147,359	1.50
Program Administration and Evaluation	\$425,928	3.25	\$268,600	3.50	\$560,609	3.50	\$359,899	4.25	\$370,500	4.25
Small Business Assistance Center	\$266,429	2.00	\$401,089	2.50	\$280,388	2.50	\$535,810	3.75	\$540,086	3.75
Small Business Assistance Services	\$610,351	0.75	\$561,917	0.50	\$532,315	0.50	\$519,899	0.50	\$520,767	0.50
<b>Subtotal</b>	<b>\$1,352,632</b>	<b>8.00</b>	<b>\$1,412,393</b>	<b>9.00</b>	<b>\$1,429,719</b>	<b>9.00</b>	<b>\$1,559,768</b>	<b>10.00</b>	<b>\$1,578,712</b>	<b>10.00</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$117,739	1.25	\$121,674	2.25	\$128,813	2.25	\$125,696	2.25	\$129,425	2.25
Facility Expenses	\$9,065	0.00	\$5,100	0.00	\$8,669	0.00	\$9,200	0.00	\$9,200	0.00
Financial Monitoring / Budgeting	\$91,285	1.25	\$91,019	1.25	\$95,889	1.25	\$116,798	1.75	\$120,388	1.75
<b>Subtotal</b>	<b>\$218,089</b>	<b>2.50</b>	<b>\$217,793</b>	<b>3.50</b>	<b>\$233,371</b>	<b>3.50</b>	<b>\$251,694</b>	<b>4.00</b>	<b>\$259,013</b>	<b>4.00</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$338,697	0.00	\$562,000	0.00	\$500,000	0.00	\$562,000	0.00	\$562,000	0.00
<b>Subtotal</b>	<b>\$338,697</b>	<b>0.00</b>	<b>\$562,000</b>	<b>0.00</b>	<b>\$500,000</b>	<b>0.00</b>	<b>\$562,000</b>	<b>0.00</b>	<b>\$562,000</b>	<b>0.00</b>
<b>Total</b>	<b>\$5,797,184</b>	<b>36.00</b>	<b>\$5,633,808</b>	<b>37.00</b>	<b>\$5,492,496</b>	<b>37.00</b>	<b>\$5,731,733</b>	<b>39.00</b>	<b>\$5,731,733</b>	<b>39.00</b>

## Economic Growth and Redevelopment Services – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CULTURAL ARTS</b>										
Contracting Services	\$40,109	0.00	\$55,314	0.00	\$75,241	0.00	\$79,545	0.00	\$79,545	0.00
<b>Subtotal</b>	\$40,109	0.00	\$55,314	0.00	\$75,241	0.00	\$79,545	0.00	\$79,545	0.00
<b>ECONOMIC GROWTH</b>										
Project Delivery	\$52,208	0.00	\$108,310	0.00	\$114,545	0.00	\$110,000	0.00	\$110,000	0.00
<b>Subtotal</b>	\$52,208	0.00	\$108,310	0.00	\$114,545	0.00	\$110,000	0.00	\$110,000	0.00
<b>SMALL BUSINESS DEVELOPMENT</b>										
Small Business Assistance Center	\$15,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$15,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$107,317	0.00	\$163,624	0.00	\$189,786	0.00	\$189,545	0.00	\$189,545	0.00

## Economic Growth and Redevelopment Services – 2006-07

---

### Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CULTURAL ARTS</b>										
Cultural Development Services	\$166,621	0.00	\$243,500	0.00	\$90,816	0.00	\$130,000	0.00	\$130,000	0.00
<b>Subtotal</b>	\$166,621	0.00	\$243,500	0.00	\$90,816	0.00	\$130,000	0.00	\$130,000	0.00
<b>Total</b>	\$166,621	0.00	\$243,500	0.00	\$90,816	0.00	\$130,000	0.00	\$130,000	0.00

# Cultural Arts Fund – 2006-07

---

## Purpose and Nature of Fund

The Cultural Arts Fund is a special revenue fund established by Ordinance 9000830-L to account for the revenue distribution of 14.3% of bed tax receipts from the Hotel/Motel Occupancy Tax Fund. The Texas Tax Code allows this revenue to be used to encourage, promote, and improve the arts. The Code also allows expenditures for administrative costs that are incurred directly in the promotion and servicing of the arts.

## Factors Affecting Revenue

The approved allocation of bed tax receipts to this fund for FY 2006-07 is \$4.2 million which is an increase of 2.1% over the current year-end estimate, and an increase of 20.6% when compared to the FY 2005-06 Amended Budget of \$3.5 million. The approved allocation for FY 2006-07 is based on the expected growth rate of bed tax receipts.

## Factors Affecting Requirements

The allocation of bed tax funds to cultural agencies occurs through a predetermined process involving review and recommendation by the Arts Commission and approval of allocations by the City Council. The approved list of expenditures totals \$5.0 million.

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$3,524,759	\$3,474,444	\$4,107,709	\$4,189,894	\$4,189,894
<b>Requirements</b>	\$2,639,968	\$3,800,155	\$3,722,479	\$4,993,427	\$4,993,427

## Cultural Arts Fund - Contract Requirements - 2006-07

	2005-06 Approved	2006-2007 Approved
A. Mozart Fest	\$27,211	\$27,500
AFAA Fdn of Texas, Inc. (Austin Filipino-American Assn)	\$0	\$3,600
African American Arts Technical Resource Center	\$30,172	\$33,000
African American Arts Technical Resource Center UP Rise Productions	\$0	\$3,800
African American Arts Technical Resource Center/ Damon Stith	\$0	\$2,500
African American Arts Technical Resource Center/ Maisha S. Blevins-Akbar	\$0	\$4,000
African American Arts Technical Resource Center/ Natasha Marin	\$0	\$4,600
African American Arts Technical Resource Center/ Sight Ain't Seeing Productions	\$0	\$4,000
African American Arts Technical Resource Center/Bolm Studios	\$7,000	\$6,300
African American Arts Technical Resource Center/Proyecto Teatro	\$5,324	\$6,703
Aienla Project	\$3,715	\$4,113
American Repertory Ensemble	\$0	\$4,900
Anthropos Arts	\$9,776	\$15,602
Ariel Dance Theatre	\$17,765	\$15,989
Arthouse at the Jones Center	\$79,000	\$99,000
Arts Entertainment Group, Inc.	\$0	\$4,000
Asian American Community Partnership	\$8,500	\$10,000
Austin Celtic Association	\$4,581	\$18,588
Austin Center for Peace & Justice/ Lucia Duncan	\$0	\$3,000
Austin Chamber Ensemble	\$3,833	\$6,263
Austin Chamber Music Center	\$65,000	\$72,000
Austin Children's Choir	\$10,000	\$24,500
Austin Children's Museum	\$82,000	\$110,000
Austin Circle of Theaters	\$49,414	\$68,000
Austin Circle of Theaters/ Bernadette Nason the Storyteller	\$3,750	\$5,400
Austin Circle of Theaters/ Biscuits and Gravy Productions	\$0	\$3,300
Austin Circle of Theaters/ Jaclyn Pryor	\$0	\$4,200
Austin Circle of Theaters/ Shrewd Productions	\$0	\$4,400
Austin Circle of Theatres/Tongue & Groove Theatre	\$9,827	\$9,849
Austin Civic Chorus	\$21,000	\$22,500
Austin Civic Orchestra	\$10,000	\$15,000
Austin Civic Wind Ensemble	\$0	\$4,450
Austin Classical Guitar Society	\$17,731	\$35,000
Austin Dance Ensemble	\$11,000	\$9,900
Austin Federation of Musicians	\$0	\$35,000
Austin Film Festival, Inc.	\$7,500	\$49,000
Austin Gay & Lesbian International Film Festival	\$0	\$5,000
Austin Gay & Lesbian International Film Festival/ Surly Puppy (Best Kept Secret)	\$0	\$7,246
Austin Jazz Workshop, Inc.	\$25,000	\$30,000
Austin Latino/a Lesbian & Gay Organization	\$22,500	\$21,000
Austin Lyric Opera	\$87,000	\$114,000
Austin Museum of Art	\$82,000	\$120,000
Austin Museum of Digital Art	\$6,500	\$5,976
Austin Music Foundation	\$0	\$28,500
Austin New Music Co-op	\$0	\$3,555
Austin Playhouse	\$56,858	\$72,000
Austin Poets International, Inc. (Poetry Festival)	\$7,498	\$9,687
Austin Poets International/ Barbara Youngblood Carr	\$4,850	\$4,365
Austin Script Works	\$17,706	\$22,942

## Cultural Arts Fund - Contract Requirements - 2006-07

	2005-06 Approved	2006-2007 Approved
Austin Shakespeare Festival	\$50,292	\$62,000
Austin Symphonic Band	\$8,000	\$12,500
Austin Symphony Orchestra	\$93,000	\$122,000
Austin Theater Alliance	\$77,000	\$120,000
Austin Visual Arts Assn/ Dr. Christopher Adejumo	\$7,000	\$6,850
Austin Visual Arts Assn/ Tim Pipe	\$4,000	\$4,310
Austin Visual Arts Association	\$15,848	\$20,941
Austin Young Artists Concert	\$0	\$2,610
AZTLAN Dance Company (Academia de Danza y Folklore)	\$30,000	\$32,000
Badgerdog Literary Publishing, Inc.	\$0	\$10,000
Ballet Austin, Inc.	\$99,000	\$124,000
Ballet East Dance Company	\$29,229	\$26,306
Ballet East Dance Company/ Melissa Villarreal	\$7,000	\$10,000
Blue Lapis Light, Inc.	\$23,997	\$25,498
Book Boosters, Inc.	\$0	\$3,500
Borderlands: Texas Poetry Review	\$10,532	\$12,968
Capital City Men's Chorus	\$8,670	\$12,222
Celtic Cultural Center of Texas	\$4,280	\$10,511
Celtic Cultural Center of Texas/ Lorella Loftus	\$4,000	\$9,000
Center for Maximum Potential Building Systems, Inc./Peter Struble	\$7,500	\$8,291
Center for Mexican American Cultural Arts, Inc.	\$3,753	\$3,861
Center for Women & Their Work	\$68,000	\$72,000
Center for Women & Their Work/ Art from the Streets	\$0	\$23,505
Center for Women & Their Work/ Bennie Klain	\$0	\$4,900
Center for Women & Their Work/ DiverseArts	\$31,000	\$25,000
Center for Women & Their Work/ Forklift Danceworks	\$4,732	\$5,884
Center for Women & Their Work/ Michele Owens-Pearce	\$8,000	\$7,200
Center for Women & Their Work/ Museum of Ephemerata	\$4,000	\$3,600
Center for Women & Their Work/ Shay Ishii Dance Co.	\$0	\$3,100
Center for Women & Their Work/ Women Printmakers of Austin	\$3,737	\$4,805
Center for Women & Their Work/ Yellow Tape Construction Co.	\$0	\$4,500
Chamber Music Austin	\$6,500	\$7,500
Chamber Soloists of Austin	\$18,335	\$16,502
Cine Las Americas	\$35,000	\$44,853
Classical Music Consortium of Austin	\$0	\$3,119
Classical Music Consortium of Austin/ Bill Oliver	\$0	\$6,115
Classical Music Consortium/ La Follia Baroque	\$0	\$4,600
Conservatory Dance Theatre (The)	\$10,000	\$11,000
Conspirare	\$69,000	\$93,000
Creative Opportunity Orchestra	\$31,000	\$37,000
Creative Opportunity Orchestra/ Epistrophy Arts (Pedro G. Moreno)	\$0	\$7,175
Dance Umbrella	\$33,000	\$34,000
Darla Johnson Andrew Long & Co.(Johnson/Long Dance Company)	\$37,329	\$33,596
Different Stages, Inc.	\$8,500	\$13,967
dirigo group (the)	\$0	\$3,477
Film Society of Austin, Inc.	\$87,000	\$106,000
Film Society of Austin/ Anne Lewis	\$5,000	\$9,900
Film Society of Austin/ Luke Savisky	\$0	\$4,700
Film Society of Austin/ Nancy Schiesari	\$0	\$1,650
First Frontier Collage Society	\$5,000	\$5,000

## Cultural Arts Fund - Contract Requirements - 2006-07

	2005-06 Approved	2006-2007 Approved
Friends of Classical Guitar Alive	\$4,500	\$14,052
Gilbert & Sullivan Society of Austin, Texas, Inc.	\$18,341	\$19,000
Great Promise for American Indians	\$22,000	\$20,000
Hyde Park Theatre	\$38,000	\$53,000
Imagine Art, Inc.	\$20,363	\$18,724
Imagine Art/ Theron Parker	\$0	\$8,500
Indian Classical Music Circle of Austin	\$3,150	\$10,490
Indigenous Women's Network	\$16,000	\$19,000
International Cinematexas Short Film Festival	\$7,000	\$21,000
Jacob Fontaine Religious Museum	\$0	\$1,000
Kathy Dunn Hamrick Dance Co.	\$11,180	\$18,812
Knowbility, Inc.	\$5,500	\$25,000
La Peña	\$39,721	\$38,000
La Peña/ David Gutierrez	\$0	\$3,000
La Peña/ John Ashe Corry	\$0	\$4,400
Latinas Unidas Por el Arte	\$16,857	\$21,000
Latinas Unidas Por El Arte/Austin Latino Theatre Alliance	\$4,500	\$11,916
Latinas Unidas Por El Arte/Teatro Vivo	\$4,229	\$7,219
Leadership Enrichment Arts Program	\$18,500	\$21,285
Mexic-Arte Museum	\$77,000	\$85,000
Mexic-Arte Museum/ Austin Conjunto Festival (Johnny Degollado)	\$12,743	\$11,469
Mexic-Arte Museum/Kenjulee Performing Arts (Kenneth W. Jones)	\$6,000	\$5,400
Mexic-Arte/ Daniel Llanes	\$0	\$9,500
Mexic-Arte/Robert Rodriguez	\$7,688	\$8,000
Motion Media Arts Center (Austin School of Film & Media Arts)	\$20,123	\$44,000
NonProfit Center (The)/ India Fine Arts	\$0	\$10,000
NonProfit Center (The)/ Media Arts & Literacy Institute (Poet on Watch)	\$4,500	\$18,000
NonProfit Center (The)/ Michelle Voss	\$7,500	\$6,750
Nonprofit Center (The)/ Native Horizons (formerly Gin Daniel)	\$4,500	\$5,830
NonProfit Center (The)/ Performance Encounters (Leticia Rodriguez)	\$0	\$6,750
NonProfit Center (The)/ Project Abundant Life	\$0	\$4,000
NonProfit Center (The)/ Raj Nagarajan	\$0	\$4,500
NonProfit Center (The)/ The Coda Theater Project	\$0	\$5,481
One World Theatre	\$91,000	\$114,000
One World/ C.J. Menge	\$13,000	\$15,000
One World/ Emily Dedear	\$4,500	\$8,500
One World/ Lannaya West African Drum & Dance	\$4,500	\$4,526
One World/ Sergey Vashchenko (Kalinka)	\$4,500	\$7,000
One World/Amie Maciszewski	\$5,500	\$11,843
One World/Anuradha Naimpally	\$10,000	\$11,500
One World/Bob Livingston	\$12,500	\$12,500
One World/Illuminada	\$12,743	\$14,500
One World/Julian Goldstein	\$12,280	\$11,052
One World/Mohammad Firoozi	\$4,500	\$8,423
One World/Oliver Rajamani	\$7,000	\$8,351
One World/Sabrina Barker	\$10,000	\$9,000
One World/Stewart Yaros	\$12,500	\$11,250
Outreach Productions	\$10,000	\$13,355
Pollyanna Theatre Company	\$4,367	\$16,778
Progressive Arts Collective	\$44,000	\$40,500

## Cultural Arts Fund - Contract Requirements - 2006-07

	2005-06 Approved	2006-2007 Approved
Public Access Community Television/ Pam Thompson	\$0	\$4,400
Public Access Community TV/ Another Option Productions	\$0	\$4,500
Puerto Rican Folkloric Dance, Inc.	\$18,174	\$23,188
Red Salmon Arts	\$24,978	\$22,480
Reel Women	\$21,000	\$24,578
Refraction Arts Project	\$33,000	\$32,000
Rhizome Collective (The)	\$2,089	\$9,736
River City Pops	\$0	\$14,000
Roy Lozano's Ballet Folklorico	\$28,671	\$27,000
Rude Mechanicals	\$52,447	\$67,537
Russian Speaker's Society	\$0	\$10,000
Salon Concerts, Inc.	\$8,470	\$12,000
Salvage Vanguard Theater/ Trouble Puppet Company	\$0	\$1,500
Salvage Vanguard Theater/Golden Hornet Project	\$6,000	\$5,400
Salvage Vanguard Theater/Spank Dance Company	\$5,500	\$6,480
Salvage Vanguard Theater/The Dionysium	\$4,000	\$3,600
Salvage Vanguard Theatre	\$38,797	\$49,000
Salvage Vanguard/ Gnap! Theater Projects	\$0	\$3,880
Second Youth Family Theater	\$10,789	\$10,789
Serie Project, Inc.	\$30,425	\$33,000
Shady Tree Studios	\$0	\$4,700
Sharir & Bustamante Danceworks	\$32,566	\$29,309
Southwest Key Program/ Texas Youth Word Collective	\$0	\$4,500
Southwest Key Program/ Xenogia Spoken Word Collective	\$0	\$4,800
St Idiot Collective	\$0	\$4,100
Tapestry Dance Company (Visions in Rhythm, Inc.)	\$63,000	\$72,000
Teatro Humanidad Cansada	\$47,095	\$43,286
Texas Democracy Foundation (The Texas Observer)	\$10,000	\$22,500
Texas Early Music Project	\$0	\$6,600
Texas Edu Community Broadcasting Corp. (KOOP RADIO 91.7FM)	\$18,500	\$24,000
Texas Folklife Resources	\$58,814	\$62,000
Texas Folklife Resources/ Welcome Home Productions	\$0	\$24,500
Texas Juggling Society	\$1,800	\$1,966
Texas Music Museum	\$4,532	\$6,923
Texas Nafas	\$8,300	\$14,533
Theatre Action Project	\$21,000	\$54,000
TIPS On Art	\$4,613	\$5,300
Violet Crown Players, Inc. (The)	\$7,228	\$6,505
Vortex Repertory Company	\$29,000	\$46,519
Vortex Repertory Company/ Chad Salvata (Ethos)	\$4,946	\$12,430
VSA Arts of Texas	\$49,000	\$72,000
VSA Arts of Texas/ Accessible Arts in Schools	\$0	\$14,803
Wax Track Gallery International	\$15,129	\$19,000
Women in Jazz Assn (formerly Pamela Hart)	\$0	\$22,000
Writer's League of Texas	\$44,000	\$68,000
Writer's League of Texas/ Shia Shabazz	\$0	\$4,600
Youth Liberation Network	\$0	\$11,648
Zach Scott Theater Company	\$82,000	\$119,000
Zilker Theatre Productions	\$38,500	\$49,000
African American Arts Technical Resource Center/Jacob Fontaine Religious	\$4,500	\$0

## Cultural Arts Fund - Contract Requirements - 2006-07

	2005-06 Approved	2006-2007 Approved
African American Arts Technical Resource Center/Roisel Ramirez	\$3,000	\$0
African American Arts Technical Resource Center/Versie Smith	\$3,000	\$0
American YouthWorks	\$4,500	\$0
Austin Chamber Ensemble/Classical Music Consortium of Austin	\$2,501	\$0
Austin Circle of Theaters/A Chick and Dude Productions	\$3,977	\$0
Austin Circle of Theaters/Coda Theater Project	\$4,000	\$0
Austin Circle of Theaters/Texas Early Music Project	\$6,000	\$0
Austin Circle of Theaters/The Dirigo Group	\$3,863	\$0
Austin Circle of Theaters/Wicked Cricket Dance Theater	\$2,341	\$0
Austin Film Society/Heather Courtney	\$10,000	\$0
Austin Film Society/Karen Kocher	\$14,657	\$0
Austin Poetry Slam	\$10,000	\$0
Austin Scottish Rite Company	\$4,500	\$0
Austin Singers, Inc.	\$3,500	\$0
Austin Traditional Jazz Society	\$5,664	\$0
Center for Women & Their Work/Art from the Streets	\$14,000	\$0
Center for Women & Their Work/Pamela Hart	\$18,500	\$0
Center for Women & Their Work/Philippine Arts & Cultural Group	\$1,600	\$0
Cine Las Americas/Youth Liberation Network	\$7,080	\$0
Dance Umbrella/Leticia Rodriguez	\$7,500	\$0
Greenlights for Nonprofit Success/Innovative Arts in Education	\$16,448	\$0
Hyde Park Theatre/MS Nerve Dance Co.	\$6,162	\$0
La Pena/Daniel Llanes	\$7,500	\$0
Mexican Cultural Center of Austin	\$4,078	\$0
Refraction Arts Project/Lauren Tietz	\$4,000	\$0
Rude Mechanicals/Herbert Bennett	\$7,500	\$0
Silver Thistle Pipes and Drums	\$2,500	\$0
Southwest TX Council of American Youth Hostels, Inc./Bill Oliver	\$5,880	\$0
Stillpoint Dance	\$8,449	\$0
Texas Folklife Resources/Texas Folkmasters	\$4,500	\$0
NonProfit Center (The)	\$8,500	\$0
The Single Resource Network/Karen Skloss	\$4,000	\$0
	<b>\$3,413,593</b>	<b>\$4,504,990</b>
<b>Zach Scott Maintenance</b>	\$60,000	\$60,000
<b>Special Opportunities</b>	\$20,000	\$60,000
<b>Capacity Building Program</b>	\$140,000	\$160,000
<b>Adjustments and New Programs</b>	\$1,562	\$38,690
<b>Additional Reserve/Contingency (2.5%)</b>	\$0	\$104,747
<b>New Applicants Program</b>	\$50,000	\$0
<b>Total Requirements - Cultural Arts Contracts</b>	<b>\$3,685,155</b>	<b>\$4,928,427</b>

# Mueller Development Fund – 2006-07

---

## Purpose and Nature of Fund

The Mueller Development Fund is a special revenue fund established to account for the Project Administrative Fee payable to the City in accordance with the Mueller Master Development Agreement with Catellus Corporation. This fee will be used by the City to cover the costs of overseeing the project. In addition, the agreement provides that other costs, such as legal costs, may be reimbursed by Catellus. In the event that the City incurs costs in excess of the project administrative fee, the City will be reimbursed its actual costs, up to a reasonable limit.

## Factors Affecting Revenue

Approved revenue for 2006-07 is \$250,000, comprised of the Project Administrative Fee which is set forth in the agreement based on the Mueller property’s gross number of acres which have not been transferred to Catellus.

## Factors Affecting Requirements

Approved requirements for 2006-07 are \$250,000 for costs incurred to oversee the project.

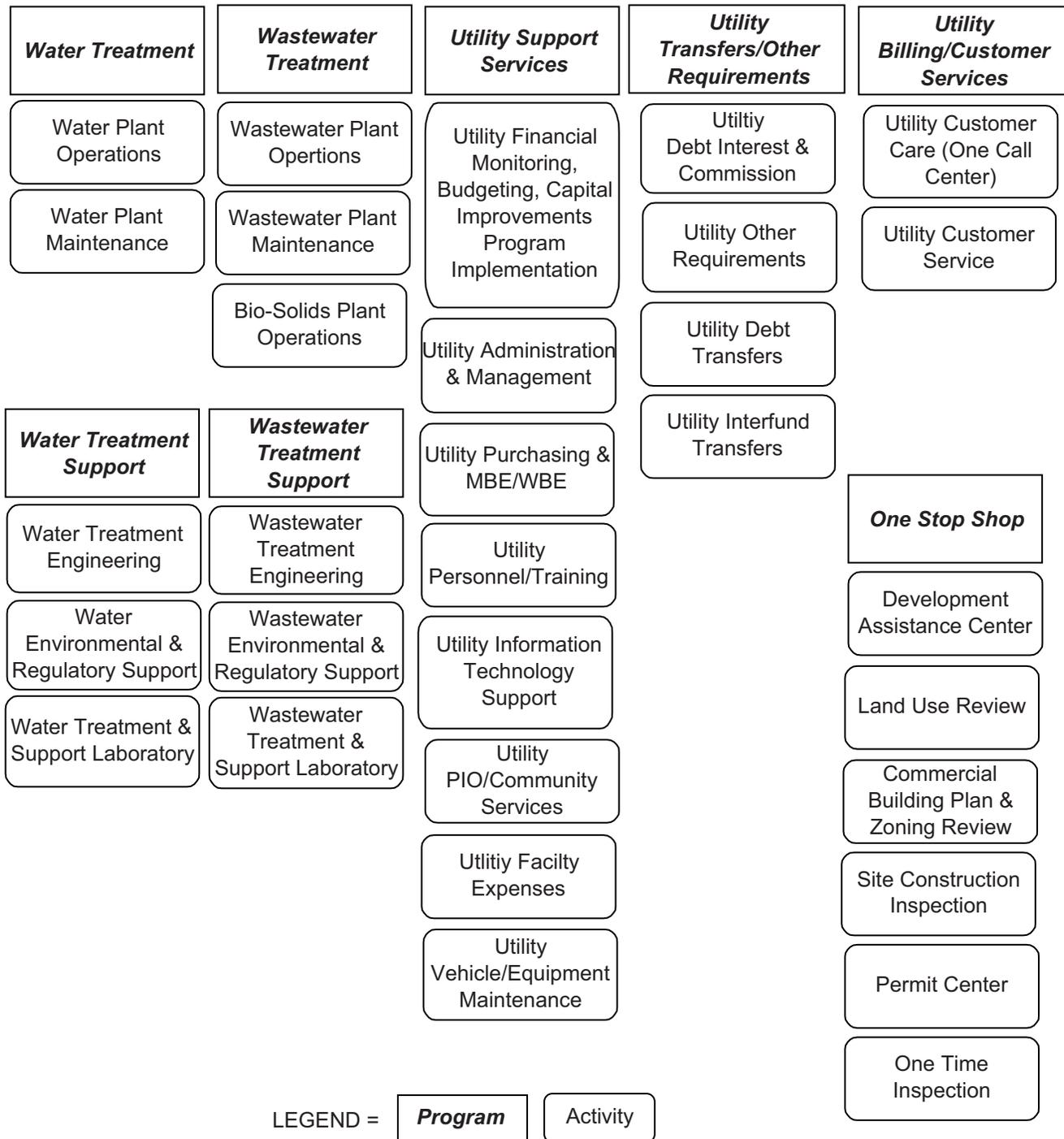
	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
Revenue	\$0	\$458,334	\$458,334	\$250,000	\$250,000
Requirements	\$0	\$458,334	\$458,334	\$250,000	\$250,000

# Austin Water Utility

Austin Water Utility  
Wildland Conservation Fund



# Austin Water Utility — 2006-07



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$267,851,765	\$294,724,414	\$301,226,143	\$320,358,848	\$320,358,848
<b>Transfers In</b>	\$10,750,161	\$15,376,582	\$15,376,582	\$8,788,582	\$8,788,582
<b>Requirements</b>	\$281,701,881	\$298,156,824	\$297,789,335	\$341,543,686	\$341,588,037
<b>Full-Time Equivalents (FTEs)</b>	1,019.85	1,032.60	1,032.60	1,035.60	1,035.60

# Austin Water Utility — 2006–07

<b>Water Conservation &amp; Reuse</b>	<b>Distribution System Operations &amp; Maintenance</b>	<b>Collection System Operations &amp; Maintenance</b>	<b>Distribution System Support</b>	<b>Collection System Support</b>
Water Conservation	Distribution Pipeline Maintenance	Collection Pipeline Maintenance	Distribution Engineering	Collection Engineering
Conservation Engineering	Pump Station & Reservoir Operations & Maintenance	Lift Stations Operations & Maintenance	Distribution Dispatch Operations	Collection Dispatch Operations
Wildland Conservation	Water Distribution Service Connection	Wastewater Collection Service Connection	Distribution System Support Lab	Collection System Support Lab
Conservation/ Reuse Support Lab	Water Pipeline Rehabilitation & Construction	Wastewater Pipeline Rehabilitation & Construction	Small Calls - Distribution System	Small Calls - Collection System
Water Reuse	Valve & Hydrant		Line Locators - Distribution System	Line Locators - Collection System
	Metering Services		Distribution Inspection	Collection Inspection
			Distribution Technical Support	Collection Technical Support
			System Planning - Distribution	System Planning - Collection
			GIS Services - Distribution	GIS Services - Collection
			Utility Development Services - Distribution	Utility Development Services - Collection
			Water Protection	Pretreatment (Industrial Waste Control)
			Asset Management Distribution	Wastewater TV Inspection, Inflow & Infiltration
				On-Site Sewage Facilities
				Asset Management Collection

LEGEND = **Program**    Activity

# Austin Water Utility — 2006-07

---

## Mission

The purpose of the Austin Water Utility is to provide effective management of our water resources for the community in order to protect the public health and environment. To accomplish this mission we will:

- Optimize the use of our available water resources
- Provide a safe and reliable supply of water for community purposes and public safety
- Provide quality wastewater collection and treatment services
- Practice cost efficiency, continuous improvement, environmental responsibility, and customer service

## Goals

### Public Health, Safety and Fire Protection

- Ensure the protection of the public health, safety and fire protection through optimizing water quality and operations of the system
  - Maintaining a Superior Water Rating from the Texas Commission on Environmental Quality (TCEQ) as determined by their annual Sanitary Inspection of the City's Water System
  - Reduce reportable overflows to 0 by 2009, in accordance with the Austin Clean Water Program
  - Maintain on an annual basis wastewater treatment discharge permits for major WWTP's below 5 mg/l for BOD, 5 mg/l for TSS, and 2 mg/l for Ammonia
  - Ensure all areas in the distribution system with existing hydrants have an operational fire hydrant available for fire suppression

### Conservation and Environmental Protection

- Ensure protection of the environment through effective collection, treatment, reuse or releases of water and land management
  - Continue to incorporate conservation and reuse into Austin's long-term water resources plans and take steps to secure Austin's long-term ability to make beneficial use of Austin's water resources for the benefit of Austin ratepayers
  - Continue to study the feasibility of acquiring new watershed protection and wildlife habitat preservation lands as opportunities present themselves in FY 2006-07
  - Plan and implement policies to reduce and mitigate the risk to public safety from wildland fires originating on or near Utility managed land

### Customer Service

- Strengthen and maintain customer satisfaction
  - Maintain the level of reported Citizen Satisfaction for Tap Water Quality, Emergency Repairs Response, and Water Pressure above 80% on the annual survey
  - Achieve above 70% satisfaction reported by citizens and commercial customers for the Value of Services provided by the Utility on the annual/biennial survey
  - Maintain the level of reported Commercial Customer Satisfaction for Tap Water Quality, Emergency Repairs Response, and Water Pressure above 75% on the biennial survey

# Austin Water Utility — 2006-07

---

## Growth and Service Extension

- Support City-wide Land Development Policies by:
  - Update a comprehensive plan annually to reduce the percentage difference between the capacity required to meet peak usage of water and that required for average usage
  - Annually increase the ratio of lots approved compared to the prior year for water and wastewater service extension in the Desired Development Zone as compared to the Drinking Water Protection Zone
  - Analyze any changes to the Land Development Code and adjust the Utility's SER Process annually
- Complete two year Water Resources Planning Study that began in FY 2004-05 to update comprehensive water resources plan, including plan to manage future water use payment trigger

## Financial Management

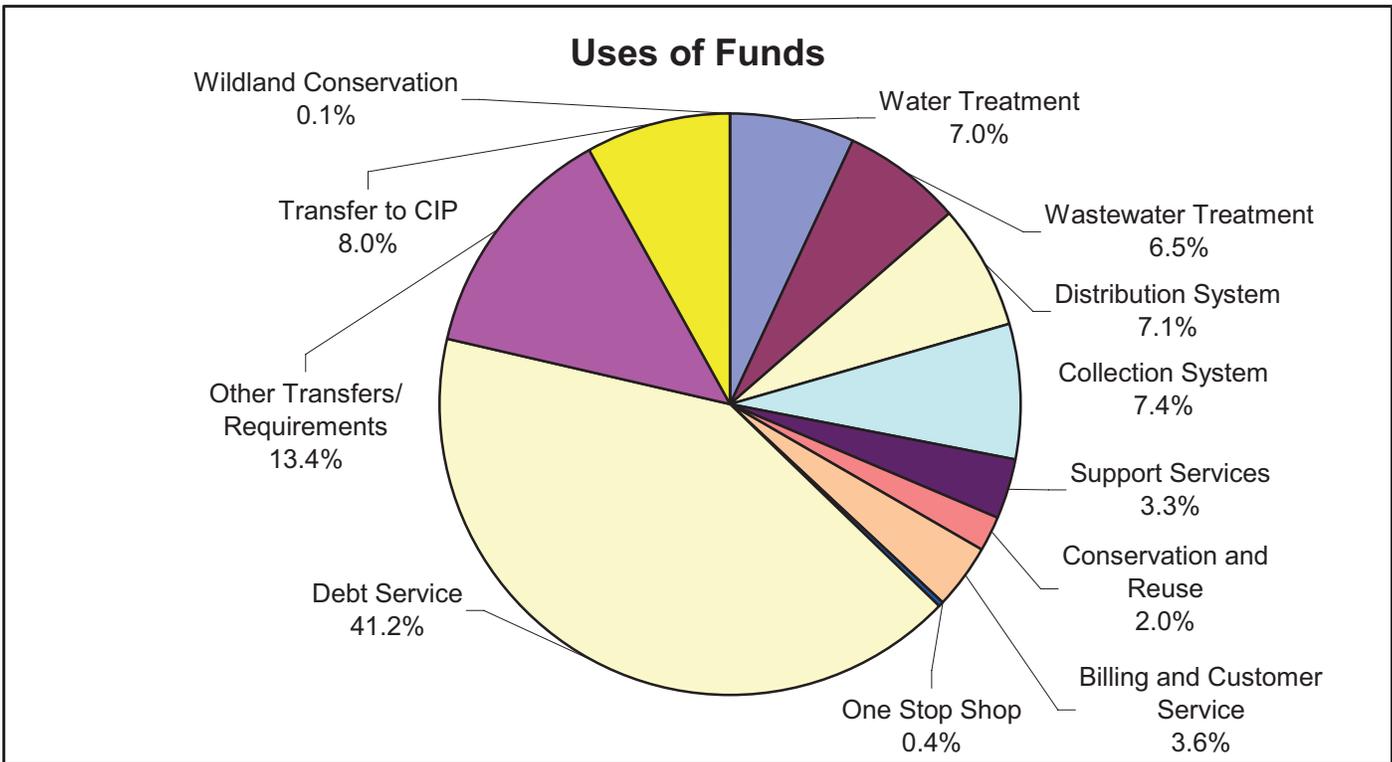
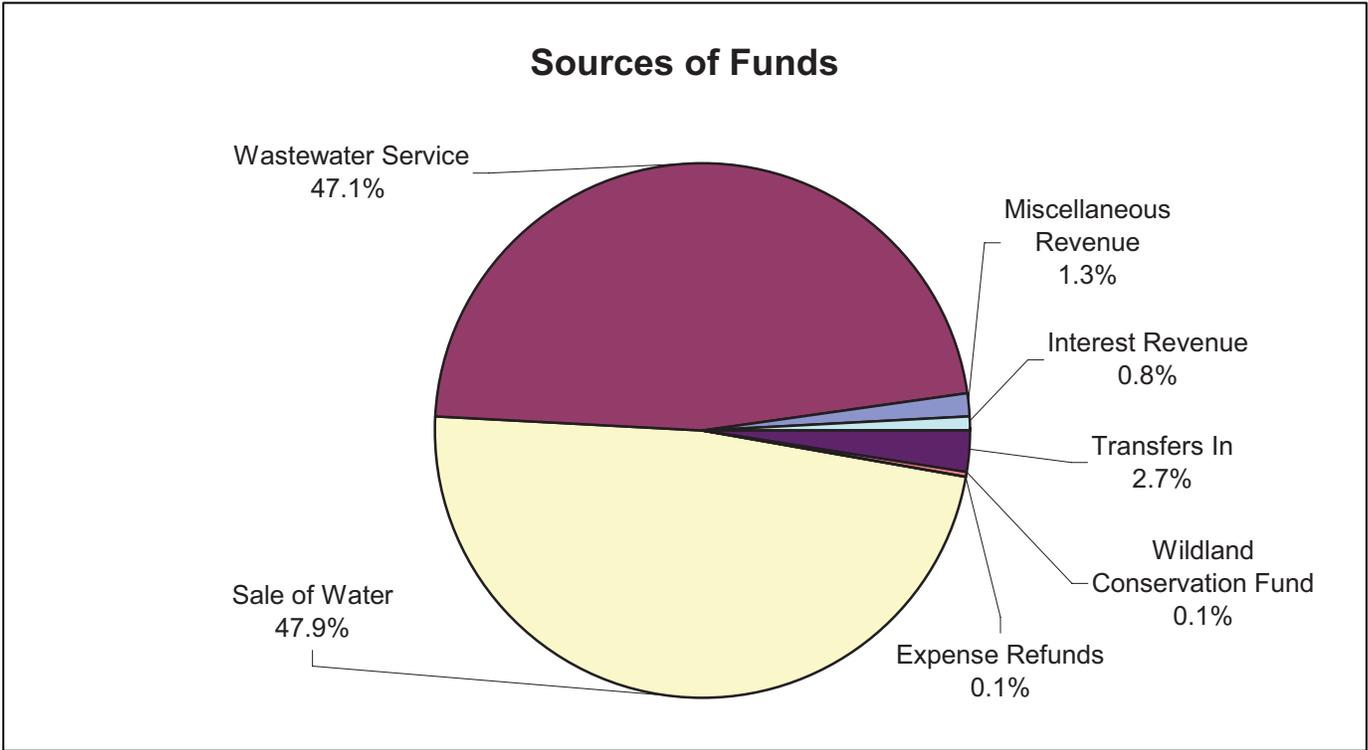
- Maintain strong financial position to ensure improved operating and capital cost structure, debt balance, contingency reserves, bond ratings, and overall financial competitiveness

## Key Indicators

The key indicators used by the Austin Water Utility include:

- The quality level of treated drinking water as measured by the industry standard for calculating turbidity that compares the actual level of turbidity, in NTUs, found in tested samples compared to the regulated turbidity level, in NTU, as mandated by the EPA and TCEQ
- The quality level of treated wastewater effluent that compares the actual level of Biological Oxygen Demand (BOD), in milligrams per liter, as compared to the permitted level mandated by the EPA and TCEQ
- The quality level of treated wastewater effluent that compares the actual level of Ammonia, in milligrams per liter, as compared to the permitted level mandated by the EPA and TCEQ
- Number of reportable wastewater repeat overflows per 100 miles of sewer lines
- Value of services for citizens and commercial customers as measured by surveys
- Percentage of CIP projects that are completed within budget
- Percentage of CIP projects that remain on schedule
- Percentage Water-Loss unaccounted for (system pumpage vs. consumption billed)
- Average water and wastewater monthly bills comparison
- Percent of customers participating in water conservation programs compared to all Austin Water customers

# Austin Water Utility — Total Budget \$342.2 million



## Austin Water Utility — Total Budget \$342.2 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Austin Water Utility Fund</b>					
Revenue	\$267,851,765	\$294,724,414	\$301,226,143	\$320,358,848	\$320,358,848
Transfers In	\$10,750,161	\$15,376,582	\$15,376,582	\$8,788,582	\$8,788,582
Requirements	\$281,701,881	\$298,156,824	\$297,789,335	\$341,543,686	\$341,588,037
Full-Time Equivalents (FTEs)	1,019.85	1,032.60	1,032.60	1,035.60	1,035.60
<b>Wildland Conservation Fund</b>					
Revenue	\$585,523	\$250,000	\$250,000	\$250,000	\$250,000
Requirements	\$92,353	\$250,000	\$250,000	\$250,000	\$250,000
Expense Refunds	\$4,617,712	\$365,585	\$427,133	\$338,485	\$338,485

### Budget Highlights

The Fiscal Year 2006-07 Approved Budget addresses major operating and capital improvement issues of the Austin Water Utility. The Austin Water Utility faces challenges in the future due to the ongoing demands of the system and meeting regulatory requirements, while continuing to work toward the City's goal of having the cleanest and safest drinking water and protecting the environment. In FY 2006-07, Austin Water Utility projects to serve 198,921 customers. The Utility will treat approximately 53.9 billion gallons of water. The Utility's service area covers approximately 450 square miles with a water distribution system of approximately 3,000 miles of pipe. In FY 2006-07, the Utility will treat approximately 34.4 billion gallons of wastewater. The wastewater collection system covers approximately 450 square miles with a wastewater collection system of approximately 2,400 miles of pipe.

#### Revenue

The Austin Water Utility will continue to focus on a reliable water supply, quality customer service and a strong infrastructure while minimizing rate increases. Due to the extensive capital requirements facing the Utility, as well as increased operating costs and a slow down in customer growth, the Approved Budget includes a 5.2 percent rate increase for water service and a 9.2 percent rate increase for wastewater service for a combined rate increase of 7.1 percent in FY 2006-07. Miscellaneous revenues are decreasing primarily due to the removal of the post annexation surcharges from 3 of 4 existing Districts.

#### Expenditures

The Approved Budget includes cost increases for basic operating costs such as for power, pay-for-performance, chemicals, vehicle fuel and other supplies. Pay-for-performance increased by an additional \$33,031 due to an amendment from the dais. The Approved Budget includes another amendment from the dais which increased appropriations in the amount of \$11,320 for a bilingual stipend program for employees utilizing Spanish and American Sign Language. However, the department continues to implement management initiatives to mitigate operating cost increases. Some of the more significant areas of cost reductions in FY 2006-07 include functional consolidations of operating work units, and an ongoing assessment of staffing efficiency opportunities. These efforts have helped to minimize the operating cost increase for FY 2006-07.

Due to the recent acquisition of additional preserve land, the current year FY 2006 Budget reallocated two FTEs for the Wildland Conservation program for maintenance of the Balcones Canyonlands Preserves. The FY 2007 Approved Budget continues this effort by including additional contractals and commodities for the program. In addition, the Approved Budget includes three FTE's to form a new Valve and Hydrant Maintenance crew to perform preventative routine maintenance of valves and hydrants and improve response time to meet the increased demand of responding to reported out-of-service fire hydrants and leaking water valves.

# Austin Water Utility — Total Budget \$342.2 million

Other major cost drivers for the Austin Water Utility are related to required capital improvements and the associated increase in debt service. These costs are a direct result of efforts related to the Austin Clean Water Program, overall system improvements, utility relocations, service extensions, and treatment plant improvements and expansions. The Approved Budget also includes funding in the amount of \$25,000 to partner with community organizations involved in vocational trade training, which is a gap identified in the African American Quality of Life Scorecard.

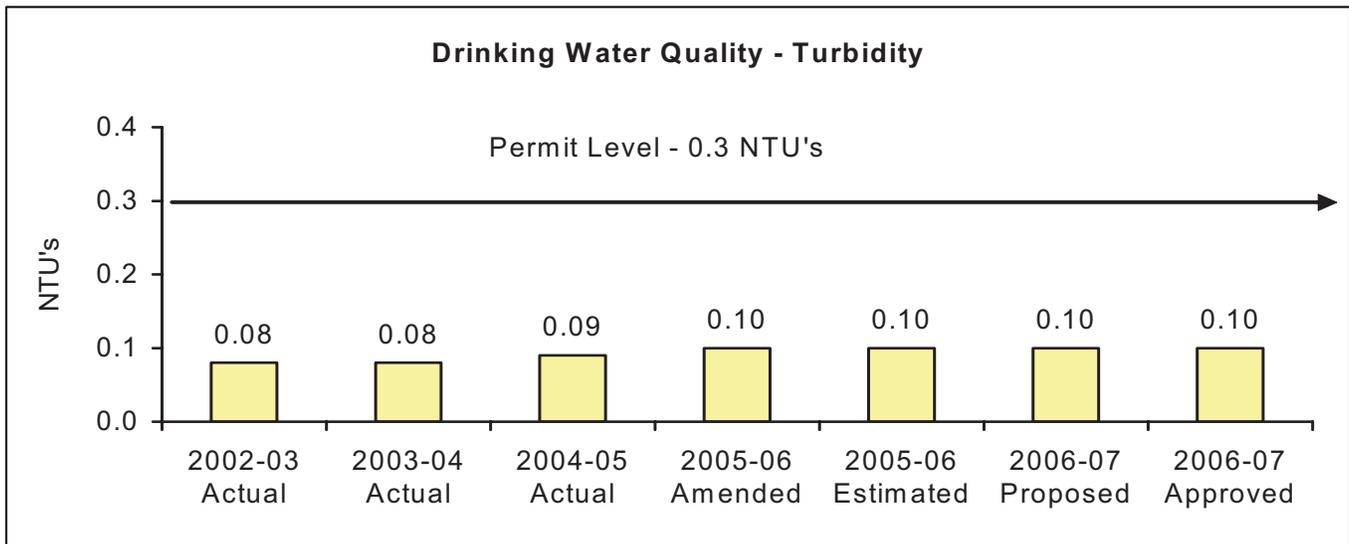
## Capital Budget

The 2006-07 Approved Capital Budget includes:

- \$ 163.8 million for the Austin Clean Water Program
- \$ 68.2 million for relocation projects
- \$ 64.3 million for rehabilitation projects
- \$ 33.4 million for plant improvements
- \$ 25.8 million for transmission and distribution improvements
- \$ 18.5 million for service extension requests reimbursements
- \$ 14.1 million for wastewater collection system improvements
- \$ 11.5 million for pump station improvements
- \$ 4.4 million for capital equipment vehicles
- \$ 2.4 million for service to annexed areas
- \$ 2.2 million for lift station improvements
- \$ 2.1 million for other
- \$ 1.6 million for reservoir improvements
- \$ 0.6 million for reclamation

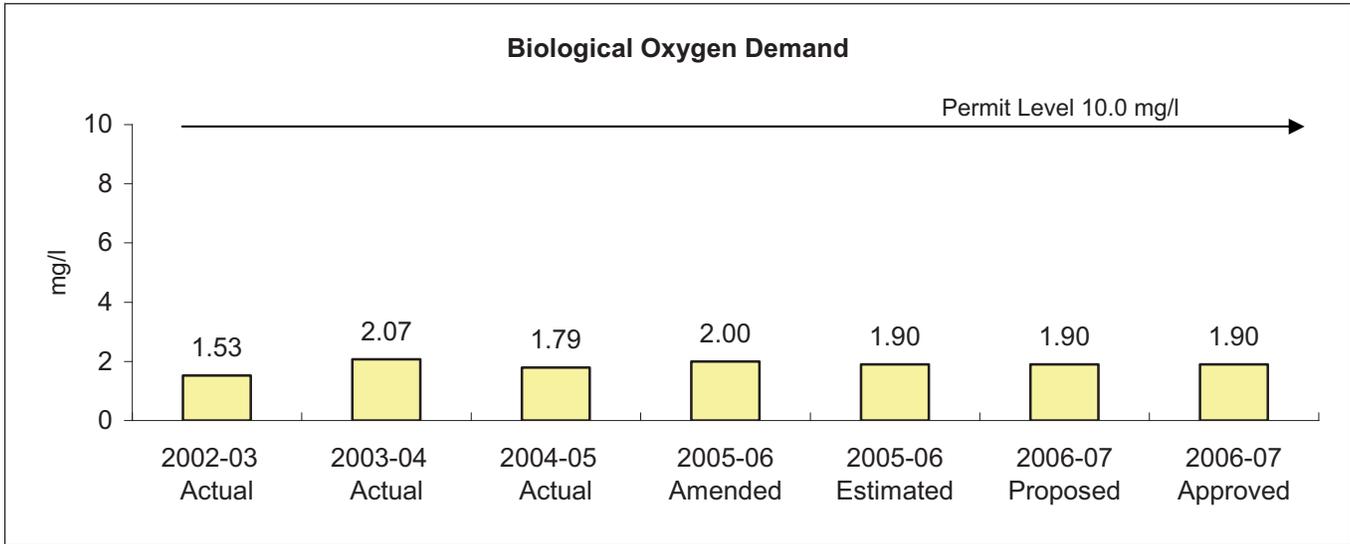
## Key Indicators

The following graphs indicate the anticipated impacts of the Approved Budget on key indicators.

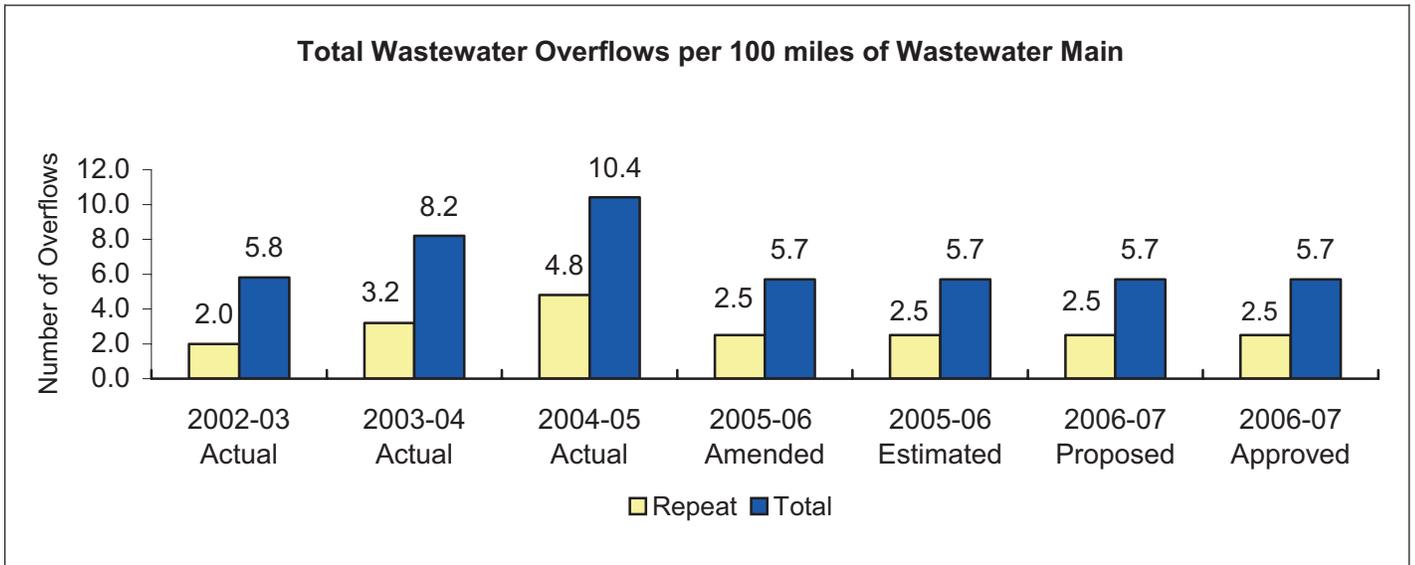


One way of assessing drinking water quality is to examine its turbidity, measured in NTUs. NTU stands for nephelometric turbidity units, which indicate the amount of suspended particles in a water sample. For example, cloudy river water would receive a higher number of NTUs than clear drinking water. NTUs of 1.0 or less generally are not detected by the naked eye.

# Austin Water Utility — Total Budget \$342.2 million

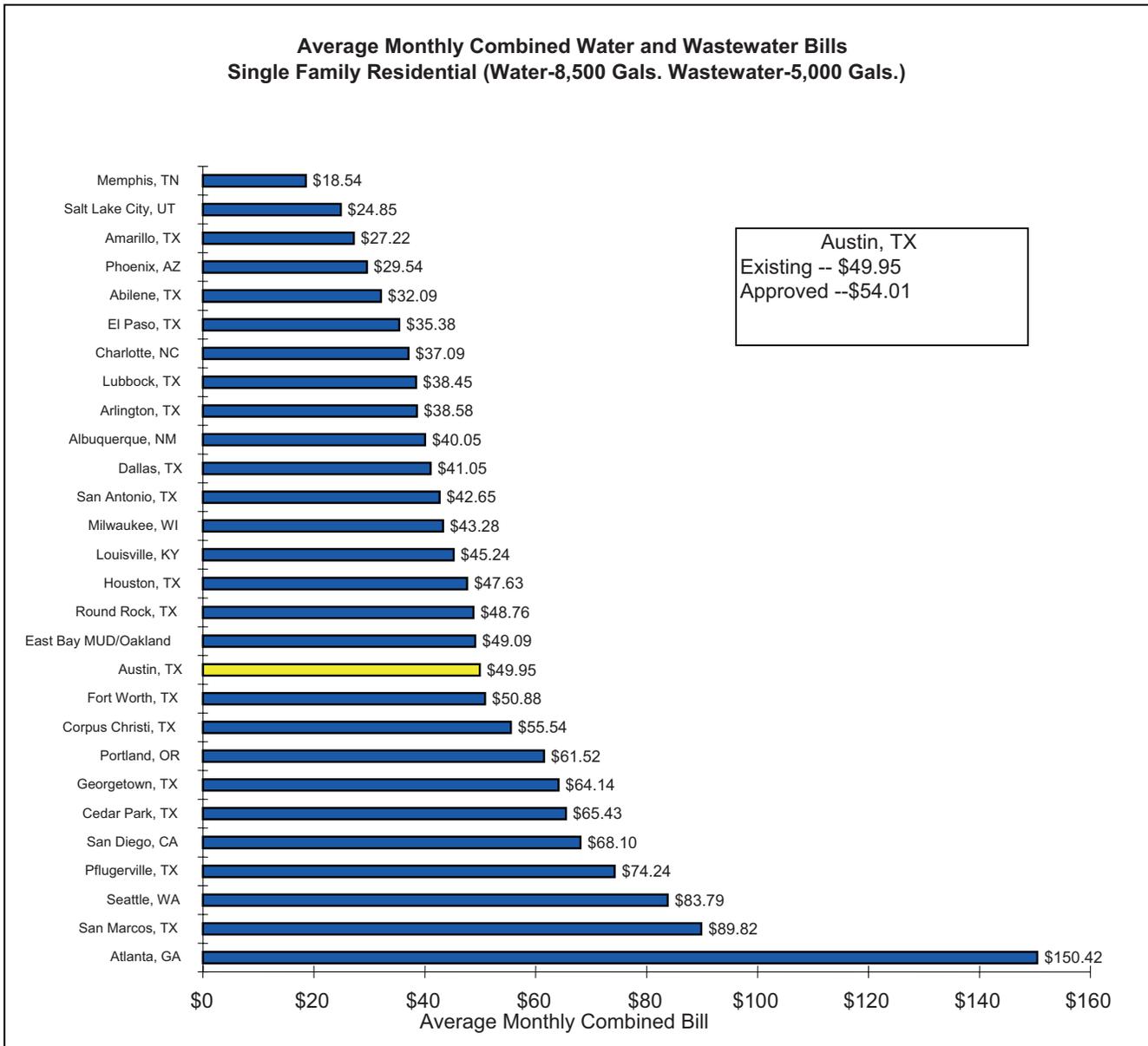


One way of assessing the quality level of treated wastewater effluent is to compare the actual level of Biological Oxygen Demand (BOD), in milligrams per liter, to the permitted level mandated by the Environmental Protection Agency (EPA) and the Texas Commission on Environmental Quality (TCEQ). Austin’s wastewater treatment quality has historically been well below the permitted maximums.



This graph reflects the relationship between the number of overflows compared to the number of miles of main in the collection system. “Total overflows” are all of the sewer spills that occurred from the sewer collection system operated and maintained by the City of Austin. A “repeat overflow” occurs when a sewer spill occurs at the same location within a 3-year period. The objective is to measure how well the collection system is operating. A lower number indicates better maintenance and condition of the collection system. The Utility’s Austin Clean Water Program will help manage both repeat and total overflow incidents in FY 2006-07.

# Austin Water Utility — Total Budget \$342.2 million



The average monthly bill comparison measure provides a benchmark of the Utility’s overall financial competitiveness in comparison to other cities. The measure compares the combined water and wastewater monthly bill for the average City of Austin residential customer to bills from various cities at the same volume levels. Due to fluctuations in monthly weather patterns, Austin’s historical usage trends by month are determined and average bill amounts are calculated for each of these months. An annual charge is determined from the sum of each monthly bill and then divided by twelve to establish the monthly average bills shown in the graph above. The same process is used to determine the average usage totals of 8,500 water gallons per month and 5,000 wastewater gallons per month. Factors which may explain the difference between utilities include service area, topography, system capacity, age of system facilities, customer growth, customer base, treatment processes and level of treatment, process automation, operating policies regarding service extensions, annexations, bond issuance, and other policies mandated by the respective local governments.

# Austin Water Utility — 2006-2007

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Water service revenue is increasing by \$8,874,620 due to the net impact of an increase in base revenues of \$1,054,620 and an increase in revenues of \$7,820,000 resulting from the approved 5.2% water rate increase.	\$8,874,620	
2. Wastewater service revenue is increasing by \$16,202,394 due to the net impact of an increase in base revenues of \$3,112,394 and an increase in revenues of \$13,090,000 resulting from the approved 9.2% wastewater rate increase. The increase to base revenues is primarily due to increased customer growth and higher wastewater averages resulting from increased water usage during the most recent winter averaging period as compared with the prior year.	\$16,202,394	
3. The Approved Budget includes \$181,485 for revenue from an increase in miscellaneous fees such as Backflow Prevention Compliance Fee and Service Extension Requests Fees included in the FY 07 Revenue Initiative.	\$181,485	
4. Miscellaneous revenues are decreasing. While most miscellaneous revenue sources are increasing slightly due to system growth and inflationary fee increases, the overall net reduction is primarily due to the removal of the post annexation surcharges from 3 of 4 existing Districts.	(\$306,804)	
5. Interest income is increasing by \$682,739 due to the net impact of changes in fund balances and interest rates.	\$682,739	
6. Transfers-in from Watershed Protection is decreasing by \$108,000 due to scheduled reductions in Watershed Protection's funding for the Balcones Canyonland Preserve.	(\$108,000)	
7. Increased transfers-in from Capital Recovery Fee fund balances to be used for debt service payments on debt issued to finance Capital Improvement Program projects.	\$120,000	
8. Transfers-in from CIP decreased by \$6,600,000 due to available balance in fee supported funds.	(\$6,600,000)	
 <b><u>Expenditure Changes</u></b>		
1. <b><u>City Wide</u></b> The Approved Budget includes \$1,673,612 for salary increases associated with Pay for Performance in FY 2007. An additional \$337,791 is included in the Approved Budget for anticipated changes in contributions to the employee health insurance program.	\$2,011,403	
The Approved Budget includes an incremental increase of \$35,466 for 2 percent service incentive enhancement pay to non-civil service employees.	\$35,466	

# Austin Water Utility — 2006-2007

---

	Dollars	FTEs
The Approved Budget includes a stipend of \$448,025 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$448,025	
The Approved Budget includes \$1,150,812 for the annualized cost of market study adjustments implemented in FY 2006.	\$1,150,812	
<b>2. <u>Water Treatment</u></b>		
The Approved Budget includes an increase of \$1,018,400 in electrical services due to increased pumping projections and an increase in electric utility fuel prices. Other increases include \$426,969 for chemicals as prices from vendors have continued to rise. Decreases were \$206,719 in minor equipment and Non-CIP capital purchases.	\$1,238,650	
<b>3. <u>Water Treatment Support</u></b>		
The Approved Budget includes an increase of \$28,022 in permits required for additional drinking water compliance testing, \$15,354 for vehicle rentals until older vehicles can be replaced for the Laboratory Services, \$13,188 increase for the citizen volunteer water quality monitoring contract with the Colorado River Watch. There was also a small decrease of \$445 in miscellaneous contractual and commodities.	\$56,119	
<b>4. <u>Distribution System Operations and Maintenance</u></b>		
The Approved Budget includes increases in personnel of \$367,197 in premium time to help reduce the number of backlog service repairs in the distribution system, the addition of three new FTEs for \$144,746 to form a new valve and hydrant crew to provide more routine preventive maintenance on valves and hydrants to eventually reduce the service repair backlog. Other cost increases include \$1,051,352 in additional street cut repair costs, \$115,234 for increased electrical costs for the pump stations, \$456,722 for additional commodities such as pipes, fittings, valves, sand/gravel and non-cip capital equipment.	\$2,135,251	3.00
<b>5. <u>Distribution System Support</u></b>		
The Approved Budget includes a decrease in personnel costs of \$48,296 in terminal pay for retirements occurring in 2006 and \$19,006 in premium time. Other decreases include \$79,100 in non-cip capital purchases of hardware and software due to purchases made in FY 2005-06, and \$149,588 in decreases for miscellaneous small tools and commodities.	(\$295,990)	

## Austin Water Utility — 2006-2007

---

	Dollars	FTEs
<p><b>6. <u>Wastewater Treatment</u></b>            The Approved Budget for Wastewater Treatment includes an increase in electrical services of \$854,013 due to a full year of flows for the new train C at the South Austin Regional (SAR) plant, \$428,000 for additional land application contracts at Hornsby Bend, \$170,313 in increased vehicle and equipment rental until older vehicles can be replaced, and an increase of \$121,878 in chemicals due to price increases and the new train C at SAR. Other increases include \$152,180 in equipment maintenance mainly to repair blowers at SAR, \$158,886 in additional non-cip capital purchases to replace outdated laboratory equipment, \$60,000 for an engineering study to optimize the use of polymer at Hornsby Bend, and \$17,562 in additional increases in fleet maintenance.</p>	\$1,962,832	
<p><b>7. <u>Wastewater Treatment Support</u></b>            The Approved Budget includes a decrease of \$16,134 in premium time and a decrease of \$13,468 in non-CIP capital equipment. There were additional decreases of \$8,381 in miscellaneous contractuals and commodities.</p>	(\$37,983)	
<p><b>8. <u>Collection System Operations and Maintenance</u></b>            The Approved Budget includes an increase of \$487,537 in premium time in order to catch up on the backlog of maintenance requests, \$289,360 in increased costs for operation of the Brushy Creek wastewater plant, and \$122,726 for increased electricity costs at the Lift Stations due to higher electric fuel prices. Other increases include \$35,995 for fleet vehicle maintenance and fuel.</p>	\$935,618	
<p><b>9. <u>Collection System Support</u></b>            The Approved Budget includes a decrease of \$41,000 in rental of vehicles and equipment as items were purchased in FY 2005-06 to alleviate the need to rent these items. There were also other decreases of \$180,000 in the pipeline cleaning contract, and \$185,928 in decreases for miscellaneous small tools and supplies.</p>	(\$406,928)	
<p><b>10. <u>Support Services</u></b>            The Approved Budget includes an increase in personnel of \$42,976 for temporaries needed in the Public Information and Storeroom areas, \$28,744 in increased terminal pay for anticipated retirements, and \$102,196 for the increase in health insurance premiums. There were also increases of \$73,733 in computer software maintenance to support the Hansen and MP5 systems, \$102,080 for computer purchases to replace several servers and older desk tops, and \$37,484 in increases for items such as electrical and janitorial services at the service centers.</p>	\$387,213	

# Austin Water Utility — 2006-2007

	Dollars	FTEs
<b>11. <u>Conservation and Reuse</u></b>		
The Approved Budget includes an increase of \$114,550 in non-CIP capital for replacement of outdated equipment in the conservation laboratory, \$80,000 for a new contract to study reclaimed water retaining pond designs, a \$57,000 increase for the contract with the Barton Springs Edwards Aquifer Conservation District for water use fees, and \$69,322 for operation and maintenance of the Reicher Ranch facility which the Utility will take over from the Parks and Recreation Department in FY 2006-07. Other increase include \$48,013 for miscellaneous contractals and commodities for the maintenance and monitoring of the Wildland Conservation and open space lands.	\$368,885	
<b>12. <u>Billing/Customer Service</u></b>		
The Approved Budget includes a decrease of \$128,347 in the Utility Customer Service Office transfer which was offset by an increase in bad debt of \$65,154.	(\$63,193)	
<b>13. <u>One Stop Shop</u></b>		
The Approved Budget includes an increase of \$7,410 in vehicle fuel costs.	\$7,410	
<b>14. <u>Transfers/Other Requirements</u></b>		
The Approved Budget includes an increase of \$313,583 for the administrative support transfer, \$490,552 for the Utility's share of the City's new financial system project costs, \$90,616 for the transfer to the Communications and Technology Management department, \$50,000 for an increase in legal services, and \$2,294,447 for contingency items that occur during the year and are not budgeted. There is a decrease of \$202,000 in accrued payroll and a decrease of \$66,000 in the Liability Reserve Fund transfer.	\$2,971,198	
Debt Service requirements are expected to increase by \$22,506,896 due to the net impact of changes to payment schedules for existing debt and estimated debt service for new capital spending.	\$22,506,896	
The Utility transfer to the General Fund is expected to increase by \$1,732,792 as a result of a net increase in the 3-year average annual revenues used to calculate the transfer amount.	\$1,732,792	
The Utility transfer to CIP is increasing by \$5,100,000 due to increases in projected capital spending as compared to the current year thus increasing the amount of equity funding required to comply with Financial Policies.	\$5,100,000	
The transfer to the Sustainability Fund is equal to 1% of projected revenues. This results in a transfer of \$3,203,589 or an increase of \$256,345 from the FY 2005-06 Amended Budget.	\$256,345	
The Approved Budget includes an increase of \$40,659 for the Utility's share of the trunked radio infrastructure.	\$40,659	
<b><u>The following changes were approved by Council at Budget Adoption:</u></b>		
An additional \$33,031 has been included for salary increases associated with Pay for Performance.	\$33,031	
An additional \$11,320 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$11,320	

# Austin Water Utility – 2006-07

## Water/Wastewater Utility Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>BILLING AND CUSTOMER SERVICE</b>										
Customer Service	\$11,800,599	18.00	\$12,241,139	18.70	\$12,237,336	18.70	\$12,184,061	18.70	\$12,261,135	18.70
<b>Subtotal</b>	\$11,800,599	18.00	\$12,241,139	18.70	\$12,237,336	18.70	\$12,184,061	18.70	\$12,261,135	18.70
<b>COLLECTIONS SYSTEM OPERATIONS AND MAINTENANCE</b>										
Collection Pipeline Maintenance	\$3,379,357	40.67	\$5,509,057	72.74	\$4,537,888	72.74	\$5,952,001	72.74	\$6,161,526	72.74
Lift Stations	\$3,210,123	20.20	\$3,267,209	21.20	\$3,530,193	21.20	\$3,729,923	21.20	\$3,818,052	21.20
Wastewater Collection Service Connection	\$450,913	16.22	\$294,966	3.30	\$457,853	3.30	\$359,713	3.30	\$367,204	3.30
Wastewater Pipeline Rehabilitation & Construction	\$1,191,345	17.72	\$1,458,943	15.38	\$1,252,644	15.08	\$1,490,881	15.08	\$1,536,402	15.08
<b>Subtotal</b>	\$8,231,738	94.81	\$10,530,175	112.62	\$9,778,578	112.32	\$11,532,518	112.32	\$11,883,184	112.32
<b>COLLECTIONS SYSTEM SUPPORT</b>										
Asset Mgt. Support - Collection	\$0	0.00	\$298,372	4.50	\$297,865	4.50	\$287,293	4.50	\$308,651	4.50
Collection Dispatch Operations	\$320,832	7.50	\$329,344	7.50	\$349,663	7.50	\$329,232	7.50	\$347,235	7.50
Collection Engineering	\$1,154,035	19.06	\$1,552,897	19.66	\$1,501,791	19.66	\$1,544,869	19.66	\$1,624,605	19.66
Collection Inspection	\$54,833	0.52	\$45,087	0.00	\$57,402	0.00	\$0	0.00	\$0	0.00
Collection System Support Laboratory	\$591,206	7.70	\$633,770	8.50	\$473,770	8.50	\$666,001	8.50	\$707,729	8.50
Collection Technical Support	\$738,343	7.86	\$861,581	6.08	\$679,561	6.08	\$821,690	6.08	\$844,300	6.08
GIS Services - Collection	\$471,300	6.50	\$588,060	7.50	\$588,121	7.50	\$593,804	7.50	\$629,857	7.50
Line Locations - Collection System	\$250,814	3.65	\$222,909	3.50	\$280,732	3.50	\$238,793	3.50	\$254,329	3.50

# Austin Water Utility – 2006-07

## Water/Wastewater Utility Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
On-Site Sewage Facilities (OSSF)	\$170,590	3.00	\$349,733	4.30	\$239,721	4.30	\$310,559	4.30	\$323,919	4.30
Pretreatment (Industrial Waste Control)	\$1,014,140	14.50	\$1,110,022	15.50	\$1,175,918	15.50	\$1,056,807	15.50	\$1,102,735	15.50
Small Calls - Collection System	\$462,552	7.40	\$495,898	7.28	\$343,169	7.28	\$438,518	7.28	\$466,142	7.28
System Planning - Collection	\$460,577	4.69	\$542,013	5.62	\$535,883	5.62	\$505,666	5.62	\$530,950	5.62
Utility Development Services - Collection	\$200,391	3.40	\$273,636	3.05	\$272,696	3.05	\$237,147	3.05	\$247,299	3.05
Wastewater TV Inspection, Inflow & Infiltration	\$5,696,239	81.00	\$5,991,861	63.00	\$6,032,419	64.00	\$5,893,098	64.00	\$6,059,796	64.00
<b>Subtotal</b>	<b>\$11,585,853</b>	<b>166.78</b>	<b>\$13,295,183</b>	<b>155.99</b>	<b>\$12,828,711</b>	<b>156.99</b>	<b>\$12,923,477</b>	<b>156.99</b>	<b>\$13,447,547</b>	<b>156.99</b>
<b>CONSERVATION AND REUSE</b>										
Conservation and Reuse Support Laboratory	\$691,643	7.70	\$812,532	7.50	\$788,173	7.50	\$810,943	7.50	\$844,043	7.50
Conservation Engineering	\$29,810	0.41	\$38,196	0.41	\$122,553	0.41	\$39,952	0.41	\$41,918	0.41
Water Conservation	\$2,504,825	13.95	\$3,608,562	13.95	\$3,024,763	13.95	\$3,644,278	13.95	\$3,692,381	13.95
Water Reuse	\$76,001	1.00	\$214,848	3.40	\$136,077	3.40	\$319,839	3.40	\$330,731	3.40
Wildland Conservation	\$1,156,248	13.00	\$1,529,078	17.00	\$1,415,913	17.00	\$1,773,578	17.00	\$1,827,730	17.00
<b>Subtotal</b>	<b>\$4,458,527</b>	<b>36.06</b>	<b>\$6,203,216</b>	<b>42.26</b>	<b>\$5,487,479</b>	<b>42.26</b>	<b>\$6,588,590</b>	<b>42.26</b>	<b>\$6,736,803</b>	<b>42.26</b>
<b>DISTRIBUTION SYSTEM OPERATIONS AND MAINTENANCE</b>										
Distribution Pipeline Maintenance	\$5,995,896	44.83	\$4,519,868	59.68	\$6,804,314	59.68	\$6,314,924	59.68	\$6,475,452	59.68
Metering Services	\$1,442,513	19.23	\$1,693,492	23.44	\$1,398,104	23.44	\$1,842,330	23.44	\$1,924,612	23.44

# Austin Water Utility – 2006-07

## Water/Wastewater Utility Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Pump Station and Reservoir Operation & Maintenance	\$4,663,941	35.00	\$5,102,605	34.00	\$4,934,754	34.00	\$5,190,997	34.00	\$5,297,482	34.00
Valve and Hydrant	\$1,438,463	26.70	\$2,160,500	18.58	\$1,820,764	18.58	\$2,229,081	21.58	\$2,289,391	21.58
Water Distribution Service Connection	\$539,602	21.28	\$316,076	4.70	\$669,754	4.70	\$358,066	4.70	\$368,353	4.70
Water Pipeline Rehab. & Construction Activity	\$1,029,444	30.28	\$1,451,270	27.62	\$1,909,739	26.92	\$1,523,160	26.92	\$1,607,789	26.92
<b>Subtotal</b>	<b>\$15,109,860</b>	<b>177.32</b>	<b>\$15,243,811</b>	<b>168.02</b>	<b>\$17,537,429</b>	<b>167.32</b>	<b>\$17,458,558</b>	<b>170.32</b>	<b>\$17,963,079</b>	<b>170.32</b>
<b>DISTRIBUTION SYSTEM SUPPORT</b>										
Asset Mgt. Support - Distribution	\$0	0.00	\$294,852	4.50	\$293,634	4.50	\$287,042	4.50	\$308,395	4.50
Distribution Dispatch Operations	\$321,471	7.50	\$331,500	7.50	\$354,242	7.50	\$333,411	7.50	\$351,409	7.50
Distribution Engineering	\$1,395,151	20.94	\$1,734,108	21.34	\$1,952,339	21.34	\$1,646,120	21.34	\$1,730,198	21.34
Distribution Inspection	\$64,381	0.48	\$41,432	0.00	\$55,780	0.00	\$0	0.00	\$0	0.00
Distribution System Support Laboratory	\$505,161	5.70	\$497,312	5.50	\$574,967	5.50	\$512,945	5.50	\$541,308	5.50
Distribution Technical Support	\$424,737	7.14	\$513,846	5.92	\$410,477	5.92	\$508,025	5.92	\$530,155	5.92
GIS Services - Distribution	\$522,196	6.50	\$690,700	7.50	\$629,800	7.50	\$596,420	7.50	\$632,465	7.50
Line Locations - Distribution System	\$325,707	4.65	\$235,822	3.50	\$328,404	3.50	\$239,844	3.50	\$255,377	3.50
Small Calls - Distribution System	\$516,777	7.37	\$505,546	7.28	\$693,750	7.28	\$491,703	7.28	\$519,322	7.28

# Austin Water Utility – 2006-07

## Water/Wastewater Utility Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
System Planning - Distribution	\$553,737	8.31	\$704,301	7.98	\$663,737	7.98	\$699,307	7.98	\$731,017	7.98
Utility Development Services - Distribution	\$186,797	2.60	\$243,576	2.65	\$205,100	2.65	\$211,460	2.65	\$220,691	2.65
Water Protection	\$515,717	7.50	\$639,486	8.50	\$589,884	8.50	\$602,064	8.50	\$640,711	8.50
<b>Subtotal</b>	<b>\$5,331,831</b>	<b>78.69</b>	<b>\$6,432,481</b>	<b>82.17</b>	<b>\$6,752,114</b>	<b>82.17</b>	<b>\$6,128,341</b>	<b>82.17</b>	<b>\$6,461,048</b>	<b>82.17</b>
<b>ONE STOP SHOP</b>										
Commercial Building Plan Review	\$132,696	1.50	\$129,170	4.00	\$117,329	4.00	\$240,693	4.00	\$251,735	4.00
Development Assistance Center	\$9,340	1.05	\$3,219	0.05	\$334	0.05	\$3,342	0.05	\$3,500	0.05
Land Use Review	\$84,433	1.00	\$93,178	1.00	\$138,858	1.00	\$90,814	1.00	\$94,318	1.00
One-Time Inspection	\$3,760	0.50	\$44,090	0.50	\$4,415	0.50	\$45,407	0.50	\$47,159	0.50
Permit Center	\$38,128	2.00	\$211,586	2.80	\$81,852	2.80	\$211,073	2.80	\$220,703	2.80
Site/Subdivision Inspection	\$335,473	10.00	\$725,830	10.00	\$598,370	10.00	\$643,841	10.00	\$670,264	10.00
<b>Subtotal</b>	<b>\$603,830</b>	<b>16.05</b>	<b>\$1,207,073</b>	<b>18.35</b>	<b>\$941,158</b>	<b>18.35</b>	<b>\$1,235,170</b>	<b>18.35</b>	<b>\$1,287,679</b>	<b>18.35</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$887,802	14.00	\$1,034,400	15.00	\$1,041,683	15.00	\$1,119,407	15.00	\$1,175,832	15.00
Facility Expenses	\$1,608,434	10.00	\$1,741,846	13.00	\$1,720,583	13.00	\$1,868,920	13.00	\$1,905,003	13.00
Financial Monitoring / Budgeting	\$1,689,206	28.70	\$2,027,767	31.45	\$2,062,510	31.45	\$2,006,437	31.45	\$2,157,624	31.45
Information Technology Support	\$2,284,233	20.00	\$2,284,710	19.00	\$2,344,102	20.00	\$2,645,146	20.00	\$2,769,713	20.00
Personnel / Training	\$1,365,024	21.00	\$1,405,313	20.00	\$1,374,646	19.00	\$1,323,971	19.00	\$1,423,974	19.00
PIO / Community Services	\$409,607	4.85	\$468,175	4.85	\$498,881	4.85	\$466,067	4.85	\$495,473	4.85

# Austin Water Utility – 2006-07

## Water/Wastewater Utility Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Purchasing / M/WBE	\$569,223	10.30	\$517,979	9.30	\$498,479	9.30	\$507,384	9.30	\$550,302	9.30
Vehicle / Equipment Maintenance	\$445,585	7.00	\$603,570	10.00	\$547,950	10.00	\$593,883	10.00	\$628,285	10.00
<b>Subtotal</b>	<b>\$9,259,114</b>	<b>115.85</b>	<b>\$10,083,760</b>	<b>122.60</b>	<b>\$10,088,834</b>	<b>122.60</b>	<b>\$10,531,215</b>	<b>122.60</b>	<b>\$11,106,206</b>	<b>122.60</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Debt Interest and Commission	\$131,771	0.00	\$60,597	0.00	\$63,750	0.00	\$60,597	0.00	\$60,597	0.00
Debt Transfers	\$116,077,403	0.00	\$118,368,292	0.00	\$118,335,475	0.00	\$140,875,188	0.00	\$140,875,188	0.00
Interfund Transfers	\$47,906,907	0.00	\$48,157,781	0.00	\$48,323,781	0.00	\$55,019,577	0.00	\$55,019,577	0.00
Other Requirements	\$12,313,516	0.00	\$14,694,418	0.00	\$12,481,091	0.00	\$22,065,919	0.00	\$18,333,932	0.00
<b>Subtotal</b>	<b>\$176,429,597</b>	<b>0.00</b>	<b>\$181,281,088</b>	<b>0.00</b>	<b>\$179,204,097</b>	<b>0.00</b>	<b>\$218,021,281</b>	<b>0.00</b>	<b>\$214,289,294</b>	<b>0.00</b>
<b>WASTEWATER TREATMENT</b>										
Biosolids Plant Operations	\$3,919,831	41.00	\$4,385,657	39.00	\$4,164,356	39.00	\$5,399,235	39.00	\$5,552,441	39.00
Wastewater Plant Maintenance	\$4,764,584	70.24	\$4,780,718	67.84	\$5,009,166	67.84	\$4,861,188	67.84	\$5,117,899	67.84
Wastewater Plant Operations	\$8,425,459	42.95	\$8,520,094	43.95	\$9,143,707	43.95	\$9,424,835	43.95	\$9,610,401	43.95
<b>Subtotal</b>	<b>\$17,109,874</b>	<b>154.19</b>	<b>\$17,686,469</b>	<b>150.79</b>	<b>\$18,317,229</b>	<b>150.79</b>	<b>\$19,685,258</b>	<b>150.79</b>	<b>\$20,280,741</b>	<b>150.79</b>
<b>WASTEWATER TREATMENT SUPPORT</b>										
Wastewater Environmental and Regulatory Support	\$261,351	3.50	\$335,168	3.50	\$362,868	3.50	\$353,818	3.50	\$367,558	3.50
Wastewater Treatment and Support Laboratory	\$778,073	11.20	\$838,258	10.00	\$914,070	10.00	\$789,025	10.00	\$842,446	10.00
Wastewater Treatment Engineering	\$578,976	9.54	\$861,507	9.04	\$726,110	9.04	\$854,801	9.04	\$897,917	9.04
<b>Subtotal</b>	<b>\$1,618,400</b>	<b>24.24</b>	<b>\$2,034,933</b>	<b>22.54</b>	<b>\$2,003,048</b>	<b>22.54</b>	<b>\$1,997,644</b>	<b>22.54</b>	<b>\$2,107,921</b>	<b>22.54</b>
<b>WATER TREATMENT</b>										

# Austin Water Utility – 2006-07

## Water/Wastewater Utility Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Water Plant Maintenance	\$4,006,552	60.56	\$4,376,243	60.96	\$4,393,063	60.96	\$4,404,728	60.96	\$4,627,144	60.96
Water Plant Operations	\$14,255,194	56.05	\$15,234,330	56.05	\$15,960,451	56.05	\$16,482,757	56.05	\$16,663,245	56.05
<b>Subtotal</b>	\$18,261,746	116.61	\$19,610,573	117.01	\$20,353,514	117.01	\$20,887,485	117.01	\$21,290,389	117.01
<b>WATER TREATMENT SUPPORT</b>										
Water Environmental and Regulatory Support	\$340,994	3.50	\$480,515	3.50	\$393,070	3.50	\$507,269	3.50	\$522,462	3.50
Water Treatment and Support Laboratory	\$815,406	7.70	\$903,111	8.50	\$985,111	8.50	\$943,350	8.50	\$985,467	8.50
Water Treatment Engineering	\$744,513	10.05	\$923,297	9.55	\$881,627	9.55	\$919,469	9.55	\$965,082	9.55
<b>Subtotal</b>	\$1,900,914	21.25	\$2,306,923	21.55	\$2,259,808	21.55	\$2,370,088	21.55	\$2,473,011	21.55
<b>Total</b>	\$281,701,882	1019.85	\$298,156,824	1032.60	\$297,789,335	1032.60	\$341,543,686	1035.60	\$341,588,037	1035.60

# Austin Water Utility – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>COLLECTIONS SYSTEM OPERATIONS AND MAINTENANCE</b>										
Collection Pipeline Maintenance	\$41,178	0.00	\$42,000	0.00	\$10,000	0.00	\$42,000	0.00	\$42,000	0.00
Lift Stations	\$22	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Wastewater Collection Service Connection	\$0	0.00	\$100	0.00	\$100	0.00	\$100	0.00	\$100	0.00
Wastewater Pipeline Rehabilitation & Construction	\$335,189	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$376,389</b>	<b>0.00</b>	<b>\$42,100</b>	<b>0.00</b>	<b>\$10,100</b>	<b>0.00</b>	<b>\$42,100</b>	<b>0.00</b>	<b>\$42,100</b>	<b>0.00</b>
<b>COLLECTIONS SYSTEM SUPPORT</b>										
Collection Engineering	\$231,618	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Collection Inspection	\$4,492	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Collection Technical Support	\$521	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Pretreatment (Industrial Waste Control)	\$2,200	0.00	\$3,500	0.00	\$3,500	0.00	\$2,500	0.00	\$2,500	0.00
Utility Development Services - Collection	\$52,768	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Wastewater TV Inspection, Inflow & Infiltration	\$256,603	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$548,203</b>	<b>0.00</b>	<b>\$3,500</b>	<b>0.00</b>	<b>\$3,500</b>	<b>0.00</b>	<b>\$2,500</b>	<b>0.00</b>	<b>\$2,500</b>	<b>0.00</b>
<b>CONSERVATION AND REUSE</b>										
Conservation and Reuse Support Laboratory	(\$198)	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Conservation Engineering	\$50,919	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00

# Austin Water Utility – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Water Conservation	(\$934)	0.00	\$4,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Wildland Conservation	\$875	0.00	\$0	0.00	\$17,399	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$50,662	0.00	\$4,000	0.00	\$17,399	0.00	\$0	0.00	\$0	0.00
<b>DISTRIBUTION SYSTEM OPERATIONS AND MAINTENANCE</b>										
Distribution Pipeline Maintenance	\$964	0.00	\$84,100	0.00	\$27,000	0.00	\$27,000	0.00	\$27,000	0.00
Pump Station and Reservoir Operation & Maintenance	\$27,692	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Water Pipeline Rehab. & Construction Activity	\$954,865	0.00	\$0	0.00	\$74,970	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$983,521	0.00	\$84,100	0.00	\$101,970	0.00	\$27,000	0.00	\$27,000	0.00
<b>DISTRIBUTION SYSTEM SUPPORT</b>										
Distribution Engineering	\$531,132	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Distribution Inspection	\$6,311	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Utility Development Services - Distribution	\$14,794	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$552,237	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>ONE STOP SHOP</b>										
Site/Subdivision Inspection	\$289,542	0.00	\$19,504	0.00	\$0	0.00	\$19,504	0.00	\$19,504	0.00
<b>Subtotal</b>	\$289,542	0.00	\$19,504	0.00	\$0	0.00	\$19,504	0.00	\$19,504	0.00
<b>SUPPORT SERVICES</b>										
Facility Expenses	\$40	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$266,634	0.00	\$193,000	0.00	\$229,846	0.00	\$213,000	0.00	\$213,000	0.00
<b>Subtotal</b>	\$266,674	0.00	\$193,000	0.00	\$229,846	0.00	\$213,000	0.00	\$213,000	0.00

# Austin Water Utility – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Debt Transfers	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Interfund Transfers	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Other Requirements	\$834,315	0.00	\$0	0.00	\$39,482	0.00	\$15,000	0.00	\$15,000	0.00
<b>Subtotal</b>	<b>\$834,315</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$39,482</b>	<b>0.00</b>	<b>\$15,000</b>	<b>0.00</b>	<b>\$15,000</b>	<b>0.00</b>
<b>WASTEWATER TREATMENT</b>										
Wastewater Plant Maintenance	\$95,554	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$95,554</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>WASTEWATER TREATMENT SUPPORT</b>										
Wastewater Treatment Engineering	\$204,875	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$204,875</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>WATER TREATMENT</b>										
Water Plant Maintenance	\$35,111	0.00	\$3,000	0.00	\$6,950	0.00	\$3,000	0.00	\$3,000	0.00
Water Plant Operations	\$9,715	0.00	\$16,381	0.00	\$10,500	0.00	\$16,381	0.00	\$16,381	0.00
<b>Subtotal</b>	<b>\$44,826</b>	<b>0.00</b>	<b>\$19,381</b>	<b>0.00</b>	<b>\$17,450</b>	<b>0.00</b>	<b>\$19,381</b>	<b>0.00</b>	<b>\$19,381</b>	<b>0.00</b>
<b>WATER TREATMENT SUPPORT</b>										
Water Environmental and Regulatory Support	\$6,197	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Water Treatment Engineering	\$364,718	0.00	\$0	0.00	\$7,386	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$370,914</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$7,386</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>
<b>Total</b>	<b>\$4,617,712</b>	<b>0.00</b>	<b>\$365,585</b>	<b>0.00</b>	<b>\$427,133</b>	<b>0.00</b>	<b>\$338,485</b>	<b>0.00</b>	<b>\$338,485</b>	<b>0.00</b>

# Wildland Conservation Fund – 2006-2007

---

## Purpose and Nature of Fund

The Wildland Conservation Fund (formerly known as the Balcones Canyonlands Preserve Fund) implements the Balcones Canyonlands Conservation Plan: Shared Vision, which provides for management and administration by the City of Austin and Travis County of a regional preserve system for endangered species. Program Activities of the entities are covered under a federal Endangered Species Act section 10(a) permit issued in May 1996. Funding support for implementation of the plan and permit is shared between the City of Austin and Travis County, while each entity is independently responsible for operations and maintenance of preserve lands that they own or acquire.

## Factors Affecting Funding

The Wildland Conservation Fund is funded by payments of permit fees.

## Factors Affecting Requirements

Requirements for the maintenance of the Balcones Canyonlands Preserves are approved at \$250,000.

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$585,523	\$250,000	\$250,000	\$250,000	\$250,000
<b>Requirements</b>	\$92,353	\$250,000	\$250,000	\$250,000	\$250,000

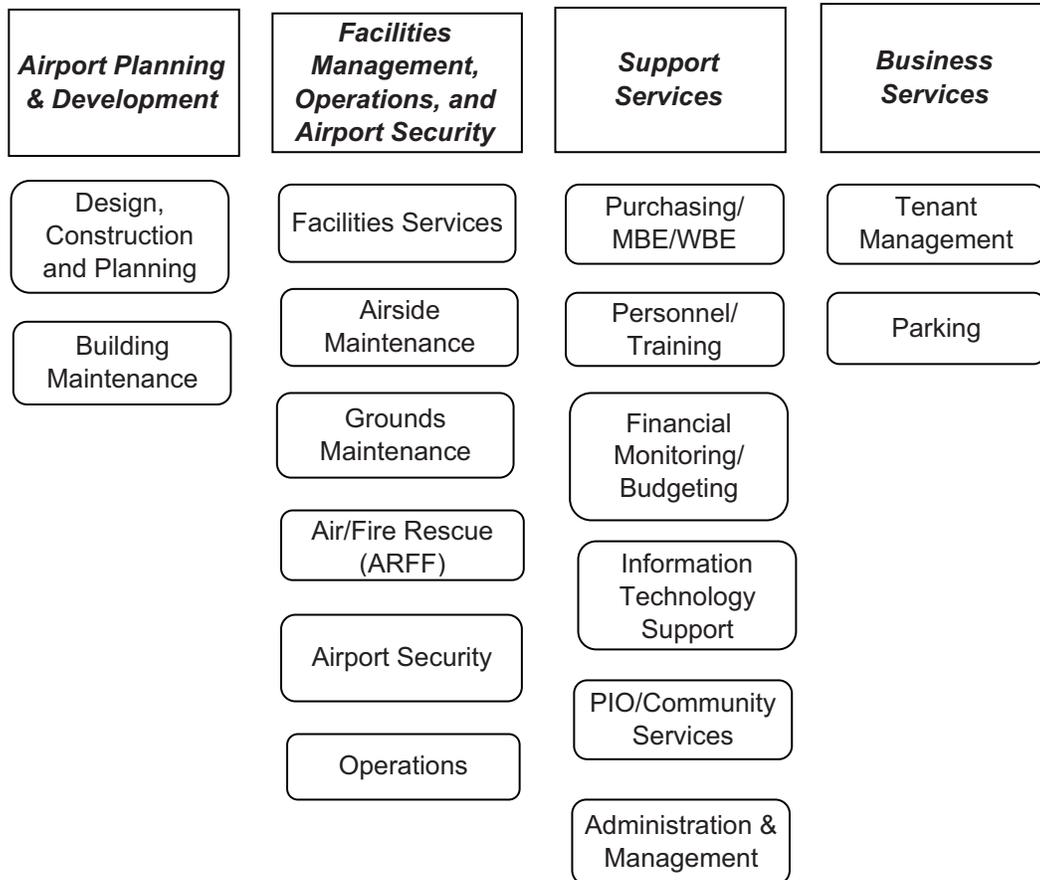


# Aviation

Airport Fund  
Airport Capital Fund



# Aviation – 2006-07



LEGEND=



	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
Revenue	\$69,505,726	\$68,614,079	\$71,415,734	\$73,929,334	\$73,929,334
Transfers In	\$7,326,653	\$7,066,367	\$7,066,367	\$6,820,516	\$6,820,516
Requirements	\$60,440,924	\$67,139,270	\$66,541,615	\$68,451,557	\$68,485,353
Contribution to Capital Fund	\$16,430,177	\$8,541,176	\$12,477,930	\$12,298,293	\$12,264,497
Full-time Equivalents (FTEs)	318.75	328.00	328.00	340.00	340.00

## Aviation — 2006-07

---

### Mission

The mission of the Aviation Department is to provide quality airport facilities and services by focusing on our customer's needs, our employees' work environment, continuously improving our operations, and preparing for the future. To help the department achieve its mission the following goals have been developed:

### Goals

- Delivering an exceptional service ...
  - Overall customer satisfaction score on the Quality Service Survey conducted by the Airports Council International.
- Building the best team in the industry...
  - Less than twelve lost time injuries.
- Achieving superior financial results...
  - Annual net income, "the bottom line," is greater than or equal to 105% of the budgeted amount.

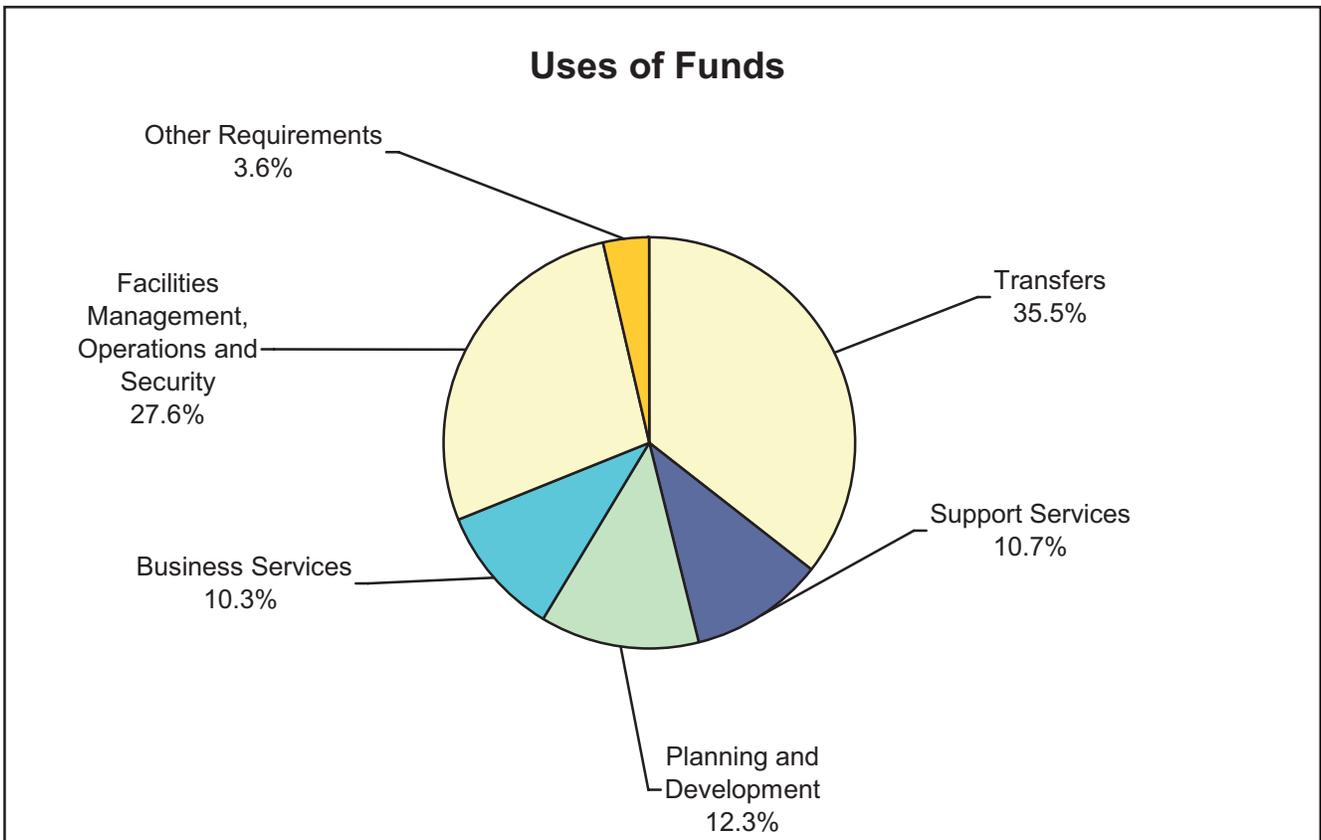
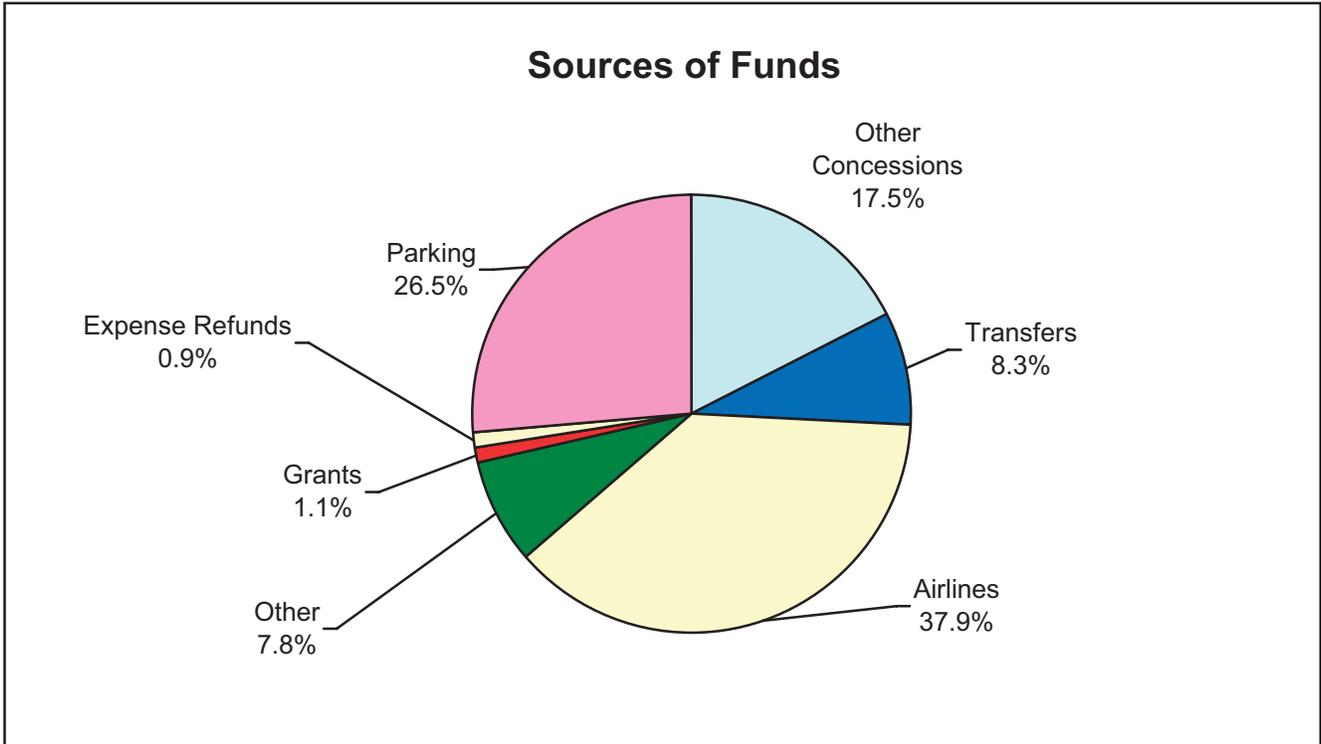
To assist the department in measuring how well the goals are being met, key indicators have been developed along with appropriate performance measures. The budget submitted by the Aviation Department supports these goals.

### Key Indicators

The Key Indicators used by the Aviation Department include:

- Non-airline revenue per enplaned passenger
- Airline cost per enplaned passenger
- Total number of passengers
- Lost time injury rate
- Overall customer satisfaction score on the Quality Service Survey conducted by the Airports Council International

# Aviation — Total Budget \$104.3 million

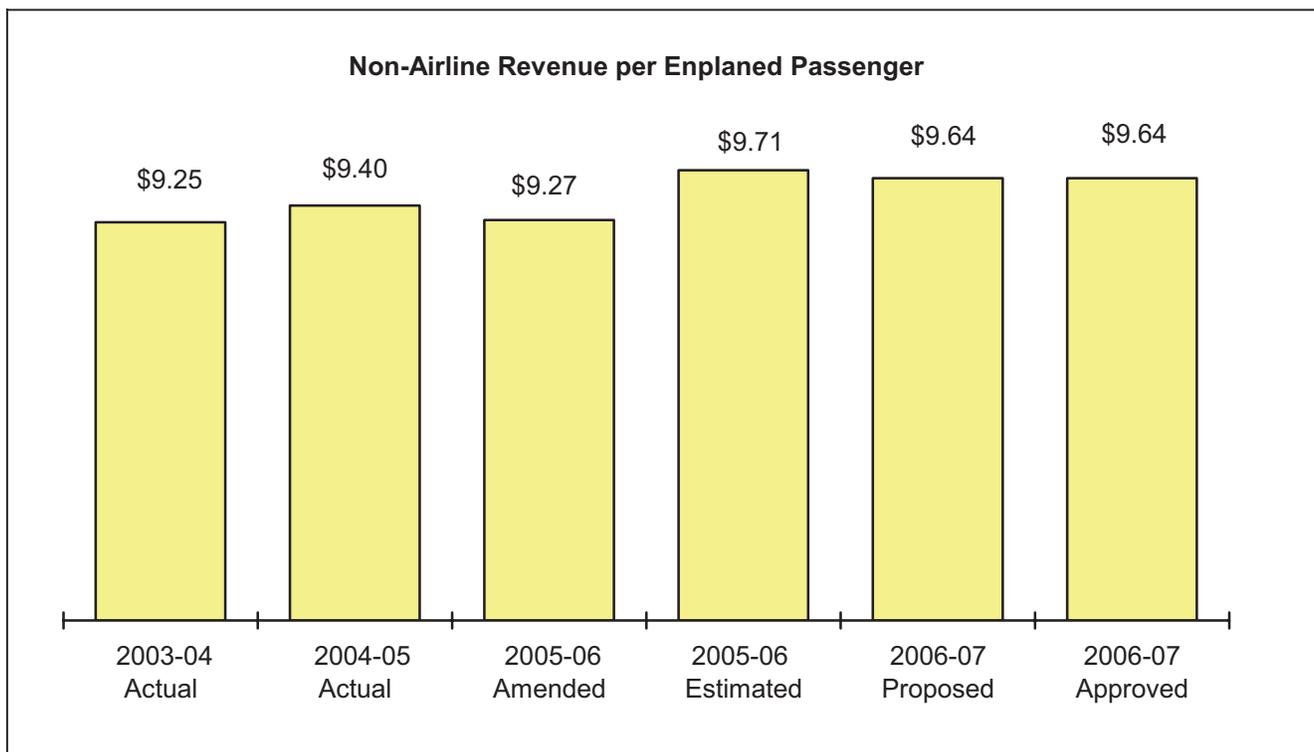


## Aviation — Total Budget \$104.3 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$69,505,726	\$68,614,079	\$71,415,734	\$73,929,334	\$73,929,334
<b>Transfers In</b>	\$7,326,653	\$7,066,367	\$7,066,367	\$6,820,516	\$6,820,516
<b>Requirements</b>	\$60,440,924	\$67,139,270	\$66,541,615	\$68,451,557	\$68,485,353
<b>Transfer to Capital Fund</b>	\$16,430,177	\$8,541,176	\$12,477,930	\$12,298,293	\$12,264,497
<b>Airport Capital Fund</b>					
<b>Revenue</b>	\$1,392,723	\$750,000	\$1,185,996	\$1,215,000	\$1,215,000
<b>Transfers In</b>	\$16,992,596	\$12,103,595	\$16,040,349	\$16,860,712	\$16,826,916
<b>Requirements</b>	\$17,326,653	\$24,406,367	\$24,406,367	\$21,820,516	\$21,820,516
<b>Full-time Equivalents (FTEs)</b>	318.75	328.00	328.00	340.00	340.00
<b>Grants</b>	\$707,934	\$842,811	\$741,561	\$891,099	\$891,099
<b>Expense Refunds</b>	\$1,171,746	\$786,109	\$827,713	\$793,439	\$793,439

### Budget Highlights

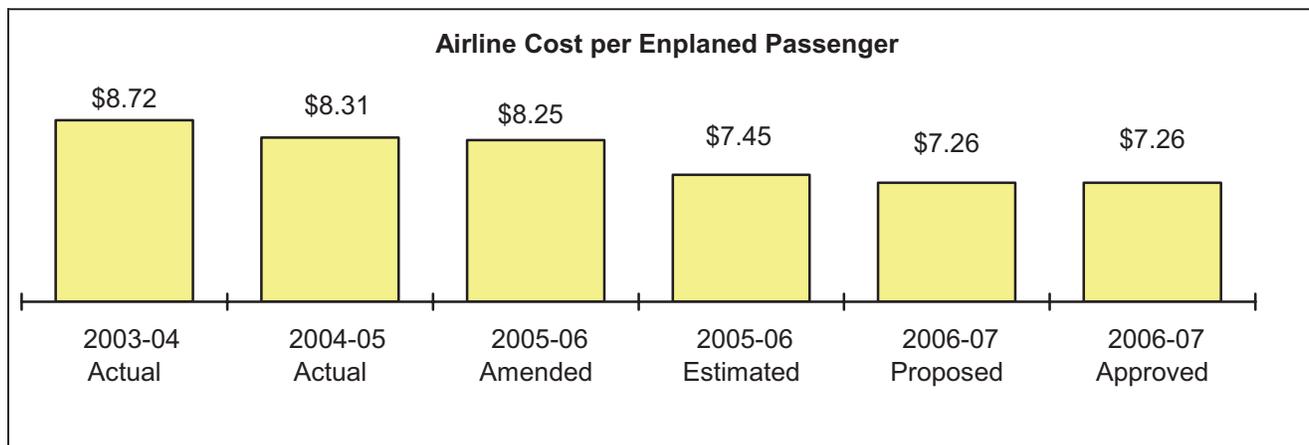
In the FY 2006-07 Approved Operating Budget, the Airport Fund receives 42% of its total revenue from airlines and 56% from non-airline fees, such as parking, concessions, rentals and other fees. Landing fees and terminal lease revenue is projected to decrease 0.2%, while non-airline revenue is expected to increase 15.4% due to projected increases in parking and concession revenues. To ensure adequate funding for debt service coverage, a \$6.8 million transfer from the Airport Capital Fund is made to the Operating Fund. Aviation's goal is to generate at least \$9.64 of non-airline revenue per enplaned passenger in FY 2006-07.



## Aviation — Total Budget \$104.3 million

The airline cost per enplaned passenger is one of the Department of Aviation's key indicators and a key indicator of the airport industry. This measure is a function of airport costs and enplanement trends. FY 2006-07 Approved Budget's airline costs include \$16.6 million in landing fees and \$14.6 million in terminal rent and other fees. The airlines' landing fees are based on the estimated landed weight of commercial and cargo carriers and are set to recover the City's costs for the construction, operation, and maintenance of the airfield. Terminal rents are paid by the airlines and are intended to recover the capital, operating, and maintenance costs associated with the airlines' use of the terminal.

The airline cost per enplaned passenger goal for FY 2006-07 is \$7.26, which reflects the 6.1% increase in operating costs and a decrease in debt service requirements. The FY 2006-07 goal is lower than the FY 2005-06 budget mainly due to the projected increase in enplaned passengers and the decrease of the debt service attributable to the airlines. Our cost remains reasonable when compared to other recently expanded airports whose airline cost per enplaned passenger ranges from \$4.16 to \$14.30. Providing quality facilities while controlling costs contributes to maintaining a reasonable cost per enplaned passenger.



The FY 2006-07 Approved Budget includes \$38.8 million for operations and maintenance at Austin Bergstrom International Airport, which is a 8.6% increase over the FY 2006-07 Amended amount. A telecommunication technician position is transferred from PSEM to Aviation with a zero net effect for Aviation Department. The Approved Budget adds eleven positions in the facilities management, operations and airport security program to insure adequate staffing in the terminal area and security at the airfield checkpoints. Debt Service requirements total \$16.3 million, which is a decrease of \$0.6 million.

Projected revenue in excess of requirements, \$12.3 million, is to be transferred to the Airport Capital Fund and used for capital improvement projects.

### Employee Benefits

The Approved Budget includes an increase of \$493,534 for employee Pay for Performance, \$104,864 for the market study increase, \$107,256 for anticipated changes in health contributions, and a stipend of \$123,807 to the Employees' Retirement System. Pay for Performance increased by an additional \$9,741 due to an amendment from the dais in the Approved Budget. The Approved Budget includes an amendment from the dais which increased appropriations in the amount of \$24,055 for a bilingual stipend program for employees utilizing Spanish and American Sign Language.

### Capital Budget

The FY2006-07 Approved Capital Budget includes:

- \$ 21,600,000 for ABIA Terminal Improvements

## Aviation - 2006-07

---

### Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Parking and concession revenue are projected to increase \$3,496,448 due to projected passenger growth at Austin-Bergstrom International Airport.	\$3,496,448	
2. Landing fees and airline terminal rent revenue are anticipated to decrease \$749,056 due to lower landed weights.	(\$749,056)	
3. Other rentals and fees are projected to increase \$151,977 primarily due to increases in building rent and fuel flowage.	\$151,977	
4. Interest income is projected to increase \$516,000 due to higher investment balances.	\$516,000	
5. A decrease of \$245,851 in transfers from the Capital Fund assures adequate funding for debt service coverage and operating fund requirements.	(\$245,851)	
6. The Approved Budget includes an increase of \$1,899,886 for revenue from an increase in off-airport permit fees and public parking fees included in the FY 07 Revenue Initiative.	\$1,899,886	
 <b><u>Expenditure Changes</u></b>		
<b>1. City-Wide</b>		
The Approved Budget includes \$493,534 for salary increases associated with Pay for Performance in FY 2007. An additional \$107,256 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$600,790	
The Approved Budget includes \$104,864 for the annualized cost of market study adjustments implemented in FY 2006.	\$104,864	
The Approved Budget includes a stipend of \$123,807 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$123,807	
<b>2. <u>Facilities Management, Operations and Airport Security</u></b>		
Interdepartmental service costs increased \$306,254 primarily due to the collective bargaining increases for all firefighters.	\$306,254	
Five Security Grounds Transportation Controller positions will be converted from temporary to permanent status at a total cost of \$175,743 to provide security services at the airfield checkpoints.	\$175,743	5.00
A telecommunication technician position will be transferred from PSEM to Aviation with a zero net effect for the Aviation Department.	\$0	1.00
Six new Building and Ground Assistant positions are included at a total cost of \$226,736 to provide staffing to address the additional demand in the terminal area.	\$226,736	6.00
The Approved Budget includes \$60,000 for household/cleaning supplies.	\$60,000	

## Aviation - 2006-07

---

	Dollars	FTEs
<b>3. <u>Business Services</u></b>		
Costs are projected to increase \$860,197 primarily due to an increase in the AMPCO parking lot management contract for the valet parking program.	\$860,197	
The new parking revenue control system lease is included at a total cost of \$524,513.	\$524,513	
<b>4. <u>Airport Planning and Development</u></b>		
Utilities are projected to increase \$101,745.	\$101,745	
<b>5. <u>Support Services</u></b>		
The Approved Budget includes decreased requirements in Real Estate costs of \$650,000.	(\$650,000)	
Radio equipment expenses are expected to decrease by \$88,000.	(\$88,000)	
One-time capital expenses are expected to increase by \$195,000.	\$195,000	
<b>6. <u>Transfers/Other Requirements</u></b>		
The transfer to the GO Debt Service Fund is decreased \$19,284. The approved transfer to the Airport Revenue Bond Debt Service increased \$79,552 due to the initiation of principal amortization on the Series 2003 \$54 million refunding bonds. The approved transfer to the Airport Variable Rate Notes debt service declined \$684,199 due to the decrease in principal paid on the Series 2005 Swap Refunding Bonds.	(\$623,931)	
The Trunked Radio transfer is approved at an increased cost of \$29,315.	\$29,315	
The Citywide Administrative Support transfer decreased \$686,900. The Communications and Technology Management transfer increased by \$8,965. The Accrued Payroll transfer decreased \$72,000.	(\$749,935)	
The approved transfer to the Operating Reserve Fund decreased \$73,300. Liability Reserve increased \$13,000.	(\$60,300)	
The approved contribution to the Airport Capital Fund is increased by \$3,723,321, which reflects the excess of available funds over total requirements. This amount differs from the Proposed Budget by the amount of the changes approved by Council during budget adoption.	\$3,723,321	
<b>7. <u>Department-wide</u></b>		
Other Pay expenses are expected to increase by \$177,807.	\$177,807	

**The following changes were approved by Council at Budget Adoption:**

An additional \$9,741 has been included for salary increases associated with Pay for Performance.	\$9,741
An additional \$24,055 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$24,055

# Aviation – 2006-07

## Airport Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>AIRPORT PLANNING AND DEVELOPMENT</b>										
Building Maintenance	\$7,292,644	42.70	\$8,522,103	47.70	\$8,412,017	47.70	\$8,768,423	49.15	\$8,919,354	49.15
Design, Construction and Planning	\$809,340	12.00	\$1,072,975	13.00	\$1,002,013	14.00	\$1,159,894	13.60	\$1,201,444	13.60
<b>Subtotal</b>	<b>\$8,101,984</b>	<b>54.70</b>	<b>\$9,595,078</b>	<b>60.70</b>	<b>\$9,414,030</b>	<b>61.70</b>	<b>\$9,928,317</b>	<b>62.75</b>	<b>\$10,120,798</b>	<b>62.75</b>
<b>BUSINESS SERVICES</b>										
Parking	\$7,011,548	2.30	\$6,820,932	2.00	\$6,799,627	2.00	\$8,043,606	1.25	\$8,050,579	1.25
Tenant Management	\$549,356	7.30	\$581,603	7.30	\$487,799	7.30	\$408,662	5.25	\$443,216	5.25
<b>Subtotal</b>	<b>\$7,560,904</b>	<b>9.60</b>	<b>\$7,402,535</b>	<b>9.30</b>	<b>\$7,287,426</b>	<b>9.30</b>	<b>\$8,452,268</b>	<b>6.50</b>	<b>\$8,493,795</b>	<b>6.50</b>
<b>FACILITIES MGMT, OPERATIONS, AND AIRPORT SECURITY</b>										
Air/Fire Rescue (ARFF)	\$3,593,841	0.00	\$3,804,474	0.00	\$3,798,074	0.00	\$4,110,728	0.00	\$4,110,728	0.00
Airport Security	\$6,410,498	56.70	\$6,691,511	56.00	\$6,696,482	58.00	\$6,922,688	64.10	\$7,127,599	64.10
Airside Maintenance	\$1,896,942	25.30	\$2,489,910	25.30	\$2,451,779	25.30	\$2,467,179	25.50	\$2,548,810	25.50
Facility Services	\$4,503,523	80.70	\$5,141,452	83.03	\$4,918,189	82.70	\$5,458,251	88.90	\$5,569,297	88.90
Grounds Maintenance	\$939,970	19.10	\$1,199,204	19.77	\$1,138,738	19.10	\$1,168,608	19.35	\$1,236,927	19.35
Operations	\$970,267	18.20	\$1,119,859	17.20	\$1,106,384	17.20	\$1,185,612	17.40	\$1,285,181	17.40
<b>Subtotal</b>	<b>\$18,315,041</b>	<b>200.00</b>	<b>\$20,446,410</b>	<b>201.30</b>	<b>\$20,109,646</b>	<b>202.30</b>	<b>\$21,313,066</b>	<b>215.25</b>	<b>\$21,878,542</b>	<b>215.25</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$1,291,523	10.00	\$2,188,245	10.00	\$1,328,460	9.00	\$1,448,850	8.60	\$1,485,214	8.60
Financial Monitoring / Budgeting	\$1,072,520	11.00	\$1,060,783	10.00	\$938,624	10.00	\$1,059,807	10.90	\$1,097,816	10.90
Information Technology Support	\$1,945,408	14.25	\$3,319,175	15.25	\$3,363,174	15.25	\$3,437,135	14.25	\$3,521,844	14.25
Personnel / Training	\$469,358	5.00	\$621,128	7.00	\$557,777	7.00	\$608,348	7.00	\$641,752	7.00
PIO / Community Services	\$759,828	9.20	\$858,717	9.45	\$832,707	9.45	\$1,046,180	11.75	\$1,097,579	11.75
Purchasing / M/WBE	\$298,391	5.00	\$259,540	5.00	\$242,826	4.00	\$179,970	3.00	\$197,328	3.00
<b>Subtotal</b>	<b>\$5,837,028</b>	<b>54.45</b>	<b>\$8,307,588</b>	<b>56.70</b>	<b>\$7,263,568</b>	<b>54.70</b>	<b>\$7,780,290</b>	<b>55.50</b>	<b>\$8,041,533</b>	<b>55.50</b>

# Aviation – 2006-07

## Airport Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$3,275,569	0.00	\$3,697,137	0.00	\$3,660,127	0.00	\$3,955,010	0.00	\$2,928,079	0.00
Transfers	\$33,780,575	0.00	\$26,231,698	0.00	\$31,284,748	0.00	\$29,320,899	0.00	\$29,287,103	0.00
<b>Subtotal</b>	\$37,056,144	0.00	\$29,928,835	0.00	\$34,944,875	0.00	\$33,275,909	0.00	\$32,215,182	0.00
<b>Total</b>	\$76,871,101	318.75	\$75,680,446	328.00	\$79,019,545	328.00	\$80,749,850	340.00	\$80,749,850	340.00

# Aviation – 2006-07

## Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>AIRPORT PLANNING AND DEVELOPMENT</b>										
Building Maintenance	\$121,360	0.00	\$60,000	0.00	\$60,000	0.00	\$60,000	0.00	\$60,000	0.00
<b>Subtotal</b>	\$121,360	0.00	\$60,000	0.00	\$60,000	0.00	\$60,000	0.00	\$60,000	0.00
<b>BUSINESS SERVICES</b>										
Parking	\$125,035	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$125,035	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>FACILITIES MGMT, OPERATIONS, AND AIRPORT SECURITY</b>										
Airport Security	\$11,295	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Airside Maintenance	\$3,298	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Facility Services	\$2,800	0.00	\$5,600	0.00	\$34,714	0.00	\$5,600	0.00	\$5,600	0.00
Grounds Maintenance	\$62	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Operations	\$700	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$18,155	0.00	\$5,600	0.00	\$34,714	0.00	\$5,600	0.00	\$5,600	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$75,919	0.00	\$0	0.00	\$12,490	0.00	\$4,800	0.00	\$4,800	0.00
Financial Monitoring / Budgeting	\$42,920	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Information Technology Support	\$788,250	0.00	\$720,509	0.00	\$720,509	0.00	\$723,039	0.00	\$723,039	0.00
PIO / Community Services	\$107	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$907,196	0.00	\$720,509	0.00	\$732,999	0.00	\$727,839	0.00	\$727,839	0.00
<b>Total</b>	\$1,171,746	0.00	\$786,109	0.00	\$827,713	0.00	\$793,439	0.00	\$793,439	0.00

# Aviation – 2006-07

## Grants

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>FACILITIES MGMT, OPERATIONS, AND AIRPORT SECURITY</b>										
Airport Security	\$707,934	0.00	\$741,561	0.00	\$741,561	0.00	\$789,849	0.00	\$789,849	0.00
<b>Subtotal</b>	\$707,934	0.00	\$741,561	0.00	\$741,561	0.00	\$789,849	0.00	\$789,849	0.00
<b>SUPPORT SERVICES</b>										
Information Technology Support	\$0	0.00	\$101,250	0.00	\$0	0.00	\$101,250	0.00	\$101,250	0.00
<b>Subtotal</b>	\$0	0.00	\$101,250	0.00	\$0	0.00	\$101,250	0.00	\$101,250	0.00
<b>Total</b>	\$707,934	0.00	\$842,811	0.00	\$741,561	0.00	\$891,099	0.00	\$891,099	0.00

# Aviation – 2006-07

## Airport Capital Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Transfers	\$17,326,653	0.00	\$24,406,367	0.00	\$24,406,367	0.00	\$21,820,516	0.00	\$21,820,516	0.00
<b>Subtotal</b>	\$17,326,653	0.00	\$24,406,367	0.00	\$24,406,367	0.00	\$21,820,516	0.00	\$21,820,516	0.00
<b>Total</b>	\$17,326,653	0.00	\$24,406,367	0.00	\$24,406,367	0.00	\$21,820,516	0.00	\$21,820,516	0.00

# Airport Capital Fund — 2006-07

---

## Purpose and Nature of Fund

The Airport Capital Fund was established in September 1989 by ordinance authorizing the issuance of \$30 million Airport System Prior Lien Revenue Bonds for new airport development. As specified in the ordinance, the Airport Operating Fund is required to transfer the excess of available funds over total requirements, less a reserve for future operating expenses, to the Airport Capital Fund on an annual basis. These funds may be used only for lawful purposes related to the Airport System, including expenditures associated with the Airport Capital Improvements Program (CIP).

## Factors Affecting Funding

Total available funds of \$18.0 million are projected for FY 2006-07. The major sources of available funds include a projected transfer of \$12.3 million from the Airport Operating Fund. A \$0.6 million transfer from the General Fund is anticipated as reimbursement of the City's obligation to pay the Airport for amounts spent on the new State Aircraft Pooling Board facility at Austin-Bergstrom International Airport. Interest income of \$1.2 million is also projected. Additionally, a projected transfer of \$4.0 million is expected from the Passenger Facility Charge (PFC) Fund. A small decrease in Transfers In occurred from the Proposed to Approved Budget due to changes in the Airport Operating Fund related to Pay for Performance and Bilingual Pay made by Council during Budget Adoption.

## Factors Affecting Requirements

A transfer to Austin-Bergstrom International Airport CIP fund will provide \$15 million in funding for capital projects associated with improvements at the new airport. Additionally, a \$6.8 million transfer to the Operating Fund is anticipated to assure adequate funding for debt service coverage and Operating Fund requirements.

	2004-2005 Actual	2005-2006 Amended	2005-2006 Estimated	2006-2007 Proposed	2006-2007 Approved
<b>Revenue</b>	\$1,392,723	\$750,000	\$1,185,996	\$1,215,000	\$1,215,000
<b>Transfers In</b>	\$16,992,596	\$12,103,595	\$16,040,349	\$16,860,712	\$16,826,916
<b>Requirements</b>	\$17,326,653	\$24,406,367	\$24,406,367	\$21,820,516	\$21,820,516

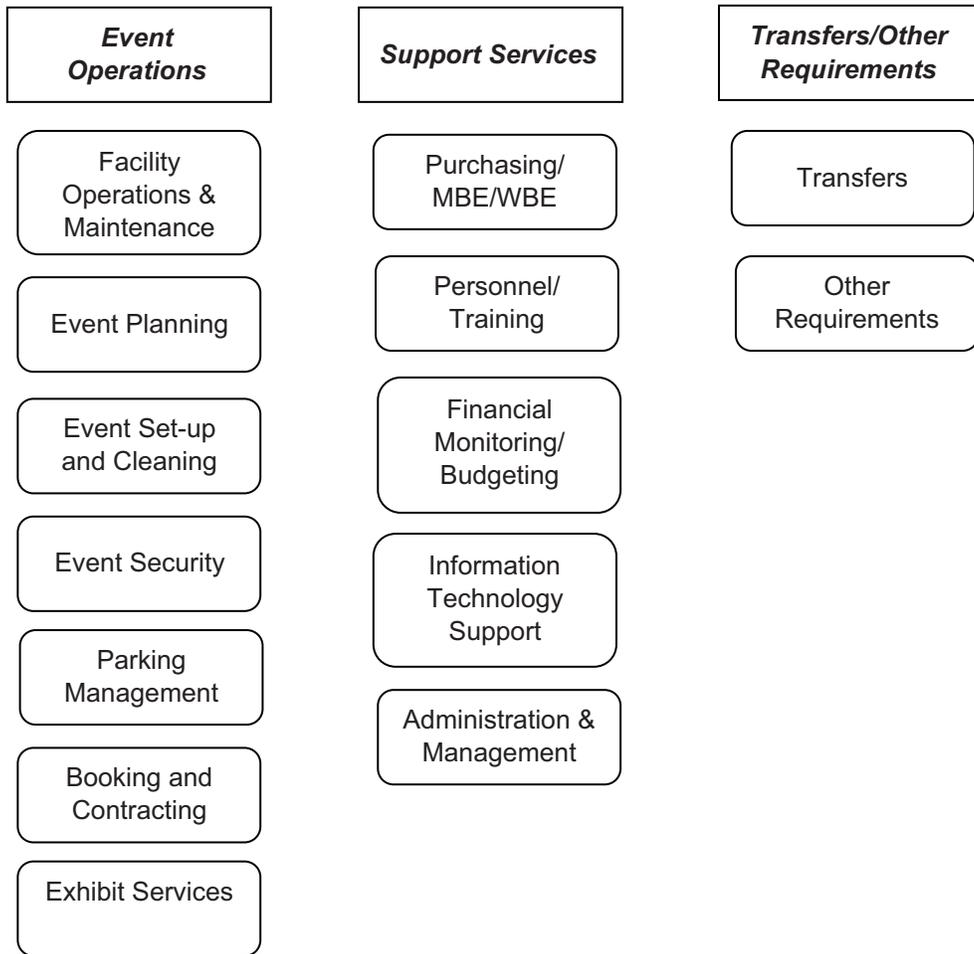


## Convention Center

Austin City Store Fund  
Convention Center Operating Fund  
Convention Center Tax Fund  
Convention Center Venue Project Fund  
Palmer Events Center Operating Fund  
Palmer Events Center Revenue Fund  
Palmer Events Center Garage Fund  
Town Lake Park Venue Project Fund  
Hotel/Motel Occupancy Tax Fund  
Tourism and Promotion Fund



# Austin Convention Center Department — 2006–07



Legend=

**Programs**

Activities

Convention Center Department Combined Funds	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Convention Center Funds</b>					
Revenue	\$24,388,233	\$24,885,801	\$29,487,772	\$28,835,468	\$28,835,468
Requirements	\$21,451,653	\$26,544,958	\$26,196,533	\$32,903,338	\$32,907,421
Full-time Equivalents (FTEs) - Conv Ctr.	161.25	162.25	162.25	165.25	165.25
<b>Venue Project Fund</b>					
Revenue	\$6,696,337	\$6,611,766	\$7,831,214	\$7,995,501	\$7,995,501
Requirements	\$9,344,727	\$7,451,317	\$4,793,077	\$5,958,878	\$5,958,878
<b>Palmer Events Center (PEC) Combined Funds</b>					
Revenue	\$6,939,625	\$6,815,825	\$6,918,733	\$7,335,733	\$7,335,733
Requirements	\$6,206,439	\$7,269,278	\$7,064,579	\$7,838,049	\$7,838,921
Full-time Equivalents (FTEs) - PEC Operating	34.50	34.50	34.50	34.50	34.50
Full-time Equivalents (FTEs) - PEC Garage	6.25	6.25	6.25	6.25	6.25

# **Austin Convention Center Department — 2006-07**

---

## **Mission**

The central mission of the Austin Convention Center Department is to provide outstanding event facilities and services to our customers so they can have a positive experience.

## **Goals**

The following competitive future goals will focus the Convention Center Department's efforts on achieving its mission:

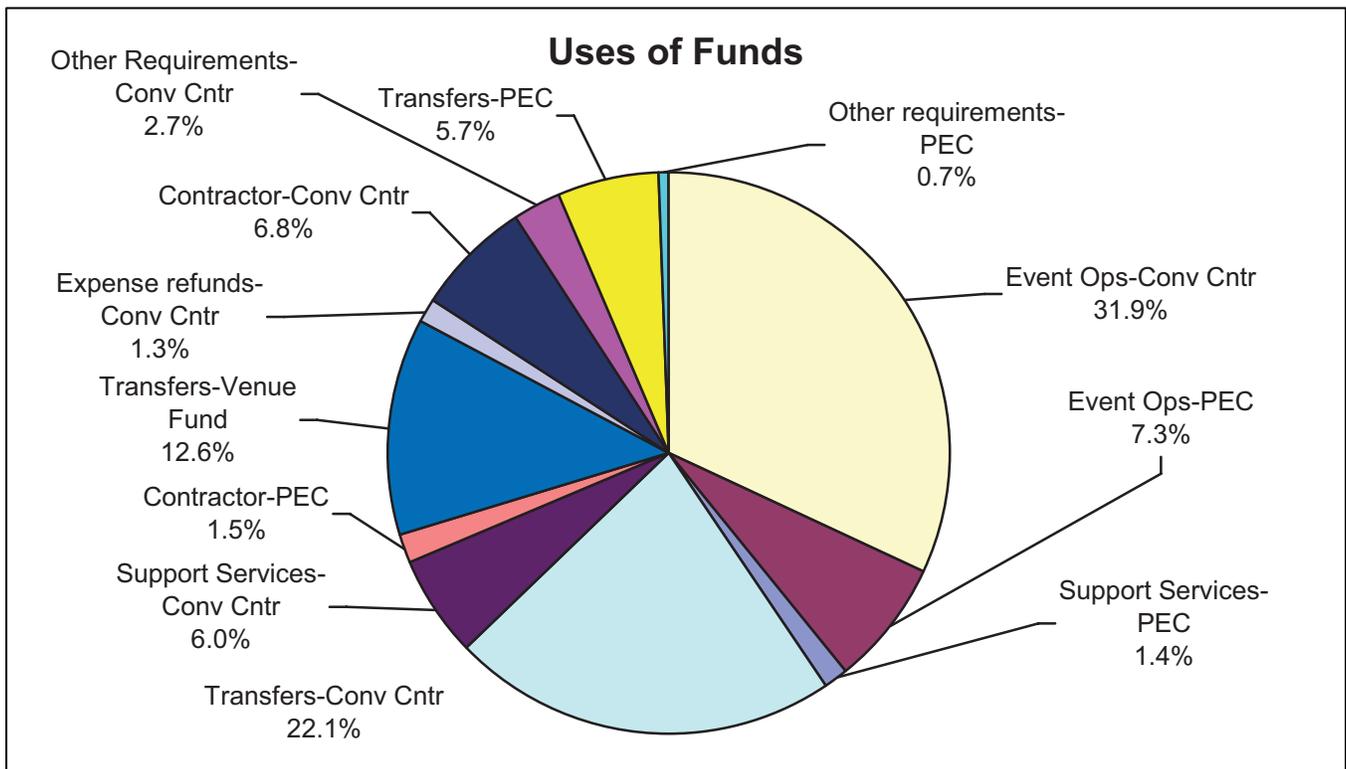
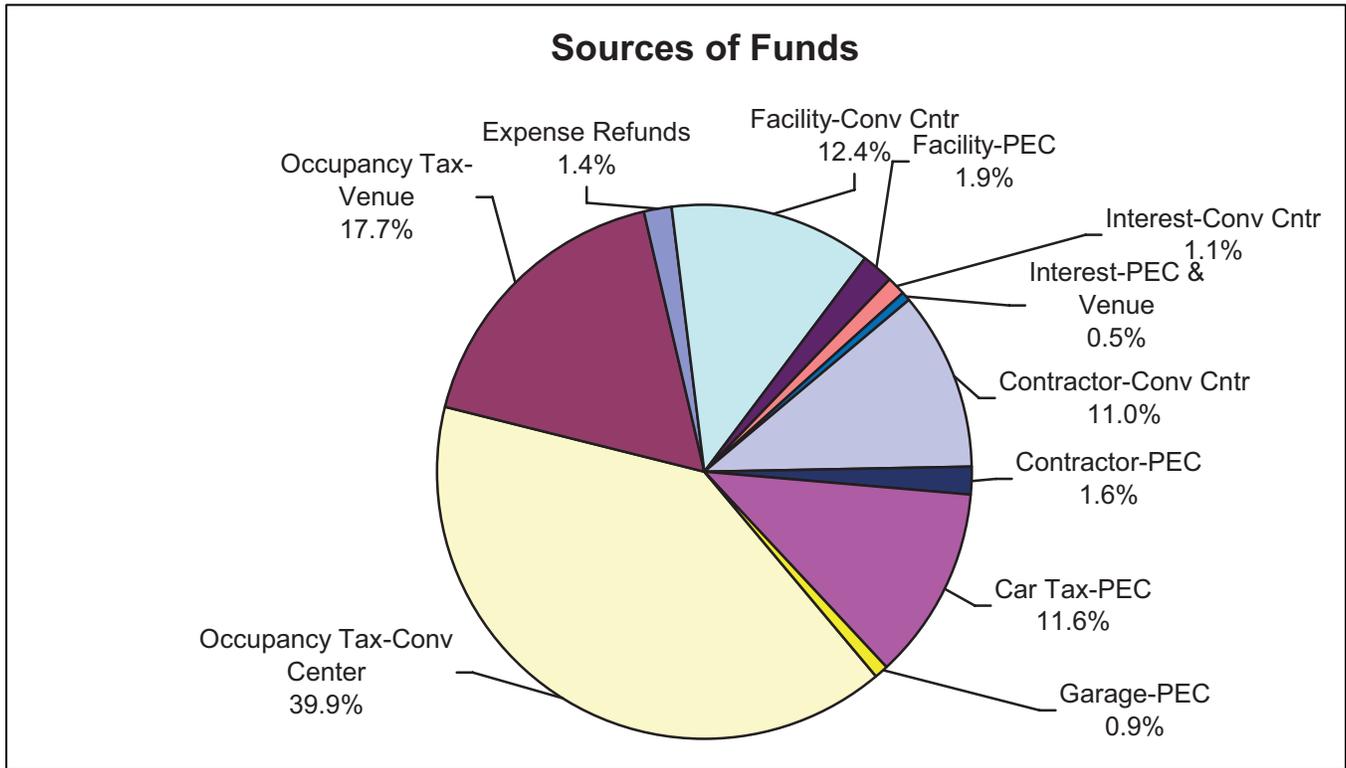
- Achieve a high level of customer satisfaction each year by exceeding a rating of 4.55 (5.0 scale)
- Continue the financial success of the department whereby total revenue exceeds requirements
  - Maintain an ending balance greater than \$0 at all times
- Meet the needs of our customers for technology
  - Percentage of technology needs met to exceed 4.55 (5.0 scale) on the customer survey
- Provide staffing for additional facilities as needed
- Continue to add to the local economy through Austin's hospitality industry
  - Actual Hotel Occupancy Tax Collections in FY 2006-07 to meet or exceed actual collections in FY 2005-06

## **Key Indicators**

To help the department track how well the goals are being met, key indicators have been developed along with appropriate program and activity performance measures. The Convention Center Department has selected the following key indicators to evaluate our overall performance:

- Client Evaluation Ratings
- Percentage of Clients indicating they would schedule another event at the Convention Center
- Exhibition Hall Occupancy
- Hotel Tax Collections
- Combined Fund Balances

# Austin Convention Center Department — Total Budget \$47.3 million



## Austin Convention Center Department — Total Budget \$47.3 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Convention Center Combined</b>					
Revenue	\$24,388,233	\$24,885,801	\$29,487,772	\$28,835,468	\$28,835,468
Requirements	\$21,451,653	\$26,544,958	\$26,196,533	\$32,903,338	\$32,907,421
Full-Time Equivalents (FTEs)	161.25	162.25	162.25	165.25	165.25
<b>Venue Project Fund</b>					
Revenue	\$6,696,337	\$6,611,766	\$7,831,214	\$7,995,501	\$7,995,501
Requirements	\$9,344,727	\$7,451,317	\$4,793,077	\$5,958,878	\$5,958,878
<b>Palmer Events Center (PEC)</b>					
<b>Combined Funds</b>					
Revenue	\$6,939,625	\$6,815,825	\$6,918,733	\$7,335,733	\$7,335,733
Requirements	\$6,206,439	\$7,269,278	\$7,064,579	\$7,838,049	\$7,838,921
Full-Time Equivalents (FTEs)- (PEC)	34.50	34.50	34.50	34.50	34.50
Full-Time Equivalents (FTEs)- Garage	6.25	6.25	6.25	6.25	6.25
<b>Expense Refunds-Conv. Center</b>	\$408,461	\$560,570	\$560,570	\$627,712	\$627,712

### Budget Highlights

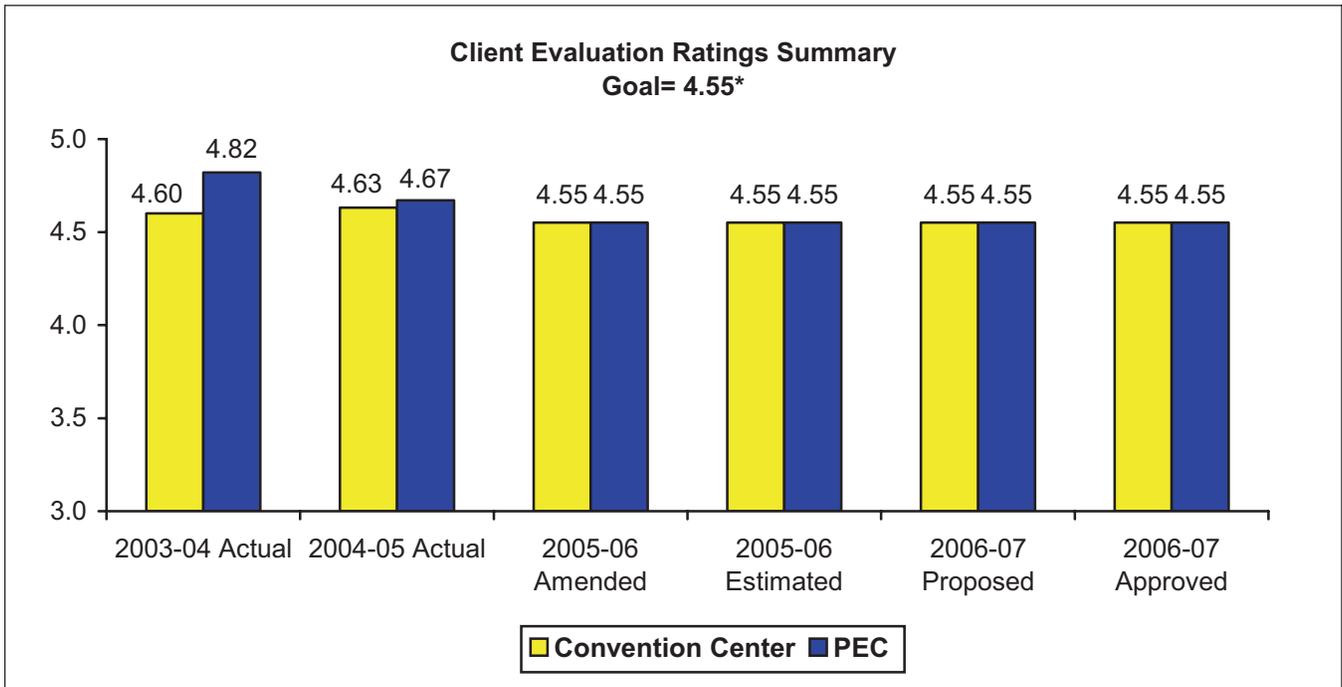
#### Revenue and Expenses

Total FY 2006-07 budgeted revenue is 15.3 percent higher than 2005-06 budgeted revenue collections. Budgeted Hotel/Motel Occupancy Tax Fund collections for FY 2006-07 are 20.1 percent higher than the FY 2005-06 budgeted amounts and 2.1 percent above the FY 2005-06 estimated amounts, which included one-time revenue collected by City auditors in FY 2005-06. Car rental tax revenue in FY 2006-07 is 5 percent higher than the FY 2005-06 budget and estimate. Two new FTEs for the Information Technology area and one new FTE in the Administration and Management activity are approved.

#### Customer Satisfaction

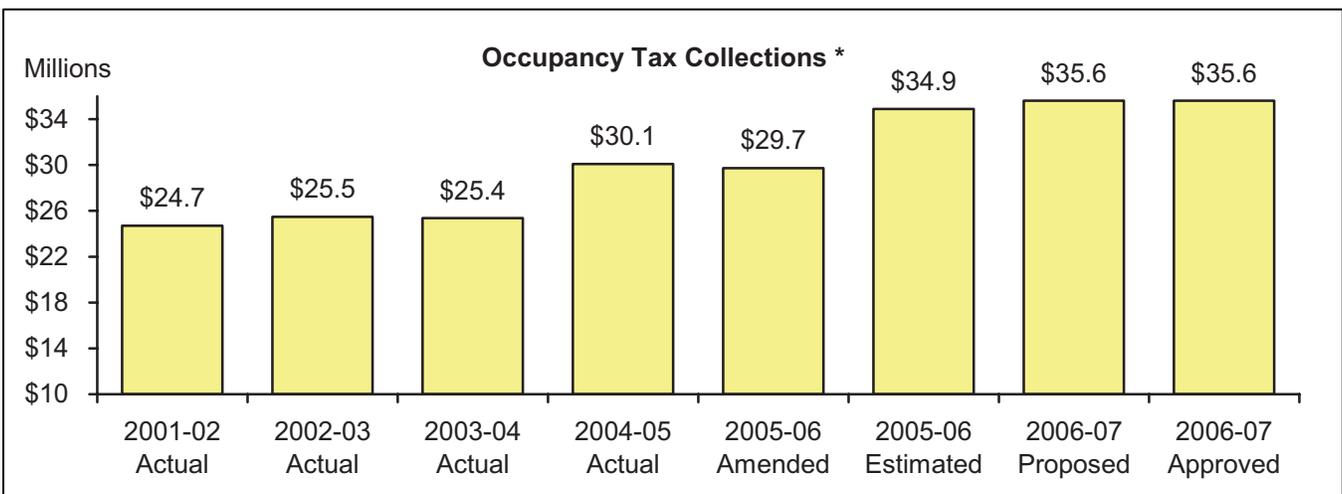
In order to maintain a high level of customer service, surveys of Convention Center clients and users are conducted on a routine basis. The survey results are used to continually monitor the quality of service and ensure that the needs of our customers are being met. The customer satisfaction survey identifies each activity area within the department and asks the customer to rate each activity. The FY 2006-07 customer satisfaction goal is 4.55 (on a 5.0 scale); the Department expects to achieve customer satisfaction ratings above 4.55 in each activity area during the upcoming budget year.

# Austin Convention Center Department — Total Budget \$47.3 million



\*Goal in 2003-04 = 4.30

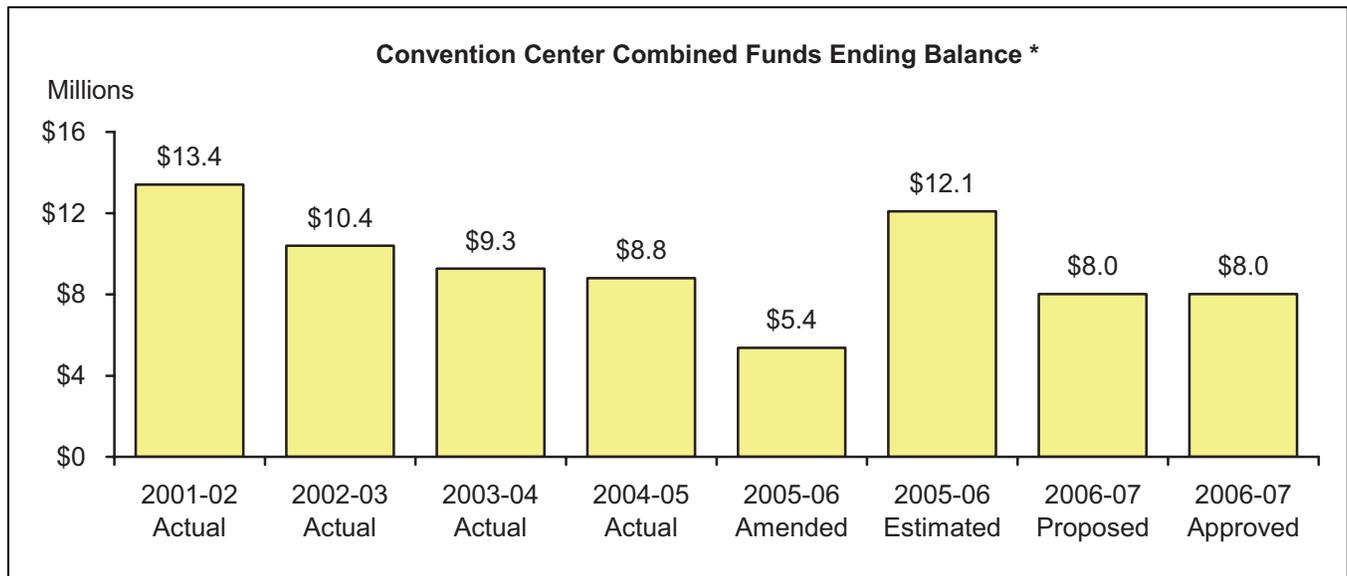
Conventions and trade shows held at the Austin Convention Center facilities are a mechanism to attract out-of-town visitors to the City of Austin and to stay in local hotels. The Convention Center’s ability to host these types of events directly affects Austin’s economy. The money spent by visitors to Austin translates into increased retail sales for local businesses, which in turn generates additional sales and hotel tax revenue for the City of Austin. The more favorable economic environment in FY 2004-05 led to substantial increases in occupancy tax collections. Current collection trends in hotel tax remain very strong and have led to an increase in estimated hotel tax collections in FY 2005-06. Hotel tax collections are expected to perform well in FY 2006-07 and a 2.1 percent increase above FY 2005-06 estimated levels is projected.



\* Does not include interest

## Austin Convention Center Department — Total Budget \$47.3 million

The following Combined Funds Ending Balance indicator measures the financial position of the Convention Center Department. It is important that the Convention Center Department maintain an appropriate level of funding to provide for any unexpected financial needs, as the Department receives no General Fund support. The FY 2005-06 estimated ending balance has increased above budget primarily due to higher than anticipated hotel occupancy tax revenue collections, a transfer in from the CIP, anticipated debt service savings due to previous year bond refundings, and operating expenditure savings.



\* The Convention Center Combined Funds Ending Balance does not include the Venue Project or the Palmer Events Center (PEC) Combined funds.

### Employee Benefits

The Approved Budget includes \$206,867 for the Convention Center and \$44,194 for Palmer Events Center Combined funds for Pay for Performance. An amendment from the dais included an additional \$4,955 for salary increases associated with Pay for Performance.

The Approved Budget includes \$108,877 for the Convention Center and \$23,260 for Palmer Events Center Combined funds for a service incentive enhancement.

### Capital Outlay

The FY 2006-07 Approved Budget includes funding for the following capital outlay items:

- Information Technology upgrades \$ 723,000
- Marquee \$ 650,000
- Security System upgrades \$ 53,000
- PEC Parking upgrade \$ 60,000
- Miscellaneous Building Upgrades \$ 227,100

### Capital Budget

The FY 2006-07 Approved Capital Budget includes \$4,100,000 for Convention Center Improvements.

# Austin Convention Center Combined Funds-2006-07

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Contractor revenue at the Convention Center is projected to increase \$424,132 due in increased business activity.	\$424,132	
2. The Convention Center's Hotel Occupancy Tax allocation is projected to increase by \$2,995,499.	\$2,995,499	
3. The Venue Project Fund's Hotel Occupancy Tax allocation is projected to increase by \$1,331,332.	\$1,331,332	
4. Facility revenue is projected to increase by \$310,578 due to increased business activity.	\$310,578	
5. Convention Center interest earnings are anticipated to increase \$190,758.	\$190,758	
6. Venue Project Fund interest earnings are anticipated to increase \$52,403.	\$52,403	
7. The Approved Budget includes an increase of \$28,700 for revenue from an increase in Convention Center fees included in the FY 07 Revenue Initiative.	\$28,700	
<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. <u>City-Wide</u></b>		
The Approved Budget includes \$206,867 for salary increases associated with Pay for Performance in FY 2007.	\$206,867	
An additional \$53,056 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$53,056	
The Approved Budget also includes a \$1,985 increase for the Awards and Recognition program.	\$1,985	
The Approved Budget includes an incremental increase of \$8,409 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$8,409	
The Approved Budget includes \$147,097 for the annualized cost of market study adjustments implemented in FY 2006.	\$147,097	
<b>2. <u>Event Operations</u></b>		
Funding in the amount of \$136,004 is included for two (2) new Full-Time Equivalents (FTEs) for the exhibit services area. One FTE will interface with clients on audio visual services and the second will manage the Departments voice-over-IP network.	\$136,004	2.00
Vacancy savings will decrease by \$155,000 in FY 2007 for Event Set-Up and Cleaning and Booking activity positions to be filled.	\$155,000	

## Austin Convention Center Combined Funds-2006-07

---

	Dollars	FTEs
One time capital outlay costs of \$834,300 were deleted.	(\$834,300)	
Utility costs are expected to increase \$73,027.	\$73,027	
Replacement of utility breakout boxes and floor covers have been completed and funding is no longer needed in the amount of \$90,000.	(\$90,000)	
Funding for additional building maintenance and training, and maintenance on retractable and portable seating is included at \$45,000.	\$45,000	
Contract security services are projected to increase \$45,479.	\$45,479	
Reclassing one Information Technology position will cost \$17,348.	\$17,348	
Funding related to the World Congress on Information Technology event which occurred in May 2006, is no longer needed in the amount of \$500,000.	(\$500,000)	
Capital outlay costs for replacement of outside balcony furniture and interior modular furniture and increases in the north dock freight elevator weight capacity total \$56,200.	\$56,200	
Upgrades to the security system are included at \$25,000; other capital outlay items are included at \$142,800.	\$167,800	
Additional communications ports, digital signage, and fiber backbone on the south side of the building will cost \$300,000.	\$300,000	
Upgrades to the marquee signage system total \$650,000.	\$650,000	
Other investments in information technology capital outlay for the Event Operations Program total \$341,500.	\$341,500	
Includes funding of \$28,200 for stage legs and skirting.	\$28,200	
A security contract for the 2nd Street garage is needed at \$367,920 to provide full time security coverage to the garage and \$62,400 for after hour services to the expansion garage.	\$430,320	
Funding is included at \$97,308 for several maintenance service contracts for the 2nd Street and expansion garages for elevator and parking garage equipment maintenance.	\$97,308	
Increase funding for contract temps to facilitate quicker room changes for clients in the amount of \$80,000.	\$80,000	
Rental of utility service desks are included at \$15,000.	\$15,000	

## Austin Convention Center Combined Funds-2006-07

	Dollars	FTEs
A decrease of \$125,000 is included for lot rental taxes.	(\$125,000)	
Event Security temps and shift differential is projected to decrease \$28,620.	(\$28,620)	
Other operational decreases total \$50,998.	(\$50,998)	
<b>3. <u>Contractor Expenses</u></b>		
Contractor expenses are projected to increase \$228,226.	\$228,226	
<b>4. <u>Support Services</u></b>		
Convention Center support services program costs charged to PEC increased by \$67,143, resulting in decreased costs for the Convention Center.	(\$67,143)	
Investments in information technology capital outlay for the Support Service program total \$40,000.	\$40,000	
Funding in the amount of \$115,252 is included for one (1) new Full-Time Equivalent (FTE) in the Administrative & Management Activity.	\$115,252	1.00
One-time audit services of \$50,000 are no longer needed.	(\$50,000)	
Funding is included at \$18,000 for computer licenses.	\$18,000	
Vacancy savings will decrease by \$47,000 in FY 2007 for Personnel/Training activity positions to be filled.	\$47,000	
One-time capital outlay costs of \$176,400 were deleted.	(\$176,400)	
<b>5. <u>Transfers/Other Requirements</u></b>		
The Approved Budget includes a net increase of \$69,476 due to changes in workers compensation, liability reserve, accrued payroll, the City-wide administrative transfer and the transfer to the Wireless Communication Fund.	\$69,476	
The Approved Budget includes \$61,282 to increase by 1 percent the City's contribution to the retirement system for non-civil service employees.	\$61,283	
A one time transfer to the CIP Budget of \$904,600 has been deleted.	(\$904,600)	
A one-time transfer to the CIP Budget of \$4,100,000 is included for replacement of the South side Convention Center roof and for a chilled water connection to the District Cooling Plant.	\$4,100,000	
The Approved Budget transfers \$179,336 to the Austin City Store Fund for start-up funding of the new store.	\$179,336	

## Austin Convention Center Combined Funds-2006-07

---

	Dollars	FTEs
Debt service related to the Convention Center will increase \$1,277,228 due to completion of savings realized from a previous bond refunding; debt service requirements related to the Venue Project Fund will decrease \$1,492,439 due to a bond refunding. GO debt service related to the Convention Center retrofit will increase \$2,000. GO Debt service related to trunked radio will decrease \$20,227. GO Debt service for the new expansion parking garage will increase \$12,267.	(\$221,171)	

**The following change was approved by Council at Budget Adoption:**

An additional \$4,083 has been included for salary increases associated with Pay for Performance.	\$4,083	
---	---------	--

# Palmer Events Center (PEC) Combined Fund-2006-07

---

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Contractor revenue is projected to increase \$90,994.	\$90,994	
2. Facility revenue is projected to increase \$57,442 due to increased business activity.	\$57,442	
3. Car tax revenue is projected to increase by \$247,448.	\$247,448	
4. Revenue from the parking garage is projected to increase \$15,000.	\$15,000	
5. Interest earnings are projected to increase \$109,024.	\$109,024	
<u>Expenditure Changes</u>	Dollars	FTEs
<b>1. City-Wide</b>		
The Approved Budget includes \$44,194 for salary increases associated with Pay for Performance in FY 2007.	\$44,194	
An additional \$13,326 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance.	\$13,326	
The Approved Budget also includes a \$930 increase for the Awards and Recognition program.	\$930	
The Approved Budget includes an incremental increase of \$3,193 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$3,193	
The Approved Budget includes \$41,490 for the annualized cost of market study adjustments implemented in FY 2006.	\$41,490	
<b>2. Event Operations Program</b>		
Vacancy savings will decrease by \$43,300 in FY 2007 for Event Set-Up and Cleaning activity positions to be filled.	\$43,300	
One time capital outlay costs of \$150,600 were deleted.	(\$150,600)	
Capital Outlay costs for the Event Operations Program increased \$48,000 for investments in information technology.	\$48,000	
Maintenance of exterior wood beam rafters at PEC are included at \$35,000.	\$35,000	

## Palmer Events Center (PEC) Combined Fund-2006-07

---

	Dollars	FTEs
Maintenance contract costs associated with the HVAC system, overhead doors, elevator and chillers, landscape and pond and fountain are included at \$74,688.	\$74,688	
Maintenance contract costs are included at \$26,888 for the PEC parking garage elevators and parking garage equipment.	\$26,888	
Contract security services are projected to increase \$16,403.	\$16,403	
Capital outlay purchases for staging equipment are included at \$21,600.	\$21,600	
Capital outlay upgrades to the security system at PEC are included at \$28,000.	\$28,000	
Capital outlay costs of \$60,000 are included for the parking equipment upgrade at the PEC Garage.	\$60,000	
Fleet maintenance cost increases total \$16,000.	\$16,000	
Other expenditure increases total \$23,931.	\$23,931	
<b>3. <u>Contractor Expenses</u></b>		
Contractor expenses are expected to increase by \$216,552.	\$216,552	
<b>4. <u>Support Services Program</u></b>		
One time capital outlay costs of \$48,700 were deleted.	(\$48,700)	
Convention Center support services program costs charged to PEC increased by \$67,143.	\$67,143	
<b>5. <u>Transfers/Other Requirements Program</u></b>		
Debt service costs related to the Town Lake Park project have decreased \$57,425 due to a previous year bond refunding.	(\$57,425)	
Net increases in accrued payroll, the City-wide administrative support transfer, workers compensation, and liability reserve costs total \$31,018.	\$31,018	
The Approved Budget includes \$13,840 to increase by 1 percent the City's contribution to the retirement system for non-civil service employees.	\$13,840	
<b>The following change was approved by Council at Budget Adoption:</b>		
An additional \$872 has been included for salary increases associated with Pay for Performance.	\$872	

# Convention Center – 2006-07

## Convention Center Operating

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>EVENT OPERATIONS</b>										
Booking and Contracting	\$766,502	10.00	\$951,824	10.00	\$951,824	10.00	\$1,084,878	13.00	\$1,133,213	13.00
Event Planning	\$448,698	11.00	\$641,645	11.00	\$641,645	11.00	\$568,340	9.00	\$607,210	9.00
Event Security	\$1,305,881	29.50	\$1,928,917	29.50	\$1,928,917	29.50	\$1,744,024	29.50	\$1,819,388	29.50
Event Set-Up/Cleaning	\$1,592,104	39.00	\$1,892,626	38.00	\$1,892,626	38.00	\$2,128,526	38.00	\$2,188,275	38.00
Exhibit Services	\$1,508,080	11.50	\$1,856,303	12.50	\$1,356,303	12.50	\$2,637,123	14.50	\$2,687,697	14.50
Facility Operations & Maintenance	\$6,632,026	21.00	\$8,376,279	21.00	\$8,376,279	21.00	\$8,091,626	20.00	\$8,144,097	20.00
Parking Management	\$916,525	17.75	\$1,213,337	17.75	\$1,213,337	17.75	\$1,717,779	17.75	\$1,748,797	17.75
<b>Subtotal</b>	<b>\$13,169,816</b>	<b>139.75</b>	<b>\$16,860,931</b>	<b>139.75</b>	<b>\$16,360,931</b>	<b>139.75</b>	<b>\$17,972,296</b>	<b>141.75</b>	<b>\$18,328,677</b>	<b>141.75</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$727,225	4.00	\$1,319,818	4.00	\$1,319,818	4.00	\$1,388,619	5.00	\$1,412,580	5.00
Financial Monitoring / Budgeting	\$521,651	8.00	\$542,885	8.00	\$542,885	8.00	\$528,650	8.00	\$566,796	8.00
Information Technology Support	\$485,020	3.50	\$568,157	3.50	\$568,157	3.50	\$474,338	3.50	\$497,401	3.50
Personnel / Training	\$118,152	3.00	\$184,782	4.00	\$184,782	4.00	\$232,275	4.00	\$247,935	4.00
Purchasing / M/WBE	\$111,492	3.00	\$121,776	3.00	\$121,776	3.00	\$118,963	3.00	\$128,676	3.00
<b>Subtotal</b>	<b>\$1,963,540</b>	<b>21.50</b>	<b>\$2,737,418</b>	<b>22.50</b>	<b>\$2,737,418</b>	<b>22.50</b>	<b>\$2,742,845</b>	<b>23.50</b>	<b>\$2,853,388</b>	<b>23.50</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$1,297,888	0.00	\$1,161,657	0.00	\$1,313,266	0.00	\$1,736,118	0.00	\$1,273,277	0.00
Transfers	\$1,458,923	0.00	\$3,136,355	0.00	\$3,136,355	0.00	\$6,526,254	0.00	\$6,526,254	0.00
<b>Subtotal</b>	<b>\$2,756,811</b>	<b>0.00</b>	<b>\$4,298,012</b>	<b>0.00</b>	<b>\$4,449,621</b>	<b>0.00</b>	<b>\$8,262,372</b>	<b>0.00</b>	<b>\$7,799,531</b>	<b>0.00</b>
<b>Total</b>	<b>\$17,890,167</b>	<b>161.25</b>	<b>\$23,896,361</b>	<b>162.25</b>	<b>\$23,547,970</b>	<b>162.25</b>	<b>\$28,977,513</b>	<b>165.25</b>	<b>\$28,981,596</b>	<b>165.25</b>

# Convention Center – 2006-07

## Convention Center Tax Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Transfers	\$3,561,486	0.00	\$2,648,597	0.00	\$2,648,563	0.00	\$3,925,825	0.00	\$3,925,825	0.00
<b>Subtotal</b>	\$3,561,486	0.00	\$2,648,597	0.00	\$2,648,563	0.00	\$3,925,825	0.00	\$3,925,825	0.00
<b>Total</b>	\$3,561,486	0.00	\$2,648,597	0.00	\$2,648,563	0.00	\$3,925,825	0.00	\$3,925,825	0.00

# Convention Center – 2006-07

## CCTR VENUE PROJ FUND

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Transfers	\$9,344,727	0.00	\$7,451,317	0.00	\$4,793,077	0.00	\$5,958,878	0.00	\$5,958,878	0.00
<b>Subtotal</b>	\$9,344,727	0.00	\$7,451,317	0.00	\$4,793,077	0.00	\$5,958,878	0.00	\$5,958,878	0.00
<b>Total</b>	\$9,344,727	0.00	\$7,451,317	0.00	\$4,793,077	0.00	\$5,958,878	0.00	\$5,958,878	0.00

# Convention Center – 2006-07

## Palmer Events Center Operating Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>EVENT OPERATIONS</b>										
Booking and Contracting	\$22,389	0.00	\$8,300	0.00	\$8,300	0.00	\$8,300	0.00	\$8,300	0.00
Event Planning	\$306,199	6.00	\$345,336	6.00	\$345,336	6.00	\$350,408	6.00	\$378,264	6.00
Event Security	\$286,159	8.50	\$508,564	8.50	\$508,564	8.50	\$479,491	8.50	\$502,629	8.50
Event Set-Up/Cleaning	\$346,068	12.00	\$546,626	12.00	\$491,626	12.00	\$599,837	12.00	\$619,684	12.00
Exhibit Services	\$135,273	0.00	\$208,978	0.00	\$178,978	0.00	\$169,178	0.00	\$169,178	0.00
Facility Operations & Maintenance	\$845,217	8.00	\$1,134,312	8.00	\$1,019,312	8.00	\$1,267,694	8.00	\$1,294,512	8.00
<b>Subtotal</b>	<b>\$1,941,305</b>	<b>34.50</b>	<b>\$2,752,116</b>	<b>34.50</b>	<b>\$2,552,116</b>	<b>34.50</b>	<b>\$2,874,908</b>	<b>34.50</b>	<b>\$2,972,567</b>	<b>34.50</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$141,127	0.00	\$253,480	0.00	\$253,480	0.00	\$303,155	0.00	\$303,155	0.00
Financial Monitoring / Budgeting	\$112,934	0.00	\$131,835	0.00	\$131,835	0.00	\$142,162	0.00	\$142,162	0.00
Information Technology Support	\$174,633	0.00	\$191,442	0.00	\$191,442	0.00	\$136,585	0.00	\$136,585	0.00
Personnel / Training	\$23,443	0.00	\$41,217	0.00	\$41,217	0.00	\$58,069	0.00	\$58,069	0.00
Purchasing / M/WBE	\$24,060	0.00	\$27,295	0.00	\$27,295	0.00	\$29,741	0.00	\$29,741	0.00
<b>Subtotal</b>	<b>\$476,197</b>	<b>0.00</b>	<b>\$645,269</b>	<b>0.00</b>	<b>\$645,269</b>	<b>0.00</b>	<b>\$669,712</b>	<b>0.00</b>	<b>\$669,712</b>	<b>0.00</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$206,362	0.00	\$213,633	0.00	\$228,990	0.00	\$351,043	0.00	\$254,162	0.00
<b>Subtotal</b>	<b>\$206,362</b>	<b>0.00</b>	<b>\$213,633</b>	<b>0.00</b>	<b>\$228,990</b>	<b>0.00</b>	<b>\$351,043</b>	<b>0.00</b>	<b>\$254,162</b>	<b>0.00</b>
<b>Total</b>	<b>\$2,623,864</b>	<b>34.50</b>	<b>\$3,611,018</b>	<b>34.50</b>	<b>\$3,426,375</b>	<b>34.50</b>	<b>\$3,895,663</b>	<b>34.50</b>	<b>\$3,896,441</b>	<b>34.50</b>

# Convention Center – 2006-07

## Palmer Events Center Garage

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>EVENT OPERATIONS</b>										
Parking Management	\$272,779	6.25	\$373,183	6.25	\$373,183	6.25	\$481,453	6.25	\$493,610	6.25
<b>Subtotal</b>	\$272,779	6.25	\$373,183	6.25	\$373,183	6.25	\$481,453	6.25	\$493,610	6.25
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$67,365	0.00	\$56,667	0.00	\$55,667	0.00	\$73,396	0.00	\$61,333	0.00
<b>Subtotal</b>	\$67,365	0.00	\$56,667	0.00	\$55,667	0.00	\$73,396	0.00	\$61,333	0.00
<b>Total</b>	\$340,144	6.25	\$429,850	6.25	\$428,850	6.25	\$554,849	6.25	\$554,943	6.25

# Convention Center – 2006-07

## Palmer Events Center Revenue

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>EVENT OPERATIONS</b>										
Facility Operations & Maintenance	\$386,409	0.00	\$472,684	0.00	\$472,684	0.00	\$689,236	0.00	\$689,236	0.00
<b>Subtotal</b>	\$386,409	0.00	\$472,684	0.00	\$472,684	0.00	\$689,236	0.00	\$689,236	0.00
<b>Total</b>	\$386,409	0.00	\$472,684	0.00	\$472,684	0.00	\$689,236	0.00	\$689,236	0.00

# Convention Center – 2006-07

## TLP Venue Project Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Transfers	\$2,856,022	0.00	\$2,755,726	0.00	\$2,736,670	0.00	\$2,698,301	0.00	\$2,698,301	0.00
<b>Subtotal</b>	\$2,856,022	0.00	\$2,755,726	0.00	\$2,736,670	0.00	\$2,698,301	0.00	\$2,698,301	0.00
<b>Total</b>	\$2,856,022	0.00	\$2,755,726	0.00	\$2,736,670	0.00	\$2,698,301	0.00	\$2,698,301	0.00

## Convention Center – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>SUPPORT SERVICES</b>										
Administration and Management	\$141,127	0.00	\$239,480	0.00	\$239,480	0.00	\$289,155	0.00	\$289,155	0.00
Financial Monitoring / Budgeting	\$112,934	0.00	\$121,835	0.00	\$121,835	0.00	\$132,162	0.00	\$132,162	0.00
Information Technology Support	\$106,897	0.00	\$130,742	0.00	\$130,742	0.00	\$118,585	0.00	\$118,585	0.00
Personnel / Training	\$23,443	0.00	\$41,217	0.00	\$41,217	0.00	\$58,069	0.00	\$58,069	0.00
Purchasing / M/WBE	\$24,060	0.00	\$27,295	0.00	\$27,295	0.00	\$29,741	0.00	\$29,741	0.00
<b>Subtotal</b>	<b>\$408,461</b>	<b>0.00</b>	<b>\$560,569</b>	<b>0.00</b>	<b>\$560,569</b>	<b>0.00</b>	<b>\$627,712</b>	<b>0.00</b>	<b>\$627,712</b>	<b>0.00</b>
<b>Total</b>	<b>\$408,461</b>	<b>0.00</b>	<b>\$560,569</b>	<b>0.00</b>	<b>\$560,569</b>	<b>0.00</b>	<b>\$627,712</b>	<b>0.00</b>	<b>\$627,712</b>	<b>0.00</b>

# Hotel/Motel Occupancy Tax Fund — 2006-07

---

## Purpose and Nature of Fund

The Hotel/Motel Occupancy Tax Fund is a special revenue fund established to deposit receipts due to the City from the Hotel Occupancy Tax and distribute those proceeds according to City Ordinance 900830-L. The City collects nine cents per dollar of room occupancy fees. This rate increased in 1998 from seven cents per dollar to nine cents.

## Factors Affecting Revenue

Projections for the Hotel/Motel Occupancy Tax receipts are based on analyzing the Hotel/Motel industry performance for the Austin metropolitan area and comparing actual results to the market analysis reports produced for the hotel industry. Occupancy tax fund revenue for FY 2006-07 of \$35.7 million is 20.1 percent more than the 2005-06 amended budget and 2.1 percent higher than the estimated revenue of \$35.0 million. Actual Hotel/Motel Occupancy Tax revenue is affected by a combination of hotel occupancy rates and average room rate charges.

## Factors Affecting Requirements

The City receives nine cents on each dollar of qualified room occupancy rents. The budgeted 2006-07 Hotel/Motel Occupancy Tax Fund allocates 4.50 cents of the nine cents of occupancy tax revenue collections to debt service related to the Convention Center and to Convention Center operations. The Venue Project Fund, which is used to pay debt service on bonds issued to pay for the expansion of the Convention Center and the Waller Creek Tunnel Project, receives 2.00 cents of out of the 9.00 cents received by the City. The Tourism and Promotion Fund receives 1.45 cents of total occupancy tax revenue. The revenue distribution to the Cultural Arts Fund is 1.05 cents of every nine cents of occupancy tax receipts.

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>Revenue</b>	\$30,133,810	\$29,750,948	\$35,011,798	\$35,741,945	\$35,741,945
<b>Requirements</b>	\$30,133,810	\$29,750,948	\$35,011,798	\$35,741,945	\$35,741,945

# Tourism and Promotion Fund — 2006-07

---

## Purpose and Nature of Fund

The Tourism and Promotion Fund is a special revenue fund that receives 1.45 cents of the 9.0 cent Hotel Occupancy Tax to promote conventions and tourism for Austin. Of the 1.45 cents, up to 0.25 cents must be used for heritage tourism as mandated by City Ordinance.

## Factors Affecting Revenue

The allocation of bed tax receipts to the Tourism and Promotion Fund for FY 2006-07 is \$5.8 million. This funding is 20.1 percent higher than the FY 2005-06 Amended Budget and 2.0 percent higher than estimated receipts for FY 2005-06. The increase is based on higher hotel occupancy rates and average room rate charges. Additional revenue sources for the Tourism and Promotion Fund include interest earnings, budgeted at \$11,326, and a General Fund transfer of \$125,382.

## Factors Affecting Requirements

The total requirements are \$6.8 million, which is 25 percent higher than the FY 2005-06 Amended Budget. Tourism and promotion activities are performed by the Austin Convention and Visitors Bureau (ACVB) through a contract with the City. Payments to ACVB will be made based on actual quarterly collections and may therefore be more or less than the amount shown in the fund summary for tourism and promotion contracts.

	<b>2004-05 Actual</b>	<b>2005-06 Amended</b>	<b>2005-06 Estimated</b>	<b>2006-07 Proposed</b>	<b>2006-07 Approved</b>
<b>Revenue</b>	\$5,257	\$4,000	\$11,326	\$11,326	\$11,326
<b>Transfers In</b>	\$4,979,939	\$4,918,590	\$5,766,172	\$5,883,806	\$5,883,806
<b>Requirements</b>	\$4,534,255	\$5,398,480	\$5,398,480	\$6,750,040	\$6,750,040

# Austin City Store Fund— 2006-07

---

## Purpose and Nature of Fund

A new official store of the City of Austin will become operational in December 2006. The Austin City Store will complement the Austin City Hall and provide products that positively promote City services and the community. Merchandise offered will reflect Austin's history, cultures and environment.

The store will be operated by the Austin Convention Center and will contribute to establishing the 2<sup>nd</sup> Street retail district. The Austin City Store Fund is a special revenue fund established to account for the financial activity of this endeavor.

## Factors Affecting Revenue

Revenue will be generated through sales of merchandise to the public.

## Factors Affecting Requirements

The Austin Convention Center Department will be responsible for staffing and operating this new store. Three new FTEs and related funding are approved for FY 2006-07 to staff the facility. Operational funding is also included to provide for ongoing store operations.

	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2006-07</b>
	<b>Actual</b>	<b>Amended</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Approved</b>
<b>Revenue</b>	\$0	\$0	\$0	\$429,336	\$429,336
<b>Requirements</b>	\$0	\$0	\$0	\$429,336	\$429,336
<b>Full-Time Equivalent (FTEs)</b>	0.00	0.00	0.00	3.00	3.00

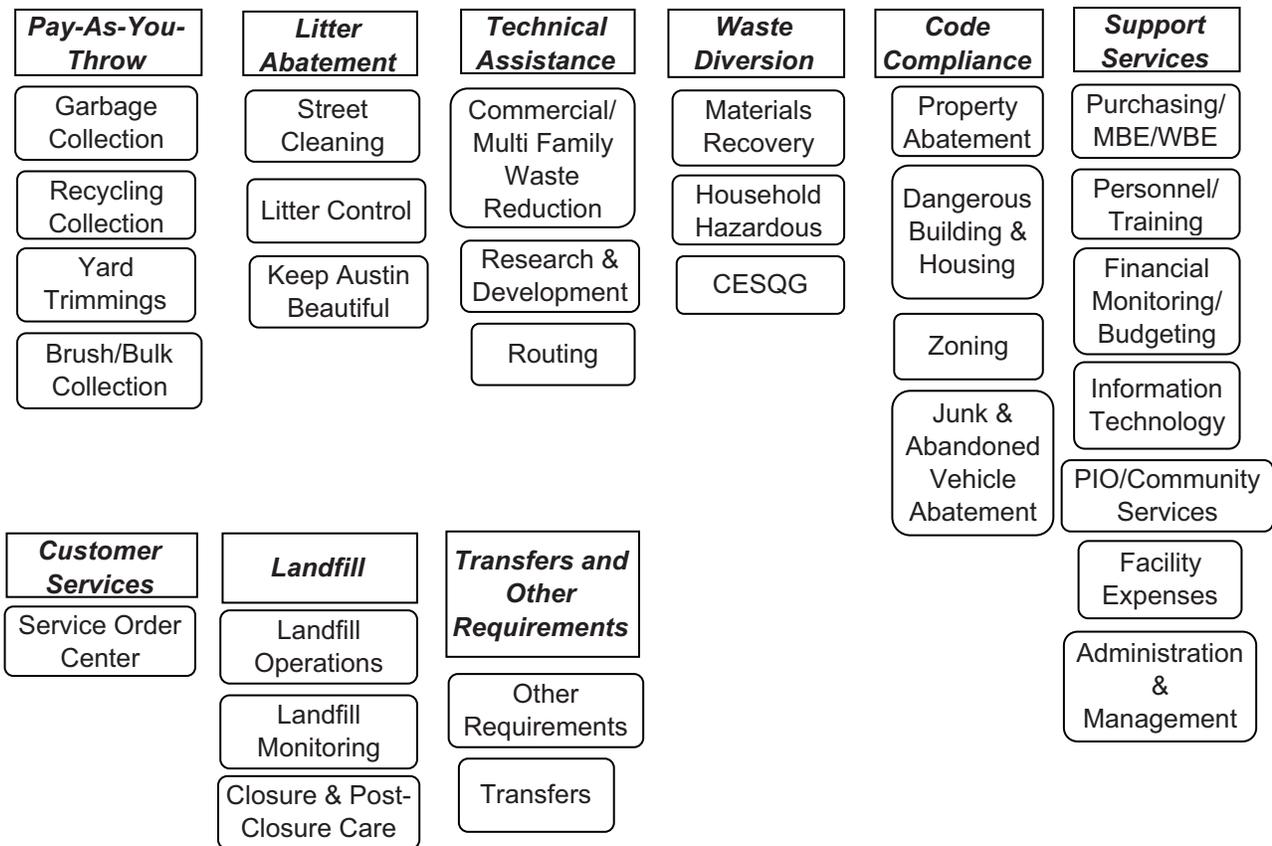


# Solid Waste Services

Solid Waste Services Department  
Solid Waste Services Landfill Closure/Post-Closure Care Fund



# Solid Waste Services — 2006-07



LEGEND= **Programs**    Activities

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>SWS Operating Fund:</b>					
Revenue	\$43,855,311	\$43,398,139	\$45,831,112	\$47,703,112	\$47,703,112
Transfers In	\$968,888	\$968,888	\$968,888	\$968,888	\$968,888
Requirements	\$46,055,765	\$50,588,076	\$45,945,069	\$53,813,534	\$53,847,137
<b>Landfill Fund:</b>					
Revenue	\$638,861	\$534,460	\$400,800	\$250,200	\$250,200
Transfers In	\$3,693,014	\$2,363,758	\$1,177,876	\$2,414,143	\$2,414,143
Requirements	\$3,308,805	\$3,371,660	\$2,908,001	\$2,925,802	\$2,925,802
<b>Full-time Equivalents (FTEs):</b>					
<b>SWS Operating Fund</b>	405.00	413.00	413.00	420.00	420.00
<b>Landfill Fund</b>	8.00	9.00	9.00	9.00	9.00
<b>Total FTEs</b>	413.00	422.00	422.00	429.00	429.00

# Solid Waste Services — 2006-07

---

## Mission

The mission of the Solid Waste Services Department is to efficiently provide reliable integrated waste management services in partnership with our customers, to enhance public health, resource conservation and quality of life.

The Department has developed the following goals in order to achieve this mission:

## Goals

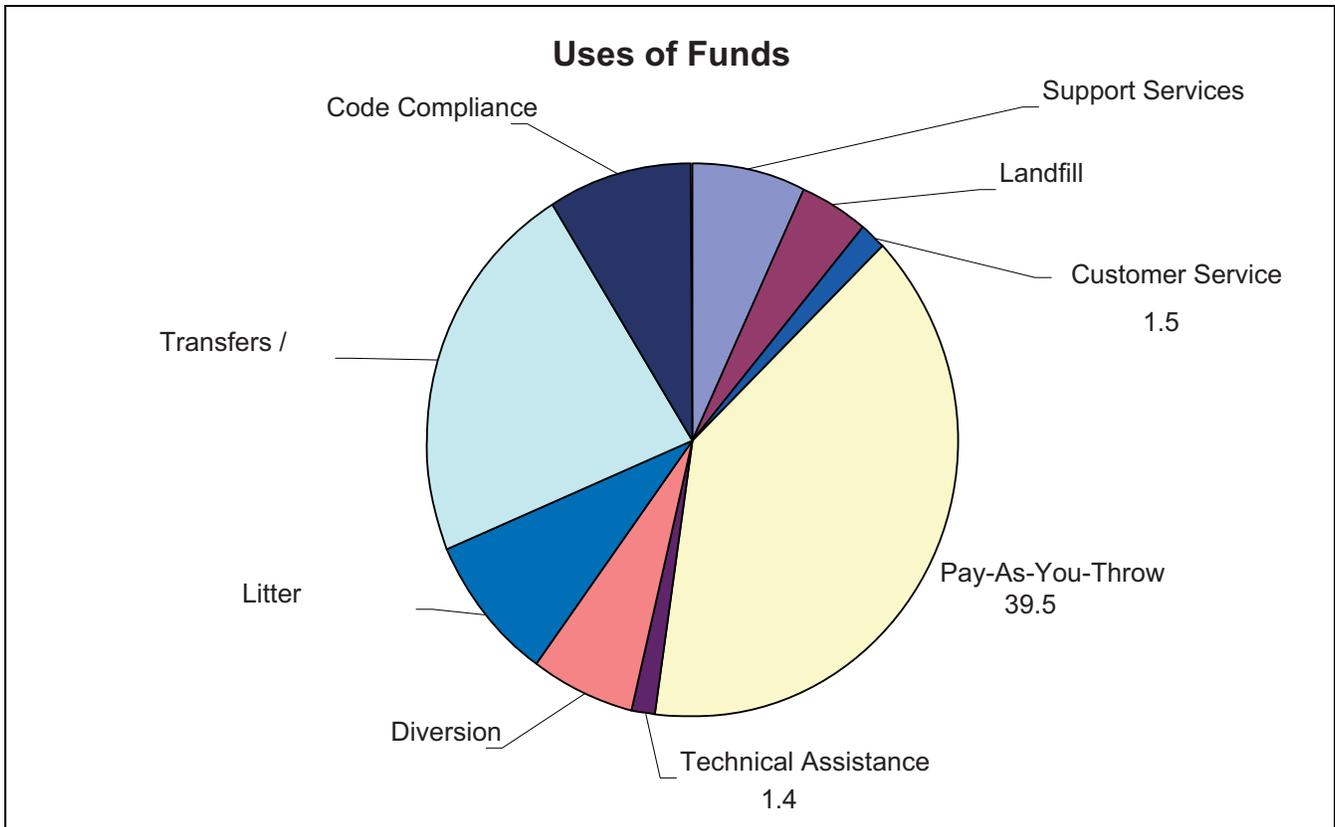
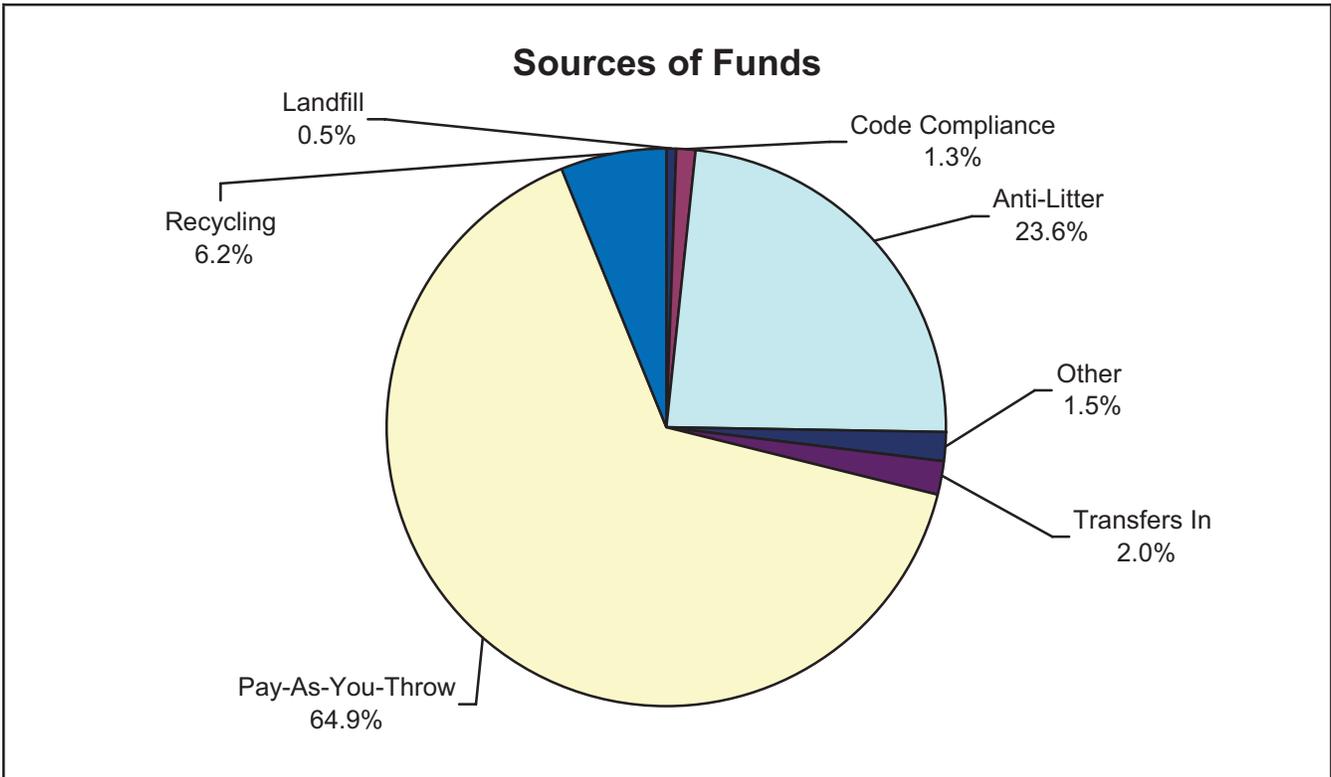
- Maintain the average pounds of garbage per household per week of 32 lbs.
- Maintain the average pounds of recycled materials collected per household per week of 8 lbs.
- Decrease the average pounds of yard trimmings collected per week per household from 4.8 lbs. to 4.7 lbs.
- Improve Residential Collection Customer Satisfaction in the Citizen Survey from 85% to 88%
- Improve Yard Waste Collection Customer Satisfaction in the Citizen Survey from 84% to 87%
- Improve Brush/Bulky pick-up Services Customer Satisfaction in the Citizen Survey from 82% to 85%
- Maintain the average process time for vacant lot code compliance cases at 27 days

## Key Indicators

To assist in tracking how well goals are being met, key indicators have been developed along with appropriate performance measures. The key indicators include:

- Percentage of Residential Waste Stream Diverted
- Total Residential Tons Collected (total for all Pay-As-You-Throw services)
- Material Recovery Facility (MRF) Recovery Percentage
- Average Pounds of Garbage Collected per Household per Week
- Average Property Abatement Code Compliance Vacant Lot Case Process Time (in days)

# Solid Waste Services — Total Budget \$56.7 million



## Solid Waste Services — Total Budget \$56.7 million

	2004-05 Actual	2005-06 Amended	2005-06 Estimated	2006-07 Proposed	2006-07 Approved
<b>SWS Operating Fund:</b>					
Revenue	\$43,855,311	\$43,398,139	\$45,831,112	\$47,703,112	\$47,703,112
Transfers In	\$968,888	\$968,888	\$968,888	\$968,888	\$968,888
Requirements	\$46,055,765	\$50,588,076	\$45,945,069	\$53,813,534	\$53,847,137
<b>Landfill Fund:</b>					
Revenue	\$638,861	\$534,460	\$400,800	\$250,200	\$250,200
Transfers In	\$3,693,014	\$2,363,758	\$1,177,876	\$2,414,143	\$2,414,143
Requirements	\$3,308,805	\$3,371,660	\$2,908,001	\$2,925,802	\$2,925,802
<b>Full-time Equivalents (FTEs):</b>					
SWS Operating Fund	405.00	413.00	413.00	420.00	420.00
Landfill Fund	8.00	9.00	9.00	9.00	9.00
<b>Total FTEs</b>	<b>413.00</b>	<b>422.00</b>	<b>422.00</b>	<b>429.00</b>	<b>429.00</b>
<b>Expense Refunds</b>	<b>\$7,520</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### Budget Highlights

Solid Waste Services (SWS) provides refuse, recycling, yard trimming, brush and bulky collection. SWS also operates the household hazardous waste facility, street sweeping, litter abatement, material recovery facility (MRF), landfill, code enforcement and dead animal collection services. Other services provided by Solid Waste Services include special Anti-Litter crews that clean the downtown business district on a daily basis as well as cleaning special targeted areas as needed.

#### Pay As You Throw and Recycling

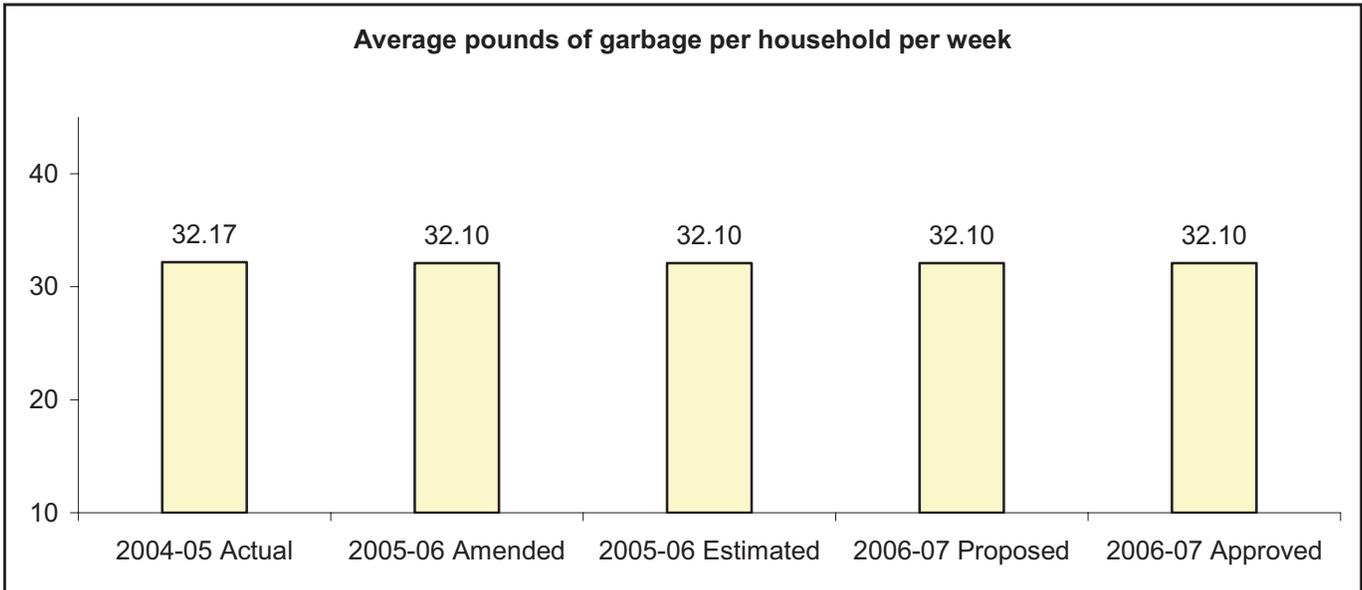
Solid Waste Services provides weekly collection of garbage, recycling, and yard trimmings through our nationally recognized Pay-As-You-Throw (PAYT) program. PAYT provides a volume-based system for garbage collection which ties the fees charged to customers to the volume of garbage generated. Increased revenue is anticipated based on projected growth and annexations. The anticipated increase in revenue in FY 2006-07 is \$4,304,973. SWS will not be increasing the PAYT or Anti-Litter fees. PAYT fees have not changed since they were adopted in FY 1996-97.

Operating costs are expected to increase due to fleet maintenance and fuel costs, base customer growth and annexations, and the implementation of the All-In-One Recycling Program. However, instead of raising fees the rising operational costs have been offset by cost savings in other operational areas, such as process improvements and route shifting to combine garbage collection and recycling.

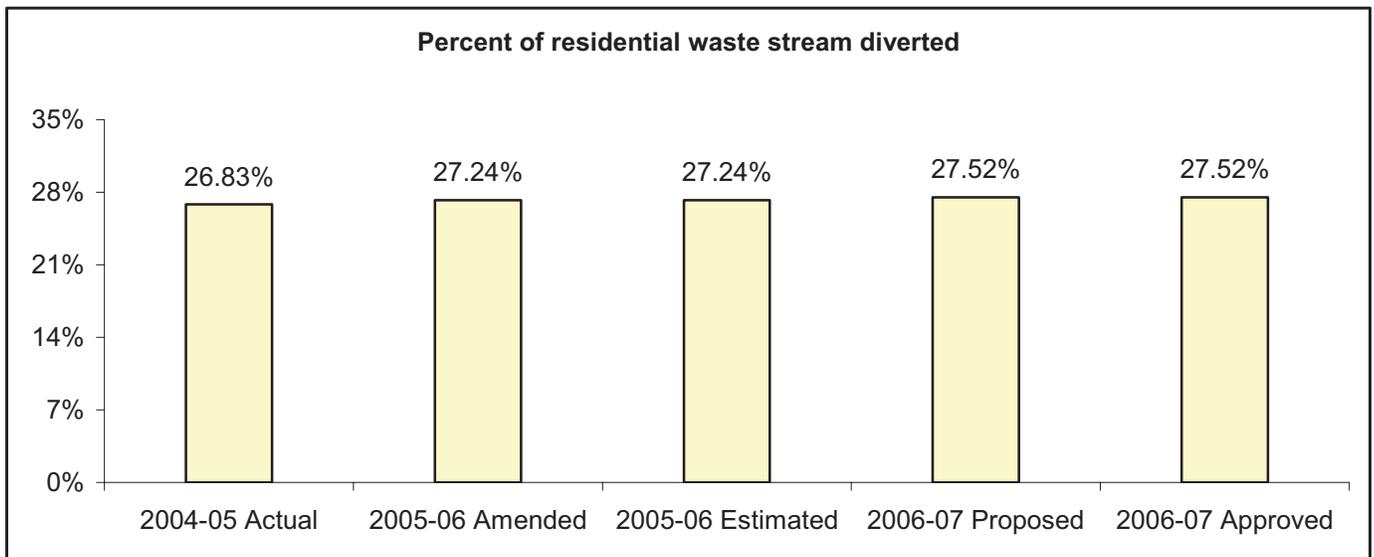
Implementing the All-In-One Recycling Program will require converting the semi-automated recycling fleet to fully-automated vehicles, which will involve coordinated purchases for the equipment. The automated collection process utilized in this program will provide significant, long-term savings to the department. This process will help reduce operation costs, improve collection efficiencies, reduce injuries and increase the volume of recyclable materials and customer participation. Full implementation of the All-In-One Recycling Program will take approximately two years.

## Solid Waste Services — Total Budget \$56.7 million

This key indicator illustrates the average quantity of garbage collected per week per household. The measure is calculated by converting the tons of garbage collected into pounds and dividing by the quantity of households serviced. This figure is then divided by the number of weeks in the measurement period. The average pounds of garbage collected is expected to remain the same rate when compared to the FY 2005-06 Amended Budget and Estimated of 32.10.



The Percentage of Residential Waste Stream Diverted represents the volume of materials sold or composted as a portion of all materials collected through the PAYT program. The diversion rate is not expected to change significantly. The slight increase from the FY 2005-06 Amended Budget to the FY 2006-07 Approved Budget is due to the difference between the amount of materials delivered to the Materials Recovery Facility (MRF) and the amount of materials sold, as well as an increase in yard trimmings.



# Solid Waste Services — Total Budget \$56.7 million

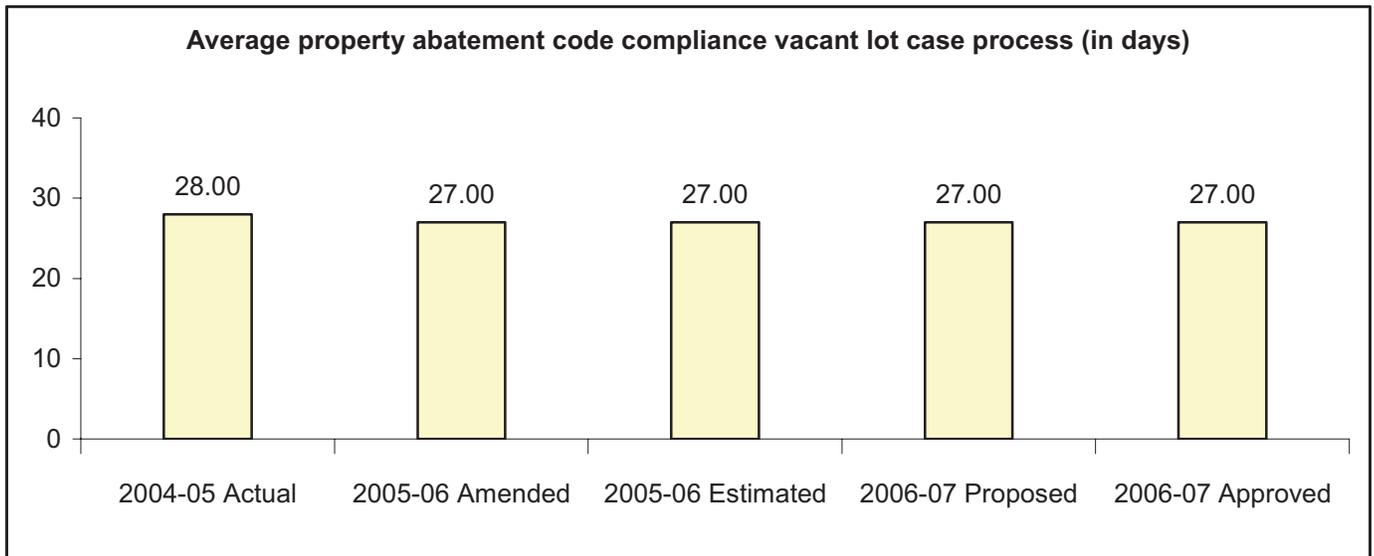
## Landfill Operations

Also included in the Approved Budget is the initial phase for closing the FM 812 Landfill. The City of Austin and SWS will remain committed to the protection of the environment through the entire closure process. To conserve the remaining space, SWS closed the landfill to the public effective May 1, 2006. The landfill accepts only non-putrescible material from City departments. SWS is recommending that the FM 812 Landfill close in FY 2007-08. During FY 2006-07, SWS will define the timeline for the closure.

## Code Compliance

Code Compliance monitors and responds to zoning, housing and environmental code violations and ordinances.

This key indicator details the average Property Abatement Code Compliance Vacant Lot Case Process Time in days. This is calculated by dividing the total processing time by the total number of vacant (unoccupied) lots worked. The total processing time is derived from the time a grievance is received or initiated by Property Abatement Code Compliance Enforcement officers until it is resolved by either the owner or contracted personnel. This measure is expected to remain at 27 days when compared to FY 2005-06 Amended Budget and Estimated.



## Employee Benefits

Pay for Performance increased by an additional \$10,963 in the Solid Waste Services Fund, and by \$252 in the Solid Waste Landfill Fund due to an amendment from the dais in the Approved Budget. The Approved Budget also includes an amendment from the dais which increased appropriations in the amount of \$22,640 for a bilingual stipend program for employees utilizing Spanish and American Sign Language.

## Capital Improvement Projects

The FY 2006-07 Approved Capital Budget includes:

- \$7,700,000 for Solid Waste Capital Equipment
- \$500,000 for Closed Landfill Assessment & Remediation

# Solid Waste Services — 2006-07

## Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes \$1,049,146 increased revenue from Residential and \$104,653 Commercial Collection Fees due to customer growth and annexations.	\$1,153,799	
2. The Approved Budget includes an increase of \$846,264 in Anti-Litter fees due to customer growth and annexations.	\$846,264	
3. Increased revenue from extra garbage stickers and carts due to customer growth and annexations.	\$45,341	
4. Increased revenue due to higher interest rates and service fees.	\$693,879	
5. The Approved Budget includes an increase in revenue for Code Compliance.	\$76,651	
6. The Approved Budget includes an increase of \$46,300 for revenue included in the FY 07 Revenue Initiative.	\$46,300	
7. Increased revenue in Conditionally Exempt Small Quantity Generators (CESQG), Materials Recovery Facility (MRF) Processing Revenue, and Garbage Service Initiation Fees.	\$1,442,739	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <b><u>City-Wide</u></b>		
The Approved Budget includes \$555,440 for salary increases associated with Pay for Performance in FY 2007. An additional \$135,051 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$7,325 increase for the Awards and Recognition program.	\$697,816	
The Approved Budget includes a stipend of \$153,592 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$153,592	
The Approved Budget includes an incremental increase of \$14,300 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$14,300	
The Approved Budget includes \$356,127 for the annualized cost of market study adjustments implemented in FY 2006.	\$356,127	
2. <b><u>Pay-As-You-Throw</u></b>		
The Approved Budget includes 3 new Solid Waste Operator Specialist positions for Garbage Collection and 1 new Solid Waste Operator in Yard Trimmings due to annexations and customer growth for a total of 4 new FTEs.	\$172,483	4.00
Costs associated with personnel savings.	(\$780,324)	
A net reduction for temporary employees, holidays worked and various personnel costs.	(\$23,341)	
The Approved Budget includes the transfer of 2.5 FTE positions to the Litter Abatement Program.	(\$168,723)	(2.50)

## Solid Waste Services — 2006-07

---

	Dollars	FTEs
The Approved Budget also includes a reduction of \$17,021 in various contractual and commodity expenditures and an increase of \$1,449 in other costs for a net reduction of \$15,572.	(\$15,572)	
The Approved Budget includes \$110,085 additional contractual services for disposal and processing costs to accommodate the increased volume from annexations and customer growth with a reduction of \$122,872 due to the termination of the brush processing activity.	(\$12,787)	
Costs includes the purchase of additional garbage carts and recycling bins.	\$207,500	
The Approved Budget includes a decrease of \$216,122 for fleet maintenance costs and an increase of \$55,272 for fleet equipment fuel for a net reduction of \$160,850.	(\$160,850)	
Increase for Global Positioning Service (GPS) airtime and other communication/radio costs.	\$92,273	
<b>3. <u>Technical Assistance</u></b>		
Costs associated with personnel savings.	(\$18,346)	
The Approved Budget includes an increase for fleet maintenance and fuel costs of \$672.	\$672	
<b>4. <u>Waste Diversion</u></b>		
The Approved Budget includes an increase for overtime and temporary employees due to the implementation of the All-In-One Recycling Program.	\$83,879	
The Approved Budget includes an increase for holidays worked due to increased volume caused by customer growth and annexations.	\$7,857	
Decrease in fleet costs of \$16,208.	(\$16,208)	
Other capital costs include additional building materials required to repair/replace conveyor panels, construction of wind block to control windblown debris and various repairs for the sort line equipment.	\$140,270	
The Approved Budget includes an increase for the implementation of the All-In-One Recycling Program.	\$860,460	
<b>5. <u>Litter Abatement</u></b>		
The Approved Budget includes a net increase of 2.5 FTE positions transferred from the Pay-As-You-Throw and Support Services programs to the Litter Abatement Program.	\$188,096	2.50
Costs associated with personnel savings.	(\$198,656)	
Increase for Global Positioning Service (GPS) airtime and other communication/radio costs.	\$12,136	
Fleet maintenance and fuel charges increase.	\$231,498	

## Solid Waste Services — 2006-07

---

	Dollars	FTEs
<b>6. <u>Code Compliance</u></b>		
The Approved Budget includes 1 FTE Inspector position for Dangerous Buildings and Housing for \$51,921.	\$51,921	1.00
An increase for temporary employees to handle additional code compliance service requests.	\$48,672	
Salary and fringe benefits for 2 attorneys to provide legal support for Code Enforcement.	\$235,469	
The Approved Budget includes increases due to several position reclassifications which occurred in FY 2006.	\$125,106	
The Approved Budget includes a decrease in contractual services for rodent control in the amount of \$155,000.	(\$155,000)	
A net reduction in operational costs including postage, advertising and small tools.	(\$66,135)	
Fleet maintenance and fuel charges increase.	\$31,751	
<b>7. <u>Customer Services</u></b>		
The Approved Budget includes an increase due to a position reclassification in FY 2006.	\$8,344	
An increase in stability pay.	\$1,353	
The Approved Budget includes an increase in postage \$5,000 due to implementation of the new All-In-One Recycling program.	\$5,000	
Fleet maintenance and fuel charges increase.	\$767	
<b>8. <u>Support Services</u></b>		
The Approved Budget includes 2 FTEs, a Human Resources Assistant for Human Resources and an Accountant Senior for Financial Monitoring and Budgeting.	\$99,534	2.00
A reduction of temporary employees.	(\$91,350)	
Costs reduction for interdepartmental charges and operational expenditures.	(\$169,507)	
Salary and fringe benefits for 2 attorneys to provide legal support were moved to the Code Compliance Program.	(\$235,469)	
Copy machine rental reduction.	(\$24,862)	
The Approved Budget includes an increase in computer hardware \$38,300 and \$384,000 Global Positioning Service (GPS) hardware for vehicles.	\$422,300	

## Solid Waste Services — 2006-07

---

	Dollars	FTEs
<b>9. <u>Transfers and Other Requirements</u></b>		
The Approved Budget decreases the amount allocated for city-wide administrative support.	(\$20,991)	
The Approved Budget includes an increase in the transfer to Communications and Technology Management.	\$157,440	
The Approved Budget includes an increase in the transfer to the Sustainability Fund and Trunked Communication.	\$75,561	
The Approved Budget includes an increase in the transfer to the Landfill Fund to support landfill monitoring, closure, and post-closure care activities associated with the FM 812 Landfill.	\$50,385	
The Approved Budget includes an increase of \$814,779 in the General Obligation (GO) Debt Service payments for the purchase of vehicles and equipment.	\$814,779	
Liability Reserve increase and reductions for Accrued Payroll and Utility Customer Service Office Billing Support for a net reduction of \$151,581.	(\$151,581)	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$10,963 has been included for salary increases associated with Pay for Performance.	\$10,963	
An additional \$22,640 has been included for a bilingual stipend program for Spanish and American Sign Language.	\$22,640	

## Solid Waste Services — 2006-07

---

### Significant Revenue and Expenditure Changes by Program Solid Waste Services Landfill Fund

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease in revenue generated from Landfill fees since closing it May 1, 2006 to the public.	(\$283,460)	
2. The Approved Budget includes a decrease of \$800 in interest income.	(\$800)	
3. The Approved Budget includes an increased transfer from the Solid Waste Services Operating Fund of \$50,385 for Landfill Operations.	\$50,385	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <b><u>City-Wide</u></b>		
The Approved Budget includes \$12,754 for salary increases associated with Pay for Performance in FY 2007. An additional \$2,943 is included in the Approved Budget for anticipated changes in the City's contribution for health insurance. The Approved Budget also includes a \$159 increase for the Awards and Recognition program.	\$15,856	
The Approved Budget includes a stipend of \$3,409 to the Employees' Retirement System that is equivalent to one percent of payroll for non-civil service employees.	\$3,409	
The Approved Budget includes an incremental increase of \$6,713 for a 2 percent service incentive enhancement pay to non-civil service employees.	\$6,713	
The Approved Budget includes \$9,654 for the annualized cost of market study adjustments implemented in FY 2006.	\$9,654	
2. <b><u>Landfill</u></b>		
The Approved Budget includes increased expenditures for overtime and temporary employees required for brush processing due to the termination of the Hornsby Bend contract.	\$60,215	
The Approved Budget includes a decrease for leachate hauling services and the cost of moving the truck scale to Hornsby Bend in FY 2005-06.	(\$159,500)	
Cost for the rental of heavy equipment is decreased.	(\$181,220)	
Reduction for Sand/Gravel/Stone required for material cover, erosion control and settlement repair.	(\$294,875)	
Increase for fuel and vehicle/fleet maintenance costs.	\$26,163	
The Approved Budget includes computer software upgrade for the Waste Works program.	\$12,000	

## Solid Waste Services — 2006-07

---

	Dollars	FTEs
Replacement of moving equipment needed for grounds maintenance.	\$4,510	
Costs associated with copier rental.	\$4,038	
<b>3 <u>Transfers and Other Requirements</u></b>		
A reduction in accrued payroll.	(\$1,000)	
Increase to the G.O. Debt Service.	\$53,815	
<b>The following changes were approved by Council at Budget Adoption:</b>		
An additional \$252 has been included for salary increases associated with Pay for Performance.	\$252	

# Solid Waste Services – 2006-07

## Solid Waste Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>CODE COMPLIANCE</b>										
Dangerous Buildings and Housing	\$830,899	12.00	\$1,331,039	15.33	\$1,292,409	15.33	\$1,482,039	16.66	\$1,537,289	16.66
Junk and Abandoned Vehicle Abatement	\$61,213	3.00	\$159,356	3.00	\$159,327	3.00	\$25,000	0.00	\$25,000	0.00
Property Abatement	\$1,604,246	17.00	\$2,188,103	17.33	\$1,410,632	17.33	\$2,111,100	16.67	\$2,161,752	16.67
Zoning Code Compliance	\$559,916	10.00	\$951,712	13.34	\$918,968	13.34	\$1,286,881	16.67	\$1,343,506	16.67
<b>Subtotal</b>	<b>\$3,056,274</b>	<b>42.00</b>	<b>\$4,630,210</b>	<b>49.00</b>	<b>\$3,781,336</b>	<b>49.00</b>	<b>\$4,905,020</b>	<b>50.00</b>	<b>\$5,067,547</b>	<b>50.00</b>
<b>CUSTOMER SERVICES</b>										
Service Order Center	\$611,531	12.33	\$788,288	12.33	\$759,751	12.33	\$796,806	13.33	\$835,203	13.33
<b>Subtotal</b>	<b>\$611,531</b>	<b>12.33</b>	<b>\$788,288</b>	<b>12.33</b>	<b>\$759,751</b>	<b>12.33</b>	<b>\$796,806</b>	<b>13.33</b>	<b>\$835,203</b>	<b>13.33</b>
<b>LITTER ABATEMENT</b>										
Keep Austin Beautiful	\$219,815	2.66	\$235,121	2.66	\$235,121	2.66	\$248,202	2.91	\$257,521	2.91
Litter Control	\$1,987,344	32.75	\$2,461,169	32.75	\$1,634,260	32.75	\$2,583,452	33.75	\$2,682,337	33.75
Street Cleaning	\$1,457,849	22.25	\$1,844,715	22.25	\$1,844,716	22.25	\$1,927,617	23.50	\$2,016,098	23.50
<b>Subtotal</b>	<b>\$3,665,008</b>	<b>57.66</b>	<b>\$4,541,005</b>	<b>57.66</b>	<b>\$3,714,097</b>	<b>57.66</b>	<b>\$4,759,271</b>	<b>60.16</b>	<b>\$4,955,956</b>	<b>60.16</b>
<b>PAY AS YOU THROW</b>										
Brush / Bulk Collection	\$2,212,818	35.00	\$2,713,690	35.00	\$2,713,690	35.00	\$2,666,464	35.50	\$2,772,268	35.50
Garbage Collection	\$12,451,052	105.50	\$13,172,098	106.50	\$11,981,519	106.50	\$12,572,192	110.50	\$12,943,499	110.50
Recycling Collection	\$3,790,044	67.00	\$4,282,188	67.00	\$4,282,186	67.00	\$4,183,733	61.75	\$4,340,555	61.75
Yard Trimmings Collection	\$1,927,773	32.50	\$2,495,067	32.50	\$2,495,067	32.50	\$2,291,650	33.75	\$2,384,955	33.75
<b>Subtotal</b>	<b>\$20,381,687</b>	<b>240.00</b>	<b>\$22,663,043</b>	<b>241.00</b>	<b>\$21,472,462</b>	<b>241.00</b>	<b>\$21,714,039</b>	<b>241.50</b>	<b>\$22,441,277</b>	<b>241.50</b>
<b>SUPPORT SERVICES</b>										
Administration and Management	\$1,047,088	6.00	\$943,193	6.00	\$943,142	6.00	\$722,820	4.00	\$741,708	4.00
Facility Expenses	\$914,385	2.34	\$1,031,797	2.34	\$870,011	2.34	\$996,143	2.34	\$1,002,741	2.34
Financial Monitoring / Budgeting	\$254,481	3.00	\$278,481	3.00	\$278,481	3.00	\$331,613	4.00	\$351,327	4.00

# Solid Waste Services – 2006-07

## Solid Waste Services Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
Information Technology Support	\$141,449	0.00	\$178,650	0.00	\$209,900	0.00	\$630,500	0.00	\$630,500	0.00
Personnel / Training	\$326,258	3.00	\$421,017	3.00	\$421,017	3.00	\$382,916	5.00	\$404,767	5.00
PIO / Community Services	\$439,072	3.34	\$513,066	3.34	\$513,066	3.34	\$523,803	3.34	\$547,134	3.34
Purchasing / M/WBE	\$256,289	4.00	\$256,193	4.00	\$256,193	4.00	\$267,315	4.00	\$286,730	4.00
Vehicle / Equipment Maintenance	\$5,087	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	<b>\$3,384,109</b>	<b>21.68</b>	<b>\$3,622,397</b>	<b>21.68</b>	<b>\$3,491,810</b>	<b>21.68</b>	<b>\$3,855,110</b>	<b>22.68</b>	<b>\$3,964,907</b>	<b>22.68</b>
<b>TECHNICAL ASSISTANCE</b>										
Commercial/Multi-Family Waste Reduction Assistance	\$400,339	4.33	\$471,659	4.33	\$443,580	4.33	\$465,431	4.33	\$487,404	4.33
Research and Development	\$10,661	0.00	\$19,580	0.00	\$19,580	0.00	\$20,545	0.00	\$20,545	0.00
Routing	\$265,270	4.00	\$288,314	4.00	\$288,314	4.00	\$265,157	4.00	\$278,468	4.00
<b>Subtotal</b>	<b>\$676,269</b>	<b>8.33</b>	<b>\$779,553</b>	<b>8.33</b>	<b>\$751,474</b>	<b>8.33</b>	<b>\$751,133</b>	<b>8.33</b>	<b>\$786,417</b>	<b>8.33</b>
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	\$4,212,197	0.00	\$4,150,839	0.00	\$4,336,839	0.00	\$5,695,148	0.00	\$4,375,294	0.00
Transfers	\$8,201,900	0.00	\$6,935,066	0.00	\$5,611,387	0.00	\$7,791,791	0.00	\$7,791,791	0.00
<b>Subtotal</b>	<b>\$12,414,097</b>	<b>0.00</b>	<b>\$11,085,905</b>	<b>0.00</b>	<b>\$9,948,226</b>	<b>0.00</b>	<b>\$13,486,939</b>	<b>0.00</b>	<b>\$12,167,085</b>	<b>0.00</b>
<b>WASTE DIVERSION</b>										
CESQG	\$33,984	0.50	\$47,277	0.50	\$47,277	0.50	\$47,893	0.50	\$50,338	0.50
Household Hazardous Waste	\$712,984	7.50	\$1,043,848	7.50	\$1,043,844	7.50	\$1,056,595	7.50	\$1,091,619	7.50
Materials Recovery Facility	\$1,119,794	15.00	\$1,386,550	15.00	\$934,792	15.00	\$2,440,728	16.00	\$2,486,788	16.00
<b>Subtotal</b>	<b>\$1,866,762</b>	<b>23.00</b>	<b>\$2,477,675</b>	<b>23.00</b>	<b>\$2,025,913</b>	<b>23.00</b>	<b>\$3,545,216</b>	<b>24.00</b>	<b>\$3,628,745</b>	<b>24.00</b>
<b>Total</b>	<b>\$46,055,737</b>	<b>405.00</b>	<b>\$50,588,076</b>	<b>413.00</b>	<b>\$45,945,069</b>	<b>413.00</b>	<b>\$53,813,534</b>	<b>420.00</b>	<b>\$53,847,137</b>	<b>420.00</b>

## Solid Waste Services – 2006-07

### Landfill Fund

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>LANDFILL</b>										
Closure and Post Closure Care	\$149,473	2.00	\$672,185	2.00	\$672,186	2.00	\$669,508	2.00	\$678,165	2.00
Landfill Monitoring	\$16,204	0.00	\$179,400	0.00	\$179,400	0.00	\$215,200	0.00	\$215,200	0.00
Landfill Operations	\$990,540	6.00	\$2,043,548	7.00	\$1,577,888	7.00	\$1,479,063	7.00	\$1,502,382	7.00
<b>Subtotal</b>	\$1,156,217	8.00	\$2,895,133	9.00	\$2,429,474	9.00	\$2,363,771	9.00	\$2,395,747	9.00
<b>TRANSFERS &amp; OTHER REQUIREMENTS</b>										
Other Requirements	(\$1,765)	0.00	\$5,703	0.00	\$7,703	0.00	\$37,392	0.00	\$5,416	0.00
Transfers	\$2,154,351	0.00	\$470,824	0.00	\$470,824	0.00	\$524,639	0.00	\$524,639	0.00
<b>Subtotal</b>	\$2,152,586	0.00	\$476,527	0.00	\$478,527	0.00	\$562,031	0.00	\$530,055	0.00
<b>Total</b>	\$3,308,803	8.00	\$3,371,660	9.00	\$2,908,001	9.00	\$2,925,802	9.00	\$2,925,802	9.00

## Solid Waste Services – 2006-07

### Expense Refunds

	2004-05 Actual	2004-05 FTE	2005-06 Amended	2005-06 FTE	2005-06 Estimated	2005-06 FTE	2006-07 Proposed	2006-07 FTE	2006-07 Approved	2006-07 FTE
<b>LANDFILL</b>										
Landfill Operations	\$64	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$64	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>LITTER ABATEMENT</b>										
Litter Control	\$75	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Street Cleaning	(\$35)	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$40	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>PAY AS YOU THROW</b>										
Garbage Collection	\$10	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$10	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>SUPPORT SERVICES</b>										
Administration and Management	\$67	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Facility Expenses	\$7,297	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
PIO / Community Services	\$41	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Subtotal</b>	\$7,405	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
<b>Total</b>	\$7,520	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00



City of Austin  
2006-2007  
Approved  
Budget

**Executive Summary**  
Debt Services



## Debt Service



# Debt Service – 2006-07

---

## Debt Position

### Types of Debt

The City sells bonds to finance a major portion of its capital improvement plan. *General obligation bonds* fund improvements such as streets, police and fire stations, health clinics, parks and libraries, and are repaid from property taxes.

*Revenue bonds* fund improvements for the City's enterprise activities. Revenue bonds are used to finance capital projects for the utilities and also have been used to build the new convention center and to fund construction of the Austin-Bergstrom International Airport. Revenue bonds are repaid from revenue of the enterprise and not from property taxes.

The City's outstanding debt from all sources as of June 30, 2006, is as follows:

### Debt Position

#### General Obligation Bonds (G.O.)

Public Improvement Bonds	\$737,780,000	
Assumed Municipal Utility District Bonds	980,392	
Certificates of Obligation	133,475,000	
Public Property Finance Contractual Obligations	<u>44,615,000</u>	916,850,392
Less: Revenue Supported G.O. Bonds <sup>(1)</sup>		(197,691,258)
Less: G.O. Debt Service Fund Balance		<u>(83,376,503)</u>
Net Total G.O. Debt		<u>\$635,782,631</u>

#### Revenue Bonds and Commercial Paper

Electric Utility Revenue Bonds	\$1,317,544,347	
Water and Wastewater Utility Revenue Bonds	1,342,459,300	
Electric Utility Commercial Paper	44,658,000	
Water and Wastewater Utility Commercial Paper	<u>160,482,000</u>	2,865,143,647
Water and Wastewater Assumed MUD's		8,950,267
Water and Wastewater Contract Revenue Bonds		<u>3,165,000</u>
Total Debt Payable from Utility Systems Revenue		2,877,258,914
Convention Center Revenue Bonds (payable from hotel/motel occupancy taxes and rental car tax)		235,660,000
Airport Revenue Bonds (payable from airport system revenue)		<u>384,100,000</u>
Total Revenue Debt		<u>\$3,497,018,914</u>

<sup>(1)</sup> Revenue supported general obligation bonds are subtracted from debt payable from property taxes, because the respective enterprises and general fund departments transfer funds to support the necessary debt service payments.

In addition, \$6,370,000 in certificates of participation are currently outstanding. The certificates are being repaid from utility systems revenue.

# Debt Service – 2006-07

---

## Debt Service Requirements <sup>(1)</sup> - 2006-2007

General Obligation Bond Debt	\$107,385,523
Utility Revenue Bond Debt	276,105,489
Airport Revenue Bond Debt	2,703,300
Airport Variable Rate Bond Debt	21,495,645
Town Lake Park Community Venue Bond Debt	2,711,134
Hotel Tax Revenue Bond Debt	<u>8,157,260</u>
	<u>\$418,558,351</u>

<sup>(1)</sup> For Bonds outstanding on June 30, 2006.

## Current Bond Ratings

A bond rating is a measure of a city’s ability to repay its debt. Several factors are considered when assigning a rating, including the local economy and the strength of the city’s financial and administrative management as well as various debt ratios. Net debt per capita is an important ratio and is calculated by dividing the net outstanding general obligation bond principal by the population. As of September 30, 2005, Austin’s net debt per capita was \$1,127.20. The amount of debt owed by jurisdictions with boundaries overlapping the city’s is also considered. The City’s overlapping net debt per capita ratio is higher \$2,315 because the debt of Travis County, the Austin Independent School District, as well as other local entities, are considered in the calculation.

Revenue bonds are different from general obligation bonds in that debt service is paid by ratepayers both inside and outside the city. Factors considered when rating revenue bonds include financial performance of the enterprise activity, long range planning for capital improvements and the process of setting rates and fees.

The level of revenue debt is dependent upon the number of enterprise activities within the City. Since the City of Austin owns its own water and wastewater utility as well as an airport, convention center and electric utility, revenue debt issued by the City will exceed that issued by many municipalities of comparable size which do not provide those services. The combined utility systems revenue bond debt rating is A1 (highest usually given is AA) which means the outstanding revenue bonds are considered a good credit risk.

The City of Austin’s current bond ratings are:

	<u>General Obligation</u>	<u>Utility Systems</u>
Moody’s Investors Services	Aa2	A1
Standard & Poor’s	AA+	AA-
Fitch	AA+	AA-

# Debt Service – 2006-07

---

## Annual Bond Sales

The City Financial Policies were revised to include new policies regarding remaining authorized but unissued general obligation bonds, and the timing of bond elections. An estimated two (2) years of authorized but unissued bonds shall remain before an election will be held. In addition, the total dollar amount of bond election propositions recommended to the voters shall not exceed the city's estimated ability to issue the bonds within a six (6) year period. This six year period was recommended by the Council's Audit and Finance Committee on June 24, 1998 and is included in the 2005-06 Approved Budget.

These policies will assist the City in completing projects approved by the voters in a reasonable amount of time.

## Authorized but Unissued G.O. Bonds

Transportation	\$75,000,000
Parks and Recreation	9,995,000
Cultural Arts, Library & Museum	<u>12,310,000</u>
Total	\$97,305,000 <sup>(1)</sup>

<sup>(1)</sup> Brackenridge 2000 bond authority of \$9,215,000 is excluded due to the lease of hospital to Seton.

## Financial Policies

Financial policies adopted by the City Council guide the City's debt management. The status of selected policies as of September 30, 2005 is summarized in the following graphs.

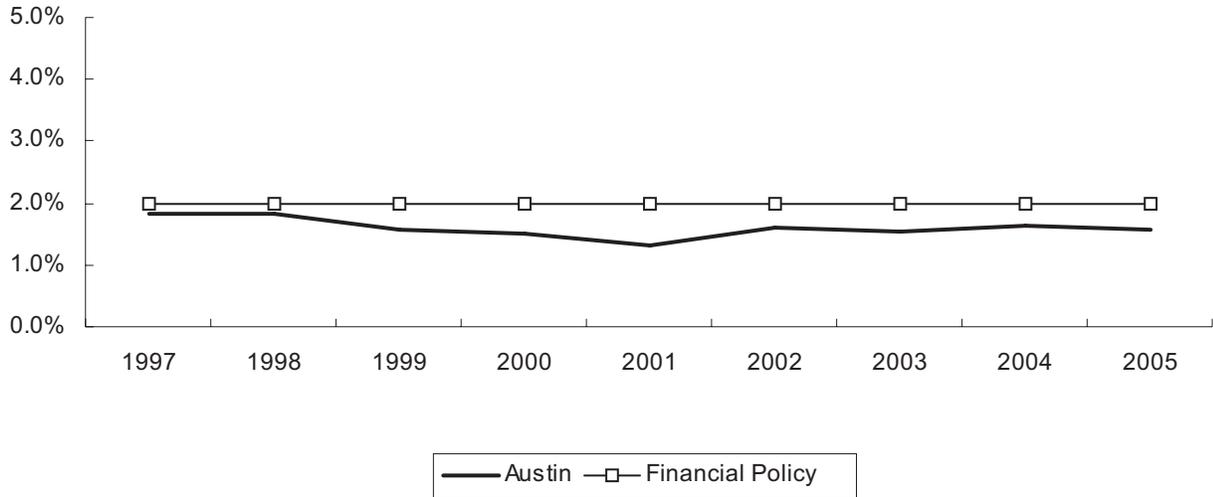
*[Remainder of this page intentionally left blank.]*

# Debt Service – 2006-07

**Policy:** The ratio of net debt to total assessed valuation shall not exceed 2%. This ratio is calculated by dividing general obligation debt (net of debt service fund balance and self-supporting debt) by total assessed valuation. The target net debt to total assessed value ratio is 2% beginning with fiscal year end 1996.

As of September 30, 2005, this ratio was 1.58%, which is below the new 2% guideline.

**Net Debt as a Percent of Assessed Valuation**

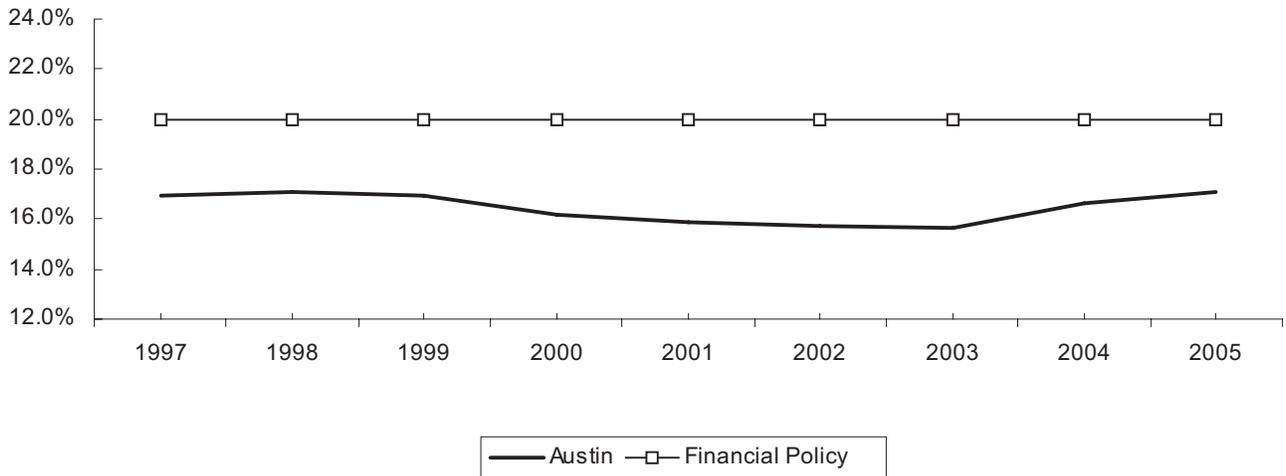


Source: City of Austin - Financial Services

**Policy:** The ratio of debt service to total General Fund expenditures shall not exceed approximately 20% of total expenditures. This ratio is calculated by dividing general obligation debt service expense by the sum of general fund operating and debt service expense.

This ratio as of September 30, 2005, was 17.12%, remaining below the 20% guideline.

**Ratio of Debt Service to Total General Fund Expenditures**



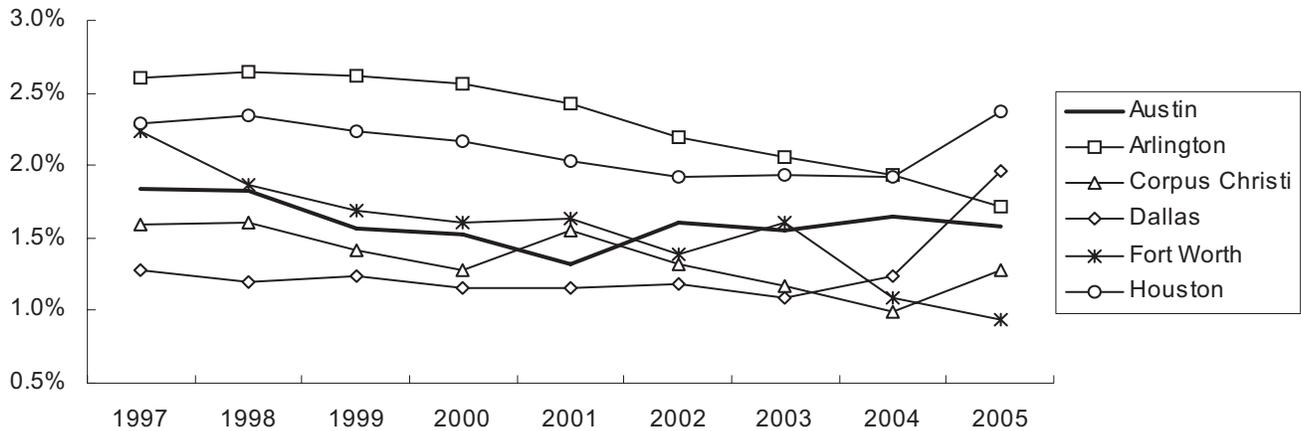
Source: City of Austin - Financial Services

# Debt Service – 2006-07

## How Does Austin Compare?

The following graphs compare the City of Austin to other Texas cities, using two of the City’s adopted financial policies for debt management. A third comparison is also presented based on net debt per capita. The first graph compares the ratio of Austin’s net debt as a percentage of assessed valuation to other Texas cities.

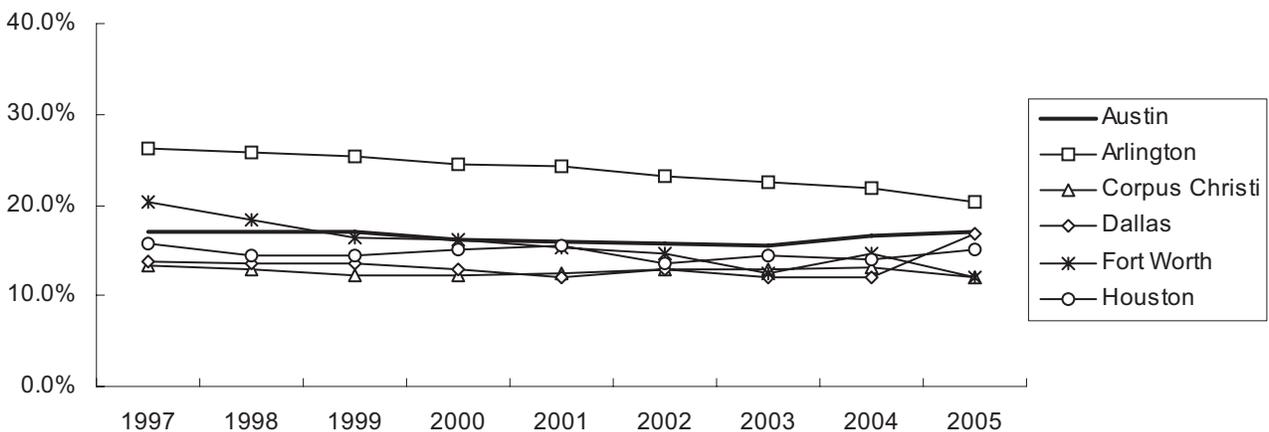
**Net Debt as a Percentage of Assessed Valuation**



Source: City of Austin - Financial Services

The next graph compares the ratio of Austin’s debt service to total general fund expenditures to other Texas cities. As for most other cities, this ratio has remained fairly stable.

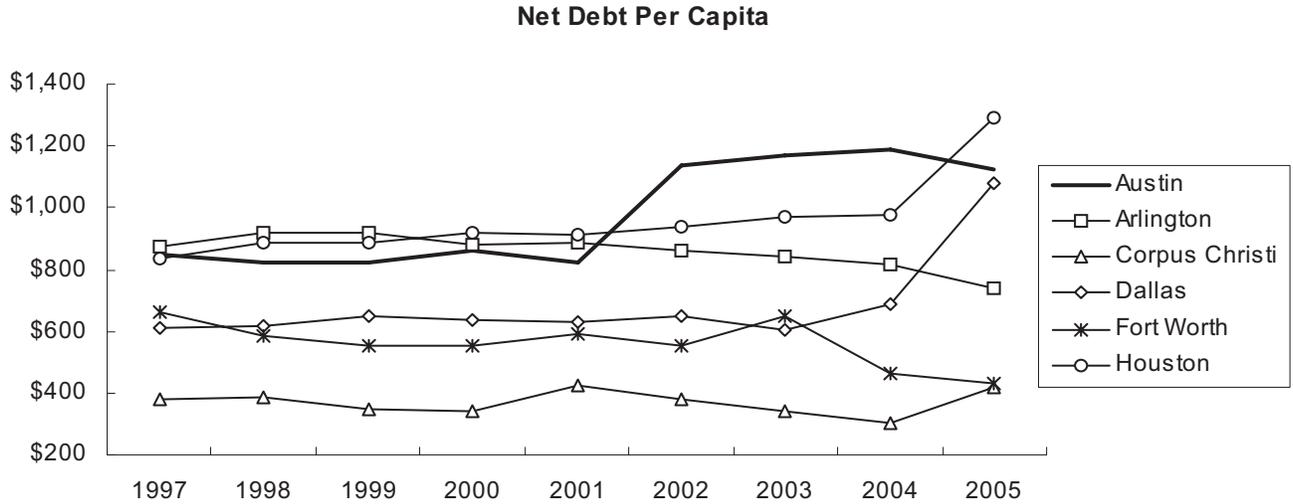
**Ratio of Debt Service to Total General Fund Expenditures**



Source: City of Austin - Financial Services

# Debt Service – 2006-07

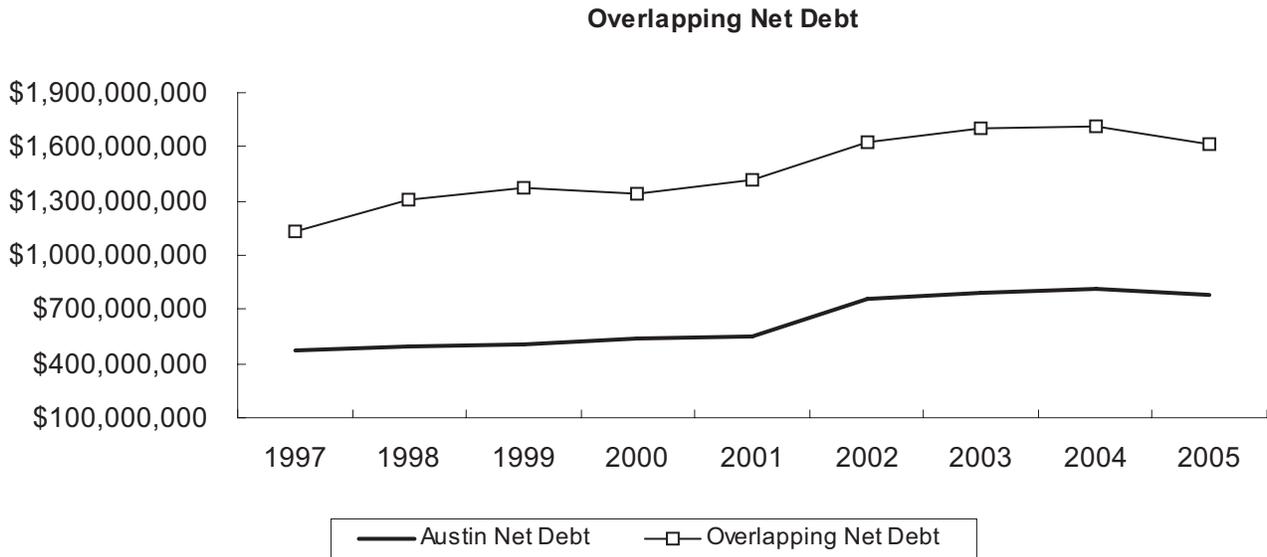
The following graph compares Austin’s net debt per capita to other Texas cities. This statistic represents the rate of debt retirement versus debt issuance as well as growth in population.



Source: City of Austin - Financial Services. In 2002 the timing of the delivery of the bond issuance changed from October to September.

## Overlapping Debt

The following graphs reflect the additional debt burden imposed by other governmental units in the area, including Travis County, Austin Independent School District, and Austin Community College.



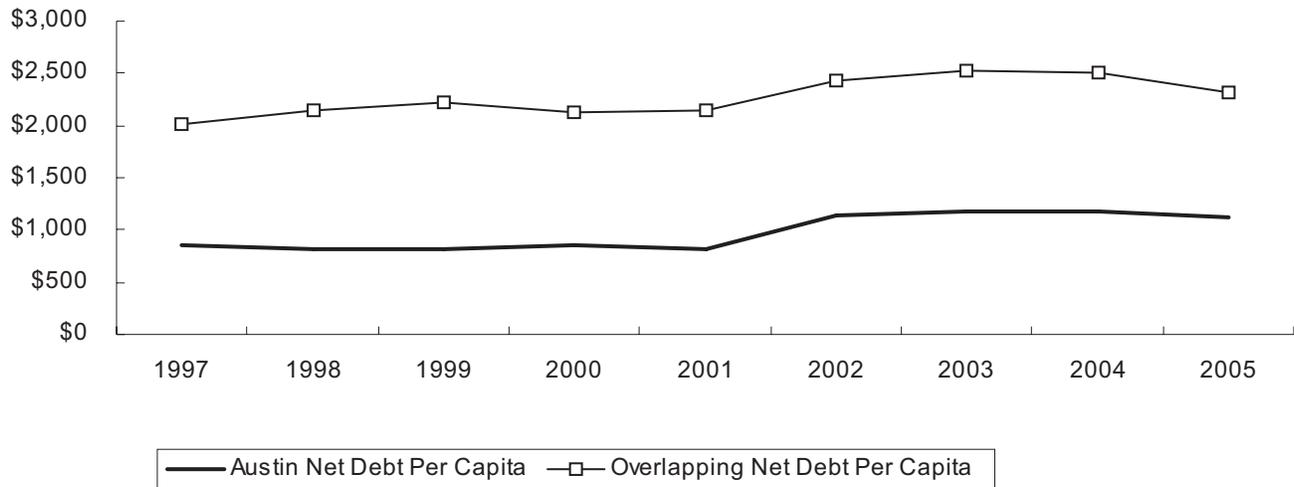
Source: City of Austin - Financial Services

## Debt Service – 2006-07

---

While Austinites are impacted through individual tax rates of these entities, the City of Austin does not have the authority to impose restrictions on the other jurisdictions borrowing power.

**Overlapping Net Debt Per Capita**



Source: City of Austin - Financial Services

### Conclusion

Because of the implementation and adherence to its debt management financial policies, Austin has been able to retain its excellent bond ratings even during periods of economic stress. As a consequence, the city will continue to receive competitive interest rates when entering the bond market.





City of Austin  
2006-2007  
Approved  
Budget

**Executive Summary**  
Capital Budget



## Capital Budget



# The Capital Improvements Program Plan and Capital Budget

## The Capital Improvements Program (CIP) Plan

The Austin City Charter requires that the Planning Commission recommend a five-year program of capital improvements and a spending plan for financing these improvements to the City Manager. This list is compiled as the Five-Year Capital Improvement Program (CIP) Plan. The Plan shows the anticipated spending plan for projects in the upcoming year as well as for future years. The Planning Commission reviews the Plan each year and recommends specific projects to be included in the Capital Budget for the next fiscal year. Detailed are:

- all active projects contained in prior Capital Budgets;
- additional appropriations for previously approved projects;
- additional appropriations for new projects;
- estimated expenditures for each project; and
- projected methods of financing.

The Plan is developed through public input and department prioritization of needs. The process includes:

- departmental information gathered through neighborhood meetings;
- department requests;
- Budget Office assessment of requested projects;
- input from the Planning Commission's CIP Subcommittee, CIP Coordinating Committee, and other Boards and Commissions; and
- Planning Commission public hearing(s).

The CIP Plan is a recommendation from the Planning Commission.

## The Capital Budget

The Capital Budget as adopted by City Council includes appropriation (the legal authority to spend funds) to support the approved capital projects and reflects the input received from citizens, staff, the Planning Commission and the Bond Oversight Committee. It contains requested appropriations for new projects, additional appropriations for previously approved projects, and any requests to revise prior year appropriations. Unlike the Operating Budget, which authorizes expenditures for only one fiscal year, Capital Budget appropriations are multi-year - they last until the project is complete or until changed by Council. This is why the Capital Budget is used for construction projects and major expenditures that may require longer than a twelve-month period to complete.

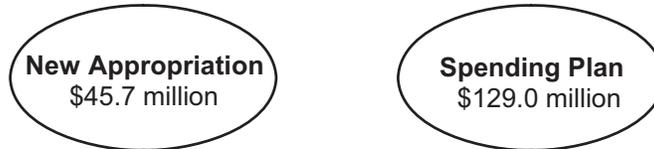
# Capital Budget — 2006-07

---

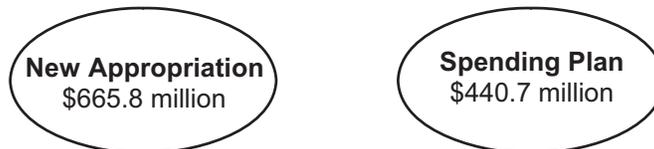
## Appropriations and Spending Plan for the 2006-07 Capital Budget

As mentioned previously, the Operating Budget is a single-year authorization; all of the funds to be expended must be appropriated each year, thus, there is no difference between appropriation and spending plan. However, the Capital Budget is a multi-year spending authorization. There is a distinction between what the City plans to spend in the next fiscal year and the new appropriations required to be approved in the budget. The following illustration summarizes the Capital Budget appropriation versus the anticipated spending plan for 2006-07:

### General Government



### Enterprise Funds



In order to finance capital expenditures, various City funds transfer current revenue to the Capital Budget. The City also issues debt to finance projects. Public Improvement Bonds are long-term debt instruments that allow the cost of capital investments to be repaid over the life of the project, much like financing the construction or purchase of a new home. Other debt instruments, including Certificates of Obligation and Contractual Obligations, are paid off over a shorter period and therefore have lower borrowing costs. To avoid incurring debt and borrowing costs until cash is actually needed, cities can now begin the preliminary phases of a project and reimburse the costs incurred with the sale of bonds at a later date through the use of a Reimbursement Resolution. To save issuance costs the City of Austin's annual debt issuance is normally sold once each year. Of the \$45.7 million in New Appropriations for General Government projects, \$16.9 million is funded by tax supported Public Improvement Bonds, of which \$6.9 million is supported by Reimbursement Resolution. The General Obligation Bond Sale Schedule, which includes Public Improvement Bonds, and other debt instruments, is included in this section. Most of the scheduled bond sale is supported by reimbursement resolutions which were approved in conjunction with the FY 2005-06 Capital Budget.

The Supporting Documents section of the Approved Budget contains additional information on the City's debt and how the decisions are made to borrow, as well as schedules of the City's outstanding debt.

In addition to new appropriations, re-allocation and deappropriation requests are also included in the Capital Budget for projects that are either complete or canceled and whose funding source is no longer available.

### Budget Adoption

The following changes were approved by Council at Budget Adoption:

- \$100,000 for the Town Lake Hike and Bike Trail in the Parks and Recreation Department Capital Budget
- \$200,000 for the Downtown Austin Plan in the Neighborhood Planning, and Zoning Department Capital Budget
- \$1,000,000 for the Mental Health Initiative Facility in the Neighborhood Housing and Community Development Capital Budget

## Capital Budget — 2006-07

### General Obligation Bond Sale Schedule (\$000s)

PUBLIC IMPROVEMENT BONDS			
Election Year	Description	2006-07 Bond Sale August 2006	
		TAX Supported	NON TAX Supported
	<b><i>Infrastructure: Streets/Signals</i></b>		
2000	Street Improvements	8,000	0
2000	Bikeways	2,000	0
2000	Sidewalks	5,000	0
	<b>Total: Streets and Signals</b>	<b>15,000</b>	<b>0</b>
	<b><i>Parks and Recreation</i></b>		
1998	Colorado River Park	5,500	0
1998	Rundberg Recreation Center (Gus Garcia)	4,170	0
	<b>Total: Parks and Recreation</b>	<b>9,670</b>	<b>0</b>
	<b><i>Libraries and Cultural Centers</i></b>		
1998	North Village Branch Library	2,860	0
1998	Twin Oaks Branch Library	4,055	0
	<b>Total: Libraries and Cultural Ctrs.</b>	<b>6,915</b>	<b>0</b>
<b>TOTAL Public Improvement Bonds</b>		<b>31,585</b>	<b>0</b>

# Capital Budget — 2006-07

## General Obligation Bond Sale Schedule (\$000s)

CERTIFICATES OF OBLIGATION		
Description	2006-07 Bond Sale August 2006	
	TAX Supported	NON TAX Supported
<i>Financial Services - Cameron Road Fund</i> Cameron Road Facility	0	22,150
<i>Fire</i> Avery Ranch Fire Station	2,000	0
<b>TOTAL Certificates of Obligation</b>	<b>2,000</b>	<b>22,150</b>

CONTRACTUAL OBLIGATIONS		
Description	2006-07 Bond Sale August 2006	
	TAX Supported	NON TAX Supported
<i>Austin Water Utility</i> Capital Equipment - Water	0	1,135
Capital Equipment - Wastewater	0	3,285
<i>Public Works - Transportation</i> Capital Equipment	0	2,000
<i>Solid Waste Services</i> Capital Equipment	0	7,700
<b>TOTAL Contractual Obligations</b>	<b>0</b>	<b>14,120</b>

<b>Totals</b>	<b>33,585</b>	<b>36,270</b>
---------------	---------------	---------------

## Capital Budget — 2006-07

---

### 2006-07 General Government New Appropriations

Communications & Technology Management	\$5,267,094
Financial & Administrative Services	\$7,300,000
Fire	\$4,500,000
Fleet	\$300,000
Library	\$2,973,000
Neighborhood Housing & Community Development	\$3,134,193
Neighborhood Planning & Zoning	\$600,000
Parks and Recreation	\$5,182,978
Public Works	\$16,486,506
<hr/>	
Total New Appropriation	\$45,743,771
<hr/>	

# Capital Budget — 2006-07

---

## Communications & Technology Management

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8640 567 0050	Critical Technology Replacement & Upgrades	\$1,542,197	FY 07 General Fund
		\$3,724,897	FY 07 CTM Fund
		<u>\$5,267,094</u>	
Total New Appropriation		\$5,267,094	

---

---

## Capital Budget — 2006-07

---

### Financial & Administrative Services

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8560 747 0008	Building Maintenance	\$700,000	CIP Interest
8560 747 0005	CIP Contingency	\$6,300,000	CIP Interest
8560 747 0515	Financial System Upgrade	\$300,000	FY 07 Support Services Fund
Total New Appropriation		\$7,300,000	

---

---

## Capital Budget — 2006-07

---

### Fire

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8940 837 0307	Avery Ranch Fire Station <i>Reimbursement Resolution</i>	\$4,500,000	<i>FY08 Certificates of Obligation</i>
Total New Appropriation		\$4,500,000	

---

---

## Capital Budget — 2006-07

---

### Fleet Services

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8870 787 0257	Fleet Facility Improvements	\$300,000	FY 07 Fleet Services Fund
Total New Appropriation		\$300,000	

---

---

## Capital Budget — 2006-07

---

### Library

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8101 857 6000	1998 / P4 Library Facilities	\$2,973,000	1998 GO Bonds P4
Total New Appropriation		\$2,973,000	

---

---

## Capital Budget — 2006-07

---

### Neighborhood Housing & Community Development

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8151 727 0100	Housing Acquisitions & Development	\$116,693	FY 07 General Fund
		\$1,840,000	FY 07 Sustainability Fund
		<u>\$177,500</u>	Affordable Housing Fees
		\$2,134,193	
8151 727 New	Mental Health Initiative Facility	\$1,000,000	FY 07 General Fund
	<b>Total New Appropriation</b>	<b>\$3,134,193</b>	

---

---

## Capital Budget — 2006-07

---

### Neighborhood Planning & Zoning

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8400 257 1179	Great Streets - Developer Reimbursements	\$400,000	Parking Meter Revenue
8405 687 New	Downtown Plan	\$200,000	FY07 General Fund
Total New Appropriation		\$600,000	
<b>Deappropriations:</b>			
8581 257 Various	Various	(\$517,118)	Capital Metro
Total Deappropriations		(\$517,118)	

## Capital Budget — 2006-07

### Parks and Recreation

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8740 867 3500	ADA Improvements	\$150,000	FY 07 General Fund
8740 867 New	Barton Springs Pool	\$500,000	FY 07 General Fund
8740 867 New	Pool Repairs & Improvements	\$500,000	FY 07 General Fund
8720 867 Fund	Parkland Dedication	\$1,432,978	PLD Fees
8740 867 New	Town Lake Hike & Bike Lighting	\$100,000	FY07 General Fund
8740 867 New	Veloway Trail Improvements <i>Reimbursement Resolution</i>	\$2,500,000	<i>FY 08 Certificates of Obligation</i>
Total New Appropriation		\$5,182,978	
<b>Reallocations:</b>			
8921 867 0110	Greenways	(\$2,000,000)	1998 GO Bonds P2
8921 867 New	Greenways Trail Development - Grant Match	\$2,000,000	1999 GO Bonds P2
8921 867 0140	St. John's Community Center	(\$340,713)	1998 GO Bonds P2
8921 867 0092	Gus Garcia Recreation Center	\$170,357	1998 GO Bonds P2
8921 867 1120	Turner / Roberts Recreation Center	\$170,356	1998 GO Bonds P2
8740 867 0141	St. John's Community Center	(\$140,263)	CIP Interest
8740 867 New	Gus Garcia Recreation Center	\$70,131	CIP Interest
8740 867 1121	Turner / Roberts Recreation Center	\$70,132	CIP Interest
Net Reallocations		\$0	

# Capital Budget — 2006-07

## Public Works

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8071 607 5000	Sidewalk Improvements	\$5,000,000	2000 GO Bonds P1
8071 607 NEW	Bicycle Improvements	\$2,000,000	2000 GO Bonds P1
8071 607 9050	Street Improvements <i>Reimbursement Resolution</i>	\$4,900,000	2000 GO Bonds P1
8071 607 NEW	Transportation Matches <i>Reimbursement Resolution</i>	\$2,000,000	2000 GO Bonds P1
8400 607 8012	Vehicles and Equipment	\$1,400,000	FY 07 Contractual Obligations
		\$250,000	FY 07 Transportation Fund
		<u>\$1,650,000</u>	
8400 607 9010	ROW Maintenance	\$250,000	FY 07 Transportation Fund
8400 607 9020	Parking Pay Stations	\$600,000	FY 07 Contractual Obligations
8400 607 NEW	Circle S Culvert Replacement	\$8,528	Developer Deposit
8400 607 8030	Intersection Improvements	\$28,561	Developer Deposit
8400 607 NEW	Pleasant Valley Street Reconstruction	\$49,417	Developer Deposit
	<b>Total New Appropriation</b>	<b>\$16,486,506</b>	
<b>Reallocations:</b>			
8400 607 8012	Vehicles and Equipment	(\$35,000)	CPM Fund
8400 607 New	Public Works Facilities Renovations	\$35,000	CPM Fund
	<b>Net Reallocations</b>	<b>\$0</b>	
<b>Deappropriations:</b>			
8950 607 Various	Bicycle Projects (aka Stripe 17)	(\$686,433)	Grant
8950 607 1593	FY98 ISTE A Bikeway/Pedestrian	(\$113,845)	Grant
8950 607 Various	Sidewalk Project (aka Sidewalk 7)	(\$620,031)	Grant
8400 607 8024	Traffic Signals	(\$550)	Developer Deposits
8580 607 6128	11th/12th SCIP ROW Acquisition	(\$27,957)	Build Greater Austin
	<b>Total Deappropriations</b>	<b>(\$1,448,816)</b>	

## Capital Budget — 2006-07

---

### 2006-07 Enterprise New Appropriations

Austin Energy	\$201,500,000
Austin Water Utility	\$412,852,000
Aviation	\$21,550,000
Convention Center	\$4,100,000
Solid Waste Services	\$8,200,000
Watershed Protection	\$17,554,450
<u>Total New Appropriation</u>	<u>\$665,756,450</u>

## Capital Budget — 2006-07

### Austin Energy

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
3260 117 5080	Customer Services, Billing & Metering	\$19,434,800	Current Revenue
		\$1,565,200	Commercial Paper
		<u>\$21,000,000</u>	
3250 117 3101	Distribution	\$21,098,600	Current Revenue
		\$33,901,400	Commercial Paper
		<u>\$55,000,000</u>	
3240 117 4000	Distribution Substation	\$2,975,000	Current Revenue
		\$5,525,000	Commercial Paper
		<u>\$8,500,000</u>	
3060 117 0100	Non-Electric Plant Assets	\$78,000	Current Revenue
		\$18,922,000	Taxable Debt
		<u>\$19,000,000</u>	
3220 117 7101	Power Production	\$23,920,000	Current Revenue
		\$45,080,000	Taxable Debt
		<u>\$69,000,000</u>	
3290 117 5101	Support Services	\$16,400,000	Current Revenue
	<i>Reimbursement Resolution</i>	\$1,600,000	<i>FY 08 Certificates of Obligation</i>
		<u>\$18,000,000</u>	
3230 117 2900	Transmission	\$4,877,000	Current Revenue
		\$6,123,000	Commercial Paper
		<u>\$11,000,000</u>	
<b>Total New Appropriation</b>		<b>\$201,500,000</b>	

# Capital Budget — 2006-07

## Austin Water Utility

Account	Project Type	Amount	Funding Source
<b>New Appropriation:</b>			
<i><b>Water</b></i>			
3960 227 Fund	Relocations	\$50,000,000	Commercial Paper
3750 227 Fund		\$3,755,000	Revenue Bonds
		<u>\$53,755,000</u>	
3960 227 Fund	Transmission / Distribution	\$13,840,000	Commercial Paper
3830 227 Fund		\$10,851,000	Revenue Bonds
3940 227 Fund		\$1,100,000	FY 07 AWU Fund (Fees)
		<u>\$25,791,000</u>	
3960 227 Fund	Service Extensions	\$16,005,000	Commercial Paper
3920 227 Fund		\$1,472,000	FY 07 AWU Fund (Current Revenue)
		<u>\$17,477,000</u>	
3960 227 Fund	Treatment Plants	\$7,651,000	Commercial Paper
3840 227 Fund		\$4,511,000	Revenue Bonds
3920 227 Fund		\$550,000	FY 07 AWU Fund (Current Revenue)
		<u>\$12,712,000</u>	
3960 227 Fund	Pump Stations	\$6,245,000	Commercial Paper
3920 227 Fund		\$4,525,000	FY 07 AWU Fund (Current Revenue)
3750 227 Fund		\$680,000	Revenue Bonds
		<u>\$11,450,000</u>	
3960 227 Fund	Rehabilitation	\$5,175,000	Commercial Paper
3920 227 Fund		\$3,810,000	FY 07 AWU Fund (Current Revenue)
		<u>\$8,985,000</u>	
3920 227 Fund	Reservoirs	\$803,000	FY 07 AWU Fund (Current Revenue)
3960 227 Fund		\$750,000	Commercial Paper
		<u>\$1,553,000</u>	
3960 227 Fund	Annexed Areas	\$1,457,000	Commercial Paper
3920 227 Fund	Other	\$1,225,000	FY 07 AWU Fund (Current Revenue)
4180 227 8004	Capital Equipment - Vehicles	\$1,135,000	FY 07 Contractual Obligations
3920 227 Fund	Water Reclamation Initiative	\$550,000	FY 07 AWU Fund (Current Revenue)
3960 227 Fund		\$10,000	Commercial Paper
		<u>\$560,000</u>	

# Capital Budget — 2006-07

## Austin Water Utility

Account	Project Type	Amount	Funding Source
<b><u>Wastewater</u></b>			
4570 237 Fund	Austin Clean Water Program	\$163,766,000	Commercial Paper
4570 237 Fund	Rehabilitation	\$50,000,000	Commercial Paper
4480 237 Fund		<u>\$5,322,000</u>	FY 07 AWU Fund (Current Revenue)
		\$55,322,000	
4570 237 Fund	Treatment Plants	\$18,219,000	Commercial Paper
4540 237 Fund		\$1,574,000	Revenue Bonds
4480 237 Fund		<u>\$920,000</u>	FY 07 AWU Fund (Current Revenue)
		\$20,713,000	
4570 237 Fund	Relocations	\$14,401,000	Commercial Paper
4390 227 Fund		\$50,000	Revenue Bonds
4430 237 Fund		<u>\$10,000</u>	Revenue Bonds
		\$14,461,000	
4570 237 Fund	Collection Systems	\$13,200,000	Commercial Paper
4510 237 Fund		<u>\$900,000</u>	FY 07 AWU Fund (Fees)
		\$14,100,000	
4680 237 8004	Capital Equipment - Vehicles	\$3,285,000	FY 07 Contractual Obligations
4570 237 Fund	Lift Stations	\$1,910,000	Commercial Paper
4480 237 Fund		<u>\$350,000</u>	FY 07 AWU Fund (Current Revenue)
		\$2,260,000	
4570 237 Fund	Service Extensions	\$1,053,000	Commercial Paper
4570 237 Fund	Annexed Areas	\$469,000	Commercial Paper
4480 237 Fund		<u>\$465,000</u>	FY 07 AWU Fund (Current Revenue)
		\$934,000	
4480 237 Fund	Other	\$858,000	FY 07 AWU Fund (Current Revenue)
Total New Appropriation		\$412,852,000	

## Capital Budget — 2006-07

---

### Aviation

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
4910 817 3050	ABIA Terminal Improvements	\$21,550,000	Airport Capital Fund Grants
Total New Appropriation		\$21,550,000	

---

---

## Capital Budget — 2006-07

---

### Convention Center

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
8900 807 New	Convention Center Improvements	\$4,100,000	FY 07 Convention Center Fund
Total New Appropriation		\$4,100,000	

---

---

## Capital Budget — 2006-07

---

### Solid Waste Services

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
4800 157 0100	Solid Waste Services Capital Equipment	\$7,700,000	FY07 Contractual Obligations
4800 157 0150	Closed Landfill Assessment & Remediation	\$500,000	FY 07 Environmental Remediation
Total New Appropriation		\$8,200,000	

### Reallocations:

4800 157 0150	Closed Landfill Assessments	(\$1,719,000)	Solid Waste Services Fund
4800 157 0100	Solid Waste Services Capital Equipment	\$1,719,000	Solid Waste Services Fund
Net Reallocations		\$0	

## Capital Budget — 2006-07

---

### Watershed Protection

---

Account	Project Name	Amount	Funding Source
<b>New Appropriation:</b>			
<b><u>Enterprise</u></b>			
4850 617 7003	Equipment Replacement	\$503,000	FY 07 Drainage Utility Fund
4850 617 8000	Erosion Control Projects	\$1,230,000	FY 07 Drainage Utility Fund
4850 617 6400	Flood Control Improvement Projects	\$4,789,000	FY 07 Drainage Utility Fund
4850 617 Fund	Master Plan - Multi Objective Projects	\$3,660,000	FY 07 Drainage Utility Fund
4850 617 2000	Master Plan & Recurring	\$1,767,450	FY 07 Drainage Utility Fund
4850 617 4100	Stormsewer Improvements	\$4,442,000	FY 07 Drainage Utility Fund
4850 617 3000	Watershed Contingency	\$522,000	FY 07 Drainage Utility Fund
4850 617 9000	Water Quality Protection Projects	\$200,000	FY 07 Drainage Utility Fund
4860 617 Fund	Regional Stormwater Management Projects	\$441,000	FY07 RSMP
Total New Appropriation		\$17,554,450	

---

---



City of Austin  
2006-2007  
Approved  
Budget

**Executive Summary**  
Financial Summaries



## Financial Summaries



**PERSONNEL SUMMARY FY 2006-07**

	2004-05	2005-06		TRANSFERRED		ELIMINATED	NEW	TEMP. CONVER.	TOTAL DEPT. CHANGE	2006-07		COUNCIL ACTION		2006-07 APPROVED BUDGET
	ACTUAL BUDGET	AMENDED BUDGET	IN	OUT	PROPOSED BUDGET					NEW POSITIONS	NEW POSITIONS	TRANSFER POSITIONS	APPROVED BUDGET	
<b>GENERAL FUND</b>														
Municipal Court	139.00	147.25	0.00	0.00	0.00	0.00	8.75	0.00	8.75	156.00	1.00	0.00	0.00	157.00
Watershed Protection & Dev. Review	180.00	183.00	0.00	0.00	0.00	0.00	11.00	0.00	11.00	194.00	0.00	0.00	0.00	194.00
Neighborhood Planning & Zoning	58.50	62.50	0.00	0.00	0.00	0.00	3.00	0.00	3.00	65.50	5.00	0.00	0.00	70.50
Fire - Sworn	1,033.00	1,053.00	0.00	0.00	0.00	0.00	4.00	0.00	4.00	1,057.00	0.00	0.00	0.00	1,057.00
Fire - Non-Sworn	116.00	117.00	5.00	0.00	0.00	0.00	0.00	0.00	5.00	122.00	0.00	0.00	0.00	122.00
Library	280.85	324.73	0.00	0.00	0.00	0.00	7.00	0.00	7.00	331.73	6.00	0.00	0.00	337.73
Parks and Recreation	345.00	360.00	0.00	0.00	0.00	30.00	43.00	0.00	73.00	433.00	2.00	0.00	0.00	435.00
Police - Sworn	1,434.00	1,435.00	0.00	0.00	0.00	7.00	0.00	0.00	7.00	1,442.00	0.00	0.00	0.00	1,442.00
Police - Non-Sworn	576.50	579.50	8.00	0.00	0.00	1.00	6.75	0.00	15.75	595.25	10.50	(1.00)	0.00	604.75
Health & Human Services	232.00	243.00	0.00	0.00	0.00	3.00	2.50	0.00	5.50	248.50	1.00	1.00	0.00	250.50
Emergency Medical Services	375.00	422.00	1.00	(1.00)	0.00	16.00	0.00	0.00	16.00	438.00	15.00	0.00	0.00	453.00
Public Safety & Emergency Mgmt	117.20	119.20	2.80	(1.00)	0.00	1.00	1.00	0.00	3.80	123.00	5.00	0.00	0.00	128.00
<b>GENERAL FUND TOTAL</b>	<b>4,887.05</b>	<b>5,046.18</b>	<b>16.80</b>	<b>(2.00)</b>	<b>0.00</b>	<b>91.75</b>	<b>53.25</b>	<b>0.00</b>	<b>159.80</b>	<b>5,205.98</b>	<b>45.50</b>	<b>0.00</b>	<b>0.00</b>	<b>5,251.48</b>
<b>INTERNAL SERVICE FUNDS</b>														
Mayor and Council	7.00	7.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7.00	0.00	0.00	0.00	7.00
Management Services	29.25	29.25	0.00	(3.00)	0.00	0.50	0.00	0.00	(2.50)	26.75	0.00	0.00	0.00	26.75
Governmental Relations	0.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	3.00	3.00	0.00	0.00	0.00	3.00
City Clerk	33.50	33.50	0.00	0.00	0.00	8.00	0.00	0.00	8.00	41.50	0.00	0.00	0.00	41.50
Law	74.00	78.00	0.00	0.00	0.00	6.00	0.00	0.00	6.00	84.00	0.00	0.00	0.00	84.00
Human Resources	86.00	90.00	0.00	0.00	0.00	2.00	0.00	0.00	2.00	92.00	0.00	0.00	0.00	92.00
Communications and Public Information	14.00	15.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15.00	0.00	0.00	0.00	15.00
City Auditor	20.30	20.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20.30	2.00	0.00	0.00	22.30
Financial Services	331.00	343.75	0.00	(1.00)	0.00	23.50	0.00	0.00	22.50	366.25	0.00	0.00	0.00	366.25
Small and Minority Business Resources	18.00	20.00	0.00	0.00	0.00	3.00	1.00	0.00	4.00	24.00	0.00	0.00	0.00	24.00
Communications & Technology Mang.	203.00	217.00	6.00	(3.00)	0.00	4.00	0.00	0.00	7.00	224.00	0.00	0.00	0.00	224.00
Wireless Communications	34.00	35.00	2.00	0.00	0.00	0.00	0.00	0.00	2.00	37.00	0.00	0.00	0.00	37.00
Fleet	199.00	198.00	0.00	(2.00)	0.00	0.00	0.00	0.00	(2.00)	196.00	0.00	0.00	0.00	196.00
CTECC	35.00	40.00	2.00	(2.00)	0.00	0.00	0.00	0.00	0.00	40.00	0.00	0.00	0.00	40.00
<b>INTERNAL SERVICE FUNDS TOTAL</b>	<b>1,084.05</b>	<b>1,126.80</b>	<b>13.00</b>	<b>(11.00)</b>	<b>0.00</b>	<b>47.00</b>	<b>1.00</b>	<b>0.00</b>	<b>50.00</b>	<b>1,176.80</b>	<b>2.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,178.80</b>
<b>HOSPITAL DISTRICT</b>														
Hospital District	317.83	346.83	0.00	0.00	0.00	0.00	4.50	0.00	4.50	351.33	10.25	0.00	0.00	361.58
Hospital District Special Revenue	75.90	79.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	79.40	0.00	0.00	0.00	79.40
<b>HOSPITAL DISTRICT TOTAL</b>	<b>393.73</b>	<b>426.23</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>4.50</b>	<b>0.00</b>	<b>4.50</b>	<b>430.73</b>	<b>10.25</b>	<b>0.00</b>	<b>0.00</b>	<b>440.98</b>

**PERSONNEL SUMMARY FY 2006-07**

	2004-05	2005-06		NEW		TEMP. CONVER.	TOTAL DEPT. CHANGE	2006-07	COUNCIL ACTION		2006-07	
	ACTUAL BUDGET	AMENDED BUDGET	IN	OUT	ELIMINATED POSITIONS			PROPOSED BUDGET	NEW POSITIONS	TRANSFER POSITIONS	APPROVED BUDGET	
<b>ENTERPRISE AND OTHER FUNDS</b>												
Austin Energy	1,537.50	1,560.50	0.00	0.00	0.00	2.00	18.00	1,578.50	26.00	0.00	1,604.50	
Austin Water Utility	1,019.85	1,032.60	0.00	0.00	0.00	0.00	3.00	1,035.60	0.00	0.00	1,035.60	
Solid Waste Services	405.00	413.00	0.00	0.00	0.00	0.00	7.00	420.00	0.00	0.00	420.00	
Austin Convention Center	161.25	162.25	0.00	0.00	0.00	0.00	3.00	165.25	0.00	0.00	165.25	
Aviation	318.75	328.00	1.00	0.00	0.00	0.00	12.00	340.00	0.00	0.00	340.00	
PAR - Golf	50.00	45.00	0.00	0.00	0.00	1.00	1.00	46.00	0.00	0.00	46.00	
Watershed Protection & Dev Review	268.25	288.50	0.00	(2.00)	0.00	0.00	1.00	289.50	0.00	0.00	289.50	
PAR - Softball	7.00	7.00	0.00	0.00	0.00	2.50	2.50	9.50	0.00	0.00	9.50	
Transportation Fund - Public Works	342.00	341.00	2.00	(2.00)	0.00	0.00	9.00	350.00	0.00	0.00	350.00	
PAR - Recreation Programs	19.50	19.50	0.00	0.00	0.00	14.50	14.50	34.00	0.00	0.00	34.00	
Hospital Fund	1.50	1.50	0.00	0.00	0.00	0.00	0.00	1.50	0.00	0.00	1.50	
Palmer Events Center Operating	34.50	34.50	0.00	0.00	0.00	0.00	0.00	34.50	0.00	0.00	34.50	
Palmer Events Center Garage	6.25	6.25	0.00	0.00	0.00	0.00	0.00	6.25	0.00	0.00	6.25	
Public Works - Capital Projects Mgmt.	187.00	191.00	2.00	(2.00)	0.00	0.00	10.00	201.00	5.00	0.00	206.00	
Landfill Closure/Postclosure Fund	8.00	9.00	0.00	0.00	0.00	0.00	0.00	9.00	0.00	0.00	9.00	
Neighborhood Housing & Community Dev.	4.00	4.00	0.00	0.00	0.00	0.00	0.00	4.00	0.00	0.00	4.00	
EMS - Travis County Reimbursed	12.00	12.00	0.00	0.00	0.00	0.00	0.00	12.00	0.00	0.00	12.00	
Child Safety	5.00	5.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	5.00	
City Store	0.00	0.00	0.00	0.00	0.00	0.00	3.00	3.00	0.00	0.00	3.00	
Juvenile Case Manager Fund	0.00	0.00	0.00	0.00	0.00	0.00	5.00	5.00	0.00	0.00	5.00	
Health - Travis County Reimbursed	28.00	30.00	0.00	0.00	0.00	0.00	0.00	30.00	0.00	0.00	30.00	
<b>ENTERPRISE AND OTHER FUNDS TOTAL</b>	<b>4,415.35</b>	<b>4,490.60</b>	<b>5.00</b>	<b>(6.00)</b>	<b>0.00</b>	<b>20.00</b>	<b>89.00</b>	<b>4,579.60</b>	<b>31.00</b>	<b>0.00</b>	<b>4,610.60</b>	
<b>GRANT FUNDS</b>												
NPZD Special Revenue	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Health Special Revenue	182.50	193.50	0.00	0.00	(11.00)	0.00	(8.50)	185.00	0.50	0.00	185.50	
Human Resources Special Revenue	5.00	5.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	5.00	
Library Special Revenue	13.50	6.50	0.00	0.00	0.00	0.00	0.00	6.50	0.00	0.00	6.50	
Management Services Special Revenue	3.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Neighborhood Housing Special Revenue	64.00	64.00	0.00	0.00	(2.00)	0.00	(2.00)	62.00	0.00	0.00	62.00	
PAR Special Revenue	12.00	12.00	0.00	0.00	0.00	1.00	3.50	15.50	0.00	0.00	15.50	
Police Special Revenue	37.50	42.50	0.00	(8.00)	(9.50)	0.00	(17.50)	25.00	0.00	0.00	25.00	
EMS Special Revenue	3.00	3.00	0.00	0.00	(3.00)	0.00	(3.00)	0.00	0.00	0.00	0.00	
Fire Special Revenue	5.00	5.00	0.00	(5.00)	0.00	0.00	(5.00)	0.00	0.00	0.00	0.00	
Watershed Protection & Dev Review	0.00	1.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00	
Public Safety & Emerg Mgmt	0.00	2.80	0.00	(2.80)	0.00	0.00	(2.80)	0.00	0.00	0.00	0.00	
<b>GRANT FUNDS TOTAL</b>	<b>327.30</b>	<b>335.30</b>	<b>0.00</b>	<b>(15.80)</b>	<b>(25.50)</b>	<b>3.50</b>	<b>(35.30)</b>	<b>300.00</b>	<b>0.50</b>	<b>0.00</b>	<b>300.50</b>	
<b>CITY TOTAL</b>	<b>11,107.48</b>	<b>11,425.11</b>	<b>34.80</b>	<b>(34.80)</b>	<b>(25.50)</b>	<b>212.25</b>	<b>268.00</b>	<b>11,693.11</b>	<b>89.25</b>	<b>0.00</b>	<b>11,782.36</b>	

# Funds Subject to Appropriation

---

## General Fund

The General Fund is the general operating fund for the City of Austin. This fund accounts for revenue and expenditures for general government services. The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services and interest income. The General Fund also includes transfers from other funds including Austin Water Utility and Austin Energy.

## Non-Major Enterprise Funds

Enterprise funds account for the acquisition, operations and maintenance of the City's facilities and services that are entirely or predominantly supported by user charges or those for which the City has decided that periodic determination of the revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. All activities necessary to provide services are accounted for in these funds, including, but not limited to, administration, operations, and maintenance. The nonmajor enterprise funds are as follows:

- The Convention Center Fund;
- The Drainage Utility Fund;
- The Golf Fund;
- The Hospital Fund;
- The Parks and Recreation Fund;
- The Solid Waste Services Fund; and
- The Transportation Fund;

## Airport Fund

The Airport Fund is the operating fund for the Aviation Department. The primary source of revenue is non-airline fees, such as parking, concessions, rentals and other fees. The revenue supports operations and maintenance of the Austin-Bergstrom International Airport.

## Austin Energy Fund

The Austin Energy Fund is the operating fund for the electric utility. The primary source of revenue is the sale of electricity to customers. The revenue supports operations and maintenance of the electrical distribution system.

## Austin Water Utility Fund

The Austin Water Utility Fund is the operating fund for the Water and Wastewater utility. The primary revenue source is from the water and wastewater sales. The revenue supports treatment, collection and distribution.

## Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department to other departments of the City and other agencies on a cost-reimbursement basis.

The internal service funds are as follows:

- The Airport Capital Fund – Accounts for funds used for the Airport Capital Improvements Program (CIP);
- The Capital Projects Management Fund;

## Funds Subject to Appropriation

---

The Combined Transportation, Emergency, and Communication Center;  
The Communications and Technology Management Fund;  
The Employee Benefits Fund – Includes activities related to the health, dental, and life insurance costs of City employees;  
The Fleet Maintenance Fund – Includes vehicle and equipment services;  
The IH-35 Parking Program Fund – Supplements employee parking;  
The Liability Reserve Fund – Provides coverage of the City's major claims liabilities;  
The Strategic Reserve Fund – Provides emergency funding in case of unforeseen events for Austin Energy;  
The Support Services Fund – Includes the activities of the various support service departments;  
The Vehicle Acquisition Fund – Which is used to purchase replacement vehicles for general government departments;  
The Wireless Communication Fund – Which includes communication support activities; and  
The Workers' Compensation Fund – Which accounts for workers' compensation costs.

## Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specific purposes. Included in the special revenue funds are:

- Federal, State, and other special revenue grant funds;
- The Housing Assistance fund, which provides housing assistance to the citizens of Austin; and
- Other special revenue funds. See below for descriptions of the individual funds.

### General Government

City Hall Fund;  
Child Safety Fund – Accounts for certain fines and fees used to provide school crossing guards at City schools.  
Municipal Court Building Security Fund – Provides funding to enhance courthouse security;  
Municipal Court Technology Fund – Provides funding for technological enhancements to Municipal Court operations.  
Environmental Remediation Fund – Accounts for remediation of sites, which affect ground and surface water quality or public health and safety.

### Public Health

*Health and Human Services:*  
Hospital Fund – Accounts for all City assets relating to Brackenridge Hospital;  
Disproportionate Share Fund – Used to purchase medical equipment and fund structural changes for the clinic system of the Austin/Travis County Health Department in order to serve indigent patients;  
Health and Human Services Travis County Reimbursed Fund – Accounts for expenses incurred by the City on behalf of Travis County and the corresponding reimbursement from Travis County for Health and Human Services and Federally Qualified Health Center programs.

### Public Safety

*Police:*  
APD Incident Management Fund – Accounts for the funds from Capital Metro to the Austin Police Department to establish a traffic command center within APD;  
Police Federal Seized Money Fund – Records all federal seized funds generated by police enforcement activities per State Code of Criminal Procedures (Chapter 59);  
Police State Seized Money Asset Fund – Accounts for the redistribution of proceeds generated by police enforcement activities;

## Funds Subject to Appropriation

---

### *Emergency Medical Services:*

EMS Travis County Reimbursed Fund – Accounts for expenses incurred in providing for expanded emergency medical services to the citizens of Travis County, located outside the City of Austin and the corresponding reimbursements from Travis County.

### *Safety and Security:*

Park Safety Asset Forfeiture Fund – Accounts for the redistribution of proceeds generated by Parks Safety enforcement activities.

### **Recreation and Culture**

#### *Parks and Recreation:*

PARD Cultural Arts Fund – Records activities for cultural project purposes. Funded by a portion of the bed tax;

### **Urban Growth Management**

Austin Cable Access Fund – Payments cable companies and disbursement to Austin Access Television;

Economic Growth and Redevelopment Fund – Accounts for the economic development policies of the City;

Energy Conservation Rebates and Incentives Fund – Used for energy loans and rebates/ incentives to customers; funded primarily by Electric Fund

Hotel-Motel Occupancy Tax Fund – Accounts for hotel/motel occupancy tax revenues and transfers of these revenues to participating funds;

Housing Trust Fund – Accounts for preserving and creating reasonably priced housing in the City of Austin;

Mueller Airport Disposition Fund – Accounts for costs related to closing Mueller Airport;

Neighborhood Housing and Community Development Fund – Accounts for economic development, affordable housing and neighborhood revitalization efforts;

One Texas Center Fund – Accounts for the revenues and debt service requirements of the One Texas Center Building;

Palmer Events Center (PEC) Combined Fund – Used to account for expenditures and debt service related to the Palmer Events Center. Include Garage, Revenue and Operating Funds;

Repair and Replacement Fund – Accounts for extensions, additions, and improvements to the Electric System;

Sustainability Fund – Provides resources for one-time projects that will help the City of Austin build a sustainable economic, environmental, and equitable infrastructure;

Tourism and Promotion Fund – Accounts for the promotion of tourism in Austin as both a leisure and business destination. Funded by a portion of bed tax receipts; and

Town Lake Park Venue Project Fund – Accounts for the levy of a short-term motor vehicle rental tax.

Mueller Development Fund- Accounts for costs associated with the Mueller Master Development Agreement; and

Wildland Conservation Fund – Accounts for the City and county's management of preserve systems.

## **Debt Retirement**

Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt.

The General Obligation Debt Service Fund – Used for payments of principal, interest and related costs of general obligation and other tax-supported debt;

Airport Revenue Bond Redemption Fund – Used to pay debt for airport construction;

Airport Variable Rate Revenue Notes Fund – Used to pay debt for rental car area;

Combined Utility Revenue Bond Redemption Fund – Used to pay debt for utility bonds;

Hotel Tax Revenue Bond Redemption Fund – Used to pay debt for the Convention Center and Waller Creek expansion with funds from Venue Project Fund;

The Section 108 Loans Fund – Used to account for HUD loans for construction costs; and

The Town Lake Park Venue Project Debt Service Fund.

# Funds Subject to Appropriation

---

## Capital Projects Funds

Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds. There are eight major groups of funds that account for the activities related to the capital improvement projects:

*Prior to*

- 1984:* Funds authorized prior to 1981;  
Funds authorized August 29, 1981, for street and drainage, fire stations, traffic signals and emergency medical service projects;  
Funds authorized September 11, 1982, for various purposes;  
Funds authorized October 22, 1983, for Jollyville Road Improvements;
- 1984:* Funds authorized September 8, 1984, for various purposes;
- 1985:* Funds authorized January 19, 1985, for cultural arts;  
Funds authorized July 26, 1985, for parks and recreation;  
Funds authorized September 26, 1985, for art in public places;  
Funds authorized December 14, 1985, for various purposes;
- 1987:* Funds authorized September 3, 1987, for street improvements;
- 1992:* Funds authorized August 10, 1992, for various purposes;
- 1997:* Funds authorized May 3, 1997, for radio trunking;
- 1998:* Funds authorized November 3, 1998, for various purposes;
- 2000:* Funds authorized November 7, 2000, for street improvements and land acquisition; and
- Other:* Other funds established for various purposes.

## GENERAL FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	53,727,248	49,571,111	52,248,735	0	0
REVENUE					
Taxes					
General Property Taxes					
Current	135,258,286	147,395,500	148,100,500	155,229,305	164,572,575
Delinquent	765,791	500,000	845,000	500,000	500,000
Penalty and Interest	903,297	800,000	900,000	800,000	800,000
Subtotal	<u>136,927,374</u>	<u>148,695,500</u>	<u>149,845,500</u>	<u>156,529,305</u>	<u>165,872,575</u>
City Sales Tax	<u>123,617,122</u>	<u>131,178,345</u>	<u>138,860,281</u>	<u>150,663,405</u>	<u>150,663,405</u>
Other Taxes	<u>4,241,674</u>	<u>4,323,500</u>	<u>4,536,500</u>	<u>4,872,500</u>	<u>4,872,500</u>
Total Taxes	<u>264,786,170</u>	<u>284,197,345</u>	<u>293,242,281</u>	<u>312,065,210</u>	<u>321,408,480</u>
Gross Receipts/Franchise Fees					
Telecommunications	14,592,232	14,552,000	15,140,000	14,136,000	14,136,000
Gas	5,695,554	5,897,000	6,433,661	7,039,000	7,039,000
Cable	6,733,982	6,832,000	6,650,000	7,037,000	7,037,000
Miscellaneous	1,950,837	2,144,302	2,151,302	2,242,000	2,242,000
Total Franchise Fees	<u>28,972,605</u>	<u>29,425,302</u>	<u>30,374,963</u>	<u>30,454,000</u>	<u>30,454,000</u>
Fines, Forfeitures, Penalties					
Library Fines	661,220	663,979	663,979	679,798	679,798
Traffic Fines	7,773,589	7,963,000	7,851,324	7,992,648	7,992,648
Parking Violations	2,352,394	2,476,400	2,375,918	2,399,677	2,399,677
Other Fines	6,741,909	6,794,474	6,803,842	6,929,168	6,929,168
Total Fines, Forfeitures, Penalties	<u>17,529,112</u>	<u>17,897,853</u>	<u>17,695,063</u>	<u>18,001,291</u>	<u>18,001,291</u>
Licenses, Permits, Inspections					
Alarm Permits	1,263,239	1,260,690	1,100,000	1,179,350	1,179,350
Commercial Solid Waste	748,669	804,600	813,600	801,100	801,100
Public Health	2,131,081	2,068,660	2,119,140	2,208,485	2,208,485
Development	4,166,168	3,925,282	4,560,082	4,653,995	4,653,995
Building Safety	8,419,923	7,060,962	9,270,362	9,614,229	9,614,229
Other Licenses/Permits	670,811	647,778	685,298	656,447	656,447
Total Licenses, Permits, Inspections	<u>17,399,891</u>	<u>15,767,972</u>	<u>18,548,482</u>	<u>19,113,606</u>	<u>19,113,606</u>
Charges for Services					
Recreation and Culture	2,545,274	2,388,764	2,389,469	2,331,633	2,331,633
Public Health	1,405,960	1,245,375	1,753,069	1,846,280	1,846,280
Emergency Medical Services	17,913,741	18,871,820	18,841,820	20,680,037	20,680,037
General Government	1,198,784	1,191,451	1,352,034	1,211,232	1,211,232
Total Charges for Services	<u>23,063,759</u>	<u>23,697,410</u>	<u>24,336,392</u>	<u>26,069,182</u>	<u>26,069,182</u>
Interest and Other					
Interest	4,378,516	5,011,580	7,112,564	8,275,746	8,275,746
Use of Property	1,169,752	2,428,930	2,051,184	2,550,813	2,550,813
Other Revenue	4,908,325	4,629,314	4,918,766	639,307	639,307
Total Interest and Other	<u>10,456,593</u>	<u>12,069,824</u>	<u>14,082,514</u>	<u>11,465,866</u>	<u>11,465,866</u>
TOTAL REVENUE	<u>362,208,130</u>	<u>383,055,706</u>	<u>398,279,695</u>	<u>417,169,155</u>	<u>426,512,425</u>
TRANSFERS IN					
Electric Revenue	74,520,189	77,419,798	77,419,798	84,500,000	84,500,000
Water Revenue	19,596,391	20,237,984	20,237,984	21,970,776	21,970,776
Water Infrastructure Inspection	850,000	850,000	850,000	850,000	850,000
Good Neighbor Program	0	0	0	770,000	770,000
Contingency Reserve Fund	100,000	0	0	0	0
TOTAL TRANSFERS IN	<u>95,066,580</u>	<u>98,507,782</u>	<u>98,507,782</u>	<u>108,090,776</u>	<u>108,090,776</u>
TOTAL APPROPRIATED FUNDS	<u>457,274,710</u>	<u>481,563,488</u>	<u>496,787,477</u>	<u>525,259,931</u>	<u>534,603,201</u>

## GENERAL FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
EXPENDITURES					
DEPARTMENT APPROPRIATIONS					
Administrative Services					
Municipal Court	8,769,459	9,437,065	9,437,065	10,133,991	10,249,887
Total Administrative Services	8,769,459	9,437,065	9,437,065	10,133,991	10,249,887
Urban Growth Management					
Neighborhood Planning and Zoning	3,504,453	4,236,355	3,752,815	4,503,979	4,839,069
Watershed Protection & Development Review	11,671,670	12,709,431	12,764,680	14,441,213	14,477,338
Total Urban Growth Management	15,176,123	16,945,786	16,517,495	18,945,192	19,316,407
Public Safety					
Police	172,093,945	183,341,743	183,341,743	196,557,274	197,012,588
Fire	90,451,433	95,802,205	96,702,205	105,901,380	106,036,754
Emergency Medical Services	29,338,542	35,206,011	34,520,878	38,114,727	39,155,474
Public Safety and Emergency Management	402,072	3,642,990	3,642,620	5,105,391	5,342,618
Total Public Safety	292,285,992	317,992,949	318,207,446	345,678,772	347,547,434
Public Works					
Street Lighting	288,576	160,000	300,000	300,000	300,000
Total Public Works	288,576	160,000	300,000	300,000	300,000
Public Health and Human Services					
Health and Human Services	16,230,104	17,550,184	17,369,815	18,912,833	19,634,182
Social Services Contracts	10,401,410	11,984,314	11,984,314	12,030,383	12,499,834
Total Public Health and Human Services	26,631,514	29,534,498	29,354,129	30,943,216	32,134,016
Public Recreation and Culture					
Parks and Recreation	27,852,127	27,221,948	27,140,708	31,437,634	31,646,802
Libraries	17,102,727	19,558,768	19,277,185	20,971,938	21,151,782
Total Public Recreation and Culture	44,954,854	46,780,716	46,417,893	52,409,572	52,798,584
TOTAL DEPARTMENT EXPENDITURES	388,106,518	420,851,014	420,234,028	458,410,743	462,346,328

## GENERAL FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
<b>TRANSFERS OUT</b>					
Capital Improvements Projects	3,792,846	0	0	0	1,300,000
Plus One Program	152,000	152,000	152,000	152,000	152,000
Support Services Fund	16,028,139	18,498,898	18,498,898	23,098,537	23,646,789
Communications & Tecnology Mangt.	10,034,436	12,290,816	12,290,816	13,041,526	13,041,526
CTECC	5,970,345	6,341,668	6,341,668	6,534,152	6,534,152
Fleet Maintenance Fund	186,371	0	0	186,371	186,371
Radio Maintenance Fund	1,250,367	1,249,397	1,249,397	1,242,305	1,242,305
Solid Waste Services Fund	968,888	968,888	968,888	968,888	968,888
Neighborhood Housing and Conservation	1,115,756	1,280,482	1,280,482	1,289,547	2,539,547
Austin Convention & Visitors Bureau	125,382	125,382	125,382	125,382	125,382
Drainage Utility Fund	298,504	298,504	298,504	298,504	298,504
Capital Projects Management Fund	1,113,442	1,113,442	1,113,442	1,873,442	1,873,442
Sustainability Fund	2,024,530	2,095,571	2,095,571	2,233,035	2,356,468
Barton Springs Conservation Fund	45,000	45,000	45,000	45,000	45,000
Tax Increment Financing Fund	100,000	100,000	100,000	100,000	100,000
RMMA Transfer	700,267	700,267	700,267	700,267	700,267
Customer Service Call Center	500,000	1,924,473	1,924,473	2,000,000	2,000,000
Transporation Fund	3,672,371	3,672,371	3,672,371	3,672,371	5,672,371
Turner/Roberts O&M Fund	314,000	0	0	0	0
Softball Fund	0	0	0	0	186,000
Transfer to Contingency Reserve Fund	0	320,866	320,866	509,526	509,526
<b>TOTAL TRANSFERS OUT</b>	<b>48,392,644</b>	<b>51,178,025</b>	<b>51,178,025</b>	<b>58,070,853</b>	<b>63,478,538</b>
<b>OTHER REQUIREMENTS</b>					
Workers' Compensation Fund	6,942,613	3,027,009	3,027,009	3,027,009	3,027,009
Liability Reserve Fund	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Accrued Payroll	1,658,901	679,000	2,106,122	0	0
Tuition Reimbursement	78,557	85,000	85,000	255,000	255,000
Wireless Communications Charges	2,475,299	2,625,850	2,625,850	2,411,190	2,411,190
Wage Adjustment	0	617,590	0	0	0
Economic Incentives Reimbursements	0	0	0	585,136	585,136
<b>TOTAL OTHER REQUIREMENTS</b>	<b>13,655,370</b>	<b>9,534,449</b>	<b>10,343,981</b>	<b>8,778,335</b>	<b>8,778,335</b>
<b>Total Requirements</b>	<b>450,154,532</b>	<b>481,563,488</b>	<b>481,756,034</b>	<b>525,259,931</b>	<b>534,603,201</b>
<b>EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS</b>	<b>7,120,178</b>	<b>0</b>	<b>15,031,442</b>	<b>0</b>	<b>0</b>
Adjustment to GAAP	(863,952)	0	0	0	0
<b>ENDING BALANCE</b>	<b>59,983,474</b>	<b>49,571,111</b>	<b>67,280,177</b>	<b>0</b>	<b>0</b>
Unreimbursed Disaster Expenses	534,079	0	649,382	0	0
One-time Retirement Increase - 1%	0	0	0	1,009,634	1,009,634
One-time Critical Equipment	7,500,660	16,522,051	16,522,051	15,691,610	15,691,610
One-time Travis County Hospital District	7,700,000	0	0	0	0
Transfer to/from Budget Stabalization Reserve	(8,000,000)	33,049,059	50,108,744	(16,701,244)	(16,701,244)
<b>ADJUSTED ENDING BALANCE</b>	<b>52,248,735</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>EMERGENCY RESERVE FUND</b>	<b>15,000,000</b>	<b>40,000,000</b>	<b>40,000,000</b>	<b>40,000,000</b>	<b>40,000,000</b>
<b>CONTINGENCY RESERVE FUND</b>	<b>4,258,499</b>	<b>4,579,365</b>	<b>4,579,365</b>	<b>5,088,892</b>	<b>5,088,892</b>
<b>BUDGET STABILIZATION RESERVE FUND</b>	<b>25,000,000</b>	<b>33,049,059</b>	<b>50,108,744</b>	<b>33,407,500</b>	<b>33,407,500</b>

## SUPPORT SERVICES FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	8,006,084	3,756,007	4,218,912	1,983,917	1,983,917
REVENUE					
Indirect Cost Recovery	1,076,025	1,000,000	1,000,000	1,000,000	1,000,000
Charges to Enterprise Departments	29,826,965	29,282,643	29,282,643	31,130,378	31,130,378
Interest Income	205,621	250,000	250,000	255,176	255,176
Building Maintenance Charges	0	500,000	500,000	500,000	500,000
Rent	19,250	0	0	0	0
TOTAL REVENUE	<u>31,127,861</u>	<u>31,032,643</u>	<u>31,032,643</u>	<u>32,885,554</u>	<u>32,885,554</u>
TRANSFERS IN					
Transfer from General Fund	16,028,139	18,498,898	18,498,898	23,098,537	23,646,789
Transfer from Gen Fund Critical One-Time	0	623,869	623,869	986,835	986,835
TOTAL TRANSFERS IN	<u>16,028,139</u>	<u>19,122,767</u>	<u>19,122,767</u>	<u>24,085,372</u>	<u>24,633,624</u>
TOTAL AVAILABLE FUNDS	<u>47,156,000</u>	<u>50,155,410</u>	<u>50,155,410</u>	<u>56,970,926</u>	<u>57,519,178</u>
EXPENDITURES					
DEPARTMENT APPROPRIATIONS					
City Clerk	2,021,204	3,010,678	1,761,093	2,258,496	2,201,379
City Clerk-Mayor and Council Support	975,248	1,140,910	1,140,910	1,127,061	1,185,394
Mayor and Council	592,236	578,967	578,967	806,322	806,322
Management Services	3,521,376	3,647,811	3,647,811	3,035,621	3,037,088
Communications & Public Information	1,103,865	1,389,388	1,389,388	1,448,014	1,448,562
Law	6,333,700	6,761,780	6,442,388	7,671,815	7,675,841
Human Resources	5,584,400	6,794,929	6,747,981	7,374,863	7,388,546
City Auditor	1,382,450	1,408,773	1,408,773	1,631,145	1,926,902
Financial Services	19,756,413	21,974,736	21,713,503	24,797,708	25,025,306
Small & Minority Business Resources	1,532,315	1,746,117	1,723,476	2,042,104	2,045,873
Government Relations	0	0	0	1,053,989	1,054,177
TOTAL DEPARTMENT EXPENDITURES	<u>42,803,207</u>	<u>48,454,089</u>	<u>46,554,290</u>	<u>53,247,138</u>	<u>53,795,390</u>
TRANSFERS OUT					
Liability Reserve	72,000	65,000	65,000	0	0
General Obligation Debt Service	1,103,812	3,358,811	3,358,811	3,368,977	3,368,977
Transfer to CTM	2,736,916	1,604,335	1,604,335	1,651,804	1,651,804
Transfer to CIP	4,086,271	300,000	300,000	300,000	300,000
TOTAL TRANSFERS OUT	<u>7,998,999</u>	<u>5,328,146</u>	<u>5,328,146</u>	<u>5,320,781</u>	<u>5,320,781</u>
OTHER REQUIREMENTS					
Retirement Increases - 1%	0	0	0	325,924	325,924
Wage Adjustment - markets	0	77,182	0	0	0
Accrued Payroll	98,632	52,000	305,000	61,000	61,000
Unreimbursed Disaster Expenses	224,279	0	202,969	0	0
TOTAL OTHER REQUIREMENTS	<u>322,911</u>	<u>129,182</u>	<u>507,969</u>	<u>386,924</u>	<u>386,924</u>
TOTAL REQUIREMENTS	<u>51,125,117</u>	<u>53,911,417</u>	<u>52,390,405</u>	<u>58,954,843</u>	<u>59,503,095</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(3,969,117)</u>	<u>(3,756,007)</u>	<u>(2,234,995)</u>	<u>(1,983,917)</u>	<u>(1,983,917)</u>
Adjustment to GAAP	<u>181,945</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>4,218,912</u>	<u>0</u>	<u>1,983,917</u>	<u>0</u>	<u>0</u>

## AIRPORT CAPITAL FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	41,863,541	36,789,114	42,922,207	35,742,185	35,742,185
REVENUE					
Interest Earnings	1,392,723	750,000	1,185,996	1,215,000	1,215,000
TOTAL REVENUE	<u>1,392,723</u>	<u>750,000</u>	<u>1,185,996</u>	<u>1,215,000</u>	<u>1,215,000</u>
TRANSFERS IN					
Airport Fund	16,430,177	8,541,176	12,477,930	12,298,293	12,264,497
General Fund	562,419	562,419	562,419	562,419	562,419
Passenger Facility Charge	0	3,000,000	3,000,000	4,000,000	4,000,000
TOTAL TRANSFERS IN	<u>16,992,596</u>	<u>12,103,595</u>	<u>16,040,349</u>	<u>16,860,712</u>	<u>16,826,916</u>
TOTAL AVAILABLE FUNDS	<u>18,385,319</u>	<u>12,853,595</u>	<u>17,226,345</u>	<u>18,075,712</u>	<u>18,041,916</u>
TRANSFERS OUT					
Aviation - CIP	10,000,000	17,340,000	17,340,000	15,000,000	15,000,000
Airport Fund	7,326,653	7,066,367	7,066,367	6,820,516	6,820,516
TOTAL TRANSFERS OUT	<u>17,326,653</u>	<u>24,406,367</u>	<u>24,406,367</u>	<u>21,820,516</u>	<u>21,820,516</u>
TOTAL REQUIREMENTS	<u>17,326,653</u>	<u>24,406,367</u>	<u>24,406,367</u>	<u>21,820,516</u>	<u>21,820,516</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>1,058,666</u>	<u>(11,552,772)</u>	<u>(7,180,022)</u>	<u>(3,744,804)</u>	<u>(3,778,600)</u>
ENDING BALANCE	<u><u>42,922,207</u></u>	<u><u>25,236,342</u></u>	<u><u>35,742,185</u></u>	<u><u>31,997,381</u></u>	<u><u>31,963,585</u></u>

## AIRPORT FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	1,227,781	0	537,444	0	0
REVENUE					
AIRLINE REVENUE					
Landing Fees	17,363,324	17,244,000	14,813,459	16,631,001	16,631,001
Terminal Rental & Other Fees	14,774,533	14,731,056	15,713,596	14,595,000	14,595,000
TOTAL AIRLINE REVENUE	<u>32,137,857</u>	<u>31,975,056</u>	<u>30,527,055</u>	<u>31,226,001</u>	<u>31,226,001</u>
NON-AIRLINE REVENUE					
Parking	19,324,695	19,572,000	21,326,502	21,826,269	21,826,269
Other Concessions	11,969,234	11,319,000	13,447,177	14,461,065	14,461,065
Other Rentals and Fees	5,048,768	5,064,023	5,015,000	5,216,000	5,216,000
TOTAL NON-AIRLINE REVENUE	<u>36,342,697</u>	<u>35,955,023</u>	<u>39,788,679</u>	<u>41,503,334</u>	<u>41,503,334</u>
Interest Income	1,025,172	684,000	1,100,000	1,199,999	1,199,999
TOTAL REVENUE	<u>69,505,726</u>	<u>68,614,079</u>	<u>71,415,734</u>	<u>73,929,334</u>	<u>73,929,334</u>
TRANSFERS IN					
Airport Capital Fund	7,326,653	7,066,367	7,066,367	6,820,516	6,820,516
TOTAL TRANSFERS IN	<u>7,326,653</u>	<u>7,066,367</u>	<u>7,066,367</u>	<u>6,820,516</u>	<u>6,820,516</u>
TOTAL AVAILABLE FUNDS	<u>76,832,379</u>	<u>75,680,446</u>	<u>78,482,101</u>	<u>80,749,850</u>	<u>80,749,850</u>
OPERATING REQUIREMENTS					
Fac Mgmt, Ops and Airport Security	18,315,041	20,446,410	20,109,646	21,313,066	21,878,542
Airport Planning and Development	8,101,984	9,595,078	9,414,030	9,928,317	10,120,798
Support Services	5,837,028	8,307,588	7,263,568	7,780,290	8,041,533
Business Services	7,560,904	7,402,535	7,287,426	8,452,268	8,493,795
TOTAL OPERATING REQUIREMENTS	<u>39,814,956</u>	<u>45,751,611</u>	<u>44,074,670</u>	<u>47,473,941</u>	<u>48,534,668</u>
TRANSFERS OUT					
GO Debt Service Fund	128,767	47,979	47,979	28,695	28,695
Airport Revenue Bond Debt Service	12,683,833	2,093,790	3,111,788	2,173,342	2,173,342
Airport Variable Rate Notes Debt Srvc	4,241,293	14,753,831	14,725,896	14,069,632	14,069,632
Operating Reserve	215,000	705,800	832,033	632,500	632,500
Trunked Radio Allocation	81,505	89,122	89,122	118,437	118,437
TOTAL TRANSFERS OUT	<u>17,350,398</u>	<u>17,690,522</u>	<u>18,806,818</u>	<u>17,022,606</u>	<u>17,022,606</u>
OTHER REQUIREMENTS					
Workers' Compensation	436,240	342,000	342,000	342,000	342,000
Citywide Administrative Support	2,811,891	2,040,891	2,040,891	1,353,991	1,353,991

## AIRPORT FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
Communications & Technology Mgmt	0	1,012,353	1,012,353	1,021,318	1,021,318
Accrued Payroll	(39,787)	97,000	189,000	25,000	25,000
Additional Retirement Contribution	0	0	0	123,807	123,807
Compensation Adjustment	42,361	194,893	48,547	1,065,894	38,963
Liability Reserve	10,000	10,000	10,000	23,000	23,000
Unreimbursed Disaster Expenses	14,865	0	17,336	0	0
<b>TOTAL OTHER REQUIREMENTS</b>	<u>3,275,570</u>	<u>3,697,137</u>	<u>3,660,127</u>	<u>3,955,010</u>	<u>2,928,079</u>
<b>TOTAL REQUIREMENTS</b>	<u>60,440,924</u>	<u>67,139,270</u>	<u>66,541,615</u>	<u>68,451,557</u>	<u>68,485,353</u>
<b>EXCESS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS</b>	<u>16,391,455</u>	<u>8,541,176</u>	<u>11,940,486</u>	<u>12,298,293</u>	<u>12,264,497</u>
Contribution To Capital Fund	<u>16,430,177</u>	<u>8,541,176</u>	<u>12,477,930</u>	<u>12,298,293</u>	<u>12,264,497</u>
Adjustment to GAAP	<u>(651,615)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>ENDING BALANCE</b>	<u><u>537,444</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

## AIRPORT ASSET FORFEITURE FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>169,236</u>	<u>180,000</u>	<u>182,911</u>	<u>155,135</u>	<u>155,135</u>
REVENUE					
Forfeitures	39,462	50,000	50,000	30,000	30,000
Interest	<u>4,439</u>	<u>3,000</u>	<u>7,224</u>	<u>8,000</u>	<u>8,000</u>
TOTAL AVAILABLE FUNDS	<u>43,901</u>	<u>53,000</u>	<u>57,224</u>	<u>38,000</u>	<u>38,000</u>
EXPENSES					
Public Safety	<u>31,624</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>
TOTAL REQUIREMENTS	<u>31,624</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>12,277</u>	<u>(32,000)</u>	<u>(27,776)</u>	<u>(47,000)</u>	<u>(47,000)</u>
Adjustment to GAAP	<u>1,398</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>182,911</u></u>	<u><u>148,000</u></u>	<u><u>155,135</u></u>	<u><u>108,135</u></u>	<u><u>108,135</u></u>

## AIRPORT REVENUE BOND REDEMPTION FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	14,723,277	8,602,451	8,604,289	1,016,813	1,016,813
REVENUE					
Passenger Facility Charge	10,017,167	1,801,188	1,801,188	2,088,037	2,088,037
TOTAL REVENUE	<u>10,017,167</u>	<u>1,801,188</u>	<u>1,801,188</u>	<u>2,088,037</u>	<u>2,088,037</u>
TRANSFERS IN					
Airport Fund	12,683,833	2,093,790	3,111,788	2,173,342	2,173,342
TOTAL TRANSFERS IN	<u>12,683,833</u>	<u>2,093,790</u>	<u>3,111,788</u>	<u>2,173,342</u>	<u>2,173,342</u>
TOTAL AVAILABLE FUNDS	<u>22,701,000</u>	<u>3,894,978</u>	<u>4,912,976</u>	<u>4,261,379</u>	<u>4,261,379</u>
REQUIREMENTS					
Principal	7,650,000	8,415,000	8,415,000	5,000	5,000
Interest Expense	21,169,277	3,039,285	4,054,802	2,698,300	2,698,300
Other	711	711	30,650	350	350
TOTAL REQUIREMENTS	<u>28,819,988</u>	<u>11,454,996</u>	<u>12,500,452</u>	<u>2,703,650</u>	<u>2,703,650</u>
EXCESS(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(6,118,988)</u>	<u>(7,560,018)</u>	<u>(7,587,476)</u>	<u>1,557,729</u>	<u>1,557,729</u>
ENDING BALANCE	<u><u>8,604,289</u></u>	<u><u>1,042,433</u></u>	<u><u>1,016,813</u></u>	<u><u>2,574,542</u></u>	<u><u>2,574,542</u></u>

## AIRPORT VARIABLE RATE BOND DEBT SERVICE FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	384,941	4,785,490	4,758,486	9,927,244	9,927,244
REVENUE					
Passenger Facility Charge	697,794	10,903,373	10,684,360	10,007,301	10,007,301
Excess bond proceeds	847,325	0	0	0	0
TOTAL REVENUE	1,545,119	10,903,373	10,684,360	10,007,301	10,007,301
TRANSFERS IN					
Airport Fund	4,241,293	14,753,831	14,725,896	14,069,632	14,069,632
TOTAL TRANSFERS IN	4,241,293	14,753,831	14,725,896	14,069,632	14,069,632
TOTAL AVAILABLE FUNDS	5,786,412	25,657,204	25,410,256	24,076,933	24,076,933
REQUIREMENTS					
Principal	0	5,375,000	5,375,000	9,550,000	9,550,000
Interest Expense	896,688	14,543,320	14,089,170	13,499,526	13,499,526
Other	29,779	787,680	777,328	755,176	755,176
TOTAL REQUIREMENTS	926,467	20,706,000	20,241,498	23,804,702	23,804,702
EXCESS(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	4,859,945	4,951,204	5,168,758	272,231	272,231
Adjustment to GAAP	(486,400)	0	0	0	0
ENDING BALANCE	4,758,486	9,736,694	9,927,244	10,199,475	10,199,475

## AUSTIN CABLE ACCESS FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	160,234	111,949	323,872	136,002	136,002
REVENUE					
Access Payment	780,910	633,000	485,280	635,000	635,000
Interest Income	4,013	3,247	7,680	3,500	3,500
TOTAL AVAILABLE FUNDS	<u>784,923</u>	<u>636,247</u>	<u>492,960</u>	<u>638,500</u>	<u>638,500</u>
EXPENSES					
Operating & Maintenance	617,500	630,000	645,830	660,000	660,000
Capital Expenditures	3,785	50,000	35,000	75,000	75,000
TOTAL REQUIREMENTS	<u>621,285</u>	<u>680,000</u>	<u>680,830</u>	<u>735,000</u>	<u>735,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>163,638</u>	<u>(43,753)</u>	<u>(187,870)</u>	<u>(96,500)</u>	<u>(96,500)</u>
ENDING BALANCE	<u><u>323,872</u></u>	<u><u>68,196</u></u>	<u><u>136,002</u></u>	<u><u>39,502</u></u>	<u><u>39,502</u></u>

## AUSTIN CITY STORE FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REVENUE					
Sales Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>250,000</u>	<u>250,000</u>
TOTAL REVENUE	<u>0</u>	<u>0</u>	<u>0</u>	<u>250,000</u>	<u>250,000</u>
TRANSFERS IN					
Convention Center Operating Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>179,336</u>	<u>179,336</u>
TOTAL TRANSFERS IN	<u>0</u>	<u>0</u>	<u>0</u>	<u>179,336</u>	<u>179,336</u>
TOTAL AVAILABLE FUNDS	<u>0</u>	<u>0</u>	<u>0</u>	<u>429,336</u>	<u>429,336</u>
EXPENSES					
Store Operations	<u>0</u>	<u>0</u>	<u>0</u>	<u>421,076</u>	<u>421,076</u>
TOTAL EXPENSES	<u>0</u>	<u>0</u>	<u>0</u>	<u>421,076</u>	<u>421,076</u>
OTHER REQUIREMENTS					
Compensation Adjustments	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,441</u>	<u>7,441</u>
COA retirement increase	<u>0</u>	<u>0</u>	<u>0</u>	<u>819</u>	<u>819</u>
TOTAL OTHER REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,260</u>	<u>8,260</u>
TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>429,336</u>	<u>429,336</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

## AUSTIN ENERGY

	Actual 2004-05	Amended 2005-06	Estimate 2005-06	Proposed 2006-07	Approved 2006-07
BEGINNING BALANCE	\$ 126,014,375	\$200,454,126	\$ 200,454,126	\$ 192,073,746	\$ 192,073,746
REVENUE					
Service Area Revenue	859,352,604	843,897,043	934,420,909	997,572,592	997,572,592
Other Revenue	135,979,826	101,845,314	114,206,168	120,182,524	120,182,524
TOTAL REVENUE	<u>995,332,430</u>	<u>945,742,357</u>	<u>1,048,627,077</u>	<u>1,117,755,116</u>	<u>1,117,755,116</u>
TRANSFERS IN					
Strategic Reserve Fund	0	7,500,000	5,250,000	4,250,000	4,250,000
TOTAL TRANSFERS IN	<u>0</u>	<u>7,500,000</u>	<u>5,250,000</u>	<u>4,250,000</u>	<u>4,250,000</u>
TOTAL AVAILABLE FUNDS	<u>\$ 995,332,430</u>	<u>\$953,242,357</u>	<u>\$1,053,877,077</u>	<u>\$1,122,005,116</u>	<u>\$1,122,005,116</u>
OPERATING REQUIREMENTS					
Operations and Maintenance, including Joint projects	536,503,646	514,802,635	608,891,195	681,557,128	684,427,605
Conservation	7,303,385	10,076,902	10,759,894	10,724,036	10,946,357
Conservation Rebates & Incentives Funding	13,986,484	15,666,304	15,666,304	16,000,368	16,000,368
Other Operating Expenses	46,475,363	56,070,995	50,798,597	54,673,796	54,673,796
TOTAL OPERATING REQUIREMENTS	<u>604,268,879</u>	<u>596,616,836</u>	<u>686,115,990</u>	<u>762,955,328</u>	<u>766,048,126</u>
OTHER REQUIREMENTS					
Accrued Payroll	660,824	524,000	1,021,000	163,000	163,000
Administrative Support	10,507,012	10,859,623	10,859,623	12,129,613	12,129,613
Interest and Finance Expense	1,130,069	1,351,625	1,351,625	1,554,024	1,554,024
Liability Reserve	650,000	615,000	615,000	597,000	597,000
Workers' Compensation	786,974	534,000	534,000	534,000	534,000
TOTAL OTHER REQUIREMENTS	<u>13,734,879</u>	<u>13,884,248</u>	<u>14,381,248</u>	<u>14,977,637</u>	<u>14,977,637</u>
SUBTOTAL BEFORE TRANSFERS OUT	<u>618,003,758</u>	<u>610,501,084</u>	<u>700,497,238</u>	<u>777,932,965</u>	<u>781,025,763</u>
TRANSFERS OUT					
Debt Service (Principal and Interest)	154,543,410	166,886,830	165,144,279	169,566,201	169,566,201
Electric Capital Improvement Program	63,217,901	105,338,650	105,338,650	73,087,000	73,087,000
General Fund	74,520,189	77,419,798	77,419,798	84,500,000	84,500,000
General Obligation Debt Service	602,821	456,931	387,368	337,227	337,227
GG Capital Improvement Fund/Austin Water	4,625,000	0	0	0	0
Repair and Replacement Fund	20,000,000	13,209,071	13,209,071	16,000,000	16,000,000
Trunked Radio	238,737	261,053	261,053	347,028	347,028
TOTAL TRANSFERS OUT	<u>317,748,058</u>	<u>363,572,333</u>	<u>361,760,219</u>	<u>343,837,456</u>	<u>343,837,456</u>
TOTAL REQUIREMENTS	<u>\$935,751,816</u>	<u>\$974,073,417</u>	<u>\$1,062,257,457</u>	<u>\$1,121,770,421</u>	<u>\$1,124,863,219</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	\$59,580,614	(\$20,831,060)	(\$8,380,380)	\$234,695	(\$2,858,103)
Adjustment to GAAP	<u>14,859,137</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>\$ 200,454,126</u>	<u>\$179,623,066</u>	<u>\$ 192,073,746</u>	<u>\$ 192,308,441</u>	<u>\$ 189,215,643</u>

## AUSTIN WATER UTILITY FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE:	24,605,910	14,685,611	19,624,783	38,438,173	38,438,173
REVENUE					
Sale of Water	136,555,700	149,194,656	157,330,118	158,069,276	158,069,276
Sale of Wastewater Service	126,555,909	139,209,511	137,087,787	155,411,905	155,411,905
Miscellaneous Revenue	3,249,391	4,495,551	4,983,542	4,370,232	4,370,232
Interest Revenue	1,490,765	1,824,696	1,824,696	2,507,435	2,507,435
TOTAL REVENUE	<u>267,851,765</u>	<u>294,724,414</u>	<u>301,226,143</u>	<u>320,358,848</u>	<u>320,358,848</u>
TRANSFERS IN:					
Transfer from Public Works	416,161	300,582	300,582	300,582	300,582
Transfer from Watershed Protection	324,000	216,000	216,000	108,000	108,000
Transfer from CRFs	8,760,000	8,260,000	8,260,000	8,380,000	8,380,000
Transfer from CIP	1,250,000	6,600,000	6,600,000	0	0
TOTAL TRANSFERS IN	<u>10,750,161</u>	<u>15,376,582</u>	<u>15,376,582</u>	<u>8,788,582</u>	<u>8,788,582</u>
TOTAL AVAILABLE FUNDS	<u>278,601,926</u>	<u>310,100,996</u>	<u>316,602,725</u>	<u>329,147,430</u>	<u>329,147,430</u>
OPERATING REQUIREMENTS:					
Operations and Maintenance					
Water Treatment	18,261,746	19,610,573	20,353,514	20,887,485	21,290,389
Water Treatment Support	1,900,914	2,306,923	2,259,808	2,370,088	2,473,011
Wastewater Treatment	17,109,873	17,686,469	18,317,229	19,685,258	20,280,741
Wastewater Treatment Support	1,618,400	2,034,933	2,003,048	1,997,644	2,107,921
Distribution System O & M	15,109,864	15,260,000	17,537,429	17,458,558	17,963,079
Distribution System Support	5,331,830	6,416,292	6,752,114	6,128,341	6,461,048
Collection System O & M	8,231,741	10,544,347	9,778,578	11,532,518	11,883,184
Collection System Support	11,585,857	13,281,011	12,828,711	12,923,477	13,447,547
Support Services	9,259,123	10,083,760	10,088,834	10,531,215	11,106,206
Conservation and Reuse	4,458,527	6,203,216	5,487,479	6,588,590	6,736,803
Billing and Customer Service	11,800,598	12,241,139	12,237,336	12,184,061	12,261,135
Other Utility - Wide Requirements	3,214,678	5,075,570	2,846,932	7,862,860	7,862,860
One Stop Shop	603,830	1,207,073	941,158	1,235,170	1,287,679
Unreimbursed Disaster Expenses	29,398	0	18,464	0	0
TOTAL OPERATING REQUIREMENTS	<u>108,516,379</u>	<u>121,951,306</u>	<u>121,450,634</u>	<u>131,385,265</u>	<u>135,161,603</u>
OTHER REQUIREMENTS					
Accrued Payroll	372,788	285,000	451,000	83,000	83,000
Workers Compensation Fund	1,246,470	1,045,000	1,045,000	1,045,000	1,045,000
Liability Reserve Fund	825,000	690,000	690,000	624,000	624,000
Administrative Support	6,588,617	6,289,593	6,289,593	6,603,176	6,603,176
CTM Support	2,612,572	3,389,852	3,389,852	3,480,468	3,480,468
Wage Adjustment	0	0	0	3,731,987	0
Additional Contribution to Retirement	0	0	0	448,025	448,025
TOTAL OTHER REQUIREMENTS	<u>11,645,447</u>	<u>11,699,445</u>	<u>11,865,445</u>	<u>16,015,656</u>	<u>12,283,669</u>
TOTAL OPERATING REQUIREMENTS	<u>120,161,826</u>	<u>133,650,751</u>	<u>133,316,079</u>	<u>147,400,921</u>	<u>147,445,272</u>

## AUSTIN WATER UTILITY FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
<b>DEBT SERVICE REQUIREMENTS</b>					
Revenue Bond Debt Service (Net)	103,953,561	104,008,813	104,252,647	131,738,223	131,738,223
Projected Defeasance Savings	0	0	0	0	0
Commercial Paper Debt Service	2,528,647	4,495,026	4,451,312	3,612,600	3,612,600
Contract Bond Debt Service (NET)	2,434,687	2,323,016	2,109,816	525,717	525,717
General Obligation Debt Service	3,387,989	4,114,157	4,094,420	2,546,792	2,546,792
Water District Bonds	2,317,927	2,053,842	2,053,842	1,071,856	1,071,856
Certificates of Participation	1,454,595	1,373,438	1,373,438	1,380,000	1,380,000
<b>TOTAL DEBT SERVICE</b>	<u>116,077,406</u>	<u>118,368,292</u>	<u>118,335,475</u>	<u>140,875,188</u>	<u>140,875,188</u>
<b>TRANSFERS OUT</b>					
Transfer to CIP	22,360,000	22,375,000	22,375,000	27,475,000	27,475,000
Transfer to General Fund	19,596,391	20,237,984	20,237,984	21,970,776	21,970,776
Transfer to Radio Communications Fund	359,985	261,053	261,053	301,712	301,712
Transfer to Sustainability	2,829,773	2,947,244	2,947,244	3,203,589	3,203,589
Public Improvement District Transfer	75,000	75,000	75,000	75,000	75,000
Environmental Remediation Fund	241,500	241,500	241,500	241,500	241,500
<b>TOTAL TRANSFERS OUT</b>	<u>45,462,649</u>	<u>46,137,781</u>	<u>46,137,781</u>	<u>53,267,577</u>	<u>53,267,577</u>
<b>TOTAL REQUIREMENTS:</b>	<u>281,701,881</u>	<u>298,156,824</u>	<u>297,789,335</u>	<u>341,543,686</u>	<u>341,588,037</u>
<b>EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS:</b>					
	<u>(3,099,955)</u>	<u>11,944,172</u>	<u>18,813,390</u>	<u>(12,396,256)</u>	<u>(12,440,607)</u>
Adjustment to GAAP:	<u>(1,881,172)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>ENDING BALANCE:</b>	<u>19,624,783</u>	<u>26,629,783</u>	<u>38,438,173</u>	<u>26,041,917</u>	<u>25,997,566</u>

## BRACKENRIDGE HOSPITAL FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	147,736	335,878	399,627	477,021	477,021
REVENUE					
Collections	27,753	85,000	85,000	85,000	85,000
Other Rent	736,887	315,509	315,509	0	0
Interest Income	6,842	5,000	5,000	5,000	5,000
TOTAL AVAILABLE FUNDS	<u>771,482</u>	<u>405,509</u>	<u>405,509</u>	<u>90,000</u>	<u>90,000</u>
EXPENSES					
Operating Expenses	224,695	326,847	324,729	320,571	327,315
TOTAL EXPENSES	<u>224,695</u>	<u>326,847</u>	<u>324,729</u>	<u>320,571</u>	<u>327,315</u>
OTHER REQUIREMENTS					
Compensation Adjustment	0	2,636	3,386	6,896	202
Accrued Payroll	(3,063)	0	0	0	0
TOTAL OTHER REQUIREMENTS	<u>(3,063)</u>	<u>2,636</u>	<u>3,386</u>	<u>6,896</u>	<u>202</u>
TOTAL REQUIREMENTS	<u>221,632</u>	<u>329,483</u>	<u>328,115</u>	<u>327,467</u>	<u>327,517</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>549,850</u>	<u>76,026</u>	<u>77,394</u>	<u>(237,467)</u>	<u>(237,517)</u>
Adjustment to GAAP	<u>(297,959)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>399,627</u></u>	<u><u>411,904</u></u>	<u><u>477,021</u></u>	<u><u>239,554</u></u>	<u><u>239,504</u></u>

## CITY HALL FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	0	(150,000)	(143,653)	(268,653)	(268,653)
REVENUE					
Operating Income	0	20,000	0	20,000	20,000
TOTAL REVENUE	0	20,000	0	20,000	20,000
EXPENSES					
Operating Expenses	143,653	200,000	125,000	200,000	200,000
TOTAL REQUIREMENTS	143,653	200,000	125,000	200,000	200,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(143,653)	(180,000)	(125,000)	(180,000)	(180,000)
ENDING BALANCE	(143,653)	(330,000)	(268,653)	(448,653)	(448,653)

## COMBINED TRANSPORTATION, EMERGENCY AND COMMUNICATIONS CENTER

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	(3,709)	127,280	469,659	404,804	404,804
REVENUE					
Travis County	1,084,589	1,462,555	1,279,593	1,582,148	1,582,148
Texas Department of Transportation	803,654	1,007,935	1,030,383	1,032,765	1,032,765
Capital Metro	415,132	409,588	411,454	501,181	501,181
Interest Income	10,211	3,400	24,200	24,200	24,200
TOTAL REVENUE	<u>2,313,586</u>	<u>2,883,478</u>	<u>2,745,630</u>	<u>3,140,294</u>	<u>3,140,294</u>
TRANSFERS IN					
Transfer from General Fund	5,970,345	6,341,668	6,341,668	6,534,152	6,534,152
TOTAL TRANSFERS IN	<u>5,970,345</u>	<u>6,341,668</u>	<u>6,341,668</u>	<u>6,534,152</u>	<u>6,534,152</u>
TOTAL AVAILABLE FUNDS	<u>8,283,931</u>	<u>9,225,146</u>	<u>9,087,298</u>	<u>9,674,446</u>	<u>9,674,446</u>
EXPENDITURES					
CTECC	7,387,463	9,263,904	9,057,408	9,765,241	9,962,689
TOTAL EXPENDITURES	<u>7,387,463</u>	<u>9,263,904</u>	<u>9,057,408</u>	<u>9,765,241</u>	<u>9,962,689</u>
OTHER REQUIREMENTS					
Liability Reserve	0	1,000	1,000	1,000	1,000
Property Insurance Premium	50,000	52,500	52,500	82,601	82,601
Unreimbursed Disaster Expenses	16,557	0	4,441	0	0
Compensation Adjustment	0	21,022	5,804	203,865	6,417
Additional Retirement Contribution	0	0	0	22,543	22,543
Accrued Payroll	7,318	14,000	31,000	4,000	4,000
TOTAL OTHER REQUIREMENTS	<u>73,875</u>	<u>88,522</u>	<u>94,745</u>	<u>314,009</u>	<u>116,561</u>
TOTAL REQUIREMENTS	<u>7,461,338</u>	<u>9,352,426</u>	<u>9,152,153</u>	<u>10,079,250</u>	<u>10,079,250</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>822,593</u>	<u>(127,280)</u>	<u>(64,855)</u>	<u>(404,804)</u>	<u>(404,804)</u>
Adjustment to GAAP	<u>(349,225)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>469,659</u>	<u>0</u>	<u>404,804</u>	<u>0</u>	<u>0</u>

## COMBINED UTILITY REVENUE BOND REDEMPTION FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	<u>125,686,122</u>	<u>123,548,857</u>	<u>122,850,117</u>	<u>135,974,180</u>	<u>135,974,180</u>
REVENUE					
Transfers from Utility Funds	252,156,000	269,254,157	250,790,000	288,157,369	288,157,369
Accrued Interest Purchased	799,196	0	4,318,082	0	0
Interest Income	1,670,200	1,790,000	2,724,699	2,832,901	2,832,901
TOTAL REVENUE	<u>254,625,396</u>	<u>271,044,157</u>	<u>257,832,781</u>	<u>290,990,270</u>	<u>290,990,270</u>
TOTAL AVAILABLE FUNDS	<u>254,625,396</u>	<u>271,044,157</u>	<u>257,832,781</u>	<u>290,990,270</u>	<u>290,990,270</u>
REQUIREMENTS					
Principal	130,745,000	123,230,000	118,490,000	148,890,382	148,890,382
Interest Expense	126,716,401	135,019,677	126,218,718	135,550,089	135,550,089
TOTAL REQUIREMENTS	<u>257,461,401</u>	<u>258,249,677</u>	<u>244,708,718</u>	<u>284,440,471</u>	<u>284,440,471</u>
EXCESS(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(2,836,005)</u>	<u>12,794,480</u>	<u>13,124,063</u>	<u>6,549,799</u>	<u>6,549,799</u>
ADJUSTMENT TO GAAP	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>122,850,117</u></u>	<u><u>136,343,337</u></u>	<u><u>135,974,180</u></u>	<u><u>142,523,979</u></u>	<u><u>142,523,979</u></u>

## COMMUNICATIONS AND TECHNOLOGY MANAGEMENT

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	2,868,251	823,709	1,815,426	1,749,442	1,749,442
REVENUE					
GATTN Agency	166,100	172,412	172,412	179,000	179,000
Interest Income	84,186	75,000	159,000	159,000	159,000
TOTAL REVENUE	<u>250,286</u>	<u>247,412</u>	<u>331,412</u>	<u>338,000</u>	<u>338,000</u>
TRANSFERS IN					
Transfer from Wireless	0	939,300	939,300	0	0
Transfer from General Fund	10,034,436	12,290,816	12,290,816	13,041,526	13,041,526
Transfer from Other Funds	12,797,148	16,189,064	16,189,064	17,054,191	17,054,191
TOTAL TRANSFERS IN	<u>22,831,584</u>	<u>29,419,180</u>	<u>29,419,180</u>	<u>30,095,717</u>	<u>30,095,717</u>
TOTAL AVAILABLE FUNDS	<u>23,081,870</u>	<u>29,666,592</u>	<u>29,750,592</u>	<u>30,433,717</u>	<u>30,433,717</u>
EXPENDITURES					
IT Operations	9,444,984	10,943,391	10,462,500	10,482,652	10,900,708
GAATN/COA Networks	1,985,059	2,196,944	2,086,073	2,043,287	2,126,464
Security	575,325	863,934	929,695	904,889	943,547
IT Projects and Development	6,033,407	9,217,140	9,032,484	9,683,098	10,145,537
Program Management	2,292,893	2,907,781	3,015,291	2,758,902	2,892,536
One Stop Shop	146,842	110,307	139,531	142,829	149,745
TOTAL EXPENDITURES	<u>20,478,510</u>	<u>26,239,497</u>	<u>25,665,574</u>	<u>26,015,657</u>	<u>27,158,537</u>
TRANSFERS OUT					
GO Debt Services Fund	2,029,767	3,968,652	3,941,859	1,032,363	1,032,363
Transfer to CIP	1,897,000	0	0	3,724,897	3,724,897
TOTAL TRANSFERS OUT	<u>3,926,767</u>	<u>3,968,652</u>	<u>3,941,859</u>	<u>4,757,260</u>	<u>4,757,260</u>
OTHER REQUIREMENTS					
Liability Reserve	6,000	6,000	6,000	11,000	11,000
Workers' Compensation	48,167	24,000	24,000	24,000	24,000
Property Insurance Premium	19,803	31,678	31,678	40,040	40,040
Compensation Adjustment	43,835	140,474	43,053	1,182,470	39,590
Additional Retirement Contribution	0	0	0	128,732	128,732
Unreimbursed Disaster Expenses	145,674	0	24,412	0	0
Accrued Payroll	57,197	80,000	80,000	24,000	24,000
TOTAL OTHER REQUIREMENTS	<u>320,676</u>	<u>282,152</u>	<u>209,143</u>	<u>1,410,242</u>	<u>267,362</u>
TOTAL REQUIREMENTS	<u>24,725,952</u>	<u>30,490,301</u>	<u>29,816,576</u>	<u>32,183,159</u>	<u>32,183,159</u>
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS	<u>(1,644,082)</u>	<u>(823,709)</u>	<u>(65,984)</u>	<u>(1,749,442)</u>	<u>(1,749,442)</u>
Adjustment to GAAP	<u>591,257</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>1,815,426</u></u>	<u><u>0</u></u>	<u><u>1,749,442</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

## CONSERVATION REBATES AND INCENTIVES FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	841,720	841,720	304,840	466,340	466,340
TRANSFERS IN					
Transfer from Austin Energy	13,986,484	15,666,304	15,666,304	16,000,368	16,000,368
Transfer from Austin Water Utility	765,286	1,707,728	1,111,500	1,707,728	1,707,728
TOTAL AVAILABLE FUNDS	<u>14,751,770</u>	<u>17,374,032</u>	<u>16,777,804</u>	<u>17,708,096</u>	<u>17,708,096</u>
REQUIREMENTS					
Electric Rebates and Incentives					
Free Weatherization	874,937	860,000	860,000	810,000	810,000
Multi-Family Rebates	316,643	550,000	550,000	350,000	350,000
Loan Options	297,500	417,077	417,077	417,077	417,077
Rebate Options	2,703,412	2,648,450	2,648,450	2,898,450	2,898,450
Clothes Washer Rebates	22,750	30,000	30,000	30,000	30,000
Duct Diagnostic/Sealing Rebates	207,346	255,000	255,000	295,000	295,000
Nexus-Home Audit CD	51,500	57,750	57,750	57,750	57,750
Compact Fluorescent Distribution	48,847	28,000	28,000	28,000	28,000
Loan Star Debt Service	1,506,959	305,255	305,255	0	0
Commercial Existing Construction	2,450,921	1,639,170	1,639,170	2,000,000	2,000,000
Small Businesses	378,516	596,000	596,000	923,755	923,755
Green Building	4,000	30,000	30,000	0	0
Commercial Power Partner	304,367	808,000	808,000	750,000	750,000
Commercial Miser Program	218,810	150,000	150,000	150,000	150,000
Solar Rebates	3,395,216	3,200,000	3,200,000	3,180,000	3,180,000
Refrigerator Recycle program	420,746	382,050	382,050	382,050	382,050
Multi-Family Duct Sealing	933,841	809,430	809,430	810,664	810,664
Residential Power Partner-Aggressive	818,937	1,417,622	1,417,622	1,417,622	1,417,622
Load Coop	0	100,000	100,000	100,000	100,000
Thermal Energy Storage	3,639	382,500	382,500	400,000	400,000
Hybrid Vehicles	0	1,000,000	1,000,000	1,000,000	1,000,000
Total Electric Rebates and Incentives	<u>14,958,887</u>	<u>15,666,304</u>	<u>15,666,304</u>	<u>16,000,368</u>	<u>16,000,368</u>
Water Conservation Rebates					
Residential Rebates	752,494	1,371,478	850,000	1,371,478	1,371,478
Commercial Incentives	93,113	134,750	100,000	134,750	134,750
Municipal Program	0	40,000	0	40,000	40,000
Total Water Conservation Rebates	<u>845,607</u>	<u>1,546,228</u>	<u>950,000</u>	<u>1,546,228</u>	<u>1,546,228</u>
Swimming Pool Repairs and Renovations	<u>1,978</u>	<u>161,500</u>	<u>0</u>	<u>323,000</u>	<u>323,000</u>
TOTAL REQUIREMENTS	<u>15,806,472</u>	<u>17,374,032</u>	<u>16,616,304</u>	<u>17,869,596</u>	<u>17,869,596</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,054,702)</u>	<u>0</u>	<u>161,500</u>	<u>(161,500)</u>	<u>(161,500)</u>
Adjustment to GAAP	<u>517,822</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>304,840</u></u>	<u><u>841,720</u></u>	<u><u>466,340</u></u>	<u><u>304,840</u></u>	<u><u>304,840</u></u>

## CONVENTION CENTER ALL FUNDS COMBINED\*

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
<b>BEGINNING BALANCE</b>					
Convention Center Combined Funds	9,269,986	7,872,998	8,796,946	12,088,185	12,088,185
Venue Project Fund	0	0	0	3,038,137	3,038,137
PEC Combined Funds	2,786,388	3,244,789	3,489,227	3,343,381	3,343,381
<b>REVENUE/TRANSFERS IN</b>					
Hotel/Motel Occ Tax-Convention Cntr.	15,066,905	14,875,474	17,505,899	17,870,973	17,870,973
Hotel/Motel Occ Tax (2.0%)-Venue	6,695,733	6,611,322	7,780,400	7,942,654	7,942,654
Car Rental Tax Revenue-PEC	4,654,332	4,948,952	4,948,952	5,196,400	5,196,400
Parking Garage Revenue-PEC	470,120	401,150	401,150	416,150	416,150
Facility Revenue-Convention Center	4,766,328	5,214,789	5,214,789	5,554,067	5,554,067
Contractor Revenue-Convention Cntr.	3,959,990	4,486,788	4,486,788	4,910,920	4,910,920
Facility Revenue-PEC	966,440	804,018	804,018	861,460	861,460
Contractor Revenue-PEC	765,882	611,705	611,705	702,699	702,699
Other Revenue-World Conference	250,000	0	0	0	0
Transfer from CIP	0	0	1,800,000	0	0
Interest Earnings-Convention Center	345,010	308,750	480,296	499,508	499,508
Interest Earnings-Venue Project Fund	604	444	50,814	52,847	52,847
Interest Earnings-PEC	82,851	50,000	152,908	159,024	159,024
<b>TOTAL REVENUE/TRANSFERS IN</b>	<b>38,024,195</b>	<b>38,313,392</b>	<b>44,237,719</b>	<b>44,166,702</b>	<b>44,166,702</b>
<b>EXPENSES</b>					
Event Operations-Convention Center	10,261,500	13,855,687	13,355,687	14,738,826	15,095,207
Contractor Expenses-Convention Cntr.	2,908,296	3,005,244	3,005,244	3,233,470	3,233,470
Support Services-Convention Center	1,963,563	2,737,418	2,737,418	2,742,845	2,853,388
Event Operations-PEC	2,214,084	3,125,299	2,925,299	3,356,361	3,466,177
Contractor Expenses-PEC	386,409	472,684	472,684	689,236	689,236
Support Services-PEC	476,197	645,269	645,269	669,712	669,712
<b>TOTAL EXPENSES</b>	<b>18,210,049</b>	<b>23,841,601</b>	<b>23,141,601</b>	<b>25,430,450</b>	<b>26,007,190</b>
<b>TRANSFERS OUT</b>					
GO Debt Service-Convention Cntr	1,325,116	2,092,453	2,092,453	2,086,492	2,086,492
CIP	0	904,600	904,600	4,100,000	4,100,000
Austin City Store	0	0	0	179,336	179,336
Wireless Communication Fund-Conv Cnt	58,807	64,302	64,302	85,426	85,426
Public Improvement Dist.-Conv. Cntr.	75,000	75,000	75,000	75,000	75,000
Debt Service-Convention Center	3,561,486	2,648,597	2,648,563	3,925,825	3,925,825
Debt Service-Venue Fund	9,344,727	7,451,317	4,793,077	5,958,878	5,958,878
Debt Service-PEC	2,856,022	2,755,726	2,736,670	2,698,301	2,698,301
<b>TOTAL TRANSFERS OUT</b>	<b>17,221,158</b>	<b>15,991,995</b>	<b>13,314,665</b>	<b>19,109,258</b>	<b>19,109,258</b>
<b>OTHER REQUIREMENTS</b>					
Compensation Adjustment-Conv. Cntr.	12,151	14,347	14,347	479,173	16,332
Compensation Adjustment-PEC	1,349	3,153	3,153	112,433	3,489
Additional Retirement Contribution	0	0	0	61,283	61,283
Additional Retirement Contribution	0	0	0	13,840	13,840
Unreimbursed Disaster Expenses-Conv. Cntr.	11,333	0	111,609	0	0
Unreimbursed Disaster Expenses-PEC	3,286	0	(1,643)	0	0
Accrued Payroll-Convention Center	48,536	34,000	74,000	11,000	11,000
Accrued Payroll-PEC	0	6,000	22,000	2,000	2,000
Admin. Support-Convention Center	1,094,566	1,007,200	1,007,200	1,079,862	1,079,862
Administrative Support-PEC	240,270	236,257	236,257	269,966	269,966

## CONVENTION CENTER ALL FUNDS COMBINED\*

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
Workers Comp-Convention Center	123,099	98,010	98,010	96,800	96,800
Workers Compensation-PEC	27,022	22,990	22,990	24,200	24,200
Liability Reserve-Convention Center	8,200	8,100	8,100	8,000	8,000
Liability Reserve-PEC	1,800	1,900	1,900	2,000	2,000
<b>TOTAL OTHER REQUIREMENTS</b>	<u>1,571,612</u>	<u>1,431,957</u>	<u>1,597,923</u>	<u>2,160,557</u>	<u>1,588,772</u>
<b>TOTAL REQUIREMENTS</b>	<u>37,002,819</u>	<u>41,265,553</u>	<u>38,054,189</u>	<u>46,700,265</u>	<u>46,705,220</u>
<b>EXCESS (DEFICIENCY) OF REVENUE/ TRANSFERS IN OVER TOTAL REQUIREMENTS</b>	<u>1,021,376</u>	<u>(2,952,161)</u>	<u>6,183,530</u>	<u>(2,533,563)</u>	<u>(2,538,518)</u>
Adjustment to GAAP <sup>1</sup>	<u>787,423</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Unavailable Resources <sup>1</sup>	<u>(1,579,000)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>ENDING BALANCE</b>	<u>12,286,173</u>	<u>8,165,626</u>	<u>18,469,703</u>	<u>15,936,140</u>	<u>15,931,185</u>
<b>COMPONENTS OF ENDING BALANCE</b>					
Convention Center-unreserved	8,796,946	5,374,290	12,088,185	8,020,315	8,016,232
Venue Fund-unreserved	0	0	3,038,137	5,074,760	5,074,760
Palmer Events Center (PEC)-reserved	577,715	817,955	801,905	1,099,256	1,099,256
Palmer Events Center (PEC)-unreserved	2,311,513	1,173,381	1,741,476	741,809	740,937
Palmer Events Center (PEC) Restricted for Repair and Replacements	600,000	800,000	800,000	1,000,000	1,000,000

(\*) Funds are accounted for separately in order to comply with State statutes. Includes: (1) Convention Center Combined Funds, (2) Venue Project Fund (3) Palmer Events Center (PEC) Combined Funds.

(1) The City implemented GASB 33 in 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period.

## CONVENTION CENTER COMBINED FUNDS\*

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
<b>BEGINNING BALANCE</b>					
Convention Center Combined Funds	9,269,986	7,872,998	8,796,946	12,088,185	12,088,185
Venue Project Fund	0	0	0	3,038,137	3,038,137
<b>REVENUE/TRANSFERS IN</b>					
Hotel/Motel Occ Tax-Convention Cntr.	15,066,905	14,875,474	17,505,899	17,870,973	17,870,973
Hotel/Motel Occ Tax (2.0%)-Venue	6,695,733	6,611,322	7,780,400	7,942,654	7,942,654
Facility Revenue-Convention Center	4,766,328	5,214,789	5,214,789	5,554,067	5,554,067
Contractor Revenue-Convention Cntr.	3,959,990	4,486,788	4,486,788	4,910,920	4,910,920
Other Revenue-World Congress	250,000	0	0	0	0
Transfer from CIP	0	0	1,800,000	0	0
Interest Earnings-Convention Center	345,010	308,750	480,296	499,508	499,508
Interest Earnings-Venue Project Fund	604	444	50,814	52,847	52,847
<b>TOTAL REVENUE/TRANSFERS IN</b>	<b>31,084,570</b>	<b>31,497,567</b>	<b>37,318,986</b>	<b>36,830,969</b>	<b>36,830,969</b>
<b>EXPENSES</b>					
Event Operations-Convention Center	10,261,500	13,855,687	13,355,687	14,738,826	15,095,207
Contractor Expenses-Convention Cntr.	2,908,296	3,005,244	3,005,244	3,233,470	3,233,470
Support Services-Convention Center	1,963,563	2,737,418	2,737,418	2,742,845	2,853,388
<b>TOTAL EXPENSES</b>	<b>15,133,359</b>	<b>19,598,349</b>	<b>19,098,349</b>	<b>20,715,141</b>	<b>21,182,065</b>
<b>TRANSFERS OUT</b>					
GO Debt Service	1,325,116	2,092,453	2,092,453	2,086,492	2,086,492
CIP	0	904,600	904,600	4,100,000	4,100,000
Austin City Store	0	0	0	179,336	179,336
Wireless Communication Fund	58,807	64,302	64,302	85,426	85,426
Public Improvement Dist.-Conv. Cntr.	75,000	75,000	75,000	75,000	75,000
Debt Service-Convention Center	3,561,486	2,648,597	2,648,563	3,925,825	3,925,825
Debt Service-Venue Fund	9,344,727	7,451,317	4,793,077	5,958,878	5,958,878
<b>TOTAL TRANSFERS OUT</b>	<b>14,365,136</b>	<b>13,236,269</b>	<b>10,577,995</b>	<b>16,410,957</b>	<b>16,410,957</b>
<b>OTHER REQUIREMENTS</b>					
Compensation Adjustment	12,151	14,347	14,347	479,173	16,332
Additional Retirement Contribution	0	0	0	61,283	61,283
Unreimbursed Disaster Expenses	11,333	0	111,609	0	0
Accrued Payroll-Convention Center	48,536	34,000	74,000	11,000	11,000
Admin. Support-Convention Center	1,094,566	1,007,200	1,007,200	1,079,862	1,079,862
Workers Comp-Convention Center	123,099	98,010	98,010	96,800	96,800
Liability Reserve-Convention Center	8,200	8,100	8,100	8,000	8,000
<b>TOTAL OTHER REQUIREMENTS</b>	<b>1,297,885</b>	<b>1,161,657</b>	<b>1,313,266</b>	<b>1,736,118</b>	<b>1,273,277</b>
<b>TOTAL REQUIREMENTS</b>	<b>30,796,380</b>	<b>33,996,275</b>	<b>30,989,610</b>	<b>38,862,216</b>	<b>38,866,299</b>
<b>EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS</b>	<b>288,190</b>	<b>(2,498,708)</b>	<b>6,329,376</b>	<b>(2,031,247)</b>	<b>(2,035,330)</b>
Adjustment to GAAP	(761,230)	0	0	0	0
<b>ENDING BALANCE</b>	<b>8,796,946</b>	<b>5,374,290</b>	<b>15,126,322</b>	<b>13,095,075</b>	<b>13,090,992</b>
<b>COMPONENTS OF ENDING BALANCE</b>					
Convention Center	8,796,946	5,374,290	12,088,185	8,020,315	8,016,232
Venue Fund	0	0	3,038,137	5,074,760	5,074,760

(\*) Funds are accounted for separately in order to comply with State statute. Includes: (1) Convention Center Funds, (2) Venue Project Fund.

## CONVENTION CENTER OPERATING FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	9,269,986	7,872,998	8,796,946	12,088,185	12,088,185
REVENUE					
Facility Revenue	4,766,328	5,214,789	5,214,789	5,554,067	5,554,067
Contractor Revenue	3,959,990	4,486,788	4,486,788	4,910,920	4,910,920
Other Revenue-World Congress	250,000	0	0	0	0
Interest Earnings	166,132	258,750	316,292	328,944	328,944
TOTAL REVENUE	<u>9,142,450</u>	<u>9,960,327</u>	<u>10,017,869</u>	<u>10,793,931</u>	<u>10,793,931</u>
TRANSFERS IN					
Convention Center Tax Fund	9,035,907	11,437,326	16,821,340	14,115,712	14,115,712
TOTAL TRANSFERS IN	<u>9,035,907</u>	<u>11,437,326</u>	<u>16,821,340</u>	<u>14,115,712</u>	<u>14,115,712</u>
TOTAL AVAILABLE FUNDS	<u>18,178,357</u>	<u>21,397,653</u>	<u>26,839,209</u>	<u>24,909,643</u>	<u>24,909,643</u>
EXPENSES					
Event Operations	10,261,500	13,855,687	13,355,687	14,738,826	15,095,207
Contractor Expenses	2,908,296	3,005,244	3,005,244	3,233,470	3,233,470
Support Services	1,963,563	2,737,418	2,737,418	2,742,845	2,853,388
TOTAL EXPENSES	<u>15,133,359</u>	<u>19,598,349</u>	<u>19,098,349</u>	<u>20,715,141</u>	<u>21,182,065</u>
TRANSFERS OUT					
GO Debt Service	1,325,116	2,092,453	2,092,453	2,086,492	2,086,492
CIP	0	904,600	904,600	4,100,000	4,100,000
Austin City Store	0	0	0	179,336	179,336
Wireless Communication Fund	58,807	64,302	64,302	85,426	85,426
Public Improvement District	75,000	75,000	75,000	75,000	75,000
TOTAL TRANSFERS OUT	<u>1,458,923</u>	<u>3,136,355</u>	<u>3,136,355</u>	<u>6,526,254</u>	<u>6,526,254</u>
OTHER REQUIREMENTS					
Compensation Adjustment	12,151	14,347	14,347	479,173	16,332
Additional Retirement Contribution	0	0	0	61,283	61,283
Unreimbursed Disaster Expenses	11,333	0	111,609	0	0
Accrued Payroll	48,536	34,000	74,000	11,000	11,000
Administrative Support	1,094,566	1,007,200	1,007,200	1,079,862	1,079,862
Workers Compensation	123,099	98,010	98,010	96,800	96,800
Liability Reserve	8,200	8,100	8,100	8,000	8,000
TOTAL OTHER REQUIREMENTS	<u>1,297,885</u>	<u>1,161,657</u>	<u>1,313,266</u>	<u>1,736,118</u>	<u>1,273,277</u>
TOTAL REQUIREMENTS	<u>17,890,167</u>	<u>23,896,361</u>	<u>23,547,970</u>	<u>28,977,513</u>	<u>28,981,596</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>288,190</u>	<u>(2,498,708)</u>	<u>3,291,239</u>	<u>(4,067,870)</u>	<u>(4,071,953)</u>
Adjustment to GAAP	<u>(761,230)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>8,796,946</u></u>	<u><u>5,374,290</u></u>	<u><u>12,088,185</u></u>	<u><u>8,020,315</u></u>	<u><u>8,016,232</u></u>

## CONVENTION CENTER TAX FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REVENUE					
Interest Earnings	178,878	50,000	164,004	170,564	170,564
TOTAL REVENUE	<u>178,878</u>	<u>50,000</u>	<u>164,004</u>	<u>170,564</u>	<u>170,564</u>
TRANSFERS IN					
Hotel/Motel Occ Tax Fund	15,066,905	14,875,474	17,505,899	17,870,973	17,870,973
CIP	0	0	1,800,000	0	0
TOTAL TRANSFERS IN	<u>15,066,905</u>	<u>14,875,474</u>	<u>19,305,899</u>	<u>17,870,973</u>	<u>17,870,973</u>
TOTAL AVAILABLE FUNDS	<u>15,245,783</u>	<u>14,925,474</u>	<u>19,469,903</u>	<u>18,041,537</u>	<u>18,041,537</u>
TRANSFERS OUT					
Series 2004-Refunding Bonds	2,343,323	2,343,325	2,343,291	3,925,825	3,925,825
Series A-1999 Taxable Bonds	1,218,163	305,272	305,272	0	0
Venue Project Fund	2,648,390	839,551	0	0	0
Operating Fund	9,035,907	11,437,326	16,821,340	14,115,712	14,115,712
TOTAL TRANSFERS OUT	<u>15,245,783</u>	<u>14,925,474</u>	<u>19,469,903</u>	<u>18,041,537</u>	<u>18,041,537</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL TRANSFERS OUT	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

## CULTURAL ARTS FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>(102,360)</u>	<u>551,155</u>	<u>837,292</u>	<u>1,222,522</u>	<u>1,222,522</u>
TRANSFERS IN					
Interest	8,144	3,500	23,000	20,000	20,000
Hotel/Motel Bed Tax	<u>3,516,615</u>	<u>3,470,944</u>	<u>4,084,709</u>	<u>4,169,894</u>	<u>4,169,894</u>
TOTAL AVAILABLE FUNDS	<u>3,524,759</u>	<u>3,474,444</u>	<u>4,107,709</u>	<u>4,189,894</u>	<u>4,189,894</u>
EXPENSES					
Cultural Arts Contracts	2,639,319	3,685,155	3,660,479	4,928,427	4,928,427
Program Administration	649	15,000	12,000	15,000	15,000
Cultural Planning	<u>0</u>	<u>100,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
TOTAL EXPENSES	<u>2,639,968</u>	<u>3,800,155</u>	<u>3,722,479</u>	<u>4,993,427</u>	<u>4,993,427</u>
TOTAL REQUIREMENTS	<u>2,639,968</u>	<u>3,800,155</u>	<u>3,722,479</u>	<u>4,993,427</u>	<u>4,993,427</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>884,791</u>	<u>(325,711)</u>	<u>385,230</u>	<u>(803,533)</u>	<u>(803,533)</u>
Adjustments to GAAP	<u>54,861</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>837,292</u></u>	<u><u>225,444</u></u>	<u><u>1,222,522</u></u>	<u><u>418,989</u></u>	<u><u>418,989</u></u>
COMPONENTS OF ENDING BALANCE					
Reserve Requirement	352,476	225,444	410,771	418,989	418,989
Unreserved Requirement	484,816	0	811,751	0	0

NOTE: The Approved 2007 column includes a reserve of 10% of Hotel-Motel Bed Tax revenue, or \$418,989. The City's policy is to maintain a 10% reserve.

## DRAINAGE UTILITY FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	4,421,645	5,678,597	6,947,972	7,270,360	7,270,360
REVENUE					
Drainage Fee					
Residential	23,965,566	25,190,073	25,703,524	26,404,826	26,404,826
Commercial/City	19,619,355	22,781,291	23,276,452	24,101,781	24,101,781
Storm Sewer Discharge Permits	119,370	125,000	120,000	121,560	121,560
Underground Storage Permits	31,322	85,000	85,000	34,000	34,000
Development Fees	631,812	454,159	662,416	714,508	714,508
Monitoring and Maintenance	9,100	35,000	35,000	35,000	35,000
Maple Run	64,153	63,198	63,520	63,198	63,198
Interest Income	1,048,944	857,756	1,500,000	1,100,000	1,100,000
Property Sales	40,067	15,000	36,000	18,000	18,000
Miscellaneous	3,097	11,000	16,500	11,000	11,000
TOTAL REVENUE	45,532,786	49,617,477	51,498,412	52,603,873	52,603,873
TRANSFER FROM GENERAL FUND	298,504	298,504	298,504	298,504	298,504
TOTAL AVAILABLE FUNDS	45,831,290	49,915,981	51,796,916	52,902,377	52,902,377
OPERATING REQUIREMENTS					
Stream Restoration	561,979	577,756	539,945	549,990	571,199
Flood Hazard Mitigation	2,432,098	3,292,726	3,136,547	3,417,585	3,545,640
Infrastructure & Waterway Maint.	8,473,670	9,538,322	9,318,881	9,917,757	10,157,864
Master Planning	304,005	475,519	484,977	524,994	552,650
One Stop Shop	3,770,260	4,443,360	4,299,416	4,582,501	4,771,003
Support Services	1,900,240	2,322,812	2,255,361	2,567,632	2,692,553
Water Quality Protection	5,695,157	6,640,111	6,512,209	7,031,138	7,276,615
TOTAL OPERATING REQUIREMENTS	23,137,409	27,290,606	26,547,336	28,591,597	29,567,524
OTHER OPERATING REQUIREMENTS					
Bad Debt	478,830	606,506	606,506	505,066	505,066
Hazardous Materials Response	222,515	222,515	222,515	222,515	222,515
Information Systems Support	804,876	1,060,436	1,060,436	1,408,915	1,408,915
PARD Flood Control	67,832	85,000	85,000	85,000	85,000
Transfer to AE-Greenbuilder Prgm.	17,835	17,835	17,835	17,835	17,835
UCSO Billing Sup. & LIS Upgrade	752,918	824,740	824,740	817,797	817,797
UWO Law Water Quality	66,000	66,000	66,000	66,000	66,000
TOTAL OTHER OPERATING REQUIREMENTS	2,410,806	2,883,032	2,883,032	3,123,128	3,123,128
TOTAL EXPENSES	25,548,215	30,173,638	29,430,368	31,714,725	32,690,652

## DRAINAGE UTILITY FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
<b>TRANSFERS OUT</b>					
Austin Water Utility	324,000	216,000	216,000	108,000	108,000
Environmental Remediation Fund	241,500	241,500	241,500	241,500	241,500
General Obligation Debt Service	1,280,465	1,278,170	1,278,170	1,112,861	1,112,861
Other Enterprise CIP	11,715,000	16,552,000	16,552,000	17,113,450	17,113,450
RSMP Transfer	0	0	0	102,000	102,000
Radio Comm. Fund/Trunked Radio	38,999	42,644	42,644	56,675	56,675
Sustainability Fund	434,460	496,175	496,175	526,039	526,039
UWO Local Cntrl. Structural Match	400,000	400,000	700,000	750,000	750,000
<b>TOTAL TRANSFERS OUT</b>	<u>14,434,424</u>	<u>19,226,489</u>	<u>19,526,489</u>	<u>20,010,525</u>	<u>20,010,525</u>
<b>OTHER REQUIREMENTS</b>					
Accrued Payroll	124,312	85,000	255,000	29,000	29,000
Administrative Support - City-wide	2,254,000	1,997,471	1,997,471	1,976,390	1,976,390
Compensation Adjustment	38,113	513,475	36,152	1,001,363	45,235
Insurance - Fire/EC	3,191	3,429	3,429	3,535	3,535
Liability Reserve	37,000	90,000	90,000	269,455	269,455
Workers' Compensation	63,228	112,000	112,000	112,000	112,000
Additional Retirement Contribution	0	0	0	138,694	138,694
Unreimbursed Disaster Expenses	14,123	0	23,619	0	0
<b>TOTAL OTHER REQUIREMENTS</b>	<u>2,533,967</u>	<u>2,801,375</u>	<u>2,517,671</u>	<u>3,530,437</u>	<u>2,574,309</u>
<b>TOTAL REQUIREMENTS</b>	<u>42,516,606</u>	<u>52,201,502</u>	<u>51,474,528</u>	<u>55,255,687</u>	<u>55,275,486</u>
<b>EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS</b>	<u>3,314,684</u>	<u>(2,285,521)</u>	<u>322,388</u>	<u>(2,353,310)</u>	<u>(2,373,109)</u>
<b>ADJUSTMENT TO GAAP</b>	<u>(788,357)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>ENDING BALANCE</b>	<u>6,947,972</u>	<u>3,393,076</u>	<u>7,270,360</u>	<u>4,917,050</u>	<u>4,897,251</u>

**EMERGENCY MEDICAL SERVICES  
TRAVIS COUNTY REIMBURSED FUND**

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-2006 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,076</u>	<u>20,076</u>
REVENUES					
Travis County Reimbursement	<u>1,133,304</u>	<u>1,351,119</u>	<u>1,351,119</u>	<u>1,384,535</u>	<u>1,384,535</u>
TOTAL REVENUE	<u>1,133,304</u>	<u>1,351,119</u>	<u>1,351,119</u>	<u>1,384,535</u>	<u>1,384,535</u>
EXPENDITURES					
Operations	<u>1,134,703</u>	<u>1,351,119</u>	<u>1,331,043</u>	<u>1,345,364</u>	<u>1,345,364</u>
TOTAL EXPENDITURES	<u>1,134,703</u>	<u>1,351,119</u>	<u>1,331,043</u>	<u>1,345,364</u>	<u>1,345,364</u>
OTHER REQUIREMENTS					
Compensation Adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>31,468</u>	<u>31,468</u>
Additional Retirement Contribution	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,703</u>	<u>7,703</u>
TOTAL OTHER REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>39,171</u>	<u>39,171</u>
TOTAL REQUIREMENTS	<u>1,134,703</u>	<u>1,351,119</u>	<u>1,331,043</u>	<u>1,384,535</u>	<u>1,384,535</u>
EXCESS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER REQUIREMENTS	<u>(1,399)</u>	<u>0</u>	<u>20,076</u>	<u>0</u>	<u>0</u>
Adjustment to GAAP	<u>1,399</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>20,076</u>	<u>20,076</u>	<u>20,076</u>

## EMPLOYEE BENEFITS FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	8,945,912	14,874,717	19,355,689	17,731,282	17,731,282
REVENUE					
City Contributions	72,268,765	73,166,232	74,523,893	79,372,278	79,372,278
Employee Medical	13,048,575	13,549,488	13,676,702	15,210,721	15,210,721
Employee Dental	1,844,661	1,940,991	1,894,990	2,696,289	2,696,289
Employee Long Term Disability	1,675,129	1,925,419	1,815,358	1,891,661	1,891,661
Employee Supplemental Life	2,145,077	2,222,833	1,948,685	1,890,777	1,890,777
Employee PrePaid Legal	439,059	448,926	471,545	534,336	534,336
Retiree Medical	6,776,458	7,094,256	7,057,731	7,033,382	7,033,382
Retiree Dental	576,660	589,200	664,576	721,113	721,113
COBRA Contributions	350,833	493,419	278,782	383,088	383,088
TOTAL AVAILABLE FUNDS	<u>99,125,217</u>	<u>101,430,764</u>	<u>102,332,262</u>	<u>109,733,645</u>	<u>109,733,645</u>
REQUIREMENTS					
PPO Medical Claims Employees	26,790,152	32,488,947	31,037,940	34,752,243	34,752,243
PPO Prescriptions Employees	6,920,786	8,090,254	8,275,786	9,774,960	9,774,960
Dental Claims - Employees	4,446,927	5,671,503	5,704,078	7,076,917	7,076,917
Dental Premiums - Retirees	575,852	589,200	665,015	721,113	721,113
HMO Premiums	30,405,369	36,329,503	35,818,317	40,541,037	40,541,037
PPO Medical Plan - Retirees	8,525,701	12,030,640	10,544,902	13,452,485	13,452,485
Basic Life Insurance & AD&D	422,483	834,094	721,926	844,592	844,592
Life Insurance - Supp. & Dep	2,140,777	2,222,833	1,948,702	1,890,777	1,890,777
Stop Loss Premiums - Medical	378,524	418,205	416,344	484,642	484,642
Stop Loss - Reserve	0	2,700,000	0	1,900,000	1,900,000
Long Term Disability Premiums	1,673,590	1,925,419	1,818,646	1,891,661	1,891,661
Short Term Disability Premiums	409,840	410,908	424,885	441,059	441,059
Employee Assistance Program	162,011	170,000	163,007	170,000	170,000
Wellness Program	212,793	250,000	250,000	250,000	250,000
Child Care	479,212	600,000	500,000	600,000	600,000
Unemployment	168,654	350,000	226,643	350,000	350,000
PrePaid Legal	440,603	448,926	472,375	534,336	534,336
Administration and Other Fees	4,568,309	4,999,346	4,968,103	5,613,799	5,613,799
Claims Reserve	0	5,775,703	0	6,175,306	6,175,306
TOTAL REQUIREMENTS	<u>88,721,583</u>	<u>116,305,481</u>	<u>103,956,669</u>	<u>127,464,927</u>	<u>127,464,927</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>10,403,634</u>	<u>(14,874,717)</u>	<u>(1,624,407)</u>	<u>(17,731,282)</u>	<u>(17,731,282)</u>
Adjustments to GAAP	<u>6,143</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>19,355,689</u></u>	<u><u>0</u></u>	<u><u>17,731,282</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

## ENVIRONMENTAL REMEDIATION FUND

	<u>2004-05</u> <u>ACTUAL</u>	<u>2005-06</u> <u>AMENDED</u>	<u>2005-06</u> <u>ESTIMATED</u>	<u>2006-07</u> <u>PROPOSED</u>	<u>2006-07</u> <u>APPROVED</u>
BEGINNING BALANCE	64,504	477,257	527,809	565,964	565,964
TRANSFERS IN					
Water Fund	120,750	120,750	120,750	120,750	120,750
Wastewater Fund	120,750	120,750	120,750	120,750	120,750
Solid Waste Services-Landfill Fund	276,076	241,500	241,500	241,500	241,500
Drainage Utility Fund	241,500	241,500	241,500	241,500	241,500
Investment Interest	14,418	7,500	24,878	20,000	20,000
TOTAL FUNDING SOURCES	<u>773,494</u>	<u>732,000</u>	<u>749,378</u>	<u>744,500</u>	<u>744,500</u>
EXPENSES					
Spills Response	6,365	50,000	20,000	50,000	50,000
TOTAL EXPENSES	<u>6,365</u>	<u>50,000</u>	<u>20,000</u>	<u>50,000</u>	<u>50,000</u>
TRANSFERS OUT					
Brownfields Revolving Loan Fund	78,329	78,329	78,329	78,329	78,329
Solid Waste Services CIP	0	0	0	500,000	500,000
GO Debt Service	225,495	612,894	612,894	618,878	618,878
TOTAL TRANSFERS OUT	<u>303,824</u>	<u>691,223</u>	<u>691,223</u>	<u>1,197,207</u>	<u>1,197,207</u>
TOTAL REQUIREMENTS	<u>310,189</u>	<u>741,223</u>	<u>711,223</u>	<u>1,247,207</u>	<u>1,247,207</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>463,305</u>	<u>(9,223)</u>	<u>38,155</u>	<u>(502,707)</u>	<u>(502,707)</u>
ADJUSTMENT TO GAAP	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>527,809</u></u>	<u><u>468,034</u></u>	<u><u>565,964</u></u>	<u><u>63,257</u></u>	<u><u>63,257</u></u>

## FLEET SERVICES FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	1,334,197	819,548	(421,445)	(1,613,559)	(1,613,559)
REVENUE					
Fleet Maintenance Revenue	17,707,280	18,162,667	18,797,779	19,502,109	19,502,109
Fleet Scrap Sales	11,138	5,000	10,941	15,000	15,000
Auction Revenue	585,654	0	200,000	178,400	178,400
Rental Revenue	780,353	0	200,000	221,600	221,600
Fuel Revenue	8,089,824	10,135,992	10,761,320	12,271,855	12,271,855
Interest Earnings	183,295	150,000	231,915	200,000	200,000
TOTAL REVENUE	<u>27,357,544</u>	<u>28,453,659</u>	<u>30,201,955</u>	<u>32,388,964</u>	<u>32,388,964</u>
TRANSFERS IN					
General Fund	186,371	0	0	0	0
TOTAL TRANSFERS IN	<u>186,371</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL AVAILABLE FUNDS	<u>27,543,915</u>	<u>28,453,659</u>	<u>30,201,955</u>	<u>32,388,964</u>	<u>32,388,964</u>
EXPENSES					
Support Services	1,419,987	1,678,350	1,331,646	1,476,453	1,571,915
Vehicle Support Services	9,122,083	9,127,502	11,222,421	11,321,213	11,377,283
Service Centers	16,642,685	16,243,072	16,665,844	16,712,087	17,335,949
TOTAL EXPENSES	<u>27,184,755</u>	<u>27,048,924</u>	<u>29,219,911</u>	<u>29,509,753</u>	<u>30,285,147</u>
TRANSFERS OUT					
Workers' Compensation	578,878	379,000	379,000	379,000	379,000
Trunked Radio Allocation	9,079	9,930	9,930	13,252	13,252
Capital Improvements Program	500,000	500,000	500,000	300,000	300,000
G.O. Debt Service	494,905	493,250	493,250	494,010	494,010
Liability Reserve Fund	40,000	30,000	30,000	20,000	20,000
TOTAL TRANSFERS OUT	<u>1,622,862</u>	<u>1,412,180</u>	<u>1,412,180</u>	<u>1,206,262</u>	<u>1,206,262</u>
OTHER REQUIREMENTS					
Information Systems Fund	326,511	536,426	536,426	579,826	579,826
Accrued Payroll	48,105	54,000	95,000	15,000	15,000
Unreimbursed Disaster Expenses	9,817	0	24,746	0	0
Compensation Adjustment	13,513	183,042	67,171	794,196	25,069
Additional Retirement Contribution	0	0	0	81,776	81,776
Insurance - Bond/Theft	391	469	469	469	469
Insurance - Fire/EC	36,497	38,166	38,166	38,166	38,166
TOTAL OTHER REQUIREMENTS	<u>434,834</u>	<u>812,103</u>	<u>761,978</u>	<u>1,509,433</u>	<u>740,306</u>
TOTAL REQUIREMENTS	<u>29,242,451</u>	<u>29,273,207</u>	<u>31,394,069</u>	<u>32,225,448</u>	<u>32,231,715</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,698,536)</u>	<u>(819,548)</u>	<u>(1,192,114)</u>	<u>163,516</u>	<u>157,249</u>
ADJUSTMENT TO GAAP	<u>(57,106)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>(421,445)</u>	<u>0</u>	<u>(1,613,559)</u>	<u>(1,450,043)</u>	<u>(1,456,310)</u>

## GENERAL OBLIGATION DEBT SERVICE FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	11,522,958	12,146,077	14,150,501	15,120,769	15,120,769
REVENUE					
Property Tax Revenue					
Current	82,787,603	82,460,897	82,460,897	81,426,996	81,451,499
Delinquent	445,977	396,028	396,028	429,929	405,426
Penalty and Interest	532,740	440,000	440,000	440,000	440,000
Property Tax Revenue	<u>83,766,320</u>	<u>83,296,925</u>	<u>83,296,925</u>	<u>82,296,925</u>	<u>82,296,925</u>
Interest and Other Revenue					
Interest on Investments	1,591,546	1,387,553	2,441,154	2,447,888	2,447,888
CMTA Mobility	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Post Properties	77,000	77,000	77,000	77,000	77,000
Interest and Other Revenue	<u>5,168,546</u>	<u>4,964,553</u>	<u>6,018,154</u>	<u>6,024,888</u>	<u>6,024,888</u>
TOTAL REVENUE	<u>88,934,866</u>	<u>88,261,478</u>	<u>89,315,079</u>	<u>88,321,813</u>	<u>88,321,813</u>
TRANSFERS IN					
Austin Energy	560,711	428,543	428,543	320,129	320,129
Austin Water Utility	3,387,989	4,114,157	4,093,287	2,546,792	2,546,792
Aviation	128,767	47,979	47,979	28,695	28,695
CTM	2,029,767	3,968,652	3,941,859	1,032,363	1,032,363
Convention Center	1,325,116	2,092,453	2,092,453	2,086,493	2,086,493
EMS	117,495	119,486	119,485	121,391	121,391
Environmental Remediation	225,495	612,894	612,894	618,878	618,878
Financial Services	0	394,157	0	2,145,898	2,145,898
Fire	0	488,060	0	497,862	497,862
Fleet	494,905	493,250	493,250	494,010	494,010
Golf	687,067	1,032,352	1,021,635	760,193	760,193
Health & Human Services	434,159	467,502	467,502	472,951	472,951
Landfill Closure	159,275	229,324	229,324	283,139	283,139
MUD Surcharge	196,799	192,000	197,441	108,000	108,000
One Texas Center	1,224,799	1,226,774	1,226,774	1,231,743	1,231,743
Police	225,559	227,192	227,192	233,402	233,402
Solid Waste Services	2,458,704	2,737,967	2,696,170	3,552,746	3,552,746
Support Services	1,026,812	2,964,654	2,964,654	2,992,140	2,992,140
Transportation	198,560	604,428	566,483	1,018,209	1,018,209
Utility Customer Service Office	42,110	28,388	28,388	17,097	17,097
Watershed Protection	1,280,465	1,278,170	1,278,170	1,112,861	1,112,861
TOTAL TRANSFERS IN	<u>16,204,554</u>	<u>23,748,382</u>	<u>22,733,483</u>	<u>21,674,992</u>	<u>21,674,992</u>
TOTAL AVAILABLE FUNDS	<u>105,139,420</u>	<u>112,009,860</u>	<u>112,048,562</u>	<u>109,996,805</u>	<u>109,996,805</u>

## GENERAL OBLIGATION DEBT SERVICE FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
REQUIREMENTS					
Principal	61,257,113	69,796,839	68,301,839	70,434,337	70,434,337
Interest Expense	43,920,667	43,227,880	42,761,455	43,293,912	43,293,912
Other	9,657	15,000	15,000	15,000	15,000
TOTAL REQUIREMENTS	<u>105,187,437</u>	<u>113,039,719</u>	<u>111,078,294</u>	<u>113,743,249</u>	<u>113,743,249</u>
EXCESS(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(48,017)</u>	<u>(1,029,859)</u>	<u>970,268</u>	<u>(3,746,444)</u>	<u>(3,746,444)</u>
ADJUSTMENT TO GAAP	<u>2,675,560</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>14,150,501</u></u>	<u><u>11,116,218</u></u>	<u><u>15,120,769</u></u>	<u><u>11,374,325</u></u>	<u><u>11,374,325</u></u>

## GOLF ENTERPRISE FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	(113,003)	(17,110)	(147,302)	(39,200)	(39,200)
REVENUE					
Golf Fee Revenues	5,078,403	5,444,755	5,095,352	5,565,529	5,565,529
Interest Income	0	0	0	0	0
TOTAL AVAILABLE FUNDS	5,078,403	5,444,755	5,095,352	5,565,529	5,565,529
EXPENSES					
Golf and Tennis	3,939,554	3,948,823	3,562,616	3,904,692	4,040,395
TOTAL EXPENSES	3,939,554	3,948,823	3,562,616	3,904,692	4,040,395
TRANSFERS OUT					
Aviation Operating	83,363	0	0	0	0
GO Debt Service	687,067	1,032,352	1,021,635	760,193	760,193
TOTAL TRANSFERS OUT	770,430	1,032,352	1,021,635	760,193	760,193
OTHER REQUIREMENTS					
Accrued Payroll	1,964	11,000	14,000	3,000	3,000
Compensation Adjustment	5,222	32,199	5,446	139,127	4,566
Additional Retirement Contribution	0	0	0	14,828	14,828
Administrative Support	303,435	292,553	292,553	292,553	292,553
Liability Reserve	3,000	3,000	3,000	18,000	18,000
Workers' Compensation	87,059	88,000	88,000	88,000	88,000
TOTAL OTHER REQUIREMENTS	400,680	426,752	402,999	555,508	420,947
TOTAL REQUIREMENTS	5,110,664	5,407,927	4,987,250	5,220,393	5,221,535
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(32,261)	36,828	108,102	345,136	343,994
Adjustments to GAAP	(2,038)	0	0	0	0
ENDING BALANCE	(147,302)	19,718	(39,200)	305,936	304,794

## GOLF SURCHARGE FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>320,969</u>	<u>326,616</u>	<u>215,322</u>	<u>215,322</u>	<u>215,322</u>
REVENUE					
Green Fee Revenue	78,572	150,000	150,000	150,000	150,000
Interest Income	15,781	10,000	10,000	10,000	10,000
TOTAL AVAILABLE FUNDS	<u>94,353</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>
TRANSFERS OUT					
CIP	<u>200,000</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>
TOTAL REQUIREMENTS	<u>200,000</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(105,647)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>215,322</u></u>	<u><u>326,616</u></u>	<u><u>215,322</u></u>	<u><u>215,322</u></u>	<u><u>215,322</u></u>

**HEALTH AND HUMAN SERVICES DEPARTMENT  
TRAVIS COUNTY REIMBURSED FUND**

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	540,868	540,868	533,219	533,219	533,219
REVENUE					
Health & Human Services	1,599,549	1,825,087	1,739,672	2,065,395	2,065,395
TOTAL REVENUE	<u>1,599,549</u>	<u>1,825,087</u>	<u>1,739,672</u>	<u>2,065,395</u>	<u>2,065,395</u>
OPERATING EXPENSES					
One Stop Shop	6,493	11,732	11,732	12,292	12,848
Animal Services	101,396	199,109	113,694	291,700	300,216
Communicable Diseases	628,093	670,057	670,057	685,944	745,005
Environmental & Consumer Health	348,587	350,264	350,264	341,244	357,313
Youth Services	63,603	83,634	83,634	83,634	83,634
Health Promotion & Disease Prevention	220,394	237,100	237,100	237,052	251,796
Vital Records	38,920	41,661	41,661	36,910	39,825
Support Services	192,343	219,400	219,400	254,063	263,560
Disaster Relief Expenses	6,799	0	0	0	0
TOTAL OPERATING EXPENSES	<u>1,606,628</u>	<u>1,812,957</u>	<u>1,727,542</u>	<u>1,942,839</u>	<u>2,054,197</u>
OTHER REQUIREMENTS					
Additional Retirement Contribution	0	0	0	12,589	12,589
Compensation Adjustment	2,433	12,130	12,130	109,967	3,805
TOTAL OTHER REQUIREMENTS	<u>2,433</u>	<u>12,130</u>	<u>12,130</u>	<u>122,556</u>	<u>16,394</u>
TOTAL REQUIREMENTS	<u>1,609,061</u>	<u>1,825,087</u>	<u>1,739,672</u>	<u>2,065,395</u>	<u>2,070,591</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER REQUIREMENTS	<u>(9,512)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(5,196)</u>
Adjustment to GAAP	<u>1,863</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>533,219</u></u>	<u><u>540,868</u></u>	<u><u>533,219</u></u>	<u><u>533,219</u></u>	<u><u>528,023</u></u>

## HOTEL/MOTEL OCCUPANCY TAX FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Hotel/Motel Revenue Recovery	0	0	478,517	0	0
Penalties & Interest	56,098	35,948	116,126	120,190	120,190
Hotel/Motel Taxes	23,393,776	23,111,667	26,768,899	27,705,810	27,705,810
Hotel/Motel Taxes-Venue Fund	6,683,936	6,603,333	7,648,256	7,915,945	7,915,945
TOTAL REVENUE	<u>30,133,810</u>	<u>29,750,948</u>	<u>35,011,798</u>	<u>35,741,945</u>	<u>35,741,945</u>
TRANSFERS OUT					
Tourism and Promotion Fund	4,854,557	4,793,208	5,640,790	5,758,424	5,758,424
Convention Center Tax Fund	15,066,905	14,875,474	17,505,899	17,870,973	17,870,973
Cultural Arts Fund	3,516,615	3,470,944	4,084,709	4,169,894	4,169,894
Venue Project Fund	6,695,733	6,611,322	7,780,400	7,942,654	7,942,654
TOTAL TRANSFERS OUT	<u>30,133,810</u>	<u>29,750,948</u>	<u>35,011,798</u>	<u>35,741,945</u>	<u>35,741,945</u>
TOTAL REQUIREMENTS	<u>30,133,810</u>	<u>29,750,948</u>	<u>35,011,798</u>	<u>35,741,945</u>	<u>35,741,945</u>
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Adjustment to GAAP	<u>7,663,765</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Unavailable Resources (1)	<u>(7,663,765)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

(1) The City implemented GASB 33 in FY 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current budget period. Note: PY GASB 22 Adj.

## HOTEL TAX REVENUE BOND REDEMPTION FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	4,762,132	4,794,216	4,480,290	2,444,844	2,444,844
REVENUE					
Convention Center Tax Fund	3,561,486	2,648,597	2,648,563	3,925,825	3,925,825
Venue Fund	9,344,727	7,451,317	4,793,077	5,958,878	5,958,878
Interest Income	47,331	56,452	78,813	79,435	79,435
TOTAL REVENUE	<u>12,953,544</u>	<u>10,156,366</u>	<u>7,520,453</u>	<u>9,964,138</u>	<u>9,964,138</u>
TOTAL AVAILABLE FUNDS	<u>12,953,544</u>	<u>10,156,366</u>	<u>7,520,453</u>	<u>9,964,138</u>	<u>9,964,138</u>
REQUIREMENTS					
Principal	3,020,000	3,120,000	1,620,000	505,000	505,000
Interest Expense	10,212,983	9,732,034	7,704,710	7,652,260	7,652,260
Other	2,403	2,500	231,189	211,688	211,688
TOTAL REQUIREMENTS	<u>13,235,386</u>	<u>12,854,534</u>	<u>9,555,899</u>	<u>8,368,948</u>	<u>8,368,948</u>
EXCESS(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(281,842)</u>	<u>(2,698,168)</u>	<u>(2,035,446)</u>	<u>1,595,190</u>	<u>1,595,190</u>
ADJUSTMENT TO GAAP	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>4,480,290</u></u>	<u><u>2,096,048</u></u>	<u><u>2,444,844</u></u>	<u><u>4,040,034</u></u>	<u><u>4,040,034</u></u>

## HOUSING TRUST FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>1,501,595</u>	<u>113,229</u>	<u>1,886,071</u>	<u>1,790,617</u>	<u>1,790,617</u>
TRANSFERS IN					
Sustainability Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Restitution	20,954	0	17,775	0	0
Interest Earnings	37,978	30,000	30,000	43,000	43,000
TOTAL TRANSFERS IN	<u>1,058,932</u>	<u>1,030,000</u>	<u>1,047,775</u>	<u>1,043,000</u>	<u>1,043,000</u>
TOTAL AVAILABLE FUNDS	<u>1,058,932</u>	<u>1,030,000</u>	<u>1,047,775</u>	<u>1,043,000</u>	<u>1,043,000</u>
TRANSFERS OUT					
Austin Housing Finance Corporation					
Rental Housing Development	546,672	968,229	968,229	2,296,930	2,296,930
Downpayment Assistance	38,452	0	0	61,547	61,547
Tenant Based Rental Assistance	75,829	175,000	175,000	101,532	101,532
Material Rebate	13,503	0	0	73,608	73,608
Homebuyer Counseling	0	0	0	300,000	300,000
TOTAL TRANSFERS OUT	<u>674,456</u>	<u>1,143,229</u>	<u>1,143,229</u>	<u>2,833,617</u>	<u>2,833,617</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>384,476</u>	<u>(113,229)</u>	<u>(95,454)</u>	<u>(1,790,617)</u>	<u>(1,790,617)</u>
ENDING BALANCE	<u><u>1,886,071</u></u>	<u><u>0</u></u>	<u><u>1,790,617</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

## HUD SECTION 108 DEBT SERVICE FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
CDBG	1,922,605	1,676,890	1,982,110	2,069,030	2,069,030
NHCDO	0	373,397	0	0	0
TOTAL REVENUE	1,922,605	2,050,287	1,982,110	2,069,030	2,069,030
TOTAL AVAILABLE FUNDS	1,922,605	2,050,287	1,982,110	2,069,030	2,069,030
REQUIREMENTS					
Principal	905,000	970,000	970,000	1,035,000	1,035,000
Interest Expense	1,017,605	1,050,242	982,065	1,003,985	1,003,985
Other	0	30,045	30,045	30,045	30,045
TOTAL REQUIREMENTS	1,922,605	2,050,287	1,982,110	2,069,030	2,069,030
EXCESS(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

## IH-35 PARKING PROGRAM FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	123,030	232,030	242,175	343,535	343,535
REVENUE					
Operating Income	192,877	200,000	180,000	160,000	160,000
Interest	4,412	4,000	6,000	5,000	5,000
TOTAL REVENUE	197,289	204,000	186,000	165,000	165,000
REQUIREMENTS					
Operating Requirements	78,144	400,000	84,640	450,000	450,000
TOTAL REQUIREMENTS	78,144	400,000	84,640	450,000	450,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	119,145	(196,000)	101,360	(285,000)	(285,000)
ENDING BALANCE	242,175	36,030	343,535	58,535	58,535

## LIABILITY RESERVE FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	(1,727,025)	(1,727,025)	3,984,853	3,984,853	3,984,853
TRANSFERS IN					
General Fund	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Support Services Fund	72,000	65,000	65,000	0	0
Aviation Airport Fund	10,000	10,000	10,000	23,000	23,000
Convention Center Fund	10,000	10,000	10,000	10,000	10,000
Watershed Prot. Drainage Utility Fund	2,637,000	90,000	90,000	269,455	269,455
Austin Energy Electric Utility Fund	650,000	615,000	615,000	597,000	597,000
PARD - Golf Fund	3,000	3,000	3,000	18,000	18,000
PARD - Recreation Fund	1,000	1,000	1,000	1,000	1,000
PARD - Softball	0	0	0	1,000	1,000
Solid Waste Services Fund	192,000	195,000	195,000	207,000	207,000
Public Works Transportation Fund	2,775,000	200,000	200,000	105,000	105,000
Austin Water Utility - Water Fund	439,000	365,000	365,000	312,000	312,000
Austin Water Utility - Wastewater Fund	386,000	325,000	325,000	312,000	312,000
Fleet Maintenance Fund	40,000	30,000	30,000	20,000	20,000
Wireless Fund	1,000	1,000	1,000	1,000	1,000
Comm. & Technology Mgmt. Fund	6,000	6,000	6,000	11,000	11,000
Community Care FQHC Fund	7,000	7,000	7,000	7,000	7,000
Pub. Wks. Cap. Projects Mgmt. Fund	6,000	6,000	6,000	11,000	11,000
CTECC Fund	0	1,000	1,000	1,000	1,000
Neighbor. Housing and Comm. Dev. Fund	65,000	70,000	70,000	31,000	31,000
GO Bond Proceeds	2,780,000	0	0	0	0
TOTAL AVAILABLE FUNDS	<u>12,580,000</u>	<u>4,500,000</u>	<u>4,500,000</u>	<u>4,437,455</u>	<u>4,437,455</u>
EXPENSES					
Claims	3,653,137	4,500,000	4,500,000	4,275,000	4,275,000
Encumbrances (Claims)	263,141	0	0	0	0
TOTAL EXPENSES	<u>3,916,278</u>	<u>4,500,000</u>	<u>4,500,000</u>	<u>4,275,000</u>	<u>4,275,000</u>
TRANSFER OUT					
Transportation Fund	0	0	0	1,057,357	1,057,357
TOTAL TRANSFER OUT	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,057,357</u>	<u>1,057,357</u>
TOTAL REQUIREMENTS	<u>3,916,278</u>	<u>4,500,000</u>	<u>4,500,000</u>	<u>5,332,357</u>	<u>5,332,357</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>8,663,722</u>	<u>0</u>	<u>0</u>	<u>(894,902)</u>	<u>(894,902)</u>
Adjustment to GAAP	<u>(2,951,844)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>3,984,853</u>	<u>(1,727,025)</u>	<u>3,984,853</u>	<u>3,089,951</u>	<u>3,089,951</u>

## MUELLER DEVELOPMENT FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Operating Income	0	458,334	458,334	250,000	250,000
TOTAL REVENUE	0	458,334	458,334	250,000	250,000
REQUIREMENTS					
Operating Expenses	0	458,334	458,334	250,000	250,000
TOTAL REQUIREMENTS	0	458,334	458,334	250,000	250,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

## MUNICIPAL COURT BUILDING SECURITY FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	164,709	162,759	169,482	141,792	141,792
REVENUES					
Court Special Expense Fees	463,313	440,000	440,000	444,400	444,400
Investment Interest	4,585	2,500	2,500	4,444	4,444
TOTAL REVENUE	<u>467,898</u>	<u>442,500</u>	<u>442,500</u>	<u>448,844</u>	<u>448,844</u>
EXPENSES					
Security	460,376	470,190	470,190	533,591	533,591
TOTAL EXPENSES	<u>460,376</u>	<u>470,190</u>	<u>470,190</u>	<u>533,591</u>	<u>533,591</u>
OTHER REQUIREMENTS					
Accrued Payroll	1,600	0	0	0	0
Compensation Adjustment	875	0	0	0	0
TOTAL OTHER REQUIREMENTS	<u>2,475</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	<u>462,851</u>	<u>470,190</u>	<u>470,190</u>	<u>533,591</u>	<u>533,591</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>5,047</u>	<u>(27,690)</u>	<u>(27,690)</u>	<u>(84,747)</u>	<u>(84,747)</u>
Adjustment to GAAP	<u>(274)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>169,482</u></u>	<u><u>135,069</u></u>	<u><u>141,792</u></u>	<u><u>57,045</u></u>	<u><u>57,045</u></u>

## MUNICIPAL COURT JUVENILE CASE MANAGER FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	0	0	0	320,344	320,344
REVENUES					
Court Special Expense Fees	0	0	317,172	550,000	550,000
Investment Interest	0	0	3,172	5,500	5,500
TOTAL REVENUE	0	0	320,344	555,500	555,500
EXPENSES					
Case Management	0	0	0	274,720	274,720
TOTAL EXPENSES	0	0	0	274,720	274,720
TOTAL REQUIREMENTS	0	0	0	274,720	274,720
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	320,344	280,780	280,780
ENDING BALANCE	0	0	320,344	601,124	601,124

## MUNICIPAL COURT TECHNOLOGY FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	25,860	698,437	564,647	362,340	362,340
REVENUE					
Court Special Expense Fees	615,786	605,000	610,600	610,000	610,000
Interest	27,147	20,000	27,800	25,000	25,000
TOTAL REVENUE	<u>642,933</u>	<u>625,000</u>	<u>638,400</u>	<u>635,000</u>	<u>635,000</u>
EXPENSES					
IT Projects - Software Enhancements	0	30,000	0	120,000	120,000
IT Projects - Hardware Enhancements	0	0	0	80,000	80,000
IT Projects - Contractual Services	0	37,500	192,800	250,000	250,000
Replacement and Upgrade	161,176	283,600	77,231	173,000	173,000
Software, Hardware & Maintenance	143,854	387,200	570,677	211,510	211,510
TOTAL EXPENSES	<u>305,030</u>	<u>738,300</u>	<u>840,708</u>	<u>834,510</u>	<u>834,510</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>337,903</u>	<u>(113,300)</u>	<u>(202,308)</u>	<u>(199,510)</u>	<u>(199,510)</u>
Adjustment to GAAP	<u>200,884</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>564,647</u></u>	<u><u>585,137</u></u>	<u><u>362,340</u></u>	<u><u>162,830</u></u>	<u><u>162,830</u></u>

## NEIGHBORHOOD HOUSING & COMMUNITY DEVELOPMENT

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	539,511	75,175	809,136	733,961	733,961
REVENUE					
Interest Income	33,593	38,414	38,414	55,399	55,399
TOTAL REVENUE	<u>33,593</u>	<u>38,414</u>	<u>38,414</u>	<u>55,399</u>	<u>55,399</u>
TRANSFERS IN					
General Fund	1,115,756	1,280,482	1,280,482	1,289,547	2,539,547
TOTAL TRANSFERS IN	<u>1,115,756</u>	<u>1,280,482</u>	<u>1,280,482</u>	<u>1,289,547</u>	<u>2,539,547</u>
TOTAL AVAILABLE FUNDS	<u>1,149,349</u>	<u>1,318,896</u>	<u>1,318,896</u>	<u>1,344,946</u>	<u>2,594,946</u>
EXPENSES					
Support Services	692,247	900,887	900,887	1,565,311	1,565,311
Housing Development	43,022	320,249	314,307	298,612	947,086
Community Development	0	0	0	0	632,747
TOTAL EXPENSES	<u>735,269</u>	<u>1,221,136</u>	<u>1,215,194</u>	<u>1,863,923</u>	<u>3,145,144</u>
TRANSFERS & OTHER REQUIREMENTS					
Liability Reserve	65,000	70,000	70,000	31,000	31,000
Compensation Adjustment	1,245	2,940	5,882	31,752	708
Additional Retirement Contribution	0	0	0	2,232	2,232
Accrued Payroll	(411)	1,000	4,000	0	0
Unreimbursed Disaster Expenses	(18,962)	0	0	0	0
Austin Energy	98,995	98,995	98,995	0	0
TOTAL TRANSFERS & OTHER REQUIREMENTS	<u>145,867</u>	<u>172,935</u>	<u>178,877</u>	<u>64,984</u>	<u>33,940</u>
TOTAL REQUIREMENTS	<u>881,136</u>	<u>1,394,071</u>	<u>1,394,071</u>	<u>1,928,907</u>	<u>3,179,084</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>268,213</u>	<u>(75,175)</u>	<u>(75,175)</u>	<u>(583,961)</u>	<u>(584,138)</u>
Adjustment to GAAP	<u>1,412</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>809,136</u></u>	<u><u>0</u></u>	<u><u>733,961</u></u>	<u><u>150,000</u></u>	<u><u>149,823</u></u>

## ONE TEXAS CENTER FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	<u>(195,993)</u>	<u>(1,301,133)</u>	<u>(1,479,069)</u>	<u>(805,843)</u>	<u>(805,843)</u>
REVENUE					
Operating Income	<u>1,409,872</u>	<u>1,832,551</u>	<u>1,900,000</u>	<u>1,813,863</u>	<u>1,813,863</u>
TOTAL REVENUE	<u>1,409,872</u>	<u>1,832,551</u>	<u>1,900,000</u>	<u>1,813,863</u>	<u>1,813,863</u>
REQUIREMENTS					
Building Renovations	1,468,149	0	0	0	0
Transfer to GO Debt Service	<u>1,224,799</u>	<u>1,226,774</u>	<u>1,226,774</u>	<u>1,231,743</u>	<u>1,231,743</u>
TOTAL REQUIREMENTS	<u>2,692,948</u>	<u>1,226,774</u>	<u>1,226,774</u>	<u>1,231,743</u>	<u>1,231,743</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,283,076)</u>	<u>605,777</u>	<u>673,226</u>	<u>582,120</u>	<u>582,120</u>
ENDING BALANCE	<u><u>(1,479,069)</u></u>	<u><u>(695,356)</u></u>	<u><u>(805,843)</u></u>	<u><u>(223,723)</u></u>	<u><u>(223,723)</u></u>

## PALMER EVENTS CENTER (PEC) COMBINED FUNDS

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	2,786,388	3,244,789	3,489,227	3,343,381	3,343,381
REVENUE					
Car Rental Tax Revenue	4,654,332	4,948,952	4,948,952	5,196,400	5,196,400
Parking Garage Revenue	470,120	401,150	401,150	416,150	416,150
Facility Revenue	966,440	804,018	804,018	861,460	861,460
Contractor Revenue	765,882	611,705	611,705	702,699	702,699
Interest Earnings	82,851	50,000	152,908	159,024	159,024
TOTAL REVENUE	<u>6,939,625</u>	<u>6,815,825</u>	<u>6,918,733</u>	<u>7,335,733</u>	<u>7,335,733</u>
EXPENSES					
Event Operations	2,214,084	3,125,299	2,925,299	3,356,361	3,466,177
Contractor Expenses	386,409	472,684	472,684	689,236	689,236
Support Services	476,197	645,269	645,269	669,712	669,712
TOTAL EXPENSES	<u>3,076,690</u>	<u>4,243,252</u>	<u>4,043,252</u>	<u>4,715,309</u>	<u>4,825,125</u>
TRANSFERS OUT					
Town Lake Park Venue Project					
Bond Redemption Fund	2,856,022	2,755,726	2,736,670	2,698,301	2,698,301
TOTAL TRANSFERS OUT	<u>2,856,022</u>	<u>2,755,726</u>	<u>2,736,670</u>	<u>2,698,301</u>	<u>2,698,301</u>
OTHER REQUIREMENTS					
Compensation Adjustment	1,349	3,153	3,153	112,433	3,489
Additional Retirement Contribution	0	0	0	13,840	13,840
Unreimbursed Disaster Expenses	3,286	0	(1,643)	0	0
Accrued Payroll	0	6,000	22,000	2,000	2,000
Administrative Support	240,270	236,257	236,257	269,966	269,966
Workers Compensation	27,022	22,990	22,990	24,200	24,200
Liability Reserve	1,800	1,900	1,900	2,000	2,000
TOTAL OTHER REQUIREMENTS	<u>273,727</u>	<u>270,300</u>	<u>284,657</u>	<u>424,439</u>	<u>315,495</u>
TOTAL REQUIREMENTS	<u>6,206,439</u>	<u>7,269,278</u>	<u>7,064,579</u>	<u>7,838,049</u>	<u>7,838,921</u>
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS	<u>733,186</u>	<u>(453,453)</u>	<u>(145,846)</u>	<u>(502,316)</u>	<u>(503,188)</u>
Adjustment to GAAP <sup>1</sup>	<u>1,548,653</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Unavailable Resources <sup>1</sup>	<u>(1,579,000)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>3,489,227</u></u>	<u><u>2,791,336</u></u>	<u><u>3,343,381</u></u>	<u><u>2,841,065</u></u>	<u><u>2,840,193</u></u>
COMPONENTS OF ENDING BALANCE					
Reserved Ending Balance	577,715	817,955	801,905	1,099,256	1,099,256
Unreserved Ending Balance	2,311,513	1,173,381	1,741,476	741,809	740,937
Restricted for Repair and Replacements	600,000	800,000	800,000	1,000,000	1,000,000

(1) The City implemented GASB 33 in 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period.

## PALMER EVENTS CENTER GARAGE FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	(2,422)	0	13,570	0	0
REVENUE					
Parking Garage Revenue	470,120	401,150	401,150	416,150	416,150
TOTAL REVENUE	470,120	401,150	401,150	416,150	416,150
TRANSFERS IN					
TLP Venue Project Fund	347,880	370,827	373,183	481,453	493,610
TOTAL TRANSFERS IN	347,880	370,827	373,183	481,453	493,610
TOTAL AVAILABLE FUNDS	818,000	771,977	774,333	897,603	909,760
EXPENSES					
Event Operations	272,779	373,183	373,183	481,453	493,610
TOTAL EXPENSES	272,779	373,183	373,183	481,453	493,610
TRANSFERS OUT					
PEC Operating Fund	464,281	342,127	359,053	342,754	354,817
TOTAL TRANSFERS OUT	464,281	342,127	359,053	342,754	354,817
OTHER REQUIREMENTS					
Compensation Adjustment	28	701	701	12,439	376
Additional Retirement Contribution	0	0	0	1,724	1,724
Accrued Payroll	0	1,000	0	0	0
Administrative Support	40,045	49,738	49,738	53,993	53,993
Workers Compensation	27,022	4,828	4,828	4,840	4,840
Liability Reserve	270	400	400	400	400
TOTAL OTHER REQUIREMENTS	67,365	56,667	55,667	73,396	61,333
TOTAL REQUIREMENTS	804,425	771,977	787,903	897,603	909,760
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	13,575	0	(13,570)	0	0
Adjustment to GAAP	2,417	0	0	0	0
ENDING BALANCE	13,570	0	0	0	0

## PALMER EVENTS CENTER OPERATING FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	2,788,810	3,244,789	3,475,657	3,343,381	3,343,381
REVENUE					
Interest Earnings	54,266	34,000	113,376	117,911	117,911
TOTAL REVENUE	54,266	34,000	113,376	117,911	117,911
TRANSFERS IN					
TLP Venue Project Fund	1,479,015	1,831,399	1,878,631	2,057,759	2,045,602
PEC Garage Fund	464,281	342,127	359,053	342,754	354,817
PEC Revenue Fund	1,345,913	950,039	943,039	874,923	874,923
TOTAL TRANSFERS IN	3,289,209	3,123,565	3,180,723	3,275,436	3,275,342
TOTAL AVAILABLE FUNDS	3,343,475	3,157,565	3,294,099	3,393,347	3,393,253
EXPENSES					
Event Operations	1,941,305	2,752,116	2,552,116	2,874,908	2,972,567
Support Services	476,197	645,269	645,269	669,712	669,712
TOTAL EXPENSES	2,417,502	3,397,385	3,197,385	3,544,620	3,642,279
OTHER REQUIREMENTS					
Compensation Adjustment	1,321	2,452	2,452	99,994	3,113
Additional Retirement Contribution	0	0	0	12,116	12,116
Unreimbursed Disaster Expenses	3,286	0	(1,643)	0	0
Accrued Payroll	0	5,000	22,000	2,000	2,000
Administrative Support	200,225	186,519	186,519	215,973	215,973
Workers Compensation	0	18,162	18,162	19,360	19,360
Liability Reserve	1,530	1,500	1,500	1,600	1,600
TOTAL OTHER REQUIREMENTS	206,362	213,633	228,990	351,043	254,162
TOTAL REQUIREMENTS	2,623,864	3,611,018	3,426,375	3,895,663	3,896,441
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	719,611	(453,453)	(132,276)	(502,316)	(503,188)
Adjustment to GAAP	(32,764)	0	0	0	0
ENDING BALANCE	3,475,657	2,791,336	3,343,381	2,841,065	2,840,193
COMPONENTS OF ENDING BALANCE					
Reserved Ending Balance	577,715	817,955	801,905	1,099,256	1,099,256
Unreserved Ending Balance	2,297,943	1,173,381	1,741,476	741,809	740,937
Restricted for Repair and Replacements	600,000	800,000	800,000	1,000,000	1,000,000

## PALMER EVENTS CENTER REVENUE FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REVENUE					
Facility Revenue	966,440	804,018	804,018	861,460	861,460
Contractor Revenue	765,882	611,705	611,705	702,699	702,699
Interest Earnings	<u>0</u>	<u>7,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUE	<u>1,732,322</u>	<u>1,422,723</u>	<u>1,415,723</u>	<u>1,564,159</u>	<u>1,564,159</u>
EXPENSES					
Contractor Expenses	<u>386,409</u>	<u>472,684</u>	<u>472,684</u>	<u>689,236</u>	<u>689,236</u>
TOTAL EXPENSES	<u>386,409</u>	<u>472,684</u>	<u>472,684</u>	<u>689,236</u>	<u>689,236</u>
TRANSFERS OUT					
PEC Operating Fund	<u>1,345,913</u>	<u>950,039</u>	<u>943,039</u>	<u>874,923</u>	<u>874,923</u>
TOTAL TRANSFERS OUT	<u>1,345,913</u>	<u>950,039</u>	<u>943,039</u>	<u>874,923</u>	<u>874,923</u>
TOTAL REQUIREMENTS	<u>1,732,322</u>	<u>1,422,723</u>	<u>1,415,723</u>	<u>1,564,159</u>	<u>1,564,159</u>
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

## PARKS POLICE ASSET FORFEITURE FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>1,551</u>	<u>1,576</u>	<u>1,588</u>	<u>1,625</u>	<u>1,625</u>
REVENUE					
Forfeitures	0	0	0	0	0
Interest	<u>37</u>	<u>0</u>	<u>37</u>	<u>40</u>	<u>40</u>
TOTAL REVENUE	<u>37</u>	<u>0</u>	<u>37</u>	<u>40</u>	<u>40</u>
TOTAL AVAILABLE FUNDS	<u>37</u>	<u>0</u>	<u>37</u>	<u>40</u>	<u>40</u>
EXPENSES					
Public Safety	0	1,576	0	1,665	1,665
TOTAL REQUIREMENTS	<u>0</u>	<u>1,576</u>	<u>0</u>	<u>1,665</u>	<u>1,665</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>37</u>	<u>(1,576)</u>	<u>37</u>	<u>(1,625)</u>	<u>(1,625)</u>
ENDING BALANCE	<u><u>1,588</u></u>	<u><u>0</u></u>	<u><u>1,625</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

## PERFORMANCE CONTRACTING FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
LoanSTAR proceeds	0	5,000,000	0	5,000,000	5,000,000
TOTAL AVAILABLE FUNDS	0	5,000,000	0	5,000,000	5,000,000
REQUIREMENTS					
Performance Contracting Expenditures	0	5,000,000	0	2,500,000	2,500,000
TOTAL REQUIREMENTS	0	5,000,000	0	2,500,000	2,500,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	2,500,000	2,500,000
ENDING BALANCE	0	0	0	2,500,000	2,500,000

## POLICE FEDERAL ASSET FORFEITURE FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	1,574,863	552,863	384,014	94,014	94,014
REVENUE					
Forfeitures	561,724	350,000	275,000	250,000	250,000
Interest Earned	34,013	20,000	15,000	15,000	15,000
Liquidation of Assets	4,290	4,000	4,000	4,000	4,000
TOTAL REVENUE	<u>600,027</u>	<u>374,000</u>	<u>294,000</u>	<u>269,000</u>	<u>269,000</u>
TOTAL AVAILABLE FUNDS	<u>600,027</u>	<u>374,000</u>	<u>294,000</u>	<u>269,000</u>	<u>269,000</u>
EXPENSES					
Salaries/Overtime	678,565	175,000	1,000	0	0
Contractual	120,469	135,000	95,000	95,000	95,000
Employee Training/Travel	272,082	175,000	200,000	150,000	150,000
Commodities	167,367	115,000	56,327	35,000	35,000
Capital Outlay	554,477	325,000	231,673	75,000	75,000
TOTAL EXPENSES	<u>1,792,960</u>	<u>925,000</u>	<u>584,000</u>	<u>355,000</u>	<u>355,000</u>
TOTAL REQUIREMENTS	<u>1,792,960</u>	<u>925,000</u>	<u>584,000</u>	<u>355,000</u>	<u>355,000</u>
EXCESS/(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,192,933)</u>	<u>(551,000)</u>	<u>(290,000)</u>	<u>(86,000)</u>	<u>(86,000)</u>
Adjustment to GAAP	<u>2,084</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>384,014</u></u>	<u><u>1,863</u></u>	<u><u>94,014</u></u>	<u><u>8,014</u></u>	<u><u>8,014</u></u>

## POLICE STATE ASSET FORFEITURE FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	371,192	163,692	24,716	5,716	5,716
REVENUE					
Forfeitures	125,246	110,000	125,000	125,000	125,000
Interest Earned	7,870	7,500	5,000	5,000	5,000
Liquidation of Assets	20,200	15,000	40,000	40,000	40,000
TOTAL REVENUE	<u>153,316</u>	<u>132,500</u>	<u>170,000</u>	<u>170,000</u>	<u>170,000</u>
TOTAL AVAILABLE FUNDS	<u>153,316</u>	<u>132,500</u>	<u>170,000</u>	<u>170,000</u>	<u>170,000</u>
EXPENSES					
Contractual	10,233	25,000	15,000	0	0
Employee Training/Travel	18,476	25,000	5,000	0	0
Commodities	86,944	125,000	6,000	35,000	35,000
Capital Outlay	384,138	100,000	163,000	100,000	100,000
TOTAL EXPENSES	<u>499,791</u>	<u>275,000</u>	<u>189,000</u>	<u>135,000</u>	<u>135,000</u>
TOTAL REQUIREMENTS	<u>499,791</u>	<u>275,000</u>	<u>189,000</u>	<u>135,000</u>	<u>135,000</u>
EXCESS/(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(346,475)</u>	<u>(142,500)</u>	<u>(19,000)</u>	<u>35,000</u>	<u>35,000</u>
Adjustment to GAAP	<u>(1)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>24,716</u></u>	<u><u>21,192</u></u>	<u><u>5,716</u></u>	<u><u>40,716</u></u>	<u><u>40,716</u></u>

## PUBLIC WORKS CAPITAL PROJECTS MANAGEMENT FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	6,337,600	2,903,046	2,964,562	310,862	310,862
REVENUE					
Real Estate Fees	262,181	193,000	316,598	186,398	186,398
CIP/Enterprise Project Charges	13,954,088	16,035,000	14,821,991	17,110,000	17,575,000
Interest Income/Other	114,972	84,000	59,000	56,000	56,000
TOTAL REVENUE	<u>14,331,241</u>	<u>16,312,000</u>	<u>15,197,589</u>	<u>17,352,398</u>	<u>17,817,398</u>
TRANSFERS IN					
General Fund Transfer	1,113,442	1,113,442	1,113,442	1,873,442	1,873,442
Transportation Fund Transfer	200,000	200,000	200,000	200,000	200,000
TOTAL TRANSFERS IN	<u>1,313,442</u>	<u>1,313,442</u>	<u>1,313,442</u>	<u>2,073,442</u>	<u>2,073,442</u>
TOTAL AVAILABLE FUNDS	<u>15,644,683</u>	<u>17,625,442</u>	<u>16,511,031</u>	<u>19,425,840</u>	<u>19,890,840</u>
EXPENDITURES					
Capital Projects Delivery	12,290,305	14,669,236	13,873,608	14,694,047	15,587,617
Regulations, Standards & Enforcement	290,439	377,608	391,018	478,908	492,762
Leasing and Property Management	342,810	420,952	418,483	436,972	457,254
Support Services	1,629,544	1,860,958	1,773,417	1,400,900	1,453,366
TOTAL EXPENDITURES	<u>14,553,098</u>	<u>17,328,754</u>	<u>16,456,526</u>	<u>17,010,827</u>	<u>17,990,999</u>
OTHER REQUIREMENTS					
Workers Compensation	30,419	42,000	42,000	42,000	42,000
Liability Reserve	6,000	6,000	6,000	11,000	11,000
Administrative Support - City	1,087,717	1,173,347	1,173,347	1,408,618	1,408,618
Communications Tech. Mgmt	382,620	429,406	429,406	495,699	495,699
Trunked Radio	19,809	21,659	21,659	28,751	28,751
Accrued Payroll	7,167	64,000	154,000	21,000	21,000
Transfer to GGCIP (MACC)	1,800,000	0	0	0	0
Transfer to PARD CIP	475,000	0	0	0	0
Additional Retirement Contribution	0	0	0	103,632	103,632
Compensation Adjustments	0	339,552	28,892	539,776	34,692
Transfer to PW CIP	700,000	845,000	845,000	0	0
Unreimbursed Disaster Expenses	9,287	0	7,901	0	0
TOTAL OTHER REQUIREMENTS	<u>4,518,019</u>	<u>2,920,964</u>	<u>2,708,205</u>	<u>2,650,476</u>	<u>2,145,392</u>
TOTAL REQUIREMENTS	<u>19,071,117</u>	<u>20,249,718</u>	<u>19,164,731</u>	<u>19,661,303</u>	<u>20,136,391</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(3,426,434)</u>	<u>(2,624,276)</u>	<u>(2,653,700)</u>	<u>(235,463)</u>	<u>(245,551)</u>
Adjustment to GAAP	<u>53,396</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>2,964,562</u>	<u>278,770</u>	<u>310,862</u>	<u>75,399</u>	<u>65,311</u>

## PUBLIC WORKS CHILD SAFETY FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	358,760	218,313	248,878	158,351	158,351
REVENUE					
Traffic Violations - City	605,216	695,000	650,000	650,000	650,000
Vehicle Registration Fees - County	752,433	718,000	750,000	750,000	750,000
Interest Income	8,677	7,100	7,100	7,600	7,600
TOTAL REVENUE	1,366,326	1,420,100	1,407,100	1,407,600	1,407,600
EXPENDITURES					
Child Safety	1,434,315	1,562,538	1,444,856	1,509,160	1,524,018
TOTAL EXPENDITURES	1,434,315	1,562,538	1,444,856	1,509,160	1,524,018
OTHER REQUIREMENTS					
Compensation Adjustments	0	329	329	13,785	456
Additional Retirement Contribution	0	0	0	1,637	1,637
Administrative Support - Public Works	37,442	37,442	37,442	37,442	37,442
Accrued Payroll	4,451	4,000	15,000	2,000	2,000
TOTAL OTHER REQUIREMENTS	41,893	41,771	52,771	54,864	41,535
TOTAL REQUIREMENTS	1,476,208	1,604,309	1,497,627	1,564,024	1,565,553
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(109,882)	(184,209)	(90,527)	(156,424)	(157,953)
ENDING BALANCE	248,878	34,104	158,351	1,927	398

## PUBLIC WORKS TRANSPORTATION FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	4,155,772	3,440,756	4,627,165	3,764,092	3,764,092
REVENUE					
Residential	10,330,326	10,350,000	10,350,000	10,610,000	10,610,000
Commercial	9,338,379	9,580,000	9,580,000	9,820,000	9,820,000
Utility Cut Cost Recovery	3,379,493	3,850,000	3,850,000	3,850,000	3,850,000
Parking Meters	2,320,350	2,400,000	2,475,000	2,535,000	2,535,000
Taxicabs, Chauffeurs & Limousines	284,016	290,000	290,000	290,000	290,000
Property Sales	104,057	75,000	75,000	75,000	75,000
Interest Income and Other	459,178	270,000	400,000	400,000	400,000
CIP Project Charges	0	0	0	2,800,000	2,800,000
TOTAL REVENUE	<u>26,215,799</u>	<u>26,815,000</u>	<u>27,020,000</u>	<u>30,380,000</u>	<u>30,380,000</u>
TRANSFERS IN					
Transfer from General Fund	3,672,371	3,672,371	3,672,371	3,672,371	5,672,371
Transfer from Liability Reserve Fund	0	0	0	1,057,357	1,057,357
TOTAL TRANSFERS IN	<u>3,672,371</u>	<u>3,672,371</u>	<u>3,672,371</u>	<u>4,729,728</u>	<u>6,729,728</u>
TOTAL AVAILABLE FUNDS	<u>29,888,170</u>	<u>30,487,371</u>	<u>30,692,371</u>	<u>35,109,728</u>	<u>37,109,728</u>
OPERATING REQUIREMENTS					
Street Preventive Maintenance	8,534,141	9,690,549	9,002,813	9,487,263	11,685,748
Street Repair	6,591,046	5,879,356	6,672,356	7,605,189	7,831,978
Bridge Repair and Maintenance	163,262	725,000	721,887	725,000	725,000
Concrete Repair and Construction	226,834	422,511	552,257	751,025	799,392
Traffic Control	4,054,789	4,600,956	4,064,781	4,509,481	4,682,890
Transportation Enhancement	2,772,997	3,213,270	3,282,769	3,258,093	3,402,193
One Stop Shop	69,483	58,038	58,061	31,011	32,327
Support Services	755,538	1,204,106	802,256	1,290,401	1,341,239
TOTAL OPERATING REQUIREMENTS	<u>23,168,090</u>	<u>25,793,786</u>	<u>25,157,180</u>	<u>27,657,463</u>	<u>30,500,767</u>
TRANSFERS OUT					
General Obligation Debt Service	198,560	604,428	566,483	1,018,209	1,018,209
Sustainability Fund	223,250	268,150	268,150	275,800	275,800
Austin Water Utility	416,161	300,582	300,582	300,582	300,582
Transportation CIP	900,000	500,000	500,000	500,000	500,000
Great Streets CIP	469,716	482,400	482,400	482,400	482,400
Capital Projects Mgmt. Fund	200,000	200,000	200,000	200,000	200,000
TOTAL TRANSFERS OUT	<u>2,407,687</u>	<u>2,355,560</u>	<u>2,317,615</u>	<u>2,776,991</u>	<u>2,776,991</u>

## PUBLIC WORKS TRANSPORTATION FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
OTHER REQUIREMENTS					
Workers Compensation	511,400	445,000	445,000	445,000	445,000
Liability Reserve	75,000	200,000	200,000	105,000	105,000
Property Insurance	3,747	15,950	15,950	16,748	16,748
Administrative Support - City	1,504,701	1,758,493	1,758,493	2,085,375	2,085,375
UCSO Billing Support	590,111	603,001	603,001	555,646	555,646
Communications Tech. Mgmt	459,343	754,909	754,909	782,003	782,003
Accrued Payroll	99,985	80,000	177,000	25,000	25,000
Additional Retirement Contribution	0	0	0	122,220	122,220
Compensation Adjustment	0	299,071	33,796	865,717	37,431
Trunked Radio	66,648	72,879	72,879	96,903	96,903
Unreimbursed Disaster Expenses	34,335	0	19,621	0	0
TOTAL OTHER REQUIREMENTS	<u>3,345,270</u>	<u>4,229,303</u>	<u>4,080,649</u>	<u>5,099,612</u>	<u>4,271,326</u>
TOTAL REQUIREMENTS	<u>28,921,047</u>	<u>32,378,649</u>	<u>31,555,444</u>	<u>35,534,066</u>	<u>37,549,084</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS					
	<u>967,123</u>	<u>(1,891,278)</u>	<u>(863,073)</u>	<u>(424,338)</u>	<u>(439,356)</u>
Adjustment to GAAP	<u>(495,730)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>4,627,165</u></u>	<u><u>1,549,478</u></u>	<u><u>3,764,092</u></u>	<u><u>3,339,754</u></u>	<u><u>3,324,736</u></u>

## RECREATION PROGRAMS ENTERPRISE FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	29,649	125,191	147,602	294,739	294,739
REVENUE					
Fee Revenue	3,192,083	3,192,320	3,200,094	3,462,239	3,462,239
Interest Income	5,368	0	0	0	0
TOTAL AVAILABLE FUNDS	<u>3,197,451</u>	<u>3,192,320</u>	<u>3,200,094</u>	<u>3,462,239</u>	<u>3,462,239</u>
EXPENSES					
Aquatics	260,781	302,325	300,190	301,432	310,808
Cultural Arts Services	487,320	618,145	518,457	701,185	710,102
Natural Resources	473,733	415,301	492,771	594,234	609,383
Community Services	1,710,237	1,646,546	1,612,452	1,912,668	1,945,911
TOTAL EXPENSES	<u>2,932,071</u>	<u>2,982,317</u>	<u>2,923,870</u>	<u>3,509,519</u>	<u>3,576,204</u>
OTHER REQUIREMENTS					
Accrued Payroll	10,528	9,000	14,000	2,000	2,000
Administrative Support	117,813	89,952	89,952	95,330	95,330
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Workers' Compensation	23,310	23,000	23,000	23,000	23,000
Additional Retirement Contribution	0	0	0	5,508	5,508
Unreimbursed Disaster Expenses	1,227	0	0	0	0
Compensation Adjustment	111	4,094	1,135	67,923	1,650
TOTAL OTHER REQUIREMENTS	<u>153,989</u>	<u>127,046</u>	<u>129,087</u>	<u>194,761</u>	<u>128,488</u>
TOTAL REQUIREMENTS	<u>3,086,060</u>	<u>3,109,363</u>	<u>3,052,957</u>	<u>3,704,280</u>	<u>3,704,692</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>111,391</u>	<u>82,957</u>	<u>147,137</u>	<u>(242,041)</u>	<u>(242,453)</u>
Adjustments to GAAP	<u>6,562</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>147,602</u></u>	<u><u>208,148</u></u>	<u><u>294,739</u></u>	<u><u>52,698</u></u>	<u><u>52,286</u></u>

## REPAIR AND REPLACEMENT FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>12,350,000</u>	<u>32,350,000</u>	<u>32,350,000</u>	<u>45,559,071</u>	<u>45,559,071</u>
TRANSFERS IN					
Austin Energy	<u>20,000,000</u>	<u>13,209,071</u>	<u>13,209,071</u>	<u>16,000,000</u>	<u>16,000,000</u>
TOTAL AVAILABLE FUNDS	<u>20,000,000</u>	<u>13,209,071</u>	<u>13,209,071</u>	<u>16,000,000</u>	<u>16,000,000</u>
TRANSFERS OUT					
Austin Energy Operating Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL TRANSFERS OUT	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
EXCESS(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>20,000,000</u>	<u>13,209,071</u>	<u>13,209,071</u>	<u>16,000,000</u>	<u>16,000,000</u>
ENDING BALANCE	<u><u>32,350,000</u></u>	<u><u>45,559,071</u></u>	<u><u>45,559,071</u></u>	<u><u>61,559,071</u></u>	<u><u>61,559,071</u></u>

## RUTHERFORD LANE FACILITY FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	0	0	0	(95,200)	(95,200)
REVENUE					
Operating Income	0	1,150,000	354,800	2,770,000	2,770,000
TOTAL REVENUE	0	1,150,000	354,800	2,770,000	2,770,000
EXPENSES					
Operating Expenditures	0	835,000	450,000	1,393,000	1,393,000
G.O. Debt Service	0	0	0	1,776,572	1,776,572
TOTAL REQUIREMENTS	0	835,000	450,000	3,169,572	3,169,572
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	315,000	(95,200)	(399,572)	(399,572)
ENDING BALANCE	0	315,000	(95,200)	(494,772)	(494,772)

## SOFTBALL ENTERPRISE FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>(26,434)</u>	<u>29,538</u>	<u>(40,952)</u>	<u>(44,776)</u>	<u>(44,776)</u>
REVENUE					
Softball Enterprise Fee Revenues	847,411	810,000	810,140	810,000	624,000
Interest Income	<u>388</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUE	<u>847,799</u>	<u>810,000</u>	<u>810,140</u>	<u>810,000</u>	<u>624,000</u>
TRANSFER FROM GENERAL FUND	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>186,000</u>
TOTAL AVAILABLE FUNDS	<u>847,799</u>	<u>810,000</u>	<u>810,140</u>	<u>810,000</u>	<u>810,000</u>
EXPENSES					
Community Services	810,175	790,231	769,330	791,208	807,279
TOTAL EXPENSES	<u>810,175</u>	<u>790,231</u>	<u>769,330</u>	<u>791,208</u>	<u>807,279</u>
OTHER REQUIREMENTS					
Accrued Payroll	1,550	2,000	0	0	0
Administrative Support	33,095	33,133	33,133	33,639	33,639
Liability Reserve	0	0	0	1,000	1,000
Workers' Compensation	17,325	11,000	11,000	11,000	11,000
Additional Retirement Contribution	0	0	0	2,124	2,124
Compensation Adjustment	<u>0</u>	<u>2,589</u>	<u>501</u>	<u>16,400</u>	<u>439</u>
TOTAL OTHER REQUIREMENTS	<u>51,970</u>	<u>48,722</u>	<u>44,634</u>	<u>64,163</u>	<u>48,202</u>
TOTAL REQUIREMENTS	<u>862,145</u>	<u>838,953</u>	<u>813,964</u>	<u>855,371</u>	<u>855,481</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(14,346)</u>	<u>(28,953)</u>	<u>(3,824)</u>	<u>(45,371)</u>	<u>(45,481)</u>
Adjustments to GAAP	<u>(172)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>(40,952)</u>	<u>585</u>	<u>(44,776)</u>	<u>(90,147)</u>	<u>(90,257)</u>

## SOLID WASTE SERVICES FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	13,554,359	10,842,567	11,801,016	12,655,947	12,655,947
REVENUE					
Residential	27,271,736	27,386,128	28,725,561	28,481,574	28,481,574
Extra Stickers and Carts	584,890	600,000	620,520	645,340	645,340
Commercial	1,485,585	1,719,247	1,778,045	1,823,900	1,823,900
Anti-Litter	10,348,997	10,696,984	10,562,820	11,543,249	11,543,249
CESQG	101,194	91,627	94,761	102,995	102,995
Recycling	1,751,736	1,262,500	1,855,678	2,575,185	2,575,185
MRF Processing Revenue	265,593	151,500	156,681	270,186	270,186
New Services Fees	796,314	625,849	631,843	810,488	810,488
Other	688,584	171,700	677,572	680,940	680,940
Auction Sales	74,605	35,000	50,410	35,000	35,000
Code Compliance	399,691	573,604	593,221	650,255	650,255
Travis County	86,386	84,000	84,000	84,000	84,000
TOTAL REVENUE	43,855,311	43,398,139	45,831,112	47,703,112	47,703,112
TRANSFERS IN					
General Fund	968,888	968,888	968,888	968,888	968,888
TOTAL TRANSFERS IN	968,888	968,888	968,888	968,888	968,888
TOTAL AVAILABLE FUNDS	44,824,199	44,367,027	46,800,000	48,672,000	48,672,000
EXPENSES					
Code Compliance	3,056,275	4,630,210	3,781,336	4,905,020	5,067,547
Customer Services	611,533	788,288	759,751	796,806	835,203
Waste Diversion	1,866,765	2,477,675	2,025,913	3,545,216	3,628,745
Litter Abatement	3,665,014	4,541,005	3,714,097	4,759,271	4,955,956
Pay As You Throw (PAYT)	20,381,695	22,663,043	21,472,462	21,714,039	22,441,277
Support Services	3,384,115	3,622,397	3,491,810	3,855,110	3,964,907
Technical Assistance	676,271	779,553	751,474	751,133	786,417
TOTAL EXPENSES	33,641,668	39,502,171	35,996,843	40,326,595	41,680,052
TRANSFERS OUT					
Sustainability Fund	422,418	431,531	431,531	477,031	477,031
GO Debt Service Fund	2,458,704	2,737,967	2,696,170	3,552,746	3,552,746
Comm. and Tech. Mgmt. Fund	687,200	907,115	907,115	1,064,555	1,064,555
Trunked Radio	83,156	90,931	90,931	120,992	120,992
Landfill Fund - Operations	3,693,014	2,363,758	1,177,876	2,414,143	2,414,143
TOTAL TRANSFERS OUT	7,344,492	6,531,302	5,303,623	7,629,467	7,629,467

## SOLID WASTE SERVICES FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
OTHER REQUIREMENTS					
Workers' Compensation	1,340,757	1,006,000	1,006,000	1,006,000	1,006,000
Liability Reserve Fund	192,000	195,000	195,000	207,000	207,000
Insurance - Fire/EC	11,852	13,879	13,879	13,879	13,879
Administrative Support-City	1,938,183	1,766,679	1,766,679	1,745,688	1,745,688
Accrued Payroll	150,876	96,000	186,000	30,000	30,000
Compensation Adjustment	36,376	38,470	38,470	1,363,705	43,851
UCSO (CIS) Billing Support	903,696	938,575	938,575	840,994	840,994
Additional Retirement Contribution	0	0	0	150,206	150,206
Unreimbursed Disaster Expenses	14,256	0	0	0	0
Bad Debt Expense	481,609	500,000	500,000	500,000	500,000
<b>TOTAL OTHER REQUIREMENTS</b>	<u>5,069,605</u>	<u>4,554,603</u>	<u>4,644,603</u>	<u>5,857,472</u>	<u>4,537,618</u>
<b>TOTAL REQUIREMENTS</b>	<u>46,055,765</u>	<u>50,588,076</u>	<u>45,945,069</u>	<u>53,813,534</u>	<u>53,847,137</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS					
	<u>(1,231,566)</u>	<u>(6,221,049)</u>	<u>854,931</u>	<u>(5,141,534)</u>	<u>(5,175,137)</u>
Adjustment to GAAP	<u>(521,777)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>ENDING BALANCE</b>	<u><u>11,801,016</u></u>	<u><u>4,621,518</u></u>	<u><u>12,655,947</u></u>	<u><u>7,514,413</u></u>	<u><u>7,480,810</u></u>

**SOLID WASTE SERVICES  
LANDFILL FUND**

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	563,709	473,442	1,590,784	261,459	261,459
REVENUE					
Landfill	638,861	533,460	400,000	250,000	250,000
Interest Income	0	1,000	800	200	200
TOTAL REVENUE	<u>638,861</u>	<u>534,460</u>	<u>400,800</u>	<u>250,200</u>	<u>250,200</u>
TRANSFERS IN					
Solid Waste Services for Operations	3,693,014	2,363,758	1,177,876	2,414,143	2,414,143
TOTAL TRANSFERS IN	<u>3,693,014</u>	<u>2,363,758</u>	<u>1,177,876</u>	<u>2,414,143</u>	<u>2,414,143</u>
TOTAL AVAILABLE FUNDS	<u>4,331,875</u>	<u>2,898,218</u>	<u>1,578,676</u>	<u>2,664,343</u>	<u>2,664,343</u>
EXPENSES					
Landfill	1,156,219	2,895,133	2,429,474	2,363,771	2,395,747
TOTAL EXPENSES	<u>1,156,219</u>	<u>2,895,133</u>	<u>2,429,474</u>	<u>2,363,771</u>	<u>2,395,747</u>
TRANSFERS OUT					
GO Debt Services Fund	159,275	229,324	229,324	283,139	283,139
Environmental Remediation Fund	276,076	241,500	241,500	241,500	241,500
Landfill CIP	1,719,000	0	0	0	0
TOTAL TRANSFERS OUT	<u>2,154,351</u>	<u>470,824</u>	<u>470,824</u>	<u>524,639</u>	<u>524,639</u>
OTHER REQUIREMENTS					
Accrued Payroll	(3,059)	2,000	4,000	1,000	1,000
Unreimbursed Disaster Expenses	1,294	0	0	0	0
Additional Retirement Contribution	0	0	0	3,409	3,409
Compensation Adjustment	0	3,703	3,703	32,983	1,007
TOTAL OTHER REQUIREMENTS	<u>(1,765)</u>	<u>5,703</u>	<u>7,703</u>	<u>37,392</u>	<u>5,416</u>
TOTAL REQUIREMENTS	<u>3,308,805</u>	<u>3,371,660</u>	<u>2,908,001</u>	<u>2,925,802</u>	<u>2,925,802</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>1,023,070</u>	<u>(473,442)</u>	<u>(1,329,325)</u>	<u>(261,459)</u>	<u>(261,459)</u>
Adjustment to GAAP	<u>4,005</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>1,590,784</u></u>	<u><u>0</u></u>	<u><u>261,459</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

## STRATEGIC RESERVE FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	168,351,531	170,133,734	168,137,873	162,887,873	162,887,873
REVENUE					
Interest Income (1)	0	0	0	0	0
TOTAL AVAILABLE FUNDS	0	0	0	0	0
REQUIREMENTS					
Transfer to Electric Fund	0	7,500,000	5,250,000	4,250,000	4,250,000
TOTAL REQUIREMENTS	0	7,500,000	5,250,000	4,250,000	4,250,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	(7,500,000)	(5,250,000)	(4,250,000)	(4,250,000)
Adjustment to GAAP (2)	(213,658)	0	0	0	0
ENDING BALANCE (3)	<u>168,137,873</u>	<u>162,633,734</u>	<u>162,887,873</u>	<u>158,637,873</u>	<u>158,637,873</u>

Note 1: Interest earned on this fund is transferred directly to Austin Energy Operating Fund.

Note 2: The adjustment to GAAP represents the amortization of discount and premium on investments and accrued interest on investments.

Note 3: Ending balance represents the portfolio balance exclusive of GASB 31 adjustments.

## SUSTAINABILITY FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	93,851	52,085	(18,653)	(70,738)	(70,738)
TRANSFERS IN					
General Fund	2,024,530	2,095,571	2,095,571	2,233,035	2,356,468
Solid Waste Services Fund	422,418	431,531	431,531	477,031	477,031
Public Works Transportation Fund	223,250	268,150	268,150	275,800	275,800
Watershed Prot. Drainage Utility	434,461	496,175	496,175	526,039	526,039
Austin Water Utility	2,829,773	2,947,244	2,947,244	3,203,589	3,203,589
TOTAL AVAILABLE FUNDS	<u>5,934,432</u>	<u>6,238,671</u>	<u>6,238,671</u>	<u>6,715,494</u>	<u>6,838,927</u>
EXPENSES					
Workforce Development	1,775,927	1,929,211	1,929,211	1,855,547	1,920,490
Child Care Initiative	1,471,269	1,597,445	1,597,445	1,671,109	1,729,599
Community Technology Initiative	241,487	278,100	278,100	278,100	278,100
TOTAL EXPENSES	<u>3,488,683</u>	<u>3,804,756</u>	<u>3,804,756</u>	<u>3,804,756</u>	<u>3,928,189</u>
TRANSFERS OUT					
Neighborhood Housing CIP	1,486,000	1,486,000	1,486,000	1,840,000	1,840,000
Housing Trust Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL TRANSFERS OUT	<u>2,486,000</u>	<u>2,486,000</u>	<u>2,486,000</u>	<u>2,840,000</u>	<u>2,840,000</u>
TOTAL REQUIREMENTS	<u>5,974,683</u>	<u>6,290,756</u>	<u>6,290,756</u>	<u>6,644,756</u>	<u>6,768,189</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(40,251)</u>	<u>(52,085)</u>	<u>(52,085)</u>	<u>70,738</u>	<u>70,738</u>
Adjustment to GAAP	<u>(72,253)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>(18,653)</u></u>	<u><u>0</u></u>	<u><u>(70,738)</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

## TOURISM AND PROMOTION FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	24,949	475,890	475,890	854,908	854,908
REVENUE					
Miscellaneous	466	0	0	0	0
Interest on Investments	4,791	4,000	11,326	11,326	11,326
TOTAL REVENUE	<u>5,257</u>	<u>4,000</u>	<u>11,326</u>	<u>11,326</u>	<u>11,326</u>
TRANSFERS IN					
Hotel/Motel Occ Tax Revenue	4,854,557	4,793,208	5,640,790	5,758,424	5,758,424
General Fund	125,382	125,382	125,382	125,382	125,382
TOTAL TRANSFERS IN	<u>4,979,939</u>	<u>4,918,590</u>	<u>5,766,172</u>	<u>5,883,806</u>	<u>5,883,806</u>
TOTAL AVAILABLE FUNDS	<u>4,985,196</u>	<u>4,922,590</u>	<u>5,777,498</u>	<u>5,895,132</u>	<u>5,895,132</u>
EXPENSES					
Tourism and Promotion Contracts	4,534,255	5,398,480	5,398,480	6,750,040	6,750,040
TOTAL EXPENSES	<u>4,534,255</u>	<u>5,398,480</u>	<u>5,398,480</u>	<u>6,750,040</u>	<u>6,750,040</u>
TOTAL REQUIREMENTS	<u>4,534,255</u>	<u>5,398,480</u>	<u>5,398,480</u>	<u>6,750,040</u>	<u>6,750,040</u>
EXCESS (DEFICIENCY) OF AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>450,941</u>	<u>(475,890)</u>	<u>379,018</u>	<u>(854,908)</u>	<u>(854,908)</u>
ENDING BALANCE	<u>475,890</u>	<u>0</u>	<u>854,908</u>	<u>0</u>	<u>0</u>

## TOWN LAKE PARK VENUE PROJECT DEBT SERVICE FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	976,799	1,074,086	1,074,694	1,061,654	1,061,654
REVENUE					
Town Lake Park Venue Project Fund	2,856,022	2,755,726	2,736,670	2,698,301	2,698,301
Accrued Interest Income	112,372	0	0	0	0
Interest Income	16,313	16,070	24,443	34,392	34,392
TOTAL REVENUE	<u>2,984,707</u>	<u>2,771,796</u>	<u>2,761,113</u>	<u>2,732,693</u>	<u>2,732,693</u>
TOTAL AVAILABLE FUNDS	<u>2,984,707</u>	<u>2,771,796</u>	<u>2,761,113</u>	<u>2,732,693</u>	<u>2,732,693</u>
REQUIREMENTS					
Principal	500,000	710,000	710,000	755,000	755,000
Interest Expense	2,386,303	2,073,978	2,063,944	1,956,134	1,956,134
Other	509	250	209	550	550
TOTAL REQUIREMENTS	<u>2,886,812</u>	<u>2,784,228</u>	<u>2,774,153</u>	<u>2,711,684</u>	<u>2,711,684</u>
EXCESS(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	97,895	(12,432)	(13,040)	21,009	21,009
ENDING BALANCE	<u><u>1,074,694</u></u>	<u><u>1,061,654</u></u>	<u><u>1,061,654</u></u>	<u><u>1,082,663</u></u>	<u><u>1,082,663</u></u>

## TOWN LAKE PARK VENUE PROJECT FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Car Rental Tax	4,654,332	4,948,952	4,948,952	5,196,400	5,196,400
Interest Earnings	28,585	9,000	39,532	41,113	41,113
TOTAL REVENUE	<u>4,682,917</u>	<u>4,957,952</u>	<u>4,988,484</u>	<u>5,237,513</u>	<u>5,237,513</u>
TRANSFERS OUT					
Transfer to PEC Operating Fund	1,479,015	1,831,399	1,878,631	2,057,759	2,045,602
Transfer to PEC Garage Fund	347,880	370,827	373,183	481,453	493,610
Town Lake Park Venue Project Bond Redemption Fund	<u>2,856,022</u>	<u>2,755,726</u>	<u>2,736,670</u>	<u>2,698,301</u>	<u>2,698,301</u>
TOTAL TRANSFERS OUT	<u>4,682,917</u>	<u>4,957,952</u>	<u>4,988,484</u>	<u>5,237,513</u>	<u>5,237,513</u>
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL TRANSFERS OUT	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Adjustment to GAAP <sup>1</sup>	<u>1,579,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Unavailable Resources <sup>1</sup>	<u>(1,579,000)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

(1) The City implemented GASB 33 in 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period.

## TRAVIS COUNTY HEALTHCARE DISTRICT

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	0	1,893,399	2,308,880	2,987,664	2,987,664
REVENUE					
Medicare	983,449	1,364,111	1,290,904	1,446,649	1,446,649
Medicaid	5,346,338	7,221,765	5,281,415	6,119,023	6,119,023
CHIP	94,266	105,382	84,288	85,382	85,382
Patient Fees/Other	814,096	1,174,908	936,290	1,174,908	1,174,908
Title XX Family Planning	214,162	266,076	460,379	266,076	266,076
Title V Maternal/Child Health	114,503	266,766	532,926	266,766	266,766
DSHS-PHC Grant	323,000	151,879	0	0	0
Interest	160,983	0	263,359	200,000	200,000
TOTAL REVENUE	<u>8,050,797</u>	<u>10,550,887</u>	<u>8,849,561</u>	<u>9,558,804</u>	<u>9,558,804</u>
OTHER FUNDING					
Hospital District Payment	41,774,738	34,166,030	34,166,030	26,634,574	26,910,624
TOTAL OTHER FUNDING	<u>41,774,738</u>	<u>34,166,030</u>	<u>34,166,030</u>	<u>26,634,574</u>	<u>26,910,624</u>
TOTAL AVAILABLE FUNDS	<u>49,825,535</u>	<u>44,716,917</u>	<u>43,015,591</u>	<u>36,193,378</u>	<u>36,469,428</u>
OPERATING EXPENSES					
Personnel	17,461,818	21,939,376	20,530,216	24,491,039	24,308,442
Contractuals	24,390,791	17,137,982	17,226,440	6,806,875	7,304,432
Commodities	3,836,322	4,367,175	3,160,767	3,498,945	3,498,945
Expense Refunds	(920,699)	(600,000)	(600,000)	(600,000)	(600,000)
Capital	264,598	392,400	392,400	400,000	400,000
TOTAL OPERATING EXPENSES	<u>45,032,830</u>	<u>43,236,933</u>	<u>40,709,823</u>	<u>34,596,859</u>	<u>34,911,819</u>
TRANSFERS OUT					
CIP	1,281,000	1,200,000	1,200,000	1,200,000	1,200,000
TOTAL TRANSFERS OUT	<u>1,281,000</u>	<u>1,200,000</u>	<u>1,200,000</u>	<u>1,200,000</u>	<u>1,200,000</u>
OTHER REQUIREMENTS					
Compensation Adjustment	17,607	61,562	61,562	20,035	46,125
Additional Retirement Contribution	0	0	0	158,062	158,062
Communications and Tech Mgmt	103,857	103,857	103,857	103,857	103,857
Accrued Payroll	628,485	95,000	242,000	95,000	30,000
Property Insurance Premium	0	12,565	12,565	12,565	12,565
Liability Reserve	7,000	7,000	7,000	7,000	7,000
TOTAL OTHER REQUIREMENTS	<u>756,949</u>	<u>279,984</u>	<u>426,984</u>	<u>396,519</u>	<u>357,609</u>
TOTAL REQUIREMENTS	<u>47,070,779</u>	<u>44,716,917</u>	<u>42,336,807</u>	<u>36,193,378</u>	<u>36,469,428</u>
EXCESS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,754,756	0	678,784	0	0
Adjustment to GAAP	(445,876)	0	0	0	0
ENDING BALANCE - RESTRICTED	<u>2,308,880</u>	<u>1,893,399</u>	<u>2,987,664</u>	<u>2,987,664</u>	<u>2,987,664</u>

## UNIVERSITY NEIGHBORHOOD DISTRICT - HOUSING TRUST FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	0	0	0	37,824	37,824
REVENUE					
Developer's Fee	0	37,824	37,824	500,000	500,000
TOTAL REVENUE	0	37,824	37,824	500,000	500,000
TOTAL AVAILABLE FUNDS	0	37,824	37,824	500,000	500,000
EXPENSES					
Rental Housing	0	37,824	0	537,824	537,824
TOTAL EXPENSES	0	37,824	0	537,824	537,824
TOTAL REQUIREMENTS	0	37,824	0	537,824	537,824
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	37,824	(37,824)	(37,824)
ENDING BALANCE	0	0	37,824	0	0

## VEHICLE ACQUISITION FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	429,611	1,642,756	1,455,598	214,469	214,469
TRANSFERS IN					
General Fund	4,693,534	4,138,936	4,138,936	6,912,274	6,912,274
TOTAL AVAILABLE FUNDS	4,693,534	4,138,936	4,138,936	6,912,274	6,912,274
EXPENSES					
Vehicle Acquisition	3,709,677	5,781,692	5,380,065	6,966,100	6,966,100
TOTAL EXPENSES	3,709,677	5,781,692	5,380,065	6,966,100	6,966,100
TOTAL REQUIREMENTS	3,709,677	5,781,692	5,380,065	6,966,100	6,966,100
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	983,857	(1,642,756)	(1,241,129)	(53,826)	(53,826)
Adjustment to GAAP	42,130	0	0	0	0
ENDING BALANCE	1,455,598	0	214,469	160,643	160,643

## VENUE PROJECT FUND

	<u>2004-05 ACTUAL</u>	<u>2005-06 AMENDED</u>	<u>2005-06 ESTIMATED</u>	<u>2006-07 PROPOSED</u>	<u>2006-07 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,038,137</u>	<u>3,038,137</u>
REVENUE					
Interest Earnings	<u>604</u>	<u>444</u>	<u>50,814</u>	<u>52,847</u>	<u>52,847</u>
TOTAL REVENUE	<u>604</u>	<u>444</u>	<u>50,814</u>	<u>52,847</u>	<u>52,847</u>
TRANSFERS IN					
Hotel/Motel Occ Tax Fund	<u>6,695,733</u>	<u>6,611,322</u>	<u>7,780,400</u>	<u>7,942,654</u>	<u>7,942,654</u>
Convention Center Tax Fund	<u>2,648,390</u>	<u>839,551</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL TRANSFERS IN	<u>9,344,123</u>	<u>7,450,873</u>	<u>7,780,400</u>	<u>7,942,654</u>	<u>7,942,654</u>
TOTAL AVAILABLE FUNDS	<u>9,344,727</u>	<u>7,451,317</u>	<u>7,831,214</u>	<u>7,995,501</u>	<u>7,995,501</u>
TRANSFERS OUT					
Hotel Tax Revenue Bond Redemption Fund	<u>9,344,727</u>	<u>7,451,317</u>	<u>4,793,077</u>	<u>5,958,878</u>	<u>5,958,878</u>
TOTAL TRANSFERS OUT	<u>9,344,727</u>	<u>7,451,317</u>	<u>4,793,077</u>	<u>5,958,878</u>	<u>5,958,878</u>
EXCESS (DEFICIENCY) OF AVAILABLE FUNDS OVER TOTAL TRANSFERS OUT	<u>0</u>	<u>0</u>	<u>3,038,137</u>	<u>2,036,623</u>	<u>2,036,623</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>3,038,137</u>	<u>5,074,760</u>	<u>5,074,760</u>

## WILDLAND CONSERVATION FUND

	2004-05 ACTUAL	2005-06 AMENDED	2005-06 ESTIMATED	2006-07 PROPOSED	2006-07 APPROVED
BEGINNING BALANCE	1,451,644	1,944,829	1,944,829	1,944,829	1,944,829
REVENUE					
Interest Income	48,491	20,000	20,000	20,000	20,000
BCP Participation	537,032	230,000	230,000	230,000	230,000
TOTAL REVENUE	585,523	250,000	250,000	250,000	250,000
TOTAL AVAILABLE FUNDS	585,523	250,000	250,000	250,000	250,000
EXPENSES					
Natural Resources	91,253	230,000	230,000	250,000	250,000
Capital Outlay	1,100	20,000	20,000	0	0
TOTAL EXPENSES	92,353	250,000	250,000	250,000	250,000
TOTAL REQUIREMENTS	92,353	250,000	250,000	250,000	250,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	493,170	0	0	0	0
Adjustments to GAAP	15	0	0	0	0
ENDING BALANCE	1,944,829	1,944,829	1,944,829	1,944,829	1,944,829

## WIRELESS COMMUNICATION SERVICES FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	224,225	988,349	1,407,371	453,795	453,795
REVENUE					
Radio Communications	2,393,366	3,109,877	2,686,097	2,786,097	2,786,097
Trunked Radio Interlocal A/R	1,882,308	1,478,272	1,271,069	1,475,038	1,475,038
Interest Income	46,571	13,000	50,000	50,000	50,000
TOTAL REVENUE	<u>4,322,245</u>	<u>4,601,149</u>	<u>4,007,166</u>	<u>4,311,135</u>	<u>4,311,135</u>
TRANSFERS IN					
General Fund	1,250,367	1,249,397	1,249,397	1,242,305	1,242,305
Austin Energy	238,737	261,053	261,053	347,028	347,028
Austin Water	359,985	226,982	226,982	301,712	301,712
Solid Waste Services	83,156	90,931	90,931	120,922	120,922
Convention Center	58,807	64,302	64,302	85,426	85,426
Aviation	81,505	89,122	89,122	118,437	118,437
Watershed	38,999	42,644	42,644	56,675	56,675
Transportation Fund	66,648	72,879	72,879	96,903	96,903
OEM	8,460	9,251	9,251	12,305	12,305
CPI	1,238	1,353	1,353	1,775	1,775
Fleet	9,079	9,930	9,930	13,252	13,252
PW - CPM	19,809	21,659	21,659	28,751	28,751
TOTAL TRANSFERS IN	<u>2,216,790</u>	<u>2,139,503</u>	<u>2,139,503</u>	<u>2,425,491</u>	<u>2,425,491</u>
TOTAL AVAILABLE FUNDS	<u>6,539,035</u>	<u>6,740,652</u>	<u>6,146,669</u>	<u>6,736,626</u>	<u>6,736,626</u>
EXPENDITURES					
Wireless Communications	5,200,610	6,364,806	5,771,100	7,045,440	7,165,384
TOTAL EXPENDITURES	<u>5,200,610</u>	<u>6,364,806</u>	<u>5,771,100</u>	<u>7,045,440</u>	<u>7,165,384</u>
TRANSFERS OUT					
Comm. & Technology Mgt. Fund	121,104	160,195	160,195	0	0
Transfer to Enterprise CIP	0	206,000	206,000	0	0
Transfer to CTM	0	939,300	939,300	0	0
TOTAL TRANSFERS OUT	<u>121,104</u>	<u>1,305,495</u>	<u>1,305,495</u>	<u>0</u>	<u>0</u>
OTHER REQUIREMENTS					
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Property Insurance Premium	0	5,000	5,000	0	0
Unreimbursed Disaster Expenses	8,463	0	(2,500)	0	0
Compensation Adjustment	1,230	19,929	4,150	124,772	4,828
Additional Retirement Contribution	0	0	0	16,209	16,209
Accrued Payroll	21,231	10,000	16,000	3,000	3,000
TOTAL OTHER REQUIREMENTS	<u>31,924</u>	<u>35,929</u>	<u>23,650</u>	<u>144,981</u>	<u>25,037</u>
TOTAL REQUIREMENTS	<u>5,353,638</u>	<u>7,706,230</u>	<u>7,100,245</u>	<u>7,190,421</u>	<u>7,190,421</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>1,185,397</u>	<u>(965,578)</u>	<u>(953,576)</u>	<u>(453,795)</u>	<u>(453,795)</u>
Adjustment to GAAP	<u>(2,251)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>1,407,371</u>	<u>22,771</u>	<u>453,795</u>	<u>0</u>	<u>0</u>

## WORKERS' COMPENSATION FUND

	2004-05 <u>ACTUAL</u>	2005-06 <u>AMENDED</u>	2005-06 <u>ESTIMATED</u>	2006-07 <u>PROPOSED</u>	2006-07 <u>APPROVED</u>
BEGINNING BALANCE	4,676,189	7,579,040	8,238,825	6,016,491	6,016,491
TRANSFERS IN					
General Fund	6,942,613	3,027,009	3,027,009	3,027,009	3,027,009
Airport Fund	436,240	342,000	342,000	342,000	342,000
Convention Center Fund	150,121	121,000	121,000	121,000	121,000
Drainage Utility Fund	63,228	112,000	112,000	112,000	112,000
Austin Energy Electric Fund	786,974	534,000	534,000	534,000	534,000
PARD - Golf Fund	87,059	88,000	88,000	88,000	88,000
PARD - Recreation Fund	23,310	23,000	23,000	23,000	23,000
PARD - Softball Fund	17,325	11,000	11,000	11,000	11,000
Solid Waste Services Fund	1,340,757	1,006,000	1,006,000	1,006,000	1,006,000
Public Works Transportation Fund	511,400	445,000	445,000	445,000	445,000
Austin Water Utility-Water Fund	661,658	601,000	601,000	601,000	601,000
Austin Water Utility-Wastewater Fund	584,812	444,000	444,000	444,000	444,000
Fleet Maintenance Fund	578,878	379,000	379,000	379,000	379,000
Com & Tech Mgmt Fund	48,167	24,000	24,000	24,000	24,000
Public Works CPM Mgmt Fund	30,419	42,000	42,000	42,000	42,000
TOTAL TRANSFERS IN	<u>12,262,961</u>	<u>7,199,009</u>	<u>7,199,009</u>	<u>7,199,009</u>	<u>7,199,009</u>
TOTAL AVAILABLE FUNDS	<u>12,262,961</u>	<u>7,199,009</u>	<u>7,199,009</u>	<u>7,199,009</u>	<u>7,199,009</u>
EXPENSES					
Operations & Administration	2,071,666	2,995,500	2,275,121	2,995,000	2,995,000
Settlements & Impairments	1,119,377	2,282,000	1,139,839	1,235,000	1,235,000
Medical Expenses	5,405,870	6,948,639	5,726,720	6,682,000	6,682,000
Indemnity Payments	1,062,764	1,793,000	1,509,598	1,644,000	1,644,000
Court & Legal Fees	31,095	65,000	65,000	65,000	65,000
Interdepartmental & Expense Refunds	(990,447)	(1,645,000)	(1,294,935)	(1,394,000)	(1,394,000)
Claims Reserve	0	2,338,910	0	1,988,500	1,988,500
TOTAL REQUIREMENTS	<u>8,700,325</u>	<u>14,778,049</u>	<u>9,421,343</u>	<u>13,215,500</u>	<u>13,215,500</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>3,562,636</u>	<u>(7,579,040)</u>	<u>(2,222,334)</u>	<u>(6,016,491)</u>	<u>(6,016,491)</u>
Adjustments to GAAP	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>8,238,825</u>	<u>0</u>	<u>6,016,491</u>	<u>0</u>	<u>0</u>

